



San Bernardino County  
**2009-10**  
**FINAL BUDGET**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**San Bernardino County  
California**

For the Fiscal Year Beginning

**July 1, 2008**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **San Bernardino County, California** for the Annual Budget beginning July 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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SAN BERNARDINO COUNTY

AT YOUR SERVICE

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MARK H. UFFER  
County Administrative Officer

## COUNTY OF SAN BERNARDINO

**County Administrative Office**  
385 North Arrowhead Avenue  
San Bernardino, CA 92415-0120  
(909) 387-5418  
FAX: (909) 387-5430

## BOARD OF SUPERVISORS

Brad Mitzelfelt ..... *First District*  
Paul Biane ..... *Second District*  
Neil Derry ..... *Third District*  
Gary C. Ovitt, Chair ..... *Fourth District*  
Josie Gonzales, Vice Chair ..... *Fifth District*

As the County Administrative Officer for the largest county in the contiguous United States, I am proud to present this fiscally sound spending plan for 2009-10. The plan uses no one-time monies to finance ongoing costs and does not rely on the use of County reserves for operations. While this final budget was adopted on June 23, 2009, the process to create it started much earlier to ensure a balanced budget.

Revenue forecasts, coupled with the historical trend of what goes up must come down, demonstrated that a downturn in the economy was imminent. While the extent of the impact was unknown, the County began to lay the groundwork years earlier for what proved to be a major economic meltdown, compounded by the state's inability to manage its budget.

This County, as an entity, is committed to providing services and doing so in a fiscally prudent manner. Based on the projected continuing financial shortfall, ongoing costs needed to be curtailed. In keeping with our policies, which maintain that one-time funding will not be used for ongoing needs, we began to reduce. This reduction first took the form of a hiring "chill" two years ago. We also factored into our plan natural attrition that occurs in staffing. Our goal was to reduce one of the most significant County costs – staffing. By scaling down, we have avoided significant layoffs and more importantly, service disruptions.

Departmental updates regarding state budget impacts and the local economic impacts continued through the budget process. The message was clear, departments would be dealing with shrinking budgets and in many cases increased program caseloads. The impending revenue reductions would require more tough choices to be made in order to further reduce costs.

The reduction process started mid-year when the 2008-09 final budget was modified with an 8% Reduction Plan. Departments met this initial decrease by absorbing increased salary and benefit costs resulting from negotiated labor agreements without receiving additional financing. Other cost cutting measures, such as the deletion of vacant budgeted positions, were also implemented.

The development of the 2009-10 budget required additional mitigation measures to be factored into the financing plan. Departments were again impacted by another 8% Reduction Plan. Additionally, employees contributed to the budget solution by accepting salary reductions either by foregoing pay raises or by reduced work weeks. A Retirement Incentive Program was also enacted that provided a \$1,000-per-year-of-service incentive to employees retiring before June 30, 2009. Over 300 employees took advantage of this program, which will provide substantial ongoing savings as vacated positions must be held open for five years. The use of ongoing set asides and shifts in funding strategies were also used to mitigate the shortfall for 2009-10.

The Board of Supervisors adopted the County's 2009-10 final budget with few amendments. While not a typical budget presentation, as no recommendations were made for additional general fund financing, the budget held fast to our commitment of not using one-time funding for ongoing needs, while still investing in our future by building capital projects, such as the Central Juvenile Hall facility, new government center office buildings in both the High Desert and Morongo Basin, the Arrowhead Regional Medical Center's 6<sup>th</sup> floor remodel, and a new medical office building.



The current economic climate continues to threaten County programs and local government. However, we are committed to making the most of our financing, capitalizing on the strengths of our employees to provide the necessary services in the most efficient manner as highlighted below.

## **THE BUDGET IN BRIEF**

The County produces two budget books. This budget book presents the General Fund, restricted financing funds, special revenue funds, capital project funds, and enterprise funds. Additionally, there is a budget book for Board Governed Special Districts. The total spending authority for the County and Board Governed Special Districts in 2009-10 is \$3.8 billion and \$0.5 billion, respectively, for a combined total of \$4.3 billion. Although total spending authority remained the same as in the prior year, considerable decreases in general fund financing were offset with significant increases from State and Federal sources for Human Services programs.

The General Fund spending authority totals \$2.4 billion and is funded by departmental revenues, countywide discretionary revenues, financing transfers from departments, the use of reserves, and the beginning fund balance of the General Fund. Of this \$2.4 billion, the Board of Supervisors has discretion over \$627.7 million.

When the 2009-10 final budget was adopted, there was \$59.7 million in general purpose reserves and \$146.4 million in specific purpose reserves. The specific purpose reserve balance declined from the prior year due to planned, one-time allocations to projects for which the reserves were created. Over \$51.0 million of these allocations went to major capital projects. The final budget also included \$24.0 million in ongoing funding set-aside to pay for the County's future space needs, such as the proposed San Bernardino Government Center replacement project. This ongoing set-aside, if unspent at the end of the fiscal year, will be transferred to the corresponding specific purpose reserve.

## **2009-10 HIGHLIGHTS**

### **Health**

The three major health departments continue to be committed to the concept of integration – whereby all County health services are located and easily accessed in centralized locations. With Public Health providing preventive care, Arrowhead Regional Medical Center (ARMC) providing primary care, and Behavioral Health providing comprehensive mental health services, these integration efforts will place the County in a position to provide unparalleled access to a full range of health care services to the community, in a seamless and cost effective environment, including vital linkages to other County Social Services programs. These will prove crucial in this current economic climate. In 2008-09, the Integration Team brought forward the first of several plans that will ultimately introduce five regional integrated health service facilities aimed at bringing comprehensive health services to every area of the County. The first fully integrated clinic, to be located in the Fifth District, will become a model for the delivery of future health care services in the County and will showcase the County as a pioneer in this concept of health care operations.

In addition, the Public Health Department is gearing up to receive additional funding from the California Department of Public Health for planning, preparing and responding to an H1N1 (commonly known as Swine Flu) Influenza pandemic. With these funds, the County will begin to implement H1N1 vaccination clinics throughout all parts of the county as well dispense vaccines to health care providers.

The County's Probation and Sheriff's Department are continuing to recognize savings as well as increased efficiency through the use of an automated pharmaceutical system that dispenses medications at the County's detention facilities from on-site packagers that are interfaced with Arrowhead Regional Medical Center's pharmacy and the departments' information management systems.

### **Safety**

In the area of safety, the County is continuing to support comprehensive crime prevention and neighborhood revitalization programs. The Board of Supervisors approved an award through the Recovery and Reinvestment Act of 2009, Edward Byrne Memorial Justice Assistance Grant (JAG) to prevent or reduce crime and violence throughout the county. This grant supports County projects, which include, but are not limited to, drug courts, a security system for the Sheriff's Colorado River station, case management program enhancements and programming for the Probation department, and a scanning project for the Public Defender.



In addition, the Board of Supervisors appropriated Southwest Border Prosecution Initiative funding towards several projects that support the safety of residents, which include construction of a housing unit on the Colorado River for the Sheriff-Coroner as well as computer equipment and scanners for the Public Defender, among others.

The County was recently designated as "StormReady" by the National Weather Service. StormReady is a nationwide program that helps communities better prepare and protect their citizens during all types of severe weather events. The County's preparedness and planning activities for hazardous weather include the establishment of a 24-hour warning point and Emergency Operations Center, the ability to have more than one way to receive severe weather warnings and forecasts to alert the public, the promotion of public readiness through community seminars, and the development of a hazardous weather plan. With this designation, participation in the StormReady program, once recognized by the National Flood Insurance Program's Community Rating System, may qualify the community for a discount on Flood Insurance premiums.

### **Well-Being**

Human Services (HS) continues to provide quality service to its clients despite the tremendous burdens brought upon by the recent economic downturn. As a result, state and federal funding increases in the HS subsistence programs of CalWORKs, and Aid to Adoptive Children were made to assist residents in need. Additionally, HS has fully maximized its Federal and State funding over the last three years by investing 100% of administrative allocations in the CalWORKs, Food Stamp Administration, Child Welfare Services, Aging and Adult Services, Child Support and Preschool Services Programs.

The HS Foster Care program continues to experience caseload decreases (approximately 19% over the past two years) as a result of the Family to Family Program implemented by Children and Family Services.

Due to the economic downturn, federal stimulus funds of approximately \$23.0 million are anticipated. These funds are designed to augment and maintain services for San Bernardino County residents during this troubling economic time.

The 10-Year Strategy to End Homelessness in San Bernardino County, as supported by the Board of Supervisors, is the backbone of a comprehensive system created to address issues contributing to homelessness in our County, such as mental health, financial stabilization, and lack of affordable housing. The Project Homeless Connect event, scheduled for November 2009, is an opportunity for service providers throughout the County to engage the homeless population and offer needed services in order to end the cycle of homelessness.

### **Quality of Life**

Funding increases in the Department of Community Development and Housing are due to the new Neighborhood Stabilization Grant (NSP) which is designated to assist with the sub-prime mortgage crisis. NSP funds will be allocated to communities hardest hit by the foreclosure and sub-prime crisis to purchase foreclosed homes, at a discount, and rehabilitate and redevelop the homes to stabilize neighborhoods and stem the significant losses in home values of neighboring residences.

As a result of receiving American Recovery and Reinvestment Act funding, the Workforce Development Department (WDD) is expecting to enroll triple the number of job seekers into training classes and supportive services in 2010. In addition, WDD also plans to increase services provided directly to the business community by meeting with businesses to identify needs, conducting specialized workshops, and developing incumbent worker training programs. Furthermore, WDD implemented a Summer Youth Employment Program that will serve approximately 1,800 youth and provide them with paid work experience opportunities over the summer months. The goal of these programs is to meet the changing needs of workers and employers, help dislocated workers to develop competencies in differing technologies, and develop new training opportunities to create pathways to higher skilled and higher paying jobs.



Facilities Management is continuing its goal of resource conservation. The department has implemented California Friendly Landscaping, including irrigation equipment, making it possible to achieve a projected increase in water conservation for 2009-10. The Fleet Management Department is expanding its efforts to improve air quality and reduce fuel consumption. The County fleet consists of 75% ultra low emission vehicles (ULEV), including hybrid vehicles.


### **CHALLENGES IN FISCAL YEAR 2009-10 AND BEYOND**

In the coming years, the County faces the challenge of continuing to provide quality services to its residents while managing the impacts of reduced revenues. In addition to the general economy, other major challenges facing the County include State and Federal budget impacts. While State and Federal funding reductions are anticipated, adjustments for these impacts will be made mid-year in the County budget after the impacts are fully known. Furthermore, the County is anticipating experiencing high retirement costs in future years as a result of the dismal stock market.

The County will continue its practice of cost reduction by maintaining the hiring freeze and further scrutinizing other cost areas, such as travel and fixed assets. Efficiency reorganizations, such as moving the Office of Legislative Affairs into the Board of Supervisors budget unit and Public Support and Services Group Administration into the County Administrative Office budget unit, were implemented in 2009-10. The County will continue to evaluate other areas of operations that can be consolidated as well as focus on strengthening its core practices and services. Opportunities to outsource cyclical services will be explored as reducing permanent staffing heightens our financial flexibility. A complete examination of the County's various programs and functions is underway in order to maintain those services that are mandated and to streamline service delivery to end users.

### **CONCLUSION**

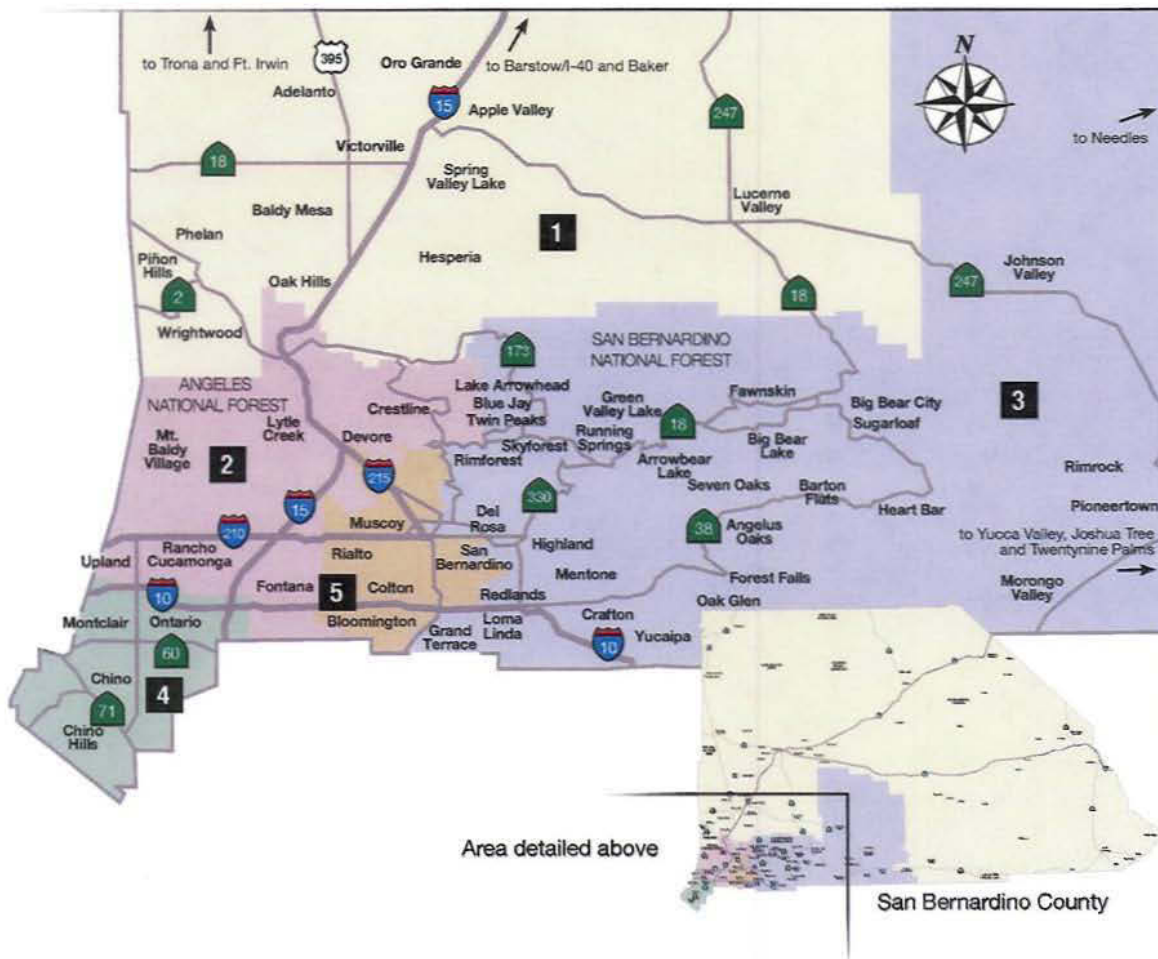
As a result of our proactive and conservative budgeting practices, San Bernardino County is one of the most fiscally healthy local government agencies in the state. The 2009-10 San Bernardino County Budget meets the County's budget objectives and addresses the major policy issues that face the County. As we enter into the new fiscal year, we look forward to opportunities where we can advance the Vision and Mission of the County, which is to serve and enhance the well-being of its residents.



**MARK H. UFFER**  
County Administrative Officer



## San Bernardino County Supervisorial Districts



## San Bernardino County Board of Supervisors



**1**  
**Brad Mitzeffelt**  
First District  
(909) 387-4830



**2**  
**Paul Biane**  
Second District  
(909) 387-4833



**3**  
**Neil Derry**  
Third District  
(909) 387-4855



**4**  
**Gary C. Ovitt, Chair**  
Fourth District  
(909) 387-4866



**5**  
**Josie Gonzales, Vice Chair**  
Fifth District  
(909) 387-4565

Find other elected representatives  
[www.sbcrov.com](http://www.sbcrov.com)



# COUNTY OF SAN BERNARDINO

## COUNTYWIDE FACTS AND FIGURES

**SIZE:**

20,160 square miles (largest county in the contiguous United States by area)

**ELEVATION:**

Highest Elevation, Mt. San Geronio, 11,502 ft.

**STRUCTURE:** Formed by charter in 1853; five districts based on population. Members serve four-year terms.

**INCORPORATED CITIES:**

24

**POPULATION BY CITY**

INCORPORATED CITY	TOTAL 1/1/2009 ESTIMATED POPULATION
Adelanto	28,265
Apple Valley	69,861
Barstow	24,213
Big Bear Lake	6,255
Chino	84,173
Chino Hills	78,725
Colton	51,684
Fontana	189,021
Grand Terrace	12,484
Hesperia	88,184
Highland	52,372
Loma Linda	22,619
Montclair	36,964
Needles	5,793
Ontario	173,188
Rancho Cucamonga	177,736
Redlands	71,646
Rialto	100,022
San Bernardino	204,483
Twentynine Palms	30,832
Upland	75,034
Victorville	109,441
Yucaipa	51,317
Yucca Valley	21,239
<b>Total Incorporated</b>	<b>1,765,552</b>
<b>Total Unincorporated</b>	<b>295,398</b>
<b>Total County of San Bernardino</b>	<b>2,060,950</b>

Source: State of California, Department of Finance, E-1: Population Estimate with Annual Percentage Change- January 1, 2008 and 2009. Sacramento, California, January 2009.

**REGIONAL PARKLAND:**

9,200 acres

**COUNTY LIBRARY:**

30 Branches

**MAJOR COUNTY EMPLOYERS (July 2008):**

Employer	Employees
County	18,000
National Training Center*	14,025
Loma Linda University Health Center*	12,851
US Marine Corp Air/Ground Center*	12,486
Stater Bros.	19,000

Source: The Business Press, Copyright July 2008

Note: Information was provided by the companies, agencies and institutions in this listing at the request of The Business Press. Business Press relied on each organization to report information completely and accurately. Several organizations were invited to provide information for the Business Press publication, but had not done so at press time.

\* 2007 figures

**MAJOR COUNTY TAXPAYERS (Secured Taxpayers-2008-09 Property Tax Rolls)**

Name	Assessed Value
Southern California Edison	\$1,561,256,753
Prologis	\$766,973,433
Verizon California, Inc.	\$685,625,497
Catellus	\$628,218,846
Loma Linda University	\$508,770,574
Majestic Realty Co.	\$481,611,538
Cemex	\$436,223,997
Kaiser	\$436,141,481
Riverside Cement Company	\$412,673,326
California Steel	\$401,003,713

Source: County of San Bernardino, Assessor and Auditor-Controller/Recorder Property Tax Division.

**EMPLOYMENT MIX (2008):**

Services - all	435,110
Retail	84,171
Government	116,915
Construction	36,027
Trade, transportation & Public Utilities	164,391
Wholesale trade	34,607
Manufacturing	58,165
Finance, insurance & real estate	24,568
Natural Resources & Mining	3,441

Source: California Employment Development Department, SBCO, Quarterly Census - Employment & Wages (QCEW/ES-202) 2008 Annual averages

**UNEMPLOYMENT: 13.9% (July 2009)**

Source: California Employment Development Department, Labor Market Information

**POVERTY LEVEL (2007 estimate): 12.1%**

Source: U.S. Census Bureau, 2005-2007 SBCO Quick Facts





**MEDIAN HOME PRICE (July 2009):** \$140,000

*Source: CA Association of Realtors, 2009.*

**ASSESSED VALUATIONS (2008-09):**

\$187,190,591,729

**MEDIAN FAMILY INCOME**

**(2007 estimate):** \$55,995

*Source: State Economic Development Department*

**PER CAPITA PERSONAL INCOME:** \$28,049 (2007)

*Source: California Employment Development Department, Labor Market Information.*

**TAXABLE SALES (2007-08):** \$30,450,731,000

*Source: State Economic Development Dept and Board of Equalization*

**UNIVERSITIES/COMMUNITY COLLEGES**

*(Ranked by # of students):*

**Four Year Universities (Fall 2007)**

1. California State University San Bernardino (17,066)
2. University of Redlands (4,188)
3. Loma Linda University (4,022)

**Community Colleges (Fall 2007)**

1. Chaffey College (18,736)
2. San Bernardino Valley College (12,839)
3. Victor Valley Community College (10,149)
4. Crafton Hills College (5,382)
5. Barstow College (2,906)
6. Copper Mountain College (1,673)

*Source: U.S. Department of Education, National Center for Education Statistics.*

**AIRPORTS:**

1. Apple Valley Airport
2. Baker Airport
3. Cable Airport
4. Chino Airport
5. Daggett Airport
6. Hesperia Airport
7. Needles Airport
8. Ontario International Airport
9. San Bernardino Airport
10. Southern California Logistics Airport
11. Twentynine Palms Airport

**TOURIST ATTRACTIONS:**

1. Big Bear Lake Resort
2. Calico Ghost Town\*
3. California Speedway
4. Colorado River
5. San Manuel Amphitheater at Glen Helen\*
6. Joshua Tree National Park
7. Lake Arrowhead Resort
8. Route 66

\*county-owned

**TOP 6 HOSPITALS:**

*(Ranked by # of beds)*

1. Loma Linda University Medical Center, Loma Linda (749 beds)
2. Kaiser Foundation Hospital, Fontana (459 beds)\*
3. Arrowhead Regional Medical Center, Colton (353 beds)
4. St. Bernardine Medical Center, San Bernardino (293)
5. Community Hospital of San Bernardino, San Bernardino (292 beds)
6. San Antonio Community Hospital, Upland (279 beds)

*Source: Hospital Directory, 2008 U.S. News and World Report, L.P., provided by the American Hospital Association.*

*\*Number of beds derived from prior year data.*

**RACE/ETHNICITY (2008 Projection):**

Hispanic	45.4%
White	36.8%
Black	9.7%
Asian	5.3%
American Indian	0.6%
Pacific Islander	0.3%
Multi-Race	2.0%

*Source: State of California, Department of Finance, Race/Ethnic Population with Age and Sex Detail, 2000-2050. Sacramento, CA, July 2007.*

*Total does not equal 100% due to rounding.*

**MEDIAN AGE (2007 estimate):** 30.3

*Source: U.S. Census Bureau, 2006 American Community Survey*

**BIRTH RATE (2008 estimate):** 16.1 (per 1,000 population)

*Source: California Public Health, Center for Health Statistics 2008 Vital Stats Query System*

**DEATH RATE (2007 estimate):** 583 (per 100,000 population)

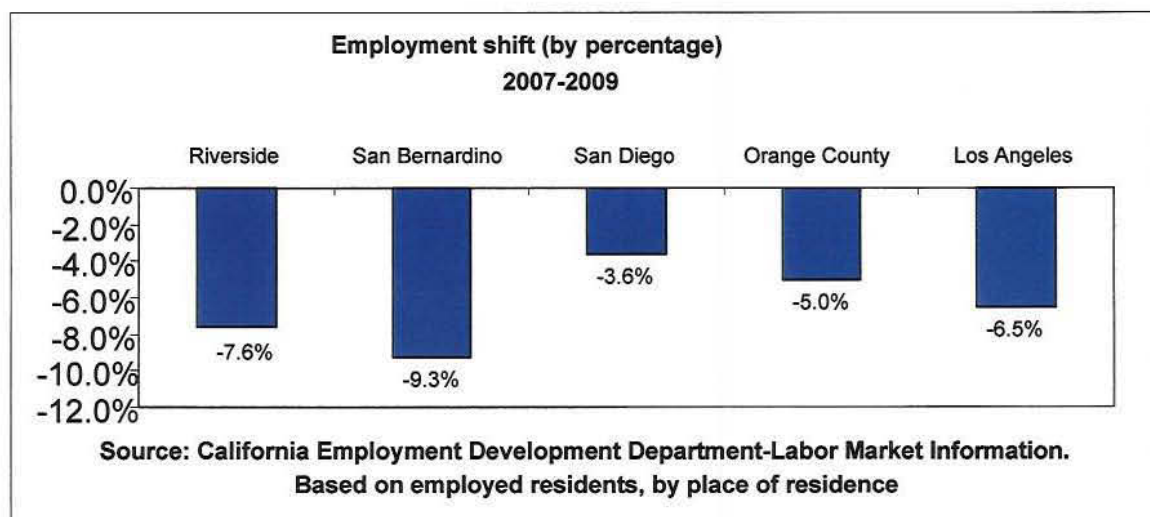
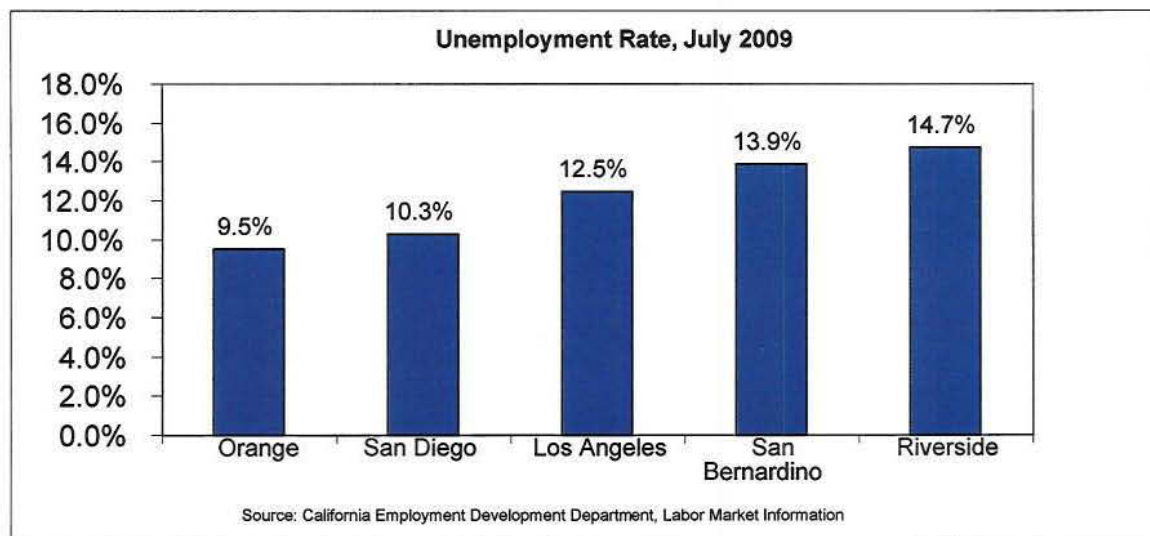
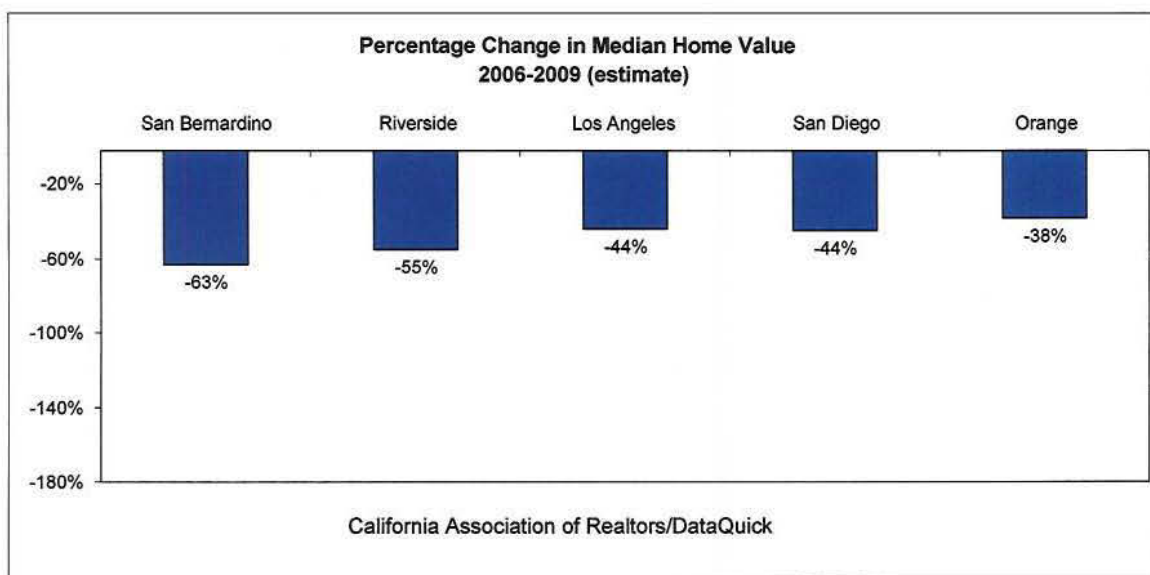
*Source: California Public Health, Center for Health Statistics 2007 Vital Stats Query System*

**EDUCATIONAL ATTAINMENT (2006 estimate of county population age 25 years and over):**

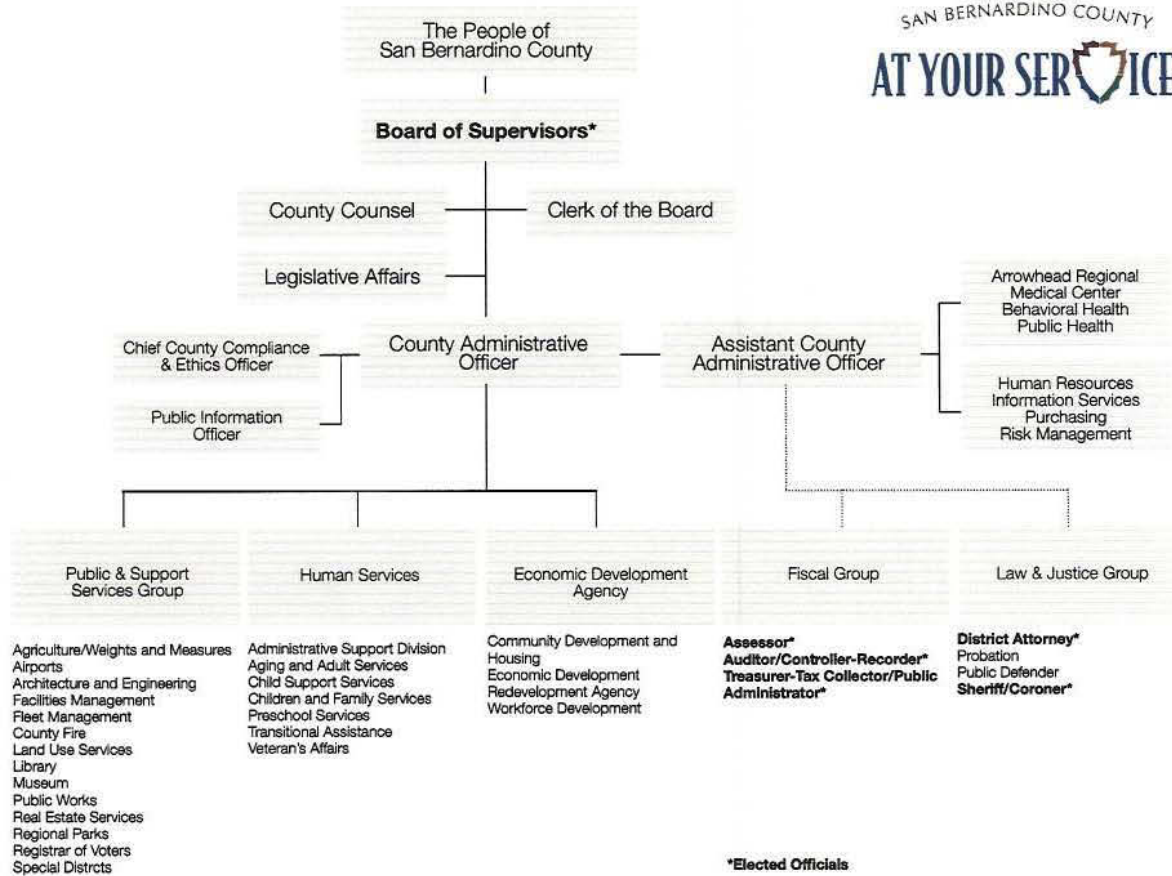
	Percent
Less than 9th grade	10.7%
9th to 12th grade, no diploma	12.7%
High school graduate (includes equivalency)	28.7%
Some college, no degree	22.5%
Associate's degree	8.1%
Bachelor's degree	11.7%
Graduate or professional degree	5.6%

*Source: U.S. Census Bureau, 2006 American Community Survey*

## THE COUNTY OF SAN BERNARDINO COMPARISON TO OTHER COUNTIES



# San Bernardino County Organizational Chart





## **COUNTY OF SAN BERNARDINO**

The County of San Bernardino's 2009-10 Final Budget covers the period from July 1, 2009 – June 30, 2010. The budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds has a total appropriation of \$3.6 billion. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

### **Mission Statement**

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

### **Vision Statement**

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

### **VALUES Statement**

To achieve our Vision, we dedicate ourselves to these values:

- **Valuing** our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **Appreciation** and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **Leadership** by coordinating regional planning through collaboration with local communities and businesses.
- **Unquestioned integrity** that embraces a culture of honor and trustworthiness.
- **Excellence** in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **Service** of the highest quality to our customers delivered with dignity and respect.

The County of San Bernardino's annual budget process starts with the development of the Annual Report and Business Plan document. The Annual Report and Business Plan document is the instrument used by the County to tie departmental budgets to departmental goals, objectives, and performance measures. This final budget book is the product of the annual budget process. While this final budget book includes departmental strategic goals and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the County, it does not list the departmental objectives contained in the Annual Report and Business Plan document. Therefore, the following two pages provide a high-level overview of County departments. For those departments offering primary services, a single goal and objective has been listed that best highlights the County's global mission statement.





**COUNTYWIDE SERVICES**

The services provided by the County are arranged into categories in accordance with the County Mission Statement. Therefore, the public services provided are categorized by health, safety, well-being, and quality of life services. In addition, the County's fiscal services provide public support. The categories of leadership and support services are essential to the administration of county government.

**PUBLIC SERVICES****Health Services**

- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

**Safety Services**

- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff-Coroner

**Well-Being Services**

- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Child Support Services
- Human Services Administration
  - Transitional Assistance
  - Children and Family Services
- Land Use Services
- Public Works
- Registrar of Voters
- Special Districts
- Veterans Affairs

**Quality of Life Services**

- Airports
- Community Development and Housing
- Economic Development
- County Library
- County Museum
- Preschool Services
- Redevelopment Agency
- Regional Parks
- Workforce Development

**Fiscal Services**

- Assessor
- Auditor/Controller-Recorder
- Treasurer-Tax Collector/Public Administrator

**ADMINISTRATIVE SERVICE****Leadership**

- Board of Supervisors
- County Administrative Office

**Support Services**

- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management



## SYNOPSIS OF SAN BERNARDINO COUNTY GOALS AND OBJECTIVES

SERVICES	GOALS	OBJECTIVES
<b>HEALTH:</b>		
Arrowhead Regional Medical Center	Increase selected medical center volumes.	Initiate radiation therapy through Linear Accelerator Services, with an estimated 2,500 treatments for 2009-10.
Behavioral Health	Increase access to behavioral health services for individuals that are underserved or who are receiving a limited level of services.	Continue to implement community-based behavioral health care and treatment programs that serve as alternatives to more restrictive levels of care
Public Health	Prevent disease and disability, and promote healthy lifestyles.	Decrease the number of babies born with exposure to drugs and/or alcohol due to their mother's substance abuse during pregnancy.
<b>SAFETY:</b>		
District Attorney	Promote public safety by punishing criminal conduct.	Continue to promptly, effectively, and ethically prosecute criminal offenses.
Law and Justice Group Administration	Reduce the negative effects of gang-related crimes on the citizens of the county.	Implement the Strategic Plan on Gangs to reduce gang activity.
Probation	Ensure treatment and supervision levels are based on criminogenic risk factors.	Assess new juvenile and adult probationers to determine expected risk of recidivating.
Public Defender	Reduce backlog of old cases.	Increase early resolution of cases, thus minimizing custody time and costs.
Sheriff-Coroner	Enhance response capabilities to disasters and other emergencies.	Improve communication capabilities during critical incidents.
<b>WELL BEING:</b>		
Aging & Adult Services/Public Guardian	Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.	Respond to emergency Adult Protective Services (APS) referrals within state mandated time frames.
Agriculture/Weights and Measures	Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.	Inspect all common land and airfreight carriers receiving shipments of plant material for compliance with quarantines and freedom from foreign pests that arrive in the county.
Child Support Services	Improve service delivery to provide timely, effective, and professional service.	Ensure that the new automated system supports the delivery of quality services by evaluating and restructuring current business practices.
Human Services Administration: <i>Transitional Assistance</i>	Increase the work participation rate of recipients of CalWORKs benefits.	Increase the number of Welfare-to-Work mandatory CalWORKs participants who are engaged in a Federal Welfare-to-Work activity.
<i>Children's Services</i>	Reduce the number of children who enter foster care each year.	Continue implementation of Family-to-Family and other practices that reduce the number of children who must enter foster care.
Land Use Services	Code Enforcement - increase number of initial inspections performed from the date of receiving complaint.	Perform initial inspections within one week of receiving the complaint.
Public Works	Maintain the level of safety and maintenance for county maintained roads.	Maintain county roads at the average Pavement Condition Index (PCI) of 70 or greater.
Registrar of Voters	Increase voter participation in the electoral process.	Continue to analyze the effectiveness of off-site early voting at various locations.
Special Districts	Increase staff proficiency to promote health and safety and program enhancements for all districts.	Provide for key staff to receive emergency preparedness training.
Veterans Affairs	Emphasize higher standards of customer service.	Review customer service policy to ensure full commitment to customers.
<b>QUALITY OF LIFE:</b>		
Airports	Improve airport infrastructure.	Develop specific studies and plans to identify necessary infrastructure improvements, such as storm water drainage, fire suppression, sewer, etc.
Community Development and Housing	Expand the supply of quality, safe, sanitary, and affordable housing for residents of San Bernardino County.	Increase the availability of low, moderate, and middle income housing.
Economic Development	To foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.	Assist in keeping existing businesses progressive and profitable and allowing companies the opportunity to grow within our community.
County Library	Enhance computer and electronic resources for the public.	Increase the number of computers available to the public.
County Museum	Improve customer service by enhancing public awareness of museum services and programs.	Increase school group visitations and outreach programs to schools.
Preschool Services	Achieve school readiness of enrolled children to ensure progress toward positive outcomes.	Teachers will share child assessment information with parents and use this input to prepare home and classroom activities responsive to children's individual needs.
Regional Parks	Provide for the safety and maintenance of the County Trails System.	Provide prompt response to all safety and maintenance issues pertaining to the trail system.
Workforce Development	Increase employability of county residents through services provided.	Increase number of county residents served by 5%.



**FINANCIAL PLANNING CALENDAR****Ongoing**

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

Departments provide year end estimates of revenues and expenditures to the County Administrative Office on a monthly basis.

**October through December**

Annual Report and Business Plan – Department-wide Annual Report and Business Plan are developed and serve as a guideline to lead the County in preparing the upcoming budget. The Annual Report and Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Annual Report and Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments.

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed \$5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comments and recommendations. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their proposed fee changes and internal service rate adjustments for the upcoming budget year and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors.

**January and February**

Five-year Financial Plan – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

Business Plan Workshop – Department Heads, County Administrative Office staff, and the Board of Supervisors meet to discuss and review the Business Plan for the upcoming fiscal year. These plans include departmental requests for additional general fund financing for which the Board of Supervisors provides input and direction to staff.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units.

### **March and April**

**Budget Prep System** – The system is opened up for departmental input into preparation of the budget submittal and internal training is conducted for all users of the system.

**Internal Service Rates** – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

**Fee Hearing** – The Board of Supervisors conducts a public hearing on the Proposed Fee changes for the upcoming fiscal year. Approved fee changes are included in the Proposed Budget submittals to the Board of Supervisors.

**Financing Plan** – The upcoming budget year financing plan is developed based on revenue projections and estimates for cost increases of ongoing costs. This plan includes the allocation of general fund financing (local cost) and provides estimates of remaining funding available to meet unmet needs of the County.

**Preparation of Proposed Budget** – Departments develop their respective proposed budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the financing plan.

### **May and June**

**Submission of Proposed Budget** – The Proposed Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the proposed budget.

**Budget Hearing** – The Board of Supervisors conducts a public hearing on the Proposed Budget. At this time, the Board may modify the Proposed Budget.

**Adoption of Final Budget** – All Board approved changes are incorporated into the Final Budget.

### **July through September**

**Budget Prep System** – The County Administrative Office makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

**Preparation of Final Budget Book** – The County Administrative Office updates the Proposed Budget Book for final changes.

Calendar for the 2009-10 Budget

October 20, 2008	Business Plan Instructions to Departments
October 20, 2008	Capital Improvement Call Letter to Departments
November 6, 2008	Fee Instructions to Departments
November 26, 2008	Departments Submit Business Plans
November 26, 2008	Departments Submit Capital Improvement Requests
December 19, 2008	Departments Submit Fee Workbooks
February 10 and 24, 2009	2009-10 Business Plan Workshop
March 13, 2009	Budget Preparation System opened for Departmental Input
March 13, 2009	Budget Preparation System Training
March 16, 2009	Budget Instructions to Departments
March 24, 2009	2009-10 Internal Service Rates Approved
March 24, 2009	Fee Hearing
April 7, 2009	Board of Supervisors Approval of Targets/Financing Plan and Strategic Objectives
April 7, 2009	Departments Submit Budget Workbooks
May 20, 2009	Proposed Budget Delivered to the Board of Supervisors
June 16, 2009	Budget Hearing
June 23, 2009	Adoption of 2009-10 Final Budget
September 2009	Final Budget Book Printed



## Annual Report and Business Plan

In January, the Board of Supervisors received the County's Annual Report and Business Plan. The Annual Report provides an overview of the County, including countywide facts and figures, quick facts by department, and a review of the county's highlights for the prior calendar year. Significant events, the County's outstanding employees, and national awards are accentuated. The Business Plan document is the starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals, objectives, and performance measures necessary to meet the overall mission of the department. The Annual Report and Business Plan is used to help track, monitor, and evaluate the progress by establishing timelines and milestones, where each department can monitor their progress and compare their projections to actual accomplishments.

Business Plan Workshops were held on February 10 and 24, 2009. These workshops provided the Board of Supervisors the opportunity to review departmental goals and objectives. Additionally, this was the first occasion for departments to explain how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded. At this time, departments also presented fee adjustments and/or requests for additional general fund financing, which included funding requests for those workload and program changes that are not financed within their existing general fund allocations.

## General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with a five-year operating forecast which is detailed in the General Fund Financing section of this budget book. This forecast highlights what costs are planned to be incurred in the upcoming fiscal year as well as the next four fiscal years and the revenue projections for the upcoming fiscal year as well as the next four fiscal years. The County uses this forecast to start building their financing plan for 2009-10.

The financing plan also focuses on the two restricted financing sources, Proposition 172 and Realignment. Proposition 172 assists in financing the Sheriff-Coroner, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. If these financing sources are not sufficient to pay for those departments' costs, then general fund discretionary sources are considered.

For some departments, budgets are also built utilizing revenues generated from fees. On March 24, 2009, the Board of Supervisors held a Fee Hearing. The Fee Hearing is designed to take public testimony related to fee changes for the 2009-10 fiscal year. The fees were approved on April 7, 2009. This early approval date allows for the incorporation of any fee changes into the proposed budgets. In addition, the approved fees become effective with the start of the fiscal year.

Also on April 7, 2009, the Board of Supervisors was presented with the 2009-10 financing plan. The plan included an analysis of 2009-10 financing which incorporated beginning financial position and adjustments to ongoing discretionary revenue and Prop 172 revenue, as well as estimates of one-time discretionary funding sources. Next, costs for maintaining current services were presented. Due to the current economic conditions, the 2009-10 financing plan was different than most fiscal years because there was no additional financing available to finance the increase in costs to maintain current services. Therefore, the decline in ongoing revenue projections warranted the implementation of a strategic mitigation plan.

The strategic mitigation plan incorporated several ongoing mitigations in order to balance the budget for 2009-10. Countywide mitigations included reducing workers compensation rates since the County has achieved its 80% actuarially acceptable confidence level, implementing a retirement incentive program which would provide ongoing savings as their vacated positions will be held open for five years, and using ongoing set-asides that the County established in 2004-05 for future ongoing expenditures. Additional mitigations which directly impact departments include departments absorbing the MOU increases for 2008-09 without additional financing, 8% local cost reductions and salary reductions in the form of either foregoing pay raises or reduced work weeks. The approved financing plan resulted in the distribution of lesser budget targets for general fund departments for 2009-10.



On June 16, 2009, the 2009-10 Proposed Budget Hearing was held and during the hearing, departmental requests for additional general fund financing were presented. Due to the current economic condition facing the County, the County Administrative Office recommended not including any of these additional requests in the Final Budget. Only two recommendations, which arose after the compilation of the Proposed Budget, were made by the County Administrative Office. One funding adjustment resulted from the negotiated salary savings agreements and the second funding adjustment was in the Registrar of Voters budget unit.

The 2009-10 Final Budget was formally adopted on June 23, 2009. At that time, the Board of Supervisors approved some additional changes (Noted in Appendix A) to the Final Budget and also directed that any final fund balance adjustment in the general fund be made to the appropriation for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.

#### Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2009-10 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets were also discussed during the Budget Hearing. In addition, when the Board of Supervisors approved the final budget, they also approved the necessary fund balance adjustments to these funds to agree to the Auditor/Controller-Recorder's actual fund balance.

#### Amending the Final Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the final budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

##### Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with local financing are not allowed.
- Transfers out not funded with local financing requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

##### Transfer of Fixed Asset Appropriation:

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than \$10,000, may be approved by the County Administrative Office.
- Transfers in, greater than \$10,000, requires an item to be placed on the agenda of the Board of Supervisors for approval.

## **BUDGET BOOK FORMAT**

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

### **DEPARTMENT Department Head**

The department name and responsible administrator are listed at the top.

### **MISSION STATEMENT**

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

### **ORGANIZATIONAL CHART**

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

### **STRATEGIC GOALS**

Strategic goals for which measures can be objectively determined and ultimately linked to performance measures.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Insert Performance Measurement	0%	0%	0%	0%
Insert Performance Measurement	0%	0%	0%	0%
Insert Performance Measurement	0%	0%	0%	0%
Insert Performance Measurement	0%	0%	0%	0%

The above schedule describes the department's performance goals for the 2009-10 budget year and actual performance for 2008-09.





**SUMMARY OF BUDGET UNITS**

2009-10						
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Revenue Over/ (Under) Exp</b>	<b>Staffing</b>
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-

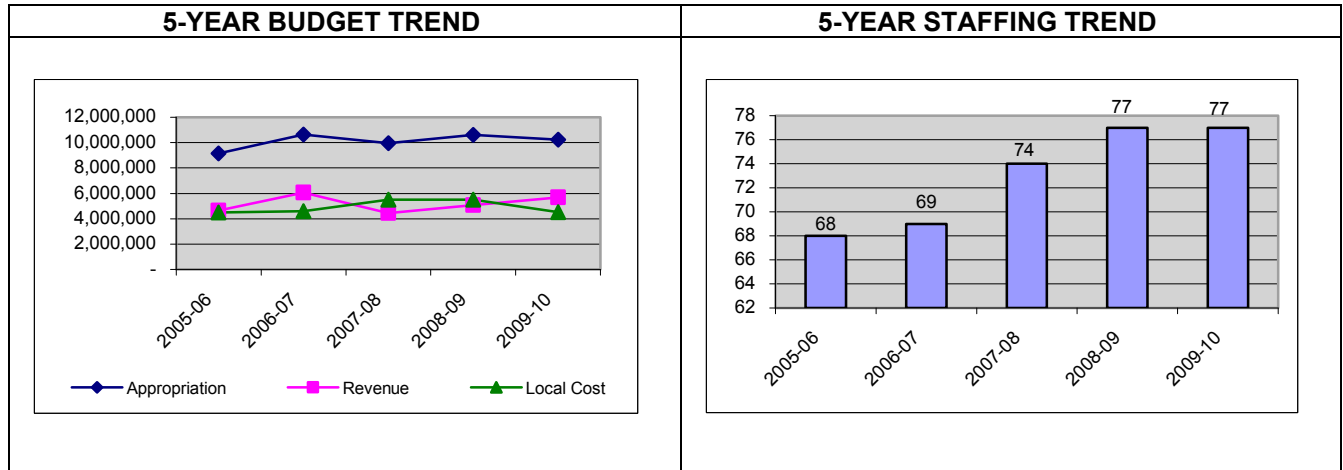
Departments that have multiple budget units will have a summary at the front of their section that lists the individual budget units and amounts for 2009-10 that they are responsible for.



## DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget unit.

## BUDGET HISTORY



These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost or fund balance or revenue over/(under), where applicable, and budgeted staffing.

Beginning in 2009-10, headcount versus FTE is used for budgeted staffing. Prior year values, therefore, were restated for comparative purposes.

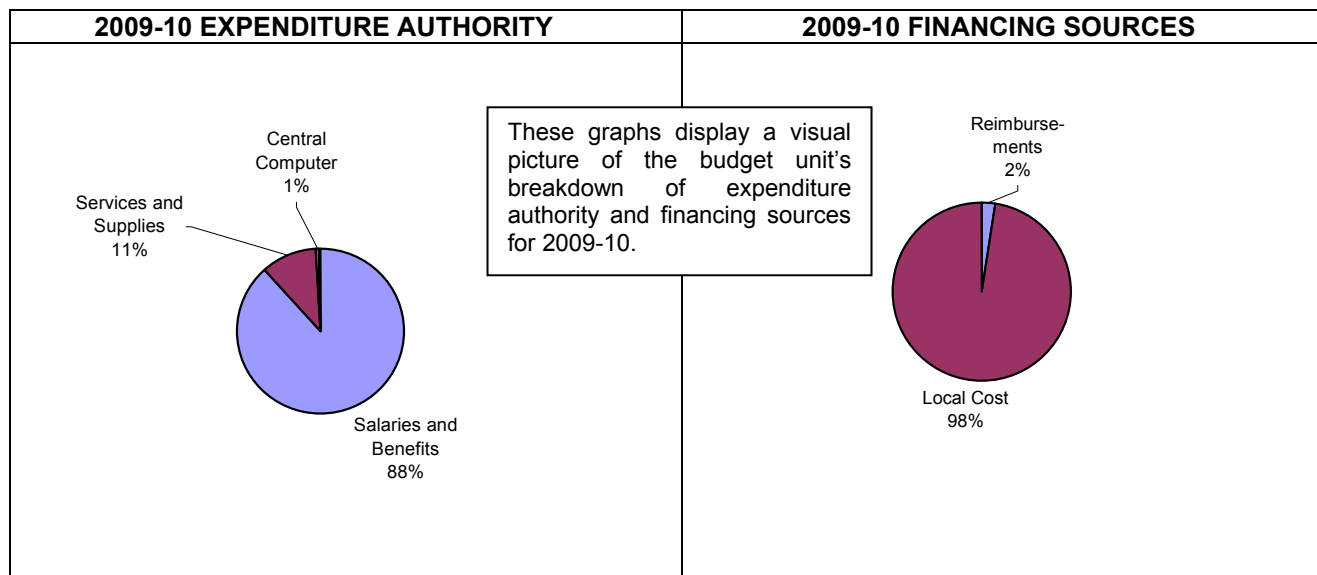
## PERFORMANCE HISTORY

Performance History provides a historical overview of the budget unit, including actual amounts for 2005-06 2006-07, and 2007-08, the 2008-09 modified budget and an actual amount for 2008-09.

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

For those departments that have significant variances between modified budget and actual in 2008-09, there will be an explanation of why this occurred.



**ANALYSIS OF FINAL BUDGET**

For those departments that have budget reductions as a result of the current economic condition, these impacts are briefly mentioned in a narrative followed by the schedule below.

This schedule was included in the 2009-10 Final Budget in order to detail out budget reductions that resulted from the two mitigations measures incorporated into the financing plan that impacted departments directly: the 8% Reduction and the Salary Reduction. Additionally, this schedule includes any budget reductions that were the result of State and Federal Impacts to the budget unit.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction (Explanation of Reduction, include impacts)	-	-	-	-
Salary Reduction (Explanation of Reduction, include impacts)	-	-	-	-



The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

**GROUP:** Administrative/Executive  
**DEPARTMENT:** -  
**FUND:** -

**BUDGET UNIT:** -  
**FUNCTION:** -  
**ACTIVITY:** -

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	-	-	-	-			
Services and Supplies	-	-	-	-			
Transfers	-	-	-	-			
Contingencies	-	-	-	-			
Total Exp Authority	-	-	-	-			
Reimbursements	-	-	-	-			
Total Appropriation	-	-	-	-			
Operating Transfers Out	-	-	-	-			
Total Requirements	-	-	-	-			
<b><u>Departmental Revenue</u></b>							
Taxes	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-			
Budgeted Staffing	-	-	-	-			

This section provides a history of actual expenditures incurred by budget line item and the comparison of budget line item from prior year final budget to the current year final budget.

The narrative section that follows the analysis schedule briefly explains the 2009-10 final budget by appropriation unit or line item, including significant changes from the prior year final budget.

**APPROPRIATION SUMMARY**

The 2009-10 final budget includes appropriation of \$3,553,380,004, a decrease of \$15,511,039 or -0.43% over the 2008-09 final budget. The schedule below lists appropriation, however, it does not include operating transfers out, which is a mechanism for providing financing from one budget unit to another within the county.

	Actual 2007-08	Final 2008-09	Final 2009-10	Change Between 2008-09 & 2009-10	Percentage Change
<b>Countywide Operations</b>					
Admin/Executive Group	50,642,037	59,303,772	57,351,276	(1,952,496)	(3.29%)
Contingencies / Board Elective Projects	5,920,399	112,033,083	65,208,952	(46,824,131)	(41.79%)
Financial Administration	2,969,487	7,500,000	7,500,000	-	0.00%
Debt Service	18,675,497	21,812,356	23,033,394	1,221,038	5.60%
Economic Development Agency	7,584,181	7,318,898	5,710,767	(1,608,131)	(21.97%)
Fiscal Group	54,803,822	59,075,657	55,275,827	(3,799,830)	(6.43%)
Health Care	309,216,978	364,166,013	385,978,361	21,812,348	5.99%
Human Services	845,890,560	904,830,386	957,306,734	52,476,348	5.80%
Law and Justice Group	661,013,190	679,956,727	688,651,528	8,694,801	1.28%
Public and Support Services Group	94,591,151	102,337,115	94,377,532	(7,959,583)	(7.78%)
<b>Total General Fund</b>	<b>2,051,307,302</b>	<b>2,318,334,007</b>	<b>2,340,394,371</b>	<b>22,060,364</b>	<b>0.95%</b>
<b>Restricted Financing Funds</b>	<b>-</b>	<b>62,127,620</b>	<b>48,367,610</b>	<b>(13,760,010)</b>	<b>(22.15%)</b>
Capital Project Funds	44,466,760	133,946,159	165,219,440	31,273,281	23.35%
Special Revenue Funds	217,351,408	471,532,686	445,608,864	(25,923,822)	(5.50%)
<b>Subtotal</b>	<b>2,313,125,470</b>	<b>2,985,940,472</b>	<b>2,999,590,285</b>	<b>13,649,813</b>	<b>0.46%</b>
<b>Enterprise Funds</b>					
Health Care - Medical Center Lease Payment	51,876,528	57,492,452	43,218,264	(14,274,188)	(24.83%)
Arrowhead Regional Medical Ctr (ARMC)	369,697,897	372,646,384	369,122,050	(3,524,334)	(0.95%)
ARMC Capital Projects	5,220,115	26,405,850	25,816,782	(589,068)	(2.23%)
County Museum Store	37,721	73,546	83,849	10,303	14.01%
Regional Parks Snackbars	92,994	93,392	92,306	(1,086)	(1.16%)
Regional Parks Active Outdoors	80,510	89,012	110,862	21,850	24.55%
Solid Waste Management	89,255,943	126,149,935	115,345,606	(10,804,329)	(8.56%)
<b>Subtotal</b>	<b>516,261,708</b>	<b>582,950,571</b>	<b>553,789,719</b>	<b>(29,160,852)</b>	<b>(5.00%)</b>
<b>Total Countywide Funds</b>	<b>2,829,387,178</b>	<b>3,568,891,043</b>	<b>3,553,380,004</b>	<b>(15,511,039)</b>	<b>(0.43%)</b>

**Countywide Operations**

Although countywide operations show an overall increase in appropriation of \$22,060,364, appropriation funded with general fund financing are actually decreasing dramatically due to the declining economic conditions. Significant increases are seen in Human Services due to increases in caseload as a result of the economic downturn. These increased costs are funded primarily with State and Federal revenues. Significant decreases are in Contingencies/Board Elective Projects and in the Public and Support Services Group. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net decrease of \$2.0 million. The most significant decreases are seen in the Information Services' Application Development budget unit and the Human Resources budget unit where appropriation was decreased by \$1.2 million and \$1.2 million, respectively. For both of these budget units these decreases were the result of the reduced general fund financing. Slight increases are seen in three budget units due to various reorganizations that will streamline administrative processes. The Public and Support Services Group Administration was merged into the County Administrative Office budget unit. The Legislation budget unit was merged with the Board of Supervisors budget unit and the Administrative Division of the Board's budget unit was placed in the Clerk of the Board's budget unit.

**Contingencies / Board Elective Projects** are decreased a total of \$46.8 million. Contingencies decreased by \$47.9 million and Board Elective Projects increased by \$1.1 million. The contingencies for future retirement and jail expansion, \$7.9 million and \$7.0 million, respectively, were used as a mitigating factor in the 2009-10 financing plan. Additionally, general fund contingencies decreased by \$33.0 million primarily due to the use of contingencies through the 2008-09 fiscal year, fund balance at fiscal year end, and reduced mandated contingencies as a result of less discretionary revenue.



Board Elective Projects are accounted for in the Priority Policy Needs and Board Elective Funding budget units. These budget units are collectively financed with an annual allocation of \$3.8 million and any carryover of unspent funds from the prior years. It should be noted that \$0.3 million is budgeted in operating transfers out and therefore not reflected in the appropriation summary.

The **Economic Development Agency** shows a \$1.6 million decrease primarily due to the reduction in general fund financing and the elimination of one-time carryover funds.

The **Fiscal Group** decreased by a net \$3.8 million. Of this amount, the Assessor decreased by \$2.4 million and the Auditor/Controller-Recorder decreased by \$1.9 million. For the Assessor the reduction in appropriation is a combination of the removal of the Property Tax Administration Program general fund backfill and reductions to general fund financing. The Auditor/Controller-Recorder was also impacted by general fund financing reductions. These decreases were offset by a \$0.5 million increase in the Treasurer-Tax Collector/Public Administrator budget unit due to increased costs associated with the investment pool.

**Health Care** represents the departments of Public Health, Behavioral Health and Health Care Administration and this group of budget units increased by a net \$21.8 million. The Behavioral Health general fund budget unit increased appropriation by \$12.0 million as a result of the transfer of 31 positions from the Alcohol and Drug Program, the expansion of Mental Health Services Act funded programs, and the inclusion of 2008-09 MOU increases not reflected in the prior year final budget. The Health Care Administration budget unit increased a net \$10.5 million due to increases in other charges related to the Intergovernmental Transfers to the State and matches related to the California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100). Offsetting this increase was the transfer of Inland Counties Emergency Medical Agency staff from this budget unit to a new budget unit established for the agency. The Public Health budget unit increased a net \$1.5 million for which the majority of this increase was related to 2008-09 MOU increases which were adopted mid-year and not reflected in the prior year final budget. The Public Health – California Children’s Services budget unit decreased by \$1.9 million as a result of the reduction of 29 positions based on decreased revenues associated with the State imposed cap on revenue reimbursement. The Alcohol and Drug Services Program conducted by Behavioral Health was slightly decreased by a net \$0.2 million resulting from the transfer of positions to Behavioral Health, the restructuring of clinics and State budget reductions, coupled with the change in reporting Prop 36 funding from a reimbursement to an operating transfer in.

The **Human Services** increased a net \$52.5 million. Significant increases are budgeted in the two subsistence budget units which are funded primarily with State and Federal revenues: CalWORKs – All Other Families (\$47.8 million) and CalWORKs – 2 Parent Families (\$18.6 million). The CalWORKs heightened costs are due to dramatic increases in the number of cases resulting from the slowing economy. An increase of \$30.6 million is also reflected in the Human Services Administrative Claim budget unit which is the result of an increase of \$20.2 million in administrative allocations due to the slowing economy, \$3.0 million in allocation increases due to State mandated IT enhancements, and a \$7.4 million increase in In-Home Supportive Service provider payments due to projected caseload growth.

These Human Services increases were offset by two major decreases in subsistence budget units. The budget unit for Entitlement Payments (Child Care) was reduced by \$39.9 million due to the transition of the state childcare programs to county schools and the AFDC – Foster Care budget unit decreased by \$9.9 million due to caseload decline.

The **Law and Justice Group** increased by \$8.7 million. The most significant increases are in the following budget units: Sheriff-Coroner (\$3.4 million), Trial Court Funding – Court Facilities Payments (\$1.9 million), Public Defender (\$1.8 million), Probation (\$1.4 million), and District Attorney (\$1.4 million). Increases in the Sheriff-Coroner budget unit will support electronic monitoring, costs related to inmates, building security, equipment for the crime lab and the lab computer system. Increases in the Trial Court Funding – Court Facilities Payments reflect the completion of the transfer of all courthouses to the State. Public Defender increases are directly related to staffing increases as 37 positions were added to mitigate increasing caseloads. Probation budgeted for increases in the service and supplies appropriation for furniture, disaster preparedness and computer equipment, and insurance costs. For the District Attorney, the increase is primarily reflected in the salaries and benefits appropriation. Although this budget unit experienced a decrease of 21 budgeted positions, costs increased due to a technical change in the way positions are budgeted and increased attorney leave cash outs.

The **Public and Support Services Group** shows a net decrease of \$8.0 million. Budget units with significant decreases include: Facilities Management (\$2.0 million), Public and Support Services Group (\$2.0 million), Land Use Services – Building and Safety (\$1.9 million) and Land Use Services – Advance Planning (\$1.2 million). Facilities Management decreases are the direct result of the various budget reductions experienced by this department and the elimination of the Home Repair Program. As mentioned previously, the Public and Support Services Group Administrative budget unit was consolidated into the County Administrative Office budget unit for efficiency purposes. Building and Safety decreases are a result of the steep decline in building permits. The majority of reductions to Advance Planning reflect the completion of various plans for which one-time funding was approved in the 2008-09 final budget and required budget reductions to this budget unit for 2009-10.

Offsetting these significant decreases were noteworthy increases to Real Estate Services' Courts Property Management budget unit of \$2.0 million which reflects full year costs associated with the final transfers of courthouses to the State and a \$1.0 million increase in the Utilities budget unit to finance special projects, including but not limited to, the West Valley Water interconnection at Glen Helen, and anticipated increases in electricity rates.

### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff-Coroner, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total \$48.4 million for these restricted financing funds, the Realignment portion is \$30.1 million and the Prop 172 portion is \$18.3 million. Appropriation decreased from the prior year by a net \$13.8 million, which consisted of a \$14.8 million decrease in Realignment offset by a \$1.0 million increase in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation increased by a net \$31.3 million from the prior year amount. Of the \$165.2 million total appropriation for all capital projects for 2009-10, \$19.4 million was budgeted for new projects and \$145.8 million was budgeted as carryover projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

### **Special Revenue Funds**

Special Revenue Funds decreased by \$25.9 million overall.

Significant decreases in appropriation in special revenue funds include:

- \$26.6 million decline in Transportation's Road Operations budget unit is the result of a decline in services and supplies and budgeted contingencies primarily due to a \$7.5 million anticipated decrease in Proposition 1B funding and an increase in reimbursements for various projects and equipment/materials usage.
- \$14.9 million reduction in the Airport's Capital Improvement Program budget unit is primarily the result of reduced Federal Aviation Administration financing to acquire land at Chino Airport for runway protection zones.
- \$10.9 million reduction in the contingencies appropriation of the Master Settlement Agreement budget unit to reflect available fund balance.
- \$10.9 million decrease in budgeted contingencies in the Behavioral Health's Mental Health Services Act budget unit due to less financing sources available.

- \$5.3 million decrease in total appropriation in the Law and Justice Group's Southwest Border Prosecution Initiative budget unit as several law enforcement projects were approved by the Board of Supervisors for which the financing will be moved into the respective operating budgets of the Sheriff-Coroner, Architecture and Engineering, Probation and Public Defender in 2009-10.
- \$5.0 million decrease in appropriation in Behavioral Health's Proposition 36 budget unit due to a shift in accounting for transfers. Funding was moved from the transfer appropriation to operating transfers out. The department plans to expend all funds within the fiscal year.
- \$3.7 million decrease in the Auditor/Controller-Recorder's Systems Development budget unit due to anticipated revenue reductions as the number of recorded document pages is expected to decline.
- \$2.2 million decrease in the County Library budget unit is reflected in both salaries and benefits and services and supplies appropriation units. These decreases are the result of reductions in vacant positions and number of work hours, coupled with reductions in the County Library's book/material budget.
- \$1.3 million reduction in the Probation's Juvenile Justice Grant Program budget unit due to the elimination of prior year budgeted contingencies and the reduction of State allocated funding for the program.

Significant increases in appropriation in special revenue funds include:

- \$24.3 million net increase in Community Development and Housing budget unit for community development and housing assistance for low and moderate income citizens based on various grants and other funding sources including increases in the following major programs: \$20.4 million related to the Neighborhood Stabilization Program Grant, \$2.8 million in funding from the HOME Investment Partnerships Act, \$1.8 million related to Community Development Block Grants, and \$3.9 million related to Inland Valley Development Agency projects.
- \$16.2 million increase in Workforce Development budget unit due to one-time funding increases from the American Recovery and Reinvestment Act as well as increases in Workforce Investment Act funding resulting from increased unemployment and the economic downturn.
- \$6.4 million increase in the Transportation's Measure I Program budget unit related to a new Lenwood Road grade separation project in Barstow and the Starlight Mesa Road apron installation project in Yucca Valley. Additionally, rehabilitation projects are scheduled for roads in Bloomington, Phelan and Crestline areas.
- \$3.9 million increase in Preschool Services budget unit resulting from the conversion of several hundred contract employees to the county retirement system and increases in workers compensation charges.
- \$2.5 million increase in contingencies in Behavioral Health's Block Grant Carryover Program budget unit based on anticipated departmental revenue.

### **Enterprise Funds**

Of the seven enterprise funds listed in the appropriation summary, Health Care – Medical Center Lease Payment, Arrowhead Regional Medical Center (ARMC), and Solid Waste Management had the most significant changes.

Health Care – Medical Center Lease Payment appropriation is decreasing by \$14.3 million. This decrease is related to prior year's lease payments which included the final maturity of the 1997 Medical Center equipment bonds and associated fees.

Arrowhead Regional Medical Center (ARMC) decreased appropriation by a net \$3.5 million. The two significant areas changing in their budget unit include services and supplies and costs for fixed assets. Services and supplies increased by \$5.0 million primarily due to the planned opening of the sixth floor nursing units as part of the sixth floor patient room expansion. The other major area is fixed assets, which is decreasing by \$7.0 million as less planned expenditures are slated for 2009-10.



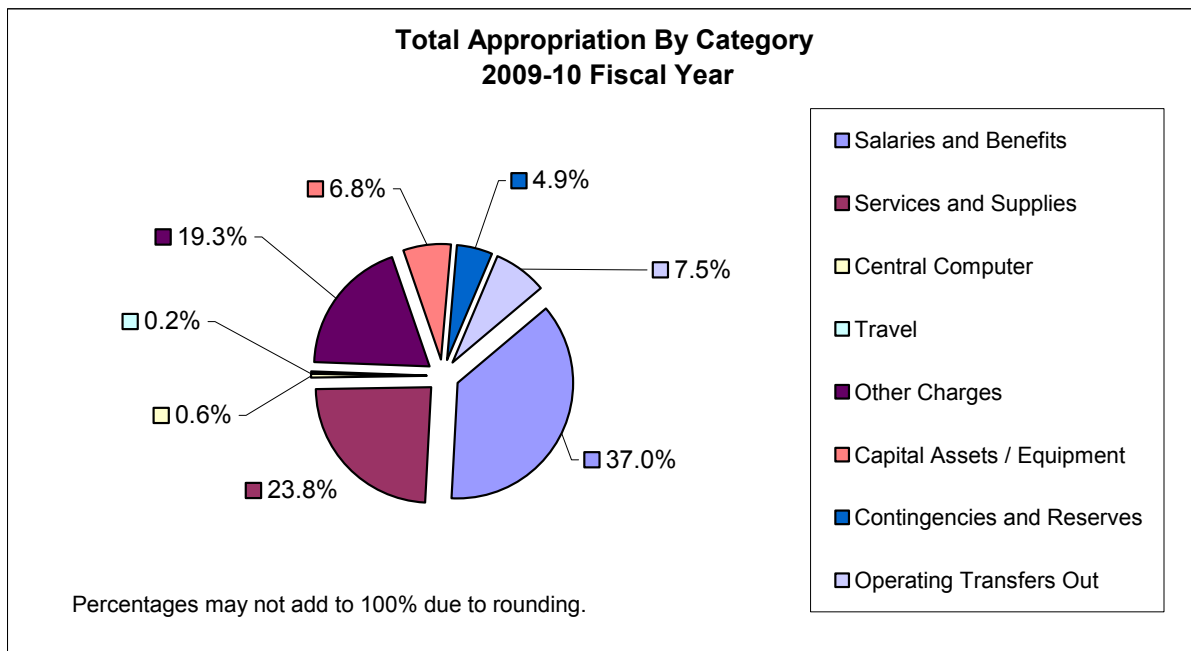


The budget units that comprise Solid Waste Management (SWM) decreased appropriation by a total of \$10.8 million. In the area of operations, significant reductions to appropriation include \$6.1 million to services and supplies for the completion of the Disaster Debris Program relative to the October 2007 fires and the re-classification of active site environmental projects to the SWM Environmental Fund to better segregate all such projects into one budget unit. Additionally, other charges were reduced \$2.1 million related to lower lease payments to the Inland Empire Public Facilities Corporation to repay SWM Operations' bond financing instrument. For site enhancement, expansion and acquisition, a \$9.6 million reduction was in land improvements due to a decrease in the number of new and carryover projects scheduled for 2009-10. Site closure and maintenance appropriation changes include increases of \$7.0 million in services and supplies and reductions of \$6.3 million in land improvements resulting primarily from the Big Bear Closure project being moved from land improvements to professional services for conformity with accounting pronouncement GASB #18 that requires this asset to be expensed and applied against the landfills long-term closure liability. Solid Waste's Environmental Fund anticipates increases of \$2.1 million in services and supplies and \$3.5 million in land improvements for additional projects anticipated in the new fiscal year.

The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers out for all appropriated funds. Operating transfers out represent financing provided from one budget unit to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this County Budget Summary section. Additionally, there are charts to reflect appropriation summary by category, appropriation summary by group/agency and appropriation summary by fund type.

