#### OTHER AGENCIES SUMMARY

	- "	• • •	Departmental	
	Page #	Appropriation	Revenue	Fund Balance
OTHER AGENCIES				
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	2	6,000,138	4,594,266	1,405,872
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	6	282	-	282
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)	8	38,146	1,000	37,146
REDEVELOPMENT AGENCY SUMMARY	10			
SPEEDWAY PROJECT AREA	11	65,885,843	14,024,567	51,861,276
CEDAR GLEN PROJECT AREA	14	10,673,987	836,460	9,837,527
VICTOR VALLEY - EDA PROJECT AREA	16	1,482,279	256,105	1,226,174
MISSION BLVD JOINT PROJECT AREA	18	111,403	24,570	86,833
PROPOSED BLOOMINGTON PROJECT AREA	20	-	-	-
PROPOSED CAJON PROJECT AREA	22	-	-	-



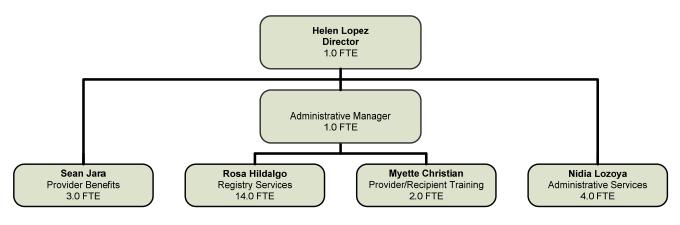
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## IN HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY Helen Lopez

### **MISSION STATEMENT**

The In-Home Supportive Services (IHSS) Public Authority improves the availability and quality of IHSS and to eliminate barriers to providing assistance and choice for the aged and persons with disabilities who need support services to live independently and with dignity in the community.

### **ORGANIZATIONAL CHART**





# **IHSS Public Authority**

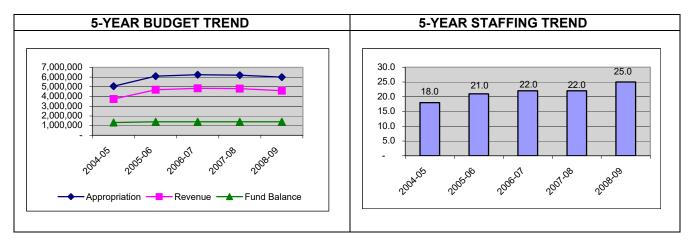
## **DESCRIPTION OF MAJOR SERVICES**

The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers.
- Investigate the background and qualifications of potential care providers.
- Refer potential care providers from the registry to IHSS consumers upon request.
- Provide training for both IHSS care providers and consumers.
- Perform other functions related to the delivery of IHSS as designated by the governing board.

## BUDGET HISTORY



### **PERFORMANCE HISTORY**

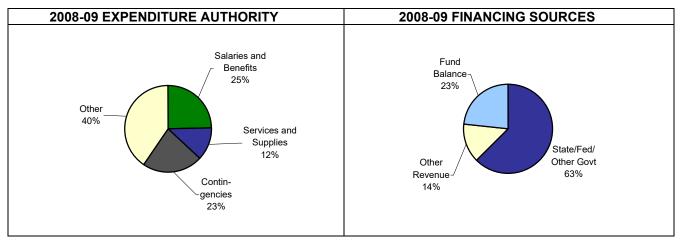
				2007-08	
	2004-05	2005-06	2006-07	Modified	2007-08
	Actual	Actual	Actual	Budget	Actual
Appropriation	3,962,137	5,186,464	4,846,079	6,199,887	3,777,663
Departmental Revenue	3,962,208	5,190,270	4,847,830	4,802,047	3,785,696
Fund Balance				1,397,840	
Budgeted Staffing				22.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

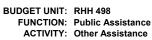
Actual appropriation for 2007-08 is less than modified budget due primarily to:

- Periodic vacancies of positions.
- Services and supplies cost reductions in postage, office supplies, computer equipment, staff training, and travel expenses.
- A change of health insurance plan administrator from Inland Empire Health Plan (IEHP) to Service Employees International Union (SEIU) effective November 2007, which reduced premiums by \$115,000 per month from \$250,000 to \$135,000 resulting in a savings to the program.





GROUP:	Other Agencies
DEPARTMENT:	IHSS - Public Authority
FUND:	IHSS - Public Authority



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	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Salaries and Benefits	899,570	1,035,412	1,042,062	1,205,894	1,259,754	1,481,366	221,612
Services and Supplies	451,607	375,598	379,939	485,316	570,221	678,011	107,790
Central Computer	13,088	14,844	17,149	15,653	15,653	18,497	2,844
Travel	-	-	-	-	-	44,000	44,000
Other Charges	2,522,241	3,648,263	3,325,496	2,017,608	2,902,437	2,306,000	(596,437)
Transfers	81,762	125,674	81,433	53,192	99,276	119,718	20,442
Contingencies			-	-	1,352,546	1,352,546	-
Total Exp Authority Reimbursements	3,968,268 (6,131)	5,199,791 (13,327)	4,846,079	3,777,663	6,199,887	6,000,138	(199,749)
			4.040.070	0 777 000		-	(400 740)
Total Appropriation	3,962,137	5,186,464	4,846,079	3,777,663	6,199,887	6,000,138	(199,749)
Departmental Revenue							
Use of Money and Prop	17,746	25,910	32,615	41,835	14,500	38,000	23,500
State, Fed or Gov't Aid	3,075,713	4,165,999	3,972,285	3,260,264	3,949,726	3,758,260	(191,466)
Other Revenue	15	492	325	218		800	800
Total Revenue	3,093,474	4,192,401	4,005,225	3,302,317	3,964,226	3,797,060	(167,166)
Operating Transfers In	868,734	997,869	842,605	483,379	837,821	797,206	(40,615)
Total Financing Sources	3,962,208	5,190,270	4,847,830	3,785,696	4,802,047	4,594,266	(207,781)
				Fund Balance	1,397,840	1,405,872	8,032
			В	udgeted Staffing	22.0	25.0	3.0

Salaries and benefits of \$1,481,366 fund 25.0 budgeted positions and are increasing by \$221,612 primarily resulting from the addition of 1.0 Administrative Manager and 2.0 Office Assistant III positions. The Administrative Manager has been added to assist the Executive Director by managing and coordinating the administrative services for the program and to implement a plan for Leadership Transition. The 2.0 Office Assistant III positions are being added to support the payroll customer service duties that the program is assuming from the Department of Aging and Adult Services.