### **APPROPRIATION SUMMARY BY CATEGORY**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	1,414,348,650	1,413,210,588	1,421,265,289
Services and Supplies	848,640,760	882,973,902	914,869,225
Central Computer	20,414,813	21,875,645	22,171,715
Travel	-	10,351,922	7,443,000
Other Charges	705,918,422	684,942,920	742,428,913
Capital Assets / Equipment	274,682,341	269,578,077	260,274,808
Expenditure Transfers & Reimbursements	198,123	529,283	(3,365,942)
Contingencies and Reserves	209,453,017	285,428,706	188,292,996
Subtotal	3,473,656,126	3,568,891,043	3,553,380,004
Operating Transfers Out	245,852,403	264,467,802	287,757,050
Total	3,719,508,529	3,833,358,845	3,841,137,054
<b>Budgeted Staffing</b>			
	20,829	20,539	19,670



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing from the prior year by approximately \$8.1 million or 0.6%. This change reflects the 2008-09 MOU increases which were adopted by the Board of Supervisors midyear and therefore not reflected in the 2008-09 final budget. These increases were offset by reductions in Workers' Compensation costs. For more details regarding departmental budgeted staffing changes, refer to the 'Budgeted Staffing Summary' found later in this section of the budget book.
- Services and Supplies are increasing by approximately \$31.9 million or 3.6%. Significant increases include Community Development and Housing, Arrowhead Regional Medical Center, Human Services Administrative Claim, Sheriff-Coroner, and Solid Waste Management. Significant decreases are seen in Transportation's Road Operations and Economic Development.
- Central Computer is increasing by \$0.3 million or 1.4% due to increased usage as there was no rate increase for 2009-10.
- Travel is decreasing from the prior year budget by \$2.9 million or -28.1%. This decrease is combination of the various reductions required of departments, as well as a re-examination of travel costs in that the basis for costing was not completely known in the first year of (2008-09) implementation for this new appropriation unit.
- Other Charges are increasing by \$57.5 million or 8.4%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. This increase is a reflection of the need for additional public assistance as a result of the current economic condition.
- Capital Assets/Equipment is decreasing by \$9.3 million or -3.5%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories include a decrease to land of \$19.4 million in the Airport's Capital Improvement Program budget unit. Additionally, this budget unit increased improvements to land by \$2.5 million, whereas, Solid Waste Management had a decrease of \$12.7 million, to improvements to land. The subcategory of improvements to structures increased for Capital Project Funds (\$27.5 million) and decreased for the Arrowhead Regional Medical Center (ARMC) Capital Projects (\$0.6 million). In the subcategories of equipment and vehicles, ARMC decreased equipment by \$6.4 million, Sheriff-Coroner increased equipment by \$1.0 million and Transportation's Road Operations increased vehicles by \$10.7 million.
- Expenditure Transfers & Reimbursements changing from a net positive total of \$0.5 million to a net negative balance of \$3.4 million or a net negative change of \$3.9 million. Expenditure Transfers are the movement of resources from one budget unit to another for payment of services received and Reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source.
- Contingencies and Reserves are decreasing by a total of \$97.1 million or -34.0%. Significant decreases in contingencies include \$47.9 million in general fund contingencies, of which \$32.4 million is in contingencies for uncertainties; \$7.9 million and \$7.0 million is in ongoing set-aside contingencies for future retirement costs and jail expansion, respectively and \$0.6 million in reduced mandated contingencies as a result of less discretionary revenue; \$14.8 million in Health Realignment contingencies; \$10.9 million in the Master Settlement Agreement special revenue fund; \$10.9 million in the Mental Health Service Act special revenue fund; and \$5.5 million in the Law and Justice Group's Southwest Border Prosecution Initiative special revenue fund. Offsetting these decreases are increases of \$2.5 million and \$2.1 million to the Behavioral Health's Block Grant Carryover Program and the Workforce Development special revenue funds.
- Operating Transfers Out is a method of providing financing from one budget unit to another for the implementation of a project or program, and is increasing by \$23.3 million or 8.8%. The most significant increases are \$43.9 million in three Behavioral Health special revenue funds and \$4.0 million in the Law and Justice Group's Southwest Border Prosecution Initiative special revenue fund; decreases include \$8.0 million in the Capital Projects Fund, \$17.1 million in the Financial Administration budget unit, \$2.8 million in Solid Waste Management, and \$2.5 million in Health Realignment.



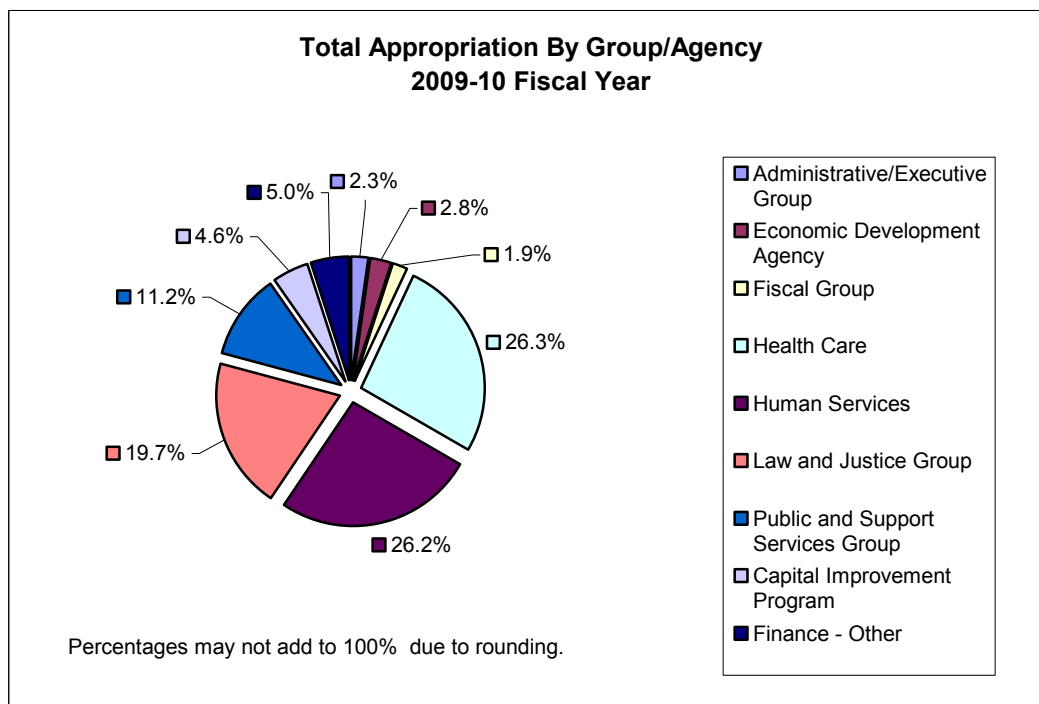
**APPROPRIATION SUMMARY BY GROUP/AGENCY**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
Administrative/Executive Group	94,047,229	88,270,592	87,994,378
Economic Development Agency	71,494,292	70,245,717	109,078,940
Fiscal Group	84,929,021	78,633,335	72,527,965
Health Care	1,014,678,565	992,253,906	1,010,720,373
Human Services	886,107,661	945,824,265	1,005,092,678
Law and Justice Group	725,983,383	745,244,139	755,507,803
Public and Support Services Group	481,070,487	490,231,909	430,812,115
Capital Improvement Program	137,057,617	153,540,654	176,867,606
Finance - Other	224,140,274	269,114,328	192,535,196
<b>Total</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>	<b>3,841,137,054</b>

Budgeted Staffing	20,829	20,539	19,670
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Restatement represents the separation of Health Care from the Administrative/Executive Group.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that incur no expenditures and only appropriate operating transfers out.



### **Governmental Fund Types**

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund. General Fund – Restricted Financing consists of Prop 172 and Realignment funds.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project Funds:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

### **Proprietary Fund Types**

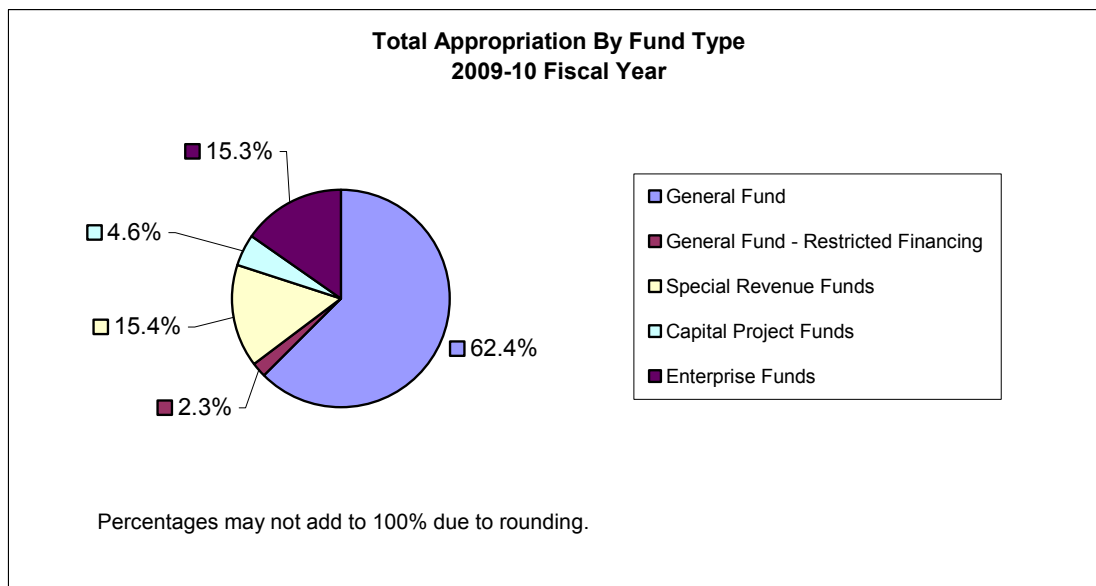
**Enterprise Funds:** Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Internal Service Funds:** Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.

### **APPROPRIATION SUMMARY BY FUND TYPE**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
General Fund	2,344,839,832	2,388,845,335	2,397,256,806
General Fund - Restricted Financing	101,656,470	104,610,538	88,321,225
Special Revenue Funds	537,348,005	566,858,991	592,095,936
Capital Project Funds	137,057,617	153,540,654	176,867,606
Enterprise Funds	598,606,605	619,503,327	586,595,481
<b>Total</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>	<b>3,841,137,054</b>
Budgeted Staffing	20,829	20,539	19,670



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
<b>Administrative/Executive Group</b>					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X			
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
<b>Economic Development Agency</b>					
Economic Development	X	X			
<b>Fiscal Group</b>					
Assessor	X				
Auditor/Controller-Recorder	X	X			
Treasurer-Tax Collector/Public Administrator	X	X			
<b>Health Care</b>					
Health Care Administration	X	X		X	
Arrowhead Regional Medical Center		X		X	
Behavioral Health	X	X			
Public Health	X	X			
<b>Human Services</b>					
Aging and Adult Services	X				
Child Support Services	X				
Human Services	X				
Preschool Services		X			
Veterans Affairs	X				
<b>Law and Justice Group</b>					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff-Coroner	X	X			
<b>Public and Support Services Group</b>					
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X				
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
<b>Capital Improvement Program</b>					
Capital Improvement Program			X		
<b>Finance - Other</b>					
County Administrative Office	X	X			



**REVENUE SUMMARY**

The 2009-10 final budget is financed from a variety of sources. These sources are listed below. This schedule does not include fund balance carried over from the prior year. It also does not include operating transfers in as they are a mechanism for providing financing from one budget unit to another within the county.

	Actual 2007-08	Final 2008-09	Final 2009-10	Change Between 2008-09 & 2009-10	Percentage Change
<b>REVENUE FOR ALL COUNTY FUNDS</b>					
(Excluding Enterprise Funds)					
Property Related Revenue	497,673,321	496,135,490	468,139,013	(27,996,477)	(5.64%)
Other Taxes	170,265,732	180,717,354	150,489,121	(30,228,233)	(16.73%)
State and Federal Aid	1,319,177,688	1,463,073,232	1,515,710,959	52,637,727	3.60%
Charges for Current Services	309,294,645	337,823,738	356,789,979	18,966,241	5.61%
Other Revenue	161,407,578	165,412,228	135,381,341	(30,030,887)	(18.16%)
<b>Subtotal</b>	<b>2,457,818,964</b>	<b>2,643,162,042</b>	<b>2,626,510,413</b>	<b>(16,651,629)</b>	<b>(0.63%)</b>
<b>ENTERPRISE FUNDS</b>					
Health Care - Medical Center Lease Payment	23,429,578	19,522,036	18,606,384	(915,652)	(4.69%)
Arrowhead Regional Medical Center (ARMC)	335,790,378	368,673,065	373,079,834	4,406,769	1.20%
ARMC Capital Projects	633,517	-	-	-	-
County Museum Store	85,995	100,000	100,000	-	0.00%
Regional Parks Snackbars	108,788	104,000	103,000	(1,000)	(0.96%)
Regional Parks Active Outdoors	36,084	89,012	111,470	22,458	25.23%
Solid Waste Management	82,875,316	83,959,594	69,060,404	(14,899,190)	(17.75%)
<b>Subtotal</b>	<b>442,959,656</b>	<b>472,447,707</b>	<b>461,061,092</b>	<b>(11,386,615)</b>	<b>(2.41%)</b>
<b>Total County Budget</b>	<b>2,900,778,620</b>	<b>3,115,609,749</b>	<b>3,087,571,505</b>	<b>(28,038,244)</b>	<b>(0.90%)</b>

**Property Related Revenue**

Property related revenue is projected to decrease by \$28.0 million or 5.64% from the 2008-09 budget. This decline is caused by the mortgage and economic crisis that has resulted in a dramatic rise in foreclosures that have negatively affected home prices and home values. The County Assessor's Office predicts a 6% decline in assessed valuation for 2009-10. Supplemental Property Tax revenues and Property Transfer Tax revenues are also affected and are projected to decline from prior year budgeted amounts by 50% and 34% respectively. For more details regarding property related revenue, refer to the General Fund Financing section of this budget book.

**Other Taxes**

Other taxes are decreasing by a net \$30.2 million. Prop 172 sales tax received in 2008-09 was anticipated to be \$20.0 million below budget due to a steep decline in retail sales. For 2009-10, negative growth of 3% is estimated using 2008-09 projections which translates into a net reduction of \$24.0 million for Prop 172 in 2009-10. Discretionary sales tax revenues are projected to decline \$4.7 million from the prior year budget due to dramatic decreases in retail spending in the unincorporated areas of the County.

**State and Federal Aid**

An overall increase of \$52.6 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs. Significant changes in this revenue source are detailed on the following page.



Significant increases in State and Federal Aid include:

- \$25.2 million increase in the Human Services Subsistence budget units, of which \$24.7 million is in state aid for children and \$0.5 million represents federal aid for children. Additionally, the Human Services Administrative Claim budget unit increased by \$22.5 million. This increase is a combination of a \$17.1 million in federal health administration, \$7.2 million in state health administration, and \$1.2 million in state public assistance. These Administrative Claim budget unit increases are offset by a \$3.0 million decrease in federal welfare administration funding.
- \$21.7 million in federal Neighborhood Stabilization Program grant funds for Community Development and Housing which resulted from the passage of the Housing and Economic Recovery Act.
- \$17.6 million increase in state funding in Behavioral Health's Mental Health Services Act budget unit due primarily to the increase of funds in the Community Service and Support program and Prevention Early Intervention.
- \$16.3 million in federal grants for Workforce Development of which \$12.2 million is one-time funding from the American Recovery and Reinvestment Act, \$2.3 million in funding from the Workforce Investment Act, \$1.2 million in carryover funds, and \$0.6 million for the new Veteran Employment Assistance Program.

Significant decreases in State and Federal Aid include:

- \$22.3 million in Transportation's Road Operations which primarily includes a decrease of \$10.5 million in state highway users tax due to a general downturn in the economy, \$7.5 million in Prop 1B Highway funds due to a temporary cessation of distributions from the State, \$1.5 million in Proposition 42 funding and a decrease of \$2.5 million in Local Transportation Fund distributions.
- \$14.5 million in Federal Aviation Administration grant funds associated with the Airport's Capital Improvement Program budget unit due to a reduction in the project to acquire land at the Chino Airport for runway protection zones.

### **Charges for Current Services**

Charges for current services are anticipated to increase from the 2008-09 final budget by \$19.0 million. The following provides the most significant increases in this category. The Health Care Administration budget unit increased by \$12.3 million to reflect anticipated increased revenues associated with Intergovernmental Transfers and the California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100). The Sheriff-Coroner is projecting increases of \$4.1 million in charges for current services, of which law enforcement services are anticipated to increase by \$2.3 million and new charges for electronic monitoring are anticipated to be \$1.8 million. Transportation's Road Operations current services are increasing by \$3.3 million primarily due to a \$1.6 million contribution from the City of Fontana for the Cherry Avenue widening project in the Fontana area and a reimbursement of \$1.7 million for engineering expenditures related to the design phase of the Glen Helen grade separation project. Lastly, Real Estate Service's Courts Property Management budget unit is increasing \$2.0 million to reflect the revenue associated with the services provided to the Administrative Office of the Courts in county managed courthouses.

Decreases in charges for current services include \$2.6 million resulting from the return of treasury pool management fees to the Treasurer-Tax Collector's budget unit from the Financial Administration budget unit, \$1.7 million in recording fees due to the anticipated decline of recordable documents and \$1.0 million in revenues associated with the SB 813 cost reimbursement, which represents allowable charges for administration and operation of the County's supplemental property tax program.



**Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This revenue source is anticipated to decrease by \$30.0 million over the prior year.

Significant decreases in this category include \$25.9 million in the Capital Project Funds of which, \$19.7 million of the decrease is related to the nearly completed Central Courthouse Seismic Retrofit and Remodel project and \$6.1 million was used for relocation costs to modify the 303 Office Building for court use during the retrofit and remodel. Interest is projected to decline by approximately \$5.0 million. Building and Safety permits are declining by \$1.7 million as a result of the downturn in the economy and housing markets. Child Support Services anticipates a reduction of \$1.8 million due to the elimination of one-time funding received in 2008-09 from a State approved closeout reconciliation of the child support and distribution trust fund.

Significant increases include \$3.5 million in Treasurer-Tax Collector's budget unit due to the return of the treasury pool management fees and \$1.5 million from the Inland Valley Development Authority (IVDA) for Community Housing and Development for the IVDA development zone.

**Enterprise Funds**

Of the seven enterprise funds listed in the revenue summary, Health Care – Medical Center Lease Payments, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Health Care – Medical Center Lease Payment revenue is decreasing by \$0.9 million due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds.

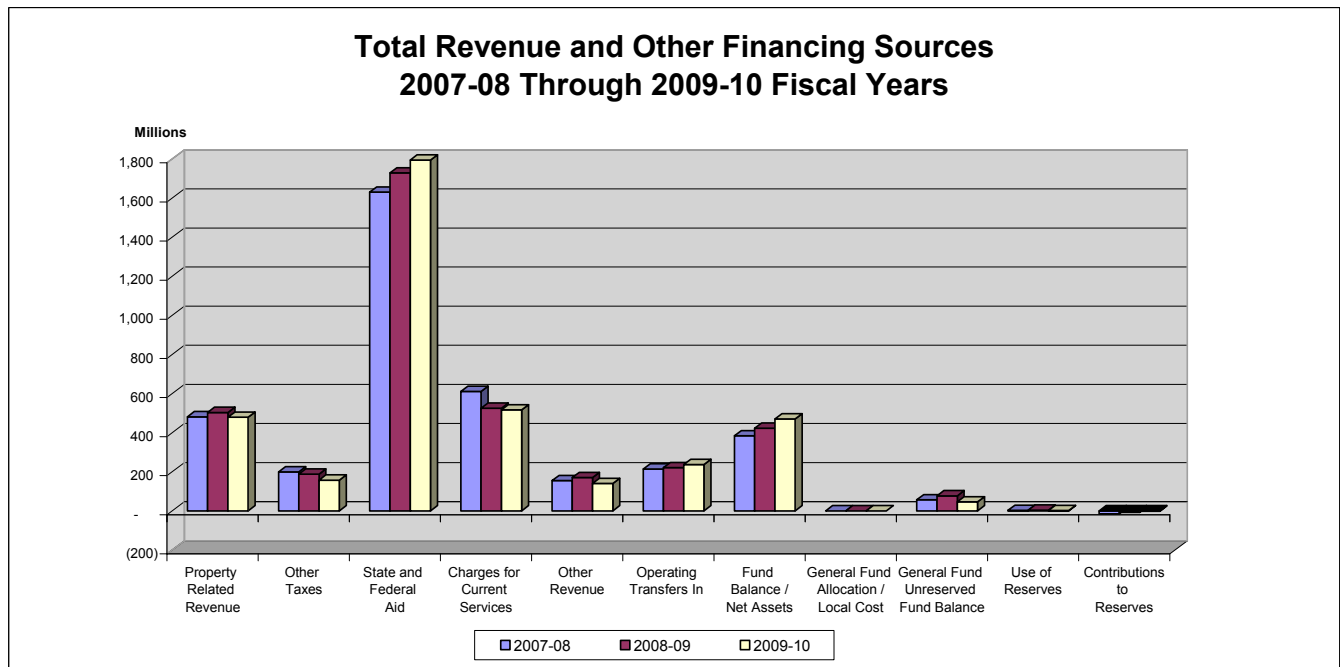
Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by a net \$4.4 million. The significant changes in revenue primarily include growth of \$26.6 million in state and federal aid primarily from Medi-Cal and Medicare offset by anticipated reductions of \$20.0 million in current services from private pay patients and insurance. Additionally, the Realignment contribution for ARMC operations is decreasing by \$2.7 million.

The budget units that comprise Solid Waste Management decreased revenues by \$14.9 million. Of this reduction, revenues in the Operations budget unit are decreasing by a total of \$12.4 million, of which the most significant reductions include \$5.5 million in state and federal funding for the October 2007 Fires Debris Removal Program and \$6.3 million in refuse revenues due to an industry-wide downturn in the actual amount of land filled waste.

**TOTAL REVENUE AND OTHER FINANCING SOURCES**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b><u>Revenue</u></b>			
Property Related Revenue	481,258,182	503,659,199	478,598,414
Other Taxes	199,525,634	188,210,404	157,520,772
State and Federal Aid	1,630,152,790	1,728,033,224	1,794,143,341
Charges for Current Services	611,222,886	524,868,984	517,031,988
Other Revenue	154,855,806	170,837,938	140,276,990
<b>Total Revenue</b>	<b>3,077,015,298</b>	<b>3,115,609,749</b>	<b>3,087,571,505</b>
<b><u>Other Financing Sources</u></b>			
Operating Transfers In	214,315,375	221,274,513	236,889,828
Fund Balance/Net Assets	383,609,334	422,517,290	470,492,880
General Fund Unreserved Fund Balance	56,425,431	77,342,818	46,190,296
Use of Reserves	2,688,000	4,096,300	1,992,545
Contributions to Reserves	(14,544,909)	(7,481,825)	(2,000,000)
<b>Total Other Financing Sources</b>	<b>642,493,231</b>	<b>717,749,096</b>	<b>753,565,549</b>
<b>Total Revenue and Other Financing Sources</b>	<b>3,719,508,529</b>	<b>3,833,358,845</b>	<b>3,841,137,054</b>

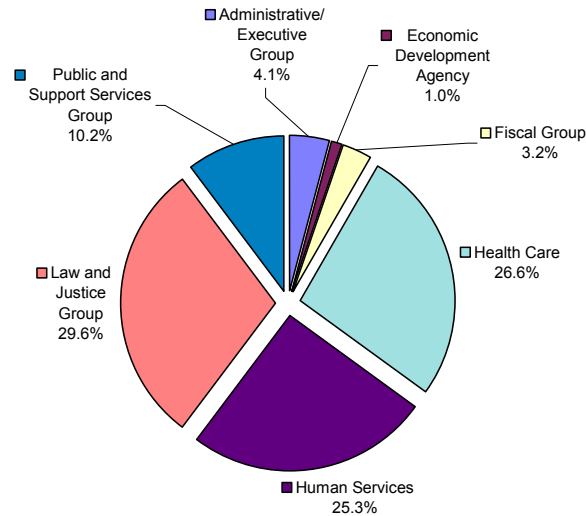
The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers in, which are the mechanism for providing financing from one budget unit to another within the County. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the County's reserves as designated in the financing plan.



**BUDGETED STAFFING SUMMARY**

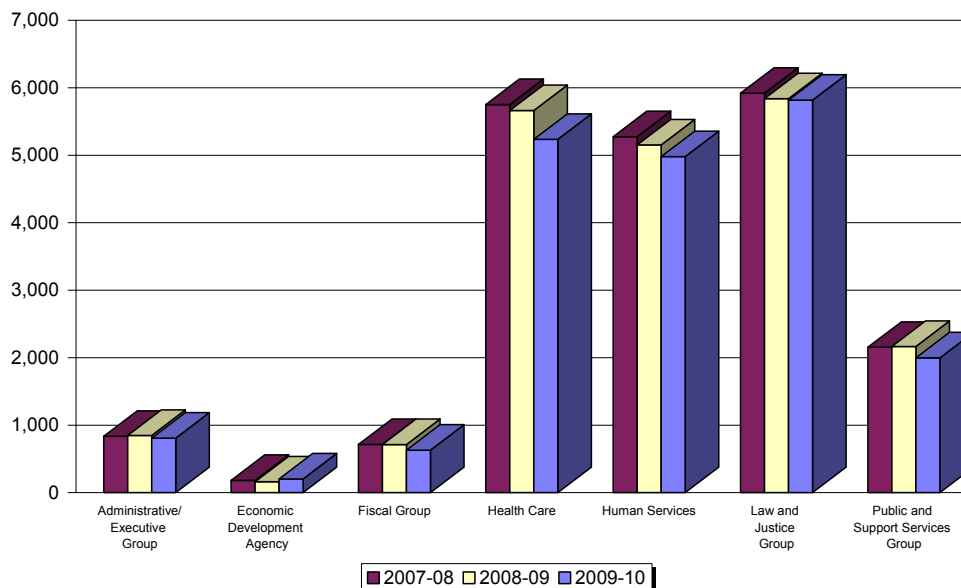
Beginning in 2009-10, budgeted staffing is accounted for using headcount; each position, whether full time or part time, is counted as one. All prior year budgeted staffing counts have been restated for comparative purposes. The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The following graph illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency  
2009-10 Fiscal Year**



Percentages may not add to 100% due to rounding.

**Budgeted Staffing By Group / Agency  
2007-08 Through 2009-10 Fiscal Years**



	Change from Previous Year				
	2008-09 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change	2009-10 Budgeted Staffing
General Fund	14,436	(340)	(233)	(573)	13,863
Other Funds	6,103	(296)	-	(296)	5,807
Total	20,539	(636)	(233)	(869)	19,670

Budgeted staffing for caseload driven/grant, or special funded programs, decreased by a net overall 636 positions. Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

#### **General Fund**

- **Health Care Administration** decreased budgeted staffing by 22 positions due to the transfer of Inland Counties Emergency Medical Agency positions into a new budget unit created for this agency.
- **Behavioral Health** decreased budgeted staffing by a net 32 positions. This decrease is comprised of the deletion of 68 vacant positions, the transfer of 31 positions from the **Alcohol and Drug Services Program**, and the addition of 5 new positions to provide administrative support for new Mental Health Services Act programs. **Alcohol and Drug Services Program** decreased by a total of 34 positions, of which 31 were transferred as mentioned above and 3 vacant positions were deleted.
- **Public Health** decreased budgeted staffing by a net 40 positions. This decrease is the result of deleting 41 vacant positions, transferring 5 graphic designer positions to Purchasing, and the addition of 5 new positions to assist with the integration of the three health departments, and the addition of 1 Equine Coordinator to support the Preventive Veterinary Division. The department's **California Children's Services (CCS)** budget unit reduced budgeted staffing by a net 29 positions, of which 30 vacant positions were deleted and 1 new CCS Physician Consultant II position was added in order to provide the required level of medical oversight for the program.
- **Aging and Adult Services – Aging Program** budgeted staffing decreased by a net 65 positions. This decrease is primarily the result of removing 55 Community Service Employment Program training positions from budgeted staffing and placing the associated costs in a line item in salaries and benefits to provide a more accurate account of actual positions involved with departmental operations. Additionally the department added 4 positions that were approved midyear and deleted 14 vacant positions.
- **Human Services Administrative Claim** had a net reduction of 92 budgeted positions. This change is the result of additions and deletions within the various social services programs as follows: Transitional Assistance Department added 55 positions due to caseload and reduced 25; Children and Family Services added 17 positions that will enhance services to children in foster care and provide better administrative oversight and deleted 61 positions; the Department of Aging and Adult Services added 1 supervising social worker position and deleted 8 other positions; the administrative support function increased by 12 positions and deleted 83 due to organizational adjustments.
- **District Attorney – Criminal Prosecution** decreased a net 12 budgeted positions in the caseload driven, grant or special funded programs category. Grant reductions to the COPS, Cal-MMET and Street Enforcement grants resulted in a decrease of 16 positions; however, these were offset by the addition of 4 caseload related positions for the courtrooms.



- **Probation – Administration, Corrections and Detention** has seen a net decrease of 54 budgeted positions in the caseload driven, grant or special funded programs category primarily due to the deletion of 21 positions associated with required salary reductions, 5 positions resulting from declining Proposition 172 sales tax funding, 2 positions from discontinued state Mentally Ill Offender Crime Reduction grant funding, and 15 positions related to a reduction in Federal Title IV-E funding. In addition, the department deleted 12 positions as a result of the department not distributing an across the board vacancy factor in 2009-10 at the same rate it was distributed in 2008-09. These decreases were partially offset by a net increase of 1 position related to additional grant funds received by the department. **Probation – Juvenile Justice Grant Program** increased budgeted staffing by 37 positions. These positions were transferred from the department's special revenue fund, **Juvenile Justice Grant Program**.
- **Public Defender** increased budgeted staffing by 18 positions in the caseload driven, grant or special funded programs category. The caseload deems these increases necessary for defense of their clients and includes 6 investigator positions that were inadvertently deleted in 2008-09, a Public Defender Interviewer, 10 law clerk positions, and a contract social service practitioner position for the department's juvenile division.
- **Sheriff-Coroner** has seen an increase of 29 budgeted positions in the caseload driven, grant or special funded programs category due to the addition of 29 positions approved by the Board of Supervisors associated with city and court contracts (15), a new Electronic Monitoring Program (8), additional grant funds (3), the CAL-ID Program (2), and Proposition 69 funds (1).

#### **Other Funds**

- **Workforce Development** budgeted staffing increased by 56 positions. This increase is the result of the transfer of 13 positions from Economic Development and the addition of 43 new positions, 40 of which are limited-term positions added to perform activities associated with the one-time funding received from the Americans Recovery and Reinvestment Act.
- **Arrowhead Regional Medical Center (ARMC)** had a net decrease of 269 budgeted positions. This reduction is comprised of the deletion of vacant regular positions, coupled with the elimination of various extra-help and contract positions. ARMC conducted a comprehensive review of all departmental positions and revised its staffing structure for 2009-10 with the intent of becoming more efficient while continuing to maintain State mandated staffing ratios.
- **Probation – Juvenile Justice Grant Program** special revenue fund decreased by 43 budgeted positions. Thirty-seven of these positions were transferred into the department's general fund, **Probation – Juvenile Justice Grant Program**. The remaining reduction of 6 positions resulted from a restructuring of the department's House Arrest Program.

Budgeted staffing for all other programs decreased by a net overall 233 positions. Significant changes from the previous year in all other programs include the following:

### **General Fund**

- **Assessor** decreased by 50 budgeted positions as a result of the midyear 8% reduction for 2008-09 and the removal of the Property Tax Administration Program general fund backfill. Of these 50 positions deleted, 37 were vacant and the staff in the remaining positions were transferred to other county departments.
- **Auditor/Controller-Recorder** decreased by a net 34 budgeted positions. Midyear changes include the addition of 1 position to provide services to the C-IV JPA, as well as the restoration of 9 positions removed from the prior year budget and the deletion of 20 vacant positions associated with the midyear 8% reduction for 2008-09. In addition, 2 positions were transferred to special revenue funds and another 22 vacant positions were deleted due to the 2009-10 budget mitigations which were a second 8% reduction and a salary reduction.
- **District Attorney – Criminal Prosecution** budgeted staffing decreased by 9 positions that were not related to caseload or grant driven. Due to declining Prop 172 sales tax funding, 9 positions were deleted.
- **Public Defender** experienced an increase of 19 budgeted positions that were not related to caseload or grant driven. The vast majority of these positions are associated with the department's imaging project.
- **Sheriff-Coroner** has seen a net decrease of 6 budgeted positions that were not related to caseload or grant driven. The department deleted 28 positions associated with required salary reductions. This decrease is partially offset by the increase of 19 part-time PSE and Safety Unit Extra Help positions in order to perform duties that are temporary or do not require a full time worker and 3 positions (2 Sheriff Public Information Officers and 1 Deputy Sheriff) approved by the Board of Supervisors as part of a mid-year Board item to reinstate positions removed from the department's 2008-09 final budget.
- **Facilities Management** decreased budgeted staffing by 27 positions. These reductions were a combination of the midyear 8% reduction for 2008-09, the 2009-10 budget mitigations which were a second 8% reduction and a salary reduction, and the elimination of the Home Repair program. Of these 27 positions deleted, 13 were vacant and the staff in the remaining positions either retired or were transferred to other county departments.
- **Land Use Services** decreased budgeted staffing by a total of 44 positions as a result of the various mitigation measures, coupled with the downturn in the economy and its direct impact on the building industry. The department's breakdown by budget unit includes 1 in **Administration**, 4 in **Current Planning**, 3 in **Advance Planning**, 28 in **Building and Safety**, and 8 in **Code Enforcement**. Of these 44 positions deleted, 38 were vacant and the staff in the remaining positions were transferred to other county departments.

Countywide staffing changes are outlined by county department in the following chart:

## BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Final Budget	Change Between 2008-09 & 2009-10
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	68	70	67	(3)
BOARD OF SUPERVISORS - LEGISLATION	5	5	-	(5)
CLERK OF THE BOARD	16	16	17	1
COUNTY ADMINISTRATIVE OFFICE	25	26	31	5
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3	-	-	-
COUNTY COUNSEL	74	77	77	-
HUMAN RESOURCES	103	103	98	(5)
HUMAN RESOURCES - THE CENTER FOR EMPLOYEE HEALTH AND WELLNESS	19	19	14	(5)
INFORMATION SERVICES - APPLICATION DEVELOPMENT	107	107	100	(7)
PURCHASING	15	18	16	(2)
SUBTOTAL GENERAL FUND	435	441	420	(21)
<b><u>OTHER FUNDS</u></b>				
HUMAN RESOURCES - COMMUTER SERVICES	3	3	3	-
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	32	32	29	(3)
INFORMATION SERVICES - COMPUTER OPERATIONS	131	135	131	(4)
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	109	112	105	(7)
PURCHASING - PRINTING SERVICES	18	19	21	2
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	5	3	2	(1)
PURCHASING - MAIL/COURIER SERVICES	30	29	28	(1)
RISK MANAGEMENT - OPERATIONS	72	73	69	(4)
SUBTOTAL OTHER FUNDS	400	406	388	(18)
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>835</b>	<b>847</b>	<b>808</b>	<b>(39)</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	48	45	30	(15)
SUBTOTAL GENERAL FUND	48	45	30	(15)
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	50	38	40	2
WORKFORCE DEVELOPMENT	84	77	133	56
SUBTOTAL OTHER FUNDS	134	115	173	58
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>182</b>	<b>160</b>	<b>203</b>	<b>43</b>
<b>FISCAL GROUP</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR	207	228	178	(50)
AUDITOR/CONTROLLER-RECORDER	243	242	208	(34)
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	213	213	206	(7)
SUBTOTAL GENERAL FUND	663	683	592	(91)
<b><u>OTHER FUNDS</u></b>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	29	-	-	-
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	20	29	35	6
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	1	1	4	3
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	1	-	-	-
SUBTOTAL OTHER FUNDS	51	30	39	9
<b>TOTAL FISCAL GROUP</b>	<b>714</b>	<b>713</b>	<b>631</b>	<b>(82)</b>



## BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Final Budget	Change Between 2008-09 & 2009-10
<b>HEALTH CARE</b>				
<b><u>GENERAL FUND</u></b>				
HEALTH CARE ADMINISTRATION	21	23	1	(22)
BEHAVIORAL HEALTH	900	931	899	(32)
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	96	95	61	(34)
PUBLIC HEALTH	961	903	863	(40)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	186	186	157	(29)
SUBTOTAL GENERAL FUND	2,164	2,138	1,981	(157)
<b><u>OTHER FUNDS</u></b>				
ARROWHEAD REGIONAL MEDICAL CENTER	3,587	3,524	3,255	(269)
SUBTOTAL OTHER FUNDS	3,587	3,524	3,255	(269)
<b>TOTAL HEALTH CARE</b>	<b>5,751</b>	<b>5,662</b>	<b>5,236</b>	<b>(426)</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAM	251	117	52	(65)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	30	29	27	(2)
CHILD SUPPORT SERVICES	510	475	464	(11)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	3,751	3,762	3,670	(92)
VETERANS AFFAIRS	18	18	18	-
SUBTOTAL GENERAL FUND	4,560	4,401	4,231	(170)
<b><u>OTHER FUNDS</u></b>				
PRESCHOOL SERVICES	714	751	748	(3)
SUBTOTAL OTHER FUNDS	714	751	748	(3)
<b>TOTAL HUMAN SERVICES</b>	<b>5,274</b>	<b>5,152</b>	<b>4,979</b>	<b>(173)</b>
<b>LAW AND JUSTICE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	515	547	526	(21)
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6	-	-	-
LAW AND JUSTICE GROUP ADMINISTRATION	1	1	1	-
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,296	1,276	1,222	(54)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	-	-	37	37
PUBLIC DEFENDER	254	247	284	37
SHERIFF-CORONER	3,668	3,633	3,656	23
SUBTOTAL GENERAL FUND	5,740	5,704	5,726	22
<b><u>OTHER FUNDS</u></b>				
DISTRICT ATTORNEY - SPECIAL REVENUE	28	-	-	-
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (SR)	55	43	-	(43)
SHERIFF-CORONER - SPECIAL REVENUE	96	90	90	-
SUBTOTAL OTHER FUNDS	179	133	90	(43)
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>5,919</b>	<b>5,837</b>	<b>5,816</b>	<b>(21)</b>





## BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Final Budget	Change Between 2008-09 & 2009-10
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>				
<b><u>GENERAL FUND</u></b>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10	10	-	(10)
AGRICULTURE/WEIGHTS AND MEASURES	70	70	65	(5)
AIRPORTS	31	32	31	(1)
ARCHITECTURE AND ENGINEERING	28	30	24	(6)
COUNTY MUSEUM	66	60	55	(5)
FACILITIES MANAGEMENT	160	149	122	(27)
FACILITIES MANAGEMENT - UTILITIES	1	1	1	-
LAND USE SERVICES - ADMINISTRATION	12	12	11	(1)
LAND USE SERVICES - CURRENT PLANNING	34	34	30	(4)
LAND USE SERVICES - ADVANCE PLANNING	18	18	15	(3)
LAND USE SERVICES - BUILDING AND SAFETY	99	99	71	(28)
LAND USE SERVICES - CODE ENFORCEMENT	41	41	33	(8)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22	22	22	-
PUBLIC WORKS - SURVEYOR	47	47	41	(6)
REAL ESTATE SERVICES	24	24	20	(4)
REGIONAL PARKS	326	328	307	(21)
REGISTRAR OF VOTERS	47	47	35	(12)
SUBTOTAL GENERAL FUND	1,036	1,024	883	(141)
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	450	474	461	(13)
COUNTY MUSEUM - MUSEUM STORE	3	2	4	2
FLEET MANAGEMENT - GARAGE	95	96	86	(10)
FLEET MANAGEMENT - MOTOR POOL	4	4	4	-
PUBLIC WORKS - TRANSPORTATION - ROAD OPERATIONS	450	455	444	(11)
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	98	103	103	-
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	2	2	2	-
REGIONAL PARKS - SNACK BARS	7	3	3	-
REGIONAL PARKS - ACTIVE OUTDOORS	9	5	7	2
SUBTOTAL OTHER FUNDS	1,118	1,144	1,114	(30)
<b>TOTAL PUBLIC AND SUPPORT SERVICES GROUP</b>	<b>2,154</b>	<b>2,168</b>	<b>1,997</b>	<b>(171)</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>14,646</b>	<b>14,436</b>	<b>13,863</b>	<b>(573)</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>6,183</b>	<b>6,103</b>	<b>5,807</b>	<b>(296)</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>20,829</b>	<b>20,539</b>	<b>19,670</b>	<b>(869)</b>



**CAPITAL IMPROVEMENT PROGRAM**

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the schedule below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJV, CMV and CJY. These schedules do not include operating transfers out.

**Capital Project Funds**

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b><u>New Projects</u></b>					
<b>Fund CJV</b>					
Contributions to Other Agencies	3	741,500			741,500
Inter-Fund Contributions	1			500,000	500,000
Structures and Improvements	25	16,441,600	85,000	676,000	17,202,600
Available Funding Unprogrammed		955,500			955,500
<i>Total CJV New Projects</i>	<b>29</b>	<b>18,138,600</b>	<b>85,000</b>	<b>1,176,000</b>	<b>19,399,600</b>
<b><u>Carryover Projects</u></b>					
<b>Fund CJV</b>					
Contributions to Other Agencies	8	4,646,769			4,646,769
Inter-Fund Contributions	5			754,481	754,481
Land	1	381,000			381,000
Structures and Improvements	118	62,591,629	12,343,853	5,288,862	80,224,344
<i>Total CJV Carryover Projects</i>	<b>132</b>	<b>67,619,398</b>	<b>12,343,853</b>	<b>6,043,343</b>	<b>86,006,594</b>
<b>Fund CMV</b>					
Structures and Improvements	1	58,913,246			58,913,246
<b>Fund CJY</b>					
Contributions to Non-Owned Projects	1	900,000			900,000
<i>Total Carryover Projects</i>	<b>134</b>	<b>127,432,644</b>	<b>12,343,853</b>	<b>6,043,343</b>	<b>145,819,840</b>
<b>Total Capital Project Funds</b>	<b>163</b>	<b>145,571,244</b>	<b>12,428,853</b>	<b>7,219,343</b>	<b>165,219,440</b>

In the 2009-10 final budget, \$19,399,600 in new projects are funded, primarily using county discretionary funds. Major projects include additional funding of \$5.5 million for the construction of a new office building in Joshua Tree, \$2.9 million for construction of a new fire station in Angeles Oaks, and \$2.3 million for tenant improvements for Chaffey College Aeronautics Division at the Chino Airport.

Projects approved in prior years but not yet completed total an additional \$86,006,594. The major carryover projects are the new Central Juvenile Hall facility on Gilbert Street in San Bernardino, the seismic retrofit and remodel of the historic Central Courthouse and Annex in San Bernardino, the development of the High Desert Government Center in Hesperia, the Fontana Courthouse expansion and remodel, and a new community library in Crestline.

The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.



**GENERAL FUND FINANCING**

County general fund operations are financed with four major types of financing sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff-Coroner, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

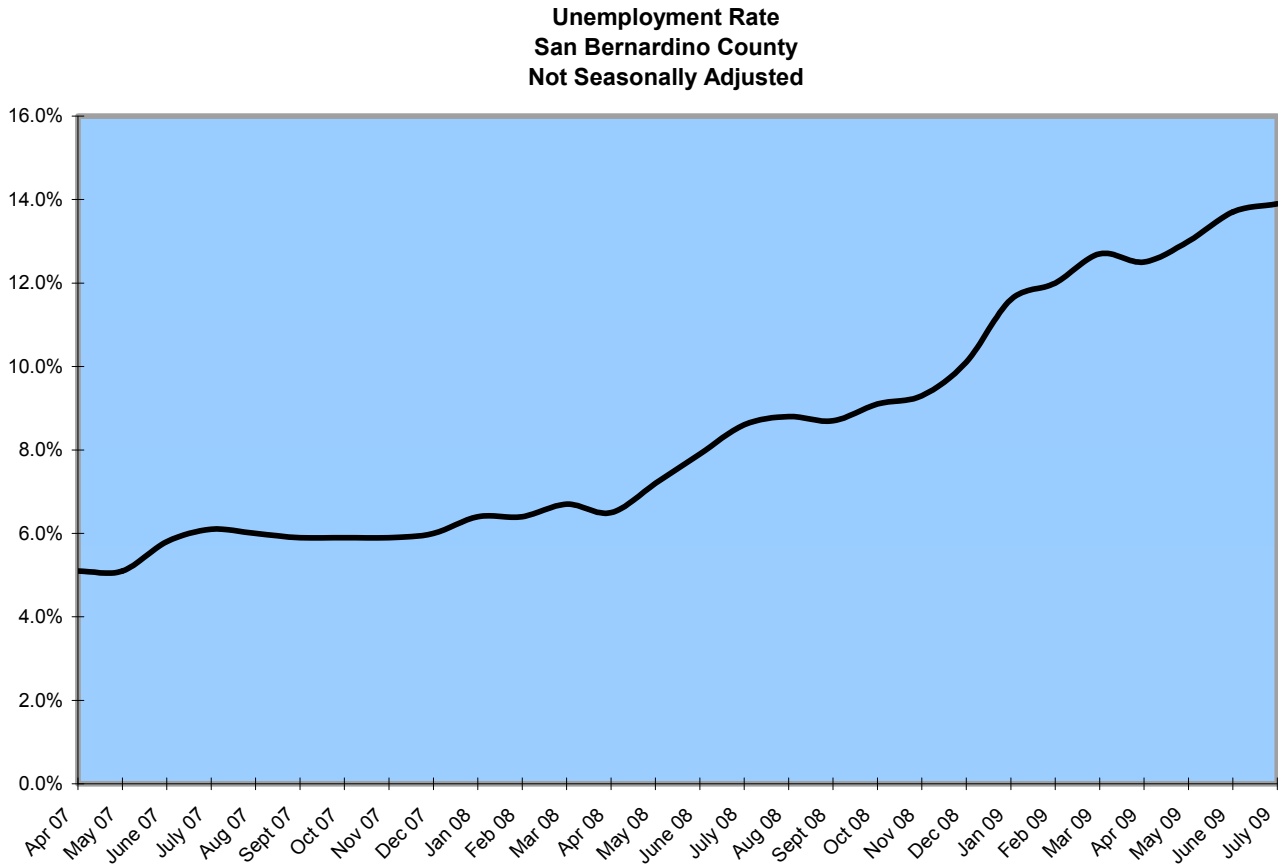
The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost or general fund financing. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments through their local cost allocation is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes: 1) to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county; and 2) to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following sections provide details of the economic indicators that are factored into the County's financing plan and how these indicators affect the general fund financing comprised of Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue. Furthermore, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2008-09 and the proposed contributions and uses of general fund contingencies and reserves for 2009-10.

## **ECONOMIC INDICATORS**

San Bernardino County and its residents are being severely impacted by the current economic condition. As shown in the following chart, the County's unemployment rate has increased dramatically over the last 2 years. For July 2009, the County's unemployment rate is 13.9%. This compares to a rate of 9.4% at the national level and 11.9% for the State of California.



Factors in local unemployment include the dramatic decline in the housing market which has affected jobs in sectors like construction, construction-related manufacturing, retailing, consumer services, escrow, title and real estate. The economic crisis has also contributed to steep declines in retail spending.

As a result of the economic downturn, projections for certain general fund revenues have decreased dramatically. For more information see the sections titled 'Proposition 172' and 'Property Related Revenues and the Housing Market' found later in this section of the budget book.

**STATE OF CALIFORNIA'S BUDGET**

At the expense of local government, state lawmakers closed a \$26.3 billion budget gap through various cost shifts, budget cuts, and payment deferrals. The 2009-10 budget included borrowing \$1.9 billion from local governments by suspending Proposition 1A as well as "raiding" \$1.7 billion from redevelopment agencies in fiscal year 2009-10 and another \$350 million in fiscal year 2010-11. Payment deferrals, funding reductions, and the elimination of programs will have a significant impact on the ability of counties, cities and special districts to provide services to residents of California. Below is a summary of how the State's budget impacted the County of San Bernardino.

**Human Services (\$42.3 Million)**

Human Services has a \$21.4 million reduction to CalWORKs administration and programs, \$7 million reduction to Child Welfare Services, \$6.3 million to the Medi-Cal program and \$7.6 million to the In-Home Supportive Services and Public Authority programs.

**Health (\$22.2 Million)**

Arrowhead Regional Medical Center (County Hospital) has a \$2.63 million reduction due to elimination of payment for over-the-counter drugs in Medi-Cal and reduction of the Healthy Families Program.

Public Health has a \$4.13 million reduction due to the suspension of Animal Control and Perinatal mandated programs, reduction of Mental Health Managed Care Services, EPSDT, Healthy Families and AIDS programs and the elimination of Maternal, Child, Adolescent Health and State Only Medi-Cal programs.

Behavioral Health has a \$15.43 million reduction due to the suspension of Handicap & Disabled Students mandated programs, reduction of Managed Care and Healthy Families programs and the elimination of Proposition 36 funding.

**Public Safety (\$5.5 Million)**

Probation Department has a \$1.7 million impact as a result of the State's decision to eliminate Proposition 36 funding.

Sheriff-Coroner has a \$1.8 million impact as a result of the reduction in the Court Security MOUs.

District Attorney has a \$1.0 million reduction in funding (Victim Rights) due to SB 90 suspensions.

Public Defender has a \$1.0 million reduction in funding (MDO PC or Treatment as a Condition of Parole) due to SB 90 suspensions.

**Other (\$37.9 Million)**

The Suspension of Proposition 1A is expected to be \$34.0 million. The proposition is intended to protect revenues collected by local governments (cities, counties, and special districts) from being transferred to the California state government for statewide use. The provisions have been suspended since the governor declared a fiscal necessity with two-thirds of the California State Legislature approving the suspension.

Redevelopment Agency has an impact of \$3.9 million for 2009-10. In addition, another \$350 million statewide taken in 2010-11, equating to an additional \$800,000 loss to the county.

**Deferrals (\$80.1 Million)**

Department of Public Works has a \$12.5 million impact as a result of the Highway Users Tax Account (HUTA) deferral and a \$7.0 million impact from the Proposition 42 deferral. The State is expected to pay back the HUTA deferrals sometime after January 10, 2010 (no date certain). The budget also defers the first two Proposition 42 quarterly payments (October 2009 and January 2010) to counties until May 2010.

Behavioral Health has a \$600,000 impact due to AB 3632 being deferred for 11 months.

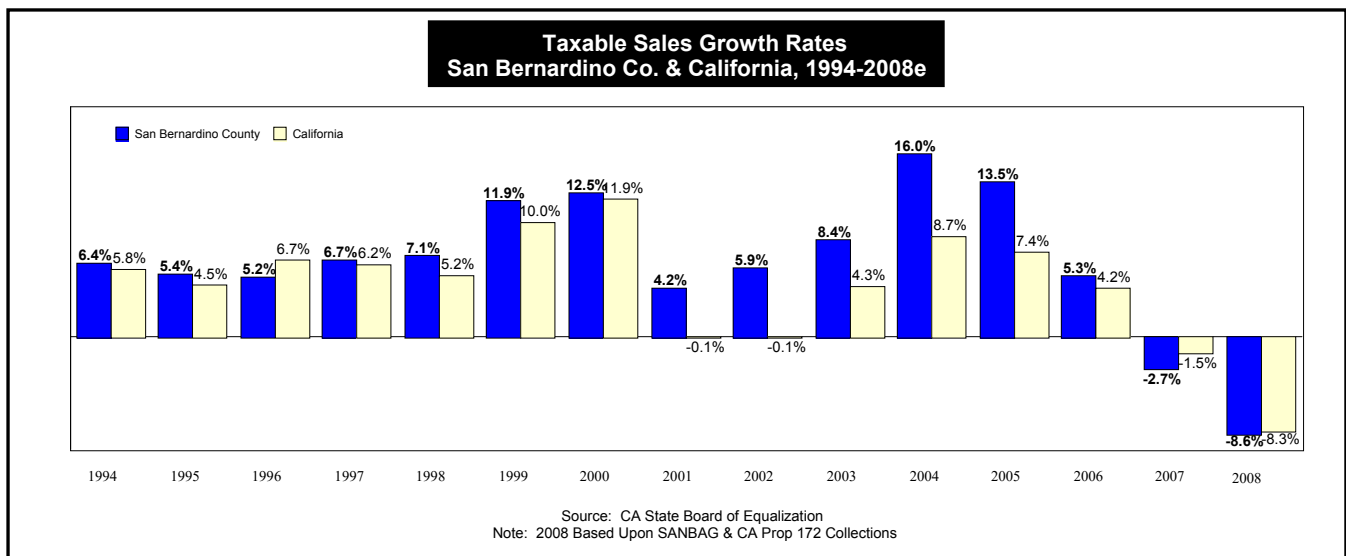
Human Services has a \$60.0 million impact as a result of the Administration's deferral of welfare and other various social service programs. The deferral is expected to be over a 2-month period.



## PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

Since at least 1994, the county's sales tax growth had exceeded California, often by substantial amounts. However, County's taxable sales fell in 2007, off -2.7% compared to a -1.5% for California. Preliminary data shows the County off -8.6% in 2008 due to the recession. The state appears off -8.3%. The difficulty has come about due to the local and state slowdowns caused by declining residential volume and prices.



The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. In accordance with Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller-Recorder to deposit the County's portion of the Prop 172 revenue as follows:

- Sheriff-Coroner 70.0%
- District Attorney 17.5%
- Probation 12.5%

Prop 172 revenue currently represents a significant funding source for the Sheriff-Coroner, District Attorney, and Probation departments. Each year, as part of the budget development process, Prop 172 projections are developed based on staff analysis of revenue trends and forecasts provided by an outside economist.

Growth in Prop 172 revenue is used first to finance mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments to maintain current level of service. However, in 2008-09 and 2009-10 the County is expected to realize a reduction in Prop 172 revenue.

On February 13, 2007, the Board of Supervisors approved a policy which requires the County to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies will be maintained for each respective department within the Prop 172 restricted general fund.

In some budget years, Prop 172 revenue exceeds budgeted amounts and is considered excess Prop 172 revenue. All excess Prop 172 revenue is set aside in a restricted general fund by department to adhere to the Prop 172 policy.

In 2009-10 the Sheriff-Coroner, District Attorney and Probation Departments have accumulated the necessary funds to meet the 10% contingency requirement. This was achieved as a result of the decline in Prop 172 revenue.

The chart below illustrates the beginning and ending fund balance of this restricted general fund for 2009-10 as well as projected 2009-10 revenue, including interest.

	<b>Beginning Fund Balance</b>	<b>2009-10 Budgeted Revenue</b>	<b>2009-10 Budgeted Departmental Usage</b>	<b>Estimated Ending Fund Balance</b>	<b>10% Contingency Target</b>	<b>Excess/(Shortfall) in Contingency Target</b>
<b>Sheriff-Coroner</b>	9,852,132	90,810,000	(90,250,000)	10,412,132	9,081,000	1,331,132
<b>District Attorney</b>	3,787,927	22,977,500	(22,837,500)	3,927,927	2,297,750	1,630,177
<b>Probation</b>	3,828,262	16,412,500	(16,312,500)	3,928,262	1,641,250	2,287,012
<b>Total</b>	<b>17,468,321</b>	<b>130,200,000</b>	<b>(129,400,000)</b>	<b>18,268,321</b>	<b>13,020,000</b>	<b>5,248,321</b>

In 2008-09, the County's Prop 172 sales tax revenue is anticipated to decline by approximately 13%. The County's Prop 172 sales tax revenue for 2009-10 is anticipated to further decline, resulting in a decrease of 3% from the 2008-09 estimate.

Prop 172 budgeted revenue and interest for all three departments in 2009-10 is projected to be \$130.2 million (\$129.4 million in Prop 172 receipts and \$0.8 million in interest revenue). Prop 172 revenue is estimated at a 16% decline in 2009-10 from the 2008-09 budget of \$153.4 million. The applicable department's budgeted appropriation in 2009-10 is \$129.4 million. Interest earned will stay in this restricted general fund by department.

## **REALIGNMENT**

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to 0.65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs which the county is now responsible for are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs which the county is now responsible for are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs which the county is now responsible for are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment, Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

	From State/County	To State/County
<b>Social Services programs:</b>		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
<b>Health programs:</b>		
California Children's Services	75/25	50/50

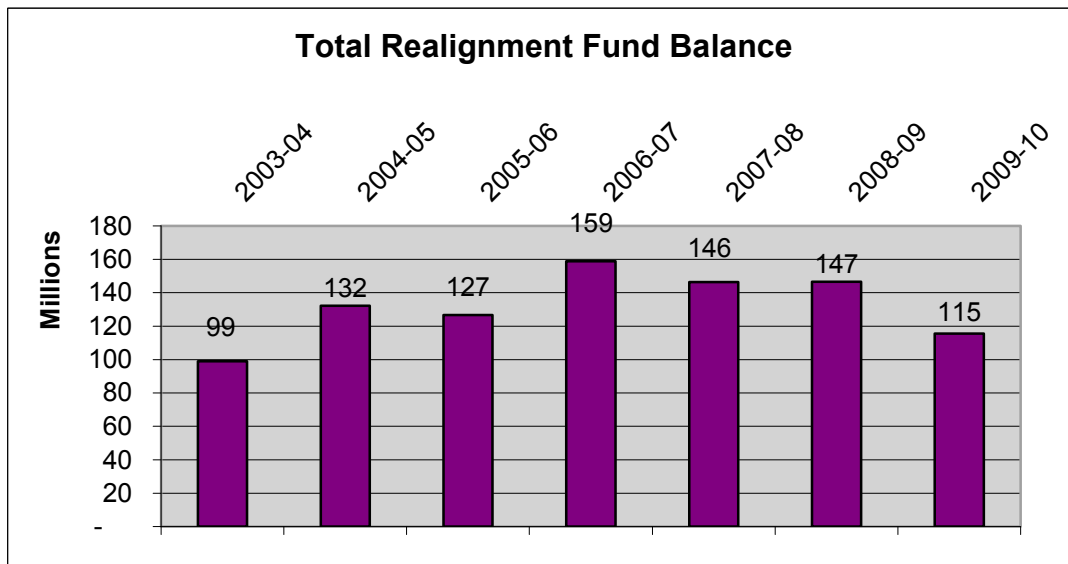
The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, San Bernardino County is an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The County continues to be under equity at this time and barring any legislative action, the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.



In addition to the under equity issue is the fact that the demand for the services the County is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health realignment funds.

**Budgetary Note:** Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the County's implementation of GASB 34 as it relates to revenue accrual. As such, within the County's accounting system, an adjustment will be made to show the correct revenues in accordance with the County's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.

The graph below shows the history of fund balance for all Realignment funds.



Fund balances increased significantly from 2003-04 to 2004-05. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care.

The decrease in 2005-06 is the result of a one-time transfer of funds to ARMC for the remodel of the 6<sup>th</sup> floor of the hospital, offset by significant sales tax growth revenue of \$15.3 million, or 21%, within the Social Services Fund.

In 2006-07, significant savings occurred due to less than required realignment support for the ARMC debt service and the availability of ARMC construction litigation monies used to fund budgeted ARMC projects. This savings resulted in an increase of \$32.0 million in fund balance.

During 2007-08 an unanticipated increase in departmental usage for Behavioral Health, resulting from unreimbursed Medi-cal and Title XIX EPSDT claims, coupled with sales tax and vehicle license fee revenue base short falls, resulted in a decrease of \$13.0 million in fund balance.

For 2008-09, anticipated revenue shortfalls of 8.5% and 10.3% for sales tax and vehicle license fees, respectively, offset by significant savings in departmental usage resulted in a slight increase in fund balance for the period ending June 30, 2009.

For 2009-10, anticipated revenue shortfalls continue due to the ongoing economic condition, with anticipated shortfalls of 8.0% each for both sales tax and vehicle license fees. As a result of these shortfalls, budgeted departmental expenditures are in excess of budgeted revenues, and will continue to result in lowering Realignment fund balances. Therefore, anticipated departmental expenditure of Realignment funds will be monitored closely, and tailored back where feasible until such time as revenues begin to stabilize.

<b>Budget History for All Realignment Budget Units</b>					
	<b>BUDGET 2007-08</b>	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Beginning Fund Balance	161,559,557	158,643,573	146,236,912	146,489,873	146,523,662
Revenue	224,888,389	209,300,061	218,518,239	190,840,441	177,003,533
Departmental Usage	213,757,274	221,453,761	220,617,336	190,806,652	208,055,971
Ending Fund Balance	<u>172,690,672</u>	<u>146,489,873</u>	<u>144,137,815</u>	<u>146,523,662</u>	<u>115,471,224</u>
Change in Fund Balance	11,131,115	(12,153,700)	(2,099,097)	33,789	(31,052,438)

For 2008-09, estimated beginning fund balance is \$252,961 greater than budgeted beginning fund balance. This slight increase is the result of significant departmental savings that were able to offset the equally significant revenue shortfalls for both sales tax and vehicle license fees. Despite revenue shortfalls (\$27.7 million), departmental savings (\$29.8 million) resulted in an estimated June 30, 2009 ending fund balance which is \$2.1 million greater than budget.

For the 2009-10 budget, revenue reflects a decrease of \$41.5 million from the prior year budget. This decrease results from not realizing the budgeted growth in sales tax of 2.7% and growth in vehicle license fees of 4%, as well as recovery of the base shortfalls from prior year, that were included for 2008-09. The unrealized growth is coupled with continued revenue shortfalls of 8.0% each, for both sales tax and vehicle license fees. Offsetting this decrease in revenue are decreases in departmental usage of \$12.6 million from the prior year budget. The 2009-10 budget will use \$31.0 million in fund balance.

<b>SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2009-10</b>				
	<b>Mental Health</b>	<b>Social Services</b>	<b>Health</b>	<b>Total</b>
<b>Estimated Beginning Fund Balance</b>	15,087,644	92,775,253	38,660,765	146,523,662
<b>Budgeted Revenue</b>	50,487,221	75,234,909	51,281,403	177,003,533
<b>Budgeted Departmental Usage</b>	54,326,978	94,056,622	59,672,371	208,055,971
<b>Budgeted 10% Transfers</b>	-	-	-	-
<b>Estimated Ending Fund Balance</b>	<u>11,247,887</u>	<u>73,953,540</u>	<u>30,269,797</u>	<u>115,471,224</u>
<b>Estimated Change in Fund Balance</b>	(3,839,757)	(18,821,713)	(8,390,968)	(31,052,438)
<b>Estimated Ending Fund Balance</b>	11,247,887	73,953,540	30,269,797	115,471,224
<b>10% Contingency Target</b>	<u>5,048,722</u>	<u>7,523,491</u>	<u>5,128,140</u>	<u>17,700,353</u>
<b>Available Ending Fund Balance</b>	6,199,165	66,430,049	25,141,657	97,770,871

The Realignment budget units do not directly spend funds or provide service. They are strictly financing budget units with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given year's revenue from one budget unit to another. While San Bernardino County has used this provision in the past to help support either the health or social services programs, the County did not do a 10% transfer in 2008-09 and is not budgeting one for 2009-10. However, in the event that such transfer is needed, Board of Supervisors approval is required.

Additionally, an appropriation for contingency of Realignment funds is being presented for 2009-10. This contingency is established at 10% of the current year's budgeted revenue. This 10% contingency is established to ensure funding for the mental health, social services and health budget units should the County experience Realignment revenue shortfalls.



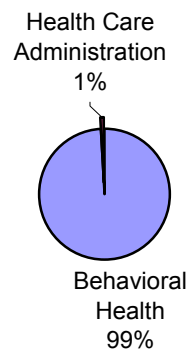
The next three pages contain the breakdown of the fund balance calculations and departmental usage for each of the three individual Realignment budget units.

<b>Mental Health</b>				
	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Beginning Fund Balance	53,781,558	20,689,159	20,994,543	15,087,644
Revenue	59,394,901	61,599,016	54,191,511	50,487,221
Departmental Usage	92,181,916	73,859,589	60,098,410	54,326,978
10% Transfers	-	-	-	-
Ending Fund Balance	20,994,543	8,428,586	15,087,644	11,247,887
Change in Fund Balance	(32,787,015)	(12,260,573)	(5,906,899)	(3,839,757)

In 2007-08, actual revenue of \$59.4 million, offset by actual department expenditure of \$92.2 million resulted in a decrease in fund balance of \$32.8 million. For 2008-09, the Mental Health budget unit is anticipated to spend another \$5.9 million of fund balance. Base shortfalls in sales tax and vehicle license fees revenue resulted in total revenue of \$7.4 million less than budget. Offsetting these revenue shortfalls are anticipated departmental savings of \$13.8 million less than budget, resulting in an estimated increase of \$6.7 million as compared to budgeted fund balance for the period ending June 30, 2009.

For 2009-10, the Mental Health budget unit is anticipated to spend \$3.8 million of fund balance. Revenue is budgeted to reflect anticipated shortfalls in base of 8.0% for both sales tax and vehicle license fees. Offsetting this decrease in revenue is the significant decrease of \$19.5 million in budgeted departmental usage. This decrease is primarily the result of the Department of Behavioral Health's ongoing efforts to bring Realignment usage in line with anticipated revenues.

<b>Breakdown of Departmental Usage of Mental Health Realignment</b>				
	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Behavioral Health	91,641,806	73,375,595	59,650,268	53,842,753
Health Care Administration	540,110	483,994	448,142	484,225
Total Departmental Usage	92,181,916	73,859,589	60,098,410	54,326,978



### Social Services

	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Beginning Fund Balance	56,824,195	79,208,138	79,199,541	92,775,253
Revenue	89,475,824	94,672,150	81,770,724	75,234,909
Departmental Usage	67,100,478	82,481,141	68,195,012	94,056,622
10% Transfers	-	-	-	-
Ending Fund Balance	79,199,541	91,399,147	92,775,253	73,953,540
Change in Fund Balance	22,375,346	12,191,009	13,575,712	(18,821,713)

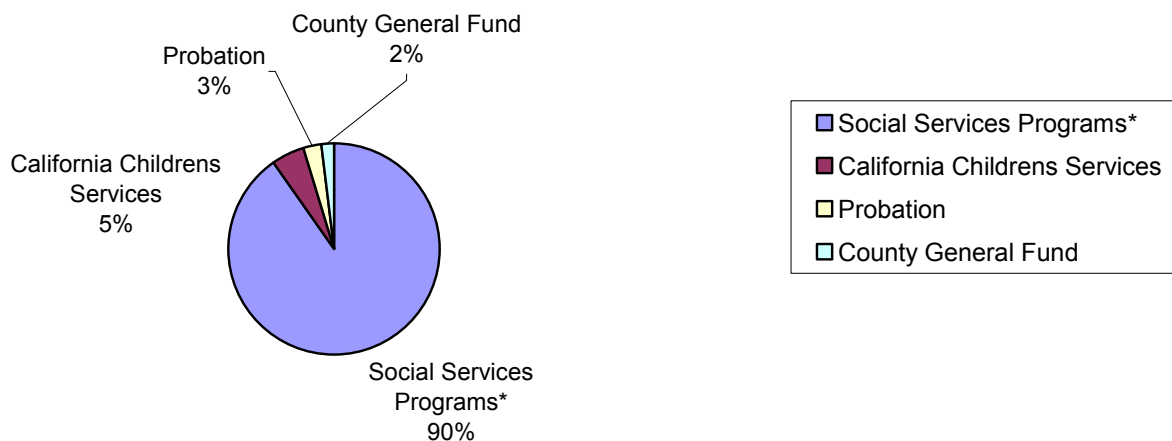
Social Services Realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. For 2007-08, actual revenue of \$89.5 million, offset by actual departmental expenditure of \$67.1 million resulted in an increase in fund balance of \$22.4 million. For 2008-09, revenue is estimated at \$12.9 million less than budget. The 2008-09 budget included projected growth in sales tax of 2.7% and growth in vehicle license fees of 4%. However, not only will no growth be realized, but actual sales tax and vehicle license fee revenues are anticipated to be 8.5% and 10.3% short of base, respectively. Offsetting this decrease is department savings of \$14.3 million, resulting in an estimated slight increase of \$1.4 million as compared to budgeted fund balance for the period ending June 30, 2009.

For 2009-10, budgeted expense and ongoing revenue are expected to result in usage of fund balance of \$18.8 million. The dramatic increase in budgeted departmental usage for 2009-10 is due to the increased demand on the Social Services budget units, resulting directly from the current economic condition. Increased investments of both Realignment trust as well as local funds are needed to meet the current and anticipated increases in Social Services caseload for 2009-10.

### Breakdown of Departmental Usage of Social Services Realignment

	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Social Services Programs*	59,315,286	73,621,778	59,998,312	84,947,259
California Childrens Services	3,285,562	4,359,733	3,697,070	4,609,733
Probation	2,700,630	2,700,630	2,700,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Departmental Usage	67,100,478	82,481,141	68,195,012	94,056,622

\* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches

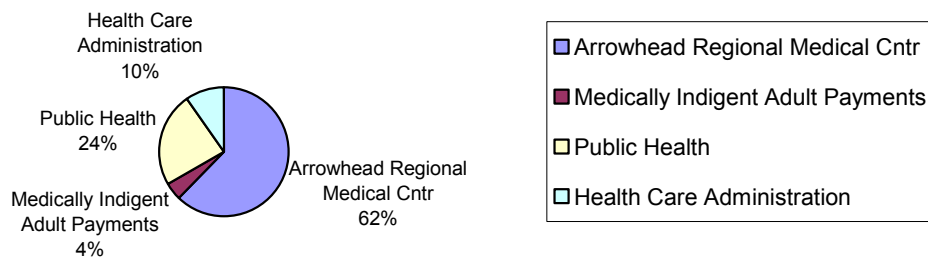


<b>Health</b>				
	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Beginning Fund Balance	48,037,820	46,339,615	46,295,789	38,660,765
Revenue	60,429,336	62,247,073	54,878,206	51,281,403
Departmental Usage	62,171,367	64,276,606	62,513,230	59,672,371
10% Transfers	-	-	-	-
Ending Fund Balance	46,295,789	44,310,082	38,660,765	30,269,797
Change in Fund Balance	(1,742,031)	(2,029,533)	(7,635,024)	(8,390,968)

In 2007-08, actual revenue of \$60.4 million, offset by departmental expenditure of \$62.2 million resulted in a decrease in fund balance of \$1.7 million. For 2008-09, as with the Mental Health and Social Services Realignment budget units, the Health Realignment budget unit anticipates a dramatic decrease in revenues. The decrease of \$7.4 million is primarily the result of anticipated shortfalls in vehicle license fee revenues of 10.3% since Health Realignment is primarily funded with vehicle license fees at 72%, with the remaining 28% coming from sales tax. However, it should be noted that sales tax revenues are also anticipated to be short of base by 8.5%, therefore, exacerbating already declining revenue streams. These decreases are offset by anticipated department expenditure savings of \$1.7 million, resulting in an estimated decrease in fund balance of \$5.7 million as compared to budget.

For 2009-10, the Health budget unit is anticipated to spend another \$8.4 million of fund balance. Again, revenue is budgeted to reflect anticipated shortfalls in base of 8.0% for both sales tax and vehicle license fees. Offsetting this decrease in revenue is the decrease of \$4.6 million in departmental usage from prior year budget. This decrease is primarily the result of reduced Health Care Administration usage to reflect decreased net debt service payments, as well as decreased usage by the Arrowhead Regional Medical Center for one-time funded projects. Despite the reduced departmental usage, total Realignment use for all health care departments continues to exceed anticipated revenues. As such, the departments, in conjunction with the County Administrative Office, will begin to evaluate the use of Realignment within the various departments and programs to ensure that future Realignment usage can stay in line with total revenues.

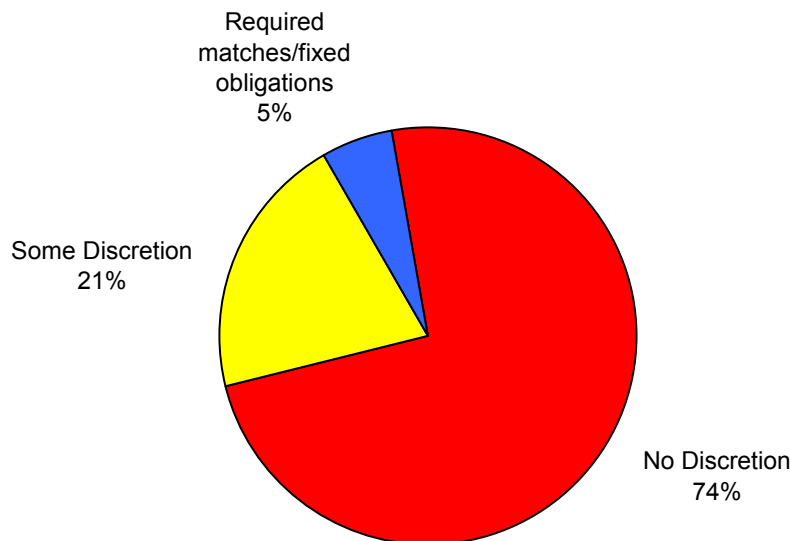
<b>Breakdown of Departmental Usage of Health Realignment</b>				
	<b>ACTUAL 2007-08</b>	<b>BUDGET 2008-09</b>	<b>ESTIMATE 2008-09</b>	<b>FINAL 2009-10</b>
Arrowhead Regional Medical Cntr	35,831,085	39,932,918	37,897,481	37,198,769
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	13,042,558	14,729,074	13,189,522	14,164,292
Health Care Administration	10,747,724	7,064,614	8,876,227	5,759,310
Total Departmental Usage	62,171,367	64,276,606	62,513,230	59,672,371



**COUNTYWIDE DISCRETIONARY REVENUE**

The entire general fund budget including operating transfers in is \$2.4 billion, however, the Board of Supervisors has no discretion on \$1.8 billion of this amount as seen in this pie chart.