Services and supplies of \$678,011 include annual registry and provider health benefits database licensing and maintenance, provider and staff training, provider background investigations and finger printing and county overhead charges (COWCAP). The increase of \$107,790 is primarily due to printing and postage costs from the increased circulation of the quarterly newsletter, annual report and open enrollment materials. There are also additional costs for County Counsel charges associated with open enrollment and equipment costs for 3.0 new staff members.



Other charges of \$2,306,000 represent payments to the SEIU for provider health benefits. The decrease of \$596,437 is due to the health plan premiums being reduced by changing the plan administrator from IEHP to Long-Term Care Workers Trust effective November 2007. There will be an open enrollment for health benefits during 2008-09 and the number of plan participants is expected to increase.

Transfers of \$119,718 represent charges for administrative support. The increase of \$20,442 is primarily due to an increase in salaries and benefits charges for administrative support personnel in DAAS.

Use of money and property revenue of \$38,000 is interest earnings on the Public Authority's cash balance throughout the year. The increase of \$23,500 is due to more timely payments of the quarterly claims by the state.

Federal and state aid revenue of \$3,758,260 is the federal and state mandated share of Public Authority expenditures.

Operating transfers in of \$797,206 is the county's mandated local share of Public Authority expenditures.



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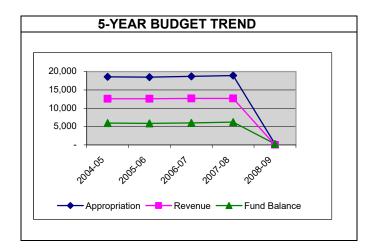
# ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION Patricia M. Cole

## **DESCRIPTION OF MAJOR SERVICES**

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function of the Economic Development Agency.

There is no staffing associated with this budget unit.

### **BUDGET HISTORY**



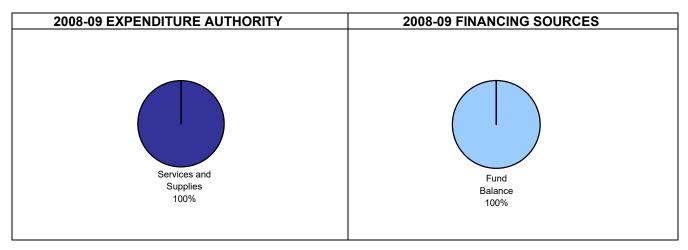
## PERFORMANCE HISTORY

				2007-08	
	2004-05	2005-06	2006-07	Modified	2007-08
	Actual	Actual	Actual	Budget	Actual
Appropriation	75	98	76	18,918	6,030
Departmental Revenue	(35)	240	279	12,700	94
Fund Balance				6,218	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2007-08 is less than modified budget because no bonds were issued due to low market interest rates.





GROUP:	Economic Development	BUDGET UNIT:	SFI 499
DEPARTMENT:	Economic Development	FUNCTION:	Public Assistance
FUND:	Economic Development Corporation	ACTIVITY:	Other Assistance

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation							
Services and Supplies	75	98	76	6,030	18,918	282	(18,636)
Total Appropriation	75	98	76	6,030	18,918	282	(18,636)
Departmental Revenue							
Use of Money and Prop	(35)	240	279	94	200	-	(200)
Current Services		-			12,500		(12,500)
Total Revenue	(35)	240	279	94	12,700	-	(12,700)
				Fund Balance	6,218	282	(5,936)

Since no bonds have been issued due to the low market interest rates, services and supplies have decreased to \$282 to reflect the available fund balance.



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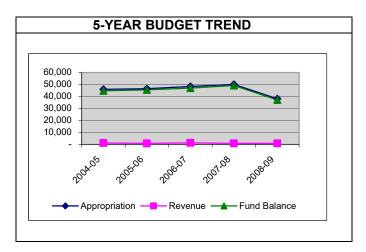
# COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA) Patricia M. Cole

### DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

### **BUDGET HISTORY**

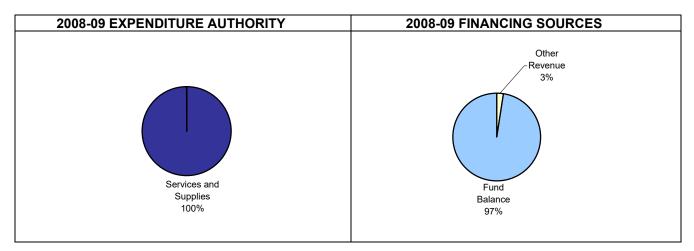


## PERFORMANCE HISTORY

			2007-08			
	2004-05	2005-06	2006-07	Modified	2007-08	
	Actual	Actual	Actual	Budget	Actual	
Appropriation	229	33	110	50,196	14,049	
Departmental Revenue	962	1,573	2,194	1,000	1,999	
Fund Balance				49,196		

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.





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BUDGET UNIT: SPG 510 FUNCTION: Public Assistance ACTIVITY: Other Assistance

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
Appropriation Services and Supplies	229	33	110	14,049	50,196	38,146	(12,050)
Total Appropriation	229	33	110	14,049	50,196	38,146	(12,050)
Departmental Revenue							,
Use of Money and Prop	962	1,573	2,194	1,999	1,000	1,000	
Total Revenue	962	1,573	2,194	1,999	1,000	1,000	-
				Fund Balance	49,196	37,146	(12,050)

Services and supplies of \$38,146 represent professional services associated with the issuance of bonds, promotion of the financing program and other related costs. The \$12,050 reduction in services and supplies is related to a decrease in fund balance.