## 2009-10 Final Budget General Fund Spending



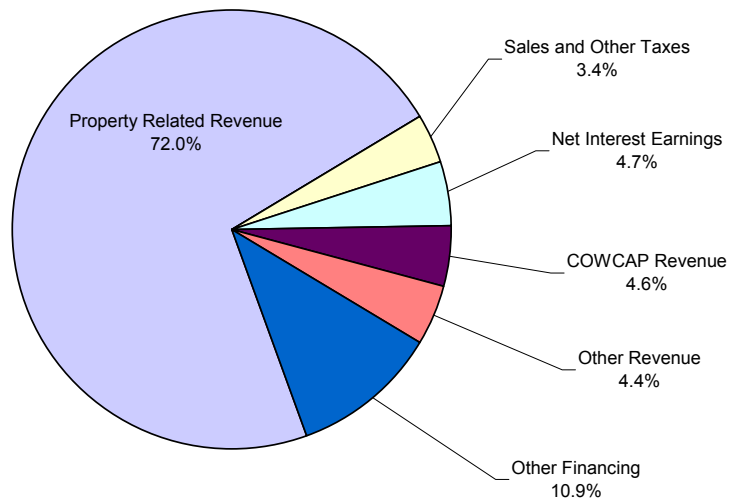
<b>SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:</b>	<b>1,769,872,808</b>
Welfare costs reimbursed by state and federal monies (\$861.8 million)	
Other program costs funded by program revenues such as user fees (\$908.1 million)	
<b>REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:</b>	<b>130,852,208</b>
<b>SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:</b>	<b>498,531,790</b>
Reserve Contributions (\$2.0 million)	
Contingencies Contributions (\$40.9 million)	
Law and justice program costs funded by local revenues (\$299.7 million)	
All other program costs funded by local revenues (\$155.9 million)	
<b>TOTAL:</b>	<b>\$2,399,256,806</b>

The Board of Supervisors has authority over the countywide discretionary revenue, which totals \$629,383,998. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total \$130,852,208. The remaining amount of \$498,531,790 is available for the Board's discretion and finances departmental budgets' local cost.



Shown below are the sources of the countywide discretionary revenue of \$629,383,998 for 2009-10:

### Discretionary Revenue by Category 2009-10 Final Budget



Other Revenue Includes: Property Tax Admin Revenue, Other State and Federal Aid, Recording Fee Revenue, and Other Revenue.

Other Financing Includes: Fund Balance, Use of Reserves and Operating Transfers In.

Percentages may not add to 100% due to rounding.



**COUNTYWIDE DISCRETIONARY REVENUE  
WHICH PAY FOR GENERAL FUND LOCAL COST**

	Restated 2007-08 Final Budget	2008-09 Final Budget	2008-09 Actual	2009-10 Final Budget
<b>Countywide Discretionary Revenue</b>				
Property Related Revenues:				
Current Secured, Unsecured, Unitary	206,738,207	222,083,877	223,768,812	214,778,726
VLF/Property Tax Swap	208,146,542	221,512,046	225,972,474	212,651,564
Supplemental Property Tax	14,000,000	14,000,000	10,969,631	7,000,000
Property Transfer Tax	15,000,000	8,500,000	5,730,249	5,600,000
Sales Tax/Property Tax Swap	6,447,235	5,771,432	4,401,212	5,194,289
Penalty on Current Taxes	2,272,832	2,272,832	2,831,041	2,570,000
Prior Property Taxes, Penalties and Interest	3,860,659	3,860,659	4,908,918	5,600,000
<b>Total Property Related Revenues</b>	<b>456,465,475</b>	<b>478,000,846</b>	<b>478,582,337</b>	<b>453,394,579</b>
Sales and Other Taxes:				
Sales and Use Tax	16,432,119	17,005,469	10,746,550	12,324,000
Franchise Fees	7,120,050	7,493,050	7,245,322	7,031,651
Hotel/Motel Tax	1,200,000	1,400,000	1,485,105	1,400,000
Other Taxes	750,000	790,000	1,014,177	790,000
<b>Total Sales and Other Taxes</b>	<b>25,502,169</b>	<b>26,688,519</b>	<b>20,491,153</b>	<b>21,545,651</b>
Net Interest Earnings	31,000,000	33,000,000	42,277,088	29,460,484
COWCAP Revenue	25,196,750	27,958,508	27,690,568	28,797,263
Property Tax Admin Revenue	13,800,000	17,800,000	17,313,327	16,792,611
Recording Fee Revenue	8,616,493	5,200,000	3,901,322	3,500,000
State and Federal Aid	3,660,738	3,649,060	5,670,415	4,699,000
Booking Fee Revenue	3,000,000	-	-	-
Treasury Pool Management Fees	2,503,298	2,609,234	2,399,582	-
Other Revenue	2,430,000	2,430,000	3,277,656	2,430,000
<b>Total Countywide Discretionary Revenue</b>	<b>572,174,923</b>	<b>597,336,167</b>	<b>601,603,449</b>	<b>560,619,588</b>
<b>Other Financing Sources</b>				
Fund Balance, beginning	56,425,431	77,342,818	77,342,818	46,190,296
Reimbursements	-	-	-	-
Use of Reserves	2,688,000	4,096,300	53,426,259	1,992,545
Operating Transfers In	19,105,406	19,285,813	15,180,407	20,581,569
<b>Total Other Financing Sources</b>	<b>78,218,837</b>	<b>100,724,931</b>	<b>145,949,484</b>	<b>68,764,410</b>
<b>Total Countywide Discretionary Revenue and Other Financing Sources</b>	<b>650,393,760</b>	<b>698,061,098</b>	<b>747,552,933</b>	<b>629,383,998</b>

The restatement of the 2007-08 revenue numbers is due to the reclassification of Property Transfer Tax and Sales Tax / Property Tax Swap into the Property Related Revenue category from the Sales and Other Taxes category.

The 2009-10 general fund financing includes Countywide Discretionary Revenue of \$560.6 million and Other Financing Sources of \$68.8 million.



## **Countywide Discretionary Revenue**

### **Property Related Revenues and the Housing Market**

Property Related Revenues account for over 72% of countywide discretionary revenue and other financing sources. These revenues are being severely impacted as a result of the mortgage and economic crisis which has had a significant effect on the housing market within the County.

The secured property tax roll published in July 2008 contained approximately 707,000 residential parcels. In calendar year 2008, foreclosures in the County totaled 25,000, which represented a 200% increase from the 8,300 foreclosures in 2007. From January 1, 2009 to February 28, 2009, there were 3,780 foreclosures based on data provided by the Office of the County Assessor, an increase of 8.0% above the 3,500 foreclosures recorded from January 1, 2008 to February 29, 2008. The quantity of homes for sale has contributed to a steep decline in sale prices and the reduction in the fair market value of homes in certain neighborhoods in the County. Information provided by a local economist and Dataquick Information Services shows that the median sales price of a home in the first quarter of 2009 had declined 57.4% to \$158,902 (which was the approximate sales price of a home in 2002), from the peak of \$373,381 in the fourth quarter of 2006. However, the number of homes sold, which was down 46.3% in calendar year 2007, was up 52% in the second half of 2008 and up 99.5% for the first quarter of 2009 (as compared to the respective prior periods). Approximately 60.7% of County residents can now afford a median priced home (using 2007 income levels).

Assessed valuation is negatively affected both by homes selling at prices lower than their current assessed valuation, and by Proposition 8 reassessments, which lower valuations of properties (where no change in ownership has occurred) if the current assessed value of such property is greater than the fair market value of the property. As a result of both of these factors, the County anticipates a 6% reduction in secured assessed valuation in 2009-10. This includes \$14.2 billion in assessed value reductions from Proposition 8 reassessments, which, when combined with the prior year reassessments, will bring Proposition 8 value reductions to a total of \$21.4 billion.

### **Secured Property Tax**

Secured Property Tax Revenue makes up \$192.7 million of the \$214.8 million in the 2009-10 "Current Secured, Unsecured, Unitary" budgeted revenue number. This budgeted amount anticipates a 6% decrease in secured property tax as compared to 2008-09 projections per the indicators above.

### **VLF/Property Tax Swap**

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose financing. Beginning in Fiscal Year 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

The VLF Backfill was eliminated in the 2004-05 State budget. In that year, the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

For 2004-05, the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount adjusted by the percent change in assessed valuation. This percent change includes both secured and unsecured assessed valuation, but excludes the change in unitary valuations. For 2009-10, it is projected that this revenue will decrease 6.0% over 2008-09 as a result of the difficulties in the housing market as detailed above.

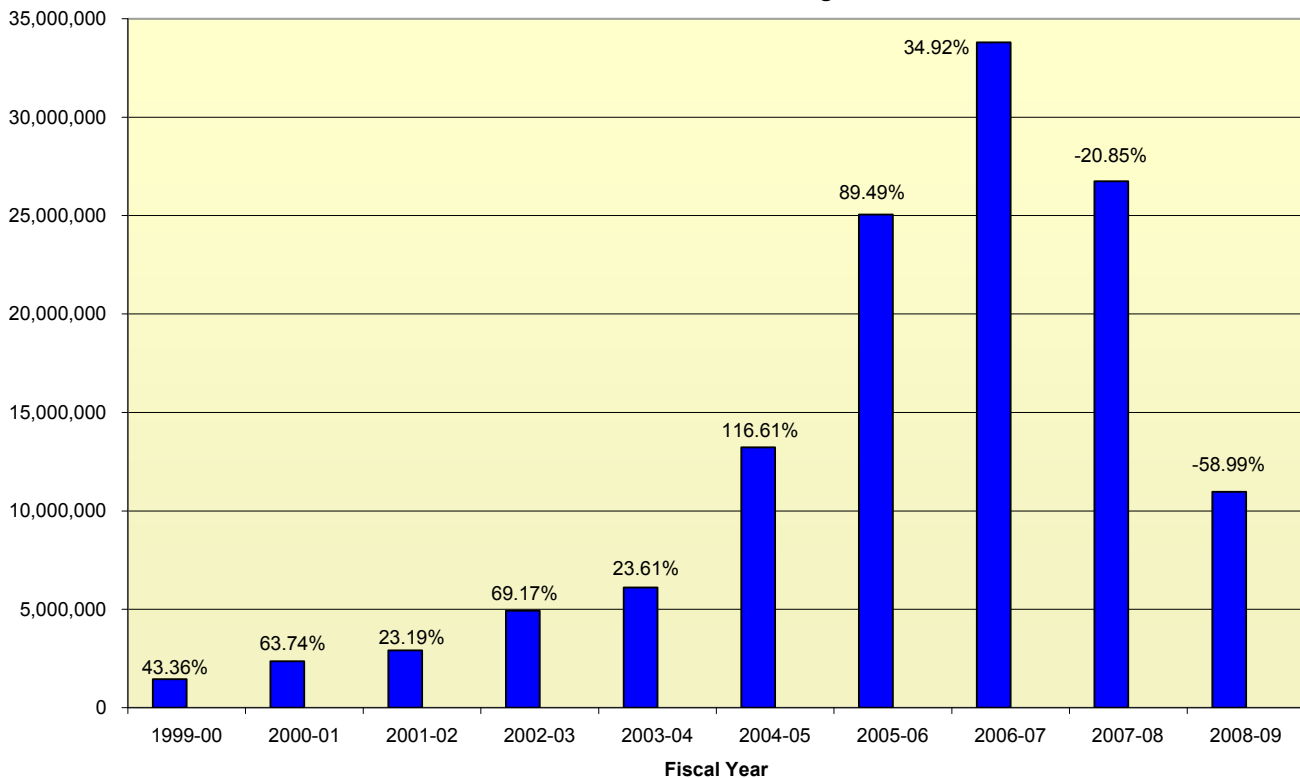


### Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is a change in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenue to the County. Conversely, when values are decreasing and home sales are high, refunds may be due to homeowners, and supplemental property tax revenues will decrease.

In years prior to 2007-08, the county experienced a dramatic rise in supplemental property tax revenue related to a strong housing market. Because the collection of these revenues may not occur for one to two years after the sale of the property, supplemental property tax revenue will generally lag the reality in the housing market by at least a year.

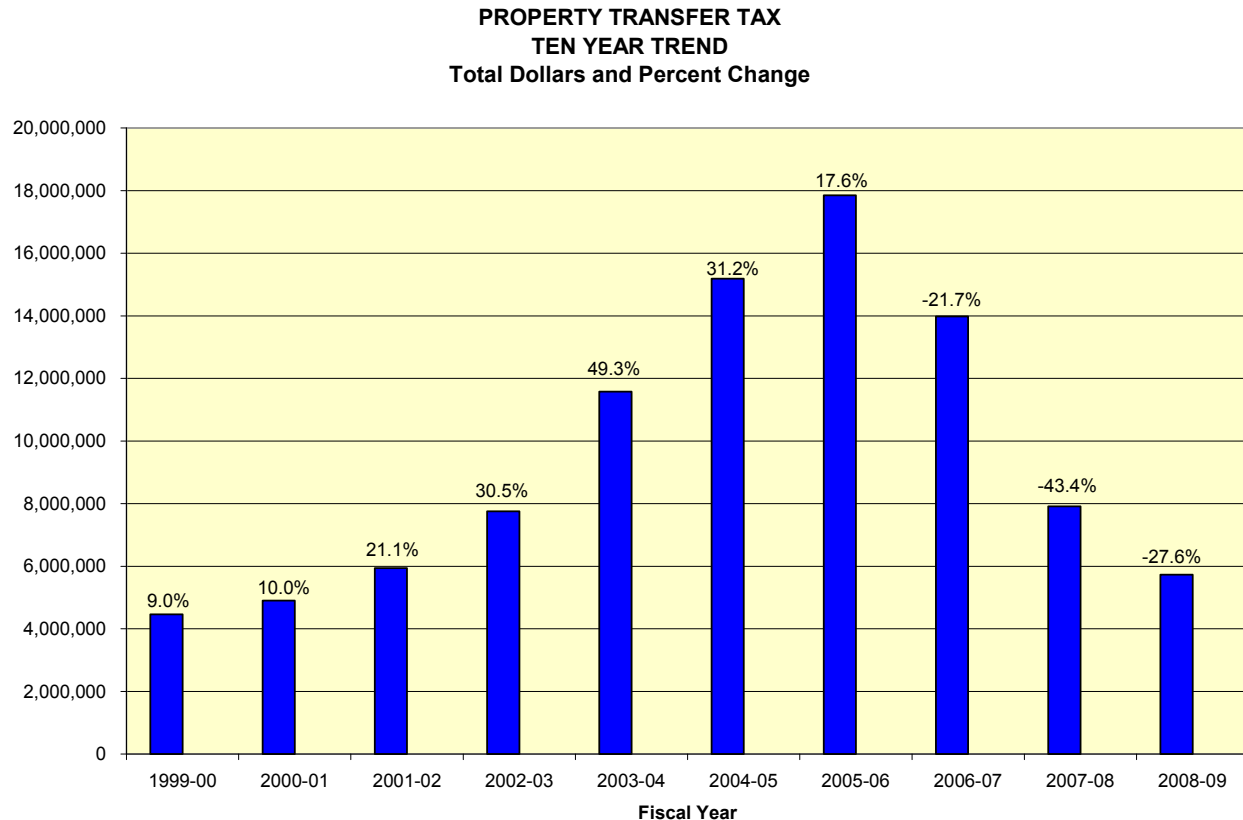
**SUPPLEMENTAL PROPERTY TAXES  
TEN YEAR TREND  
Total Dollars and Percent Change**



The County anticipated a housing slowdown in 2006-07 by budgeting a conservative \$14.0 million for supplemental property taxes. Although actual revenues for 2006-07 totaled \$33.8 million and revenues for 2007-08 totaled \$26.7 million, the final budget for 2008-09 remained at \$14.0 million. As discussed above, the County anticipates a 6% decline in assessed valuation due in part to homes selling at prices lower than their current assessed values. When such a home sale occurs after the property tax bill is issued, a refund may be due to the taxpayer. Due to the rapid decline in assessed valuations, the County is projecting supplemental property tax revenues of \$7.0 million for 2009-10.

### Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds \$100. The tax rate is \$0.55 for each \$500 of property value. For sales in the unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. This revenue has increased dramatically over recent years due to the high volume of housing sales and increasing housing prices, but is now declining due to the downturn in the housing market. Although home sales are currently soaring, the decrease in the median price of homes sold has caused this revenue to decline and it is anticipated that it will now remain relatively flat. As a result, the County is estimating 2009-10 revenues at \$5.6 million. The following chart presents the most recent ten year trend of property transfer tax revenue.



### Sales Tax/Property Tax Swap

Effective with the fiscal year that began on July 1, 2004, the State changed the way sales tax revenue is distributed to counties and cities. Previously, counties and cities received 1% of the State's base 7.25% sales tax rate. Pursuant to new provisions enacted by the legislature, this 1% share of sales tax was reduced by 0.25%, to 0.75%. The additional 0.25% in sales tax revenue was redirected to the State to be used to fund debt service on the California Economic Recovery Bonds, which were approved by voters as Proposition 57. In return, counties and cities receive additional property tax revenue in an amount equal to the 0.25% sales tax revenues forgone, funded by reducing the schools share of property tax revenue. The state general fund then makes up the loss of property tax revenue to the schools. This change is referred to as the 'Triple Flip'. This Triple Flip will continue until the California Economic Recovery Bonds are paid.

The Triple Flip was designed to replace sales tax revenue on a dollar for dollar basis with property tax revenue. In practice, the additional property tax revenue paid to the counties and cities each year is based on an estimate of the agencies' sales tax revenue for the year plus a 'true-up' from the prior year. This true-up represents the difference between the additional property tax revenue paid to the local agency and the actual amount of sales tax revenue (the 0.25%) lost by the agency.

### **Sales and Use Tax**

Countywide discretionary revenue includes 0.75% of the county's 7.75% sales tax rate charged on purchases made in the unincorporated areas of the County.

When preparing the annual budget, the County projects future sales tax revenue based on data provided by a local economist. For 2009-10, the economist has projected total sales tax revenues in the unincorporated area of \$13.4 million (after adjusting for the Triple Flip). The County has budgeted \$12.3 million. This amount is included in the final budget and reflects a 27.5% decrease from the prior year budgeted amount due to abnormally low sales tax activity in this recession.

The major reasons for the difference between the numbers of the economist and the County include:

#### Sales Tax Sharing Agreement with the City of Redlands

In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the County, and in return the County pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County's discretionary sales tax revenue generated in this area.

#### Potential Annexations and Incorporations

Based on recent estimates, and adjusted for recent annexations, approximately 35% of the County's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the County's boundaries. A sphere of influence is a 'planning boundary' within which a city or district is expected to grow into over time. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenue if a community in the unincorporated area of the County decided to create a new city (incorporate).

### **Net Interest Earnings**

Net interest earnings for 2009-10 are projected at \$29.5 million. This is a decrease of \$3.5 million from the prior year and is due to lower available investment rates and anticipated lower cash balances in the general fund.

### **COWCAP (County-Wide Cost Allocation Plan) Revenue**

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2009-10 County-Wide Cost Allocation Plan (COWCAP) published by the Auditor/Controller-Recorder.

### **Property Tax Admin Revenue**

Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

### **Recording Fee Revenue**

The Recorder's Division of the County's Auditor/Controller-Recorder's Office collects certain fees for the official recording of documents. Recording Fees are expected to decrease by \$1.7 million over the 2008-09 budgeted amount due to the decrease in document recordings in the current year.

**State and Federal Aid**

State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. The Emergency Economic Stabilization Act of 2008 (Public Law 110-343) was enacted on October 3, 2008 and authorized full funding for the PILT program from 2008 through 2012. As a result projected PILT revenues are increased by \$1.0 million for 2009-10.

**Treasury Pool Management Fees**

For the fiscal years 2006-07 through 2008-09, countywide discretionary revenue included cost reimbursement for the management of the County's investment pool. For 2009-10, this revenue will be budgeted again in the Treasurer/Tax Collector's budget unit.

**Other Revenue**

Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff-Coroner's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

**Other Financing Sources****Fund Balance and Reimbursements**

The 2008-09 final year-end fund balance for the general fund is \$46.2 million.

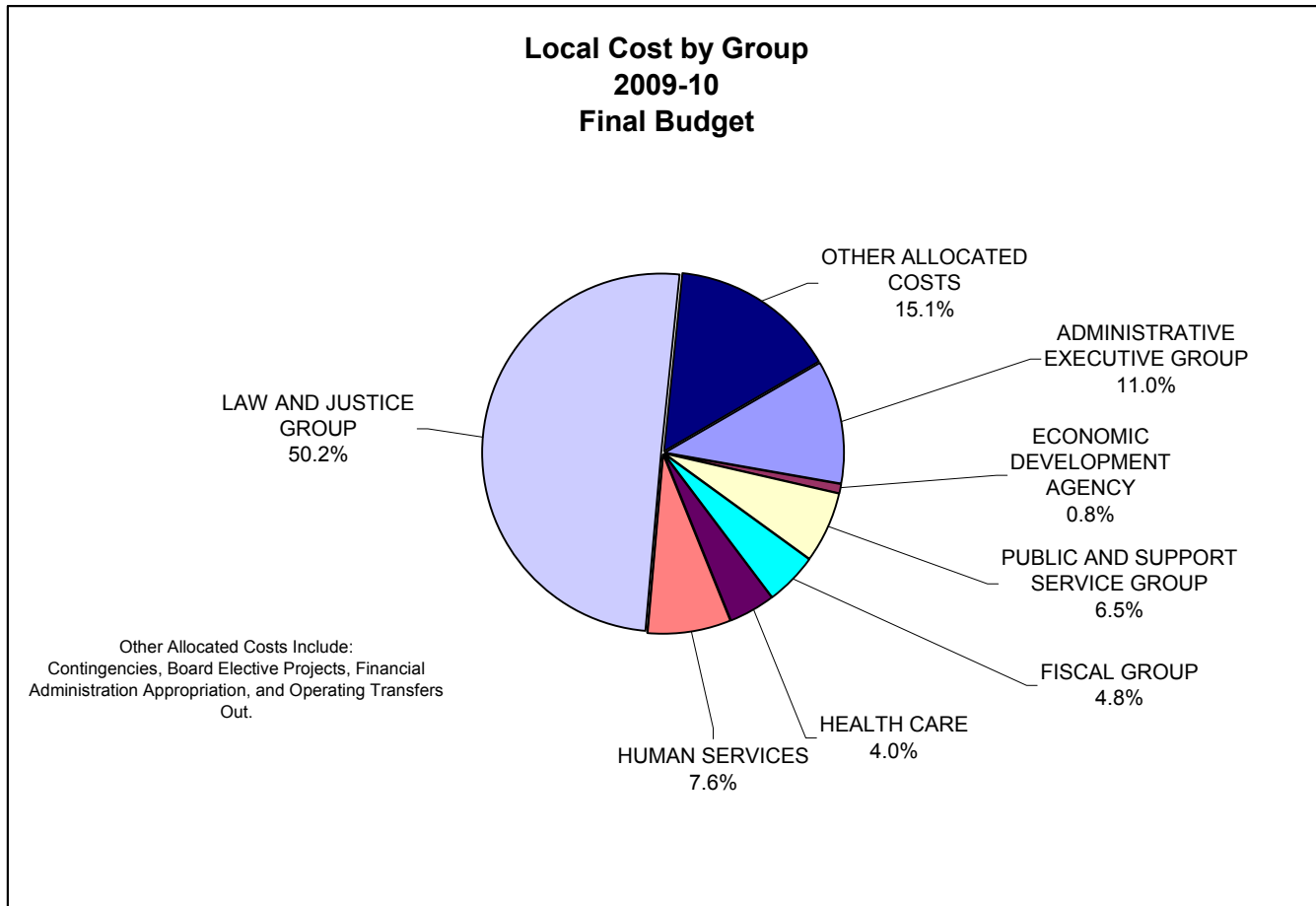
**Use of Reserves**

The 2009-10 budget anticipates a draw of \$1.7 million from the Business Process Improvement Reserve and \$0.3 million from the Registrar of Voter's Electronic Voting Reserve.

**Operating Transfers In**

Operating transfers in include transfers from the Courthouse and Criminal Justice Construction funds of \$4.1 million to finance debt service on the Foothill Law and Justice Center, and \$15.0 million of tobacco settlement funds to provide funding for debt service on the Arrowhead Regional Medical Center.

Countywide discretionary revenue is allocated as local cost to various general fund departments within the county. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



Percentages may not add to 100% due to rounding.

The schedule on the following page shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.



Department Title	2008-09 Final Budget:			2009-10 Final Budget:			Change Between 2008-09 Final & 2009-10 Final:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	6,975,899	-	6,975,899	7,570,572	-	7,570,572	594,673	-	594,673
BOARD OF SUPERVISORS - LEGISLATION	902,075	-	902,075	-	-	-	(902,075)	-	(902,075)
CLERK OF THE BOARD	1,558,975	126,665	1,432,310	2,174,328	115,235	2,059,093	615,353	(11,430)	626,783
COUNTY ADMINISTRATIVE OFFICE	5,608,994	-	5,608,994	6,317,628	-	6,317,628	708,634	-	708,634
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	388,681	-	388,681	596,807	-	596,807	208,126	-	208,126
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,812,356	-	21,812,356	23,033,394	-	23,033,394	1,221,038	-	1,221,038
COUNTY COUNSEL	10,600,311	5,080,585	5,519,726	10,222,650	5,693,368	4,529,282	(377,661)	612,783	(990,444)
HUMAN RESOURCES	7,311,757	343,750	6,968,007	6,105,255	358,650	5,746,605	(1,206,502)	14,900	(1,221,402)
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	1,375,368	1,059,368	316,000	999,134	999,134	-	(376,234)	(60,234)	(316,000)
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,500	-	4,000,500	4,000,500	-	4,000,500	-	-	-
INFORMATION SERVICES-APPLICATION DEVELOPMENT	16,518,216	5,089,326	11,428,890	15,283,139	5,610,195	9,672,944	(1,235,077)	520,869	(1,755,946)
PURCHASING	1,436,783	184,143	1,252,640	1,443,974	424,725	1,019,249	7,191	240,582	(233,391)
LOCAL AGENCY FORMATION COMMISSION	350,000	-	350,000	344,637	-	344,637	(5,363)	-	(5,363)
COUNTY SCHOOLS	4,308,605	-	4,308,605	4,325,044	-	4,325,044	16,439	-	16,439
<b>ADMIN/EXECUTIVE GROUP SUBTOTAL:</b>	<b>83,148,520</b>	<b>11,883,837</b>	<b>71,264,683</b>	<b>82,417,062</b>	<b>13,201,307</b>	<b>69,215,755</b>	<b>(731,458)</b>	<b>1,317,470</b>	<b>(2,048,928)</b>
ECONOMIC DEVELOPMENT	7,318,898	580,000	6,738,898	5,710,767	380,000	5,330,767	(1,608,131)	(200,000)	(1,408,131)
<b>ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:</b>	<b>7,318,898</b>	<b>580,000</b>	<b>6,738,898</b>	<b>5,710,767</b>	<b>380,000</b>	<b>5,330,767</b>	<b>(1,608,131)</b>	<b>(200,000)</b>	<b>(1,408,131)</b>
ASSESSOR	19,138,707	1,050,000	18,088,707	16,738,364	1,347,000	15,391,364	(2,400,343)	297,000	(2,697,343)
AUDITOR/CONTROLLER-RECORDER	19,071,494	6,610,723	12,460,771	17,108,441	6,232,680	10,875,761	(1,963,053)	(378,043)	(1,585,010)
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	20,890,456	13,706,190	7,184,266	21,429,022	17,700,948	3,728,074	538,566	3,994,758	(3,456,192)
<b>FISCAL GROUP SUBTOTAL:</b>	<b>59,100,657</b>	<b>21,366,913</b>	<b>37,733,744</b>	<b>55,275,827</b>	<b>25,280,628</b>	<b>29,995,199</b>	<b>(3,824,830)</b>	<b>3,913,715</b>	<b>(7,738,545)</b>
HEALTH CARE ADMINISTRATION	64,703,404	49,703,404	15,000,000	73,908,023	58,908,023	15,000,000	9,204,619	9,204,619	-
BEHAVIORAL HEALTH	197,547,716	195,704,963	1,842,753	207,712,640	209,555,393	1,842,753	12,007,677	12,007,677	-
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	23,105,034	22,955,576	149,458	22,888,424	22,738,966	149,458	(216,610)	(216,610)	-
PUBLIC HEALTH	81,595,216	78,022,947	3,572,269	83,092,275	79,820,646	3,271,629	1,497,059	1,797,699	(300,640)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	19,960,669	15,600,936	4,359,733	18,031,236	13,421,503	4,609,733	(1,929,433)	(2,179,433)	250,000
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	472,501	472,501	-	472,501	-	-	-
<b>HEALTH CARE SUBTOTAL:</b>	<b>387,384,540</b>	<b>361,987,826</b>	<b>25,396,714</b>	<b>407,947,852</b>	<b>382,601,778</b>	<b>25,346,501</b>	<b>20,563,312</b>	<b>20,613,952</b>	<b>(50,640)</b>
AGING AND ADULT SERVICES	10,184,380	8,952,676	1,231,704	10,869,634	9,662,014	1,207,620	685,254	709,338	(24,084)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	1,166,177	387,792	778,385	1,097,924	500,354	597,570	(68,253)	112,562	(180,815)
CHILD SUPPORT SERVICES	40,082,554	40,082,554	-	39,351,268	39,351,268	-	(731,286)	(731,286)	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM	360,927,035	338,730,083	22,196,952	391,512,144	372,008,078	19,504,066	30,585,109	33,277,995	(2,692,886)
DOMESTIC VIOLENCE/CHILD ABUSE	1,622,818	1,622,818	-	1,638,805	1,638,805	-	15,987	15,987	-
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	-	45,994,200	45,994,200	-	(39,911,028)	(39,911,028)	-
OUT OF HOME CHILD CARE	859,415	-	859,415	859,415	-	859,415	-	-	-
AID TO ADOPTIVE CHILDREN	42,543,049	40,655,896	1,887,153	46,955,024	45,067,871	1,887,153	4,411,975	4,411,975	-
AFDC-FOSTER CARE	94,387,086	80,826,584	13,560,502	85,500,144	74,106,653	11,393,491	(8,886,942)	(6,719,931)	(2,167,011)
REFUGEE CASH ASSISTANCE	100,000	100,000	-	100,000	100,000	-	-	-	-
CASH ASSISTANCE FOR IMMIGRANTS	623,764	623,764	-	637,528	637,528	-	13,764	13,764	-
CALWORKS-ALL OTHER FAMILIES	228,225,185	223,207,546	5,017,639	275,998,904	269,786,911	6,211,993	47,773,719	46,579,365	1,194,354
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	6,161,472	5,135,205	1,026,267	6,304,032	5,104,032	1,200,000	142,560	(31,173)	173,733
SERIOUSLY EMOTIONALLY DISTURBED	5,000,301	3,976,989	1,023,312	5,615,961	4,592,649	1,023,312	615,660	615,660	-
CALWORKS-2 PARENT FAMILIES	24,880,956	24,276,491	604,465	43,460,670	42,360,670	1,100,000	18,579,714	18,084,179	495,535
AID TO INDIGENTS (GENERAL RELIEF)	1,469,770	451,134	1,018,636	1,742,025	420,000	1,322,025	272,255	(31,134)	303,389
VETERAN'S AFFAIRS	1,488,402	349,250	1,139,152	1,628,933	402,500	1,226,433	140,531	53,250	87,281
<b>HUMAN SERVICES SUBTOTAL:</b>	<b>905,627,592</b>	<b>855,284,010</b>	<b>50,343,582</b>	<b>959,266,611</b>	<b>911,733,533</b>	<b>47,533,078</b>	<b>53,639,019</b>	<b>56,449,523</b>	<b>(2,810,504)</b>
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	157,430	157,430	-	182,226	182,226	-	24,796	24,796	-
COUNTY TRIAL COURTS - GRAND JURY	388,592	-	388,592	390,660	-	390,660	2,068	-	2,068
COUNTY TRIAL COURTS - INDIGENT DEFENSE PROGRAM	9,283,413	125,000	9,158,413	9,283,413	125,000	9,158,413	12,019	-	12,019
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,875,564	-	1,875,564	1,887,583	-	1,887,583	1,910,108	-	1,910,108
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	869,334	-	869,334	2,779,442	-	2,779,442	700,000	(700,000)	-
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	35,376,490	25,110,000	10,266,490	35,036,490	24,410,000	10,626,490	1,420,384	(4,034,381)	5,454,765
DISTRICT ATTORNEY - CRIMINAL	66,671,268	40,292,888	26,378,380	68,091,652	36,258,507	31,833,145	2,868	-	2,868
LAW & JUSTICE GROUP ADMINISTRATION	232,161	78,503	153,658	235,029	78,503	156,526	1,427,762	(1,205,210)	2,632,972
PROBATION-ADMIN. CORRECTIONS & DETENTION	114,124,910	49,243,806	64,881,104	115,552,672	48,038,596	67,514,076	(593,496)	-	(593,496)
PROBATION-COURT ORDERED PLACEMENTS	3,122,330	-	3,122,330	2,528,834	-	2,528,834	-	-	-
PROBATION- JUVENILE JUSTICE GRANT PROGRAM	-	-	-	-	-	-	-	-	-
PUBLIC DEFENDER	33,786,524	1,702,204	32,084,320	35,598,529	2,714,708	32,883,821	1,812,005	1,012,504	799,501
SHERIFF-CORONER	415,623,711	271,275,863	144,347,848	418,934,998	263,660,668	155,274,330	3,311,287	(7,615,195)	10,926,482
<b>LAW AND JUSTICE GROUP SUBTOTAL:</b>	<b>681,871,727</b>	<b>387,985,694</b>	<b>293,886,033</b>	<b>690,501,528</b>	<b>375,468,208</b>	<b>315,033,320</b>	<b>8,629,801</b>	<b>(12,517,486)</b>	<b>21,147,287</b>
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,977,648	-	1,977,648	-	-	-	(1,977,648)	-	(1,977,648)
AGRICULTURE, WEIGHTS AND MEASURES	6,548,707	4,075,133	2,473,574	6,334,081	4,378,133	1,955,948	(214,626)	303,000	(517,626)
AIRPORTS	2,767,147	2,767,147	-	2,789,976	2,789,976	-	22,829	22,829	-
ARCHITECTURE AND ENGINEERING	585,320	-	585,320	538,494	-	538,494	(46,826)	-	(46,826)
COUNTY MUSEUM	4,144,827	1,520,579	2,624,248	3,412,758	1,760,400	1,652,358	(732,069)	239,821	(971,890)
FACILITIES MANAGEMENT	14,479,851	5,174,237	9,305,614	12,445,930	5,577,794	6,868,136	(2,033,921)	403,557	(2,437,478)
FACILITIES MANAGEMENT - UTILITIES	17,879,196	371,082	17,508,114	18,895,726	1,178,164	17,717,562	1,016,530	807,082	209,448
LAND USE SERVICES - ADMINISTRATION	440,000	440,000	-	-	-	-	(440,000)	(440,000)	-
LAND USE SERVICES - CURRENT PLANNING	3,335,080	3,335,080	-	3,165,256	3,165,256	-	(169,824)	(169,824)	-
LAND USE SERVICES - ADVANCE PLANNING	5,095,642	2,390,858	2,704,784	3,929,714	2,437,633	1,492,081	(1,165,928)	46,775	(1,212,703)
LAND USE SERVICES - BUILDING AND SAFETY	10,244,406	10,244,406	-	8,390,773	8,390,773	-	(1,853,633)	(1,853,633)	-
LAND USE SERVICES - CODE ENFORCEMENT	4,993,795	560,300	4,433,495	4,440,405	859,800	3,580,605	(553,390)	299,500	(852,890)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,851,163	2,851,163	-	2,888,411	2,888,411	-	37,248	37,248	-
PUBLIC WORKS-SURVEYOR	5,203,207	4,935,069	268,138	4,754,089	4,507,402	246,687	(449,118)	(427,667)	(21,451)
REAL ESTATE SERVICES	2,544,054	1,538,500	1,005,554	2,047,134	1,337,460	709,674	(496,920)	(201,040)	(295,880)
REAL ESTATE SERVICES - RENTS AND LEASES	419,311	419,311	-	429,355	429,355	-	10,044	10,044	-
REAL ESTATE SERVICES - COURTS PROPERTY MANAGEMENT	382,430	337,430	45,000	2,375,357	2,330,357	45,000	1,992,927	1,992,927	-
REGIONAL PARKS	10,026,441	7,236,617	2,789,824	9,605,131	7,748,440	1,856,691	(421,310)	511,823	(933,133)
REGISTRAR OF VOTERS	8,418,890	3,480,870	4,938,020	7,934,942	3,928,000	4,006,942	(483,948)	447,130	(931,078)
<b>PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:</b>	<b>102,337,115</b>	<b>51,677,782</b>	<b>50,659,333</b>	<b>94,377,532</b>	<b>53,707,354</b>	<b>40,670,178</b>	<b>(7,959,583)</b>	<b>2,029,572</b>	<b>(9,989,155)</b>
<b>GENERAL FUND DEPARTMENT SUBTOTAL:</b>	<b>2,226,789,049</b>	<b>1,690,766,062</b>	<b>536,022,987</b>	<b>2,295,497,179</b>	<b>1,762,372,808</b>	<b>533,124,371</b>	<b>68,708,130</b>	<b>71,606,746</b>	<b>(2,898,616)</b>
CONTINGENCIES	97,202,694	-	97,202,694	49,334,057	-	49,334,057	(47,868,637)	-	(47,868,637)
RESERVE CONTRIBUTIONS	7,481,825	-	7,481,825	2,000,000	-	2,000,000	(5,481,825)	-	(5,481,825)
BOARD ELECTIVE PROJECTS	14,830,389	-	14,830,389	16,124,895	-	16,124,895	1,294,506	-	1,294,506
FINANCIAL ADMINISTRATION APPROPRIATION	7,500,000	7,500,000	-	7,500,000	7,500,000	-	-	-	-
OPERATING TRANSFERS OUT	42,523,203	-	42,523,203	28,800,675	-	28,800,675	(13,722,528)	-	(13,722,528)
<b>TOTAL COUNTYWIDE ALLOCATED COSTS:</b>	<b>169,538,111</b>	<b>7,500,000</b>	<b>162,038,111</b>	<b>103,759,627</b>	<b>7,500,000</b>	<b>96,259,627</b>	<b>(65,778,484)</b>	-	<b>(65,778,484)</b>
<b>GRAND TOTAL:</b>	<b>2,396,327,160</b>	<b>1,698,266,062</b>	<b>698,061,098</b>	<b>2,399,256,806</b>	<b>1,769,872,808</b>	<b>629,383,998</b>	<b>2,929,646</b>	<b>71,606,746</b>	<b>(68,677,100)</b>

NOTE: Total countywide allocated costs on this schedule includes appropriation for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule on the net interest earnings line.



**GENERAL FUND – FIVE YEAR OPERATING FORECAST, 2009-10 THROUGH 2013-14**

Long-term financial planning is an effective tool for creating sustainable budgets and providing fiscal stability beyond the annual budget horizon. The County creates a five-year operating forecast for the purpose of providing the Board of Supervisors with a framework for use in decision-making in order to maintain and continue the fiscal health of the County.

The forecast is updated annually and is not a budget. It is a question of priorities, not fiscal capacity. The forecast identifies key factors that affect our fiscal outlook and assesses how difficult balancing the budget may be in the future. It helps us to understand the fiscal challenges facing the County as we make trade-offs between funding priorities.

The forecast is developed using a baseline environment, that is, revenues and expenditures are projected based primarily on trend analysis, specific circumstances and present level of services provided by the County. This forecast is not a prediction of what is certain to happen but rather a projection of what will occur in the absence of any mitigating actions. As such, this plan highlights significant issues or problems that must be addressed in order to maintain a structurally balanced budget.

**Significant Issues Impacting the General Fund:**

- Revenue Growth has slowed dramatically due to skyrocketing foreclosures and unemployment that has affected home prices, home values and retail spending. This has significantly impacted the County's property tax revenue as well as the County's sales tax revenue, including Prop 172.
- Salaries and Benefits are projected to increase. This increase is based on current negotiated agreements between the County and employee representation units.
- Retirement costs are anticipated to increase due to market losses incurred by the County's pension system.
- Additional Staffing for the Adult Detention Center Expansion will require a significant amount of financing beginning in 2011-12.

	(In Millions)				
	<b>Forecast</b>				
	<b><u>2009-10</u></b>	<b><u>2010-11</u></b>	<b><u>2011-12</u></b>	<b><u>2012-13</u></b>	<b><u>2013-14</u></b>
Beginning Financing Available	\$ 4.2	\$ -	\$ -	\$ -	\$ -
<b><u>Sources and Needs</u></b>					
Revenue Growth (Shortfall)	(60.4)	(11.3)	12.0	12.2	12.5
Increase in Costs:					
Salaries and Benefits	(16.1)	(21.8)	(24.8)	(26.2)	(27.4)
Retirement	(4.0)	(15.7)	(15.7)	(17.5)	(22.1)
Adult Detention Center Staffing	-	-	(15.5)	(18.7)	-
Other Costs	(1.8)	(1.6)	(2.3)	(2.3)	(2.8)
Ending Financing Available	<b><u>\$ (78.1)</u></b>	<b><u>\$ (50.4)</u></b>	<b><u>\$ (46.3)</u></b>	<b><u>\$ (52.5)</u></b>	<b><u>\$ (39.8)</u></b>

Due to the projected budget gaps, the uncertain revenue outlook, and operating cost pressures, the County Administrative Office developed a strategic mitigation plan in order to maintain a structurally balanced budget for 2009-10. This strategic mitigation plan had input from county departments and county employees and is detailed in the County Budget Overview's 'General Fund Budget Process' section of this budget book. The process of developing this plan began by identifying several critical areas which have, or are expected to have, an impact on the financial condition of the County in 2009-10. Once the critical issues were identified, specific mitigations were implemented. The development of mitigation plans for the future years is in progress. The County will adhere to policy, make the necessary tough decisions, and adopt a structurally balanced budget each fiscal year.



**CONTINGENCIES**

The County Contingencies includes the following elements:

**Contingencies****Mandatory Contingencies**

Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

**Uncertainties**

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

**Ongoing Set-Aside Contingencies**

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

	<b>2008-09 Final Budget</b>	<b>2008-09 Mid-Year Approved Contributions/ (Uses)</b>	<b>2009-10 Approved Contributions / (Uses)</b>	<b>2009-10 Final Budget</b>
<b>Contingencies</b>				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	8,960,043		(519,493)	8,440,550
Uncertainties	49,342,651	(26,914,194)	(5,534,950)	16,893,507
<b>Ongoing Set-Aside Contingencies</b>				
Future Retirement Costs	7,900,000	(7,900,000)	-	-
Jail Expansion	7,000,000	(7,000,000)	-	-
Future Space Needs	20,000,000	(20,000,000)	24,000,000	24,000,000
Juvenile Maximum Security	4,000,000	(4,000,000)	-	-
<b>Total Contingencies</b>	<b>97,202,694</b>	<b>(65,814,194)</b>	<b>17,945,557</b>	<b>49,334,057</b>



### 2008-09 Mid-Year Changes to Contingencies for Uncertainties

In response to the anticipated continued decline in discretionary revenues in 2009-10, the Board approved an 8% reduction in discretionary funding to departments (except Law and Justice and Human Services) in 2008-09. Most of this 8% reduction was met by departments absorbing increased salary and benefit costs granted to employees in 2008-09 after the final budget was adopted. The portion not met by absorbing increased employee costs was \$5,379,141. This amount was achieved by reducing spending authority for general fund departments thereby increasing ongoing sources in the Contingencies for Uncertainties by \$5,379,141.

For 2008-09 mid-year Board actions authorized the use of \$32,293,335 of the Contingencies for Uncertainties. These allocations include:

- \$10,000,000 in one-time funding to finance additional work on the High Desert Government Center Project.
- \$6,968,151 in one-time funding to purchase and furnish a new office building in Rancho Cucamonga. As a result of this purchase, ongoing savings of \$6,642 was added to the Contingencies for Uncertainties due to the elimination of lease costs for departments vacating leased space to relocate in the new building.
- \$4,665,013 in ongoing funding for increased salary and benefit costs for Law and Justice and Human Services departments granted to employees after the final budget was adopted.
- \$3,041,879 in ongoing funding to restore new positions and reclassifications to departments that were removed at the time the 2008-09 budget was adopted to allow for further analysis of the necessity of these positions and reclassifications.
- \$2,700,000 in one-time funding to pay a settlement with LodgeMakers v. County of San Bernardino.
- \$2,500,000 in one-time funding to finance a contract with the Inland Empire Economic Recovery Corporation.
- \$1,250,000 in ongoing funding to increase priority policy needs funding by \$250,000 for each district.
- \$500,000 in one-time funding for legal services relating to the possible removal of the Assessor.
- \$300,000 in one-time funding for legal costs related to the LodgeMakers Settlement.
- \$100,000 in one-time funding for increased legal services relating to litigation concerning a conditional use permit.
- \$79,704 for fee waiver authority for Grass and Slide Fires to CSA 79 and County Fire.
- \$75,000 in one-time funding to finance a purchase order for consultant services on a project to entitle approximately 1,200 acres of property in Rancho Cucamonga.
- \$49,000 in one-time funding for leased office space in Needles.
- \$25,000 in one-time funding for expenses related to the Sheriff's Benefit Rodeo.
- \$24,230 in ongoing funding to finance an increase for per diem nursing staff working for the Sheriff's department.
- \$22,000 in ongoing funding for oral surgery services at the West Valley Detention Center.

The Board also earmarked \$500,000 in one-time funding to provide support for the Performing Arts Facilities Expansion Project at California State University San Bernardino in the event they are successful in their grant application for the proposed project.



2008-09 Mid-Year Changes to Ongoing Set-Aside Contingencies

County Budget Financing Policy 02-09 requires that remaining balances in the ongoing set-asides be transferred to the corresponding reserve account at the end of the fiscal year.

- Future Retirement Costs Ongoing Set-Aside:

On May 19, 2009, the Board of Supervisors directed remaining balances in the ongoing set-asides be transferred to the corresponding reserve account per County Budget Financing Policy 02-09. The unspent amount transferred equaled \$7.9 million.

- Jail Expansion Ongoing Set-Aside:

On March 3, 2009 the Board approved the use of the entire \$7.0 million set-aside to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.

- Future Space Needs Ongoing Set-Aside:

On March 3, 2009 the Board approved the use of \$9.2 million of this set-aside to provide funding for the Central Valley Juvenile Detention and Assessment Center Project. On June 2, 2009 the Board approved the use of the remaining unallocated amount of \$10.8 million for the construction of the High Desert Government Center.

- Juvenile Maximum Security Ongoing Set-Aside:

On March 3, 2009 the Board approved the use of the entire \$4.0 million set-aside to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.

2009-10 Mandatory Contingencies

The base allocation to the mandatory contingency budget of \$8,440,550 is slightly above the amount required pursuant to Board policy, based on projected locally funded appropriation of \$560.6 million.

2009-10 Ongoing Set-Aside Contingencies

As seen in the Reserves section, the county has set aside a significant amount of one-time money that can assist the County temporarily for unforeseen increases in expenditures or reductions in revenues. Beginning in the 2005-06 fiscal year the County also began to set-aside portions of ongoing funding for future use. In the 2009-10 final budget, the County has set aside ongoing revenue sources to finance future ongoing expenditures for future spaces needs. Previously there were a total of four different areas that had ongoing set-asides as discussed below:

- Future Retirement Costs Ongoing Set-Aside:

For the past few years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. Beginning in the 2004-05 fiscal year, the Board had set-aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date. As part of the County's strategic mitigation plan for 2009-10, this ongoing set-aside is eliminated and this amount is allocated to mitigate the impact of increased retirement costs due to market losses incurred by the County's pension system.

- Jail Expansion Ongoing Set-Aside:

Beginning in the 2004-05 fiscal year, the Board had set-aside \$7.0 million of ongoing money to address the future needs of the County's growing population. In 2006-07, the Board redirected this set-aside to a specific use - increased jail space. As part of the County's strategic mitigation plan for 2009-10, this ongoing set-

aside is eliminated and the amount is allocated to mitigate the impact of discretionary revenue losses caused by the current mortgage and economic crisis.

- Future Space Needs Ongoing Set-Aside:

Beginning in 2006-07, the Board has set-aside \$20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's population. In the 2009-10 final budget, this set-aside is increased by \$4.0 million to a total of \$24.0 million. The additional \$4.0 million is funded by the elimination of the ongoing set-aside for Juvenile Maximum Security that is no longer required as the Central Valley Juvenile Detention and Assessment Center Project has been fully funded.

- Juvenile Maximum Security Ongoing Set-Aside:

Beginning in 2007-08, the Board has set-aside \$4.0 million for the construction of a new Central Juvenile Hall. This \$4.0 million was previously included in the \$19.3 million ongoing contribution to the Capital Improvement Program. In the 2009-10 final budget, this set-aside is eliminated as the Central Valley Juvenile Detention and Assessment Center Project has been fully funded.

**RESERVES**

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established specific purpose reserves to temporarily help meet future needs.

	6/30/08 Ending Balance	Approved 2008-09		6/30/09 Ending Balance	Approved 2009-10		6/30/10 Estimated Balance
		Contributions	Uses		Contributions	Uses	
<b>General Purpose Reserve</b>	<b>57,217,492</b>	2,516,125		<b>59,733,617</b>	-		<b>59,733,617</b>
<b>Specific Purpose Reserves</b>							
Future Space Needs	37,713,000		(5,832,545)	31,880,455	24,000,000 (1)		55,880,455
Retirement	38,600,000	7,900,000		46,500,000	-		46,500,000
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Jail Expansion	21,500,000	-	(21,500,000)	-	-		-
Teeter	17,747,201	6,962,724		24,709,925			24,709,925
Juvenile Maximum Security	13,941,206	3,944,454	(17,885,660)	-	-		-
Moonridge Zoo	4,750,000	1,000,000	(5,750,000)	-	-		-
Capital Projects	4,000,000			4,000,000			4,000,000
Insurance	3,000,000			3,000,000			3,000,000
High Desert Fire Station	-			-	2,000,000		2,000,000
Restitution	1,790,025		(120,000)	1,670,025			1,670,025
Electronic Voting	370,000		(95,000)	275,000		(275,000)	-
Business Process Improvement	4,390,033	-	(2,243,054)	2,146,979		(1,717,545) (2)	429,434
Justice Facilities	119,316	21,246	-	140,562	-		140,562
<b>Total Specific Purpose</b>	<b>179,995,686</b>	19,828,424	(53,426,259)	<b>146,397,851</b>	26,000,000	(1,992,545)	170,405,306
<b>Total Reserves</b>	<b>237,213,178</b>			<b>206,131,468</b>			<b>230,138,923</b>

(1) Amount represents on-going set-aside that is included in the 2009-10 Final budget in the appropriation for contingencies, and not budgeted as Contributions to Reserves. If this amount remains unspent/unallocated at the end of the 2009-10 fiscal year it will be transferred to the corresponding specific purpose reserve per County policy.

(2) Amount represents funding for projects that are carried over from prior years. There are no new projects approved in the 2009-10 budget.





2008-09 Contributions

- \$2.5 million contribution to the General Purpose Reserve based on the 2008-09 final budget for countywide discretionary revenue which finances locally funded appropriation.
- \$7.9 million contribution to the Retirement Reserve representing the 2008-09 ongoing set-aside that remained unspent at the end of the 2008-09 fiscal year.
- \$7.0 million contribution to the Teeter Reserve to bring the balance to the legally required amount.
- \$3.9 million contribution to the Juvenile Maximum Security Reserve from Probation Department savings in 2007-08.
- \$1.0 million contribution to the Moonridge Zoo Reserve.
- \$21,246 contribution to the Justice Facilities Reserve funded by unspent amounts on completed projects.

2008-09 Uses

- \$5.8 million use of the Future Space Needs Reserve. On June 2, 2009 the Board approved this allocation for construction of the High Desert Government Center.
- \$21.5 million use of the Jail Expansion Reserve. On March 3, 2009 the Board approved the use of the entire reserve amount to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.
- \$17.9 million use of the Juvenile Maximum Security Reserve. On March 3, 2009 the Board approved the use of the entire reserve amount to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.
- \$5.8 million to fund the design, construction and relocation of the Moonridge Animal Park.
- \$120,000 from the Restitution Reserve to fund legal services related to the recovery of funds involving corruption activities of former employees, officers and private individuals.
- \$95,000 from the Electronic Voting Reserve to fund the Registrar of Voters share of the Information Services Department – Tenant Improvement Project.
- \$2.2 million in uses from the Business Process Improvement Reserve. There were a total of \$4.1 million in uses approved in the 2008-09 budget, including prior year carryover projects. Only \$2.2 million of the approved reserve uses had been allocated to project expenditures in 2008-09.

2009-10 Approved Contributions and Uses

For 2009-10 the General Purpose Reserve remains unchanged. Because locally funded appropriation are projected to decrease in 2009-10, no increase is proposed. This will maintain the balance of the General Purpose Reserve at \$59.7 million.

A new reserve is established in the 2009-10 final budget. The new High Desert Fire Station Reserve is funded by an initial contribution of \$2.0 million. A \$0.3 million use of the Electronic Voting System reserve is used to assist in the funding of 3 major elections in 2009-10. \$1.7 million in uses of the Business Process Improvement Reserve reflect funding of projects approved in prior years that have not yet been allocated to project expenditures. No new uses of the Business Process Improvement Reserve were approved in the 2009-10 final budget.

The chart below shows recent history of the County Reserve levels.

County Reserves History						
Year End Actual Balances						Adopted
	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
<b>Total General Purpose Reserve</b>	<b>37.2</b>	<b>41.7</b>	<b>52.5</b>	<b>57.2</b>	<b>59.7</b>	<b>59.7</b>
<b>Specific Purpose Reserves</b>						
Future Space Needs	-	-	19.6	37.7	31.9	31.9 (2)
Retirement	7.0	14.9	30.7	38.6	46.5	46.5
Medical Center Debt Service	32.1	32.1	32.1	32.1	32.1	32.1
Jail Expansion (formerly Future Financing)	-	7.0	16.4	21.5	-	-
Juvenile Maximum Security	1.5	5.7	9.4	13.9	-	-
Teeter	19.3	17.7	17.7	17.7	24.7	24.7
Moonridge Zoo	-	-	3.8	4.8	-	-
Capital Projects Reserve	4.0	4.0	4.0	4.0	4.0	4.0
Insurance	3.0	3.0	3.0	3.0	3.0	3.0
High Desert Fire Station	-	-	-	-	-	2.0
Restitution	1.6	1.9	1.9	1.8	1.7	1.7
Electronic Voting System	0.5	0.5	0.5	0.4	0.3	-
Business Process Improvement	3.0	2.5	0.6	4.4	2.1	0.4
Justice Facilities	1.3	0.6	0.1	0.1	0.1	0.1
Museum's Hall of Paleontology	1.7	3.7	-	-	-	-
L&J Southwest Border Prosecution Initiative	1.9	1.7	-	-	-	-
Equity Pool	3.5	1.5	-	-	-	-
Bark Beetle	1.7	-	-	-	-	-
<b>Total Specific Purpose Reserves</b> (1)	<b>82.0</b>	<b>96.9</b>	<b>139.7</b>	<b>180.0</b>	<b>146.4</b>	<b>146.4</b>
<b>Total Reserves</b> (1)	<b>119.2</b>	<b>138.6</b>	<b>192.2</b>	<b>237.2</b>	<b>206.1</b>	<b>206.1</b>

(1) Totals may not add due to rounding.

(2) The Adopted 2009-10 column of this schedule includes only those reserve allocations included in the final budget.

Amount differs from the Total Reserves detail schedule presented on the previous page. The Total Reserves detail schedule presents estimated June 30, 2010 reserve levels, including the transfer of the projected unspent ongoing set-aside to the Future Space Needs reserve prior to fiscal year-end.



## **COUNTY DEBT POLICY**

The County has a separate policy that covers the issuance, management and administration of the County's portfolio of long term obligations. The policy requires, in general, that:

1. Debt will not be used to finance ongoing operational costs.
2. Whenever possible, the County will pursue alternative sources of funding in order to minimize the level of debt.
3. That whenever practical, voter approval on the method of debt shall be utilized.

More specifically, the policy includes guidelines on the following elements:

1. The policy allows for the issuance of variable rate obligations to the extent that they do not exceed 25% of total debt outstanding.
2. The policy details the guidelines to be followed prior to the issuance of variable rate debt including feasibility, structure, and annual analysis to determine advisability of conversion to fixed rate debt.
3. The policy requires that the term of bonds be no longer than the economic useful life of the property, or in excess of available payment streams.
4. The policy requires annual review of the County's portfolio of long term obligations to initiate any type of restructuring, refunding, or refinancing beneficial to the County.
5. The policy outlines requirements for the investment of bond proceeds.
6. The policy outlines the responsibilities of the County's Debt Advisory Committee, which is a formal committee of the Board of Supervisors. These responsibilities include oversight and review of all debt policy and debt issuance activities and to make recommendations to the Board of Supervisors regarding appropriate actions on debt matters.

## **CASH FUNDED PROJECTS**

As detailed above, County policy requires prudent management of liabilities and, whenever possible, alternative sources of funding in order to minimize the level of debt. In the past several years, the County has satisfied certain portions of its capital needs without the issuance of long term obligations. This includes the major projects listed below:

- Construction of the High Desert Juvenile Detention Center, financed with a combination of state grant monies and the County's cash.
- The cash purchase of the Adelanto Adult Detention Facility.
- The cash purchase of an office building in downtown San Bernardino.
- The cash funding of a major remodel of the 6<sup>th</sup> floor of the Arrowhead Regional Medical Center to convert it from administrative space to a medical/surgery wing. This project is scheduled to be completed in September 2009.
- The cash funding of a new medical office building at the Arrowhead Regional Medical Center. This project is scheduled to be completed in September 2010.
- The cash funding of a new High Desert Government Center in Hesperia. This project is scheduled to be completed in September 2010.
- The cash funding of the new Central Valley Juvenile Detention and Assessment Center. This project is scheduled to be completed in August 2011.



## **COUNTY BUDGET FINANCING POLICY AS IT RELATES TO LONG-TERM OBLIGATIONS**

The County's Budget Financing Policy includes policies related to long-term obligations of the County. These include:

1. Retirement System Funding - Requires that the Board first consider setting aside any savings related to negative Unfunded Accrued Actuarial Liability to fund a reserve for reduction of any existing pension obligation bonds or as a hedge against future interest rate increases.
2. Use of Variable Rate Interest Savings - Requires that when amounts budgeted for variable rate interest expense on long-term obligations exceeds actual variable rate interest expense for the year, that such savings will be used in the succeeding fiscal year to reduce the outstanding principal of long-term obligations. This applies only to debt service paid from discretionary revenue sources of the general fund. It is normal for budgeted amounts to exceed actual amounts because debt covenants require conservative budgeting of variable rate interest expense.
3. Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt - Requires that any County benefit realized on interest rate swap agreements, when there is a potential mismatch between swap payments and debt service payments, be retained as a contingency to offset the County's share of increases in debt service caused by the swap agreement. This contingency amount will not exceed \$5.0 million per interest rate swap agreement.

## **COUNTY LONG-TERM OBLIGATIONS**

The following discussion relates to long-term obligations backed by the full faith and credit of the County's general fund<sup>(1)</sup>. Other long-term obligations, such as those of the County's redevelopment agency and special districts are included in separate budget documents prepared for those entities.

The County's outstanding long-term debt obligations have been issued for the following purposes:

- To finance construction and improvement of County structures.
- To refinance County pension obligations.
- To finance improvements at the County owned landfills.

The County finances such projects with a variety of debt instruments. For construction and improvement projects, and for the improvement projects at the County landfills, the County has utilized lease obligations with a non-profit public benefit corporation. Such obligations are in the form of Certificates of Participation. For pension obligations the County has issued Pension Obligation Bonds.

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(1) In June of 2007 the County privately placed \$18.4 million of revenue bonds for Courthouse improvements. These bonds are secured solely by a surcharge on civil filings that is collected by the local courts. These bonds are not backed by the County's general fund and are, therefore, not included in this discussion. For more information on the surcharge revenues see the 'Courthouse Seismic Surcharge' budget unit in the Law and Justice section of this document.

As of June 30, 2009, the County's long term obligations include obligations issued to finance or partially finance the following projects:

- Construction and equipping of the Arrowhead Regional Medical Center
- Construction of the West Valley Detention Center
- Construction of the Foothill Law and Justice Center and hangars at the Chino Airport
- Construction of the County Government Center
- Construction of the West Valley Juvenile Detention Center
- Retrofit of lighting and HVAC systems at various County facilities
- Finance of down payment on a preschool building in Ontario
- Construction of the Glen Helen Pavilion
- Improvement projects at County landfills
- Refinancing of a portion of the County's Unfunded Accrued Actuarial Liability in the years 1995 and 2004.

A summary of long-term obligations of the County, which includes a reference to the section of the book where the obligation is budgeted, is included on the following pages.



County of San Bernardino  
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds  
Budgetary Basis

Fiscal Year Ending June 30	Pension Obligation Bonds						Certificates of Participation			
	2008		2004		1995		2008 Glen Helen Pavilion Series B <sup>(1)</sup>		2008 Glen Helen Pavilion Series A <sup>(1)</sup>	
	Pension Obligation Bonds \$160,900,000		Pension Obligation Bonds <sup>(1)</sup> \$463,895,000		Pension Obligation Bonds \$386,265,591		\$5,695,000		\$8,860,000	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2010	705,000	9,664,960	7,080,000	17,564,609	32,180,000	6,618,739	90,000	379,565	620,000	387,748
2011	735,000	9,621,616	9,245,000	17,171,047	36,615,000	4,222,399	70,000	374,580	605,000	356,779
2012	805,000	9,575,262	11,570,000	16,645,231	41,505,000	1,471,352	95,000	369,080	610,000	327,547
2013	880,000	9,524,543	14,100,000	15,973,653	13,160,377	32,059,623	75,000	362,404	630,000	296,578
2014	865,000	9,472,019	16,950,000	15,139,811	12,791,883	34,788,117	60,000	358,606	595,000	268,140
2015	920,000	9,418,290	20,020,000	14,127,066	12,401,627	37,653,373	75,000	353,713	595,000	239,643
2016	1,035,000	9,359,445	23,355,000	12,918,239	12,035,880	40,619,120	60,000	349,895	570,000	211,078
2017	1,060,000	9,296,385	27,025,000	11,491,751	11,673,496	43,711,504	40,000	345,001	590,000	181,698
2018	1,130,000	9,230,466	31,015,000	9,825,205	11,361,080	46,888,920	560,000	324,094	560,000	154,472
2019	19,990,000	8,594,754	16,235,000	8,453,186	11,054,980	50,205,020	600,000	284,759	555,000	127,253
2020	15,860,000	7,515,669	25,000,000	7,179,750	10,753,631	53,666,369	670,000	240,682	505,000	101,840
2021	20,880,000	6,409,795	25,000,000	5,584,250	10,507,053	57,227,947	710,000	193,064	515,000	76,082
2022	26,200,000	4,992,687	25,000,000	3,988,750	9,790,585	58,119,415	755,000	143,494	470,000	53,589
2023	31,875,000	3,244,630	25,000,000	2,393,250	-	-	830,000	88,282	445,000	31,099
2024	37,960,000	1,142,596	25,000,000	797,750	-	-	875,000	30,211	415,000	9,906
2025	-	-	-	-	-	-	-	-	-	-
2026	-	-	-	-	-	-	-	-	-	-
2027	-	-	-	-	-	-	-	-	-	-
2028	-	-	-	-	-	-	-	-	-	-
2029	-	-	-	-	-	-	-	-	-	-
Totals	160,900,000	117,063,114	301,595,000	159,253,545	225,830,591	467,251,899	5,565,000	4,197,430	8,280,000	2,823,452

(1) Debt schedules for variable rate issues are based on the estimated average interest rate at the time of issuance and do not reflect amounts budgeted for the 2009-10 fiscal year.

(2) West Valley Detention Center



County of San Bernardino  
Outstanding General Fund Certificates of Participation and Pension Obligation Bonds  
Budgetary Basis

Certificates of Participation											
2002		2001/02		1997		1996		1996		Total	Fiscal
Justice Center Refunding \$68,100,000		WCVD Refunding <sup>(2)</sup> \$94,920,000		Public Imp. Financing \$17,790,000		Govt Center Refinancing <sup>(1)</sup> \$39,600,000		WVDC Refinancing <sup>(1)(2)</sup> \$9,200,000		Outstanding General Fund	Year Ending
Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Debt	June 30
4,790,000	1,704,800	5,720,000	3,331,020	870,000	446,603	2,200,000	646,020	300,000	238,920	95,537,983	2010
5,025,000	1,513,200	5,970,000	3,073,020	910,000	402,538	2,300,000	545,625	300,000	228,060	99,283,863	2011
5,155,000	1,312,200	6,225,000	2,805,270	370,000	370,538	2,400,000	440,865	300,000	217,200	102,569,544	2012
5,475,000	1,106,000	6,490,000	2,526,945	390,000	351,538	2,500,000	331,740	300,000	206,340	106,739,741	2013
5,585,000	887,000	6,800,000	2,220,884	405,000	331,663	2,600,000	218,250	300,000	195,480	110,831,851	2014
5,950,000	607,750	7,145,000	1,862,341	430,000	310,788	2,500,000	109,125	400,000	182,207	115,300,922	2015
6,205,000	310,250	7,510,000	1,484,761	450,000	288,225	2,500,000	-	400,000	167,727	119,829,619	2016
		7,900,000	1,087,081	470,000	264,075	-	-	400,000	153,247	115,689,237	2017
		8,305,000	668,031	495,000	238,744	-	-	400,000	138,767	121,294,778	2018
		8,735,000	226,531	525,000	211,969	-	-	400,000	124,287	126,322,738	2019
		-	-	460,000	186,113	-	-	400,000	109,807	122,648,860	2020
		-	-	485,000	161,306	-	-	400,000	95,327	128,244,824	2021
		-	-	510,000	135,188	-	-	500,000	78,433	130,737,141	2022
		-	-	535,000	107,756	-	-	500,000	60,333	65,110,350	2023
		-	-	565,000	78,881	-	-	500,000	42,233	67,416,578	2024
		-	-	595,000	48,431	-	-	500,000	24,133	1,167,565	2025
		-	-	625,000	16,406	-	-	500,000	6,033	1,147,440	2026
		-	-	-	-	-	-	-	-	-	2027
		-	-	-	-	-	-	-	-	-	2028
		-	-	-	-	-	-	-	-	-	2029
38,185,000	7,441,200	70,800,000	19,285,885	9,090,000	3,950,759	17,000,000	2,291,625	6,800,000	2,268,533	1,629,873,033	Totals





County of San Bernardino  
Outstanding Enterprise Fund Certificates of Participation  
Budgetary Basis

Fiscal Year Ending June 30	Certificates of Participation					
	2008 Solid Waste		County Medical Center		County Medical Center	
	Series B <sup>(1)</sup>		Series 1998		Series 1996	
	\$74,390,000		\$176,510,000		\$65,070,000	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	6,405,000	4,453,563	1,100,000	7,329,949	325,000	3,249,806
2011	6,915,000	3,995,678	1,200,000	7,281,770	340,000	3,232,350
2012	7,470,000	3,501,639	9,200,000	7,063,916	360,000	3,213,975
2013	8,045,000	2,967,926	9,600,000	6,670,103	380,000	3,194,550
2014	8,700,000	2,391,962	10,000,000	6,259,532	400,000	3,174,075
2015	9,385,000	1,769,970	10,500,000	5,830,108	420,000	3,152,550
2016	10,120,000	1,099,544	10,900,000	5,381,832	445,000	3,129,844
2017	10,920,000	376,820	6,400,000	5,019,440	465,000	3,105,956
2018	-	-	6,700,000	4,745,028	490,000	3,081,500
2019	-	-	8,700,000	4,422,436	515,000	3,056,375
2020	-	-	9,100,000	4,049,571	545,000	3,029,875
2021	-	-	7,500,000	3,701,842	570,000	3,002,000
2022	-	-	8,100,000	3,375,061	600,000	2,972,750
2023	-	-	8,400,000	3,029,427	630,000	2,942,000
2024	-	-	16,200,000	2,514,119	665,000	2,909,625
2025	-	-	16,900,000	1,820,757	695,000	2,875,625
2026	-	-	20,200,000	1,043,604	735,000	2,839,875
2027	-	-	14,810,000	310,232	7,120,000	2,643,500
2028	-	-	-	-	24,030,000	1,864,750
2029	-	-	-	-	25,280,000	632,000
Totals	67,960,000	20,557,102	175,510,000	79,848,728	65,010,000	57,302,981

(1) Debt schedules for variable rate issues are based on the estimated average interest rate at the time of issuance and do not reflect amounts budgeted for the 2009-10 fiscal year.

**Budget Information:**

The 2008 Series B Solid Waste Certificates of Participation are budgeted in the Public And Support Services Group section of this budget book, in the Solid Waste Management Division Operations Enterprise Fund.

The 1994, 1995, 1996 and 1998 Medical Center Certificates of Participation are budgeted in the Administrative/Executive Section of this budget book under County Administrative Office, Medical Center Lease Payments (Medical Center Enterprise Fund).



County of San Bernardino  
Outstanding Enterprise Fund Certificates of Participation  
Budgetary Basis

Certificates of Participation				Total Outstanding Enterprise Fund Debt	Fiscal Year Ending June 30
County Medical Center Series 1995 \$147,565,000		County Medical Center Series 1994 \$213,605,000			
Principal	Interest	Principal	Interest		
9,705,000	5,369,475	3,480,000	9,405,300	50,823,093	2010
10,525,000	4,661,425	3,570,000	9,202,725	50,923,948	2011
3,245,000	4,187,588	3,775,000	9,000,738	51,017,855	2012
3,465,000	3,969,513	3,990,000	8,787,200	51,069,291	2013
3,705,000	3,736,488	4,205,000	8,561,838	51,133,894	2014
3,955,000	3,487,538	4,445,000	8,323,963	51,269,128	2015
4,225,000	3,221,688	4,695,000	8,072,613	51,290,520	2016
9,545,000	2,799,363	4,965,000	7,806,963	51,403,541	2017
10,140,000	2,211,425	5,235,000	7,526,463	40,129,415	2018
7,150,000	1,711,875	7,465,000	7,177,213	40,197,899	2019
7,560,000	1,307,350	7,880,000	6,755,225	40,227,021	2020
6,180,000	929,500	12,180,000	6,112,225	40,175,567	2021
6,720,000	574,750	12,570,000	5,340,250	40,252,811	2022
7,090,000	194,975	13,290,000	4,629,100	40,205,502	2023
-	-	14,090,000	3,876,150	40,254,894	2024
-	-	14,890,000	3,079,200	40,260,582	2025
-	-	13,060,000	2,343,225	40,221,704	2026
-	-	13,725,000	1,673,600	40,282,332	2027
-	-	13,675,000	1,005,694	40,575,444	2028
-	-	14,335,000	340,456	40,587,456	2029
93,210,000	38,362,950	175,520,000	119,020,138	892,301,899	Totals



### **EFFECTS OF EXISTING DEBT LEVELS ON CURRENT AND FUTURE OPERATIONS**

Debt service on the Certificates of Participation and Pension Obligation Bonds referenced in the previous schedules will not negatively affect current or future operations of the County. In aggregate, current required debt service expenditures remain relatively level for all fiscal years through 2022-23 and then drop significantly in succeeding years.

The County is currently contemplating the issuance of additional Certificates of Participation to fund construction and improvements related to the implementation of a master space plan. The 2009-10 budget allocates ongoing (annual) financing sources of \$24.0 million for future debt service related to the implementation of the County's master space plan.

### **OTHER LONG-TERM OBLIGATION**

The Library has a note payable to the California Infrastructure and Economic Development Bank for funds borrowed to finance the construction of a library in Apple Valley. This note is backed by the full faith and credit of the general fund; however it is paid from and budgeted in the County Library budget, found in the Public and Support Services Group section of this budget book, outstanding principal amount of this note as of June 30, 2008, the last date for which audited information is available, was \$1,713,119. Annual debt service on this obligation is approximately \$109,000 per year through fiscal year 2030-31.

### **LEGAL DEBT LIMIT**

The County's legal debt limit, which applies only to General Obligation Bonds, is 1.25% of Assessed Valuation. As of June 30, 2008, the last date for which audited information on outstanding debt is currently available, the County's Debt limit and legal debt margin were calculated as follows:

	(1)	(1)	(1)	(1)
Fiscal	Assessed	Legal	Bonded	Legal
Year	Valuation	Debt Limit	Debt	Debt Margin
2007-08	175,896,103	2,198,701	1,695	2,197,006

(1) Amounts in thousands

Source: San Bernardino County Comprehensive Annual Financial Report for the year ended June 30, 2008

The County general fund has no outstanding General Obligation Bonds, and therefore no debt service payments for General Obligation Bonds are budgeted in this document. The Bonded Debt referred to in the table above is the debt of Special Districts and therefore is budgeted in a separate budget document.