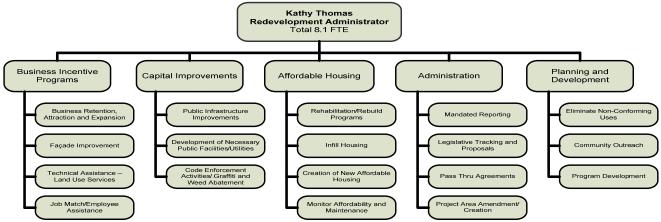
## REDEVELOPMENT AGENCY Kathy Thomas

#### **MISSION STATEMENT**

The County of San Bernardino Redevelopment Agency (CoRDA) serves as a catalyst to revitalize communities within established redevelopment project areas by: improving infrastructure, retaining and expanding opportunities for existing businesses, attracting new businesses and private investment, creating new jobs and affordable housing and improving the living conditions of residents. Through coordinated efforts with county departments and other jurisdictions, CoRDA implements strategic programs and projects that advance economic opportunities and foster a sense of community pride.

### STRATEGIC GOALS

- 1. Develop and implement inclusionary and replacement housing programs/projects to meet such needs and to increase, improve and preserve the redevelopment project areas' housing stock.
- 2. Assist in the development of capital improvements to eliminate and prevent the acceleration of physical blight and encourage the better utilization of real property and new private enterprise investment.
- 3. Assist in the development of business incentive programs to reconstruct, upgrade and expand commercial areas in conformance with the general plan (as amended) and community plans.
- 4. Effectuate the comprehensive planning, redesign, replanning, reconstruction, and/or rehabilitation of project areas in such a manner as to facilitate a higher and better utilization of land uses in accordance with the general plan.



### **ORGANIZATIONAL CHART**

## SUMMARY OF BUDGET UNITS

	2008-09				
	Appropriation	Revenue	Fund Balance	Staffing	
<u>Redevelopment</u>					
Speedway Project Area	65,885,843	14,024,567	51,861,276	8.1	
Cedar Glen Project Area	10,673,987	836,460	9,837,527	-	
VVEDA Project Area	1,482,279	256,105	1,226,174	-	
Mission Boulevard Joint Project Area	111,403	24,570	86,833	-	
Total Other Agencies	78,153,512	15,141,702	63,011,810	8.1	

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Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



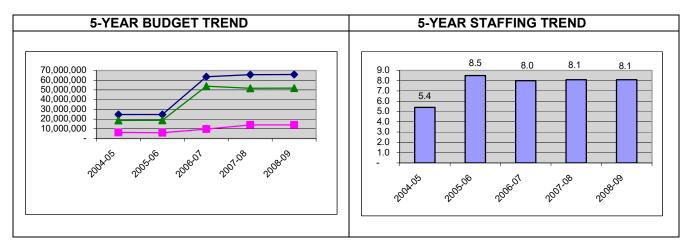
# Speedway Project Area

### DESCRIPTION OF MAJOR SERVICES

In 1995, the former Kaiser Steel Mill site and other blighted industrial properties in its vicinity were formed to create the San Sevaine Redevelopment Project Area, currently known as the *Speedway Redevelopment Project Area* (Speedway). The Speedway was amended in 2004 and 2005 to add additional territory resulting in a total acreage of 3,426 acres.

San Sevaine Bond Series 2005 A was funded in December, 2005 with net proceeds of \$34,691,164. Projects to be undertaken with these bond proceeds include assistance in the improvement of public infrastructure (work on the Etiwanda/San Sevaine Flood Control Channel (South), West Fontana Flood Control Channel, road work on the Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues), the development of public facilities such as the construction of a fire station, land acquisition, and economic incentives for businesses within the project area and acquisition of new business for the area. Proceeds allocated for housing projects will be used for home rehabilitation programs, land acquisition, infill housing programs and affordable housing development assistance.

### BUDGET HISTORY



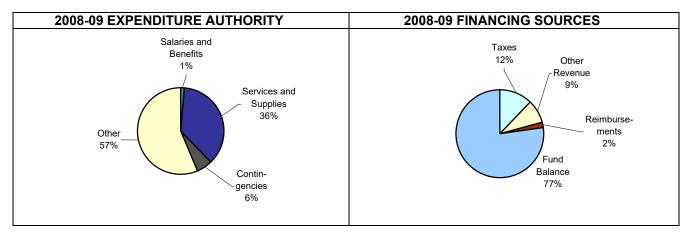
## **PERFORMANCE HISTORY**

|                      | 2004-05<br>Actual | 2005-06<br>Actual | 2006-07<br>Actual | 2007-08<br>Modified<br>Budget | 2007-08<br>Actual |
|----------------------|-------------------|-------------------|-------------------|-------------------------------|-------------------|
| Appropriation        | 9,387,758         | 6,243,814         | 18,281,948        | 65,759,453                    | 18,063,598        |
| Departmental Revenue | 9,796,641         | 43,657,573        | 14,007,700        | 14,027,786                    | 18,172,258        |
| Fund Balance         |                   |                   |                   | 51,731,667                    |                   |
| Budgeted Staffing    |                   |                   |                   | 8.1                           |                   |

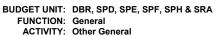
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in these budget units are less than modified budget. The amount not expended is carried over to the subsequent year's budget.

The Agency saw a large increase in revenue in 2005-06 due to the San Sevaine Bond Series 2005 A being funded in December 2005 with net proceeds of \$34,691,164. Per the official statement of this bond series, these funds can only be spent on designated capital improvement projects. In 2007-08, actual departmental revenue is higher than modified budget due to an increase in property taxes and interest revenue.





GROUP: Economic Development DEPARTMENT: Redevelopment Agency FUND: Speedway Project Area



|                         | 2004-05<br>Actual | 2005-06<br>Actual | 2006-07<br>Actual | 2007-08<br>Actual | 2007-08<br>Final Budget | 2008-09<br>Final Budget | Change From<br>2007-08<br>Final Budget |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------------|----------------------------------------|
| Appropriation           |                   |                   |                   |                   | - · · ·                 | - · · ·                 | <u> </u>                               |
| Salaries and Benefits   | 349,242           | 637,585           | 508,835           | 696,963           | 928,317                 | 939,563                 | 11,246                                 |
| Services and Supplies   | 2,308,372         | 1,072,206         | 475,374           | 1,885,864         | 18,351,009              | 24,370,253              | 6,019,244                              |
| Central Computer        | 317               | 145               | 4,418             | 9,203             | 9,203                   | 10,195                  | 992                                    |
| Travel                  | -                 | -                 | -                 | -                 | -                       | 12,900                  | 12,900                                 |
| Other Charges           | 1,648,769         | 1,909,571         | 3,797,350         | 3,758,750         | 3,758,750               | 3,794,450               | 35,700                                 |
| Land and Improvements   | -                 | 2,666,186         | 7,082,238         | 4,963,594         | 6,000,000               | 6,000,000               | -                                      |
| Equipment               | -                 | 14,388            | -                 | -                 | -                       | -                       | -                                      |
| Transfers               | 471,924           | 454,027           | 3,010,406         | 3,766,804         | 9,201,576               | 10,646,998              | 1,445,422                              |
| Contingencies           |                   |                   | -                 |                   | 3,891,241               | 3,904,222               | 12,981                                 |
| Total Exp Authority     | 4,778,624         | 6,754,108         | 14,878,621        | 15,081,178        | 42,140,096              | 49,678,581              | 7,538,485                              |
| Reimbursements          | (202,237)         | (719,979)         | (527,562)         | (539,768)         | (1,392,212)             | (1,320,355)             | 71,857                                 |
| Total Appropriation     | 4,576,387         | 6,034,129         | 14,351,059        | 14,541,410        | 40,747,884              | 48,358,226              | 7,610,342                              |
| Operating Transfers Out | 4,811,371         | 209,685           | 3,930,889         | 3,522,188         | 25,011,569              | 17,527,617              | (7,483,952)                            |
| Total Requirements      | 9,387,758         | 6,243,814         | 18,281,948        | 18,063,598        | 65,759,453              | 65,885,843              | 126,390                                |
| Departmental Revenue    |                   |                   |                   |                   |                         |                         |                                        |
| Taxes                   | 4,661,700         | 12,785,281        | 15,843,219        | 21,806,607        | 8,574,336               | 8,288,391               | (285,945)                              |
| Use of Money and Prop   | 396,409           | 1,185,010         | 2,486,621         | 2,569,226         | 1,094,700               | 1,346,800               | 252,100                                |
| State, Fed or Gov't Aid | 170               | 3,818             | 2,502             | 2,785             | -                       | -                       | -                                      |
| Current Services        | (73,009)          | (106,996)         | (88,031)          | (78,979)          | -                       | -                       | -                                      |
| Other Revenue           | -                 | (5,110,390)       | (7,878,783)       | (10,098,448)      | 600,000                 | -                       | (600,000)                              |
| Other Financing Sources | 600,000           | 34,691,165        | -                 |                   | -                       | -                       | -                                      |
| Total Revenue           | 5,585,270         | 43,447,888        | 10,365,528        | 14,201,191        | 10,269,036              | 9,635,191               | (633,845)                              |
| Operating Transfers In  | 4,211,371         | 209,685           | 3,642,172         | 3,971,067         | 3,758,750               | 4,389,376               | 630,626                                |
| Total Financing Sources | 9,796,641         | 43,657,573        | 14,007,700        | 18,172,258        | 14,027,786              | 14,024,567              | (3,219)                                |
|                         |                   |                   |                   | Fund Balance      | 51,731,667              | 51,861,276              | 129,609                                |
|                         |                   |                   |                   | Budgeted Staffing | 8.1                     | 8.1                     | -                                      |

Salaries and benefits of \$939,563 fund 8.1 budgeted positions and are increasing by \$11,246. The increased cost for salaries and benefits is the result of step increases partially offset by a decrease in worker's compensation charges.

Services and supplies of \$24,370,253 include the budgeting of undesignated fund balance, various costs associated with improving the area around the Auto Club Speedway and miscellaneous office expenses. Services and supplies have increased by \$6,019,244 due to an increase in anticipated project expenditures.



Travel is a new appropriation unit for 2008-09. The amount budgeted of \$12,900 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Other charges of \$3,794,450 represent debt service payments. Other charges increased by \$35,700 due to increases in principal and interest in the 2005A Series Bond payment schedule.

Land and improvements of \$6,000,000 include costs associated with the Rosemary/Iris Voluntary Sale Program and commercial/industrial land acquisitions. Both the Rosemary/Iris Voluntary Sale Program and the commercial/industrial land program have a \$3.0 million budget.

Transfers of \$10,646,998 to other county departments represent various costs, which include road projects, administrative charges, and storm drainage construction. Transfers have increased by \$1,445,422 primarily for road projects, flood control projects, and increases in administrative charges.

Contingencies of \$3,904,222 include funds held by the Trustee, Bank of New York for the 2005 Series A Tax Allocation Bonds.

Reimbursements of \$1,320,355 primarily represent payments from other Redevelopment Agency project funds to the Speedway administrative fund for staff charges. The decrease in reimbursements of \$71,857 includes decreases from other RDA project funds in the amount of \$77,549 for administrative charges and a \$5,692 increase from the Economic Development Agency for lease costs.

Operating transfers out of \$17,527,617 generally represent payments to County Fire for construction of a fire station and payments to others for a variety of projects. Operating transfers out have decreased by \$7,483,952 as 2005 Series A Tax Allocation Bond proceeds have been used in 2007-08 and are expected to be continued to be used in 2008-09.

Departmental revenue of \$14,024,567 reflects tax increment, interest revenue, and operating transfers in. The net decrease in revenue of \$3,219 represents an anticipated decrease in tax increment of \$285,945 almost fully offset by increases in interest revenue of \$252,100 and other revenue/operating transfers in of \$30,626. Other revenue of \$600,000 was reclassified to operating transfers in for 2008-09.

| PERFORMANCE MEASURES                                                                                                                                |                   |                      |                   |                      |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|----------------------|-------------------|----------------------|--|--|--|--|
| Description of Performance Measure                                                                                                                  | 2006-07<br>Actual | 2007-08<br>Projected | 2007-08<br>Actual | 2008-09<br>Projected |  |  |  |  |
| The number of applicants assisted in the Cedar Glen Housing Programs (Home Rehabilitation<br>Loan and Grant Program and Land Use Services Program). | N/A               | 10                   | 31                | 15                   |  |  |  |  |
| The number of applicants assisted in the Façade Improvement Program.*                                                                               | N/A               | 10                   | 0                 | 10                   |  |  |  |  |
| The number of applicants assisted in the Volunteer Demolition Grant Program.**                                                                      | N/A               | 10                   | 0                 | 10                   |  |  |  |  |
| The total number of properties acquired as part of the Rosemary/Iris Voluntary Sales program to<br>alleviate incompatible land use.                 | 20                | 40                   | 36                | 44                   |  |  |  |  |

\* This program will not go online until the Community Vision/Strategic Plan is adopted in October 2008.
\*\* This program has been eliminated.