## **CALIFORNIA GOVERNMENT CODE**

Government Code Sections 29000 through 30200 provide the statutory requirements pertaining to the form and content of the State Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the proposed and final budgets, defined as "the budgetary requirements shall equal the available financing".

## **COUNTY CODE**

Title 1. Division 2. Chapter 2:

Section 12.023:

The Administrative Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.026:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Administrative Officer shall supervise the preparation of the annual County Budget. In the performance of this duty the Administrative Officer shall review all departmental and agency requests and all items in the proposed budget, including revenues, expenditures and reserves. The Administrative Officer shall submit his recommendation on the proposed budget to the Board of Supervisors.

## **BASIS OF ACCOUNTING**

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. Exceptions to this general rule include; principal and interest on long-term debt is recognized when due, prepaid expenses are reported as current period expenditures rather than allocated and accumulated unpaid vacation, sick leave and other employee benefits are reported in the period due and payable, rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period earned and expenses are recognized in the period incurred.



**BASIS OF BUDGETING****Governmental Funds:**

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in that budget book. For GAAP purposes, in the fund financial statements of the CAFR, encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures and liabilities. Appropriation for these encumbrance commitments survive the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

**Proprietary Funds:**

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriation, their budgetary controls are the same as those of the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and generally according to GAAP.



## COUNTY BUDGET AND FINANCE POLICIES

When building the 2009-10 budget, the County Administrative Office adhered to the County's four financing policies. A brief summary of the policies are presented below:

- 1) The **budget financing policy**, which states the annual operating budget will be structurally balanced when adopted and that one-time funds shall not be used to finance ongoing operational costs except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. The policy also states that when developing the annual budget, long range planning and revenue forecasting will be utilized. Additionally, ongoing contingency set-asides for future debt obligations or planned future ongoing program/operational needs may be incorporated into the budget. This policy also provides for increases in appropriation authority, as well as, transfers of appropriation between appropriation units. On February 10, 2009, this policy was amended to include revenue stabilization of property tax and Prop 172 revenue.
- 2) The **reserve and contingency policy**, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriation, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriation for the general fund. Additionally this policy includes maintaining contingencies targeted at not less than 10% of the current year's budgeted revenue for the restricted financing funds (Prop 172 and Realignment) and the Master Settlement Agreement fund. This policy also allows for a specific purpose reserve to be established and augmented using the respective department's annual local cost savings for large departmental projects. On February 10, 2009, this policy was amended to include the establishment of a Measure I Project Reserve.
- 3) The **debt policy**, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt.
- 4) The **capital budget policy**, which ensures that the County maintains its public infrastructure in the most cost efficient manner. This policy provides the requirements for the approval process for capital project proposals specifically requiring the source of funding being identified for future staffing, operational, maintenance, and utility costs.

Detailed descriptions of each of these County financing policies are presented on the following pages.

### **Budget Financing Policy**

The objective of the Budget Financing Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability.

#### **Balanced Budget**

The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves, unless it is within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of one-time funding sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors.

#### **Long Range Planning**

As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for general fund programs based on current service levels and expected future changes to those programs or service levels. The County will project major revenues and expenditures of the general fund, and report significant findings and recommendations to the Board of Supervisors.

#### **Appropriation Changes**

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level (i.e., salaries and benefits, services and supplies, fixed assets, etc.) within budget units. Departments are expected to maintain expenditures within their budget authority as adopted by the Board of Supervisors.



Any increases in appropriation in a budget unit after adoption of the final budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

**Transfer of Salaries and Benefits Appropriation:**

- Transfers out funded with local financing are not allowed.
- Transfers out not funded with local financing requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

**Transfer of Fixed Asset Appropriation:**

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than \$10,000 may be approved by the County Administrative Office.
- Transfers in, greater than \$10,000 requires an item to be placed on the agenda of the Board of Supervisors for approval.

**Use of one-time funding sources**

The appropriation of carryover fund balances and other one-time funding sources must be managed with care. Carry-over fund balance is most appropriately used to fund one-time expenses such as capital expenditures or start-up costs for new programs. Other types of one-time funding sources may also be used to fund one-time costs, or to supplement reserves. It is the policy of the County that one-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer-term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

**Ongoing Set-Asides**

Ongoing set-asides represent ongoing sources of financing that have been targeted for future debt obligations or planned for future ongoing program/operational needs. Set-asides are appropriated as contingencies and approved during the formal adoption of the budget. Any balance of such contingency set-asides remaining at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30. An agenda item is submitted annually for Board approval of such transfers.

**Revenue Forecasting**

Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues which tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors which might impact those revenues. These unpredictable revenues, including interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

**Property Tax Revenue Stabilization**

The County's discretionary revenue primarily comes from property taxes. Revenue growth rates can vary dramatically from year to year due to fluctuations in the economy and housing market. These fluctuations can result in insufficient revenue growth to fund increases in required governmental services during slow economic periods. This policy expands on the current policy of establishing ongoing set-asides for future County needs by appropriating anticipated property tax revenue growth, in excess of the average annualized rates of growth, to an ongoing revenue stabilization contingency set-aside. This ongoing revenue stabilization contingency set-aside will be made available for allocation in years when property tax revenue is anticipated to increase at a rate less than the average annualized rates of growth. For purposes of this paragraph, property tax revenue is defined as Current Secured (the current 1% general tax levy on locally assessed secured property on the assessment roll) and VLF/Property Tax Swap (the County's vehicle license fee adjustment amount as defined in





Section 97.70 of the Revenue and Taxation Code) received by the County general fund. The average annualized rates of growth will be calculated using the most recent fifteen years of data.

Any unspent money from this ongoing revenue stabilization contingency set-aside in a given year will be used to prepay or defease debt in the subsequent year, finance large County projects or finance any other one-time costs the Board of Supervisors may direct.

#### Prop 172 Revenue Stabilization

The County's Prop 172 Sales Tax revenue can only be used for local public safety activities and is allocated to the Sheriff, District Attorney and Probation Departments. Revenue growth rates can vary dramatically from year to year due to fluctuations in the economy and retail spending. These fluctuations can result in insufficient revenue growth to fund increases in required public safety activities. When this occurs, the County General Fund may temporarily allocate financial resources away from other important County programs as a backfill to offset the Prop 172 revenue shortfall. The County will set-aside any Prop 172 revenue in excess of the average annualized rates of growth, to an ongoing Prop 172 revenue stabilization contingency set-aside. This ongoing Prop 172 revenue stabilization contingency set-aside will only be used to fund Prop 172 base restoration or the cost to maintain current services in years when Prop 172 revenue is anticipated to increase at a rate less than the average annualized rates of growth. The average annualized rates of growth will be calculated using the most recent fifteen years of data. Any unspent money from this ongoing Prop 172 revenue stabilization contingency set-aside at the end of the fiscal year will be used as follows: first, to reduce the amount contributed by the County General Fund from its discretionary revenue sources until such time as the prior General Fund backfills of Prop 172 shortfalls are recouped, and second, to address one-time costs for public safety activities.

#### Fees

The County will review and adjust fees for service, as necessary, and adopt them as part of the annual budget process. In most cases, departmental fees should fully recover the costs of providing the service, including identified indirect or overhead costs.

#### Program Efficiency and Performance Measurement

Efficiency and economy in the delivery of County services is a top priority. The County will develop a program to integrate performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

#### Grant Funding

The County will aggressively pursue opportunities for federal or state grant funding. An aggressive policy to pursuing opportunities for federal or state grants provides citizens with the assurance that the county is striving to obtain all state and federal funds to which it is entitled – thereby reducing dependence on local taxpayers' funds. However, prior to applying for, and accepting such intergovernmental aid, the County will consider the current and future implications of either accepting or rejecting the grant. That consideration shall include: 1) the amount of matching fund required; 2) in-kind services to be provided; 3) length of grant and whether the county is required to continue the service after the grant has ended; and 4) related operating expenses. The County shall also assess the merits of any individual grant program as if it were funded with local tax dollars.

#### Retirement System Funding

Careful management of financial resources to pay retirement costs is critical to the County's long-term financial health. Accordingly, for any savings resulting from negative Unfunded Accrued Actuarial Liability (UAAL) contribution rates, the Board will first consider setting aside these savings in a reserve for reduction of any existing pension obligation bonds or as a hedge against future rate increases.

#### Use of Variable Rate Interest Savings

Covenants in debt instruments require conservative budgeting of variable rate interest expense. When amounts budgeted for variable rate interest expense for such debt instruments exceed actual interest expense for the year, such savings will be used in the succeeding fiscal year to reduce the total outstanding principal amount of long-term debt. This policy will apply only to interest savings/debt instruments that are paid from discretionary revenue sources of the County's general fund.



Use of Savings from Interest Rate Swap Agreements Associated with the Issuance of Debt

It is the policy of the Board that any benefit realized on interest rate swap agreements where the swap payment received by the County and the actual debt service payment due from the County are not equal per the terms of the swap agreement be retained as a contingency to offset the County share of any future increases in debt service caused by the swap agreement. This contingency amount will not exceed \$5.0 million dollars per interest rate swap agreement. The contingency will be retained in the fund that is responsible for payments under the swap.

**Reserve and Contingency Policy**

The objective of the Reserve and Contingency Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events which might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability.

General Fund – Reserves and Contingencies

The maintenance of an adequate operating reserve is essential to the financial strength and flexibility of the County, and operating reserves are considered an integral part of the County's financial structure. Such reserves and designations are considered to be those that have no identified contingent liability or specific future use. The County shall establish a general purpose reserve for the general fund targeted at 10% of locally funded appropriation.

The County will also maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations which could not have been reasonably anticipated at the time the budget was prepared. The County shall place in contingencies no less than 1.5% of locally funded appropriation.

Restricted Financing Fund – Prop 172 – Contingencies

Restricted Proposition 172 revenues are used solely for public safety programs. The County has allocated using the funds solely for the financing of the Sheriff, District Attorney, and Probation departmental programs. The County will maintain an appropriated contingency to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this restricted financing stream which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Prop 172 funds shall be targeted at no less than 10% of the current year's budgeted Prop 172 revenue. Said contingencies shall be budgeted at the 10% level separately for each department receiving Prop 172 revenues.

Restricted Financing Funds – Realignment – Contingencies

Restricted Realignment funds are used in the financing of mental health, social services and health programs within the county. The County will maintain an appropriated contingency within these funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing funds which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Realignment funds shall be targeted at no less than 10% of the current year's budgeted Realignment revenues. Said contingencies shall be budgeted at the 10% level separately for each program receiving Realignment revenues.

Master Settlement Agreement Fund – Contingencies

Master Settlement Agreement funds are used to finance health related expenditures. The County will maintain an appropriated contingency within the Master Settlement Agreement fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this fund which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency within this Master Settlement Agreement Fund shall be targeted at no less than 10% of the current year's budgeted Master Settlement Agreement revenues.

### Specific Project Reserves

The County will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings. Such projects would not normally be feasible for the department without reserving funding over a multiple year period. In order to establish a specific project reserve, departments must submit the proposed project to the County Administrative Office for consideration. A thorough review of the proposed project and a complete analysis of the estimated local cost savings will be performed by the County Administrative Office prior to recommendation of the project to the Board of Supervisors. Upon approval of the project by the Board of Supervisors, departmental savings will be reserved as deemed necessary by the County Administrative Office for funding of the specific project at fiscal year end. Each fiscal year thereafter, this process will continue until the specific project is completed.

### Measure I Project Reserve

The county will establish a Measure I Project Reserve to finance the "fair-share development contribution" of improvement costs for eligible transportation projects identified in the Regional Transportation Development Mitigation Plan (Plan). The Plan was developed to satisfy the provisions of the San Bernardino County Congestion Management Plan (CMP). Pursuant to Measure I 2010-2040, the County CMP was updated and adopted by the County Congestion Management Agency, San Bernardino Associated Governments (SANBAG).

Each year, during the Business Plan Workshop, the Board of Supervisors will specify priority projects from the Annual Measure I San Bernardino Valley Major Streets and Victor Valley Major Local Highways Five Year Plans developed by the Public Works Transportation Department, and recommend funding for the upcoming and future fiscal years. The county will contribute an amount to the reserve each year during the budget process, based upon available general fund financing and the Board of Supervisor's recommendation. Approved fiscal year funding for specific project phases will be transferred from the reserve and appropriated in the Transportation Department's budget at the time of budget adoption. This funding will be considered an advance of fair-share development contributions, and therefore cannot exceed the estimated fair-share development contributions for the project phase. Once fair-share development contributions are collected within the sub-area where the project is located, the general fund will be reimbursed.

In addition, once the annual budget is adopted, in order to draw funds from the Measure I Project Reserve, an item must be placed on the agenda of the Board of Supervisors.

### Debt Policy

The objective of the County's Debt management policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, as well as to maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

### General

Debt will not be used to finance ongoing operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.

### Types of Debt

General Obligation Bonds (property tax supported) usage will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

**Issuance**

The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and/or to attempt to achieve interest savings. There are guidelines to be considered when issuing variable rate debt: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximately equal annual basis over the life of the borrowing. 3) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 4) No less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 5) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

**Management**

County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns. In accordance with this principle, the following must be considered: 1) The County shall issue bonds with terms no longer than the economic useful life of the project. 2) The County shall obtain secured guarantees for bonds supported by a dedicated revenue source to the extent possible. 3) The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds. 4) The County shall invest the proceeds of bond / certificates of participation sales to conform to State and County requirements to maximize investment security and earnings. 5) The County shall establish affordability guidelines in order to preserve credit quality, which may be suspended for emergency purposes, or because of unusual circumstances.

**Capital Budget Policy**

The objective of the Capital Budget policy is to ensure that the County maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. The plan for funding projected staffing, operation and maintenance, and utility costs must be identified as part of the approval process for each capital project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board. All re-budgeted capital projects will be so noted in the Adopted Capital Budget. Similarly, multi-year projects with unencumbered or unexpended funds will be carried over to the subsequent year(s).

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs.



## Administrative/Executive Group



# ADMINISTRATIVE/EXECUTIVE GROUP SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS SUMMARY	93			
BOARD OF SUPERVISORS	94	7,570,572	-	7,570,572
LEGISLATION	97	-	-	-
PRIORITY POLICY NEEDS	99	6,519,645	-	6,519,645
BOARD ELECTIVE FUNDING	101	9,605,250	-	9,605,250
CLERK OF THE BOARD	103	2,174,328	115,235	2,059,093
COUNTY ADMINISTRATIVE OFFICE SUMMARY	107			
COUNTY ADMINISTRATIVE OFFICE	109	6,317,628	-	6,317,628
LITIGATION	112	596,807	-	596,807
JOINT POWERS LEASES	114	23,033,394	-	23,033,394
COUNTY COUNSEL	121	10,222,650	5,693,368	4,529,282
HUMAN RESOURCES SUMMARY	125			
HUMAN RESOURCES	127	6,105,255	358,650	5,746,605
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	130	999,134	999,134	-
UNEMPLOYMENT INSURANCE	133	4,000,500	-	4,000,500
INFORMATION SERVICES SUMMARY	140			
APPLICATION DEVELOPMENT	142	15,283,139	5,610,195	9,672,944
PURCHASING SUMMARY	154			
PURCHASING	156	1,443,974	424,725	1,019,249
LOCAL AGENCY FORMATION COMMISSION	174	344,637	-	344,637
COUNTY SCHOOLS	176	4,325,044	-	4,325,044
TOTAL GENERAL FUND		<u>98,541,957</u>	<u>13,201,307</u>	<u>85,340,650</u>





# ADMINISTRATIVE/EXECUTIVE GROUP SUMMARY

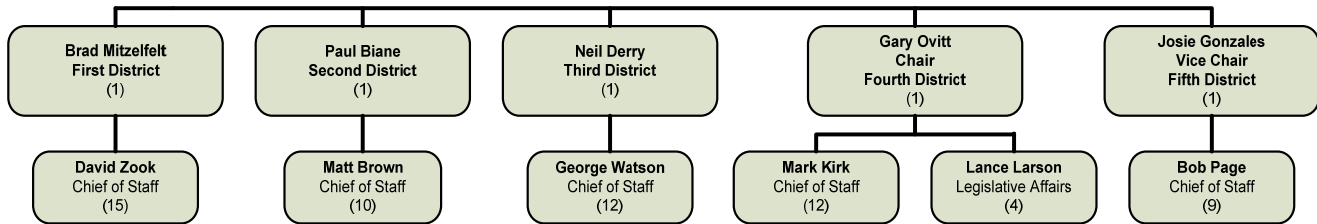
	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>				
COUNTY ADMINISTRATIVE OFFICE:				
FEDERAL FOREST RESERVE	117	-	-	-
DISASTER RECOVERY FUND	119	434,362	50,000	384,362
HUMAN RESOURCES:				
COMMUTER SERVICES	135	1,268,168	622,110	646,058
EMPLOYEE BENEFITS AND SERVICES	137	4,309,148	3,220,668	1,088,480
TOTAL SPECIAL REVENUE FUNDS		<u>6,011,678</u>	<u>3,892,778</u>	<u>2,118,900</u>
<b><u>INTERNAL SERVICES FUNDS</u></b>				
	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
INFORMATION SERVICES:				
COMPUTER OPERATIONS	145	21,859,771	22,260,488	400,717
TELECOMMUNICATION SERVICES	148	26,906,390	34,610,180	7,703,790
800 MEGAHERTZ - REBANDING PROJECT	152	25,000	25,000	-
PURCHASING:				
PRINTING SERVICES	159	4,616,238	4,033,168	(583,070)
SURPLUS PROPERTY AND STORAGE OPERATIONS	162	267,199	286,870	19,671
MAIL/COURIER SERVICES	164	6,902,390	6,887,926	(14,464)
RISK MANAGEMENT SUMMARY	167			
OPERATIONS	169	6,570,156	6,570,156	-
INSURANCE PROGRAMS	172	66,040,123	68,127,100	2,086,977
TOTAL INTERNAL SERVICE FUNDS		<u>133,187,267</u>	<u>142,800,888</u>	<u>9,613,621</u>



## BOARD OF SUPERVISORS

### Gary C. Ovitt, Chairman

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Staffing
<b><u>General Fund</u></b>				
Board of Supervisors	7,570,572	-	7,570,572	67
Priority Policy Needs	6,519,645	-	6,519,645	-
Board Elective Funding	9,605,250	-	9,605,250	-
Total General Fund	23,695,467	-	23,695,467	67

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

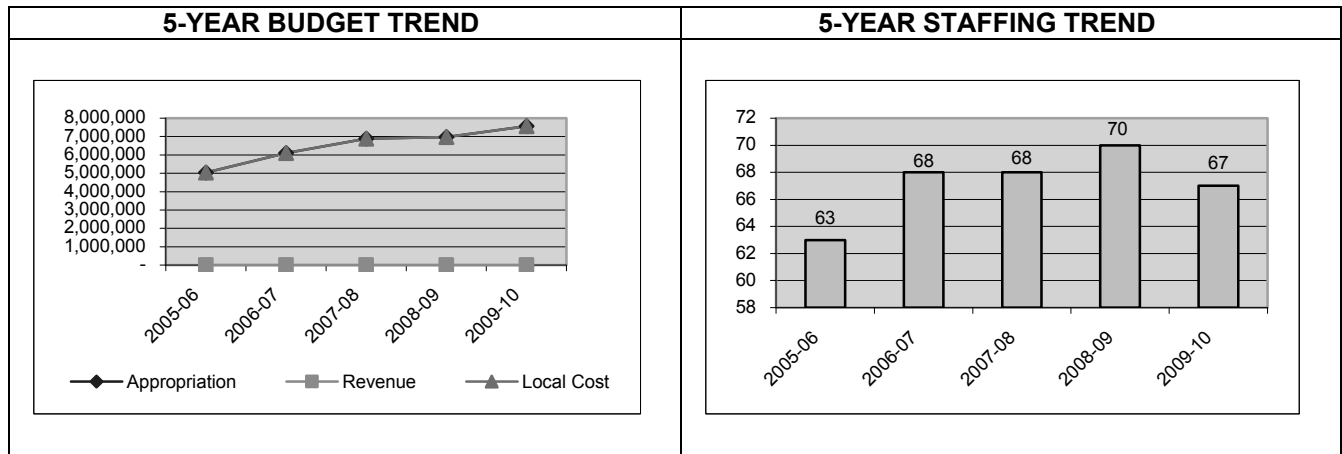


## Board of Supervisors

### DESCRIPTION OF MAJOR SERVICES

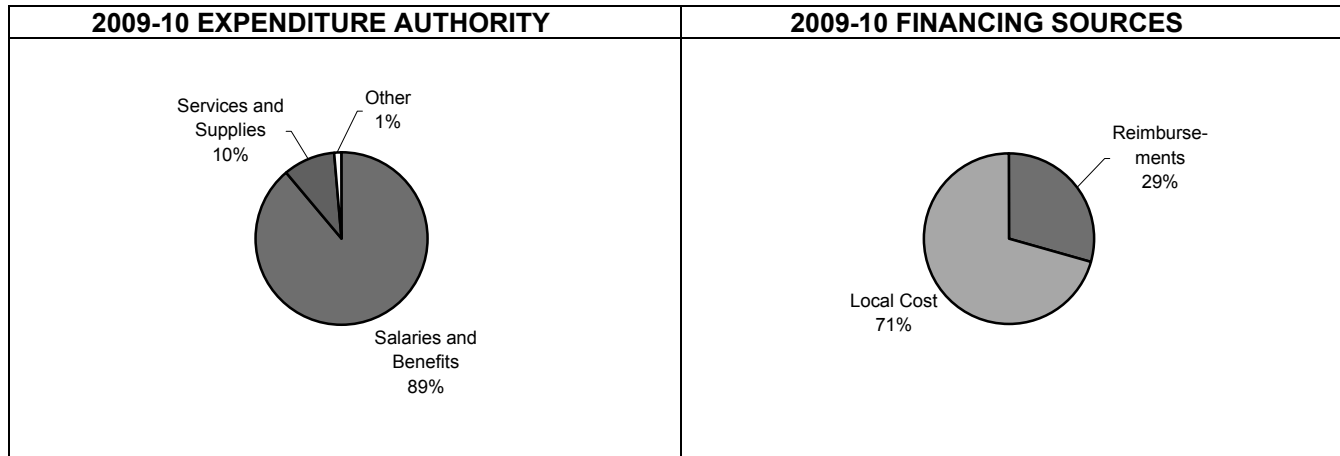
The Board of Supervisors is the governing body of the county government and Board-governed special districts. The Board establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board also approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	5,913,542	6,072,287	6,663,873	7,673,742	7,673,738
Departmental Revenue	-	-	-	-	-
Local Cost	5,913,542	6,072,287	6,663,873	7,673,742	7,673,738
Budgeted Staffing				70	

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$389,355 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 3 filled positions, 2 of which are filled and the remainder is vacant.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction - Board of Supervisors	(2)	(291,759)	-	(291,759)
Reduction made to salaries and benefits and services and supplies - deleted 1 contract Executive Secretary and 1 unclassified Executive Secretary II for a total of \$149,771; reduced various services and supplies by \$106,132; increased reimbursements by \$35,856.				
2009-10 8% Reduction - Legislative Affairs	(1)	(72,166)	-	(72,166)
Reduction made to salaries and benefits, services and supplies, and travel - deleted 1 part-time vacant Administrative Analyst III position, professional services were reduced by \$29,416, and travel expenses were reduced by \$18,100.				
Salary Reduction - Legislative Affairs	-	(25,430)	-	(25,430)
Reduction made to travel expenses.				
<b>Total</b>	<b>(3)</b>	<b>(389,355)</b>	<b>-</b>	<b>(389,355)</b>

As a result of 2009-10 budget impacts, the Office of Legislative Affairs was absorbed into the Board of Supervisors budget unit resulting in an increase of \$876,538 to appropriation and local cost. This includes \$131,799 transferred from the Economic Development Agency for the Quad State lobbying contract. Also, due to the merge with the Office of Legislative Affairs, budgeted staffing increased by 4, which allowed for the reduction of 1 Executive Secretary II as shown above.

In addition, the Board of Supervisors administrative function was transferred into the Clerk of the Board's budget unit to facilitate more efficient and effective management of that function. This resulted in a decrease of 3 in budgeted staffing, and \$679,819 in appropriation and local cost.

The preceding reductions were incorporated into the department budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive  
DEPARTMENT: Board of Supervisors  
FUND: General

BUDGET UNIT: AAA BDF  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	5,789,958	6,530,130	7,289,749	9,098,516	8,160,298	9,550,263	1,389,965
Services and Supplies	502,910	507,883	546,569	476,618	508,531	933,264	424,733
Central Computer	43,159	65,006	69,699	72,697	72,697	4,829	(67,868)
Travel	-	-	-	84,412	62,577	108,054	45,477
Transfers	63,816	67,737	186,012	335,530	343,172	137,988	(205,184)
Total Exp Authority	6,399,843	7,170,756	8,092,029	10,067,773	9,147,275	10,734,398	1,587,123
Reimbursements	(486,301)	(1,098,469)	(1,428,156)	(2,394,035)	(2,171,376)	(3,163,826)	(992,450)
Total Appropriation	5,913,542	6,072,287	6,663,873	7,673,738	6,975,899	7,570,572	594,673
Local Cost	5,913,542	6,072,287	6,663,873	7,673,738	6,975,899	7,570,572	594,673
Budgeted Staffing					70	67	(3)

Salaries and benefits of \$9,550,263 fund 67 budgeted positions, an increase of \$1,389,965 from prior year. This change results from 2008-09 salary and benefit plan changes; the deletion of 2 positions, the transfer in of 4 positions from the Office of Legislative Affairs, and the transfer out of 3 positions for the Board administrative function as previously mentioned; and the deletion of 1 position due to staffing changes made by the various supervisorial districts. In addition, a final budget adjustment which deleted a vacant funded position in the Fifth Supervisorial District was approved by the Board of Supervisors on June 23, 2009. Based on this action, salaries and benefits appropriation decreased by \$134,531, budgeted staffing decreased by 1, and associated reimbursements were decreased by \$134,531.

Services and supplies of \$933,264 include phone services, general office expense, courier and printing charges, vehicle charges, and contracts for professional services. The increase of \$424,733 results from the incorporation of the Office of Legislative Affairs into the Board's budget unit, and the respective lobbyist contracts totaling \$516,799. These costs were offset by reductions in other services and supplies areas. In addition, a final budget adjustment to fund contracted legislative advocacy services in the Office of Legislative Affairs was approved by the Board of Supervisors on June 23, 2009. Based on this action, services and supplies appropriation was increased by \$25,000 and local cost was increased by \$25,000.

Central computer of \$4,829 represents data charges for the Legislative unit. The \$67,868 decrease results from the transfer of the Board administrative function to the Clerk of the Board budget unit; these charges are now reflected in that budget unit.

Travel of \$108,054 represents anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit. The increase of \$45,477 primarily results from the incorporation of the Office of Legislative Affairs into the Board's budget unit. The Legislative unit had travel budgeted at \$56,780 last year, therefore, there is an overall decrease in budgeted travel costs. In addition, a final budget adjustment to fund anticipated mandated travel expenses for the Office of Legislative Affairs was approved by the Board of Supervisors on June 23, 2009. Based on this action, travel appropriation was increased by \$26,054 and local cost was increased by \$26,054.

Transfers of \$137,988 include continued contributions to employee relations, facilities, custodial services, and rents. The decrease of \$205,184 is primarily the result of the transfer out of the Board administrative function and the corresponding computer analyst support charges to the Clerk of the Board budget unit.

Reimbursements of \$3,163,826 represent transfers from the priority policy needs budget unit and other departments for legislative advocacy services. The increase of \$992,450 primarily results from increased staffing costs and the inclusion of the Office of Legislative Affairs and corresponding departmental reimbursements as mentioned above.

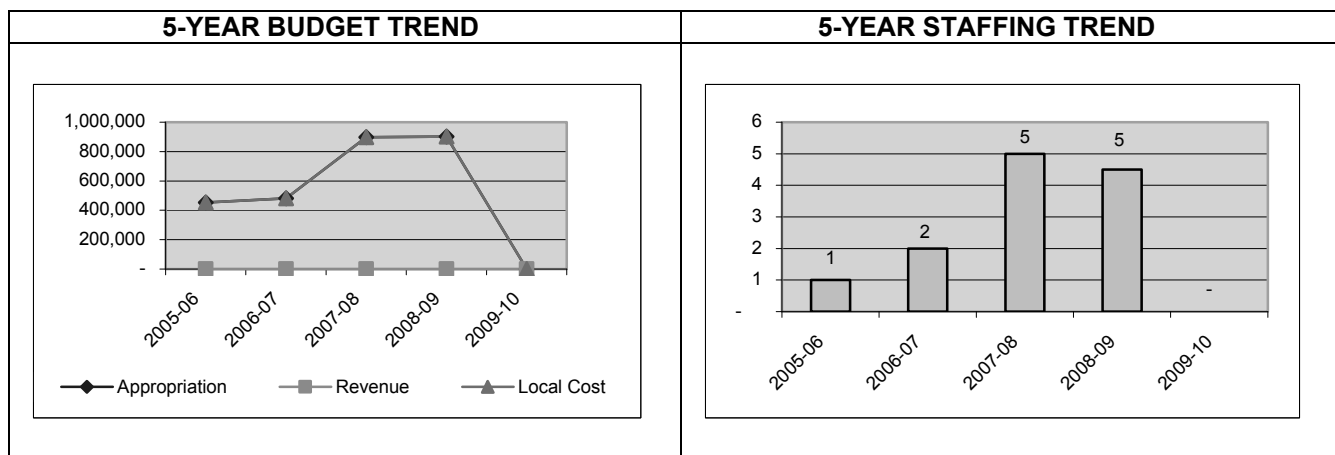
## Legislation

### DESCRIPTION OF MAJOR SERVICES

Under the direction of the Board of Supervisors and in coordination with the County Administrative Office, the Office of Legislative Affairs is responsible for overseeing and coordinating the county's legislative advocacy program. The office is responsible for the annual state and federal legislative platforms in accordance with the strategic priorities and policy direction of the Board of Supervisors. The office serves as a liaison between the county and the federal and state legislative delegation. The Office of Legislative Affairs tracks legislation through the legislative process and works in conjunction with county departments to ascertain the impacts of pending legislation and regulations in order to provide recommendations to support or oppose pending legislation.

The office maintains effective working relationships with the California Congressional and State Legislative delegation and the federal and state administration. The Office of Legislative Affairs oversees and administers legislative activities and outreach by fostering relationships with appropriate local, state and federal delegations, caucuses, associations, joint powers authorities, and public and private sector officials. The Office of Legislative Affairs provides periodic updates and reports to the Board of Supervisors, the County Administrative Office and county departments on pending legislation as well as recommendations on legislation to the Board of Supervisors. The office also manages consensus advocacy trips to Washington, D.C. and Sacramento and supervises contracted legislative advocacy firms at the state and federal level.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	410,237	291,173	800,605	833,909	832,510
Departmental Revenue	-	-	-	-	-
Local Cost	410,237	291,173	800,605	833,909	832,510
Budgeted Staffing				5	

**ANALYSIS OF FINAL BUDGET**

GROUP: Administrative/Executive  
 DEPARTMENT: Legislation  
 FUND: General

BUDGET UNIT: AAA LEG  
 FUNCTION: General  
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	173,320	117,315	511,148	647,651	637,136	-	(637,136)
Services and Supplies	436,714	480,706	496,867	402,096	512,469	-	(512,469)
Central Computer	-	895	63	1,885	1,885	-	(1,885)
Travel	-	-	-	51,383	56,780	-	(56,780)
Transfers	203	257	527	4,495	1,805	-	(1,805)
Total Exp Authority	610,237	599,173	1,008,605	1,107,510	1,210,075	-	(1,210,075)
Reimbursements	(200,000)	(308,000)	(308,000)	(308,000)	(308,000)	-	308,000
Total Appropriation	410,237	291,173	700,605	799,510	902,075	-	(902,075)
Operating Transfers Out	-	-	100,000	33,000	-	-	-
Total Requirements	410,237	291,173	800,605	832,510	902,075	-	(902,075)
Local Cost	410,237	291,173	800,605	832,510	902,075	-	(902,075)
Budgeted Staffing					5	-	(5)

To facilitate more efficient and effective management of the Office of Legislative Affairs, the appropriation for this budget unit will be merged into the Board of Supervisors budget unit.





## Priority Policy Needs

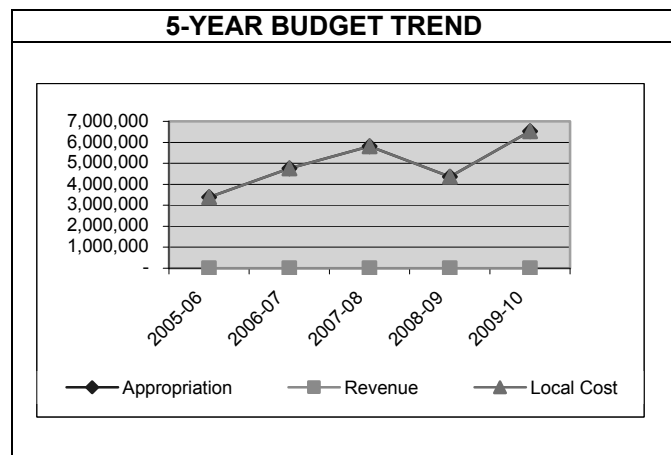
### DESCRIPTION OF MAJOR SERVICES

Beginning in 1999-2000, \$1.0 million was allocated evenly between the five supervisorial districts for priority policy needs that may be identified during the fiscal year. In 2005-06, the annual allocation was increased to \$2.0 million, and in 2006-07 it was increased to \$2.5 million. During 2008-09, the annual allocation was increased to \$3.75 million. The current annual allocation is \$3.75 million allocated evenly between the five districts. Any allocations not spent within a fiscal year are carried over to the subsequent fiscal year by district.

Since the inception of this budget unit, the Board of Supervisors has identified various community programs in alignment with the county's vision of creating, supporting, and enhancing vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history. Through use of these funds, and in conjunction with these community programs, the Board of Supervisors has provided support for several projects that promote the health, safety, well-being, and quality of life for county residents.

There is no staffing associated with this budget unit.

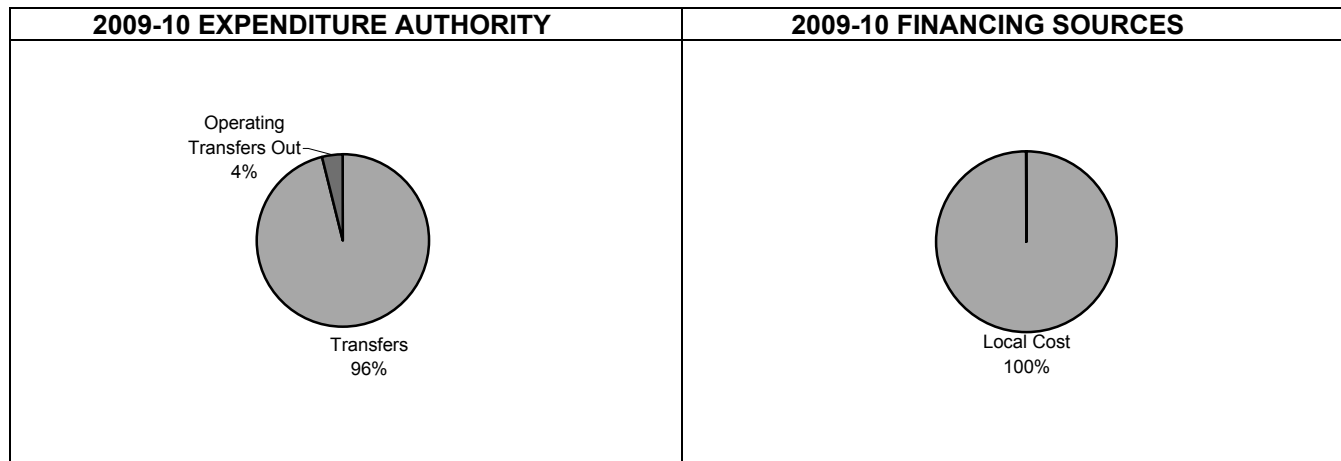
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,031,531	1,443,023	3,953,892	5,608,896	2,839,251
Departmental Revenue	-	-	-	-	-
Local Cost	1,031,531	1,443,023	3,953,892	5,608,896	2,839,251

Actual appropriation for 2008-09 reflects projects identified by the Board of Supervisors in the respective fiscal year and financed with priority policy needs funding.

**ANALYSIS OF FINAL BUDGET**

GROUP: Administrative/Executive  
 DEPARTMENT: Board of Supervisors - Priority Policy Needs  
 FUND: General

BUDGET UNIT: AAA CNA  
 FUNCTION: General  
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Transfers	1,031,531	1,443,023	3,953,892	2,608,251	4,358,896	6,269,645	1,910,749
Total Appropriation	1,031,531	1,443,023	3,953,892	2,608,251	4,358,896	6,269,645	1,910,749
Operating Transfers Out	-	-	-	231,000	-	250,000	250,000
Total Requirements	1,031,531	1,443,023	3,953,892	2,839,251	4,358,896	6,519,645	2,160,749
Local Cost	1,031,531	1,443,023	3,953,892	2,839,251	4,358,896	6,519,645	2,160,749

Transfers and operating transfers out of \$6,519,645 represent the current annual allocation for priority policy needs of \$3,750,000 in addition to the carryover of prior year's unspent budget of \$2,769,645. At the end of each fiscal year, any unspent appropriation will be carried over into the subsequent year's budget.



## Board Elective Funding

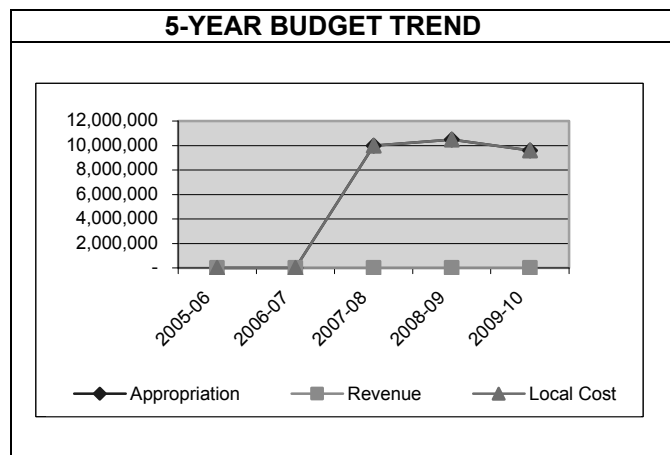
### DESCRIPTION OF MAJOR SERVICES

In 2007-08, the Board Elective Funding budget unit was established which allocated \$10.0 million evenly between the five supervisorial districts for Board discretionary projects as identified by the Board of Supervisors throughout the fiscal year. This is a one-time funding allocation. Any allocation not spent within a fiscal year is carried over to the subsequent fiscal year by district. In 2008-09, an additional \$5.0 million was allocated evenly between the districts with one-time funding.

The Board of Supervisors has worked with its community partners to identify projects that support the mission of the government of the County of San Bernardino of providing service that promotes the health, safety, well-being and quality of life of its residents. With the use of this funding, the Board of Supervisors has supported various educational and community programs thereby expanding educational and cultural opportunities for the county's residents.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

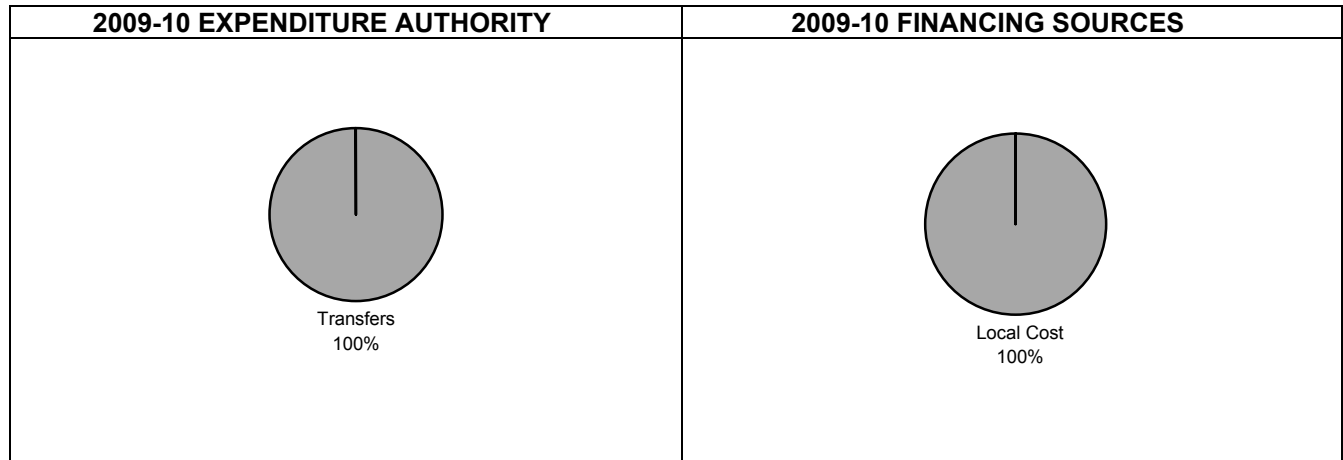


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	4,528,507	10,471,493	2,149,966
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	4,528,507	10,471,493	2,149,966

Actual appropriation for 2008-09 reflects projects identified by the Board of Supervisors in the respective fiscal year and financed with Board Elective Funding.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Board of Supervisors - Elective Funding  
FUND: General

BUDGET UNIT: AAA FLF  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	51,507	182,208	-	-	-
Other Charges	-	-	1,715,000	50,925	-	-	-
Transfers	-	-	200,000	231,313	10,471,493	9,605,250	(866,243)
Total Exp Authority	-	-	1,966,507	464,446	10,471,493	9,605,250	(866,243)
Operating Transfers Out	-	-	2,562,000	1,685,520	-	-	-
Total Requirements	-	-	4,528,507	2,149,966	10,471,493	9,605,250	(866,243)
Local Cost	-	-	4,528,507	2,149,966	10,471,493	9,605,250	(866,243)

Transfers of \$9,605,250 represent the carryover of the prior year's unspent budget. At the end of each fiscal year, any unspent appropriation will be carried over into the subsequent year's budget.



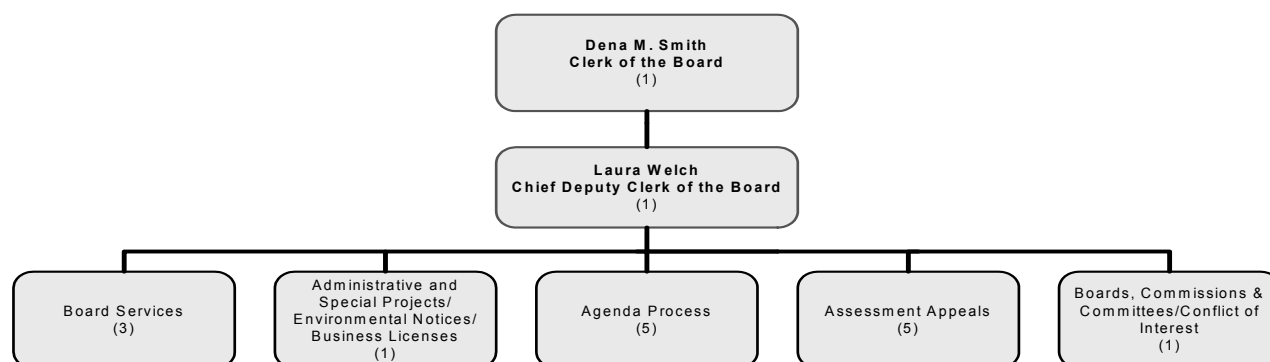
## CLERK OF THE BOARD

### Dena M. Smith

#### MISSION STATEMENT

In support of the County Board of Supervisors, and in service to the public and fellow county staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the county's boards, commissions, and committees; licenses businesses operating in the county unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our service commitments are courtesy and respect.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Implement technology improvements to increase operational efficiency and improve public access to information.
2. Improve business license processes and procedures to ensure high quality service and compliance with ordinances.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage reduction of staff time required to process agenda items. (Baseline is 30 minutes per item in 2006-07.)	16%	5%	20%	10%
Percentage of agenda items processed and returned to department within 10 work days of the Board meeting.	75%	85%	94%	95%
Percentage reduction in staff time required to prepare, process, post and revise the agenda and fair statement of proceedings. (Baseline is 24 hours per meeting in 2007-08.)	N/A	5%	10%	30%
Percentage reduction in staff time required to input and review Assessment Appeal Applications. (Baseline is 10 minutes per application in 2008-09.)	N/A	N/A	N/A	10%
Percentage reduction in turnaround time for processing of new business licenses. (Baseline: 6 week turnaround in 2005-06.)	10%	20%	8%	5%
Percentage reduction in turnaround time for processing of renewal business licenses. (Baseline: 4 weeks in 2007-08.)	N/A	25%	15%	5%
Percentage of business license ordinances reviewed and revised.	50%	100%	75%	100%



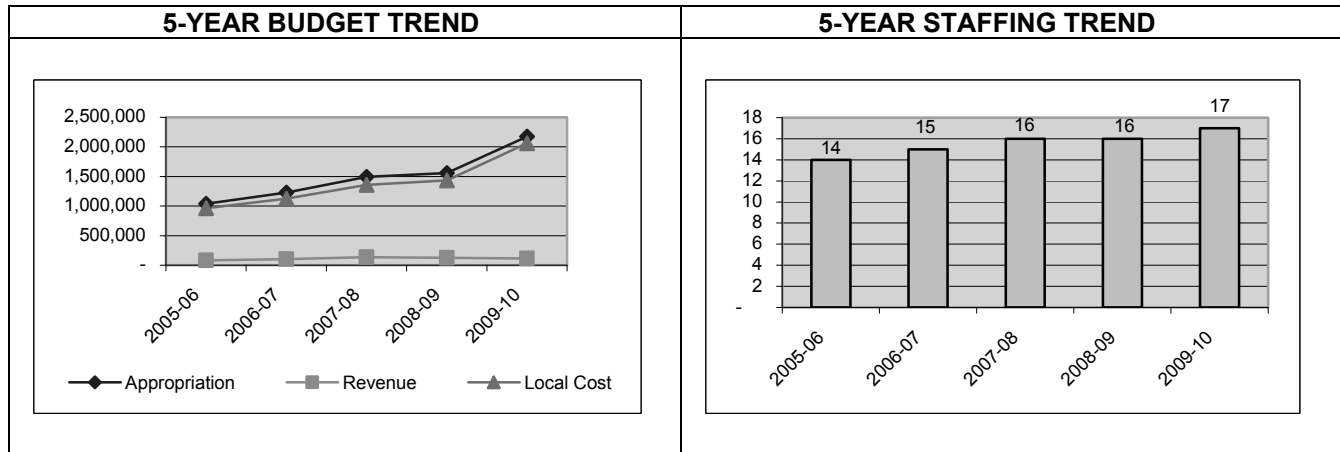
## Clerk of the Board

### DESCRIPTION OF MAJOR SERVICES

The Clerk of the Board of Supervisors (COB) provides legislative and administrative support services to the Board of Supervisors (BOS). The department coordinates, prepares and maintains minutes, ordinances, resolutions, contracts, agreements and other official records and documents related to meetings conducted by the BOS. The COB coordinates the annual filing of financial disclosure documents in accordance with state law and local conflict of interest codes. The county has more than 200 advisory boards, commissions and committees (BCCs) and the COB maintains records and membership information for the county's BCCs. Responsibilities include posting of vacancies, processing of appointments and monitoring of ethics training for more than 1,000 BCC members.

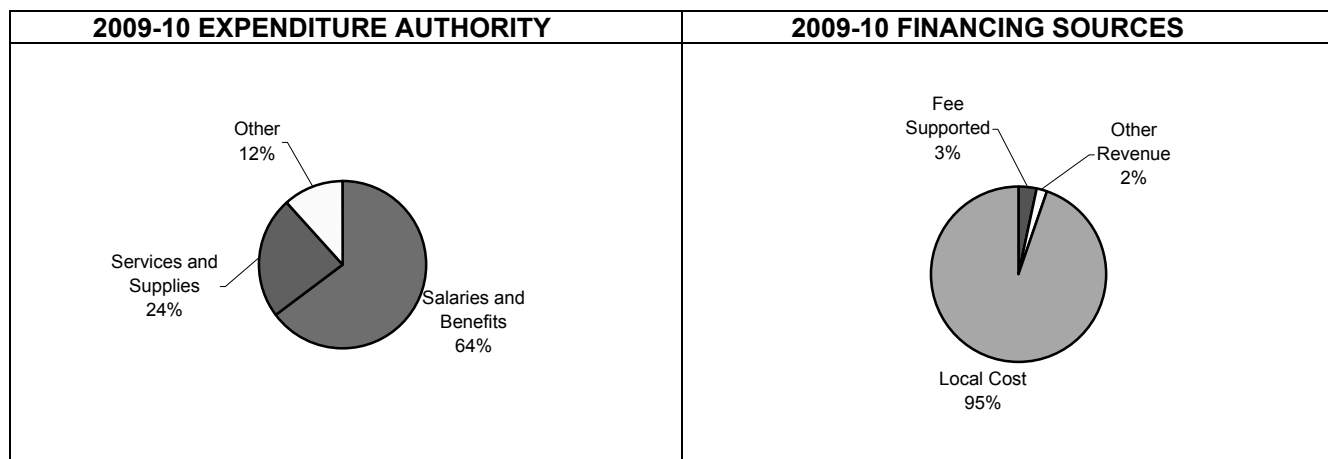
In accordance with state law, appeals of assessed property valuation are heard and determined by the county's Assessment Appeals Boards (AAB). The COB provides staff support to the AAB, facilitating the filing, hearing and disposition of thousands of appeals annually. The county requires that businesses operating in unincorporated areas obtain and maintain a valid business license. The COB receives, reviews and processes business license applications and issues licenses for approved businesses. The COB also: receives, posts and files environmental (CEQA) notices for construction projects in accordance with State Department of Fish & Game requirements; accepts summonses, complaints, planning appeals, requests for tax refunds and Board correspondence; and responds to thousands of requests for information and documents from county staff and the public.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,668,685	1,365,483	1,426,540	1,493,007	1,453,488
Departmental Revenue	106,289	113,977	139,525	126,665	129,601
Local Cost	1,562,396	1,251,506	1,287,015	1,366,342	1,323,887
Budgeted Staffing				14	

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$51,039 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 1 filled position.

DEPARTMENT: Clerk of the Board  
 FUND: General  
 BUDGET UNIT: AAA CBD

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(1)	(51,039)	-	(51,039)
Reduction made to salaries and benefits - deleted 1 filled Board Services Specialist.				
<b>Total</b>	<b>(1)</b>	<b>(51,039)</b>	<b>-</b>	<b>(51,039)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$15,219 to the departmental budget to restore 1 budgeted staffing position. Additionally, the savings realized from the deferral of raises absorbed the remainder of the salary reduction as well as add 1 extra-help position. These adjustments are reflected in the following schedule that details the budget by appropriation unit and revenue source.

In addition for 2009-10, the Board of Supervisors administrative function was transferred into the Clerk of the Board's budget unit to facilitate more efficient and effective management of that function. This resulted in an increase of 3 in budgeted staffing, and \$679,819 in appropriation and local cost.



GROUP: Administrative/Executive  
 DEPARTMENT: Clerk of the Board  
 FUND: General

BUDGET UNIT: AAA CBD  
 FUNCTION: General  
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,029,226	1,118,494	1,129,910	1,196,684	1,230,938	1,405,656	174,718
Services and Supplies	613,277	202,295	252,138	194,892	252,388	407,719	155,331
Central Computer	14,446	19,458	31,933	27,452	27,452	100,263	72,811
Travel	-	-	-	12,589	23,520	9,102	(14,418)
Equipment	-	15,391	-	-	-	-	-
Transfers	11,736	9,845	12,559	21,871	24,677	251,588	226,911
Total Appropriation	1,668,685	1,365,483	1,426,540	1,453,488	1,558,975	2,174,328	615,353
<b>Departmental Revenue</b>							
Licenses & Permits	47,410	47,103	56,741	67,004	53,734	66,235	12,501
State, Fed or Gov't Aid	-	-	6,808	-	-	-	-
Current Services	5,439	5,149	5,906	7,660	4,000	4,000	-
Other Revenue	53,440	61,725	70,070	54,937	68,931	45,000	(23,931)
Total Revenue	106,289	113,977	139,525	129,601	126,665	115,235	(11,430)
Local Cost	1,562,396	1,251,506	1,287,015	1,323,887	1,432,310	2,059,093	626,783
Budgeted Staffing					16	17	1

Salaries and benefits of \$1,405,656 fund 17 budgeted positions and are increasing by \$174,718. As a result of budget reductions, the department deleted 3 vacant positions in 2008-09, and 1 filled position in 2009-10, which was offset by the transfer in of 3 positions due to the transition of the Board of Supervisors administrative function into the Clerk of the Board budget unit.

Services and supplies of \$407,719 primarily include costs for office supplies, mail, and professional services. The increase of \$155,331 primarily results from costs associated with the inclusion of the Board administrative function into this budget unit; also reflected is the renewal of technology system contracts, and costs related to the unprecedented volume of assessment appeals.

Travel of \$9,102 reflects anticipated travel costs for private mileage and the annual California State Association of Counties (CSAC) conference. The \$14,418 decrease is due to budget reductions.

Transfers of \$251,588 are increasing by \$226,911 as a result of costs associated with the inclusion of the Board administrative function into this budget unit which includes Office Depot, Facilities Management, and Information Services Department charges.

Departmental revenue of \$115,235 is decreasing by \$11,430 due to a reduction in the number of new and renewal business licenses applications, and the continued decline in construction projects resulting in a decrease in environmental document filings.

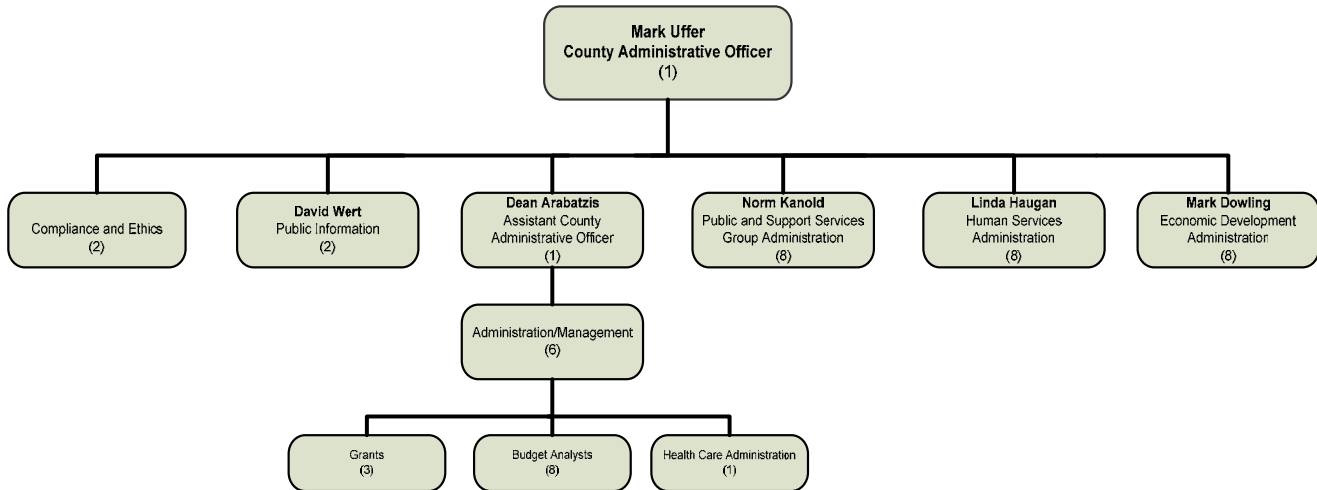
## COUNTY ADMINISTRATIVE OFFICE

### Mark Uffer

#### MISSION STATEMENT

The County Administrative Office maximizes constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.
4. Communicate countywide operations in an effective manner.
5. Increase employee awareness of the county's compliance and ethics program.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Number of county department pages available for email subscription services through GovDelivery, Inc.	156	170	168	170
Number of pages subscribed by consumers.	26,099	20,000	34,570	31,000
Number of county employees and officials participating in compliance and ethics training.	5,960	7,500	5,515	12,000
Percentage of county employees receiving compliance and ethics materials.	34%	100%	100%	100%



**SUMMARY OF BUDGET UNITS**

	2009-10			
	Appropriation	Revenue	Local Cost	Fund Balance Staffing
<b><u>General Fund</u></b>				
County Administrative Office	6,317,628	-	6,317,628	31
Litigation	596,807	-	596,807	-
Joint Powers Leases	23,033,394	-	23,033,394	-
Health Care Administration *	73,908,023	58,908,023	15,000,000	1
Human Services Administration **	1,312,910	1,181,619	131,291	8
Economic Development Administration ***	866,228	-	866,228	8
Total General Fund	106,034,990	60,089,642	45,945,348	48
<b><u>Special Revenue Fund</u></b>				
Disaster Recovery Fund	434,362	50,000		384,362 -
Total Special Revenue Fund	434,362	50,000		384,362 -
<b>Total - All Funds</b>	<b>106,469,352</b>	<b>60,139,642</b>	<b>45,945,348</b>	<b>384,362 48</b>

\* These costs are included in the Health Care Administration budget unit in the Health Care section.

\*\* These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.

\*\*\* These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

## County Administrative Office

### DESCRIPTION OF MAJOR SERVICES

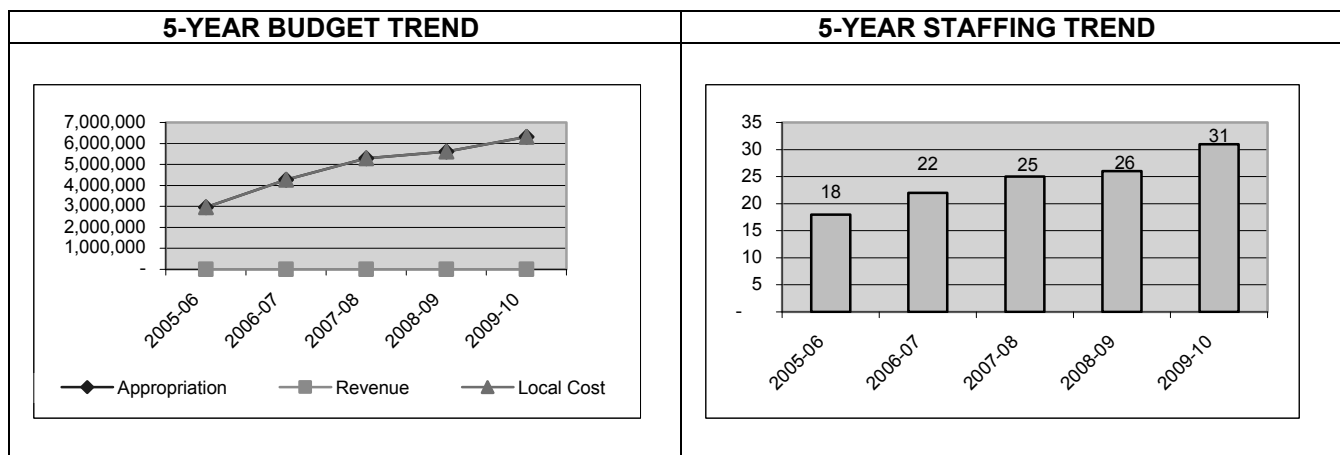
The County Administrative Office (CAO) is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The CAO oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the administrative functions of Public and Support Services Group (PSSG), Human Services, and the Economic Development Agency. Beginning in 2009-10, the PSSG Administration budget unit will be consolidated with the County Administrative Office in order to achieve greater efficiencies.

Within the CAO resides a Health Care Administration function that provides administrative oversight for the health related departments, including coordination of major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties, and is responsible for the county's long-term debt functions and capital improvement program.

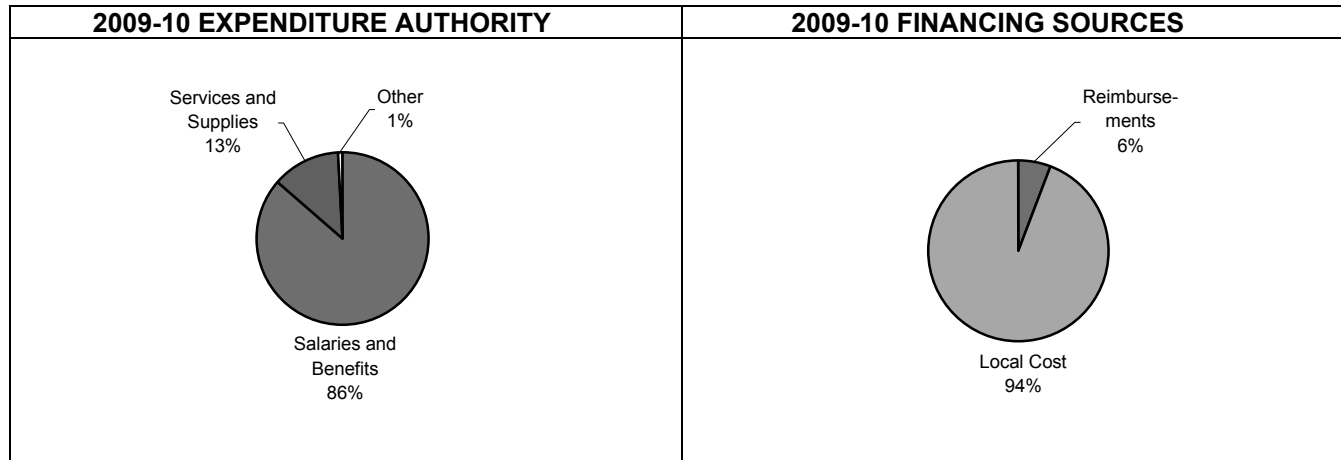
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,902,621	4,133,534	4,650,909	7,863,907	7,549,046
Departmental Revenue	-	-	-	-	-
Local Cost	3,902,621	4,133,534	4,650,909	7,863,907	7,549,046
Budgeted Staffing				22	

Actual appropriation for 2008-09 is lower than modified budget primarily due to less services and supplies expenditures.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$602,093 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was not impacted.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Reduction made to services and supplies - professional services were reduced by \$417,346 (exclusive of the \$200,000 grant reduction due to the removal of a one-time policy item) and expenses associated with PSSG were reduced by \$15,374 as a result of the consolidation of budget units for efficiency purposes.	-	(432,720)	-	(432,720)
Salary Reduction Reduction made to services and supplies - computer hardware, software, and small equipment were reduced by \$153,200 and expenses associated with PSSG were reduced by \$16,173 as a result of the consolidation of budget units for efficiency purposes.	-	(169,373)	-	(169,373)
<b>Total</b>	-	(602,093)	-	(602,093)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: General

BUDGET UNIT: AAA CAO  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,431,637	3,152,228	3,762,152	4,085,251	4,320,689	5,791,369	1,470,680
Services and Supplies	556,960	1,172,726	1,164,122	3,659,106	1,481,993	777,055	(704,938)
Central Computer	29,279	26,225	31,213	38,567	38,567	37,122	(1,445)
Travel	-	-	-	27,594	62,225	39,300	(22,925)
Other Charges	-	-	69,120	(1,043)	-	-	-
Equipment	46,346	-	17,570	18,760	-	-	-
Transfers	16,280	17,125	73,623	51,892	60,688	60,526	(162)
Total Exp Authority	3,080,502	4,368,304	5,117,800	7,880,127	5,964,162	6,705,372	741,210
Reimbursements	(22,881)	(234,770)	(521,891)	(352,451)	(355,168)	(387,744)	(32,576)
Total Appropriation	3,057,621	4,133,534	4,595,909	7,527,676	5,608,994	6,317,628	708,634
Operating Transfers Out	845,000	-	55,000	21,370	-	-	-
Total Requirements	3,902,621	4,133,534	4,650,909	7,549,046	5,608,994	6,317,628	708,634
Local Cost	3,902,621	4,133,534	4,650,909	7,549,046	5,608,994	6,317,628	708,634
Budgeted Staffing					26	31	5

Salaries and benefits of \$5,791,369 fund 31 budgeted positions and are increasing by \$1,470,680 and a net 5 positions. Staffing changes are the result of a re-organization/consolidation of the Public and Support Services Group – Administration budget unit which included the addition of 8 positions consisting of: 3 administrative analysts, 1 asset management analyst, 1 assistant county administrative officer, 2 deputy administrative officers and 1 executive secretary. Additionally, 1 administrative analyst was transferred into the CAO budget unit from the Health Care Administration budget unit as a result of changes in work assignments. Furthermore, this budget unit reflects the pending reclassification of the Compliance and Ethics Specialist position to an Administrative Analyst II. Offsetting these increases are the midyear deletions of 3 administrative analysts and 1 franchise program analyst.

Services and supplies of \$777,055 represent costs for professional services, ISD Direct Labor, miscellaneous expenses, general office supplies, printing and mail services. Various countywide programs are funded via professional services including the hosted email subscriptions for accessing county web information, public awareness campaigns, and the ethics case management system. The decrease of \$704,938 is primarily attributed to the loss of \$200,000 in one-time funding for local matching funds for grant submissions and to hire contract grant writers as needed for the approved enhanced grants program policy item and reductions in budgeted professional services, computer hardware, software, small equipment and office expenses as a result of reduced local financing.

Travel of \$39,300 includes private mileage, air travel, hotel, car rental and conference fees.

Transfers of \$60,526 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department (ISD) for computer analyst support, custodial and maintenance service, and costs related to the procurement of office supplies through the Purchasing Department.

Reimbursements of \$387,744 represent payments from other budget units. This reimbursement increased by \$32,576 from the prior year. Changes include the addition of a reimbursement of \$120,075 for one budgeted position to assist with Solid Waste Management, the addition of reimbursements which total \$30,489 for bond related work performed on behalf of Solid Waste and Flood Control, the reduction of \$175,700 related to support previously provided to Public Health, and an increase of \$57,712 due to salaries and benefits cost increases for the continuation of administrative support provided to all the health departments.

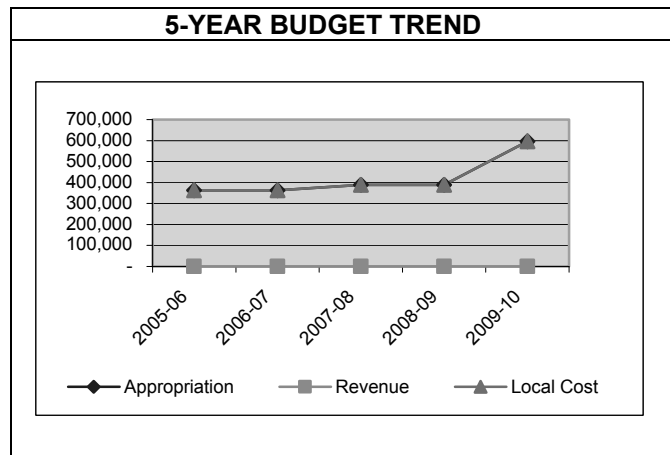
## Litigation

### DESCRIPTION OF MAJOR SERVICES

The litigation budget unit finances external attorney services and other litigation related expenses. The Board of Supervisors approved the establishment of the budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

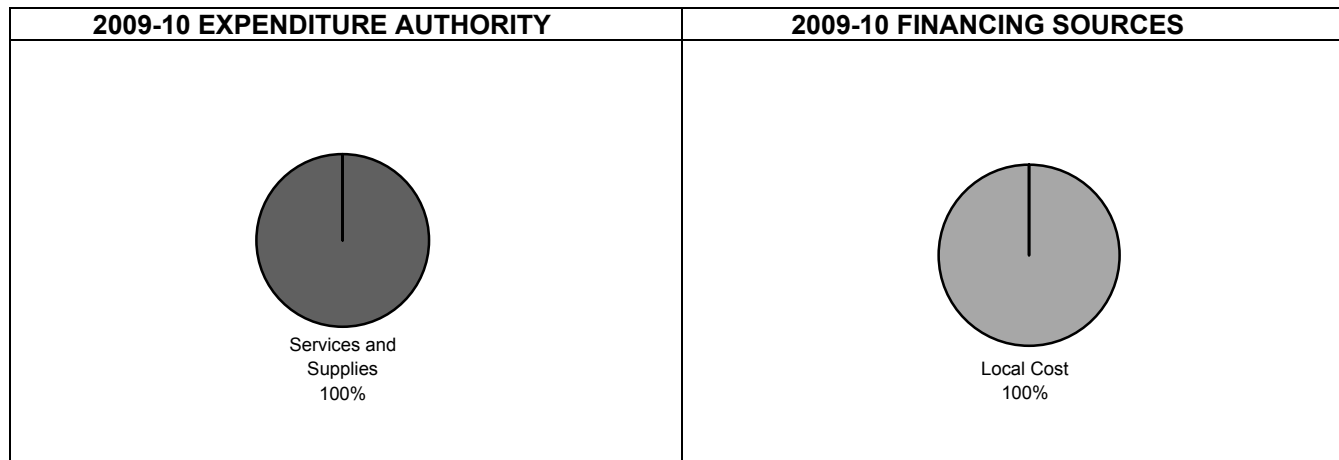
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	438,320	15,441	629,128	4,008,681	3,800,555
Departmental Revenue	200,000	-	75,000	120,000	120,000
Local Cost	238,320	15,441	554,128	3,888,681	3,680,555

Appropriation was modified in 2008-09 as a result of several Board of Supervisors actions that added a total of \$3.5 million from contingencies and \$120,000 from the Restitution Reserve.

Departmental revenue amounts listed in 2005-06, 2007-08, and 2008-09 represent Board of Supervisors approved uses of the Restitution Reserve to fund the cost of the corruption litigation.



## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: County Administrative Office - Litigation  
 FUND: General

BUDGET UNIT: AAA LIT  
 FUNCTION: General  
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	438,320	15,441	629,128	3,800,555	388,681	596,807	208,126
Total Appropriation	438,320	15,441	629,128	3,800,555	388,681	596,807	208,126
<b>Departmental Revenue</b>							
Operating Transfers In	200,000	-	75,000	120,000	-	-	-
Total Financing Sources	200,000	-	75,000	120,000	-	-	-
Local Cost	238,320	15,441	554,128	3,680,555	388,681	596,807	208,126

A final budget adjustment of \$208,126 was made to this budget unit as a result of the carryover of unspent, one-time additional general fund financing approved by the Board of Supervisors on February 2, 2009.