# Cedar Glen Project Area

## **DESCRIPTION OF MAJOR SERVICES**

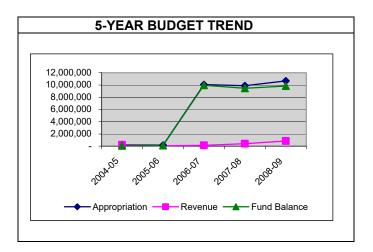
In 2004, the *Cedar Glen Disaster Recovery Project Area* (Cedar Glen), consisting of 837 acres, was adopted to assist with the rebuilding of the community that was destroyed by the 2003 Old Fire.

Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

Initial plan preparation and operating expenses were funded through a \$75,000 loan from the Speedway Project Area and subsequent loans from the county general fund of \$365,000. In addition, in December of 2005, the Board of Supervisors approved a loan of \$10.0 million from the county general fund to Cedar Glen to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



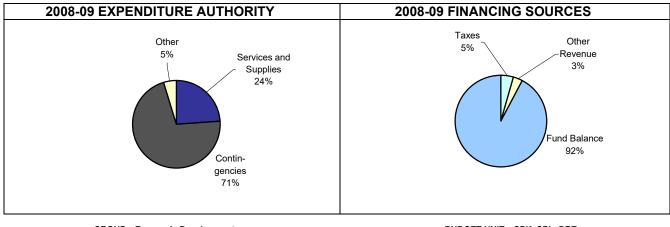
### PERFORMANCE HISTORY

|                      |         |            |           | 2007-08   |         |
|----------------------|---------|------------|-----------|-----------|---------|
|                      | 2004-05 | 2005-06    | 2006-07   | Modified  | 2007-08 |
|                      | Actual  | Actual     | Actual    | Budget    | Actual  |
| Appropriation        | 156,767 | 418,300    | 1,267,592 | 9,878,195 | 698,779 |
| Departmental Revenue | 293,426 | 10,297,254 | 788,348   | 403,250   | 986,360 |
| Fund Balance         |         |            |           | 9,474,945 |         |

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in these budget units are less than modified budget. The amount not expended is carried over to the subsequent year's budget. In addition, \$7.6 million of the loan proceeds are in contingencies for future approved projects, as required by the loan terms.

Actual departmental revenue for 2007-08 is greater than modified budget. Both tax increment revenue and interest revenue are significantly greater than budget for 2007-08 by approximately \$210,000 and \$373,000 respectively.





GROUP: Economic Development DEPARTMENT: Redevelopment Agency FUND: Cedar Glen Disaster Project Area BUDGET UNIT: SPK, SPL, DBT FUNCTION: General ACTIVITY: Other General

|                                                | 2004-05<br>Actual | 2005-06<br>Actual | 2006-07<br>Actual | 2007-08<br>Actual  | 2007-08<br>Final Budget | 2008-09<br>Final Budget | Change From<br>2007-08<br>Final Budget |
|------------------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------------|-------------------------|----------------------------------------|
| Appropriation                                  | Actual            | Actual            | Actual            | Actual             | Tillal Budget           | Tillal Duuget           | Tinai Buuget                           |
| Services and Supplies                          | 111,473           | 107,747           | 60,101            | 8,264              | 1,425,851               | 2,564,080               | 1,138,229                              |
| Land and Improvements                          | -                 | -                 | 311,076           | -                  | 59,454                  | 59,454                  | -                                      |
| Transfers<br>Contingencies                     | 45,294            | 310,553           | 896,415           | 290,515<br>-       | 392,595<br>7,600,000    | 450,453<br>7,600,000    | 57,858<br>-                            |
| Total Appropriation<br>Operating Transfers Out | 156,767           | 418,300           | 1,267,592         | 298,779<br>400,000 | 9,477,900<br>400,295    | 10,673,987              | 1,196,087<br>(400,295)                 |
| Total Requirements                             | 156,767           | 418,300           | 1,267,592         | 698,779            | 9,878,195               | 10,673,987              | 795,792                                |
| Departmental Revenue                           |                   |                   |                   |                    |                         |                         |                                        |
| Taxes                                          | -                 | 240,367           | 672,985           | 1,039,569          | 296,250                 | 482,860                 | 186,610                                |
| Use of Money and Prop                          | 3,426             | 80,965            | 454,480           | 481,562            | 107,000                 | 353,600                 | 246,600                                |
| State, Fed or Gov't Aid                        | -                 | 634               | 1,705             | 3,635              | -                       | -                       | -                                      |
| Current Services                               | -                 | (2,057)           | (3,305)           | (5,058)            | -                       | -                       | -                                      |
| Other Revenue                                  | -                 | (109,655)         | (337,517)         | (533,348)          | -                       | -                       | -                                      |
| Other Financing Sources                        |                   | 10,075,000        | -                 | -                  | -                       | -                       | -                                      |
| Total Revenue                                  | 3,426             | 10,285,254        | 788,348           | 986,360            | 403,250                 | 836,460                 | 433,210                                |
| Operating Transfers In                         | 290,000           | 12,000            | -                 |                    | -                       |                         | -                                      |
| Total Financing Sources                        | 293,426           | 10,297,254        | 788,348           | 986,360            | 403,250                 | 836,460                 | 433,210                                |
|                                                |                   |                   |                   | Fund Balance       | 9,474,945               | 9,837,527               | 362,582                                |

Services and supplies of \$2,564,080 primarily represent undesignated fund balance carried over from previous years for future projects and/or improvements. Services and supplies increased by \$1,138,229 primarily due to the increase in project expenditures of \$554,929, professional services of \$575,805, and miscellaneous expenses of \$7,495.

Land and improvements of \$59,454 is to acquire land for the development of a well to serve the project area.