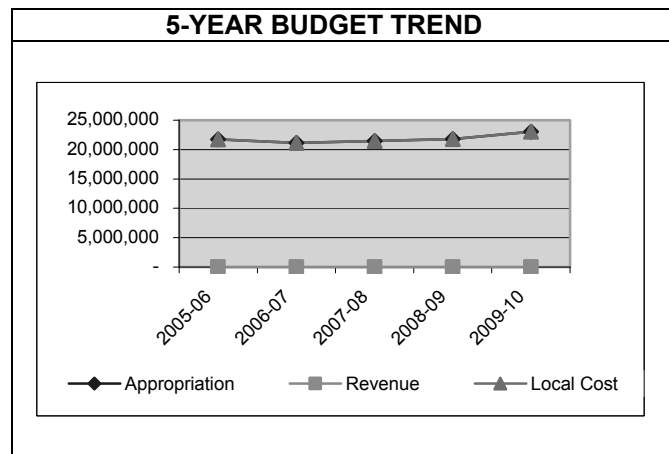
## Joint Powers Leases

### DESCRIPTION OF MAJOR SERVICES

This budget unit finances the cost of long-term capital lease payments for the major county assets financed by the general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

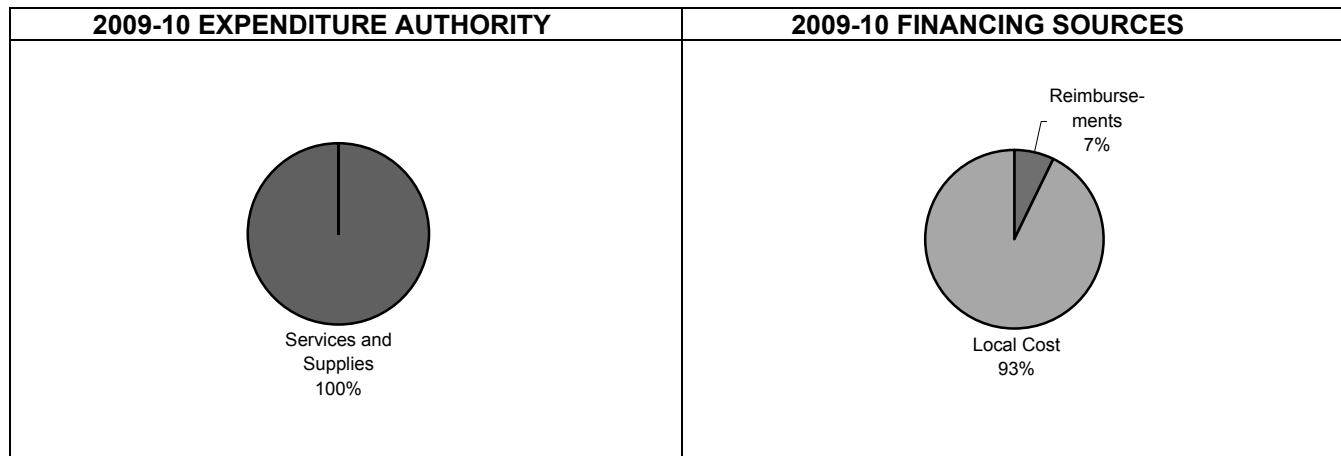
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	20,987,980	20,147,355	18,675,497	21,812,356	20,233,690
Departmental Revenue	3,505	(5)	346	-	17,995
Local Cost	20,984,475	20,147,360	18,675,151	21,812,356	20,215,695

Actual appropriation for 2008-09 is less than modified budget. Variable rate savings of \$1,830,000 were realized from covenants that require conservative budgeting of variable rate interest. This savings is offset by reduced interest earnings caused by the termination of reserve fund investments and costs of legal services related to the 1997 Lease/Leaseback transaction due to the recent financial difficulties of AIG, the defeasance bank on the Lease/Leaseback transaction.

Variable rate interest savings used to prepay Certificates of Participation per Board policy:

- 2004-05 \$1.8 million
- 2005-06 \$1.0 million
- 2006-07 \$0.3 million
- 2007-08 \$0.8 million
- 2008-09 \$1.2 million
- 2009-10 \$1.83 million (budgeted)

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: County Administrative Office - Joint Powers Leases  
 FUND: General

BUDGET UNIT: AAA JPL  
 FUNCTION: General  
 ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	22,572,197	21,874,723	20,556,182	22,406,840	23,985,506	24,849,445	863,939
Total Exp Authority	22,572,197	21,874,723	20,556,182	22,406,840	23,985,506	24,849,445	863,939
Reimbursements	(1,584,217)	(1,727,368)	(1,880,685)	(2,173,150)	(2,173,150)	(1,816,051)	357,099
Total Appropriation	20,987,980	20,147,355	18,675,497	20,233,690	21,812,356	23,033,394	1,221,038
<b>Departmental Revenue</b>							
Other Revenue	3,505	(5)	346	17,995	-	-	-
Total Revenue	3,505	(5)	346	17,995	-	-	-
Local Cost	20,984,475	20,147,360	18,675,151	20,215,695	21,812,356	23,033,394	1,221,038

Services and supplies of \$24,849,445 represent lease payments and related fees and administrative costs for the major county assets financed by the general fund, and provides for principal reduction of existing Certificates of Participation pursuant to County Policy. In 2009-10, services and supplies are increased by \$863,939. This amount is made up of a \$630,000 increase in appropriation to be used to prepay principal on existing Certificates of Participation and reduced interest earnings in debt service reserve funds due to the termination of investment agreements. These interest earnings are used to offset the interest portion of lease payments.

Reimbursements of \$1,816,051 include \$1,263,251 to fund the lease payments and related costs of the Glen Helen Pavilion. This reimbursement is funded by revenues associated with the operation of the pavilion. Reimbursements also include \$470,000 from the Utilities budget which represents savings from the ENVEST project which was financed with proceeds of the 1997 Public Improvement Financing. A reimbursement of \$82,800 from Preschool Services represents payment for a portion of the down payment for a preschool building in Ontario that was funded with proceeds of the 1997 Public Improvement Financing.



Lease payments included in this budget unit for 2009-10 are:

Glen Helen Pavilion	1,171,023
Justice Center/Chino Airport Improvements	6,494,800
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,316,603
County Government Center	3,419,310
West Valley Detention Center	10,010,620
Subtotal:	<u>22,412,356</u>
Reduction of Variable Rate Debt	1,830,000
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	607,089
Reimbursements	(1,816,051)
Subtotal:	<u>621,038</u>
Total:	<u>23,033,394</u>

## Federal Forest Reserve

### DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. These Forest System revenues had been collected primarily from timber sales. As a result of this decline, Congress recognized the need to stabilize payment to counties, and on October 30, 2000, the Secure Rural Schools and Community Self-Determination Act of 2000 (the "SRS Act"), Public Law 106-393, was enacted.

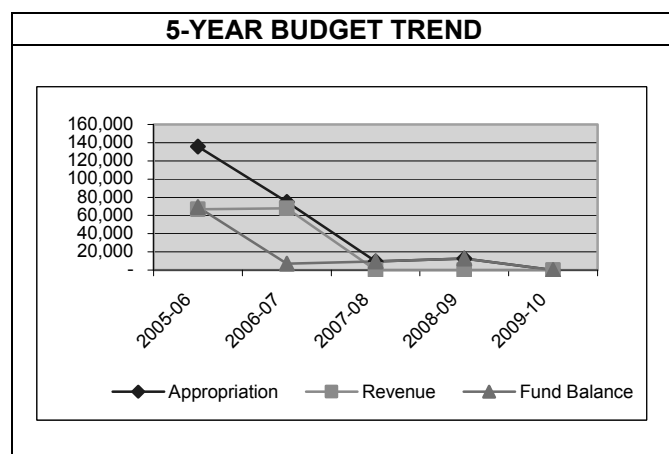
The SRS Act provided five years (fiscal years 2002 through 2006) of transitional assistance to rural counties affected by the decline in revenue from timber harvests on federal lands and provided the counties with the option to remain under the 25-percent Payment Method with fluctuating funding levels or change to the Full Payment Method, that required counties to designate 15% to 20% of these revenues be allocated to either Title II or Title III projects under the Act. Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality. Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps; easement purchases; forest-related education opportunities; fire prevention and county planning; and community forestry. On September 4, 2001, the Board of Supervisors switched from the 25-percent Payment Method to the Full Payment Method with 20% of the funds being used for Title III projects. This election was utilized for the remaining four years of the SRS Act.

On May 25, 2007, the Iraq Accountability Appropriations Act of 2007, P.L. 110-28 included a provision for payments to States and Counties for fiscal year 2007 and extended provisions of Title II and Title III of the SRS Act for one more year. As a result of this extension, on September 18, 2007, the Board of Supervisors elected to continue with the Full Payment Method and continue to utilize 20% of the funds for Title III projects.

On October 3, 2008, P.L. 110-343 (H.R. 1424, Emergency Economic Stabilization Act of 2008) included a section that amended and reauthorized the SRS Act for fiscal years 2008 through 2011. Counties were required to elect to receive one of the following payments: (1) a share of the State's 25-percent rolling average payment or (2) a share of the State payment (formula payment). In November 2008, the Board of Supervisors elected to receive payments under the State's 25-percent rolling average payment. This election resulted in the elimination of the Title III funding; however it provided the County with a greater share of funding over the State payment option.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



**PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	132,572	67,743	67,000	12,622	12,622
Departmental Revenue	70,599	69,933	70,264	-	-
Fund Balance				12,622	

**ANALYSIS OF FINAL BUDGET**

GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: Federal Forest Reserve

BUDGET UNIT: SFB CAO  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	132,572	67,743	67,000	12,622	12,622	-	(12,622)
Total Requirements	132,572	67,743	67,000	12,622	12,622	-	(12,622)
<b>Departmental Revenue</b>							
Use of Money and Prop	2,856	1,513	1,984	-	-	-	-
State, Fed or Gov't Aid	67,743	68,420	68,280	-	-	-	-
Total Revenue	70,599	69,933	70,264	-	-	-	-
Fund Balance					12,622	-	(12,622)

The 2009-10 final budget reflects the termination of the Title III Federal Forest Reserve program and the closing out of this budget unit.



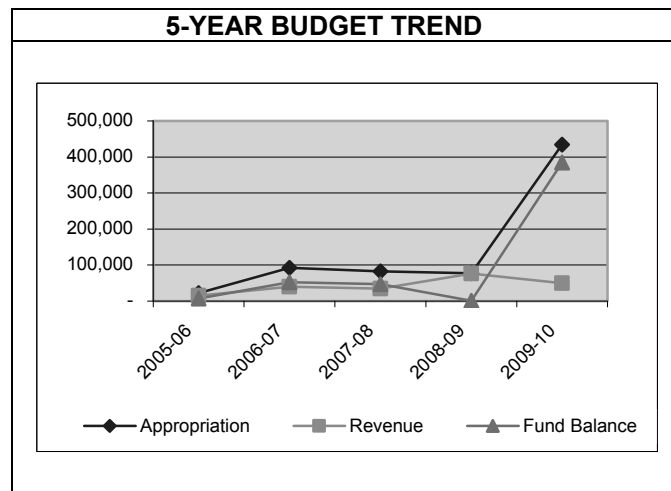
## Disaster Recovery Fund

### DESCRIPTION OF MAJOR SERVICES

The Disaster Recovery Fund was established to provide separate accountability for specific administrative and program costs related to the county's disaster recovery efforts. Prior incidents have included the Grand Prix/Old Fires in October 2003 and the Grass Valley/Slide Fires of October 2007.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

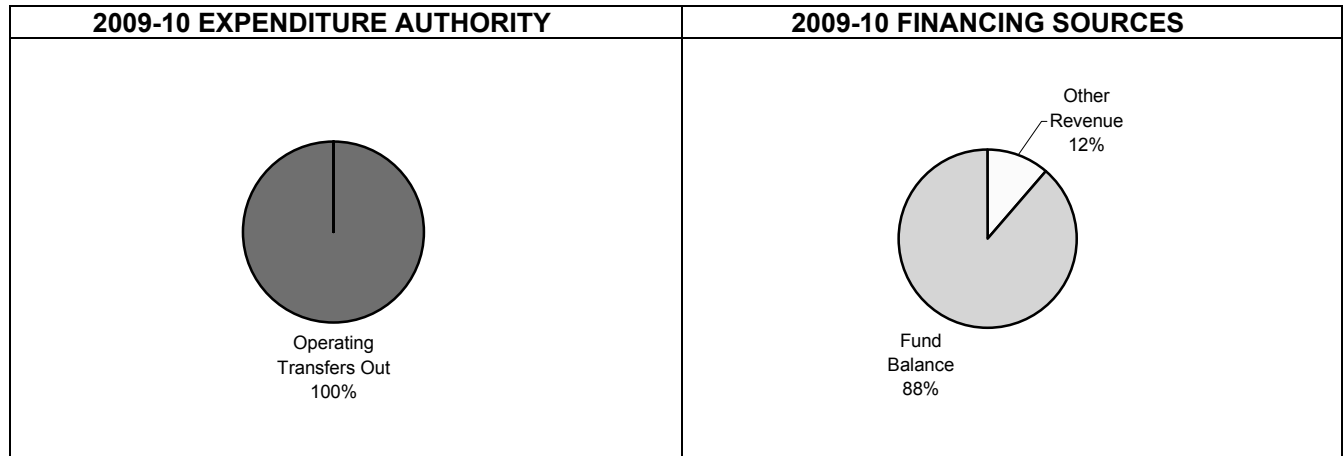


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	9,259	43,809	404,570	77,227	-
Departmental Revenue	44,107	38,996	358,185	76,385	383,520
Fund Balance				842	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: Disaster Recovery Fund

BUDGET UNIT: SFH CAO  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	9,259	7,551	404,570	-	-	-	-
Total Appropriation	9,259	7,551	404,570	-	-	-	-
Operating Transfers Out	-	36,258	-	-	77,227	434,362	357,135
Total Requirements	9,259	43,809	404,570	-	77,227	434,362	357,135
<b>Departmental Revenue</b>							
Use of Money and Prop	42,323	36,247	49,013	77,723	40,000	50,000	10,000
State, Fed or Gov't Aid	1,027	2,749	174,912	305,797	36,385	-	(36,385)
Current Services	-	-	134,260	-	-	-	-
Other Revenue	757	-	-	-	-	-	-
Total Revenue	44,107	38,996	358,185	383,520	76,385	50,000	(26,385)
				Fund Balance	842	384,362	383,520

Operating transfers out of \$434,362 are to reimburse county departments for specific administrative and program costs related to future disaster recovery efforts by the county.

Use of money and property revenue of \$50,000 represents interest earnings on this budget unit's cash balance.





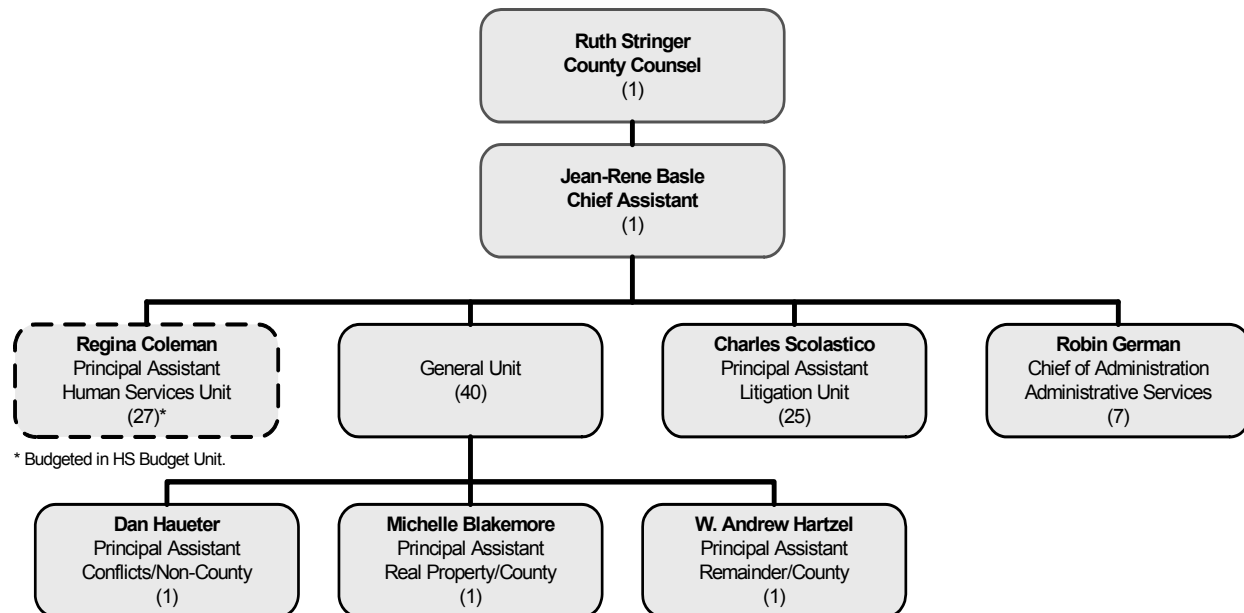
## COUNTY COUNSEL

### Ruth E. Stringer

#### MISSION STATEMENT

County Counsel serves and protects the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Provide accurate, timely and reliable legal advice to clients to assist them to achieve their objectives.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of clients who ranked service they receive from County Counsel as satisfactory or above.	99.0%	95.0%	97.2%	95.0%

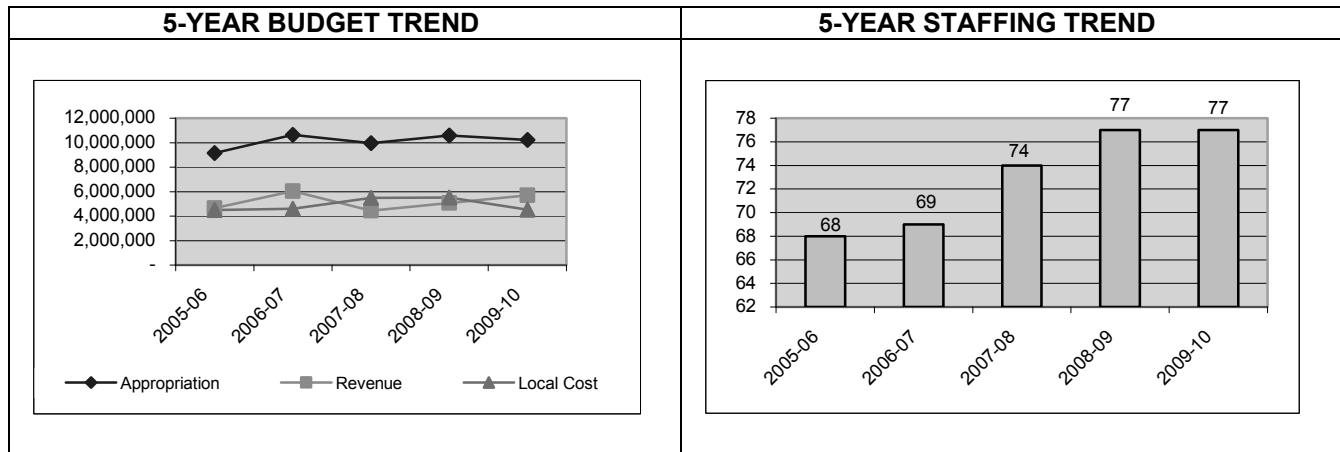


## County Counsel

### DESCRIPTION OF MAJOR SERVICES

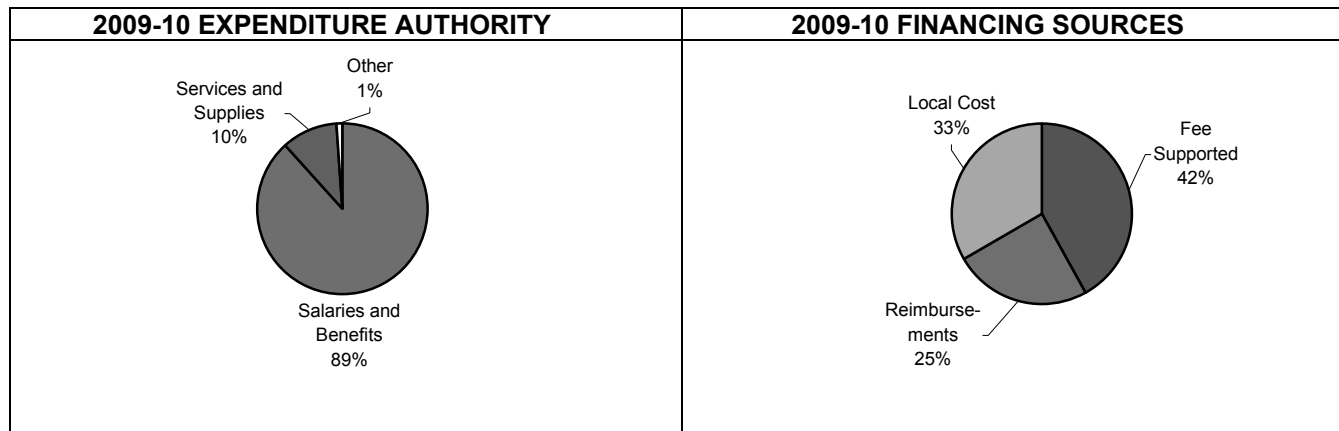
County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, which handles tort and civil rights litigation, workers' compensation and code enforcement; the Human Services Unit, which serves the Human Services departments; and the General Unit, which provides legal services primarily to county departments supported by the general fund.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	9,145,838	10,150,981	8,731,033	10,600,311	10,514,706
Departmental Revenue	4,656,166	5,840,190	4,213,732	5,080,585	5,038,835
Local Cost	4,489,672	4,310,791	4,517,301	5,519,726	5,475,871
Budgeted Staffing				77	

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$988,615 to local cost; a decrease of \$441,578 to appropriation, and an increase of \$547,037 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was not impacted.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Budget Reduction	-	(441,578)	-	(441,578)
Reduction made to services and supplies, travel, and transfers - publications, computer software, and small equipment were reduced \$382,762, travel was reduced \$37,000 and transfers related to Information Services Department support and Office Depot purchases were reduced \$21,816.				
Salary Reduction	-		547,037	(547,037)
Reduction was offset with increased revenue from approved fee adjustments.				
<b>Total</b>	<b>-</b>	<b>(441,578)</b>	<b>547,037</b>	<b>(988,615)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Administrative/Executive  
DEPARTMENT: County Counsel  
FUND: General

BUDGET UNIT: AAA CCL  
FUNCTION: General  
ACTIVITY: Counsel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,420,090	9,125,530	10,312,439	12,142,068	11,535,020	11,989,570	454,550
Services and Supplies	573,403	773,625	910,268	1,035,304	1,741,931	1,198,591	(543,340)
Central Computer	71,451	90,952	95,159	101,666	101,666	95,911	(5,755)
Travel	-	-	-	93,504	160,000	123,000	(37,000)
Equipment	-	92,663	-	-	-	-	-
Transfers	80,894	95,158	141,821	180,395	181,349	159,533	(21,816)
Total Exp Authority	9,145,838	10,177,928	11,459,687	13,552,937	13,719,966	13,566,605	(153,361)
Reimbursements	-	(26,947)	(2,728,654)	(3,038,231)	(3,119,655)	(3,343,955)	(224,300)
Total Appropriation	9,145,838	10,150,981	8,731,033	10,514,706	10,600,311	10,222,650	(377,661)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	208	-	-	-	-
Current Services	4,654,051	5,840,175	4,212,089	5,038,084	5,080,585	5,692,768	612,183
Other Revenue	2,115	15	1,435	751	-	600	600
Total Revenue	4,656,166	5,840,190	4,213,732	5,038,835	5,080,585	5,693,368	612,783
Local Cost	4,489,672	4,310,791	4,517,301	5,475,871	5,519,726	4,529,282	(990,444)
Budgeted Staffing					77	77	-

Salaries and benefits of \$11,989,570 fund 77 budgeted positions and continue to include funding of anticipated retirement costs. Total costs are increasing by \$454,550 over the prior year. Changes in budgeted staffing include the addition of one Executive Secretary I offset by the subsequent deletion of an Office Assistant III. Additionally, two budgeted dual fill positions (Chief Assistant County Counsel and a Deputy County Counsel IV) added last year to assist with transition were deleted and these reductions were offset by the addition of two new extra-help positions (Principal Assistant County Counsel and a Deputy County Counsel IV) in order to provide for continued representation in various complex legal matters requiring historical knowledge. The net effect of these position changes is zero.

Services and supplies of \$1,198,591 includes professional services such as expert witnesses, initial outside counsel costs, transcriber costs, general office expenses, computer hardware and software expenses, small equipment purchases, and other expenses, such as publications and professional memberships. The decrease of \$543,340 represents reduced funding for the law library, general office expenses, computer software, and small equipment and includes the shift of \$459,906 from services and supplies to salaries and benefits to fund the 2008-09 MOU.

Travel of \$123,000 includes private mileage, air travel, hotel, car rental, and conference fees. The decrease of \$37,000 will result in less opportunity for the attorneys to keep abreast in multiple areas of the law.

Transfers of \$159,533 include charges from Purchasing, Real Estate Services, Facilities Management, Human Resources for employee programs and Information Services Department for systems support services.

Reimbursements of \$3,343,955 are payments from other departments for services rendered by County Counsel. The increase of \$224,300 is the result of a fee increase approved by the Board of Supervisors.

Current services revenue of \$5,692,768 is received from non-general fund departments and outside clients. The increase of \$612,183 is primarily due to a fee increase approved by the Board of Supervisors (\$541,449), as well as new revenue from Quad State (\$26,000), County Library (\$14,820), Fleet Management (\$4,370), and San Bernardino International Airport Authority (\$3,278), as well as additional services provided to existing clients (\$22,266).

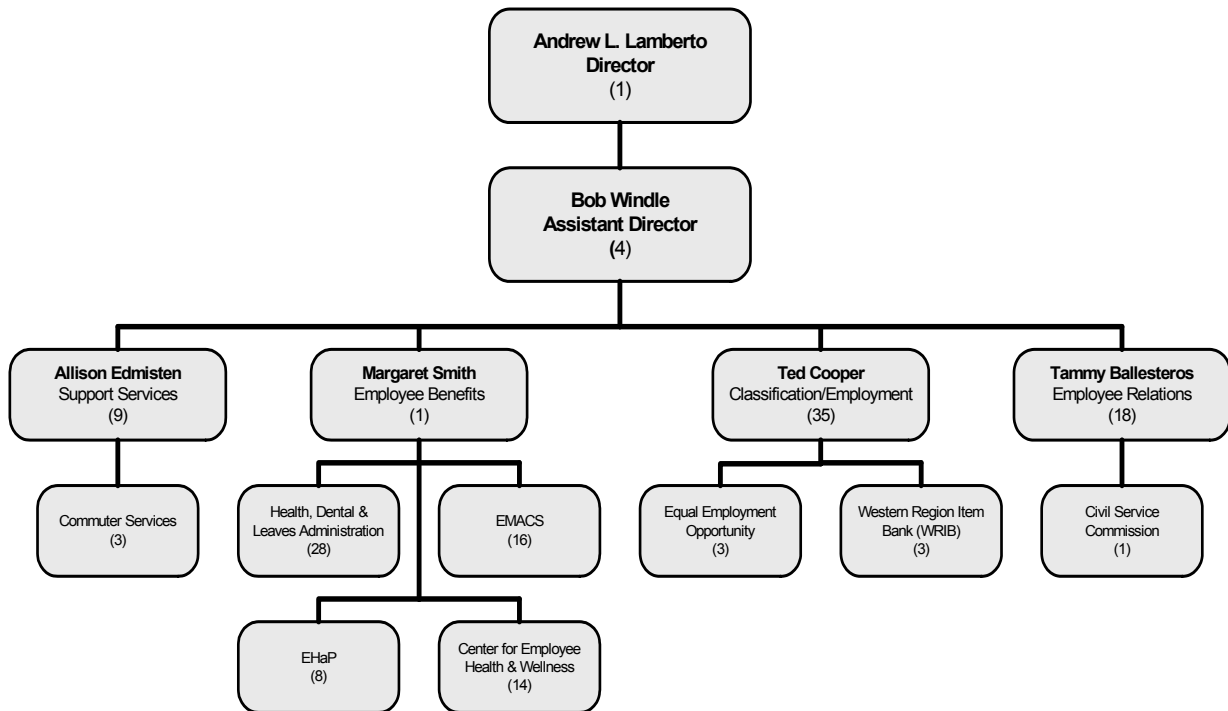
## HUMAN RESOURCES

### Andrew L. Lamberto

#### MISSION STATEMENT

The Human Resources Department is committed to providing effective customer services to all departments, employees, and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs, and services.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.
2. Increase and improve delivery of Human Resources services to customers.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage increase of contacts made due to the marketing efforts of the department (19,485 contacts in 2007-08).	30%	5%	N/A	8%
Percentage of qualified applicants (i.e. applicants who pass the examination process and are placed on an eligibility list(s)).	90%	82%	85%	N/A
Percentage increase of new WRIB members (164 members in 2005-06).	9%	4%	4%	N/A
Percentage increase of departments using NEOGOV for the entire certification process.	N/A	5%	N/A	12%
Percentage of county departments accessing 201 files via computer.	N/A	50%	100%	50%
Completion Rate for the Health Risk Assessment (HRA).	14%	20%	27%	N/A

As a result of budget cuts and efforts to reduce staffing through attrition, there have been very few external recruitments, therefore marketing efforts have not been a focus. The performance indicator measuring the percentage increase of contacts due to marketing efforts will be re-evaluated during 2009-10. In addition, the 2008-09 actual data for the performance indicator that measures the percentage increase of departments using NEOGOV for the certification process is not applicable due to data transfer issues between NEOGOV and EMACS. Information technology programmers will continue to evaluate the NEOGOV certification process to determine feasibility. During 2008-09, 100% of county departments were accessing 201 files via computer, exceeding the expected 50% target. Therefore, this performance measure will be removed in 2010-11.

## SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Human Resources	6,105,255	358,650	5,746,605		98
The Center for Employee Health and Wellness	999,134	999,134	-		14
Unemployment Insurance	4,000,500	-	4,000,500		-
Total General Fund	11,104,889	1,357,784	9,747,105		112
<b>Special Revenue Funds</b>					
Commuter Services	1,268,168	622,110		646,058	3
Employee Benefits and Services	4,309,148	3,220,668		1,088,480	29
Total Special Revenue Funds	5,577,316	3,842,778		1,734,538	32
<b>Total - All Funds</b>	<b>16,682,205</b>	<b>5,200,562</b>	<b>9,747,105</b>	<b>1,734,538</b>	<b>144</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

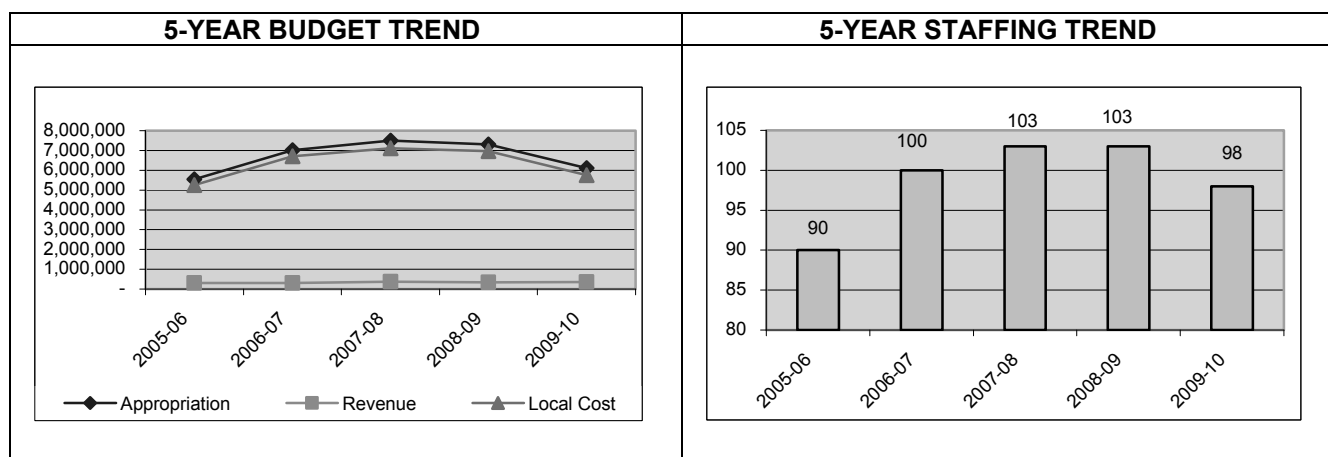
## Human Resources

### DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the county's human resources programs. This includes the responsibility for recruitment, employment testing, and certification of eligible candidates; establishment and maintenance of classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

In addition, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 167 public agencies to develop employment tests. Each WRIB participating agency pays an annual fee.

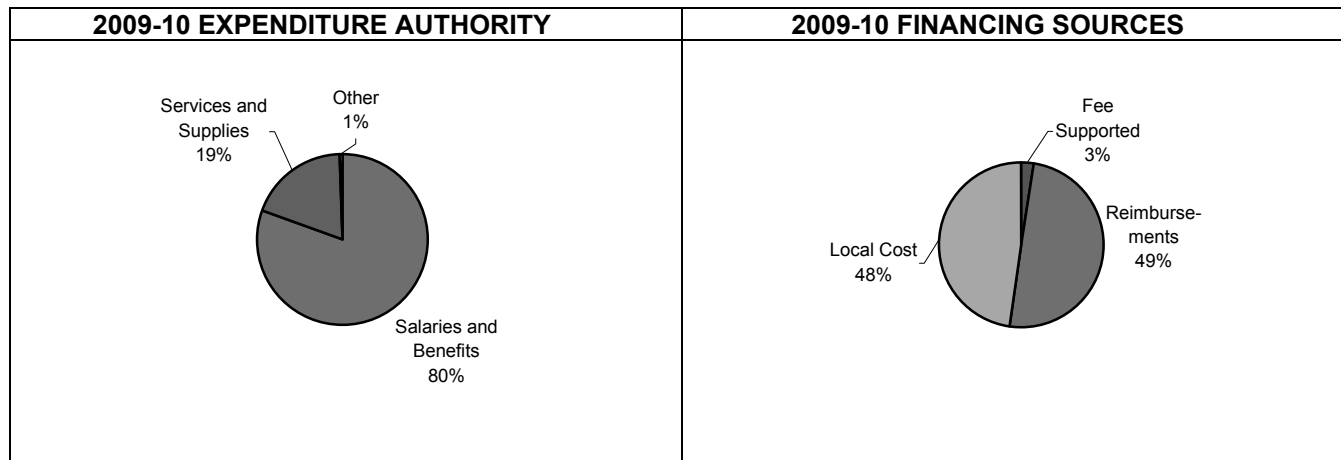
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	6,248,060	7,548,503	6,853,991	7,242,297	7,173,296
Departmental Revenue	274,495	667,883	556,240	373,750	411,567
Local Cost	5,973,565	6,880,620	6,297,751	6,868,547	6,761,729
Budgeted Staffing				99	

Actual appropriation for 2008-09 is less than modified budget due to a reduction in charges for advertising, systems development, and other cost saving measures.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$984,284 to appropriation and local cost; the details are listed in the following schedule. Budgeted staffing was reduced by 5 positions, 3 of which are filled and the remainder is vacant.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(5)	(548,917)	-	(548,917)
Reduction made to salaries and benefits and services and supplies - deleted 1 vacant Office Assistant III, 1 vacant Office Assistant IV, 1 filled Personnel Tech, and 1 filled Human Resources Analyst I; transferred 1 filled Human Resources Analyst I to the Commuter Services budget unit; reduced professional services by \$159,675.				
Salary Reduction		(435,367)	-	(435,367)
Reduction made to services and supplies - professional services was reduced to eliminate the Work Care contract; office expenses were also reduced.				
<b>Total</b>	<b>(5)</b>	<b>(984,284)</b>	<b>-</b>	<b>(984,284)</b>

The preceding reductions were incorporated into the departmental budget and are reflected on the following schedule that details the budget by appropriation unit. At the 2009-10 budget hearing, the Board of Supervisors approved a final budget adjustment that resulted from an analysis of the Salary Reduction mitigation compared to actual negotiated agreements to restore 2 budgeted staffing positions to avoid layoffs.



GROUP: Administrative/Executive  
DEPARTMENT: Human Resources  
FUND: General

BUDGET UNIT: AAA HRD  
FUNCTION: General  
ACTIVITY: Personnel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,123,465	8,446,772	9,071,229	9,698,640	9,648,036	9,733,371	85,335
Services and Supplies	2,901,975	3,503,263	3,074,988	2,728,550	3,268,721	2,116,035	(1,152,686)
Central Computer	148,560	145,325	115,581	121,680	130,223	143,203	12,980
Travel	-	-	-	22,254	42,190	27,950	(14,240)
Transfers	26,888	182,923	263,335	58,222	106,739	74,647	(32,092)
Total Exp Authority	10,200,888	12,278,283	12,525,133	12,629,346	13,195,909	12,095,206	(1,100,703)
Reimbursements	(3,952,828)	(4,729,780)	(5,671,142)	(5,456,050)	(5,884,152)	(5,989,951)	(105,799)
Total Appropriation	6,248,060	7,548,503	6,853,991	7,173,296	7,311,757	6,105,255	(1,206,502)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	14,154	-	-	-	-	-
Current Services	274,495	605,530	437,846	380,359	297,500	303,900	6,400
Other Revenue	-	48,199	118,394	31,208	46,250	54,750	8,500
Total Revenue	274,495	667,883	556,240	411,567	343,750	358,650	14,900
Local Cost	5,973,565	6,880,620	6,297,751	6,761,729	6,968,007	5,746,605	(1,221,402)
Budgeted Staffing					103	98	(5)

Salaries and benefits of \$9,733,371 fund 98 budgeted positions. The net increase of \$85,335 results from the transfer in of 2 budgeted positions from the Employee Benefits and Services budget unit as a result of the outsourcing of the short term disability program. These costs were offset by the mid-year elimination of 4 vacant budgeted positions to account for the 2008-09 8% Reduction Plan, including two Office Assistant IIIs, an Office Assistant II, and a Labor Negotiator, and the deletion of 3 positions resulting from the salary reduction previously mentioned.

Services and supplies of \$2,116,035 have decreased by \$1,152,686 due to budget cuts, primarily centered on reduced spending in professional services. This appropriation unit also includes tuition reimbursement funds, advertising expenses, and telecommunication charges.

Travel of \$27,950 has decreased by \$14,240 and includes private mileage, air travel, hotel, car rental, and conference fees.

Transfers of \$74,647 include office expenses and facilities charges, and have decreased by \$32,092 due to the reduction of office supply expenses and building costs allocated from other departments.

Reimbursements of \$5,989,951 represent payments from other departments for employee relations, the Employee Health and Productivity program, the Employee Assistance Program, and advertising costs. These costs have increased by \$105,799 as a result of increased staffing costs.

Departmental revenue of \$358,650 primarily represents revenue from Western Region Item Bank (WRIB) memberships.

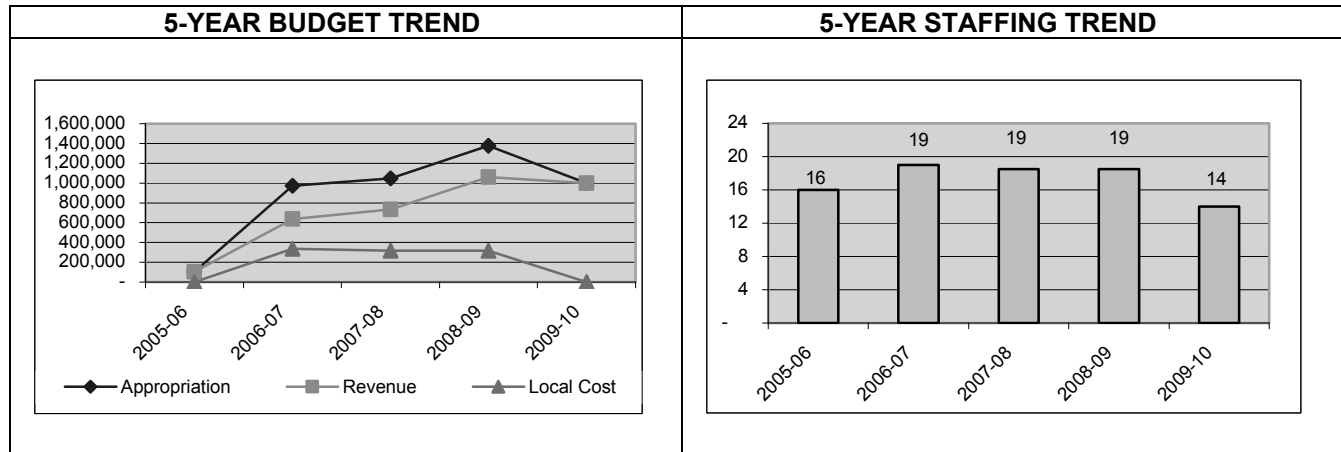


## The Center for Employee Health and Wellness

### DESCRIPTION OF MAJOR SERVICES

The Center for Employee Health and Wellness (CEHW) is part of the Employee Benefits and Services Division. The CEHW is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

### BUDGET HISTORY

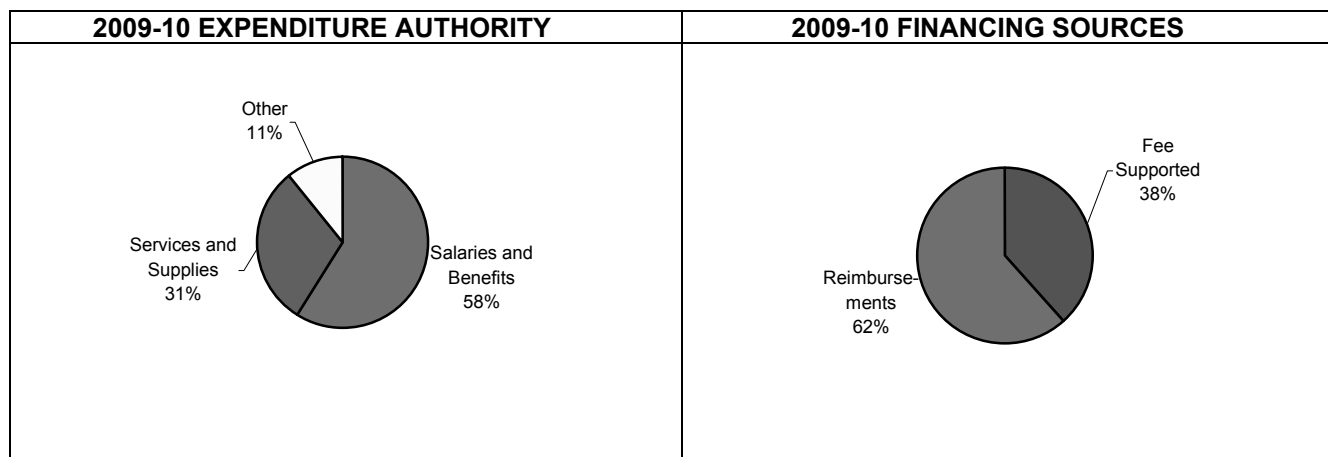


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	(69,471)	366,072	821,164	1,309,368	697,821
Departmental Revenue	80,490	448,418	589,580	1,129,602	547,411
Local Cost	(149,961)	(82,346)	231,584	179,766	150,410
Budgeted Staffing				19	

Actual appropriation and departmental revenue for 2008-09 is less than budget due to a reduction in exam services.

## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut. This reduction resulted in a decrease of \$483,678 to appropriation, a decrease of \$167,678 to departmental revenue, and a decrease of \$316,000 to local cost. The details are listed in the following schedule. Budgeted staffing was reduced by 4 positions, 3 of which are filled and the remainder is vacant.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(4)	(483,678)	(167,678)	(316,000)
Reduction made to salaries and benefits and services and supplies - as a result of budget cuts the High Desert Center for Employee Health and Wellness will be closing effective July 1, 2009, resulting in a staffing decrease of 3 filled positions: a Clinic Assistant, contract Occupational Health Physician, and Licensed Vocational Nurse II; and a vacant part-time contract Nurse Practitioner. Lab costs were reduced by \$92,298 and departmental fee revenue was reduced by \$167,678.				
<b>Total</b>	<b>(4)</b>	<b>(483,678)</b>	<b>(167,678)</b>	<b>(316,000)</b>

The preceding reduction was incorporated into the departmental budget and is reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Administrative/Executive  
 DEPARTMENT: Human Resources - Center for Employee Health and Wellness  
 FUND: General

BUDGET UNIT: AAA OCH  
 FUNCTION: General  
 ACTIVITY: Personnel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,062,708	1,250,305	1,543,825	1,918,286	1,817,432	1,535,235	(282,197)
Services and Supplies	223,397	692,444	865,985	187,893	959,491	765,906	(193,585)
Central Computer	9,865	12,642	11,620	14,544	14,544	19,356	4,812
Travel	-	-	-	8,924	15,200	12,700	(2,500)
Equipment	-	7,367	-	-	-	-	-
Transfers	37,565	3,565	231,934	262,816	263,339	279,429	16,090
Total Exp Authority	1,333,535	1,966,323	2,653,364	2,392,463	3,070,006	2,612,626	(457,380)
Reimbursements	(1,403,006)	(1,600,251)	(1,832,200)	(1,694,642)	(1,694,638)	(1,613,492)	81,146
Total Appropriation	(69,471)	366,072	821,164	697,821	1,375,368	999,134	(376,234)
<b>Departmental Revenue</b>							
Current Services	80,490	448,418	589,580	547,411	1,059,368	999,134	(60,234)
Total Revenue	80,490	448,418	589,580	547,411	1,059,368	999,134	(60,234)
Local Cost	(149,961)	(82,346)	231,584	150,410	316,000	-	(316,000)
Budgeted Staffing					19	14	(5)

Salaries and benefits of \$1,535,235 fund 14 budgeted positions and are decreasing by \$282,197 and a total of 5 budgeted positions as a result of budget reductions. In addition to the 4 positions deleted as a result of the closing of the High Desert clinic, the department deleted 2 filled Clinic Assistants, and 1 filled contract Physician Assistant. These position deletions were offset by the addition of 2 Registered Nurse II – Clinic positions which are needed due to the elimination of the Workcare contract by the Human Resources Department.

Services and supplies of \$765,906 include the cost to provide medical exams and other health related services. These costs have decreased by \$193,585 due to the lack of hiring and need for pre-employment physicals, and the closing of the High Desert clinic.

Travel of \$12,700 includes negotiated travel costs for contract employees.

Transfers of \$279,429 include the costs for administrative support to the Human Resources and Employee Benefits and Services budget units; and office expenses.

Reimbursements of \$1,613,492 are based on budgeted staffing and are collected from all county departments to fund the CEHW programs. The \$81,146 decrease is the result of a decrease in budgeted positions.

Departmental revenue of \$999,134 includes fees for services such as physical examinations and vaccinations. The \$60,234 decrease is the result of a decrease in examinations.

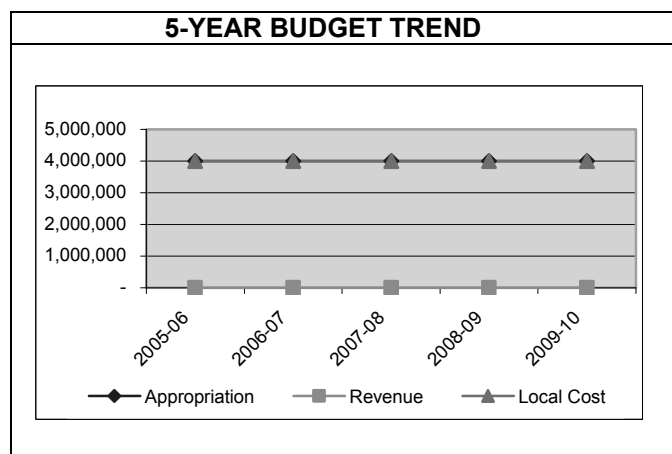
## Unemployment Insurance

### DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

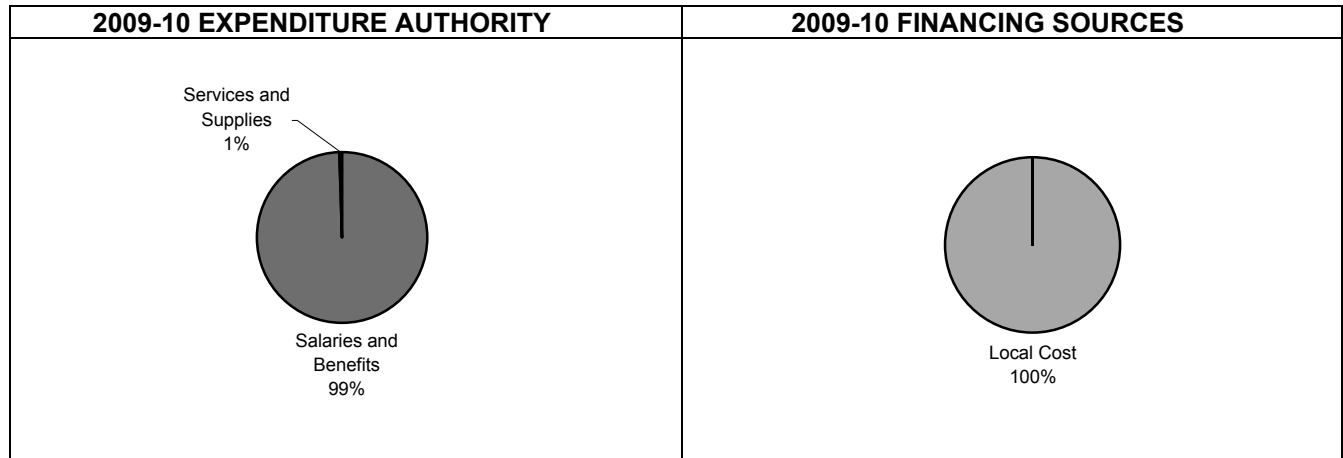
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,942,702	2,872,222	2,491,685	4,000,500	2,960,186
Departmental Revenue	-	-	-	-	-
Local Cost	2,942,702	2,872,222	2,491,685	4,000,500	2,960,186

Actual appropriation for 2008-09 is less than modified budget due to reduced program costs resulting from a more aggressive approach by the county in pursuing protestable claims.

**ANALYSIS OF FINAL BUDGET**

GROUP: Administrative/Executive  
DEPARTMENT: Human Resources - Unemployment Insurance  
FUND: General

BUDGET UNIT: AAA UNI  
FUNCTION: General  
ACTIVITY: Personnel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,876,202	2,809,847	2,453,964	2,927,518	3,960,740	3,958,543	(2,197)
Services and Supplies	16,500	12,375	21,321	17,908	25,000	25,000	-
Transfers	50,000	50,000	16,400	14,760	14,760	16,957	2,197
Total Appropriation	2,942,702	2,872,222	2,491,685	2,960,186	4,000,500	4,000,500	-
Local Cost	2,942,702	2,872,222	2,491,685	2,960,186	4,000,500	4,000,500	-

Salaries and benefits of \$3,958,543 represent amount available for unemployment claims to be paid during 2009-10.

Due to an increase in administrative charges owed to the Employee Benefits and Services Division, transfers for 2009-10 have been increased and the difference was removed from salaries and benefits.

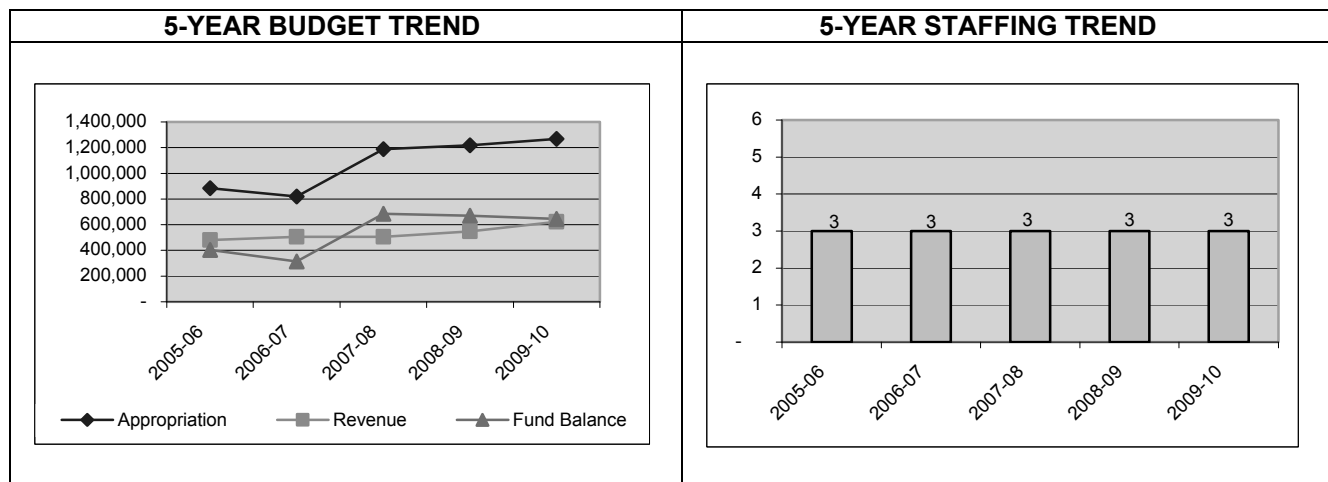


## Commuter Services

### DESCRIPTION OF MAJOR SERVICES

The Commuter Services budget unit was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This budget unit receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

### BUDGET HISTORY

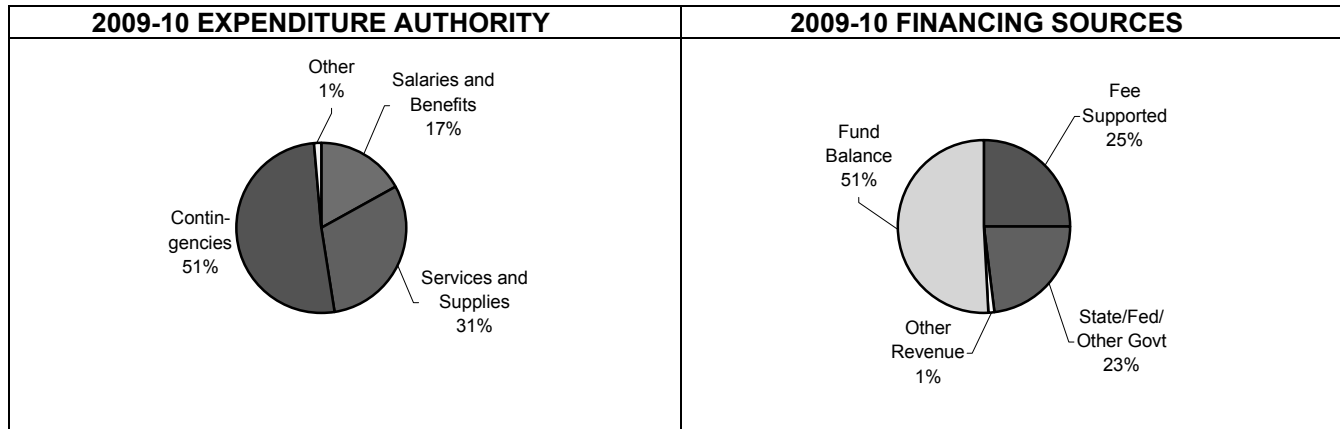


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	480,502	273,661	536,754	1,243,927	595,141
Departmental Revenue	391,122	642,905	523,844	573,000	570,271
Fund Balance				670,927	
Budgeted Staffing				3	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Human Resources  
FUND: Commuter Services

BUDGET UNIT: SDF HRD  
FUNCTION: Health and Sanitation  
ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	123,049	137,532	137,939	177,277	188,234	215,161	26,927
Services and Supplies	265,419	277,157	306,996	345,680	326,868	384,852	57,984
Central Computer	-	2,574	2,645	2,887	2,887	2,903	16
Travel	-	-	-	1,090	1,100	1,175	75
Vehicles	59,828	-	48,695	24,348	33,000	-	(33,000)
Transfers	42,206	16,598	40,479	43,859	44,278	16,977	(27,301)
Contingencies	-	-	-	-	622,560	647,100	24,540
Total Exp Authority	490,502	433,861	536,754	595,141	1,218,927	1,268,168	49,241
Reimbursements	(10,000)	(160,200)	-	-	-	-	-
Total Appropriation	480,502	273,661	536,754	595,141	1,218,927	1,268,168	49,241
<b>Departmental Revenue</b>							
Use of Money and Prop	10,124	16,302	27,474	16,055	10,000	11,000	1,000
State, Fed or Gov't Aid	220,578	428,328	303,225	289,284	316,000	294,700	(21,300)
Current Services	180,980	198,275	193,145	264,932	222,000	316,410	94,410
Other Revenue	(20,560)	-	-	-	-	-	-
Total Revenue	391,122	642,905	523,844	570,271	548,000	622,110	74,110
				Fund Balance	670,927	646,058	(24,869)
				Budgeted Staffing	3	3	-

Salaries and benefits of \$215,161 fund 3 budgeted positions and are increasing by \$26,927 due to the transfer in of 1 Human Resource Analyst I from the Human Resources budget unit to manage the program. This increase was offset by the deletion of 1 vacant Media Specialist position.

Services and supplies of \$384,852 include charges for operating van pools and other ride share programs. The \$57,984 increase results from additional participation in the vanpool program.

Travel of \$1,175 primarily represents costs for motor pool daily rentals.

In 2009-10, Commuter Services does not anticipate purchasing any additional vehicles resulting in a \$33,000 decrease.

Transfers of \$16,977 represent charges for administrative oversight and office expenses. The \$27,301 decrease results from a reduction in the administrative oversight allocation due to the transfer in of a Human Resources Analyst I position to this budget unit.

Contingencies of \$647,100 have increased by \$24,540 based on available departmental revenue.

Departmental revenue of \$622,110 includes payroll deductions from employees participating in the vanpool and rideshare programs, as well as funds from the Air Quality Management Districts. The \$74,110 increase is a result of additional vanpool participation.

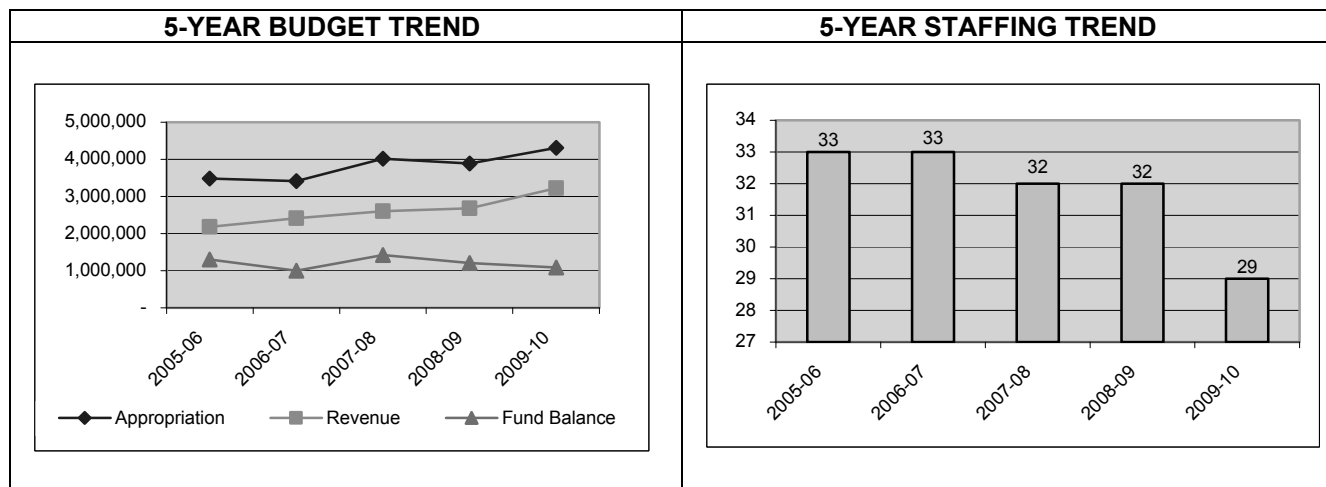


## Employee Benefits and Services

### DESCRIPTION OF MAJOR SERVICES

Employee Benefits and Services, under the direction of the Human Resources Department, administers the county's health, dental, vision and life insurance plans as well as its integrated leave programs.

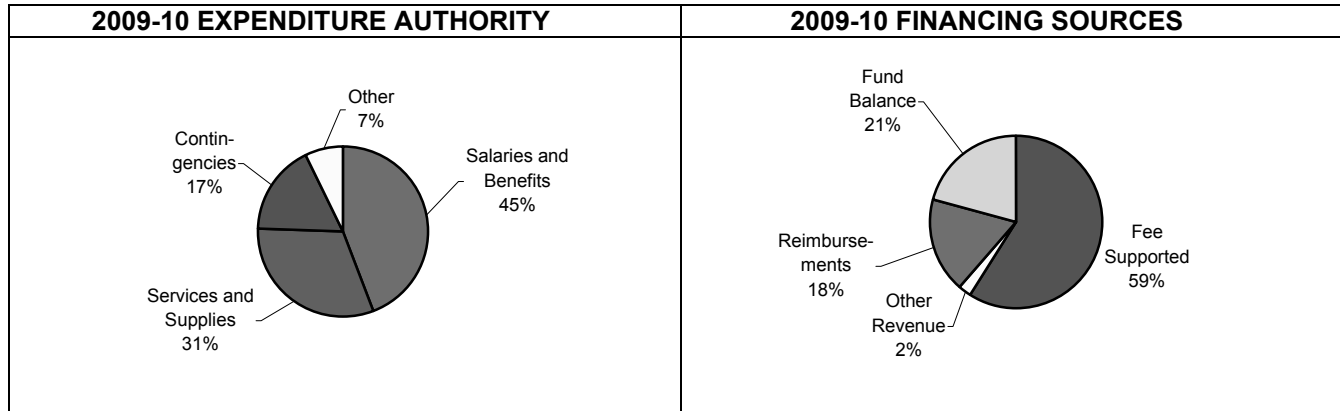
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,438,061	2,149,773	2,514,676	3,890,523	2,866,845
Departmental Revenue	2,136,691	2,562,800	2,300,325	2,684,008	2,748,810
Fund Balance				1,206,515	
Budgeted Staffing				32	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

**ANALYSIS OF FINAL BUDGET**

**GROUP:** Administrative/Executive  
**DEPARTMENT:** Human Resources  
**FUND:** Employee Benefits and Services

**BUDGET UNIT:** SDG HRD  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,795,060	1,994,481	2,182,010	2,371,201	2,392,392	2,325,647	(66,745)
Services and Supplies	553,733	810,946	721,573	1,027,227	1,147,166	1,582,311	435,145
Central Computer	-	24,434	29,754	28,162	30,927	33,733	2,806
Travel	-	-	-	19,460	25,000	26,000	1,000
Equipment	-	-	11,510	-	-	-	-
Transfers	174,268	269,865	514,095	359,807	367,163	381,566	14,403
Contingencies	-	-	-	-	866,887	903,209	36,322
Total Exp Authority	2,523,061	3,099,726	3,458,942	3,805,857	4,829,535	5,252,466	422,931
Reimbursements	(85,000)	(949,953)	(944,266)	(939,012)	(939,012)	(943,318)	(4,306)
Total Appropriation	2,438,061	2,149,773	2,514,676	2,866,845	3,890,523	4,309,148	418,625
<b>Departmental Revenue</b>							
Use of Money and Prop	40,515	39,465	64,430	26,619	30,000	25,000	(5,000)
State, Fed or Gov't Aid	-	-	7,415	17	-	-	-
Current Services	468,865	703,748	646,891	2,746,041	2,654,008	3,095,668	441,660
Other Revenue	1,627,311	1,819,587	1,581,589	(23,867)	-	100,000	100,000
Total Revenue	2,136,691	2,562,800	2,300,325	2,748,810	2,684,008	3,220,668	536,660
				Fund Balance	1,206,515	1,088,480	(118,035)
				Budgeted Staffing	32	29	(3)

Salaries and benefits of \$2,325,647 fund 29 budgeted positions and are decreasing by \$66,745 as a result of the reduction of 1 vacant Office Specialist position and the transfer of 1 Office Specialist and 1 Office Assistant III position to the Human Resources budget unit due to outsourcing the administration of the short term disability program.

Services and supplies of \$1,582,311 include consulting services, office expenses, tuition reimbursement, and printing/mail charges. The \$435,145 increase primarily results from an increase in appropriation to support the wellness initiatives, which are fully funded by the county's healthcare providers.

Travel of \$33,733 reflects anticipated costs for training, conferences, hotels, meals, private mileage, and other travel related expenses.

Transfers of \$381,566 include charges for administrative oversight, facilities, and office expenses. The \$14,403 increase results from an increase in allocation for administrative expenses.

Contingencies of \$903,209 have increased by \$36,322 based on available departmental revenue.

Reimbursements of \$943,318 include the departmental recharge and administrative support from the Unemployment Insurance and the Center for Employee Health and Wellness budget units.



Departmental revenue of \$3,220,668 represents consultant and administrative trust fund reimbursements, the ING allocation for administration of the salary savings plan, and revenue received from the Courts for personnel services. The \$536,660 increase primarily results from the reimbursement from Kaiser and HealthNet for the wellness initiatives.



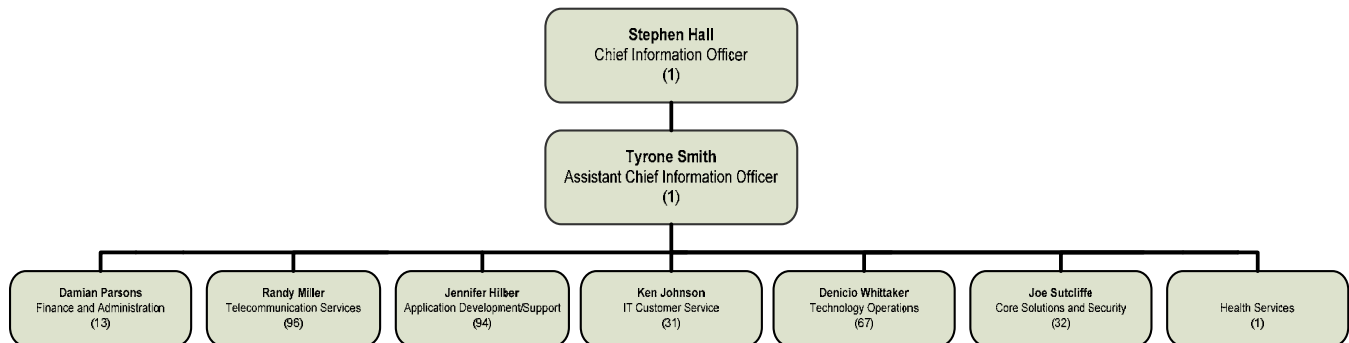
## INFORMATION SERVICES

### Stephen Hall

#### MISSION STATEMENT

The Information Services Department (ISD) provides contemporary, innovative, secure, and accessible technology in computer, media, and communication services in the most cost effective manner, enabling departments and agencies to accomplish the mission of San Bernardino County.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Provide technology solutions that enable departments to better serve county residents.
2. Improved customer satisfaction by delivering products and services that exceed expectations.
3. Improve telecommunication and data transmission capabilities to better respond to emergencies and disasters.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of applications upgraded to newest ESRI software platform. (currently 30)	N/A	25%	25%	N/A
Percentage of EMACS backlog projects completed. (40 as of 2006-07)	10%	10%	75%	N/A
Percentage of multi-media service projects completed on time.	N/A	95%	100%	N/A
Percentage of all physical servers virtualized.	8%	8%	16%	8%
Satisfaction rating from random product and service satisfaction surveys.	79%	75%	81%	75%
Satisfaction rating from yearly billing satisfaction surveys.	80%	75%	83%	80%
Evaluation of new rate metrics for WAN and circuit related to cost recovery.	N/A	100%	50%	100%
Success rate of applications deployed to production after review by quality assurance.	98%	99%	99%	99%
Percentage of Internet protocol (IP) based connections established for telephone usage between the County's main telephone locations and outlying areas.	0%	75%	50%	75%
Implement phased WAN backbone redesign to increase throughput capacity and redundancy.	N/A	50%	50%	100%
Implementation of a mobile disaster recovery unit.	N/A	100%	50%	N/A
Implement enhanced 911 calling identification software and hardware.	N/A	100%	20%	100%

## SUMMARY OF BUDGET UNITS

	2009-10			
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp    Staffing
<b>General Fund</b>				
Application Development	15,283,139	5,610,195	9,672,944	100
Total General Fund	15,283,139	5,610,195	9,672,944	100
<b>Internal Service Funds</b>				
Computer Operations	21,859,771	22,260,488		400,717    131
Telecommunication Services	26,906,390	34,610,180		7,703,790    105
800 Megahertz - Rebanding Project	25,000	25,000		-    -
Total Internal Service Funds	48,791,161	56,895,668		8,104,507    236
<b>Total - All Funds</b>	64,074,300	62,505,863	9,672,944	8,104,507    336

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

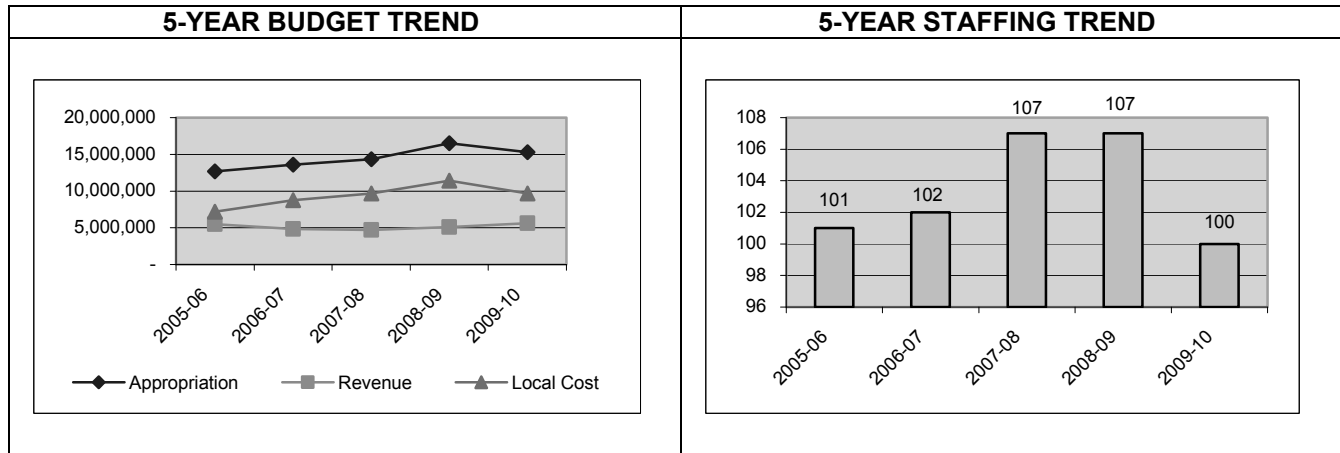


## Application Development

### DESCRIPTION OF MAJOR SERVICES

The Application Development division provides support for county departments as they develop, enhance and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

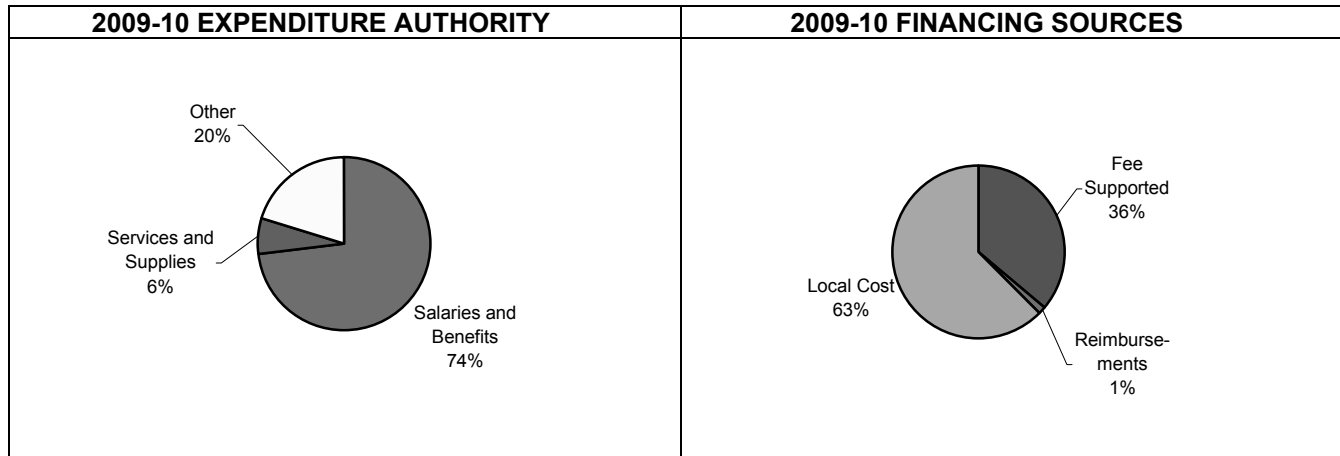
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	12,049,561	12,539,552	15,947,739	15,966,624	15,797,824
Departmental Revenue	4,343,792	4,154,196	4,284,608	5,089,326	4,936,969
Local Cost	7,705,769	8,385,356	11,663,131	10,877,298	10,860,855
Budgeted Staffing				103	

Actual appropriation for 2008-09 is less than modified budget as a result of a reduction in services, supplies, and travel costs to help offset the shortfalls in reimbursements and revenues. The revenue shortfall is reflective of reduced billable hours resulting from the loss of programmer positions which were deleted mid-year.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$1,451,228 to local cost, a decrease of \$1,053,276 to appropriation, and an increase of \$397,952 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 7 positions, 6 of which are filled and the remainder is vacant.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(2)	(516,359)	397,952	(914,311)
Reduction made to salaries and benefits and services and supplies - deleted 1 vacant and 1 filled Programmer Analyst III positions, reduced contract labor by \$250,000, and increased departmental revenue by \$397,952.				
Salary Reduction	(5)	(536,917)	-	(536,917)
Reduction made to salaries and benefits - deleted 2 filled Programmer Analyst IIIs, 2 filled Programmer IIIs, and 1 filled Systems Development Team Leader.				
<b>Total</b>	<b>(7)</b>	<b>(1,053,276)</b>	<b>397,952</b>	<b>(1,451,228)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$199,604 to the departmental budget to restore 4 filled positions. Additionally, the savings realized from the deferral of raises absorbed the remainder of the salary reduction. These adjustments are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Administrative/Executive  
 DEPARTMENT: Information Services - Application Development  
 FUND: General

BUDGET UNIT: AAA SDD  
 FUNCTION: General  
 ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,683,382	9,442,641	10,791,378	11,379,968	11,286,294	11,332,741	46,447
Services and Supplies	1,431,521	2,031,432	1,504,667	1,130,896	1,909,084	811,468	(1,097,616)
Central Computer	170,914	154,896	202,427	156,710	156,710	170,456	13,746
Travel	-	-	-	27,280	127,140	19,855	(107,285)
Equipment	32,852	-	119,720	25,615	26,520	12,500	(14,020)
Transfers	730,892	1,026,583	1,081,270	1,134,390	1,163,774	1,118,560	(45,214)
Total Exp Authority	12,049,561	12,655,552	13,699,462	13,854,859	14,669,522	13,465,580	(1,203,942)
Reimbursements	-	(116,000)	(192,499)	(89,427)	(183,698)	(214,833)	(31,135)
Total Appropriation	12,049,561	12,539,552	13,506,963	13,765,432	14,485,824	13,250,747	(1,235,077)
Operating Transfers Out	-	-	2,440,776	2,032,392	2,032,392	2,032,392	-
Total Requirements	12,049,561	12,539,552	15,947,739	15,797,824	16,518,216	15,283,139	(1,235,077)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	82,000	378	-	-	-	-
Current Services	4,343,792	4,072,196	4,284,230	4,936,969	5,089,326	5,610,195	520,869
Total Revenue	4,343,792	4,154,196	4,284,608	4,936,969	5,089,326	5,610,195	520,869
Local Cost	7,705,769	8,385,356	11,663,131	10,860,855	11,428,890	9,672,944	(1,755,946)
Budgeted Staffing					107	100	(7)

Salaries and benefits of \$11,332,741 fund 100 budgeted positions and are increasing by \$46,447. Budgeted staffing is reduced by a total of 7 budgeted positions, including 3 vacant Programmer IIIs, 1 vacant Office Assistant II, and 1 part-time vacant Programmer Analyst III to account for the 2008-09 8% Reduction Plan, and the deletion of 3 positions resulting from the salary reduction previously mentioned. These reductions were offset by the mid-year increase of 1 Media Specialist from part-time to full-time.