Transfers of \$450,453 represent administrative fees to the Speedway administrative fund. Increases of \$57,858 are associated with increased administrative costs.

Contingencies of \$7,600,000 are necessary because, per the Cedar Glen loan agreement, the Board of Supervisors must approve all additional projects utilizing the loan funds. Upon approval of additional projects, the funds will be transferred to the appropriate expenditure category for use.

No operating transfers out are budgeted in 2008-09 as the road and water projects funded with the initial portion of the county loan are anticipated to be completed in 2007-08.

Departmental revenue of \$836,460 includes funding from projected tax increment as well as revenue from interest. The increase in revenue of \$433,210 is related to increases in both tax increment revenue and interest revenue to reflect current trend.



## Victor Valley Economic Development Authority Project Area

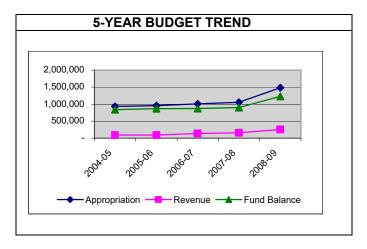
## DESCRIPTION OF MAJOR SERVICES

In 1993, the *Victor Valley Economic Development Authority* (VVEDA), a joint powers authority, was established for the purpose of providing economic development in and around the former George Air Force Base. Five jurisdictions oversee the economic development of the area, which include: the Cities of Victorville, Hesperia and Adelanto, the town of Apple Valley, and the County of San Bernardino. The recent eighth amendment to the project area increased total acreage to 90,236 acres. The same amendment also increased the unincorporated portion of VVEDA to approximately 22,472 acres. VVEDA is administered by the City of Victorville.

Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### **BUDGET HISTORY**



The trend for the VVEDA budget represents a small increase over the past four years. For 2008-09, the lead agency estimates of tax increment revenue for the project area increased from prior year budget by 73%.

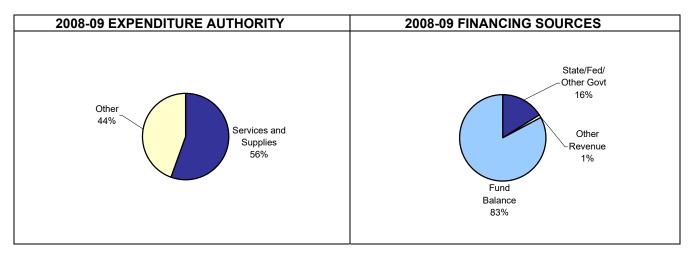
### PERFORMANCE HISTORY

|                      |         |         |         | 2007-08   |         |  |
|----------------------|---------|---------|---------|-----------|---------|--|
|                      | 2004-05 | 2005-06 | 2006-07 | Modified  | 2007-08 |  |
|                      | Actual  | Actual  | Actual  | Budget    | Actual  |  |
| Appropriation        | 47,425  | 145,867 | 178,158 | 1,056,238 | 84,136  |  |
| Departmental Revenue | 37,465  | 56,508  | 210,566 | 155,550   | 301,719 |  |
| Fund Balance         |         |         |         | 900,688   |         |  |

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in these funds are typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue is greater than budget in 2007-08 due to increases in interest revenue and tax increment revenue.





| GROUP:      | Economic Development                                      | BUDGET UNIT: | MPV, MPW      |
|-------------|-----------------------------------------------------------|--------------|---------------|
| DEPARTMENT: | Redevelopment Agency                                      | FUNCTION:    | General       |
| FUND:       | Victor Valley Economic Development Authority Project Area | ACTIVITY:    | Other General |

|                         | 2004-05<br>Actual | 2005-06<br>Actual | 2006-07<br>Actual | 2007-08<br>Actual | 2007-08<br>Final Budget | 2008-09<br>Final Budget | Change From<br>2007-08<br>Final Budget |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------------|----------------------------------------|
| Appropriation           |                   |                   |                   |                   |                         |                         |                                        |
| Services and Supplies   | 31,649            | 61,334            | 96,477            | (74,988)          | 879,200                 | 825,477                 | (53,723)                               |
| Other Charges           | (8,532)           | -                 | 15,082            | 79,311            | 20,000                  | 66,650                  | 46,650                                 |
| Land and Improvements   | -                 | -                 | -                 | -                 | -                       | 300,000                 | 300,000                                |
| Transfers               | 24,308            | 84,533            | 66,599            | 79,813            | 157,038                 | 290,152                 | 133,114                                |
| Total Appropriation     | 47,425            | 145,867           | 178,158           | 84,136            | 1,056,238               | 1,482,279               | 426,041                                |
| Departmental Revenue    |                   |                   |                   |                   |                         |                         |                                        |
| Use of Money and Prop   | 17,163            | 28,666            | 40,233            | 46,621            | 17,450                  | 17,450                  | -                                      |
| State, Fed or Gov't Aid | 20,302            | 27,842            | 170,333           | 255,098           | 138,100                 | 238,655                 | 100,555                                |
| Total Revenue           | 37,465            | 56,508            | 210,566           | 301,719           | 155,550                 | 256,105                 | 100,555                                |
|                         |                   |                   |                   | Fund Balance      | 900,688                 | 1,226,174               | 325,486                                |

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Services and supplies of \$825,477 represent undesignated fund balance. Services and supplies decreased by \$53,723 due to anticipated increases in land purchases.

Other charges of \$66,650 represent administrative charges paid to the Victor Valley Economic Development Authority. Other charges have increased by \$46,650 due to increased administrative costs.

Land and improvements of \$300,000 include costs associated with commercial and/or industrial land acquisitions.

Transfers of \$290,152 include administrative charges paid to the Speedway administrative fund. The increase of \$133,114 is due to the development of new programs in the VVEDA project area.

Departmental revenue of \$256,105 consists of tax increment revenue distributed by the lead agency and revenue from interest. The increase in revenue of \$100,555 represents increases in tax increment revenue. Lead agency estimates of tax increment revenue for the project area increased from prior year budget by 73%. Due to this significant increase, projects will be identified as actual tax increment is received by the agency.