Services and supplies of \$811,468 primarily include computer software, maintenance, and support. The decrease of \$1,097,616 is primarily due to a decrease in costs for contract programming services and computer software, which is a necessary reduction to meet the reduced local cost target.

Travel of \$19,855 has decreased by \$107,285. This is a direct result of the reduced local cost available.

Equipment of \$12,500 represents a high definition camera for the multimedia services unit. The decrease of \$14,020 is due to reduced equipment needs.

Transfers of \$1,118,560 primarily include internal administrative costs, Human Resources services, and Office Depot charges. The decrease of \$45,214 is due to reduction of Office Depot charges, Human Resources advertising costs, as well as a reduction to equipment and data storage provided by Computer Operations.

Reimbursements of \$214,833 include a reimbursement of \$154,633 for the ISD Health Care Division Chief and reimbursement of \$60,200 for half of an ISD programmer providing services to the Treasurer-Tax Collector.

Operating transfers out of \$2,032,392 represent general fund financing of the 800 MHz radio program. This amount has not changed from last fiscal year.

Departmental revenue of \$5,610,195 consists of systems development charges, GIS programming, and Street Network subscription services. The increase of \$520,869 is due to additional revenue from planned development projects.



## Computer Operations

### DESCRIPTION OF MAJOR SERVICES

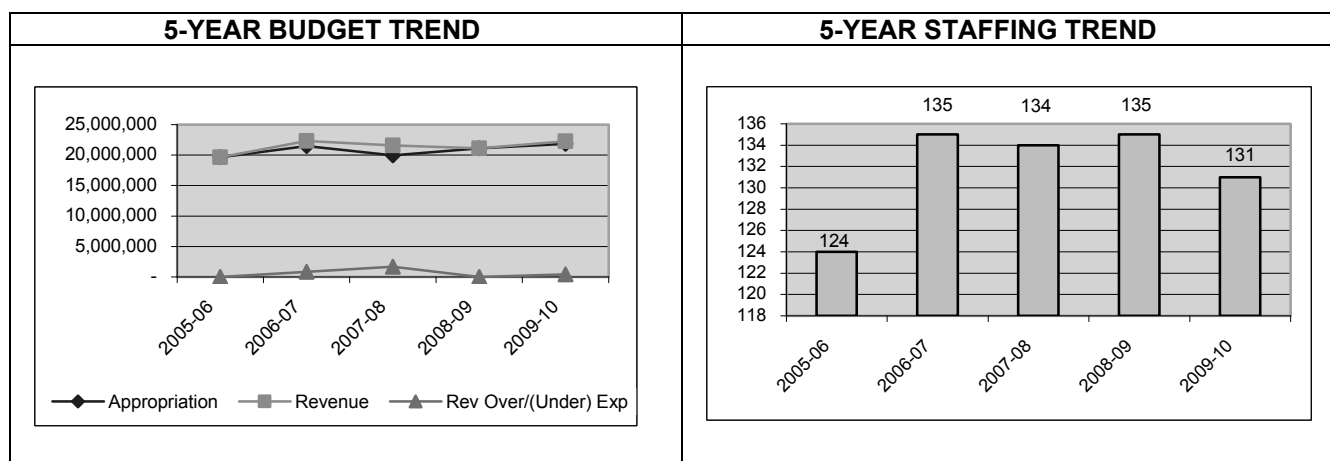
The Computer Operations division provides enterprise data center services and a portion of the county's communications services to county departments on a 24/7 basis. The division is comprised of three sections: Technology Operations, Information Technology (IT) Customer Service, and Core Solutions and Security. This budget unit is an internal service fund, which allows for net assets available at fiscal year end to be carried over to the next fiscal year to be used as working capital or for replacement of fixed assets.

Technology Operations provides for the design, operation, maintenance and administration of the county's Enterprise Data Center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

Core Solutions and Security provides the county with global email, security direction and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

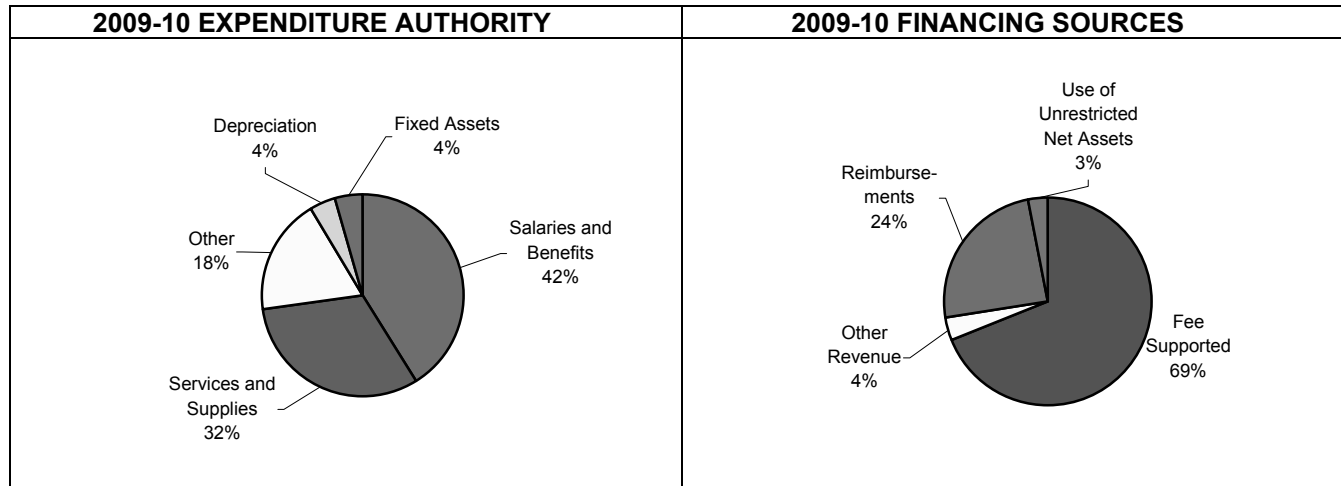
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	19,831,935	19,683,263	18,135,154	21,291,603	19,120,839
Departmental Revenue	19,766,319	22,562,998	21,601,358	21,181,603	20,818,324
Revenue Over/(Under) Exp	(65,616)	2,879,735	3,466,204	(110,000)	1,697,485
Budgeted Staffing				135	
Fixed Assets	1,115,422	1,569,578	2,049,702	2,013,149	1,273,738
Unrestricted Net Assets Available at Year End	2,568,343	5,349,108	7,137,007		8,650,599

Actual appropriation for 2008-09 is less than modified budget due to a reduction in computer software expenses as a result of price negotiations, and decreased staff training/travel. Actual departmental revenue for 2008-09 is less than modified budget as a result of reduced demand for microfilm services.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$563,692 to appropriation and the details are listed in the following schedule. Budgeted staffing was reduced by 6 positions, 4 of which are filled and the remainder is vacant.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(6)	(563,692)	-	563,692
Reduction made to salaries and benefits, services and supplies, and fixed assets - deleted 1 vacant Teleprocessing Specialist, 1 vacant Public Service Employee, 1 filled Payroll Specialist, and 3 filled Staff Analyst I positions; computer software was reduced by \$58,707; professional services was reduced by \$91,584; and equipment was reduced by \$17,240.				
<b>Total</b>	<b>(6)</b>	<b>(563,692)</b>	<b>-</b>	<b>563,692</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: Computer Operations

BUDGET UNIT: IAJ ALL  
FUNCTION: General  
ACTIVITY: Computer Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	10,124,342	10,499,579	11,451,738	12,384,110	12,490,960	12,645,737	154,777
Services and Supplies	9,754,441	9,368,332	7,530,229	6,922,772	8,548,073	9,383,217	835,144
Travel	-	-	-	149,262	310,770	305,127	(5,643)
Other Charges	113	-	-	-	6,868	-	(6,868)
Transfers	946,239	1,044,128	1,257,952	5,690,018	1,281,904	5,540,876	4,258,972
Total Exp Authority	20,825,135	20,912,039	20,239,919	25,146,162	22,638,575	27,874,957	5,236,382
Reimbursements	(2,059,226)	(2,335,758)	(2,811,550)	(7,577,902)	(3,060,551)	(7,499,648)	(4,439,097)
Total Appropriation	18,765,909	18,576,281	17,428,369	17,568,260	19,578,024	20,375,309	797,285
Depreciation	953,991	1,106,982	706,785	1,415,579	1,415,579	1,347,462	(68,117)
Operating Transfers Out	112,035	-	-	137,000	137,000	137,000	-
Total Requirements	19,831,935	19,683,263	18,135,154	19,120,839	21,130,603	21,859,771	729,168
<b>Departmental Revenue</b>							
Current Services	19,482,196	22,562,950	20,916,358	20,715,794	20,952,775	21,136,146	183,371
Other Revenue	48,833	48	-	2,530	-	-	-
Other Financing Sources	-	-	-	-	177,828	1,124,342	946,514
Total Revenue	19,531,029	22,562,998	20,916,358	20,718,324	21,130,603	22,260,488	1,129,885
Operating Transfers In	235,290	-	685,000	100,000	-	-	-
Total Financing Sources	19,766,319	22,562,998	21,601,358	20,818,324	21,130,603	22,260,488	1,129,885
Rev Over/(Under) Exp	(65,616)	2,879,735	3,466,204	1,697,485	-	400,717	400,717
				Budgeted Staffing	135	131	(4)
<b>Fixed Assets</b>							
Equipment	1,089,901	1,569,578	2,049,702	1,273,738	2,109,639	1,338,111	(771,528)
L/P Equipment	25,521	-	-	-	13,510	-	(13,510)
Total Fixed Assets	1,115,422	1,569,578	2,049,702	1,273,738	2,123,149	1,338,111	(785,038)

Salaries and benefits of \$12,645,737 fund 131 budgeted positions. The increase of \$154,777 results from the addition of 1 Staff Analyst II, and the addition of 1 Systems Support Analyst III extra-help position (to be filled only temporarily for succession planning purposes), which is offset by the deletion of 6 positions resulting from the salary reduction previously mentioned.

Services and supplies of \$9,383,217 include costs for computer software, systems development charges, and equipment maintenance. The increase of \$835,144 is due to increases in offsite storage and disaster recovery expenses, insurance costs, professional and system development charges and maintenance fees.

Travel of \$305,127 primarily includes training and related travel costs.

Transfers of \$5,540,876 represent internal administrative allocations, Human Resources and intra-fund charges. The increase of \$4,258,972 results from intra-fund transfers for internal services and is off-set by the same amount in reimbursements.

Reimbursements of \$7,499,648 represent payments for internal administrative costs, other position related costs from ISD's other budget units and intra-fund revenues. The increase of \$4,439,097 is primarily due to intra-fund revenues.

Depreciation of \$1,347,462 is decreasing by \$68,117 per the department's depreciation schedule.

Operating transfers out of \$137,000 represent year two of a five year reimbursement to the general fund for one-time Disaster Recovery policy item funding.

Departmental revenue of \$22,260,488 is comprised of central computer revenues, other information technology services, and a transfer from retained earnings. The increase of \$183,371 is the net difference between increases in current services and a decrease in need for direct labor services. The department intends to use \$1,124,342 in retained earnings to fund cost increases not included in service rates.

Equipment purchases of \$1,338,111 represent \$938,111 for regular equipment replacement and \$400,000 for unplanned requirements. Equipment purchases are decreasing by \$771,528 based on a reduction in anticipated needs. In addition, the department is removing the lease-purchase equipment expense of \$13,510 based on the decision to purchase a back-up generator at the recommendation of the Architecture and Engineering Department.

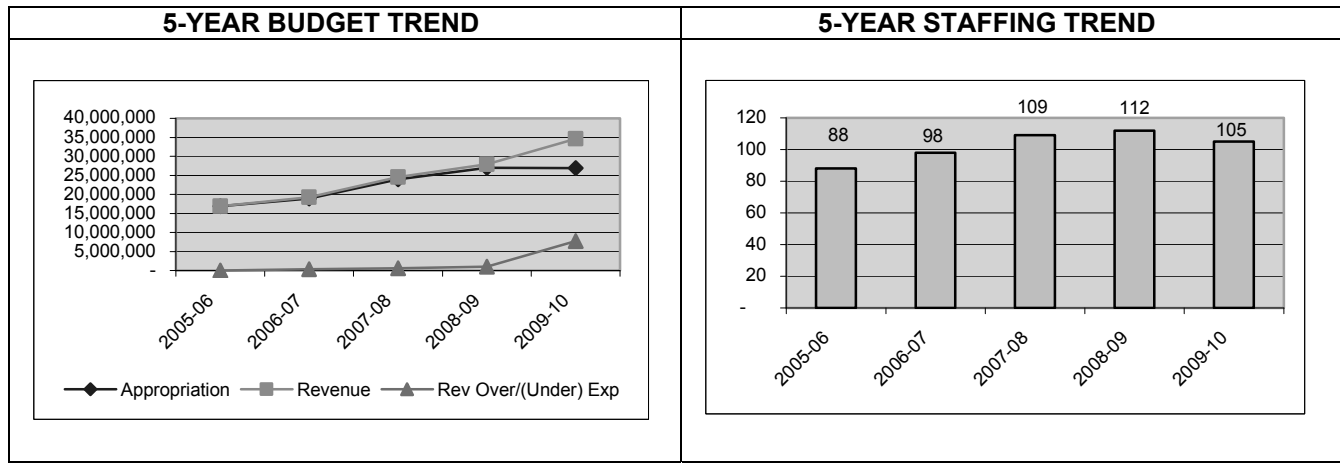


## Telecommunication Services

### DESCRIPTION OF MAJOR SERVICES

The Telecommunication Services division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system that consists of over 7000 pagers; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. The Information Services Department (ISD) manages a countywide microwave system (64 sites) that provides transport capabilities for each of the individual systems listed above.

### BUDGET HISTORY



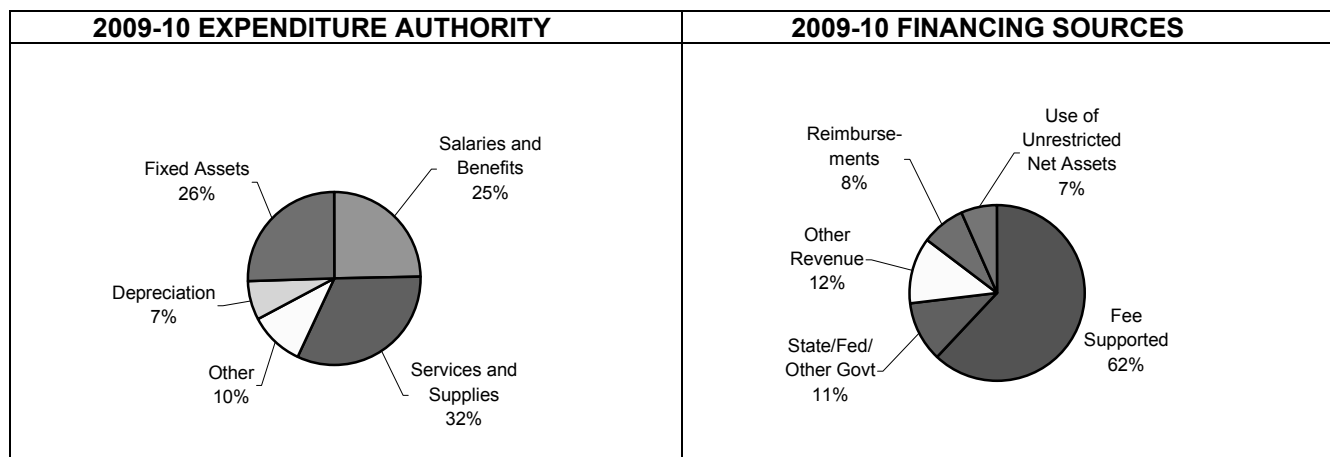
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	17,033,607	19,377,032	23,082,851	28,720,581	24,450,846
Departmental Revenue	18,937,846	19,298,549	28,493,283	36,440,027	27,410,111
Revenue Over/(Under) Exp	1,904,239	(78,483)	5,410,432	7,719,446	2,959,265
Budgeted Staffing				112	
Fixed Assets	1,592,092	1,921,570	3,922,429	10,868,307	3,410,962
Unrestricted Net Assets Available at Year End	7,278,886	5,919,423	7,375,827		10,909,442

Actual appropriation for 2008-09 is less than modified budget due to vacant position salary savings resulting from difficulties in recruiting information technology and radio positions.

Actual departmental revenue for 2008-09 is also less than modified budget as a result of a decrease in the demand for data cabling services, communications installations and repairs, and electronic maintenance services.

## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$423,898 to appropriation and the details are listed in the following schedule. Budgeted staffing was reduced by 8 positions, 5 of which are filled and the remainder is vacant.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(8)	(423,898)	-	423,898
Reduction made to salaries and benefits - the division reviewed its operations and determined that the network monitoring functions could be absorbed by other work groups, as a result the department deleted 1 vacant Staff Analyst I, 1 vacant Network Control Supervisor, and 6 Network Control Specialists, of which 1 is vacant and 5 are filled.				
<b>Total</b>	<b>(8)</b>	<b>(423,898)</b>	<b>-</b>	<b>423,898</b>

The preceding reductions were incorporated in to the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive  
 DEPARTMENT: Information Services  
 FUND: Telecommunication Services

BUDGET UNIT: IAM ALL  
 FUNCTION: General  
 ACTIVITY: Telephone and Radio Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,564,905	8,558,782	9,645,381	9,877,199	10,969,991	10,073,455	(896,536)
Services and Supplies	8,375,805	9,453,580	11,660,426	11,517,467	12,746,084	12,732,235	(13,849)
Central Computer	58,296	63,274	64,812	100,438	101,246	103,679	2,433
Travel	-	-	-	96,468	214,185	159,000	(55,185)
Other Charges	370	-	74	-	-	-	-
Transfers	1,819,285	2,375,860	2,485,585	4,372,528	3,044,149	4,181,739	1,137,590
Total Exp Authority	17,818,661	20,451,496	23,856,278	25,964,100	27,075,655	27,250,108	174,453
Reimbursements	(1,328,090)	(1,847,679)	(1,920,493)	(3,703,368)	(2,416,138)	(3,277,641)	(861,503)
Total Appropriation	16,490,571	18,603,817	21,935,785	22,260,732	24,659,517	23,972,467	(687,050)
Depreciation	543,036	773,215	1,147,066	2,146,707	2,146,707	2,890,516	743,809
Operating Transfers Out	-	-	-	43,407	143,407	43,407	(100,000)
Total Requirements	17,033,607	19,377,032	23,082,851	24,450,846	26,949,631	26,906,390	(43,241)
<b>Departmental Revenue</b>							
Use of Money and Prop	47,823	(22,460)	2,088	22,571	-	-	-
State, Fed or Gov't Aid	-	-	4,035	652,545	-	4,495,587	4,495,587
Current Services	18,847,360	19,303,150	25,771,613	24,739,776	25,902,236	25,102,572	(799,664)
Other Revenue	42,663	17,859	1,012	3,014	-	288,399	288,399
Total Revenue	18,937,846	19,298,549	25,778,748	25,417,906	25,902,236	29,886,558	3,984,322
Operating Transfers In	-	-	2,714,535	1,992,205	2,032,392	4,723,622	2,691,230
Total Financing Sources	18,937,846	19,298,549	28,493,283	27,410,111	27,934,628	34,610,180	6,675,552
Rev Over/(Under) Exp	1,904,239	(78,483)	5,410,432	2,959,265	984,997	7,703,790	6,718,793
				Budgeted Staffing	112	105	(7)
<b>Fixed Assets</b>							
Land	-	-	-	-	200,000	200,000	-
Improvement to Structures	-	-	-	-	123,000	123,000	-
Equipment	1,547,480	1,921,570	3,887,617	3,369,920	3,640,858	10,028,141	6,387,283
Vehicles	-	-	34,812	41,042	120,000	40,000	(80,000)
L/P Equipment	44,612	-	-	-	-	-	-
Total Fixed Assets	1,592,092	1,921,570	3,922,429	3,410,962	4,083,858	10,391,141	6,307,283

Salaries and benefits of \$10,073,455 fund 105 budgeted positions and are decreasing by 7 budgeted staffing and \$896,536 primarily resulting from the salary reductions of 8 positions previously mentioned, which are offset by the addition of 1 Public Service Employee based on planned projects for data cabling services in 2009-10.

Services and supplies of \$12,732,235 primarily fund telephone and communications related costs and services, and are decreasing by \$13,849 as a result of savings due to telephone company cost reductions.

Travel of \$159,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees and are decreasing by \$55,185 based on budget reductions.

Transfers of \$4,181,739 fund internal ISD administration and overhead costs, including costs associated with Human Resources functions. The \$1,137,590 increase is primarily due to the addition of intra-fund transfers for services between budget units to track intra-fund costs.

Reimbursements of \$3,277,641 represent payments of administrative costs by individual service departments within the Telecommunication Services budget unit. The \$861,503 increase is due to the addition of intra-fund transfers for services between budget units.

Depreciation of \$2,890,516 is increasing by \$743,809 per the department's depreciation schedule.

Operating transfers out of \$43,407 fund the reimbursement of one-time policy item funding to the general fund received for the disaster recovery project.

Revenue of \$29,886,558 includes the following services: telephone, voicemail, toll free 800 numbers, rack space rental, pagers, 800 MHz radio access/maintenance, Mobile Data Computer access, Dispatch Console maintenance, communication installation labor, electronic maintenance labor, and WAN service charges. The increase of \$3,984,322 is the result of \$1,781,696 in Public Safety Interoperable Communications (PSIC) grant funding for dispatch console replacement, anticipated service demand, and projected revenues from the West End Communications Authority (WECA) radio access and maintenance services.

Operating transfers in of \$4,723,622 represent general fund financing of the 800 MHz radio program. The increase of \$2,691,230 is primarily due to the addition of funding from retained earnings to fund the dispatch console replacement project.

Fixed Assets of \$10,391,141, an increase of \$6,307,283, include the following new equipment/improvement needs as detailed below:

- Replacement of obsolete dispatch consoles - \$6,277,283.
- Vehicular radio system test equipment - \$160,000, to be purchased from Motorola, a sole source vendor.
- WECA digital system upgrades - \$250,000, to be purchased from Motorola, a sole source vendor.
- Trunked Simulcast Conversion equipment - \$325,000, to be purchased from Motorola, a sole source vendor.
- Radio system test equipment and enhancement - \$515,000, to be purchased from Motorola, a sole source vendor.
- Upgrades for existing Private Branch eXchange (PBX) hardware - \$300,000.
- Upgrades of microwave system hardware - \$148,089; microwave test equipment - \$75,000, to be purchased from Harris Microwave, a sole source vendor.
- Replacement of end-of-life CISCO hardware for the WAN - \$618,769.
- Acquisition of land to install an additional microwave site to transmit 800 MHz radio and telephone signals - \$200,000.
- Equipment in the event of catastrophic events/unplanned requirements to be expended only as needed - \$600,000.
- Switch replacements to replace obsolete equipment - \$200,000.
- A warehouse delivery van - \$40,000.
- Capital improvement costs to enhance ISD warehouse facilities - \$123,000.
- WAN redesign equipment consisting of the following: backbone hardware - \$375,000; data center switch enhancement - \$84,000; WAN acceleration equipment - \$100,000.

## 800 Megahertz – Rebanding Project

### DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) operates and maintains the county's 800 MHz Radio Communications System. This system provides countywide, fully interoperable radio communications by which dispatch centers, public safety locations, mobile and portable radios communicate via voice transmission. This system is primarily for local government agency use, and secondarily for additional governmental and related non-governmental users to facilitate public safety. The users consist of county departments, 24 cities, special districts and several outside agencies. This system supports approximately 15,000 radios used by the county's public safety agencies and public health providers throughout the county.

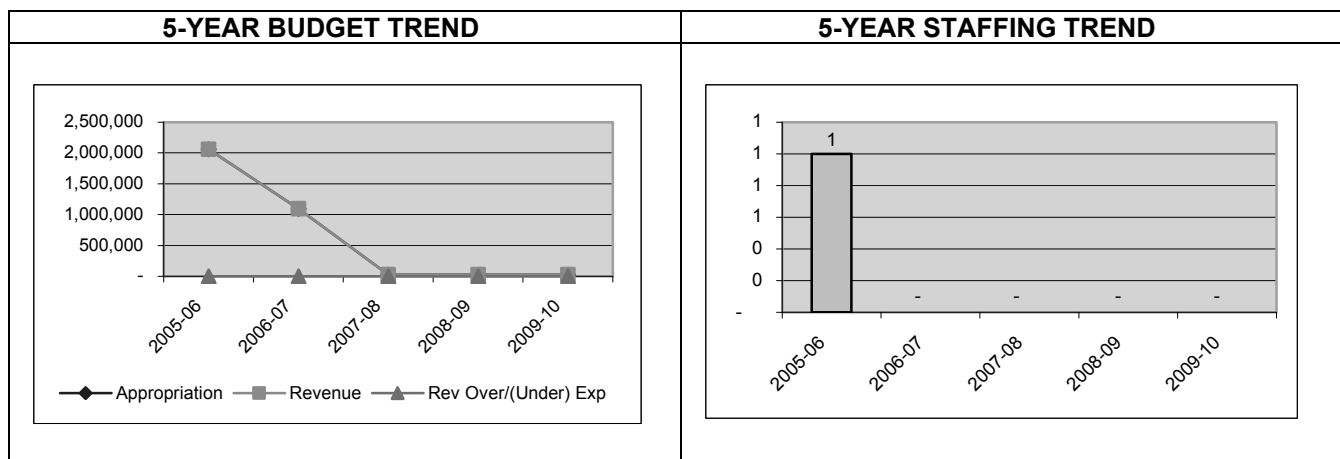
On August 6, 2004, the Federal Communications Commission (FCC) issued Report and FCC Order 04-168 (Order) that modified its rules governing the 800 MHz band to minimize harmful interference to public safety communications systems. Pursuant to the Order, certain licensees of 800 MHz channels in public safety or other systems were required to relinquish their existing channels and relocate their systems to other licensed channels. The Order stipulated that because Nextel communications is the main cause of the interference, they must pay for the relocation to replacement channels and the reconfiguration of these systems. The Order further stipulated that upon completion, these systems must have the same operational capabilities that existed before relocation.

Each Public Safety 800 MHz communication system licensee was required to negotiate a re-banding project plan and agreement with Nextel. This agreement was to include all aspects of re-banding and cost estimates. Nextel was required to secure a \$2.5 billion line of credit to be administered by the Transition Authority (TA) to reimburse Public Safety re-banding system entities of their costs.

The county began the planning phase of the re-banding process in 2005. The initial phase involved a frequency analysis, infrastructure inventories, and the development of the Planning Funding Agreement (PFA) with Nextel. The Board approved the PFA on April 18, 2006. Subsequently, on December 5, 2006, the Board approved a contract with Motorola as a sole source provider for reconfiguration planning services.

On December 16, 2008, the Board approved the Frequency Reconfiguration Agreement (FRA) with Motorola as a sole source provider. This agreement allows ISD to begin the implementation phase of the re-banding project. Motorola will perform the necessary configuration of ISD's radio programming templates and supply the other services that will allow re-banding to occur. The agreement also provided ISD with 4,150 new portable radios that are capable of using the new frequencies. The costs for the radios and all associated services will be paid to Motorola directly from Nextel. According to the FCC's Order, the entire process was to be completed by July 2008; however, the project is currently on hold nationwide awaiting further direction from the FCC.

### BUDGET HISTORY

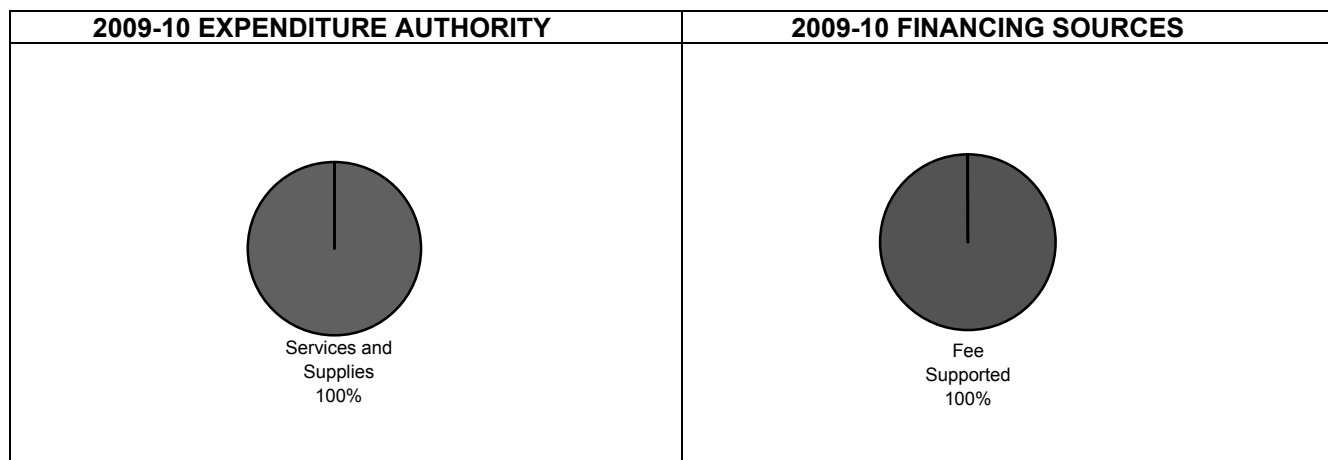




## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,228,272	297,822	13,221	75,000	3,553
Departmental Revenue	549,977	(678,296)	13,221	75,000	3,552
Revenue Over/(Under) Exp	(678,295)	(976,118)	-	-	(1)

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: 800 Megahertz - Rebanding Project

BUDGET UNIT: IBT MHZ  
FUNCTION: General  
ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	120,393	-	-	-	-	-	-
Services and Supplies	1,105,085	297,381	13,221	3,553	25,000	25,000	-
Central Computer	2,794	441	-	-	-	-	-
Total Appropriation	1,228,272	297,822	13,221	3,553	25,000	25,000	-
<b>Departmental Revenue</b>							
Current Services	549,977	(678,296)	13,221	3,552	25,000	25,000	-
Total Revenue	549,977	(678,296)	13,221	3,552	25,000	25,000	-
Rev Over/(Under) Exp	(678,295)	(976,118)	-	(1)	-	-	-

In 2009-10, the department is budgeting \$25,000 in services and supplies for general project administration, and \$25,000 in revenue for reimbursement of those costs. When direction is received from the FCC regarding the subsequent phases of the project, the department will seek Board of Supervisors approval to make any necessary budget adjustments based on new or revised orders from the FCC.



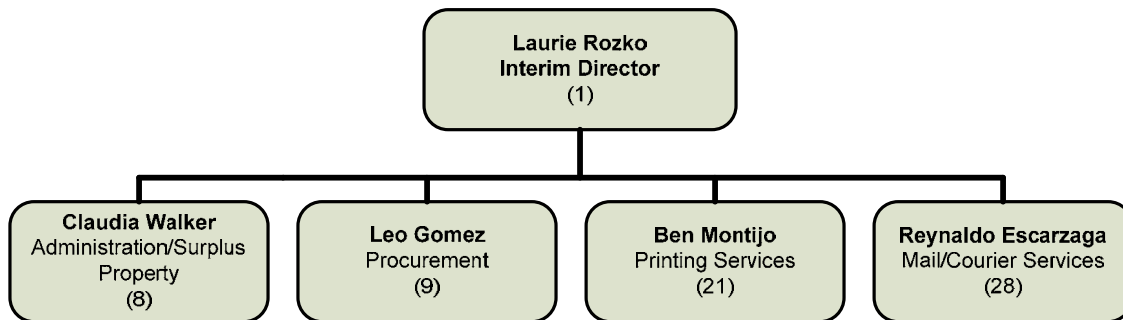
## PURCHASING

### Laurie Rozko

#### MISSION STATEMENT

The Purchasing Department is dedicated to managing the most cost-effective and efficient procurement of quality goods and services for our customers, in support of the County of San Bernardino mission and goals. We will accomplish this through exceptional customer service, innovative processes, and sound business practices.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Expand training for procurement and internal service fund policies and procedures.
2. Assist vendors in identifying opportunities and competing for county business.
3. Develop an environmentally preferable purchasing policy.
4. Enhance design of the Purchasing Department website to increase interactivity and broaden the flow of information.
5. Increase county surplus property sales.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of County departments that receive annual training sessions (64 departments).	19%	80%	82%	85%
Percentage of vendors providing survey feedback.	N/A	New	4%	15%
Percentage of recycled or recyclable-content office supply purchases.	N/A	New	35%	38%
Percentage of auctions resulting in sales on the Public Surplus website (Baseline 400).	N/A	40%	76%	55%

**SUMMARY OF BUDGET UNITS**

	2009-10				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
<b><u>General Fund</u></b>					
Purchasing	1,443,974	424,725	1,019,249		16
Total General Fund	1,443,974	424,725	1,019,249		16
<b><u>Internal Service Funds</u></b>					
Printing Services	4,616,238	4,033,168		(583,070)	21
Surplus Property and Storage Operations	267,199	286,870		19,671	2
Mail/Courier Services	6,902,390	6,887,926		(14,464)	28
Total Internal Service Funds	11,785,827	11,207,964		(577,863)	51
<b>Total - All Funds</b>	13,229,801	11,632,689	1,019,249	(577,863)	67

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



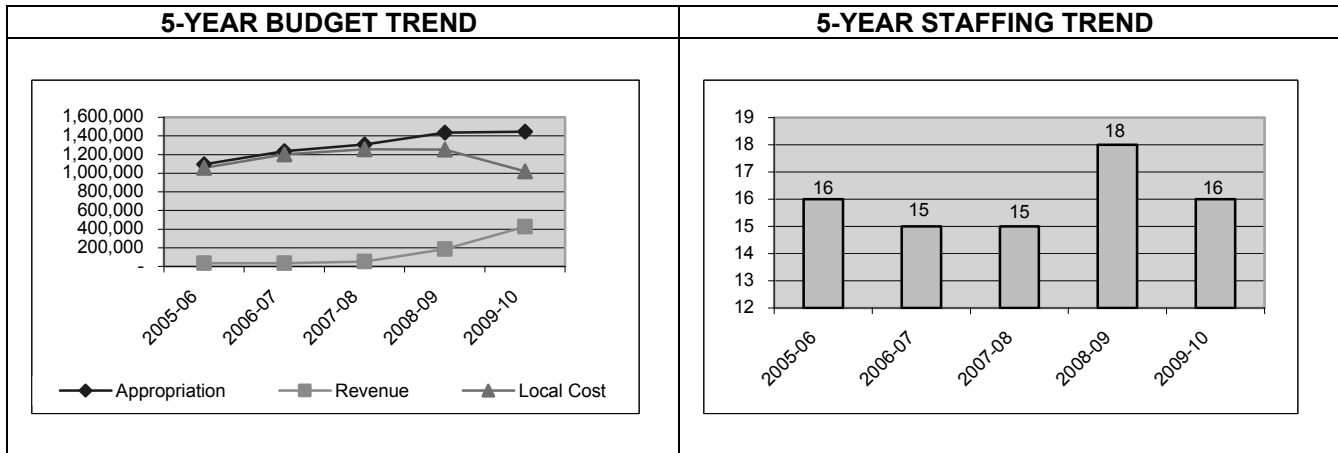
## Purchasing

### DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. The department facilitates the procurement process, administers contracts, promotes cost-saving cooperative purchasing initiatives, and oversees programs such as CAL-Card procurement cards and next-day delivery of office supplies throughout the county. In addition, the department provides in-house services through three internal service funds (Mail/Courier Services, Printing Services, and Surplus Property and Storage Operations), including comprehensive mail services, printing and graphic design, and disposition of surplus property.

The Purchasing Department strives to provide outstanding service to all customers by acting with integrity; locating sources for quality products with reasonable prices and timely deliveries; offering progressive services and the efficient use of automation; giving all willing vendors the opportunity to provide pricing on their products and services in a fair, open, and competitive environment; and by treating each department, employee, and vendor with respect and understanding. By meeting these objectives, the department fulfills the purchasing obligations and legal requirements of the San Bernardino County.

### BUDGET HISTORY



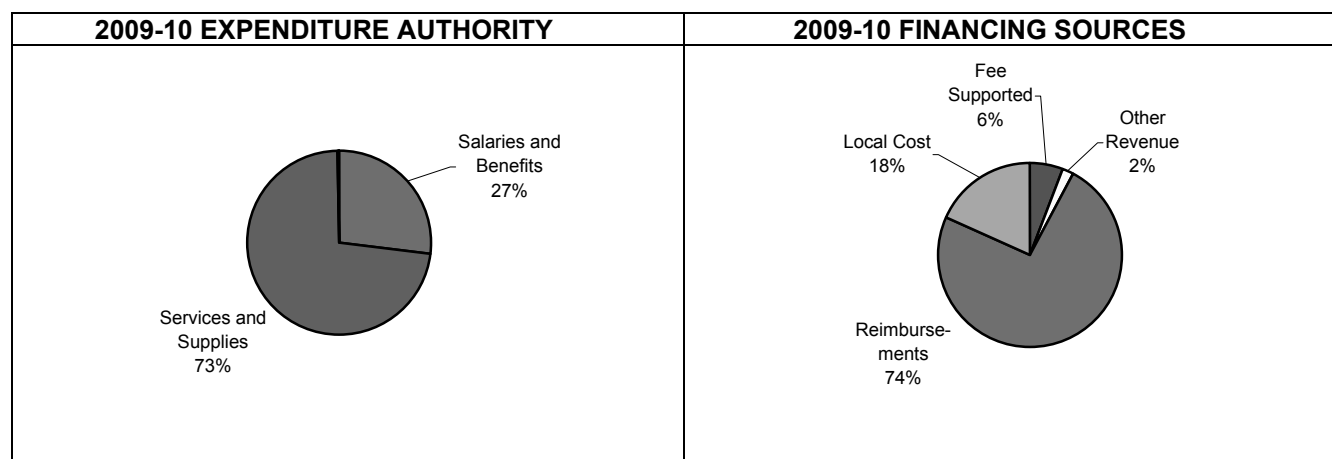
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,113,255	1,265,411	1,299,649	1,510,081	1,454,438
Departmental Revenue	38,755	65,060	90,658	316,653	512,855
Local Cost	1,074,500	1,200,351	1,208,991	1,193,428	941,583
Budgeted Staffing				19	

Actual appropriation for 2008-09 is less than modified budget due to salary savings related to vacant positions.

Actual departmental revenue for 2008-09 is more than modified budget due to greater than anticipated revenue from the desktop office supply program and rebates related to cooperative purchasing programs.

## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$173,830 to local cost, a decrease of \$73,619 to appropriation, and an increase of \$100,211 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 1 vacant position.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Additional revenue from the Office Depot supply program was not included in the previous year's budget.		-	100,211	(100,211)
Salary Reduction Reduction made to salaries and benefits - deleted 1 vacant Office Assistant II position.	(1)	(73,619)	-	(73,619)
<b>Total</b>	<b>(1)</b>	<b>(73,619)</b>	<b>100,211</b>	<b>(173,830)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Administrative/Executive  
DEPARTMENT: Purchasing  
FUND: General

BUDGET UNIT: AAA PUR  
FUNCTION: General  
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,167,204	1,226,020	1,332,927	1,509,903	1,504,492	1,484,115	(20,377)
Services and Supplies	107,323	149,498	80,334	3,242,648	5,076,381	3,985,985	(1,090,396)
Central Computer	18,694	20,762	26,861	26,990	26,990	31,365	4,375
Travel	-	-	-	3,634	6,000	10,200	4,200
Other Charges	420	104	-	-	-	-	-
Equipment	-	9,214	-	-	-	-	-
L/P Struct/Equip/Vehicles	-	4,981	-	-	-	-	-
Transfers	3,233	4,105	4,831	5,588	12,559	13,995	1,436
Total Exp Authority	1,296,874	1,414,684	1,444,953	4,788,763	6,626,422	5,525,660	(1,100,762)
Reimbursements	(183,619)	(149,273)	(145,304)	(3,334,325)	(5,189,639)	(4,081,686)	1,107,953
Total Appropriation	1,113,255	1,265,411	1,299,649	1,454,438	1,436,783	1,443,974	7,191
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	1,182	-	3,232	1,246	-	-	-
Current Services	24	11	(541)	386,831	159,143	328,684	169,541
Other Revenue	37,528	65,049	87,967	124,778	25,000	96,041	71,041
Other Financing Sources	21	-	-	-	-	-	-
Total Revenue	38,755	65,060	90,658	512,855	184,143	424,725	240,582
Local Cost	1,074,500	1,200,351	1,208,991	941,583	1,252,640	1,019,249	(233,391)
				Budgeted Staffing	18	16	(2)

Salaries and benefits of \$1,484,115 fund 16 budgeted positions and are decreasing by \$20,377 due to the deletion of 1 Buyer II and 1 Office Assistant II that were vacated due to promotions. The remaining offset was due to reduced worker's compensation costs.

Services and supplies of \$3,985,985 include office supplies, equipment maintenance, presort and packaging and printing charges, as well as appropriations for the countywide office supply purchasing program. The decrease of \$1,090,396 is primarily due to a decrease in expenses under the office supply purchasing program offset by anticipated interface costs for systems development related to web-based purchasing applications.

Travel of \$10,200 includes travel expenses and training costs and reflects an increase of \$4,200 for professional development and training for vendors and countywide purchasing contacts.

Transfers of \$13,995 are increasing by \$1,436 and include facility maintenance, custodial service, office supplies and EH&P charges.

Reimbursements of \$4,081,686 represent payments of \$3,805,902 from departments for office supplies and \$275,784 from internal service funds for administrative and technical support. The latter is increasing due to an additional reimbursement for an information technology support position from internal service funds.

Departmental revenue of \$424,725 reflects an increase of \$240,582 due to administration of the desktop office supply program and rebates related to cooperative purchasing programs.

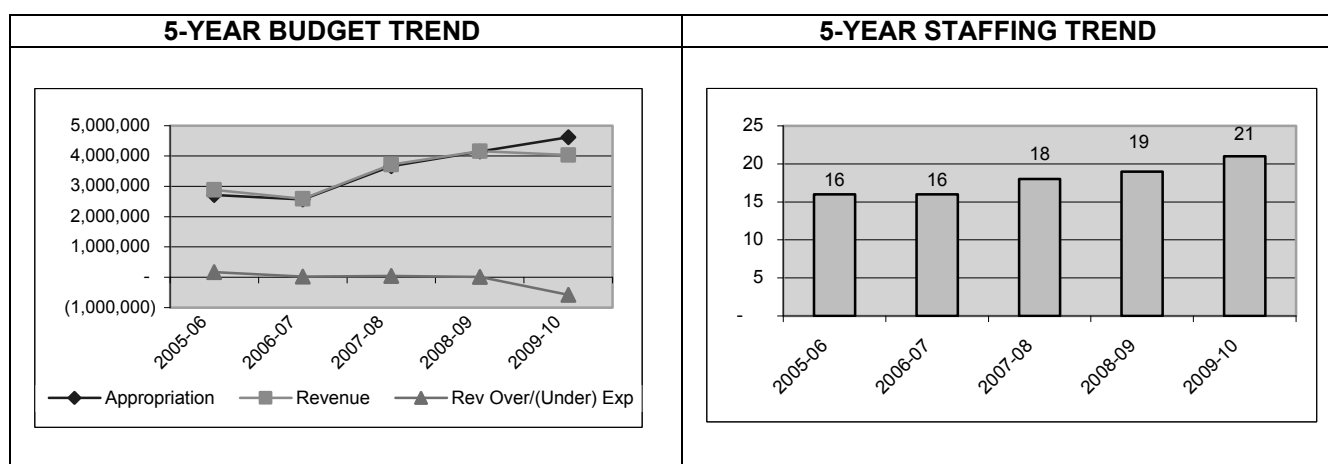
## Printing Services

### DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, business cards, and reports for County departments and special districts, including administration of the Arrowhead Regional Medical Center (ARMC) Forms Program. This division provides high quality printed materials and graphic design services utilizing the latest technological advances, and strives to deliver services in a timely and cost effective manner that is beneficial to its customers. Customers include county departments and other public agencies.

The Printing Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



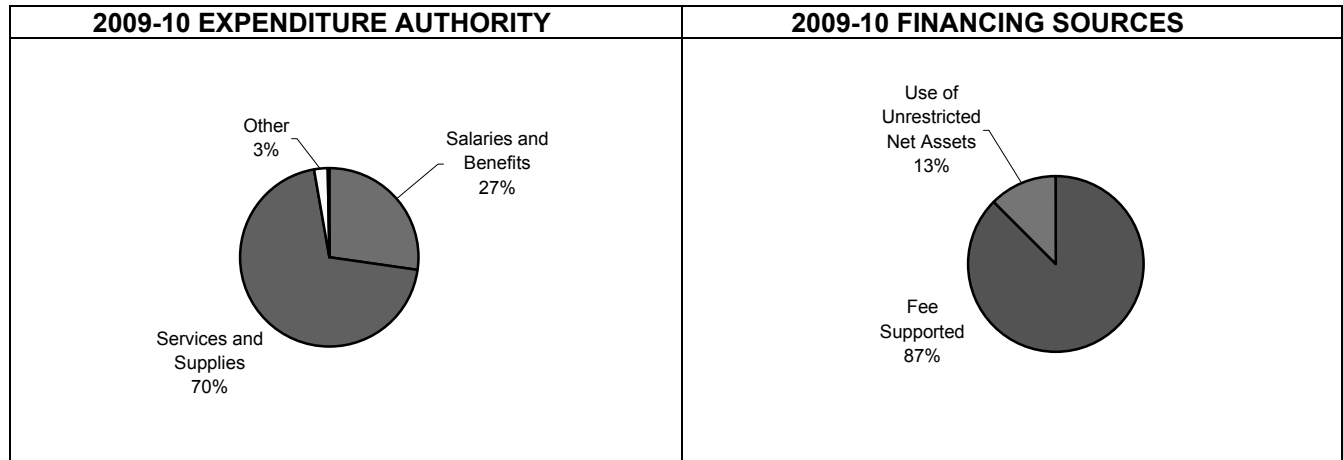
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,720,475	3,955,304	4,002,932	4,148,499	4,616,137
Departmental Revenue	2,975,297	4,018,759	4,826,392	4,159,689	4,745,298
Revenue Over/(Under) Exp	254,822	63,455	823,460	11,190	129,161
Budgeted Staffing				18	
Fixed Assets	7,421	26,849	40,199	-	(224)
Unrestricted Net Assets Available at Year End	487,899	886,800	1,588,533		1,762,570

According to the Report of Operations as of June 30, 2008, prepared by the Auditor/Controller-Recorder, the working capital requirements for this budget unit is \$677,977. The department had \$910,556 in excess of the working capital required. Due to the anticipated move of the Graphic Designers from the Department of Public Health to Printing Services, a rate study was completed and it was determined that the Graphic Designer rate and the labor rate in the main printing shop should be adjusted up to ensure this budget unit maintains unrestricted net asset balances of approximately two months of operating expenses to serve as working capital.

Actual appropriation for 2008-09 exceeds modified budget due to a reimbursement for graphics designers positions as well as additional costs associated with greater than anticipated demand for printing jobs. Actual departmental revenue also exceeds modified budget with the corresponding higher revenues resulting from the greater number of print jobs.



**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$55,368 to appropriation, and the details are listed in the following schedule. Budgeted staffing was reduced by 1 vacant Automated Systems Technician.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(1)	(55,368)	-	55,368
Reduction made to salaries and benefits - deleted 1 vacant Automated Systems Technician.				
<b>Total</b>	<b>(1)</b>	<b>(55,368)</b>	<b>-</b>	<b>55,368</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Administrative/Executive  
DEPARTMENT: Purchasing  
FUND: Printing Services

BUDGET UNIT: IAG PUR  
FUNCTION: General  
ACTIVITY: Printing

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	803,519	924,533	974,648	1,192,904	1,060,521	1,257,693	197,172
Services and Supplies	1,933,142	2,967,850	2,968,303	3,293,252	3,000,829	3,205,923	205,094
Central Computer	7,270	9,796	10,825	15,721	21,420	19,517	(1,903)
Travel	-	-	-	-	5,000	5,000	-
Other Charges	5,453	-	-	-	-	-	-
Transfers	52,253	53,125	49,156	77,555	75,704	119,428	43,724
Total Exp Authority	2,801,637	3,955,304	4,002,932	4,579,432	4,163,474	4,607,561	444,087
Reimbursements	(81,162)	-	-	-	(25,230)	-	25,230
Total Appropriation	2,720,475	3,955,304	4,002,932	4,579,432	4,138,244	4,607,561	469,317
Depreciation	-	-	-	36,705	10,255	8,677	(1,578)
Total Requirements	2,720,475	3,955,304	4,002,932	4,616,137	4,148,499	4,616,238	467,739
<b>Departmental Revenue</b>							
Current Services	2,960,329	4,018,759	4,836,196	4,745,298	3,451,689	4,033,168	581,479
Other Revenue	14,968	-	-	-	708,000	-	(708,000)
Total Revenue	2,975,297	4,018,759	4,836,196	4,745,298	4,159,689	4,033,168	(126,521)
Operating Transfers In	-	-	(9,804)	-	-	-	-
Total Financing Sources	2,975,297	4,018,759	4,826,392	4,745,298	4,159,689	4,033,168	(126,521)
Rev Over/(Under) Exp	254,822	63,455	823,460	129,161	11,190	(583,070)	(594,260)
				Budgeted Staffing	19	21	2
<b>Fixed Assets</b>							
Improvement to Structures	-	19,369	-	-	-	-	-
Equipment	-	7,480	18,141	(224)	-	-	-
Vehicles	-	-	22,058	-	-	-	-
L/P Equipment	7,421	-	-	-	-	-	-
Total Fixed Assets	7,421	26,849	40,199	(224)	-	-	-

Salaries and benefits of \$1,257,693 fund 21 budgeted positions and are increasing by \$197,172 due to the addition of 4 Graphic Designers moved from the Department of Public Health as well as the budgeted reclassifications necessary for succession planning and to accommodate the Graphic Designer positions. Increased costs were partially offset by the deletion of 1 Graphic Designer I position as well as 1 Automated Systems Technician mentioned previously for the salary reduction.

Services and supplies of \$3,205,923 include various printing supplies and outside vendor printing jobs, copier rentals, systems development, equipment maintenance, insurance, and COWCAP charges. The increase of \$205,094 is primarily due to systems development for billing system enhancements and printing jobs that are sent to outside vendors.

Transfers of \$119,428 include office supplies, EHAP charges, and costs for general fund staff who provide administrative and technical support. The increase of \$43,724 is primarily due to technical support to develop and support various printing systems including billing.

Reimbursements are eliminated due to not filling a technical position due to budget cuts.

Departmental revenue of \$4,033,168 reflects a decrease of \$126,521 due to decreased demand for services as a result of county budget cuts.

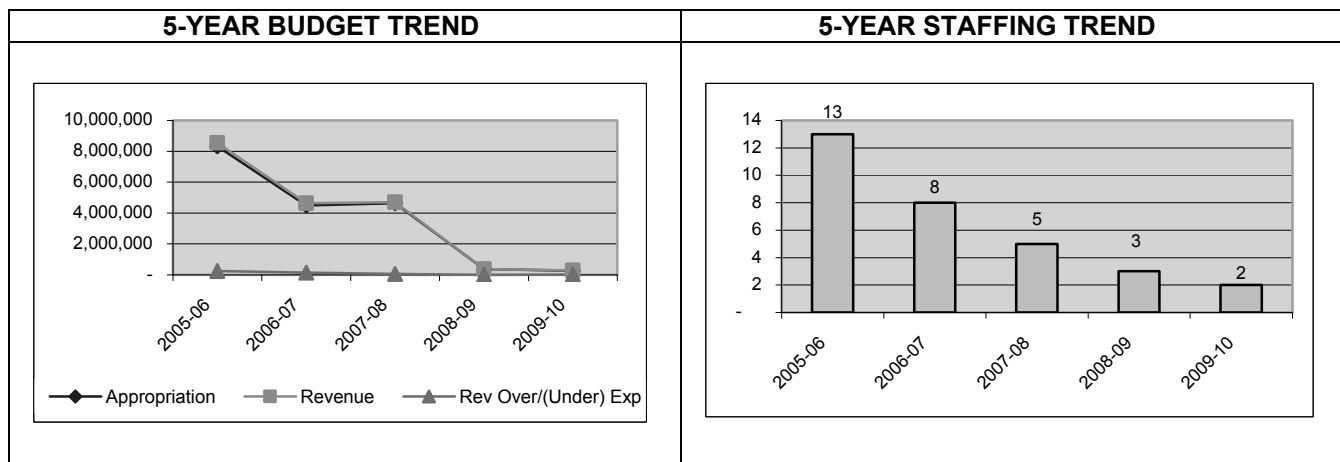
## Surplus Property and Storage Operations

### DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations maintains the stock of surplus property, serving as a storage facility, placing equipment with other departments and approved community-based organizations (CBO's) for re-use, selling surplus property to the general public through auction vendors, and administering the printer cartridge recycling program. The division strives to accurately inventory and fairly distribute surplus property to interested departments, CBO's, and the general public, according to County policy.

The Surplus Property and Storage Operations budget unit is in an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



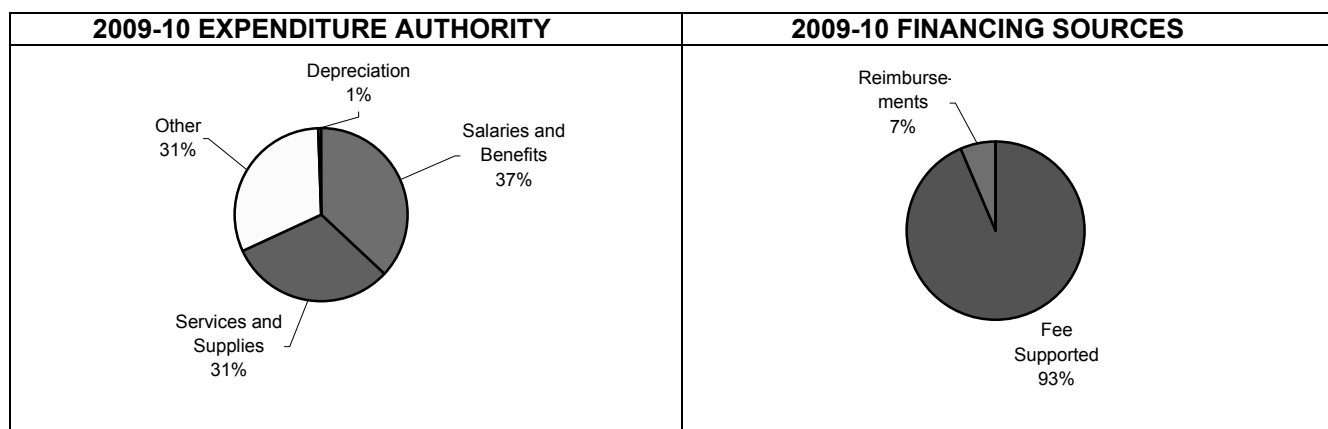
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	8,776,583	5,227,686	4,637,342	367,700	377,825
Departmental Revenue	8,884,935	5,233,616	4,706,999	372,700	355,051
Revenue Over/(Under) Exp	108,352	5,930	69,657	5,000	(22,774)
Budgeted Staffing				3	
Fixed Assets	4,412	-	-	6,500	5,663
Unrestricted Net Assets Available at Year End	220,820	225,529	69,527		74,547

Actual appropriation for 2008-09 exceeds modified budget due to higher than anticipated vehicle costs.

Actual departmental revenue for 2008-09 is less than modified budget due to declining auction sales of surplus property.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Purchasing  
 FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR  
 FUNCTION: General  
 ACTIVITY: Surplus and Storage

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	417,411	265,356	234,414	140,468	147,491	106,200	(41,291)
Services and Supplies	8,199,765	4,903,934	4,356,101	165,873	148,047	84,481	(63,566)
Central Computer	14,354	9,873	7,057	5,515	10,192	4,617	(5,575)
Transfers	145,053	48,523	39,770	64,401	79,597	90,356	10,759
Total Exp Authority	8,776,583	5,227,686	4,637,342	376,257	385,327	285,654	(99,673)
Reimbursements	-	-	-	-	(20,000)	(20,000)	-
Total Appropriation	8,776,583	5,227,686	4,637,342	376,257	365,327	265,654	(99,673)
Depreciation	-	-	-	1,568	2,373	1,545	(828)
Total Requirements	8,776,583	5,227,686	4,637,342	377,825	367,700	267,199	(100,501)
<b>Departmental Revenue</b>							
Current Services	8,884,935	5,232,395	4,709,702	355,051	372,700	286,870	(85,830)
Other Revenue	-	-	(2,703)	-	-	-	-
Other Financing Sources	-	1,221	-	-	-	-	-
Total Revenue	8,884,935	5,233,616	4,706,999	355,051	372,700	286,870	(85,830)
Rev Over/(Under) Exp	108,352	5,930	69,657	(22,774)	5,000	19,671	14,671
				Budgeted Staffing	3	2	(1)
<b>Fixed Assets</b>							
Equipment	4,412	-	-	5,663	6,500	-	(6,500)
Total Fixed Assets	4,412	-	-	5,663	6,500	-	(6,500)

Salaries and benefits of \$106,200 fund 2 budgeted positions and are decreasing by \$41,291 due to moving 1 Storekeeper position to Purchasing's Mail/Courier Services budget unit.

Services and supplies of \$84,481 includes warehouse and office supplies, insurance, an allocation for the Countywide Cost Allocation Plan (COWCAP) and vehicle costs. It is decreasing by \$63,566 due to the reduction of insurance and the reduction of COWCAP costs related to the desktop office supply program that was moved to Purchasing's general fund budget unit.

Transfers of \$90,356 are increasing by \$10,759 and include office supplies, EHaP charges, and administrative and technical support provided by general fund staff. The increase covers the additional technical support for an online auction system.

Reimbursements of \$20,000 represent a transfer from Human Services for surplus property given to community-based organizations.

Departmental revenue of \$286,870 includes revenue from storage fees, recycling of toner cartridges, metal, telephones, internet surplus sales, public auctions, and surplus handling fees to county departments. The decrease of \$85,830 is due to declining surplus property sales.



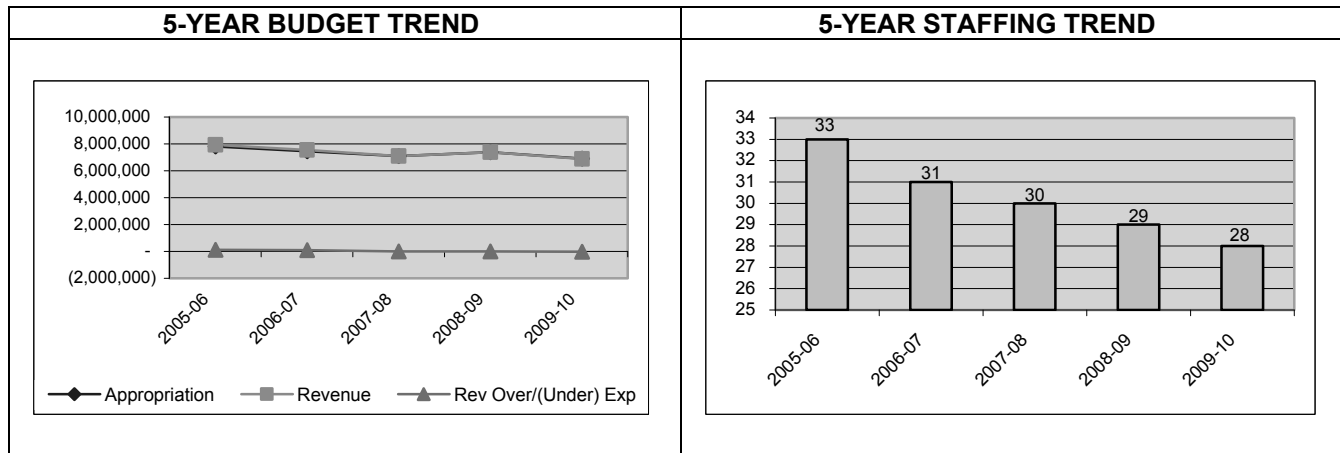
## Mail/Courier Services

### DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides U.S. Postal, inter-office mail/courier, and various expedited shipping services to agencies, departments, and special districts within the County. This division also provides automated mailing services such as inserting, folding, and labeling, and coordinates with the Printing Services for special projects. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

The Mail/Courier Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



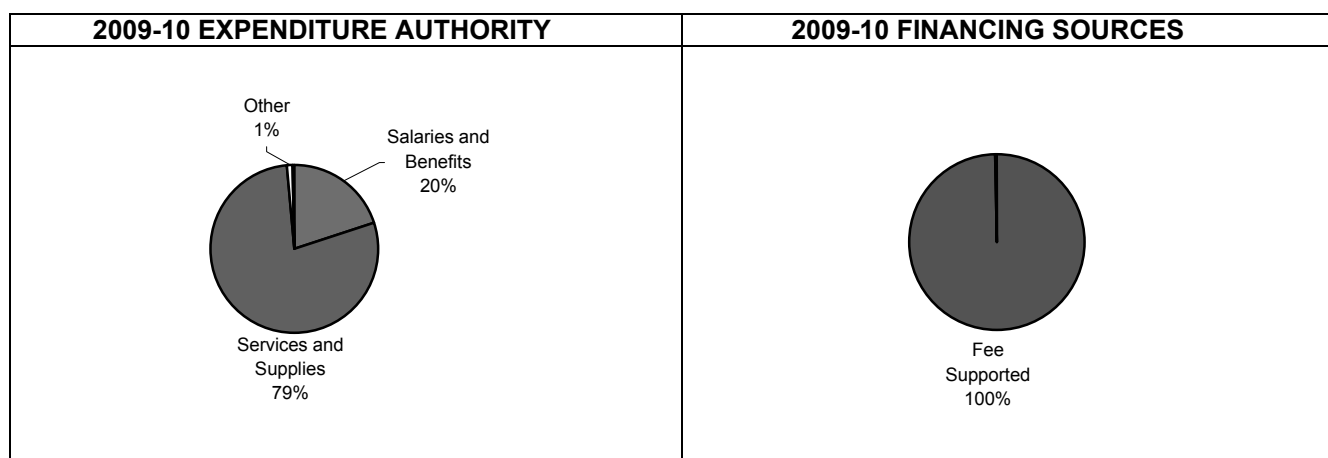
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	6,885,767	6,995,513	7,223,493	7,384,760	6,573,515
Departmental Revenue	6,897,044	6,897,350	7,345,080	7,386,411	6,921,662
Revenue Over/(Under) Exp	11,277	(98,163)	121,587	1,651	348,147
Budgeted Staffing				28	
Fixed Assets	30,790	23,977	46,167	66,179	64,131
Unrestricted Net Assets Available at Year End	1,280,274	1,148,362	1,270,029		1,634,702

According to the Report of Operations as of June 30, 2008, prepared by the Auditor/Controller-Recorder, the working capital requirements for this fund is \$1,195,900. The department had \$74,129 in excess of the working capital required. During 2008-09, it is anticipated that there will be a minor loss. After 2008-09 is complete, the rates will be re-evaluated to determine if rate adjustments will be required mid-year in 2009-10 to continue to maintain unrestricted net asset balances of approximately two months of operating expenses to serve as working capital.

Actual appropriation and departmental revenue for 2008-09 is less than modified budget due to the decreasing demand for services.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Purchasing  
 FUND: Mail/Courier Services

BUDGET UNIT: IAY PUR  
 FUNCTION: General  
 ACTIVITY: Mail/Courier Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,275,352	1,370,311	1,383,173	1,342,193	1,431,462	1,371,310	(60,152)
Services and Supplies	5,523,200	5,533,972	5,750,819	5,153,716	5,834,287	5,404,294	(429,993)
Central Computer	4,898	5,596	8,613	18,804	28,377	26,585	(1,792)
Travel	-	-	-	-	-	1,000	1,000
Other Charges	2,518	1,909	1,054	318	297	-	(297)
Transfers	79,799	52,684	48,713	70,713	81,763	89,527	7,764
Total Exp Authority	6,885,767	6,964,472	7,192,372	6,585,744	7,376,186	6,892,716	(483,470)
Reimbursements	-	-	-	(36,772)	-	-	-
Total Appropriation	6,885,767	6,964,472	7,192,372	6,548,972	7,376,186	6,892,716	(483,470)
Depreciation	-	31,041	31,121	24,543	8,574	9,674	1,100
Total Requirements	6,885,767	6,995,513	7,223,493	6,573,515	7,384,760	6,902,390	(482,370)
<b>Departmental Revenue</b>							
Current Services	6,897,044	6,897,290	7,345,080	6,921,662	7,386,411	6,887,926	(498,485)
Other Revenue	-	60	-	-	-	-	-
Total Revenue	6,897,044	6,897,350	7,345,080	6,921,662	7,386,411	6,887,926	(498,485)
Rev Over/(Under) Exp	11,277	(98,163)	121,587	348,147	1,651	(14,464)	(16,115)
				Budgeted Staffing	29	28	(1)
<b>Fixed Assets</b>							
Equipment	7,536	-	21,450	42,973	45,000	-	(45,000)
L/P Equipment	23,254	23,977	24,717	21,158	21,179	-	(21,179)
Total Fixed Assets	30,790	23,977	46,167	64,131	66,179	-	(66,179)

Salaries and benefits of \$1,371,310 fund 28 budgeted positions and is decreasing by \$60,152 due to the transfer in of 1 Storekeeper from Purchasing's Surplus Property and Storage Operations budget unit offset by the deletion of 2 Mail Processor II positions. Additionally, the changes in budgeted staffing coupled with a decreased in worker's compensation costs offset the increased retirement costs.

Services and supplies of \$5,404,294 include a decrease of \$429,993 due to declining service levels. Although postal rates will increase May 2009, service needs have been gradually decreasing, leading to a net decrease in costs.

Travel of \$1,000 is being established to cover training-related expenses to keep staff informed of new mandates or other changes to postal service mail processing requirements.

Transfers of \$89,527 reflect an increase of \$7,764 and include office supplies, EH&P charges and administrative and technical support provided from staff in Purchasing's general fund budget unit.



Departmental revenue of \$6,887,926 includes revenue from mail and courier services. The anticipated decline of \$498,485 reflects a decrease in demand for services due to County departments cutting their budgets and state-run agencies utilizing other services.

There is no 2009-10 budget for equipment and interest charges because the balance of the automated machines was paid in full and new equipment was purchased in 2008-09. No additional equipment purchases are planned at this time.

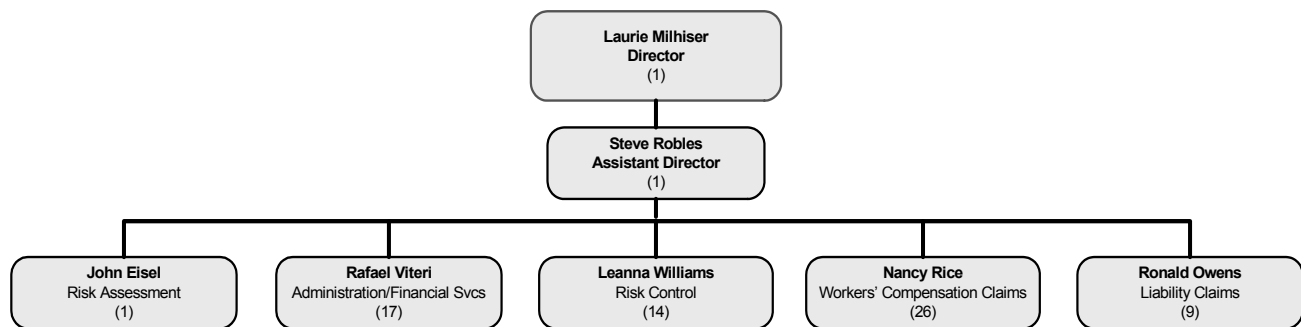
## RISK MANAGEMENT

### Laurie Milhiser

#### MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the county through a coordinated Integrated Risk Management Program that includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Minimize risk management costs and stabilize premiums charged to county departments.
2. Implement equitable allocation of risk management costs.
3. Improve customer service by providing interactive communication of risk management data.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Cost of risk as a percentage of County budget.	N/A	N/A	1.7%	2%
Percentage increase in subrogation recoveries.	N/A	N/A	N/A	25%
Percentage decrease in workers' compensation regulatory penalties.	N/A	N/A	N/A	15%
Percentage increase in savings resulting from increase in claims cost containment measures.	N/A	N/A	N/A	10%
Percentage increase in monthly visits to Risk Management website. (Baseline 130)	N/A	50%	0%	50%
Percentage completion of dashboard roll-out.	N/A	100%	100%	100%
Phased implementation of premium allocation formulas based on ex-mod factors.	N/A	N/A	N/A	50%
Departments with highest ex-mod factor participating in incentive program.	N/A	N/A	N/A	500%
Percentage increase in training classes offered.	N/A	N/A	N/A	10%
Maintain confidence level in self-insurance funds/reserves.	80%	80%	85%	80%

## SUMMARY OF BUDGET UNITS

	2009-10			
	Operating Exp	Revenue	Revenue Over/ (Under) Exp	Staffing
<b><u>Internal Service Funds</u></b>				
Operations	6,570,156	6,570,156	-	69
Insurance Programs	66,040,123	68,127,100	2,086,977	-
Total Internal Service Funds	72,610,279	74,697,256	2,086,977	69

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



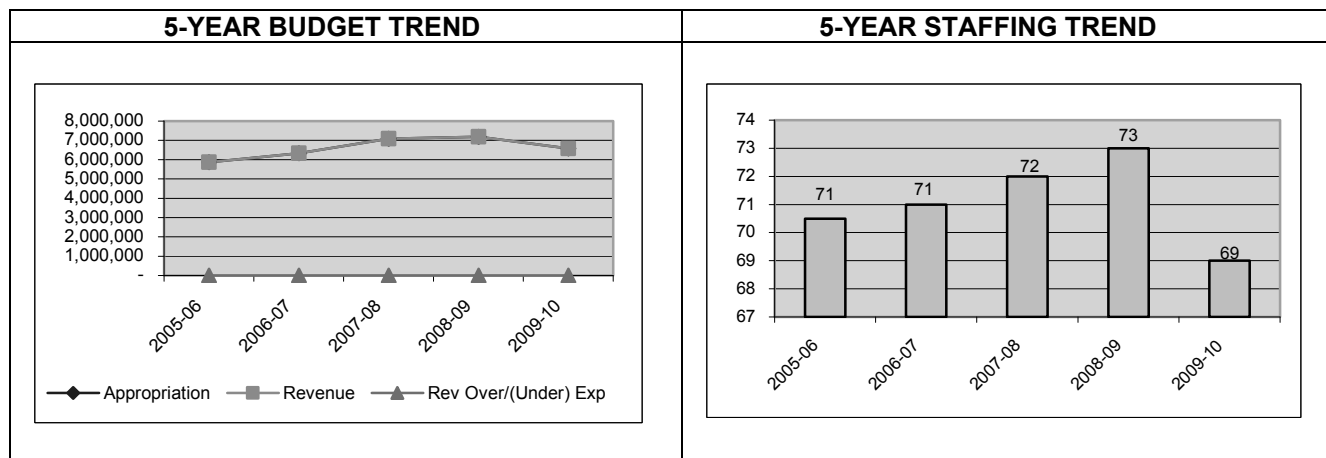


## Operations

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for its specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

### BUDGET HISTORY

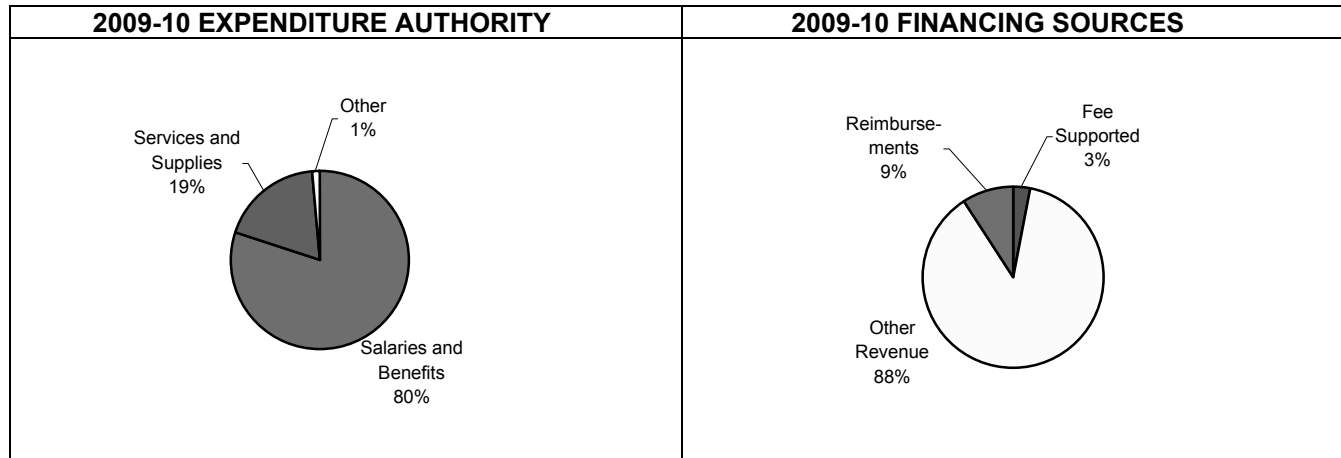


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	5,425,784	7,775,878	6,933,311	7,180,783	6,549,967
Departmental Revenue	6,220,413	6,505,807	6,744,640	7,180,783	6,576,974
Revenue Over/(Under) Exp	794,629	(1,270,071)	(188,671)	-	27,007
Budgeted Staffing				73	
Fixed Assets	-	9,800	7,632	5,389	-
Unrestricted Net Assets Available at Year End	1,196,474	(485,324)	(52,146)		(475,483)

Actual appropriation for 2008-09 is less than modified budget as a result of salary savings and the re-categorization of the remaining cash balance to revenue.

Actual departmental revenue for 2008-09 is less than modified budget as a result of less interest earnings and a reduction in Emergency Medical Services (EMS) administrative fee revenue.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$263,090 to appropriation, and the details are listed on the following schedule. Budgeted staffing was reduced by 4 vacant positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(4)	(263,090)	-	263,090
Reduction made to salaries and benefits - deleted 4 vacant positions in the following classifications: Office Assistant II, Liability Claims Rep I, Claims Assistant, and Claims Manager.				
<b>Total</b>	<b>(4)</b>	<b>(263,090)</b>	<b>-</b>	<b>263,090</b>

The preceding reductions were incorporated into the departmental budget and are reflected on the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive  
DEPARTMENT: Risk Management  
FUND: Operations

BUDGET UNIT: IBP RMG  
FUNCTION: General  
ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,834,570	5,274,621	5,624,358	5,602,880	5,948,603	5,783,682	(164,921)
Services and Supplies	1,076,892	1,373,999	1,496,420	1,369,614	1,385,130	1,226,148	(158,982)
Central Computer	53,105	62,543	70,176	87,769	86,738	87,717	979
Travel	-	-	-	32,982	49,655	38,500	(11,155)
Transfers	28,391	32,181	71,375	89,875	93,810	98,745	4,935
Total Exp Authority	5,992,958	6,743,344	7,262,329	7,183,120	7,563,936	7,234,792	(329,144)
Reimbursements	(575,022)	(619,169)	(619,995)	(633,153)	(633,153)	(664,636)	(31,483)
Total Appropriation	5,417,936	6,124,175	6,642,334	6,549,967	6,930,783	6,570,156	(360,627)
Depreciation	7,848	9,221	-	-	-	-	-
Operating Transfers Out	-	1,642,482	290,977	-	250,000	-	(250,000)
Total Requirements	5,425,784	7,775,878	6,933,311	6,549,967	7,180,783	6,570,156	(610,627)
<b>Departmental Revenue</b>							
Use of Money and Prop	129,059	174,596	168,914	107,642	195,000	125,000	(70,000)
State, Fed or Gov't Aid	8,191	56,119	35,611	205	-	-	-
Current Services	470,720	406,439	7,709	198,872	325,000	225,000	(100,000)
Other Revenue	-	17,846	(19,915)	(390,528)	-	(296,337)	(296,337)
Total Revenue	607,970	655,000	192,319	(83,809)	520,000	53,663	(466,337)
Operating Transfers In	5,612,443	5,850,807	6,552,321	6,660,783	6,660,783	6,516,493	(144,290)
Total Financing Sources	6,220,413	6,505,807	6,744,640	6,576,974	7,180,783	6,570,156	(610,627)
Rev Over/(Under) Exp	794,629	(1,270,071)	(188,671)	27,007	-	-	-
				Budgeted Staffing	73	69	(4)
<b>Fixed Assets</b>							
Equipment	-	9,800	7,632	-	-	27,000	27,000
L/P Equipment	-	-	-	-	5,389	-	(5,389)
Total Fixed Assets	-	9,800	7,632	-	5,389	27,000	21,611

Salaries and benefits of \$5,783,682 fund 69 budgeted positions and have decreased by \$164,921 and 4 budgeted staffing due to the deletion of 4 vacant positions as previously mentioned.

Services and supplies of \$1,226,148 include costs for general office expenses, information technology equipment and services. The \$158,982 decrease is based primarily on the lowering of the COWCAP allocation.

Travel of \$38,500 primarily includes the costs for training and seminar attendance, and has been reduced by \$11,155 due to budget cuts.

Transfers of \$98,745 represent costs for Human Resources programs, Office Depot expenses, and payments made to the Auditor/Controller-Recorder for facilities charges.

Reimbursements of \$664,636 include payments from the insurance funds for 6 Safety Specialists and a Workers' Compensation Claims Adjuster. The \$31,483 increase is due to costs resulting from negotiated labor agreements.

Operating transfers out have been reduced by \$250,000 as the estimated remaining cash balance at year end is now reflected in other revenue.

Revenue of \$53,663 includes interest and administrative fee revenue from the Emergency Medical Services Program of \$350,000, and is offset by the reduction of \$296,337 based on the estimated remaining cash balance to be returned to the insurance funds at year end.

Operating transfers in of \$6,516,493 comes from the various insurance funds which are financed through Board of Supervisor's approved premiums paid by departments, Board-Governed Special Districts, and County Service Areas. The \$144,290 decrease results from reduced program administration expenses.

Equipment of \$27,000 represents the cost to purchase a scanner for the department.



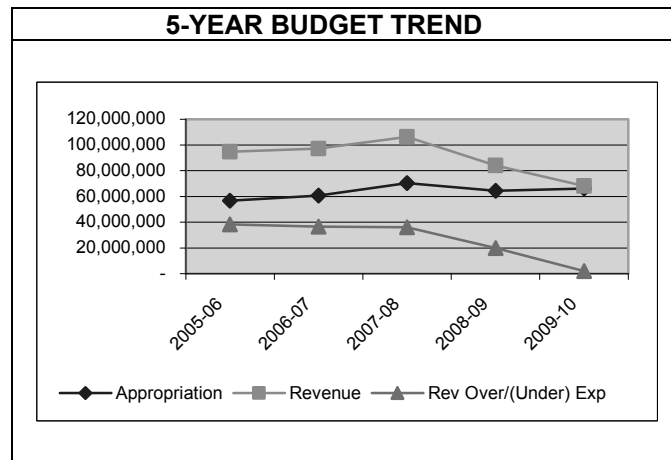
## Insurance Programs

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

There is no staffing associated with this budget unit. Staff that administers these insured programs are budgeted in Risk Management's Operations budget unit.

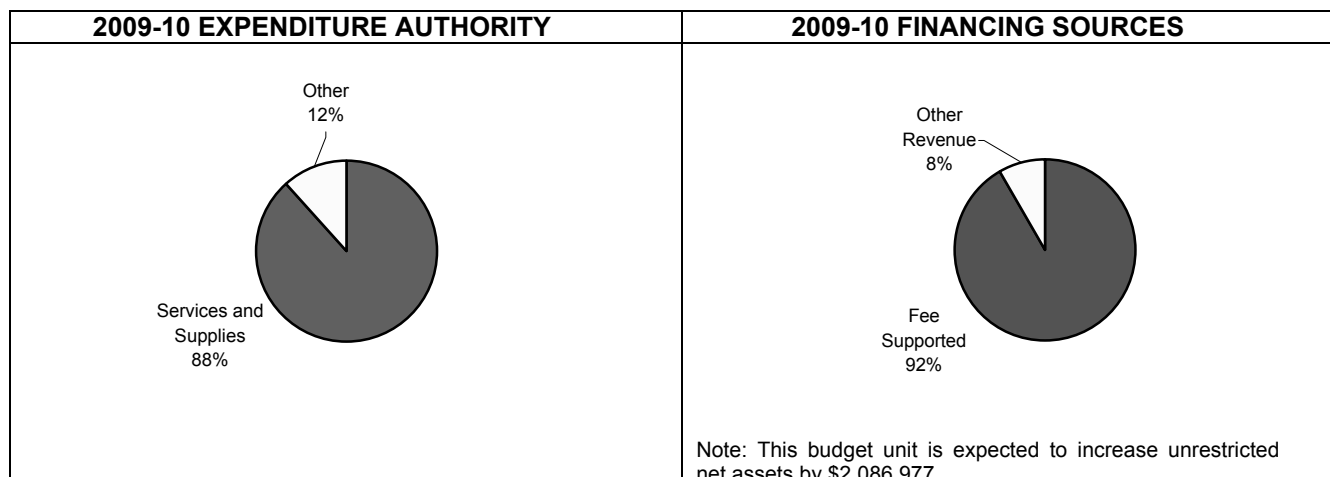
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	59,670,550	52,702,580	108,319,597	64,286,186	55,563,001
Departmental Revenue	100,296,168	111,608,174	176,930,025	84,075,100	88,967,073
Revenue Over/(Under) Exp	40,625,618	58,905,594	68,610,428	19,788,914	33,404,072
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	(15,997,800)	16,160,032	106,514,176		124,139,917

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Risk Management  
 FUND: Insurance Programs

BUDGET UNIT: Various  
 FUNCTION: General  
 ACTIVITY: Insurance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	48,601,816	45,834,700	48,169,326	47,939,635	56,540,250	58,416,994	1,876,744
Other Charges	339,709	349,406	448,865	309,101	452,000	442,000	(10,000)
Transfers	575,022	619,169	619,995	633,153	633,153	664,636	31,483
Total Exp Authority	49,516,547	46,803,275	49,238,186	48,881,889	57,625,403	59,523,630	1,898,227
Operating Transfers Out	10,154,003	5,899,305	59,081,411	6,681,112	6,660,783	6,516,493	(144,290)
Total Requirements	59,670,550	52,702,580	108,319,597	55,563,001	64,286,186	66,040,123	1,753,937
<b>Departmental Revenue</b>							
Use of Money and Prop	659,430	3,982,629	9,675,057	6,728,730	5,405,100	5,669,100	264,000
State, Fed or Gov't Aid	-	-	20,625	41,250	-	-	-
Current Services	99,288,830	105,748,141	113,992,228	81,284,460	78,620,000	62,408,000	(16,212,000)
Other Revenue	306,348	186,424	422,048	890,729	50,000	50,000	-
Other Financing Sources	-	-	-	21,904	-	-	-
Total Revenue	100,254,608	109,917,194	124,109,958	88,967,073	84,075,100	68,127,100	(15,948,000)
Operating Transfers In	41,560	1,690,980	52,820,067	-	-	-	-
Total Financing Sources	100,296,168	111,608,174	176,930,025	88,967,073	84,075,100	68,127,100	(15,948,000)
Rev Over/(Under) Exp	40,625,618	58,905,594	68,610,428	33,404,072	19,788,914	2,086,977	(17,701,937)

Services and supplies of \$58,416,994 includes judgment and settlement costs, medical treatment and expenses, temporary disability and loss earnings, property insurance, and legal defense services. The \$1,876,744 increase is due to increased claims costs and premiums for excess insurance.

Other charges of \$442,000 represent costs for taxes and assessments by the State of California for the workers' compensation self-insurance plans.

Transfers of \$664,636 fund salary and benefit costs for 6 Safety Specialists and a Workers' Compensation Claims Adjuster from various insurance funds based on Board of Supervisor's actions. The \$31,483 increase is due to costs resulting from negotiated labor agreements.

Operating transfers out of \$6,516,493 represent funding to the Operations budget unit. The \$144,290 decrease results from reduced program administration expenses.

Departmental revenue of \$68,127,100 includes \$62,408,000 in insurance premiums collected from user departments. The \$16,212,000 decrease is primarily due to a reduction in Workers' Compensation premiums as reserves for this program have reached the 80% actuarial confidence level. Anticipated interest earnings of \$5,669,100 and claims cost recoveries of \$50,000 are also included.



## LOCAL AGENCY FORMATION COMMISSION

### Kathleen Rollings-McDonald

#### DESCRIPTION OF MAJOR SERVICES

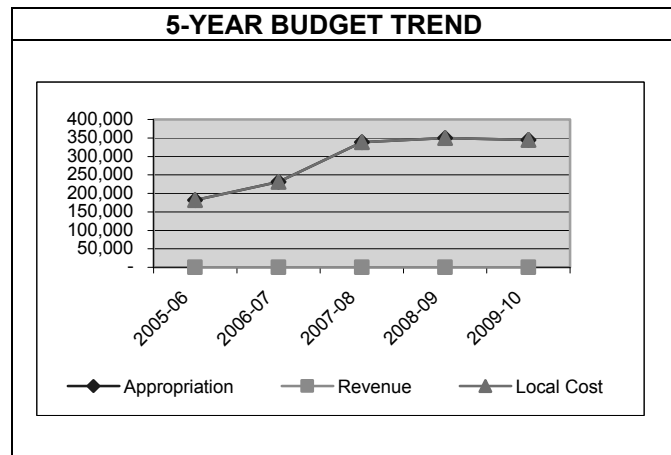
The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility to encourage the orderly growth of government agencies, to preserve agricultural lands, to discourage urban sprawl, and to assure efficient delivery of services through local government agencies within San Bernardino County. In meeting these responsibilities, the Commission:

1. Regulates proposed boundary and sphere of influence changes for cities and special districts;
2. Conducts sphere of influence updates and municipal service reviews. The Commission also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.
3. Regulates the formation and dissolution of cities and special districts; and
4. Reviews contracts for the provision of services outside the boundaries of cities and special districts.

Costs incurred in this budget unit represent the county's legally mandated contribution to LAFCO which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

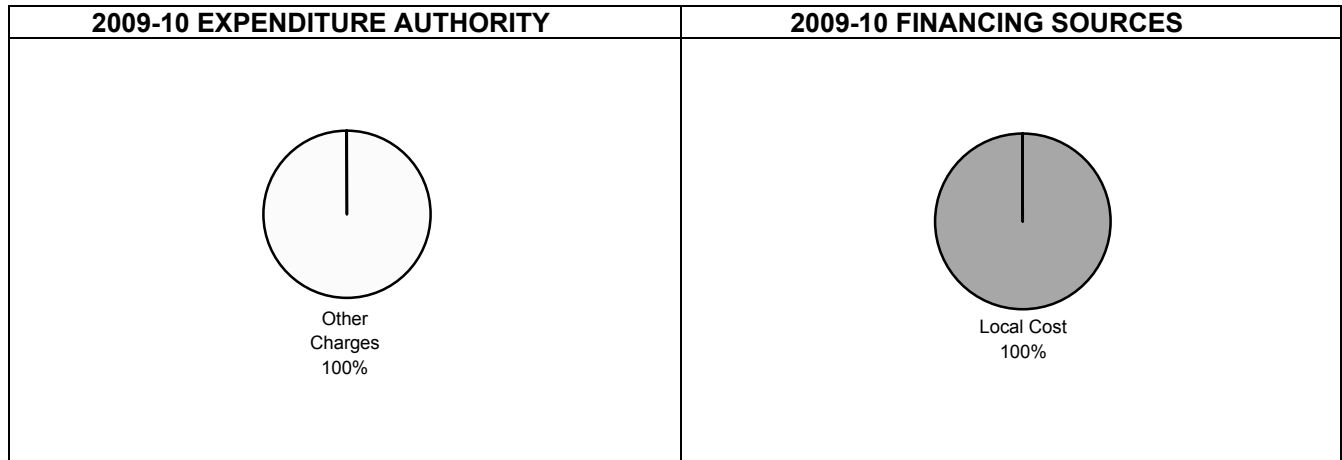
#### BUDGET HISTORY



#### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	181,667	231,000	338,215	350,000	350,000
Departmental Revenue	-	-	-	-	-
Local Cost	181,667	231,000	338,215	350,000	350,000

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Local Agency Formation Commission  
 FUND: General

BUDGET UNIT: AAA LAF  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	181,667	231,000	338,215	350,000	350,000	344,637	(5,363)
Total Appropriation	181,667	231,000	338,215	350,000	350,000	344,637	(5,363)
Local Cost	181,667	231,000	338,215	350,000	350,000	344,637	(5,363)

Other charges of \$344,637 represent the county's mandated contribution of one-third of LAFCO's net operating costs which include salaries and benefits, services and supplies, and travel related expenses offset by revenue from fees and other revenues.



## COUNTY SCHOOLS

### Gary Thomas

#### DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and District Financial Services (formerly School Claims), known collectively as the San Bernardino County Office of Education.

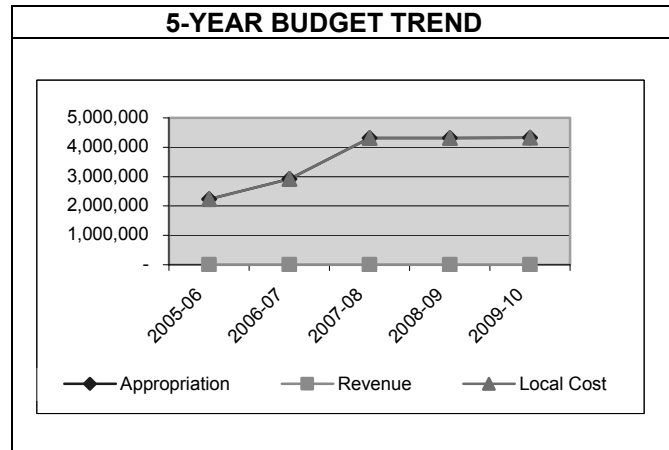
The Superintendent of Schools is the elected chief school administrative office of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs. The Superintendent also provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to more than 425,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include direct instruction to alternative education, special education, juvenile hall and preschool students. As a fiscally dependent County Office of Education, this budget unit supports administrative housing, maintenance, and other contracted support.

District Financial Services was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools. District Financial Services is jointly responsible to those elected officials. These services include warrant production, control and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

The San Bernardino County Office of Education is one of the last dependent school systems in the state. This dependent relationship limits state funding. Last year, in anticipation of the passage of the proposed legislation AB2282 and to facilitate the change to independent status of the Superintendent, the County Administrative Office worked with the Superintendent's office in negotiation of an agreement establishing an annual maintenance of effort (MOE). The establishment of this fixed MOE would be mutually beneficial to both parties as it would limit the county's financial obligation as well as provide a substantial base year funding level for state aid for the San Bernardino Office of Education. No progress was made on the agreement and the proposed legislation was not passed.

As this budget unit represents the financial contribution by the county, there is no staffing associated with this unit.



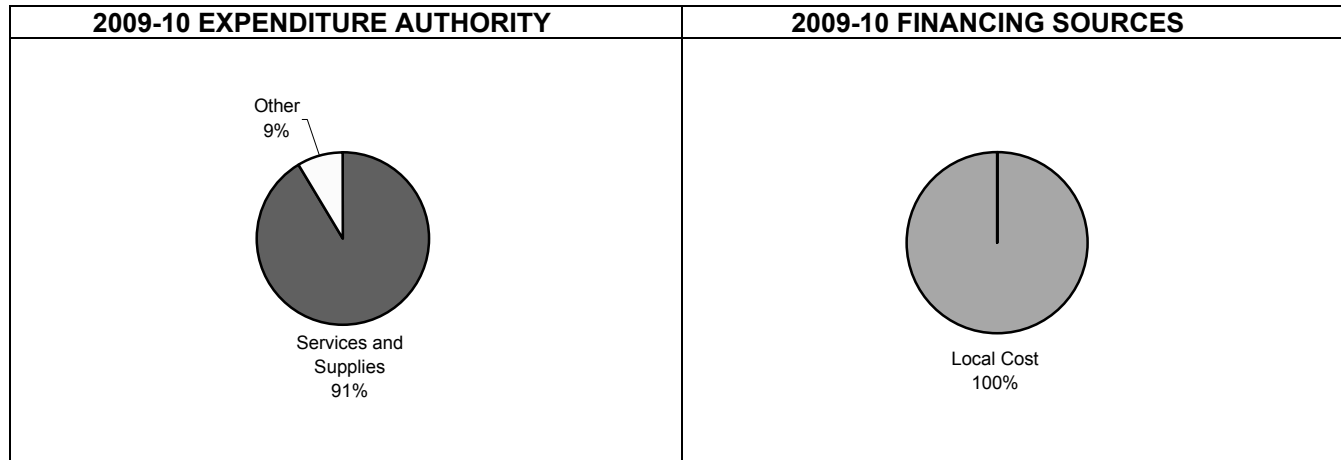
**BUDGET HISTORY****PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,628,679	2,719,312	2,383,466	4,308,605	3,366,237
Departmental Revenue	-	-	-	-	-
Local Cost	2,628,679	2,719,312	2,383,466	4,308,605	3,366,237

Actual appropriation is lower than 2008-09 modified budget as the anticipated maintenance of effort agreement between the county and schools to help the schools achieve the status of an independent Office of Education was not reached; therefore, the additional budget associated with this agreement will remain unspent.



## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Schools  
FUND: General

BUDGET UNIT: AAA SCL  
FUNCTION: Education  
ACTIVITY: School Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	2,317,205	2,376,238	1,970,007	2,945,338	3,874,365	3,952,883	78,518
Transfers	311,474	343,074	413,459	420,899	434,240	372,161	(62,079)
Total Appropriation	2,628,679	2,719,312	2,383,466	3,366,237	4,308,605	4,325,044	16,439
Local Cost	2,628,679	2,719,312	2,383,466	3,366,237	4,308,605	4,325,044	16,439

Services and supplies of \$3,952,883 include phone charges; general office supplies; contractual agreements; costs related to housing, grounds and custodial; property insurance and other related costs. The increase of \$78,518 is the result of a local cost increase for the property insurance and a shift of costs from the transfers appropriation, which provides for utility charges, to the services and supplies appropriation to better align actual expenditure to budget.





# Economic Development Agency



**ECONOMIC DEVELOPMENT AGENCY  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
ECONOMIC DEVELOPMENT AGENCY SUMMARY	180			
ECONOMIC DEVELOPMENT	182	5,710,767	380,000	5,330,767
TOTAL GENERAL FUND		<u>5,710,767</u>	<u>380,000</u>	<u>5,330,767</u>

<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
ECONOMIC DEVELOPMENT:				
SAN BERNARDINO VALLEY ENTERPRISE ZONE	189	212,609	101,140	111,469
COMMUNITY DEVELOPMENT AND HOUSING	192	74,429,154	55,524,652	18,904,502
WORKFORCE DEVELOPMENT	196	28,726,410	28,860,792	(134,382)
TOTAL SPECIAL REVENUE FUNDS		<u>103,368,173</u>	<u>84,486,584</u>	<u>18,881,589</u>



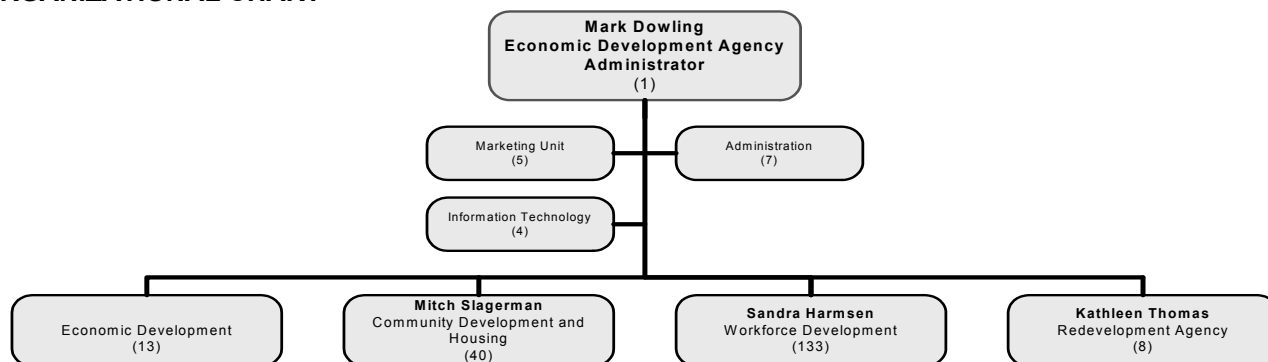
## ECONOMIC DEVELOPMENT AGENCY

### Mark Dowling

#### MISSION STATEMENT

As civic entrepreneurs, the Economic Development Agency (Agency) serves existing and future residents, business/community leaders and visitors. The Agency facilitates economic growth through the development and implementation of strategic policies to enhance human and capital infrastructure which leads to a dynamic globally engaged economy.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Implement a marketing strategy for the agency that provides clear and effective lines of communication connecting client departments with stakeholders.
2. Implement an agency-wide information technology (IT) infrastructure to support agency/departmental IT initiatives.

#### SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Economic Development	5,710,767	380,000	5,330,767		30
Total General Fund	5,710,767	380,000	5,330,767		30
<b>Special Revenue Funds</b>					
San Bernardino Valley Enterprise Zone	212,609	101,140		111,469	-
Community Development and Housing	74,429,154	55,524,652		18,904,502	40
Workforce Development	28,726,410	28,860,792		(134,382)	133
Total Special Revenue Funds	103,368,173	84,486,584		18,881,589	173
<b>Other Agencies</b>					
Economic and Community Development Corp	131	5		126	-
County Industrial Development Authority	39,158	1,000		38,158	-
<b>Redevelopment</b>					
Speedway Project Area	67,541,134	13,632,335		53,908,799	8
Cedar Glen Project Area	10,997,061	655,878		10,341,183	-
VVEDA Project Area	4,714,622	933,100		3,781,522	-
Mission Boulevard Joint Project Area	174,480	34,700		139,780	-
Total Other Agencies	83,466,586	15,257,018		68,209,568	8
<b>Total - All Funds</b>	<b>192,545,526</b>	<b>100,123,602</b>	<b>5,330,767</b>	<b>87,091,157</b>	<b>211</b>



The Agency provides overall administrative support and policy implementation to four departments. This includes the facilitation of communication between the County Administrative Office as well as the Board of Supervisors. In addition, the Agency oversees the information technology function and public relations and marketing support.

Through the combination of four departments with common goals and objectives, the Agency provides leadership and direction to all 24 cities and private economic development organizations within the county.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

**NOTE:** The “Other Agencies” budget units are reported in a separate document. The budget for the Agency is incorporated within the Department of Economic Development’s budget unit.

## ECONOMIC DEVELOPMENT

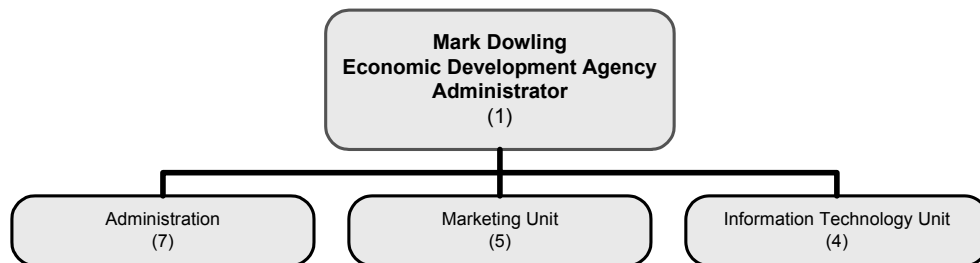
### Mark Dowling

#### MISSION STATEMENT

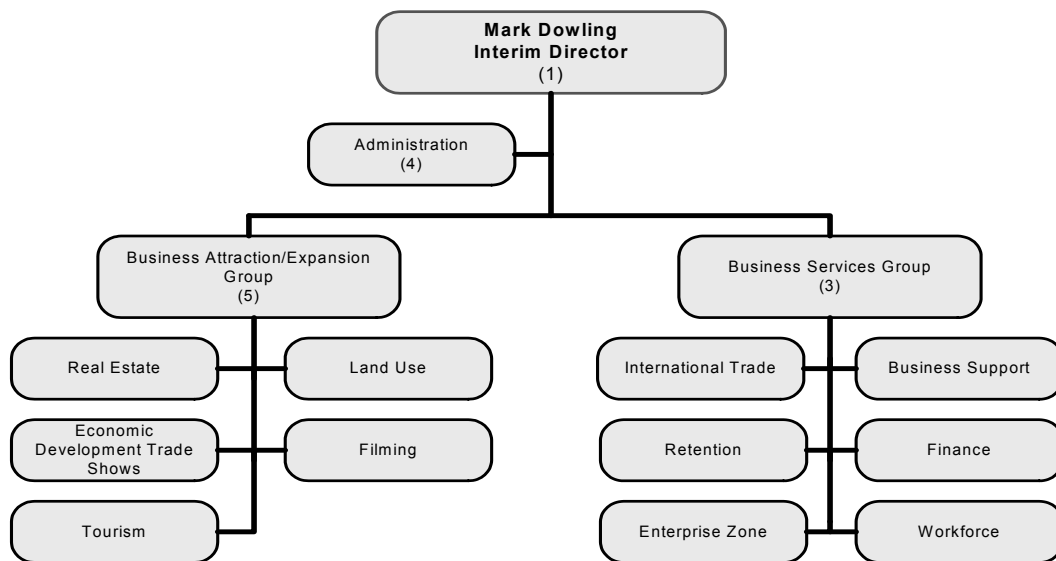
The Economic Development Department fosters sustainable economic growth, opportunities for job creation and revenue enhancement through comprehensive business expansion, attraction, and retention programs and services. The department will create strategic partnerships with public and private entities to enhance global competitiveness and entrepreneurial development.

#### ORGANIZATIONAL CHART

Economic Development Agency:



Department of Economic Development:



#### STRATEGIC GOALS

1. Foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.
2. Establish an image of the county as a global and diverse business center in the United States by continuing to develop overseas connections, infrastructure and understanding of global markets.
3. Enhance the County of San Bernardino's position as a tourist destination and promote the County as a viable location to make films through branding and marketing.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
<b>Economic Development Agency</b>				
Percentage of total marketing and collateral materials developed to incorporate the Agency's branding.	80%	100%	100%	N/A
Percentage increase on the total number of page views for redesigned www.OpportunityCA.us.	N/A	N/A	N/A	10%
Percentage increase in number of times the agency appears in positive neutral news coverage.	N/A	N/A	N/A	10%
Percentage implementation of the IT Assessment objectives that have been funded.	25%	50%	75%	100%
<b>Department of Economic Development</b>				
Number of jobs created through the attraction and expansion efforts of the Economic Development Department within the County of San Bernardino.	N/A	New	530	1500
Increase the percentage of businesses retention visits within the county. (Baseline for 2008-09 visits is 160 visits)	N/A	N/A	N/A	237%
Percentage of global business partners established and actively engaged with the County of San Bernardino. (Baseline for 2006-07 is 15 partners)	130%	100%	100%	25%
Percentage of individuals that are provided with customized international training services. (Baseline for 2006-07 is 64 individuals) *	50%	16%	6%	16%
Number of business delegates participating in trade missions led by the department. **	15	40	11	20

\*The target for the measure was not reach due to a reduction of staffing available to provide these services.

\*\*Due to the changes in the global economic environment and local budget constraints, the scope of the trade missions has evolved to accommodate smaller delegations.

## SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Economic Development	5,710,767	380,000	5,330,767		30
Total General Fund	5,710,767	380,000	5,330,767		30
<b>Special Revenue Fund</b>					
San Bernardino Valley Enterprise Zone	212,609	101,140		111,469	-
Total Special Revenue Fund	212,609	101,140		111,469	-
<b>Total - All Funds</b>	<b>5,923,376</b>	<b>481,140</b>	<b>5,330,767</b>	<b>111,469</b>	<b>30</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Economic Development

### DESCRIPTION OF MAJOR SERVICES

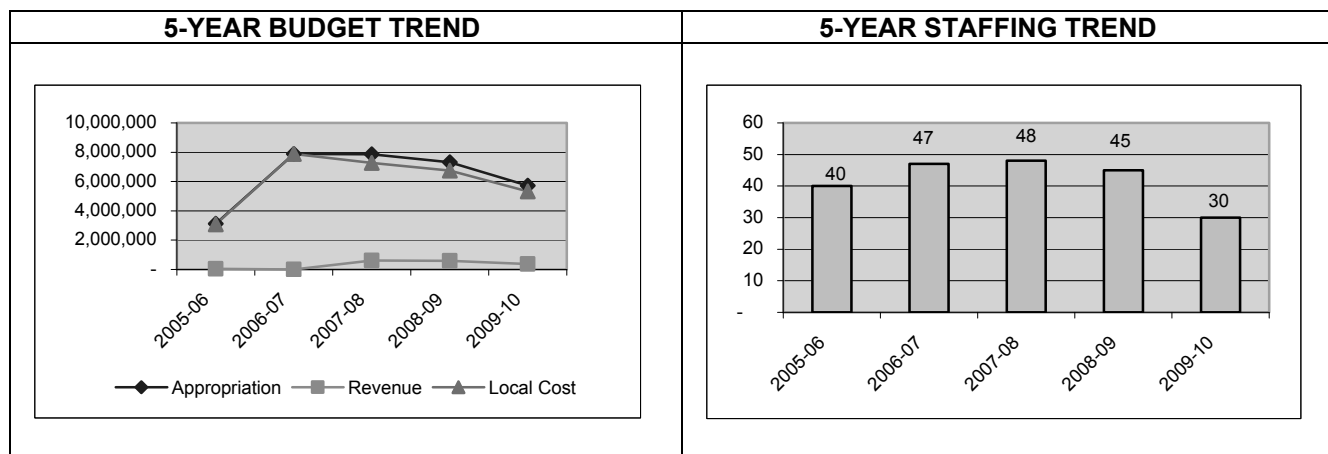
The Department of Economic Development's (ED) major goal is to foster job creation, increase private investment and enhance county revenues through the implementation of a countywide economic development strategy. The strategy focuses on maximizing the standard of living of the county's residents, providing economic opportunities for the county's businesses, fostering a competitive environment and positioning the county as a highly competitive region for business opportunities. The strategy will emphasize industry sectors with high-growth potential and offering high paying jobs.

The department spearheads initiatives with local, national and international impact by forming internal and external strategic partnerships with key public and private sector organizations including, but not limited to, the State of California, San Bernardino County cities, the County of Riverside, as well as non-profit development corporations, developers, brokers, site selectors, corporate real estate executives and tenant representatives. Outreach to private sector stakeholders is conducted via a comprehensive media/marketing campaign.

The department also creates and develops necessary support structures to foster a positive, creative and expanding business climate by offering a wide array of economic development programs and services including the following:

- Site Selection Assistance
- Market Analysis and Demographics
- Permitting Assistance
- International Trade Services
- Economic Development Loan Programs
- Enterprise Zone and Program Management
- Small Business Assistance and Technical Support
- Technical assistance and marketing support to county cities and economic development stakeholders.

### BUDGET HISTORY



**PERFORMANCE HISTORY**

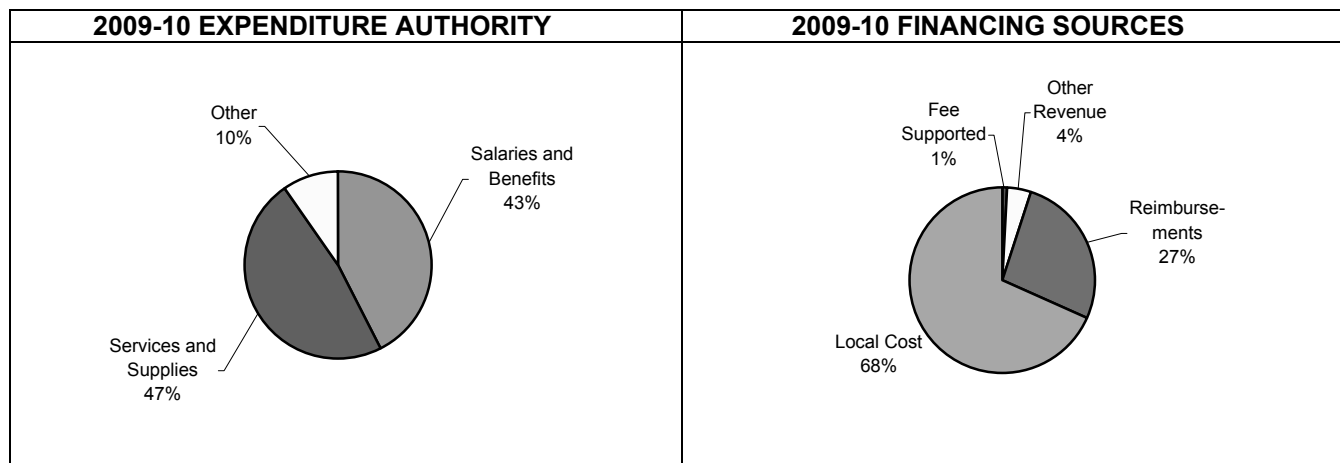
	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Modified Budget</b>	<b>2008-09 Actual</b>
Appropriation	3,112,150	7,084,529	7,584,183	7,000,603	4,640,486
Departmental Revenue	43,634	357,883	754,216	580,000	516,220
Local Cost	3,068,516	6,726,646	6,829,967	6,420,603	4,124,266
Budgeted Staffing				31	

Actual appropriation for 2008-09 is lower than modified budget due to salary savings (\$816,000) related to delays in hiring and maintaining positions vacant for anticipated budget cuts in 2009-10; unspent board carry-over funds (\$784,000); savings related to the delay of the state of the county event and the delayed opening of the high desert business resource center (\$311,000); and savings in program and travel funds (\$449,000).

Actual departmental revenue for 2008-09 is lower than modified budget primarily due to the delay of the state of the county event.



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$601,152 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 2 vacant positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(2)	(481,435)	-	(481,435)
Reduction made to salaries and benefits and services and supplies - deleted 2 vacant Business Services Specialist positions, service contracts with consultants and other professional advisory services, advertising and public relations reduced.				
Salary Reduction	-	(119,717)	-	(119,717)
Reduction made to services and supplies - professional services, web site services, and professional contracts were reduced.				
<b>Total</b>	<b>(2)</b>	<b>(601,152)</b>	<b>-</b>	<b>(601,152)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Economic Development Agency  
DEPARTMENT: Economic Development  
FUND: General

BUDGET UNIT: AAA EDF  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,172,363	3,107,617	3,303,854	2,670,061	4,205,135	3,322,157	(882,978)
Services and Supplies	2,267,354	6,018,225	6,657,720	3,544,969	5,732,323	3,430,923	(2,301,400)
Central Computer	2,342	24,961	46,981	48,694	48,694	34,369	(14,325)
Travel	-	-	-	140,811	228,600	261,000	32,400
Equipment	39,110	107,737	-	19,998	-	-	-
Transfers	143,961	226,483	430,552	295,585	264,929	759,052	494,123
Total Exp Authority	4,625,130	9,485,023	10,439,107	6,720,118	10,479,681	7,807,501	(2,672,180)
Reimbursements	(1,542,435)	(2,400,494)	(2,854,924)	(2,079,632)	(3,160,783)	(2,096,734)	1,064,049
Total Appropriation	3,082,695	7,084,529	7,584,183	4,640,486	7,318,898	5,710,767	(1,608,131)
Operating Transfers Out	29,455	-	-	-	-	-	-
Total Requirements	3,112,150	7,084,529	7,584,183	4,640,486	7,318,898	5,710,767	(1,608,131)
<b>Departmental Revenue</b>							
Current Services	-	49,549	83,333	-	75,000	75,000	-
Other Revenue	43,634	11,334	120,883	16,220	5,000	5,000	-
Total Revenue	43,634	60,883	204,216	16,220	80,000	80,000	-
Operating Transfers In	-	297,000	550,000	500,000	500,000	300,000	(200,000)
Total Financing Sources	43,634	357,883	754,216	516,220	580,000	380,000	(200,000)
Local Cost	3,068,516	6,726,646	6,829,967	4,124,266	6,738,898	5,330,767	(1,408,131)
Budgeted Staffing					45	30	(15)

Salaries and benefits of \$3,322,157 fund 30 budgeted positions. The decrease of \$882,978 reflects a total reduction of 15 budgeted positions. Board approved items related to a reorganization of the Economic Development Agency accounted for 13 of those positions, all of which were moved to the Workforce Development Department (WDD) (10 Employment Services Specialists; 2 Supervising Employment Services Specialists and 1 Employment Services Technician). In addition to moving these positions, the Agency, as part of its reorganization strategy, requested and received Board approval to add 4 Business Services Specialist positions and delete 4 vacant budgeted positions (Economic Development Manager, Education Specialist, Geographic Information Systems Technician, and Public Service Employee).

Furthermore, as a result of reduced local cost financing, 1 vacant Business Services Specialist position was deleted midyear and 2 additional vacant Business Services Specialist positions are being deleted in 2009-10. Partially offsetting these decreases is the addition of 1 Office Assistant III to support the High Desert Business Resource Center. This position will assist businesses and county residents that have or are thinking about starting a business with available resources.

Services and supplies of \$3,430,923 include costs of sponsorships and real estate related trade shows, advertising, special events, public relations, international trade, film and tourism and economic and real estate related studies. The net decrease of \$2,301,400 is primarily due to the reduction in local cost financing due to the following: 1) the elimination of one-time carryover funds in the amount of \$127,141, 2) the expiration of the speedway contract funding of \$210,000, 3) the transfer of the Quad State Joint Powers Authority Payment of \$131,799 to the Legislative budget unit, and 4) the reduction in local financing due to budget cuts in the amount of \$753,595; out of which \$377,952 is related to the 2009-10 budget reductions discussed above and \$375,643 is related to the 2008-09 budget reductions approved in February 2009. The 2008-09 budget reductions resulted in reductions to professional services, advertising, and public relations expenditures. Other major budget impacts include a transfer of the Speedway contract expense of \$746,000 to the Redevelopment Agency, the elimination in operating transfers in of \$500,000 related to economic development projects in the 4<sup>th</sup> District, the elimination of training costs for TAD of \$267,717, reduction of costs related to the positions transferred to WDD of \$89,901, transferring \$53,206 in funding to salaries and benefits to cover the costs of the new Office Assistant III, plus an increase in information services support of \$118,000 and miscellaneous increases of \$159,959. In addition, a final budget adjustment which will fund the development of two economic analysis reports for the unincorporated areas of Muscoy and Bloomington was approved by the Board of Supervisors on June 23, 2009. Based on this action, appropriation was increased by \$300,000 and associated revenues were increased by \$300,000.



Travel of \$261,000 includes private mileage, air travel, car rental, and conference fees. The increase of \$32,400 is to properly account for expenditures previously budgeted in services and supplies.

Transfers of \$759,052 represent payments for staff support and rent charges paid to WDD and the new internal cost allocations between the Agency and ED. The increase of \$494,123 is primarily attributed to the inclusion of the internal cost allocations between the Agency and ED.

Reimbursements of \$2,096,734 represent payments from other departments primarily for administrative activities provided by the Agency. Reimbursements decreased by \$1,064,049 due to the Speedway contract expenses being moved to the Redevelopment Agency (\$746,000), the transfer of the business services function to WDD (\$1,199,112), and transferring back the Business Expansion Loan Program to the Department of Community Development and Housing (\$140,000). These decreases were partially offset by an increase of \$438,995 due to the inclusion of reimbursements from ED to the Agency, reimbursements for the Bark Beetle Loan Program of \$75,000, reimbursements from the Airports Department for marketing services of \$104,965, and Agency charges increases of \$402,103.

Departmental revenue of \$380,000 represents revenue primarily from the state of the county event and a \$300,000 final adjustment approved by the Board of Supervisors on June 23, 2009 related to the development of two economic analysis reports for the unincorporated areas of Muscoy and Bloomington. Departmental revenue decreased by a net \$200,000 due to the elimination of one-time funding in the amount of \$500,000 for economic projects within the 4<sup>th</sup> District and an increase of \$300,000 due to the final adjustment mentioned above.

## San Bernardino Valley Enterprise Zone

### DESCRIPTION OF MAJOR SERVICES

On August 22, 2006 (Item No. 50), the Board of Supervisors approved a Memorandum of Understanding with the City of Colton, City of San Bernardino, and the Inland Valley Development Agency (IVDA) to fund, manage and describe the jurisdictional responsibilities of the San Bernardino Valley Enterprise Zone (SBVEZ). The SBVEZ is a state designated geographical area that offers local businesses state tax incentives in order to stimulate economic growth in the economically distressed areas of the City of Colton, City of San Bernardino, and the county. The SBVEZ facilitates economic growth through assistance to local businesses, jurisdictional leadership, public/private collaborations, attraction of new investment, the retention/expansion of existing businesses, and the employment of the most difficult-to-hire workers into private sector jobs.

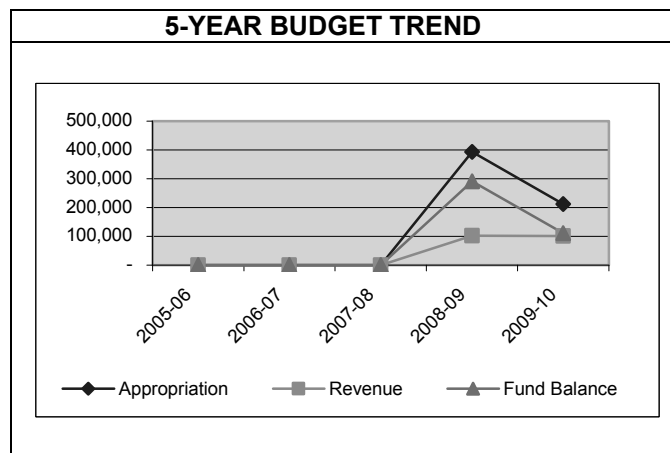
Major services offered to SBVEZ businesses include the following:

- Educational workshops for businesses to understand how they can take advantage of state tax credits.
- Employment and training assistance for zone businesses.
- Assistance in accessing and procuring state contracts.
- Process employment vouchers to allow businesses that hire qualified individuals to receive state's hiring tax credits.
- Site selection assistance for new and expanding businesses.
- Permitting assistance for new and expanding businesses.

The services are offered through the Department of Economic Development and in collaboration with the cities of Colton and San Bernardino and IVDA.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



**PERFORMANCE HISTORY**

	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Modified Budget</b>	<b>2008-09 Actual</b>
Appropriation	-	-	35,230	392,911	182,799
Departmental Revenue	-	-	326,250	101,891	3,247
Fund Balance				291,020	

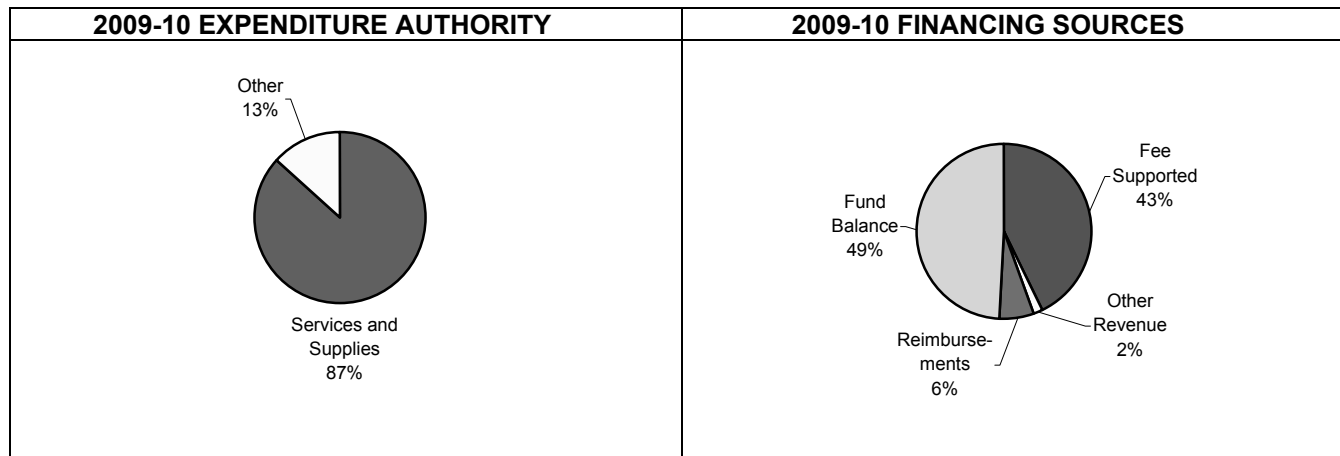
Actual appropriation for 2008-09 is significantly less than modified budget as the department did not receive final zone designation until the middle of the year. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue and reimbursements for 2008-09 are less than modified budget as a result of the decision made by the participants to utilize the fund balance to cover the participant payments in 2008-09.





## ANALYSIS OF FINAL BUDGET



GROUP: Economic Development Agency  
 DEPARTMENT: Economic Development  
 FUND: San Bernardino Valley Enterprise Zone

BUDGET UNIT: SYZ EDF  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	42,716	150,911	373,911	193,969	(179,942)
Travel	-	-	-	1,675	-	3,000	3,000
Transfers	-	-	29,602	30,213	30,000	30,000	-
Total Exp Authority	-	-	72,318	182,799	403,911	226,969	(176,942)
Reimbursements	-	-	(37,088)	-	(11,000)	(14,360)	(3,360)
Total Appropriation	-	-	35,230	182,799	392,911	212,609	(180,302)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	7,470	7,457	2,554	4,000	1,446
Current Services	-	-	317,810	-	99,337	97,140	(2,197)
Other Revenue	-	-	970	(4,210)	-	-	-
Total Revenue	-	-	326,250	3,247	101,891	101,140	(751)
Fund Balance					291,020	111,469	(179,551)

Services and supplies of \$193,969 represent costs for marketing, professional services, professional memberships, trade show attendance, advertising, auditing, County Counsel services, and mapping. The decrease of \$179,942 in services and supplies is due to the reduction in fund balance.

Travel of \$3,000 represent costs for the California Enterprise Zone Association (CAEZ) conference registrations and all associated costs.

Transfers of \$30,000 represent the cost for the SBVEZ Manager incurred by the Department of Economic Development.

Each partner in the SBVEZ has been authorized by its legislative body to contribute funds to cover the administrative costs of the Enterprise Zone. Partner amounts are based on a fair share percentage of area within the SBVEZ that is covered by that jurisdiction. The county's portion of administrative costs for the 2009-10 budget is \$14,360 and shown as a reimbursement.

Departmental revenue of \$101,140 represents interest earned and amounts to be received from the City of Colton, the City of San Bernardino, and IVDA to cover administrative costs.

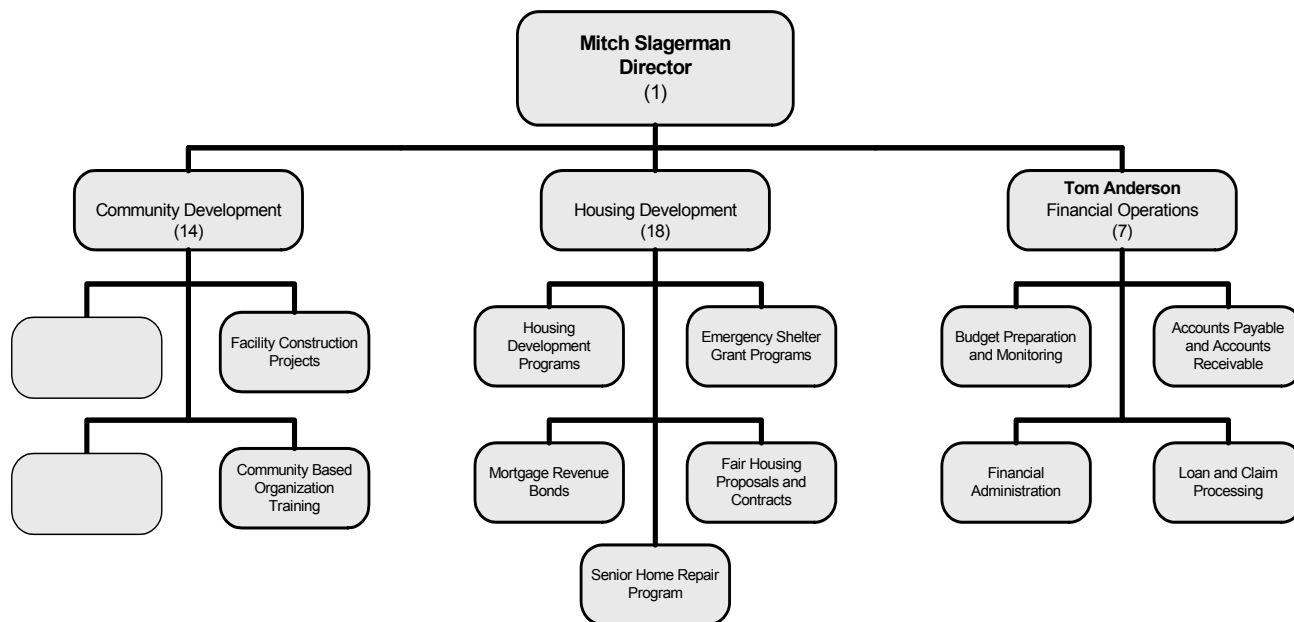
## COMMUNITY DEVELOPMENT AND HOUSING

### Mitch Slagerman

#### MISSION STATEMENT

The Community Development and Housing Department is a diverse team that utilizes experience and knowledge to achieve a better quality of life for county residents by providing quality programs and services. In addition, the department is a good steward of the Public Trust, effectively and efficiently delivering community development and housing program resources.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Improve communities in San Bernardino County by financing construction projects and new and increased public services.
2. Expand the supply of quality, safe, sanitary and affordable housing for residents of San Bernardino County.

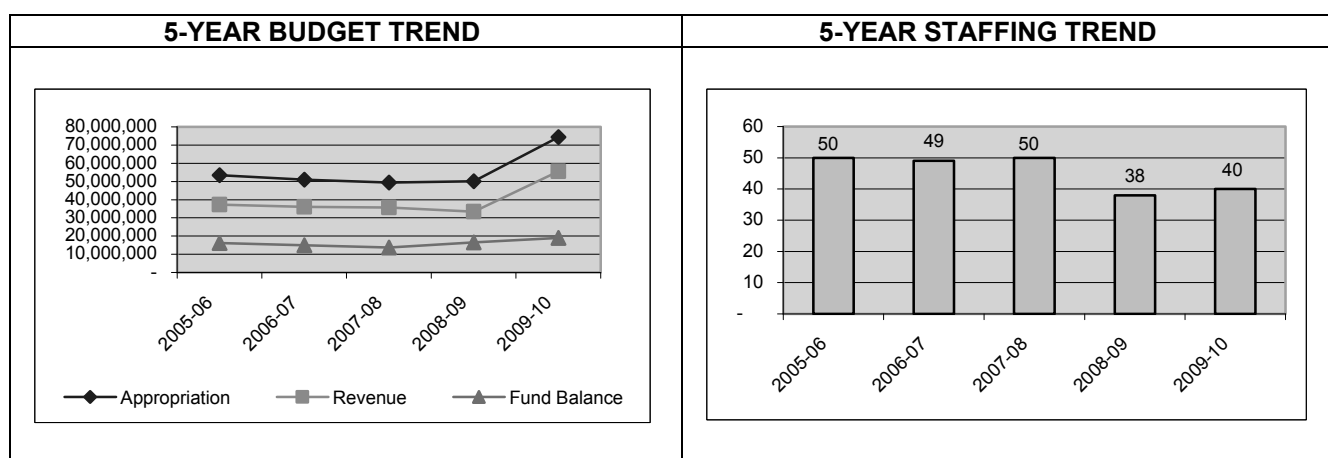
PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Number of county residents benefiting from public service projects.	41,823	42,000	41,498	42,000
Number of public facilities benefiting from capital and infrastructure improvements.	35	35	47	35
Number of multifamily low, moderate or middle income units provided this fiscal year.*	11	20	0	25
Number of home purchases for low, moderate and middle income persons assisted this fiscal year.	28	48	35	100

\*Department released an RFP in 2008-09 to increase available units, results will be seen in 2009-10.

## DESCRIPTION OF MAJOR SERVICES

The Department of Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the HOME Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI), the Disaster Recovery Grant (DRI) and the new Neighborhood Stabilization Program Grant (NSP).

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	24,763,111	25,635,360	15,422,594	58,040,727	16,007,184
Departmental Revenue	23,440,212	22,825,734	18,314,522	41,447,531	16,890,720
Fund Balance				16,593,196	
Budgeted Staffing				40	

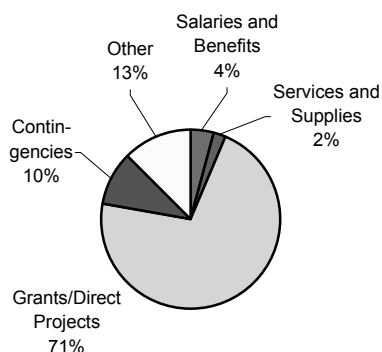
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2008-09 have been carried over to the subsequent year's budget.

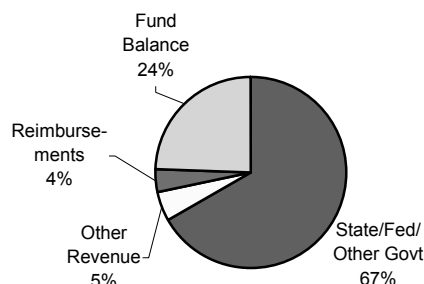
The performance history for the CDH budget represents a decrease in actual funding until 2008-09. During this year, the federal government passed the Housing and Economic Recovery Act (HERA) bill that allocated \$22 million dollars to CDH for the Neighborhood Stabilization Program and the American Recovery and Reinvestment Act (ARRA) bill that allocated another \$5 million; \$2 million for community development projects and \$3 million for assisting in the prevention of homelessness. These two bills will increase the amount of funding to the department for the next two budget years.

## ANALYSIS OF FINAL BUDGET

## 2009-10 EXPENDITURE AUTHORITY



## 2009-10 FINANCING SOURCES



GROUP: Economic Development Agency  
DEPARTMENT: Community Development and Housing  
FUND: Special Revenue

BUDGET UNIT: Various  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,634,300	3,441,243	3,029,496	2,565,090	3,393,694	3,275,288	(118,406)
Services and Supplies	1,444,425	1,578,342	1,051,306	1,887,036	2,245,478	1,648,763	(596,715)
Grants/Direct Projects	16,579,071	13,980,687	8,735,354	6,869,371	27,667,823	55,300,658	27,632,835
Central Computer	49,817	54,454	47,077	41,926	50,417	38,521	(11,896)
Travel	-	-	-	11,442	29,000	36,500	7,500
Other Charges	-	-	-	-	20,000	-	(20,000)
Equipment	39,463	24,972	-	19,998	-	150,000	150,000
L/P Struct/Equip/Vehicles	-	-	-	-	52,000	-	(52,000)
Transfers	5,306,274	6,148,674	5,383,323	6,376,287	10,664,803	9,110,639	(1,554,164)
Contingencies	-	-	-	-	8,394,120	7,475,000	(919,120)
Total Exp Authority	27,053,350	25,228,372	18,246,556	17,771,150	52,517,335	77,035,369	24,518,034
Reimbursements	(3,484,053)	(3,311,338)	(3,535,197)	(2,062,741)	(2,908,700)	(3,106,215)	(197,515)
Total Appropriation	23,569,297	21,917,034	14,711,359	15,708,409	49,608,635	73,929,154	24,320,519
Operating Transfers Out	1,193,814	3,718,326	711,235	298,775	432,092	500,000	67,908
Total Requirements	24,763,111	25,635,360	15,422,594	16,007,184	50,040,727	74,429,154	24,388,427
<b>Departmental Revenue</b>							
Taxes	32,482	85,638	63,553	11,717	40,000	10,000	(30,000)
Fines and Forfeitures	3,274	4,668	4,145	2,820	2,000	1,000	(1,000)
Use of Money and Prop	730,660	1,067,055	1,322,458	710,620	1,024,200	731,000	(293,200)
State, Fed or Govt Aid	17,579,128	15,487,219	13,323,234	12,831,672	29,389,348	51,672,796	22,283,448
Current Services	4,735	-	-	-	-	-	-
Other Revenue	5,085,564	6,181,154	3,601,132	3,333,891	2,991,983	3,109,856	117,873
Other Financing Sources	4,369	-	-	-	-	-	-
Total Revenue	23,440,212	22,825,734	18,314,522	16,890,720	33,447,531	55,524,652	22,077,121
Fund Balance					16,593,196	18,904,502	2,311,306
Budgeted Staffing					38	40	2

Salaries and benefits of \$3,275,288 fund 40 budgeted positions and are decreasing by \$118,406 primarily due to the reduction of Worker's Compensation expenses and new personnel starting at lower steps on the wage scale. The increase of two extra help positions was approved by the Board during mid-year to help with the additional workload on the new Neighborhood Stabilization Program Grant.

Services and supplies of \$1,648,763 represents charges related to equipment needs, communication expense, general office expense, costs for publications, and special department expenses. The overall decrease of \$596,715 is due primarily to a \$1,000,000 one-time Priority Policy Needs item that was budgeted in 2008-09; which was partially offset by an increase of \$403,285 for planned expenditures related to the new Neighborhood Stabilization Program Grant.



Grants and direct projects of \$55,300,658 represent the majority of CDH's expenses. These expenses generally consist of contracts with other government, nonprofit, or private businesses to provide community development and housing assistance for low and moderate income citizens of the County of San Bernardino. The increase of \$27,632,835 was caused by the receipt of the Neighborhood Stabilization Program Grant (\$20,412,000), the planned expenditure increase of HOME funds (\$2,774,245), an increase in CDBG programs (\$1,819,185), an increase for the IVDA fund (\$3,939,020), and transferring the Home Senior Repair Program (\$750,000) to this category. These increases were partially offset by decreases in the Business and Micro Loan programs. The Senior Home Repair Program is in a holding account until the department returns to the Board for direction.

Travel of \$36,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, training, and conference fees for this budget unit. The increase of \$7,500 is caused by the expected need of training for the new Neighborhood Stabilization Program Grant.

Other charges and lease/purchase equipment are not budgeted in 2009-10 due to the cancellation of the planned new furniture lease.

Equipment of \$150,000 is a new line item this year due to the planned purchase of emergency electrical generators for senior center programs within the county.

Transfers of \$9,110,639 represents interdepartmental transfers from CDH's grant funds to its administrative fund and transfers to other departments for services provided on behalf of CDH. The decrease in transfers of \$1,554,164 is primarily related to the completion of projects in 2008-09 and the transfer of the Home Senior Repair program funding to the grant and direct projects category.

Contingencies of \$7,475,000 in the HOME Fund and the CDBG Projects Fund represent the amount of grant funding that the department anticipates will not be obligated this fiscal year. The decrease of \$919,120 reflects the anticipation to reduce fund balances by distributing an increased amount of program income in 2009-10.

Reimbursements of \$3,106,215 represent interdepartmental reimbursements to the CDH administrative fund for staff charges. The increase of \$197,515 is primarily caused by the reimbursement of labor charges from the new Neighborhood Stabilization Program Grant to the administration fund.

Operating transfers out of \$500,000 increased by \$67,908 primarily due to an anticipated increase in capital projects to be completed by the Architecture and Engineering Department.

Departmental revenue of \$55,524,652 generally represents grants received from HUD, which include CDBG, HOME, ESG and NSP grant funds. In 2009-10, CDH anticipates receiving \$12,000,000 from HUD; \$2,500,000 from the State Department of Housing and Community Development for the Cedar Glen Water/Road Improvement Grant; \$2,000,000 from the Inland Valley Development Authority; and \$21,658,000 in Neighborhood Stabilization funds. The remaining \$17,366,652 in revenue primarily represents funding from previously approved federal grant projects that have not been completed and program income received through the loan programs. There is an overall increase of \$22,283,448 primarily due to the receipt of the new Neighborhood Stabilization Program Grant with slight decreases in other revenue and interest due to the reduced fund balances and a reduction in loan payoffs.

The fund balance increase in 2009-10 of \$2,311,306 is primarily due to the receipt of funds from IVDA development zone.

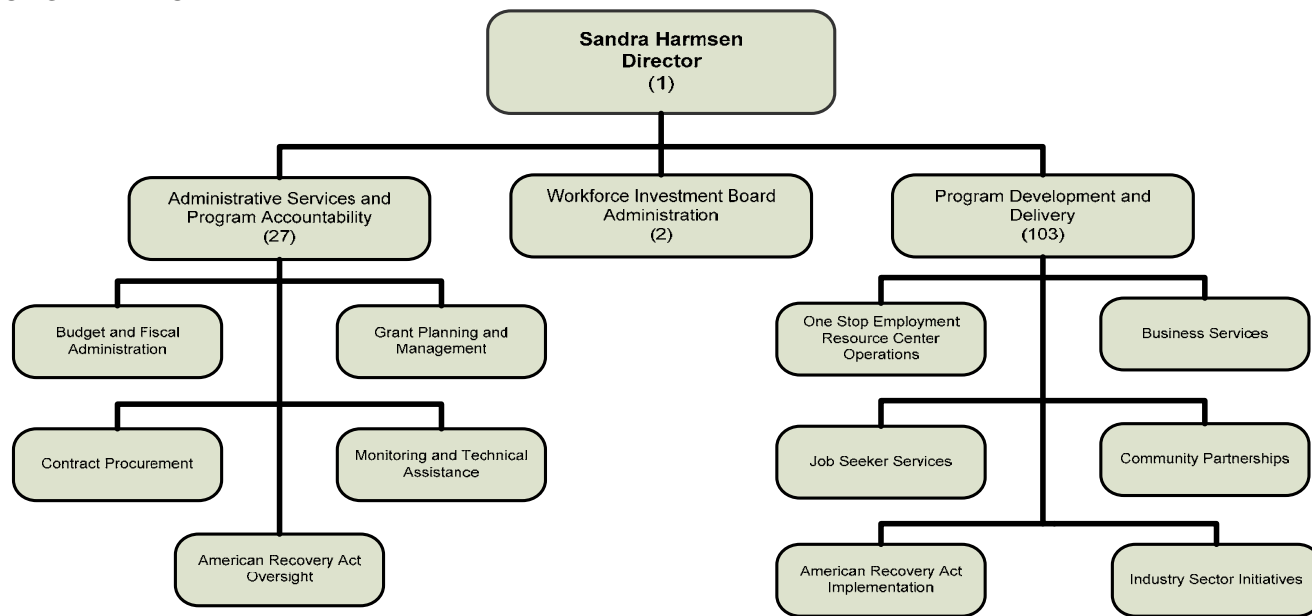
## WORKFORCE DEVELOPMENT

### Sandra Harmsen

#### MISSION STATEMENT

The Workforce Development Department serves residents and businesses in the County of San Bernardino by developing a skilled workforce that meets the emerging demands of the business community.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Increase employability of county residents through services provided.
2. Increase awareness in the business community of the services available through the department.
3. Align workforce development, economic development, education and funding strategies to enhance the competitiveness of San Bernardino County's workforce and support positive economic growth.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Number of County residents enrolled in WDD programs. (Beginning in 2008-09 there is significantly higher enrollment due to integrated services implemented July 1, 2008.)	1,556	25,000	23,621	26,250
Number of businesses contacted. *	2,223	1,600	3,141	1,900
Number of regular meetings of stakeholders for the purpose of aligning strategies, policies, networks, funding sources and training services to meet the workforce demands of local businesses.	4	4	6	6
Number of new funding sources available for demand driven training services to include sources other than WIA grants from the Department of Labor.	2	2	5	2
Number of industry-specific/demand-driven training programs.	4	4	6	4

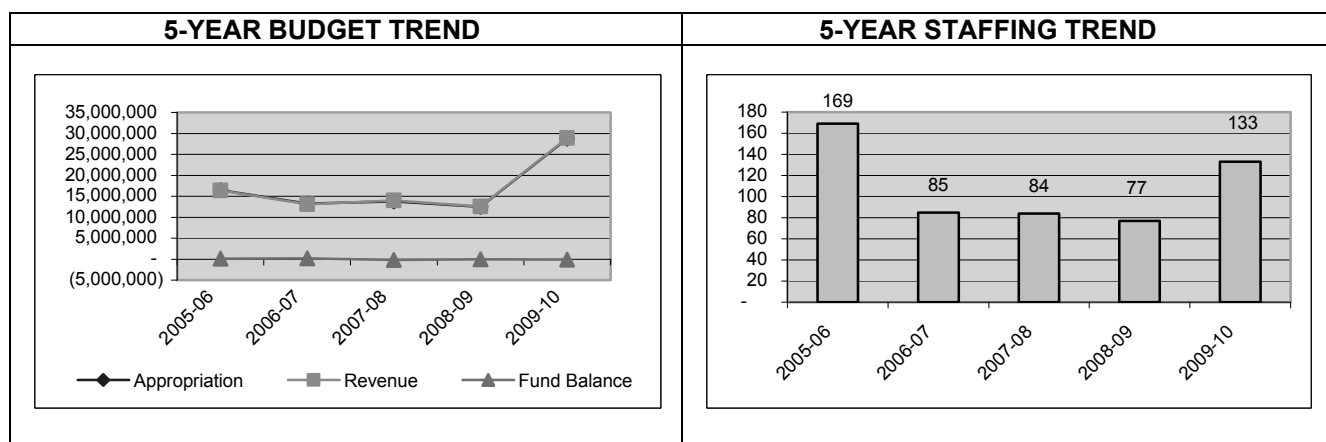
\*The number of businesses contacted was significantly higher than anticipated due to the implementation of a memorandum of understanding with Transitional Assistance Department; an increase in the number of workshops held throughout the County to assist businesses; and an increase in the number of WARN notices dispersed to businesses.

## DESCRIPTION OF MAJOR SERVICES

The Workforce Development Department (WDD) provides services to job seekers, incumbent workers, entrepreneurs and employers through Workforce Investment Act (WIA) funds from the Department of Labor. Services are delivered to job seekers and businesses throughout the County via WDD's Employment Resource Centers. These offices are strategically placed in three of the County's economic regions. In addition, we provide services through two centers for State of California Workforce Services. Services delivered include job search, skills assessments, vocational training, job readiness skills, connection to employers, and assisting businesses with outreach services, recruitment efforts and retention. Understanding that increased employment opportunities enhance the quality of life for residents, WDD strives to ensure the needs of local businesses are met by providing them with a skilled workforce, thus supporting the mission of the County.