## **Mission Boulevard Joint Project Area**

## **DESCRIPTION OF MAJOR SERVICES**

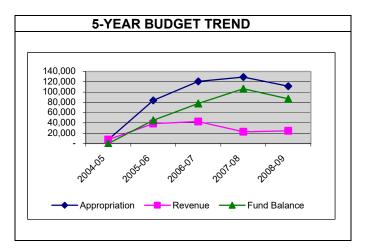
In 2003, the County approved the *Mission Boulevard Joint Redevelopment Project Area* (Mission Boulevard) with the City of Montclair. Mission Boulevard totals approximately 404 acres and is administered by the City of Montclair.

The Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

## BUDGET HISTORY



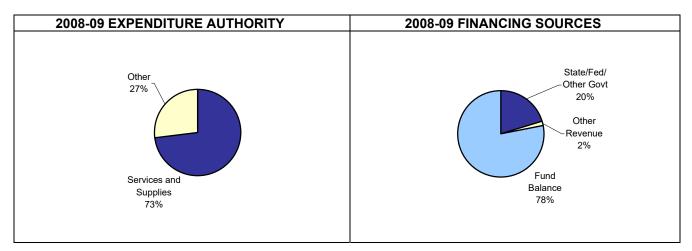
### PERFORMANCE HISTORY

|                      |         |         |         | 2007-08  |         |  |
|----------------------|---------|---------|---------|----------|---------|--|
|                      | 2004-05 | 2005-06 | 2006-07 | Modified | 2007-08 |  |
|                      | Actual  | Actual  | Actual  | Budget   | Actual  |  |
| Appropriation        | 10,091  | 35,644  | 26,461  | 129,016  | 9,984   |  |
| Departmental Revenue | 6,538   | 68,341  | 55,052  | 22,570   | (9,629) |  |
| Fund Balance         |         |         |         | 106,446  |         |  |

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue for 2007-08 was not realized as the lead agency did not distribute any tax increments during the year. This revenue is anticipated to be received in September 2008.





| DEPARTMENT: | Economic Development<br>Redevelopment Agency<br>Mission Boulevard Joint Project Area | BUDGET UNIT:<br>FUNCTION:<br>ACTIVITY: |  |
|-------------|--------------------------------------------------------------------------------------|----------------------------------------|--|
|             |                                                                                      |                                        |  |

|                         | 2004-05<br>Actual | 2005-06<br>Actual | 2006-07<br>Actual | 2007-08<br>Actual | 2007-08<br>Final Budget | 2008-09<br>Final Budget | Change From<br>2007-08<br>Final Budget |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------------|----------------------------------------|
| Appropriation           |                   |                   |                   |                   |                         |                         |                                        |
| Services and Supplies   | 31                | 781               | 125               | 336               | 66,201                  | 81,373                  | 15,172                                 |
| Transfers               | 10,060            | 34,863            | 26,336            | 9,648             | 62,815                  | 30,030                  | (32,785)                               |
| Total Appropriation     | 10,091            | 35,644            | 26,461            | 9,984             | 129,016                 | 111,403                 | (17,613)                               |
| Departmental Revenue    |                   |                   |                   |                   |                         |                         |                                        |
| Use of Money and Prop   | 467               | 1,451             | 2,289             | 3,851             | 2,000                   | 2,000                   | -                                      |
| State, Fed or Gov't Aid | -                 | -                 | 52,763            | (13,480)          | 20,570                  | 22,570                  | 2,000                                  |
| Other Financing Sources | 6,071             | 66,890            | <u> </u>          |                   | -                       |                         |                                        |
| Total Revenue           | 6,538             | 68,341            | 55,052            | (9,629)           | 22,570                  | 24,570                  | 2,000                                  |
|                         |                   |                   |                   | Fund Balance      | 106,446                 | 86,833                  | (19,613)                               |

Services and supplies of \$81,373 represent undesignated fund balance. Services and supplies increased by \$15,172 due to a reduction in transfers partially offset by a decrease in fund balance.

Transfers of \$30,030 include administrative charges paid to the Speedway administrative fund. The decrease of \$32,785 is based upon administrative time studies in 2007-08.

Departmental revenue of \$24,570 primarily represents tax increment revenue distributed by the lead agency, which is anticipated to increase by \$2,000 in 2008-09.

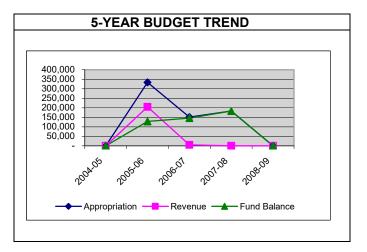


## **Proposed Bloomington Project Area**

## **DESCRIPTION OF MAJOR SERVICES**

On November 9, 2004, the County of San Bernardino's Redevelopment Agency (CoRDA) initiated the formation of a redevelopment project area in and around the community of Bloomington. In November 2005, community members requested that the Redevelopment Agency suspend the project area formation process while the possibility of incorporation for the area was evaluated. While the process was on hold, Senator Christine Kehoe drafted Senate Bill 1206, which was approved and chaptered in September 2006. This new legislation became effective January 1, 2007, which would require CoRDA to start the redevelopment formation process anew. As a result of these factors, the Board of Supervisors terminated the proposed project area on January 30, 2007. Due to delays in returning the remaining funds to the county general fund in 2006-07, this budget unit was not closed until 2007-08.

## **BUDGET HISTORY**



### PERFORMANCE HISTORY

|                      |         |         |         | 2007-08  |         |
|----------------------|---------|---------|---------|----------|---------|
|                      | 2004-05 | 2005-06 | 2006-07 | Modified | 2007-08 |
|                      | Actual  | Actual  | Actual  | Budget   | Actual  |
| Appropriation        | 173,744 | 193,455 | 17,778  | 183,032  | 185,648 |
| Departmental Revenue | 302,579 | 211,255 | 9,575   | -        | 2,616   |
| Fund Balance         |         |         |         | 183,032  |         |

All remaining principal and interest were returned to the county general fund in 2007-08.



| DEPARTMENT:             | Redevelopment Ag  | Economic Development<br>Redevelopment Agency<br>Proposed Bloomington Project Area<br>: |                   |                   |                         | BUDGET UNIT: SPN BLO<br>FUNCTION: General<br>ACTIVITY: Other General |                                        |  |  |
|-------------------------|-------------------|----------------------------------------------------------------------------------------|-------------------|-------------------|-------------------------|----------------------------------------------------------------------|----------------------------------------|--|--|
| _                       | 2004-05<br>Actual | 2005-06<br>Actual                                                                      | 2006-07<br>Actual | 2007-08<br>Actual | 2007-08<br>Final Budget | 2008-09<br>Final Budget                                              | Change From<br>2007-08<br>Final Budget |  |  |
| Appropriation           |                   |                                                                                        |                   |                   |                         |                                                                      |                                        |  |  |
| Services and Supplies   | 111,170           | 56,811                                                                                 | 135               | -                 | -                       | -                                                                    | -                                      |  |  |
| Other Charges           | -                 | -                                                                                      | -                 | 185,648           | 183,032                 | -                                                                    | (183,032)                              |  |  |
| Transfers               | 62,574            | 136,644                                                                                | 17,643            |                   |                         |                                                                      | <u> </u>                               |  |  |
| Total Appropriation     | 173,744           | 193,455                                                                                | 17,778            | 185,648           | 183,032                 | -                                                                    | (183,032)                              |  |  |
| Departmental Revenue    |                   |                                                                                        |                   |                   |                         |                                                                      |                                        |  |  |
| Use of Money and Prop   | 2,579             | 11,251                                                                                 | 9,575             | 2,616             | -                       | -                                                                    | -                                      |  |  |
| Other Revenue           |                   | 4                                                                                      |                   |                   |                         |                                                                      | -                                      |  |  |
| Total Revenue           | 2,579             | 11,255                                                                                 | 9,575             | 2,616             | -                       | -                                                                    | -                                      |  |  |
| Operating Transfers In  | 300,000           | 200,000                                                                                |                   | -                 | -                       |                                                                      | -                                      |  |  |
| Total Financing Sources | 302,579           | 211,255                                                                                | 9,575             | 2,616             | -                       | -                                                                    | -                                      |  |  |
|                         |                   |                                                                                        |                   | Fund Balance      | 183,032                 | -                                                                    | (183,032)                              |  |  |

The changes to this budget unit reflect the termination of the proposed project area.

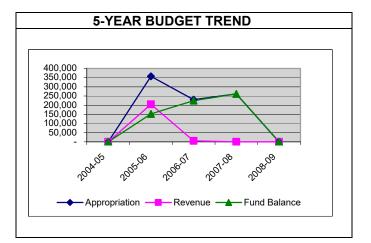


## Proposed Cajon Project Area

### **DESCRIPTION OF MAJOR SERVICES**

On November 9, 2004, the County of San Bernardino's Redevelopment Agency (CoRDA) initiated the formation of a redevelopment project area in and around the community of Cajon. In November 2005, community members requested that the Redevelopment Agency suspend the project area formation process. While the process was on hold, Senator Christine Kehoe drafted Senate Bill 1206, which was approved and chaptered in September 2006. This new legislation became effective January 1, 2007, which would require CoRDA to start the redevelopment formation process anew. As a result of these factors, the Board of Supervisors terminated the proposed project area on January 30, 2007. Due to delays in returning the remaining funds to the county general fund in 2006-07, this budget unit was not closed until 2007-08.

### **BUDGET HISTORY**



## PERFORMANCE HISTORY

|                      |         |         | 2007-08 |          |         |  |  |
|----------------------|---------|---------|---------|----------|---------|--|--|
|                      | 2004-05 | 2005-06 | 2006-07 | Modified | 2007-08 |  |  |
|                      | Actual  | Actual  | Actual  | Budget   | Actual  |  |  |
| Appropriation        | 150,351 | 139,061 | 1,824   | 216,830  | 265,576 |  |  |
| Departmental Revenue | 302,655 | 211,696 | 12,241  | -        | 3,746   |  |  |
| Fund Balance         |         |         |         | 216,830  |         |  |  |

All remaining principal and interest distributions were returned to the county general fund in 2007-08.



| DEPARTMENT:                            | Economic Development<br>Redevelopment Agency<br>Proposed Cajon Project Area |                   |                   |                   | BUDGET UNIT: SPO MUS<br>FUNCTION: General<br>ACTIVITY: Other General |                         |                                        |  |
|----------------------------------------|-----------------------------------------------------------------------------|-------------------|-------------------|-------------------|----------------------------------------------------------------------|-------------------------|----------------------------------------|--|
|                                        | 2004-05<br>Actual                                                           | 2005-06<br>Actual | 2006-07<br>Actual | 2007-08<br>Actual | 2007-08<br>Final Budget                                              | 2008-09<br>Final Budget | Change From<br>2007-08<br>Final Budget |  |
| Appropriation<br>Services and Supplies | 93,544                                                                      | 66,543            | 101               | -                 | -                                                                    | -                       |                                        |  |
| Other Charges                          | -                                                                           | -                 | -                 | 265,576           | 261,830                                                              | -                       | (261,830)                              |  |
| Transfers                              | 56,807                                                                      | 72,518            | 1,723             |                   |                                                                      |                         |                                        |  |
| Total Appropriation                    | 150,351                                                                     | 139,061           | 1,824             | 265,576           | 261,830                                                              | -                       | (261,830)                              |  |
| Departmental Revenue                   |                                                                             |                   |                   |                   |                                                                      |                         |                                        |  |
| Fines and Forfeitures                  | 2,655                                                                       | 11,694            | 12,241            | 3,746             | -                                                                    | -                       | -                                      |  |
| Other Revenue                          |                                                                             | 2                 |                   | -                 |                                                                      |                         |                                        |  |
| Total Revenue                          | 2,655                                                                       | 11,696            | 12,241            | 3,746             | -                                                                    | -                       | -                                      |  |
| Operating Transfers In                 | 300,000                                                                     | 200,000           | -                 |                   |                                                                      |                         | -                                      |  |
| Total Financing Sources                | 302,655                                                                     | 211,696           | 12,241            | 3,746             | -                                                                    | -                       | -                                      |  |
|                                        |                                                                             |                   |                   | Fund Balance      | 261,830                                                              | -                       | (261,830)                              |  |

The changes to this budget unit reflect the termination of the proposed project area.