The Workforce Investment Board (WIB) administratively oversees the programs offered through the department. The WIB's focus has been on demand industry sectors and the Board has worked diligently with businesses to target these demand occupations and high growth industries. The WIB is composed of private business representatives, labor organizations and public sector partners who have been appointed by the County Board of Supervisors.

## BUDGET HISTORY



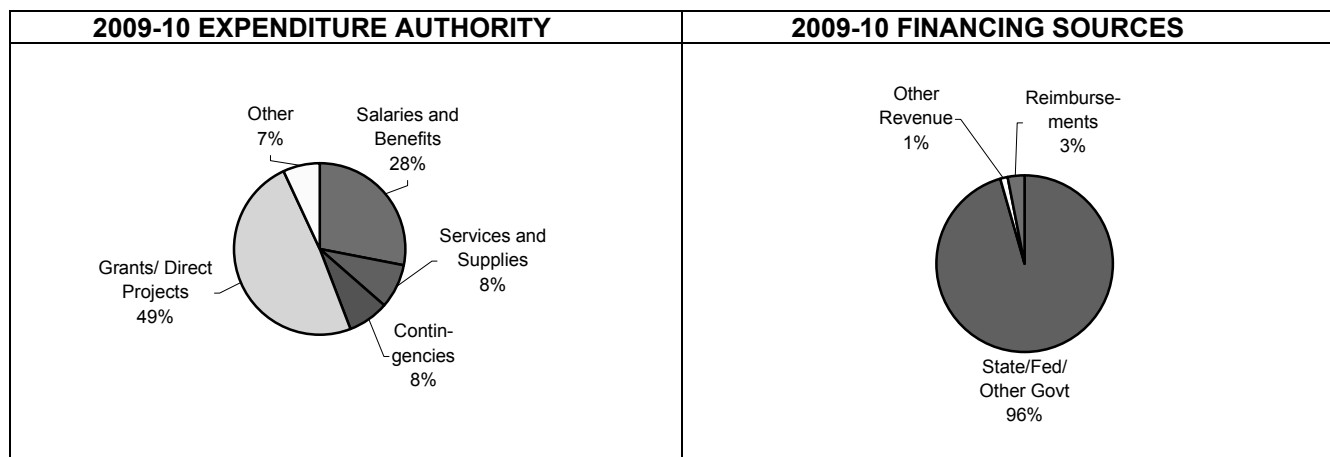
## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	12,586,217	11,873,041	11,199,044	19,968,183	14,397,091
Departmental Revenue	12,611,371	11,499,821	11,341,090	15,504,262	14,170,070
Fund Balance				4,463,921	
Budgeted Staffing				130	

The trend for the WDD budget had been a steady decrease in funding beginning in 2004-05 through 2007-08. However, the allocation methodology utilized by the federal Department of Labor is tied to local unemployment rates and, due to the economic downturn, WIA formula funds for Adult, Dislocated Worker and Youth grants began to experience increasing allocations in 2008-09 for the State of California. To assist local areas in addressing the economic situation, WIA programs experienced an additional infusion of funding under the American Recovery and Reinvestment Act (ARRA) passed by Congress in February, 2009. WDD also continues to actively seek competitive grant funding, both alone and in collaboration with other entities, in order to expand its services and further assist County residents and businesses through this difficult time.

Actual appropriation and departmental revenue for 2008-09 are lower than the modified budget due to the implementation of ARRA programs taking longer than expected. Since the department has not incurred as much expense related to ARRA as anticipated, WDD has not drawn down the corresponding revenue.

## ANALYSIS OF FINAL BUDGET



GROUP: Economic Development Agency  
 DEPARTMENT: Workforce Development  
 FUND: Special Revenue

BUDGET UNIT: SAC JOB  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,383,851	5,016,039	4,537,849	5,339,336	5,462,587	8,309,065	2,846,478
Services and Supplies	1,057,202	1,355,473	1,088,908	1,691,406	1,220,911	2,250,178	1,029,267
Central Computer	94,502	93,979	79,303	89,826	83,615	88,088	4,473
Travel	-	-	-	98,098	66,118	141,000	74,882
Grants/Direct Projects	4,096,217	3,357,642	3,835,491	6,086,139	3,622,815	14,489,823	10,867,008
Equipment	-	51,997	866	89,324	9,800	-	(9,800)
Transfers	1,588,459	2,193,444	1,911,879	1,667,971	2,102,987	2,072,304	(30,683)
Contingencies	-	-	-	-	183,398	2,269,894	2,086,496
Total Exp Authority	13,220,231	12,068,574	11,454,296	15,062,100	12,752,231	29,620,352	16,868,121
Reimbursements	(634,014)	(195,533)	(255,252)	(665,009)	(259,050)	(893,942)	(634,892)
Total Appropriation	12,586,217	11,873,041	11,199,044	14,397,091	12,493,181	28,726,410	16,233,229
<b>Departmental Revenue</b>							
Use of Money and Prop	218,399	210,694	228,279	225,940	324,361	410,744	86,383
State, Fed or Gov't Aid	12,389,553	11,276,100	11,015,642	13,683,468	12,153,088	28,450,048	16,296,960
Current Services	2,305	-	-	-	-	-	-
Other Revenue	1,114	13,027	97,169	260,662	51,811	-	(51,811)
Total Revenue	12,611,371	11,499,821	11,341,090	14,170,070	12,529,260	28,860,792	16,331,532
Fund Balance					(36,079)	(134,382)	(98,303)
Budgeted Staffing					77	133	56

Salaries and benefits of \$8,309,065 fund 133 budgeted positions and are increasing by \$2,846,478 and a net 56 budgeted positions. Staffing changes are the result of the midyear reorganization of the Economic Development Agency (EDA) which transferred the business services function (13 positions) from the Economic Development Department to WDD effective September 1, 2009. Additionally, 43 positions were added; 3 regular positions which include 1 WIB Business Education Coordinator and 2 Staff Analyst I, and 40 extra help contract positions; which include 28 Workforce Development Specialists, 2 Workforce Development Technicians, 4 Staff Analyst I, 2 Fiscal Assistants, and 4 Office Assistant III. The regular positions were added to increase regional collaborative workforce partnerships, as well as increasing customized training programs with community colleges, Regional Occupation Programs, and other educational institutions. The WIB Business Education Coordinator is a new classification and will be responsible for working directly with the WIB, WDD's Director, and the business and education communities to identify workforce training needs. The Staff Analyst I positions will be responsible for providing technical assistance, conducting the required oversight and monitoring activities for Title I Youth providers and for contracts established due to the above mentioned collaborative efforts. The other forty contract positions were approved mid-year and are limited-term. They were added to perform the activities required by the one-time ARRA funding received by WDD in 2008-09. These positions will assist WDD in doubling the enrollment of job seekers into training classes and/or supportive services; developing incumbent worker training





programs; conducting specialized workshops; and providing oversight of a WIA Summer Youth Employment Program (SYEP) that will serve approximately 1,600 youth throughout the County in 2009.

Services and supplies of \$2,250,178 represent general office supplies, computer software and hardware, furniture and equipment, professional services, utilities, insurance and outreach events and are increasing by \$1,029,267. This increase is primarily attributed to increases in other professional services (\$695,000) in anticipation of conducting specialized layoff aversion activities for businesses under the ARRA Rapid Response grant; increases in special department expenses (\$305,044) to provide additional informational workshops and events throughout the County for employers and job seekers to address relevant issues being faced by residents and businesses during the current economic condition; and increases in computer hardware and general maintenance equipment (\$146,923) to replace one-third of the existing computer inventory and to provide necessary equipment maintenance. These increases were partially offset by decreases in COWCAP, non-inventoriable equipment related to the 2008-09 relocation of the San Bernardino Employment Resource Center (ERC), and rents and leases that are now budgeted under the transfers category.

Travel of \$141,000 includes private mileage, air travel, hotel, car rental and conference/training fees. An increase of \$74,882 was primarily due to the anticipated need for training of department staff and WIB members as new programs and services are identified, designed and implemented to increase delivery of services under ARRA.

Grants/Direct Projects of \$14,489,823 represent payments to vocational and educational schools for classroom training and supportive services for WIA customers, customized training programs to assist businesses, incumbent worker training, SYEP and year-round WIA Youth programs. The increase of \$10,867,008 is primarily due to receiving one-time ARRA funding intended to significantly increase direct training and services for residents and businesses, increases in WIA formula funding, and obtaining a new grant from Riverside County.

Transfers of \$2,072,304 represent payments to other departments and include \$702,616 for administration, marketing, payroll, and information technology services provided by EDA; \$62,797 for costs related to the procurement of office supplies through the Purchasing Department; \$18,208 for the Employee Health and Productivity program; and \$1,288,683 for rent costs paid to the Real Estate Department. The decrease in transfers of \$30,683 is attributed primarily to moving the business services function totaling \$539,112 from Economic Development (ED) to WDD. This decrease was offset in part by increases in rent and EDA administrative charges.

Contingencies of \$2,269,894 are increasing by \$2,086,496 and represent 20% of the WIA formula allocations for Title I Adult, Dislocated and Youth grants anticipated for 2009-10. The contingency funds are designated to provide one year of follow-up services to youth served in the WIA Youth program and may be utilized to pay for costs associated with direct training and services under the WIA Adult and Dislocated Worker programs that begin in 2009-10, but are not completed until 2010-11.

Reimbursements of \$893,942 represent rent payments received from ED, reimbursement for staffing assistance provided to EDA and the Redevelopment Agency, and reimbursement for job development services provided to the Transitional Assistance Department (TAD) as a result of WDD now performing the business services function. The increase of \$634,892 is due to the new reimbursement from TAD.

Departmental revenue of \$28,860,792 represents funding from interest, rent, various state/federal grants, and other revenue sources and is increasing by \$16,331,532. Use of money and property revenue of \$410,744 consists of \$20,000 in interest revenue and \$390,744 in rent from the California Employment Development Department for space it occupies in all three ERCs. The rent revenue has increased by \$82,115 as a result of relocating the San Bernardino ERC to a new facility.

State and federal aid revenue of \$28,450,048 includes: 1) 2009-10 allocations under WIA of \$4,084,816 for Title I Youth, \$4,044,218 for Title I Adult, \$3,892,345 for Title I Dislocated Worker, \$600,000 for Rapid Response, \$75,000 for the Disability Navigator Program, and \$450,000 for the Veteran Employment Assistance Program (VEAP); 2) one-time ARRA funding of \$12,217,379 for the following programs: \$3,641,256 for Title I Youth, \$2,629,063 for Title I Adult, \$5,067,980 for Title I Dislocated Worker and \$879,080 for Rapid Response; 3) a

revenue agreement of \$109,000 with Riverside County to provide services under a WIA Construction Talent Transfer (CTT) grant; and 4) carryover WIA funds in the amount of \$2,977,290.

The net increase to revenue of \$16,331,532 is associated with one-time ARRA funding of \$12,217,379, the new VEAP and CTT grants of \$559,000, an increase in the annual WIA formula allocations of \$2,314,973, an increase in the Rapid Response allocation of \$293,172, an increase in carry-over funds of \$1,119,095, and a small decrease in federal grants due to the conclusion of special grants funded in 2008-09.



## Fiscal Group



**FISCAL GROUP  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
ASSESSOR	202	16,738,364	1,347,000	15,391,364
AUDITOR/CONTROLLER-RECORDER SUMMARY	207			
AUDITOR/CONTROLLER-RECORDER	209	17,108,441	6,232,680	10,875,761
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR SUMMARY	224			
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR	226	21,429,022	17,700,948	3,728,074
TOTAL GENERAL FUND		<u>55,275,827</u>	<u>25,280,628</u>	<u>29,995,199</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
AUDITOR/CONTROLLER-RECORDER:				
SYSTEMS DEVELOPMENT	213	12,515,096	2,090,730	10,424,366
VITAL RECORDS	216	770,148	147,311	622,837
RECORDER RECORDS	218	1,283,086	443,860	839,226
ELECTRONIC RECORDING	220	582,884	419,000	163,884
SOCIAL SECURITY NUMBER TRUNCATION	222	1,918,740	1,246,965	671,775
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	229	182,184	4,421	177,763
TOTAL SPECIAL REVENUE FUNDS		<u>17,252,138</u>	<u>4,352,287</u>	<u>12,899,851</u>



## ASSESSOR

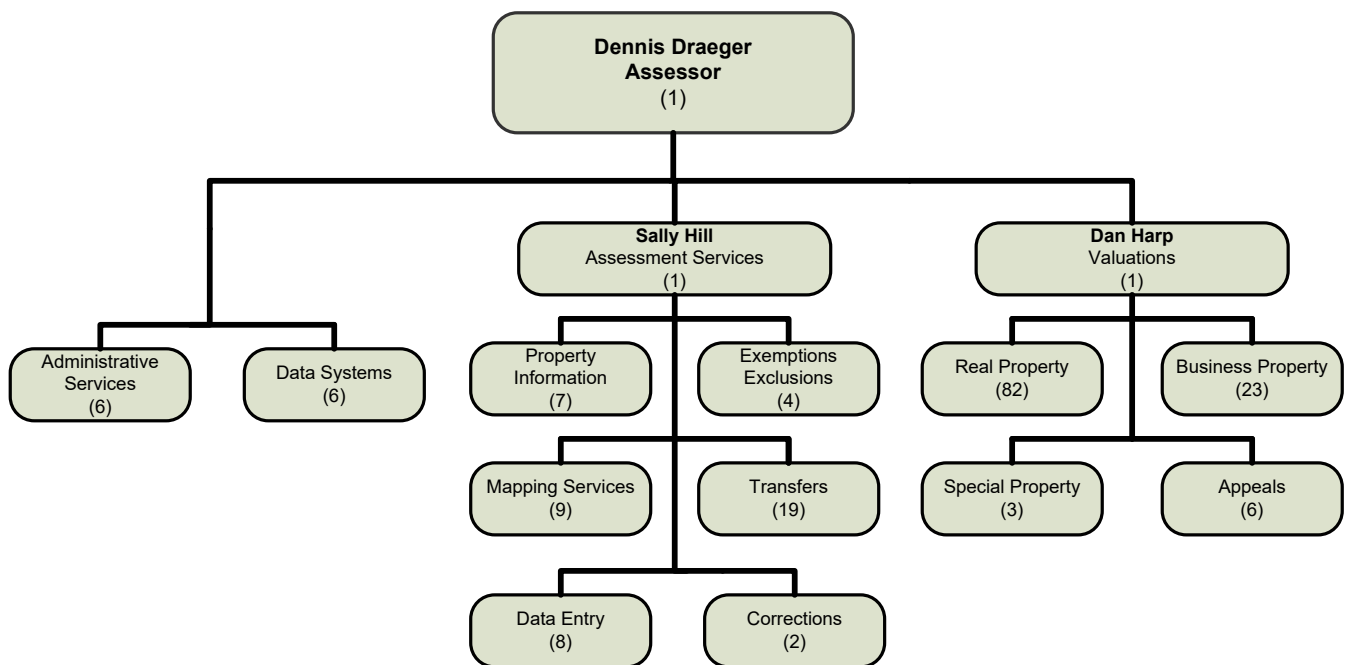
### MISSION STATEMENT

The Office of the Assessor performs the state mandated functions to:

- Locate, describe, and identify ownership of all property within the county.
- Establish a taxable value for all property subject to taxation.
- List all taxable value on the assessment roll.
- Apply all legal exemptions.

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government for the people.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

- Publish the annual assessment roll timely and accurately.
- Make property valuation information more accessible and easier to understand.
- Enhance operational efficiency and productivity by implementing new technology, policies and procedures.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage complete of change of ownership documents received for each assessment year.	100%	100%	99.9%	96%
Percentage complete of appraisable events received for each assessment year (e.g. changes of ownership, new construction, etc.).	98%	93%	95.1%	90%
Percentage complete of timely filed claims for exemption (e.g. homeowner's, welfare, church, etc.) received for each assessment year.	100%	100%	98.6%	96%
Percentage increase in staff training hours (e.g. Continuing Education Units training required to maintain appraisal certifications; training to update staff on continually changing property tax administration laws; refresher training in public service skills, etc.).	N/A	N/A	N/A	2%

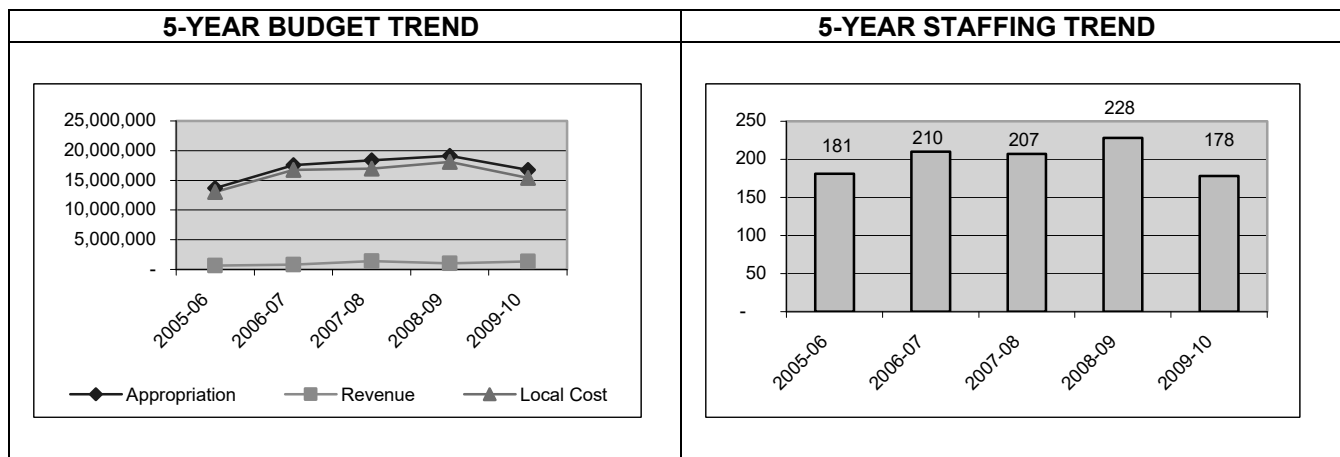


## DESCRIPTION OF MAJOR SERVICES

As established by the state constitution, the Office of the Assessor (Assessor) determines the value of all property including residential, commercial, business, and personal. The Assessor maintains current records on approximately 771,000 parcels of real property, 34,800 business property accounts, and 18,000 other assessments including boats and aircraft with a total assessed valuation of \$170 billion before exemptions as of the close of the June 2009 assessment roll. The Assessor also administers 17 different types of property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions.

The Assessor's business is primarily affected by the changes in the real estate market. In San Bernardino County, there has been a modest increase in workload of the processing of new ownership transfers. However, there has been sharp increase in the processing of properties with a decline in value (Prop 8) due to the depressed housing market. These valuations represent 65% of the total workload as opposed to 6% two years prior. The Prop 8 reductions have almost doubled since last year. The result of these activities is an almost 40% increase in workload as compared to last fiscal year.

## BUDGET HISTORY

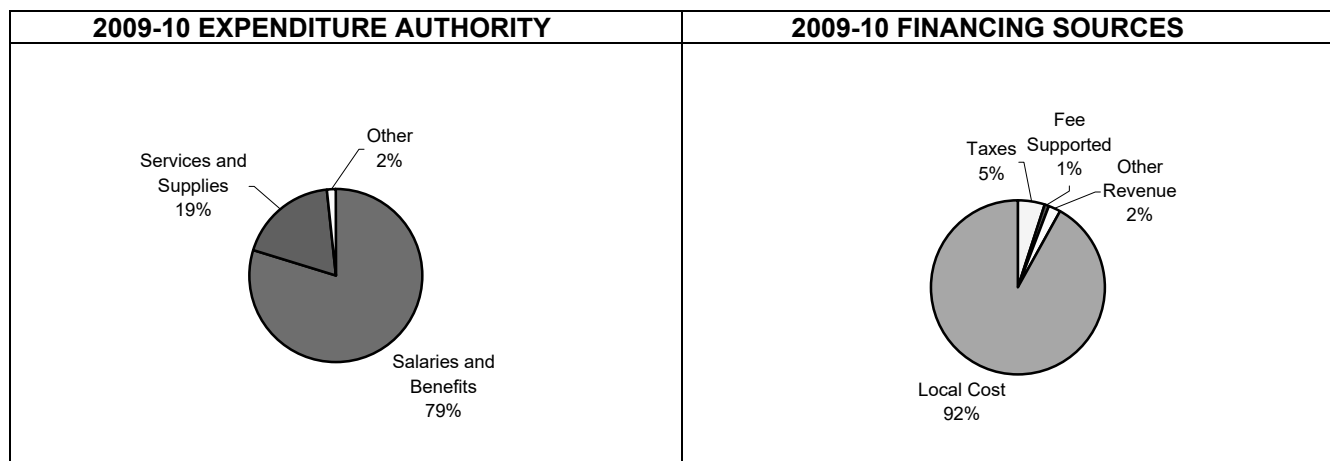


## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	14,509,373	16,911,825	19,156,852	18,929,483	18,929,482
Departmental Revenue	1,003,405	1,320,890	2,920,481	1,251,589	1,213,181
Local Cost	13,505,968	15,590,935	16,236,371	17,677,894	17,716,301
Budgeted Staffing				214	



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction; the 8% cut was backfilled with one-time financing for the current year due to the increased workload relating to valuation reductions pursuant to Proposition 8. The total salary reduction was a decrease of \$709,325 to local cost, a decrease of \$657,325 to appropriation, and an increase of \$52,000 in departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 9 filled positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Department receiving one time backfill of 8% cut.		-	-	-
Salary Reduction Reduction made to salaries and benefits and services and supplies - deleted 9 filled positions along with a reduction of services and supplies in anticipation of reduction in mail special services with an offset of an increase in revenue based on penalties assessed to the taxpayers as a result of late filings in relation to transfers of ownership.	(9)	(657,325)	52,000	(709,325)
<b>Total</b>	<b>(9)</b>	<b>(657,325)</b>	<b>52,000</b>	<b>(709,325)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$312,452 to the departmental budget to restore those 9 filled positions. Additionally, the savings realized from the deferral of raises absorbed the remainder of the salary reduction. These adjustments are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Fiscal  
DEPARTMENT: Assessor  
FUND: General

BUDGET UNIT: AAA ASR  
FUNCTION: General  
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	11,971,812	13,267,033	15,814,556	15,437,368	15,870,170	13,353,639	(2,516,531)
Services and Supplies	1,131,609	2,104,762	1,617,353	1,461,751	1,338,188	1,401,753	63,565
Central Computer	906,845	929,546	1,255,455	1,372,561	1,372,561	1,648,219	275,658
Travel	-	-	-	114,727	114,500	75,000	(39,500)
Equipment	166,726	83,717	7,437	-	-	-	-
Transfers	332,381	436,410	462,051	513,362	443,288	259,753	(183,535)
Total Appropriation	14,509,373	16,821,468	19,156,852	18,899,769	19,138,707	16,738,364	(2,400,343)
Operating Transfers Out	-	90,357	-	29,713	-	-	-
Total Requirements	14,509,373	16,911,825	19,156,852	18,929,482	19,138,707	16,738,364	(2,400,343)
<b>Departmental Revenue</b>							
Taxes	574,407	912,596	1,172,151	838,104	570,000	855,000	285,000
State, Fed or Gov't Aid	-	-	16,932	-	-	-	-
Current Services	149,095	176,838	142,092	111,210	100,000	110,000	10,000
Other Revenue	279,903	231,456	339,436	263,867	255,000	257,000	2,000
Other Financing Sources	-	-	1,249,870	-	-	-	-
Total Revenue	1,003,405	1,320,890	2,920,481	1,213,181	925,000	1,222,000	297,000
Operating Transfers In	-	-	-	-	125,000	125,000	-
Total Financial Sources	1,003,405	1,320,890	2,920,481	1,213,181	1,050,000	1,347,000	297,000
Local Cost	13,505,968	15,590,935	16,236,371	17,716,301	18,088,707	15,391,364	(2,697,343)
Budgeted Staffing					228	178	(50)

Salaries and benefits of \$13,353,639 fund 178 budgeted positions and are decreasing by \$2,516,531. Budgeted staffing was reduced by 14 vacant positions to achieve the cut from the 2008-09 budget and the removal of the Property Tax Administration Program (PTAP) general fund backfill. PTAP was previously funded entirely by the state. For the two fiscal years prior to 2008-09, the state had not provided any funding for the program, and the county was able to continue by backfilling with available ongoing resources. However, beginning in 2008-09 there were not sufficient available resources to continue this backfill. As approved by the Board of Supervisors on February 10, 2009, staffing was further reduced by 14 vacant positions to achieve a portion of the 2008-09 8% cut. Finally, in order to absorb increased costs related to changes in salary and retirement, staffing was reduced an additional 22 positions, 13 of which are filled and 9 of which are vacant.

Services and supplies of \$1,401,753 includes an increase of \$63,565 which is primarily due to increased systems development costs.

Central computer of \$1,648,219 is increasing by \$275,658 due to increased costs for ISD services.

Transfers of \$259,753 is decreasing by \$183,535 due to the reduction of appropriation for the consolidation of the Fontana and Ontario offices into the County owned building in Rancho Cucamonga.

Departmental revenue of \$1,222,000 includes an increase of \$297,000 primarily based on increased special assessments related to the slumping economy.

A final budget adjustment of \$125,000 was made to this budget unit as a result of the carryover of unspent business process improvement reserve approved by the Board of Supervisors on February 2, 2009.



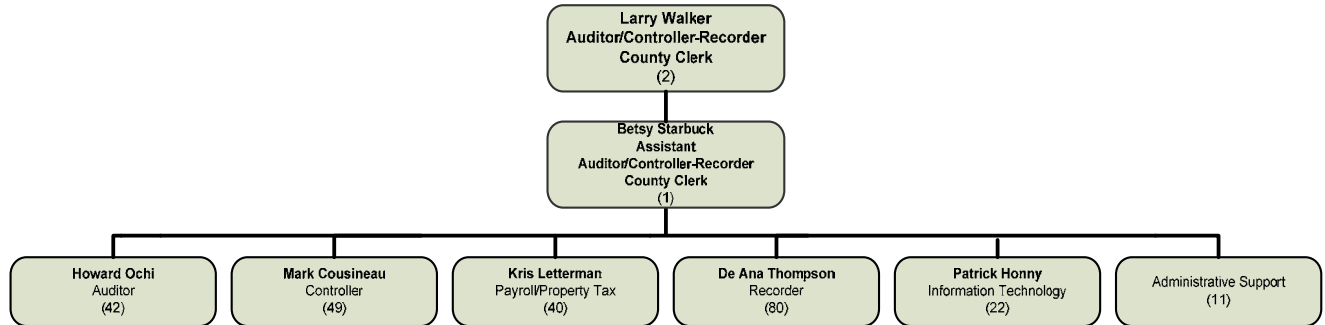
## AUDITOR/CONTROLLER-RECORDER

### Larry Walker

#### MISSION STATEMENT

The Auditor/Controller-Recorder's Office is committed to serving our customers by processing, safeguarding, and providing information regarding the finances and public records of the County. We perform these functions with integrity, independent judgment, and outstanding service. We are accurate, timely, courteous, innovative, and efficient because of our well-trained and accountable staff.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Provide timely and accurate financial information.
2. Maintain a high level of Recorder services while responding to changes in regulation and law.
3. Enhance the Accounts Payable process.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Received Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes	Yes
Received Outstanding Achievement in Popular Annual Financial Reporting.	Yes	Yes	Yes	Yes
Every document received is processed within the established standards.	N/A	N/A	N/A	100%
Compliance in meeting deadlines for legislative directives.	N/A	N/A	N/A	100%
Percentage increase in number of vendors participating in the EFT program. (2005-06 = 394, 2006-07 = 446, 2007-08 = 874)	96%	40%	40%	45%
Percentage of valid payment documents processed within ten days of presentation to ACR. (2007-08: 96.6% of 346,729 payment documents processed in 10 days. 91% of 132,935 manual payment documents processed within 10 days.)	91%	90%	90%	90%



**SUMMARY OF BUDGET UNITS**

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Auditor/Controller-Recorder	17,108,441	6,232,680	10,875,761		208
Total General Fund	17,108,441	6,232,680	10,875,761		208
<b><u>Special Revenue Funds</u></b>					
Systems Development	12,515,096	2,090,730		10,424,366	35
Vital Records	770,148	147,311		622,837	-
Recorder Records	1,283,086	443,860		839,226	4
Electronic Recording	582,884	419,000		163,884	-
Social Security Number Truncation	1,918,740	1,246,965		671,775	-
Total Special Revenue Funds	17,069,954	4,347,866		12,722,088	39
<b>Total - All Funds</b>	<b>34,178,395</b>	<b>10,580,546</b>	<b>10,875,761</b>	<b>12,722,088</b>	<b>247</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Auditor/Controller-Recorder

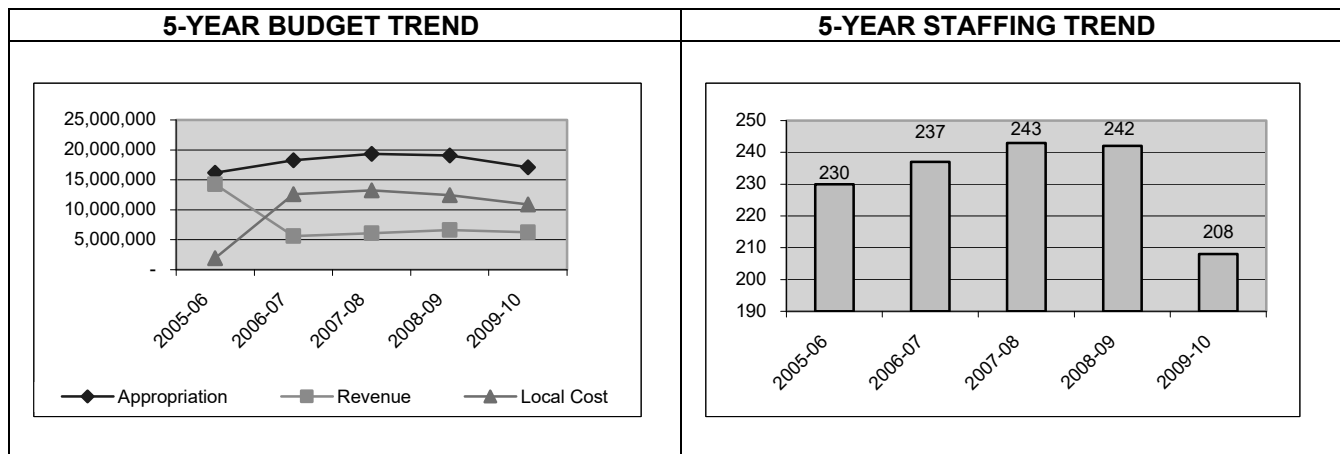
### DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder and County Clerk (ACR) is responsible for providing the county and its constituents with a variety of accounting services and document recording and management services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, disbursements, and audits of all county financial activities to ensure sound financial management. They are also responsible for developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan. The Payroll/Property Tax Division is responsible for payroll services, Employee Management and Compensation System (EMACS) development, and the compilation of property tax rates and revenue disbursements to taxing agencies.

The Recorder Division accepts all documents for recording that comply with applicable recording laws. The Recorder produces and maintains official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk files and manages records as they relate to vital statistics, fictitious business names, and other records that are required by the State to be filed with the County Clerk.

ACR has five special revenue funds. The Systems Development fund ensures that the Recorder's recording and storage technology is current. The Vital Records fund automates and maintains vital statistical records that are requested on a daily basis by customers. The Recorder Records fund was established to defray the cost of storing, restoring, and imaging legal and historical documents. The new Electronic Recording fund finances the Recorder's development of e-Recording, including participation in a Joint Powers Authority (California e-Recording Transaction Network Authority) established for that purpose on a multi-county level. In 2008, the Social Security Number Truncation fund was established to meet the state mandate to truncate social security numbers from official records.

### BUDGET HISTORY



The significant increase in local cost and decrease in revenue in 2006-07 is a result of the county's concern for stabilizing the department's financing. Recording revenue has been placed in countywide discretionary revenue and in lieu of this revenue source, additional general fund financing or local cost has been provided. The restructuring of this revenue was Board-approved on November 1, 2005.



**PERFORMANCE HISTORY**

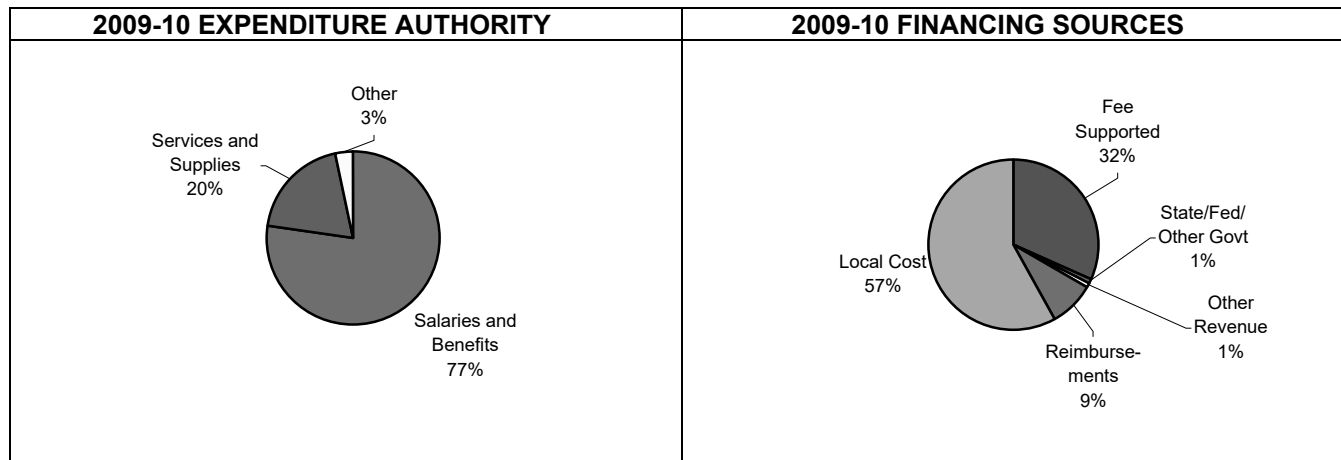
	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Modified Budget</b>	<b>2008-09 Actual</b>
Appropriation	15,071,302	15,467,100	16,576,283	19,366,713	17,282,965
Departmental Revenue	5,608,169	6,550,525	6,782,620	6,813,803	7,111,049
Local Cost	9,463,133	8,916,575	9,793,663	12,552,910	10,171,916
Budgeted Staffing				232	

Actual appropriation for 2008-09 is less than modified budget due to holding positions vacant and conservative spending in services and supplies.

Actual departmental revenue for 2008-09 is slightly higher than modified budget due to additional property tax-related revenue.



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$1,670,996 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 20 vacant positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(19)	(996,862)	-	(996,862)
Reduction made to salaries and benefits - deleted 1 Archives Analyst, 1 Archives Technician, 2 Internal Auditor III, 1 Internal Auditor IV, 3 Legal Document Classifier I, 1 Legal Document Classifier II, 5 Office Assistant II, 2 PSE, 1 Storekeeper, 1 Systems Accountant II, 1 Systems Accountant III. (9 of these deleted positions are being transferred to ACR special revenue funds).				
Salary Reduction	(1)	(674,134)	-	(674,134)
Reduction made to salaries and benefits and services and supplies - deleted 1 Supervising Office Assistant in addition to a reduction made to services and supplies.				
<b>Total</b>	<b>(20)</b>	<b>(1,670,996)</b>	<b>-</b>	<b>(1,670,996)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: General

BUDGET UNIT: AAA ACR  
FUNCTION: General  
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	11,951,672	13,269,880	14,207,977	14,732,577	15,545,240	14,480,662	(1,064,578)
Services and Supplies	3,071,302	2,399,011	2,412,063	2,016,411	3,335,288	2,493,966	(841,322)
Central Computer	1,106,542	921,399	975,766	1,033,187	1,033,187	1,042,628	9,441
Travel	-	-	-	120,269	234,954	139,500	(95,454)
Equipment	8,081	-	-	-	-	-	-
Capitalized Software	-	-	-	74,600	150,000	-	(150,000)
Transfers	53,952	264,839	576,445	631,820	635,557	617,236	(18,321)
Total Exp Authority	16,191,549	16,855,129	18,172,251	18,608,864	20,934,226	18,773,992	(2,160,234)
Reimbursements	(1,355,537)	(1,388,029)	(1,595,968)	(1,425,899)	(1,887,732)	(1,665,551)	222,181
Total Appropriation	14,836,012	15,467,100	16,576,283	17,182,965	19,046,494	17,108,441	(1,938,053)
Operating Transfers Out	235,290	-	-	100,000	25,000	-	(25,000)
Total Requirements	15,071,302	15,467,100	16,576,283	17,282,965	19,071,494	17,108,441	(1,963,053)
<b>Departmental Revenue</b>							
Licenses & Permits	512,150	525,412	499,758	536,910	539,000	500,685	(38,315)
State, Fed or Gov't Aid	161,058	200,328	214,720	178,161	192,410	139,500	(52,910)
Current Services	4,805,768	5,717,128	5,944,381	6,245,488	5,747,307	5,467,495	(279,812)
Other Revenue	129,193	107,657	123,761	150,490	132,006	125,000	(7,006)
Total Revenue	5,608,169	6,550,525	6,782,620	7,111,049	6,610,723	6,232,680	(378,043)
Local Cost	9,463,133	8,916,575	9,793,663	10,171,916	12,460,771	10,875,761	(1,585,010)
Budgeted Staffing					242	208	(34)

Salaries and benefits of \$14,480,662 fund 208 budgeted positions and include a decrease of \$1,064,578. On November 4, 2008, the Board of Supervisors approved the addition of 1 Accountant position to provide services to the C-IV JPA; the position is still being held vacant. In addition, on February 10, 2009, the Board approved the Countywide 8% Reduction plan which included the addition of 9 new positions offset with the deletion of 20 positions for a net reduction of 11 vacant positions. Moreover, 2 of the new vacant positions were transferred to ACR special revenue fund budget units. These reductions in conjunction with the 22 positions deleted for the 8% cut and salary reduction resulted in a net reduction of 34 vacant positions.

Services and supplies of \$2,493,966 were decreased by \$841,322 due primarily to a reduction in presort and packaging due to the reduced number of documents returned by mail through the Recorder Division. The balance of reductions was primarily in computer software expense, non-inventoriable equipment, and general office expenses.

Travel of \$139,500 is decreasing by \$95,454 due to a planned reduction of travel in 2009-10.

Capitalized software reflects a reduction of \$150,000 due to no planned expenditures for the current fiscal year.

Reimbursements of \$1,665,551 represent payments from other departments for accounting and auditing services and to cover the expense of using general fund staff to provide services related to the department's special revenue funds. The decrease of \$222,181 is primarily due to the decrease in the reimbursement of services, supplies, and salaries for special revenue fund positions.

Departmental revenue of \$6,232,680 includes a combination of revenue sources which is generated from property tax-related items and services that ACR provides to other county departments as well as to the public. The decrease of \$378,043 reflects an estimated reduction of 5.7% from all revenue sources.



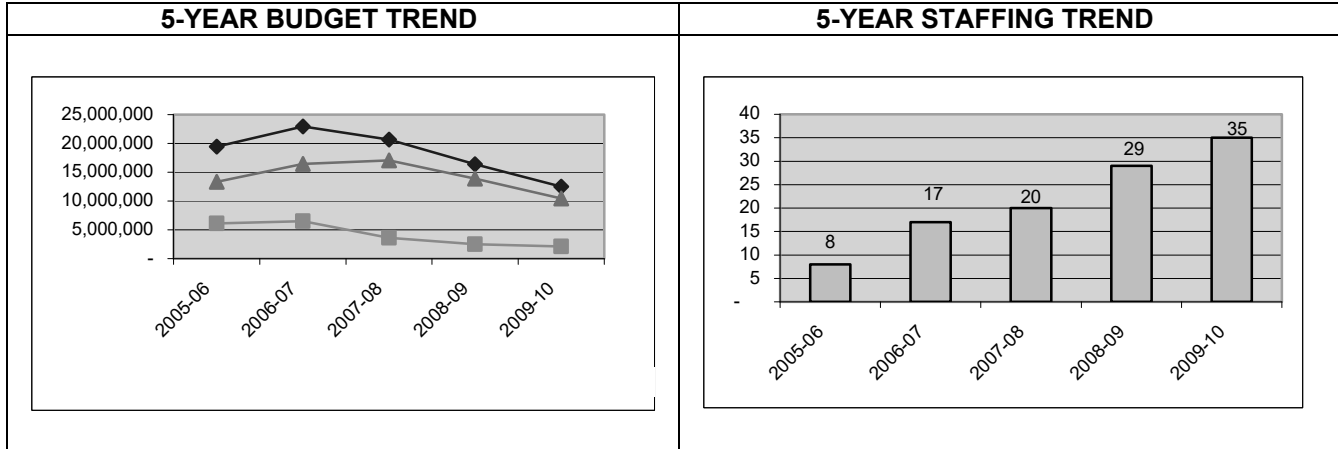


## Systems Development

### DESCRIPTION OF MAJOR SERVICES

The Systems Development budget unit was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the County's systems of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

### BUDGET HISTORY



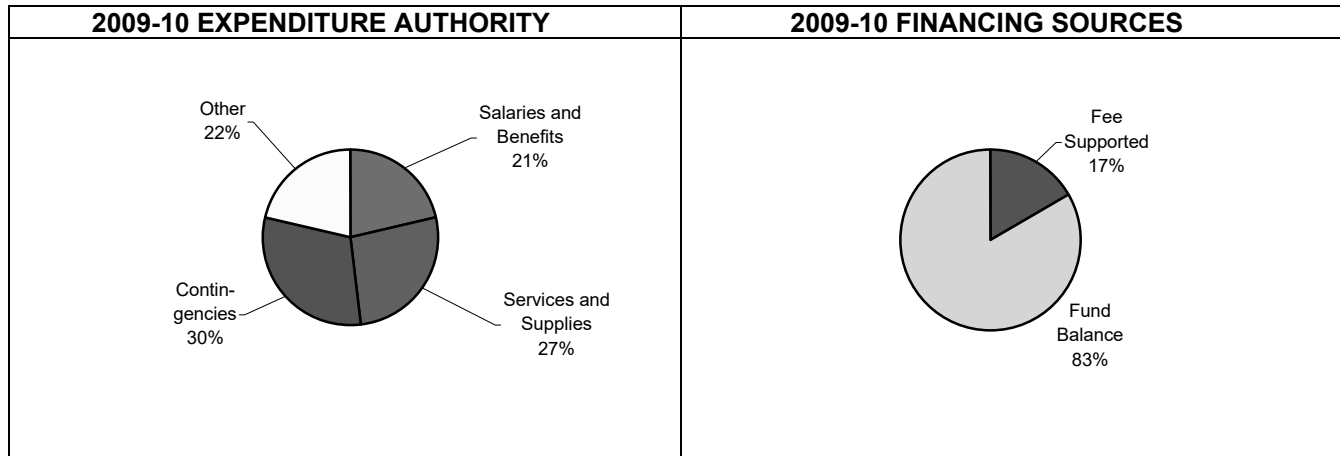
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,409,700	4,559,375	6,582,401	16,380,504	6,115,460
Departmental Revenue	6,529,148	5,144,339	3,332,286	2,504,529	2,516,155
Fund Balance				13,875,975	
Budgeted Staffing				29	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: Systems Development

BUDGET UNIT: SDW REC  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	469,985	740,314	1,013,128	1,555,999	2,217,314	2,685,241	467,927
Services and Supplies	1,490,319	2,094,754	1,698,955	1,921,425	4,033,040	3,308,818	(724,222)
Travel	-	-	-	2,189	14,419	24,450	10,031
Other Charges	-	-	1,500,000	-	-	-	-
Land and Improvements	-	530,000	-	-	940,000	-	(940,000)
Equipment	270,468	134,661	303,215	296,010	620,000	397,100	(222,900)
Vehicles	-	-	25,000	-	-	-	-
Transfers	1,130,674	1,039,613	1,346,176	1,340,225	1,495,601	1,494,726	(875)
Contingencies	-	-	-	-	6,060,130	3,804,761	(2,255,369)
Total Exp Authority	3,361,446	4,539,342	5,886,474	5,115,848	15,380,504	11,715,096	(3,665,408)
Reimbursements	-	-	-	(388)	-	-	-
Total Appropriation	3,361,446	4,539,342	5,886,474	5,115,460	15,380,504	11,715,096	(3,665,408)
Operating Transfers Out	48,254	20,033	695,927	1,000,000	1,000,000	800,000	(200,000)
Total Requirements	3,409,700	4,559,375	6,582,401	6,115,460	16,380,504	12,515,096	(3,865,408)
<b>Departmental Revenue</b>							
Current Services	6,240,088	5,144,339	3,332,286	2,441,013	2,504,529	2,090,730	(413,799)
Other Revenue	-	-	-	75,000	-	-	-
Other Financing Sources	-	-	-	142	-	-	-
Total Revenue	6,240,088	5,144,339	3,332,286	2,516,155	2,504,529	2,090,730	(413,799)
Operating Transfers In	289,060	-	-	-	-	-	-
Total Financing Sources	6,529,148	5,144,339	3,332,286	2,516,155	2,504,529	2,090,730	(413,799)
				Fund Balance	13,875,975	10,424,366	(3,451,609)
				Budgeted Staffing	29	35	6

Salaries and benefits of \$2,685,241 fund 35 budgeted positions, an increase of \$467,927 and 6 budgeted positions. These positions were transferred from the ACR general fund budget unit to this budget unit – 2 Legal Document Classifiers I, 1 Legal Document Classifier II, 1 Supervising Office Assistant for document scanning and editing, 1 Systems Accountant II and 1 Systems Accountant III.

Services and supplies of \$3,308,818 have been reduced by \$724,222 primarily due to decreases in computer software expense, electrical equipment maintenance, and general office supplies offset by increases in hardware expense and general equipment maintenance.

Travel of \$24,450 has increased by \$10,031 to provide needed training for new systems or upgrades that are expected to be implemented.



There are no expenditures planned for land and improvements.

Equipment of \$397,100 is for the lifecycle replacement of computers, copiers, scanners, servers, and other pieces of equipment.

Contingencies of \$3,804,761 show a decrease of \$2,255,369 primarily due to less fund balance available and declining revenue.

Operating transfers out of \$800,000 reflect a net decrease of \$200,000. In the 2008-09 fiscal year, this budget unit made a one-time \$1.0 million contribution to the High Desert Government Center for future space for services to be provided. In 2009-10 this budget unit is expected to make a loan of \$800,000 to the ACR Social Security Number Truncation budget unit for the Social Security Truncation project. Repayment to this budget unit is expected within five years.

Departmental revenue of \$2,090,730 is decreased from the prior year by 16.5% due to the estimated reduction in the number of recorded document pages for 2009-10.



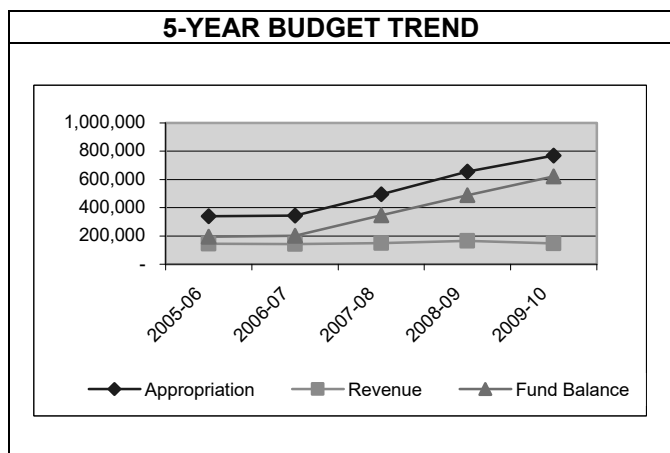
## Vital Records

### DESCRIPTION OF MAJOR SERVICES

The Vital Records budget unit was established to support vital records operation and retention, including the improvement and automation of vital record systems. Revenue includes fees collected for certified copies of vital statistics records, pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



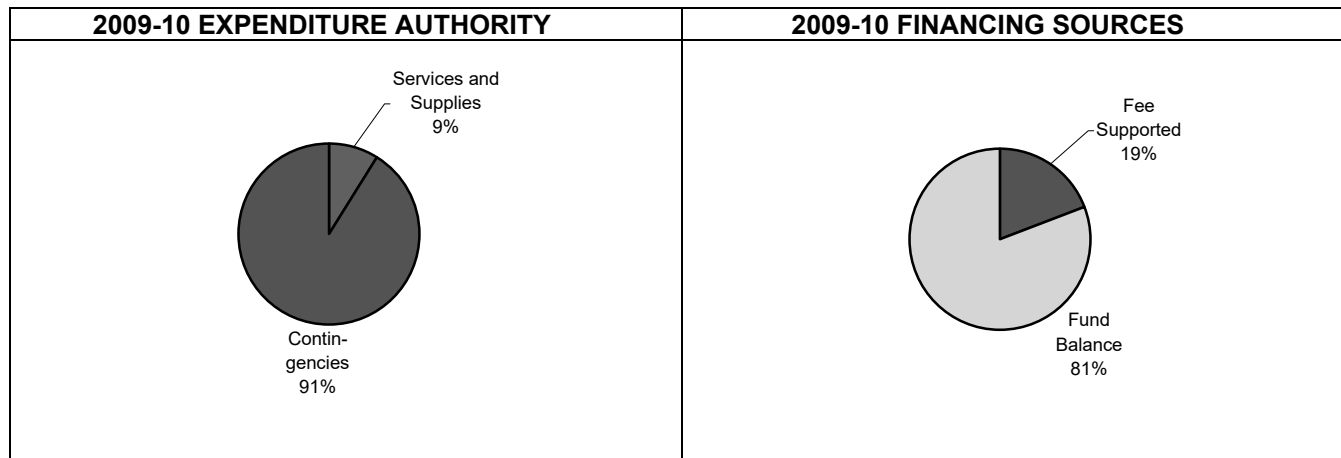
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	142,016	25,709	25,365	655,244	22,789
Departmental Revenue	150,576	169,038	169,227	165,839	156,222
Fund Balance				489,405	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



GROUP: Fiscal  
 DEPARTMENT: Auditor/Controller-Recorder  
 FUND: Vital Records

BUDGET UNIT: SDX REC  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	884	25,709	25,365	22,789	78,598	60,750	(17,848)
Travel	-	-	-	2,572	10,000	6,675	(3,325)
Land and Improvements	-	-	-	-	100,000	-	(100,000)
Transfers	141,132	-	-	-	-	-	-
Contingencies	-	-	-	-	466,646	702,723	236,077
Total Exp Authority	142,016	25,709	25,365	25,361	655,244	770,148	114,904
Reimbursements	-	-	-	(2,572)	-	-	-
Total Appropriation	142,016	25,709	25,365	22,789	655,244	770,148	114,904
<b>Departmental Revenue</b>							
Current Services	150,576	169,038	169,227	156,222	165,839	147,311	(18,528)
Total Revenue	150,576	169,038	169,227	156,222	165,839	147,311	(18,528)
				Fund Balance	489,405	622,837	133,432

Services and supplies of \$60,750 show a decrease of \$17,848 for courier and printing, other professional services, interpreter services, systems development, and general office expenses necessary for providing services to the general public.

Travel of \$6,675 has been reduced by \$3,325 to reflect an anticipated decrease in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

There are no anticipated expenditures for land and improvements.

Contingencies of \$702,723 are increasing from the prior year by \$236,077 due to prior year conservative spending.

Departmental revenue of \$147,311 reflects a decrease of \$18,528 from the prior year due to the economic downturn.



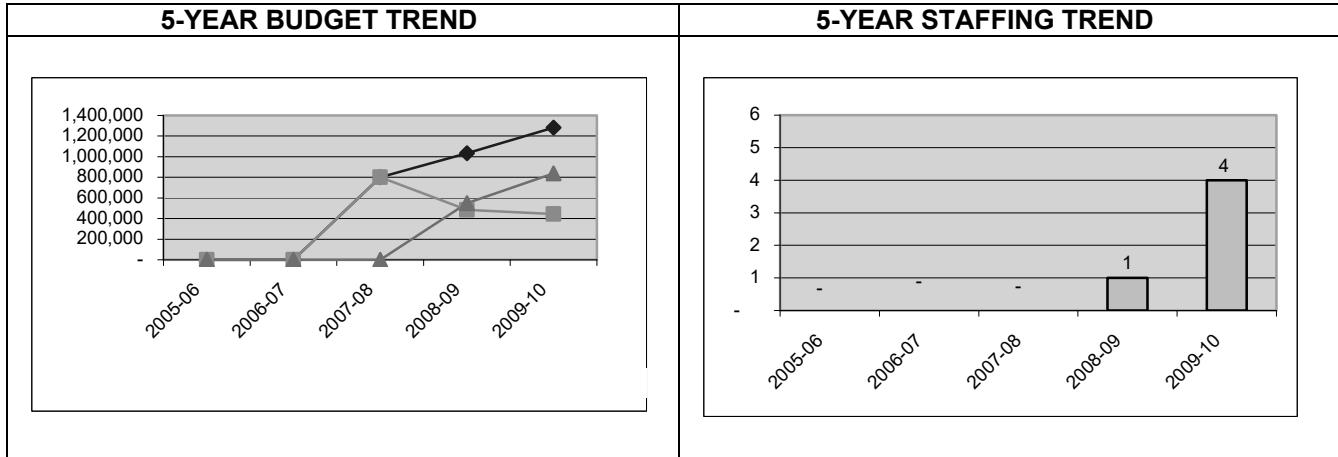
## Recorder Records

### DESCRIPTION OF MAJOR SERVICES

The Recorder Records budget unit was established to defray the cost of storing, restoring, and imaging the County Recorder's documents.

The primary service provided by this budget unit is the maintenance, repair and imaging digitization of the County Recorder's documents. Revenue includes fees collected pursuant to Government Code section 27361 on legal documents.

### BUDGET HISTORY



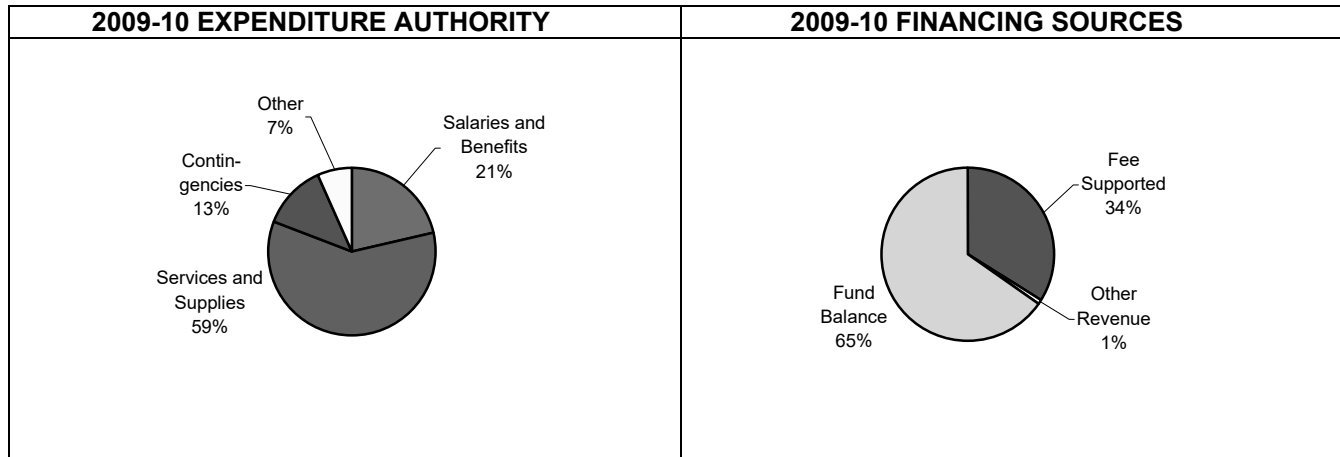
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	1,034,032	202,246
Departmental Revenue	-	-	549,032	485,000	492,439
Fund Balance				549,032	
Budgeted Staffing				1	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



GROUP: Fiscal  
 DEPARTMENT: Auditor/Controller-Recorder  
 FUND: Recorder Records

BUDGET UNIT: SIX REC  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	119,413	115,531	273,415	157,884
Services and Supplies	-	-	-	81,953	663,487	760,155	96,668
Travel	-	-	-	1,435	2,679	2,550	(129)
Land and Improvements	-	-	-	-	-	54,000	54,000
Equipment	-	-	-	-	-	30,000	30,000
Transfers	-	-	-	230	52,230	243	(51,987)
Contingencies	-	-	-	-	200,105	162,723	(37,382)
Total Exp Authority	-	-	-	203,031	1,034,032	1,283,086	249,054
Reimbursements	-	-	-	(785)	-	-	-
Total Appropriation	-	-	-	202,246	1,034,032	1,283,086	249,054
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	9,211	18,836	-	9,000	9,000
Current Services	-	-	539,821	473,603	485,000	434,860	(50,140)
Total Revenue	-	-	549,032	492,439	485,000	443,860	(41,140)
				Fund Balance	549,032	839,226	290,194
				Budgeted Staffing	1	4	3

Salaries and benefits of \$273,415 include an increase of \$157,884 due to the transfer of 3 positions from the Auditor/Controller-Recorder general fund to this budget unit, including 1 Archives Analyst, 1 Archives Technician, and 1 Storekeeper. The Archives Analyst position is currently vacant and will only be filled if this budget unit is awarded a grant.

Services and supplies of \$760,155 show an increase of \$96,668 for professional service contracts for document restoration and document preservation.

Land and improvements of \$54,000 include a provision for a specially designed air conditioning unit to ensure the proper preservation of County's records.

Equipment of \$30,000 includes the purchase of a digital camera and document scanners.

Contingencies of \$162,723 are decreased from the prior year by \$37,382 due to the need to increase budgeted expenditures.

Departmental revenue of \$443,860 shows a decrease of \$41,140 from the prior year due to fewer recorded documents.



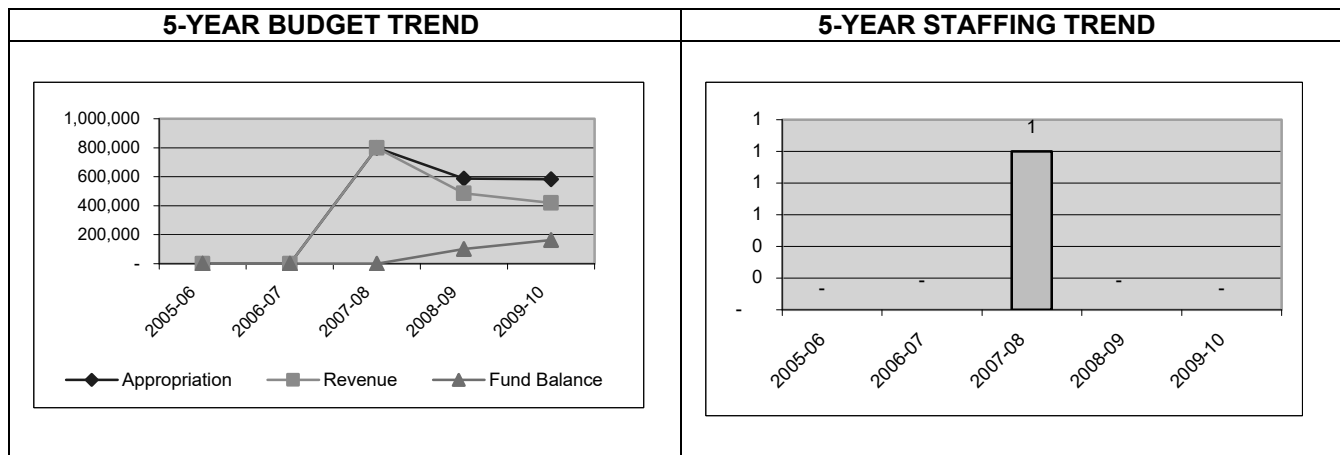
## Electronic Recording

### DESCRIPTION OF MAJOR SERVICES

Government Code Section 27279.1 authorized the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. Government Code Section 27397 authorized all California counties to accept electronic transmission of recordable documents subject to regulations set forth by the Attorney General.

In 2007, the Board approved a joint powers agreement (JPA) for the California e-Recording Transaction Network Authority (CERTNA). This budget unit was established to support participation in the JPA. Revenue includes fees collected pursuant to Government Code Section 27397 regarding electronic recording delivery systems such as official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records.

### BUDGET HISTORY



### PERFORMANCE HISTORY

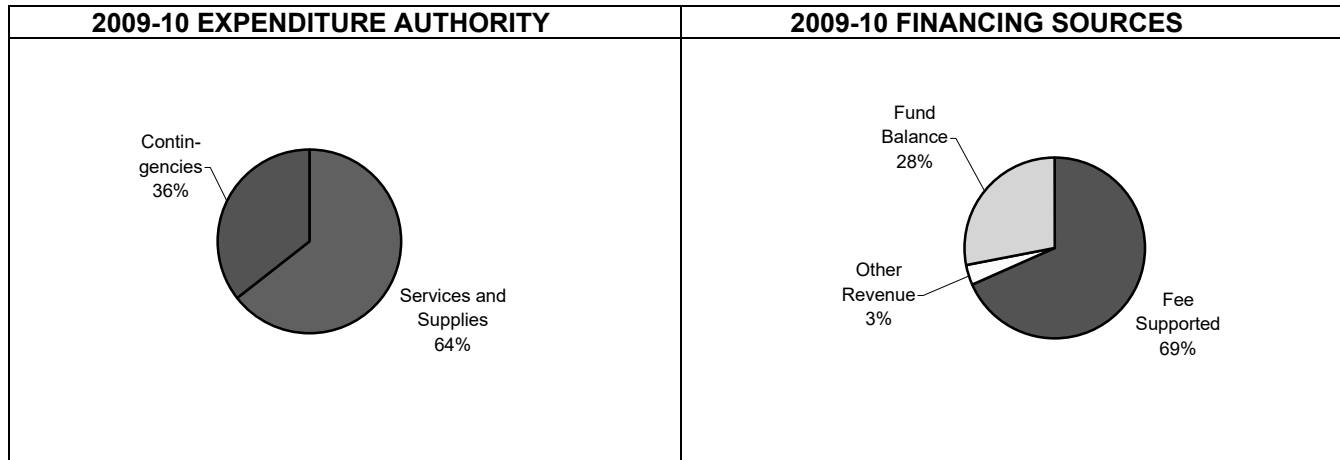
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	446,245	587,620	431,958
Departmental Revenue	-	-	548,865	485,000	493,222
Fund Balance				102,620	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF FINAL BUDGET



GROUP: Fiscal  
 DEPARTMENT: Auditor/Controller-Recorder  
 FUND: Electronic Recording

BUDGET UNIT: SIW REC  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	44,745	-	-	-	-
Services and Supplies	-	-	401,500	431,958	485,000	375,000	(110,000)
Contingencies	-	-	-	-	102,620	207,884	105,264
Total Appropriation	-	-	446,245	431,958	587,620	582,884	(4,736)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	9,042	12,763	-	20,000	20,000
Current Services	-	-	539,823	473,601	485,000	399,000	(86,000)
Other Financing Sources	-	-	-	6,858	-	-	-
Total Revenue	-	-	548,865	493,222	485,000	419,000	(66,000)
				Fund Balance	102,620	163,884	61,264

Services and supplies of \$375,000 show a decrease of \$110,000 for membership payment to and services rendered by the California e-Recording Transaction Network Authority JPA.

Contingencies of \$207,884 are increased from the prior year by \$105,264 primarily due to conservative prior year expenditures.

Departmental revenue of \$419,000 shows a decrease of \$66,000 from the prior year due to fewer recorded documents.



## Social Security Number Truncation

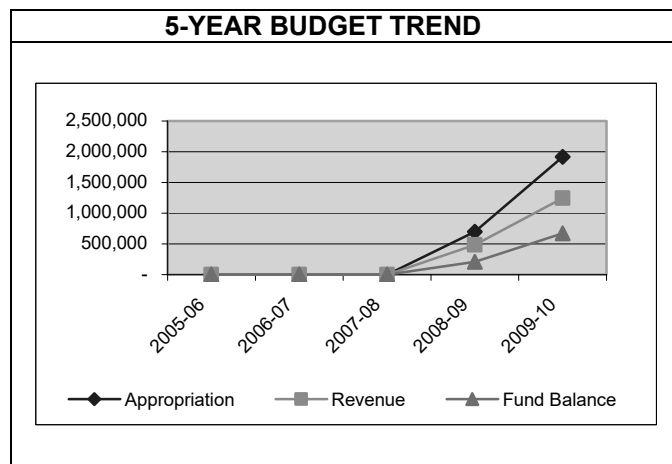
### DESCRIPTION OF MAJOR SERVICES

This budget unit was established in February, 2008 to defray the cost of implementing Government Code Section 27301 which requires local governments to truncate the first five digits of social security numbers (SSN) that appear in records that may be disclosed to the public. The law requires the Recorder to implement the SSN truncation program for all records back to 1980.

The primary service provided by this budget unit is the review of all recorded documents, flagging of high-value personal information, truncation of the first five digits of the SSN, and the creation of a separate index and images for public view. Phase 1 began with all documents recorded since January, 2009. Phase 2 will require a professional services contract for the documents from 1980 – 2008. The index and images of the original recorded documents will be maintained in its entirety. Revenue includes fees collected pursuant to Government Code Section 27301.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

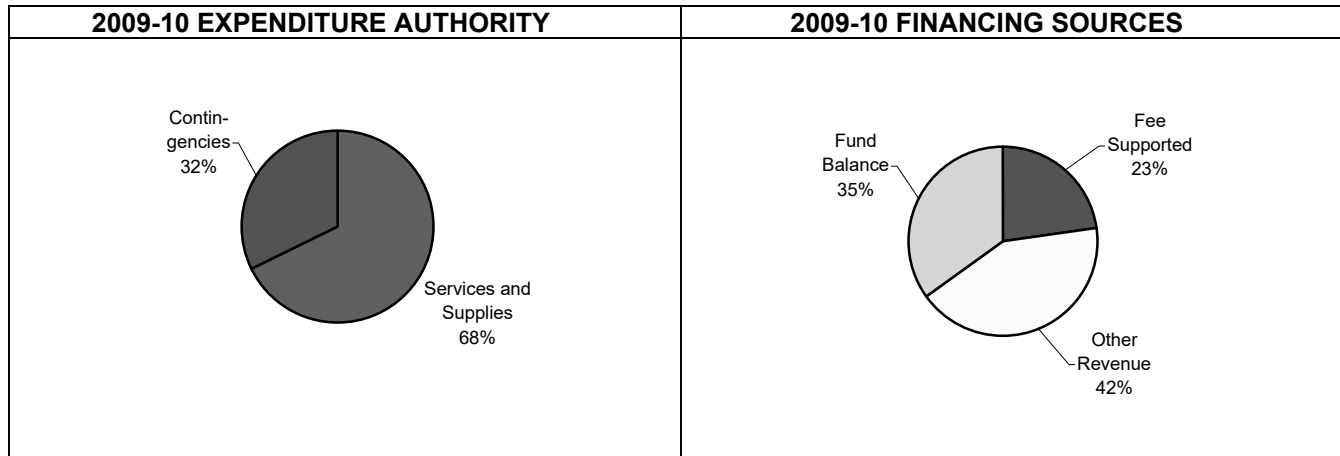


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	695,792	42,606
Departmental Revenue	-	-	210,792	485,000	503,589
Fund Balance				210,792	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Fiscal  
 DEPARTMENT: Auditor/Controller-Recorder  
 FUND: Social Security Number Truncation

BUDGET UNIT: SST REC  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	42,606	650,000	1,300,000	650,000
Contingencies	-	-	-	-	45,792	618,740	572,948
Total Appropriation	-	-	-	42,606	695,792	1,918,740	1,222,948
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	738	10,439	-	10,500	10,500
Current Services	-	-	210,054	493,150	485,000	436,465	(48,535)
Total Revenue	-	-	210,792	503,589	485,000	446,965	(38,035)
Operating Transfers In	-	-	-	-	-	800,000	800,000
Total Financing Sources	-	-	210,792	503,589	485,000	1,246,965	761,965
				Fund Balance	210,792	671,775	460,983

Services and supplies of \$1,300,000 reflects an increase of \$650,000 for a professional service contract to truncate the records as required by law. The Recorder estimates that a contract to complete the truncation of the numbers and other services back through 1980 will exceed the budgeted amount and will require multi-year encumbrances.

Contingencies of \$618,740 are increasing from the prior year by \$572,948 primarily due to receipt of an \$800,000 loan in the 2009-10 budget year from the ACR Systems Development budget unit. Repayment to the ACR Systems Development budget unit is expected within five years.

Total revenue of \$446,965 shows a decrease of \$38,035 from the prior year due to fewer recorded documents.

Operating transfers in of \$800,000 represents the loan from the ACR Systems Development budget unit.



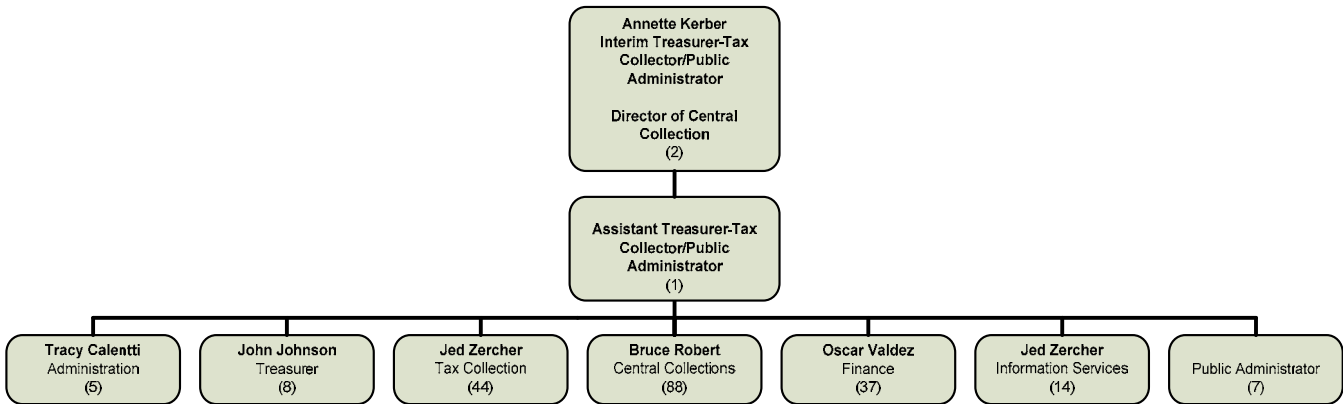
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR

Annette Kerber

MISSION STATEMENT

The San Bernardino County Treasurer-Tax Collector/Public Administrator’s office fulfills its statutory obligations in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Manage the county treasury function in a safe, effective and efficient manner.
2. Collect property taxes in an effective manner with a focus on customer service.
3. Investigate and administer the estates of decedents with care and professionalism.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
County investment pool rating.	Moody's-Aaa, S&P-AAAF, Fitch-AAA	Moody's-Aaa, S&P-AAAF, Fitch-AAA	Moody's-Aaa, S&P-AAAF, Fitch-AAA	Moody's-Aaa, S&P-AAAF, Fitch-AAA
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	97%	95%	97%	94%
Percentage increase of electronic property tax payments.	10%	10%	10.3%	5%
Annual percent decrease in the average amount of time necessary to close the investigation of decedents.	19%	3%	21.5%	3%
Annual percent decrease in the average amount of time necessary to close the administration of estates.	24%	3%	18.3%	3%
Increase in-person accessibility to Tax Collector Services by opening a year-round Tax Collector satellite office - defined as average customers per day.	0	15	0	N/A
Attain an average wait time of less than five minutes by implementing an off-site phone support service.	< = 1 minutes	<= 3 minutes	< 1 minute	N/A

## SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Treasurer-Tax Collector/Public Administrator	21,429,022	17,700,948	3,728,074		206
Total General Fund	21,429,022	17,700,948	3,728,074		206
<b>Special Revenue Fund</b>					
Redemption Maintenance	182,184	4,421		177,763	-
Total Special Revenue Fund	182,184	4,421		177,763	-
<b>Total - All Funds</b>	<b>21,611,206</b>	<b>17,705,369</b>	<b>3,728,074</b>	<b>177,763</b>	<b>206</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Treasurer-Tax Collector/Public Administrator

### DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

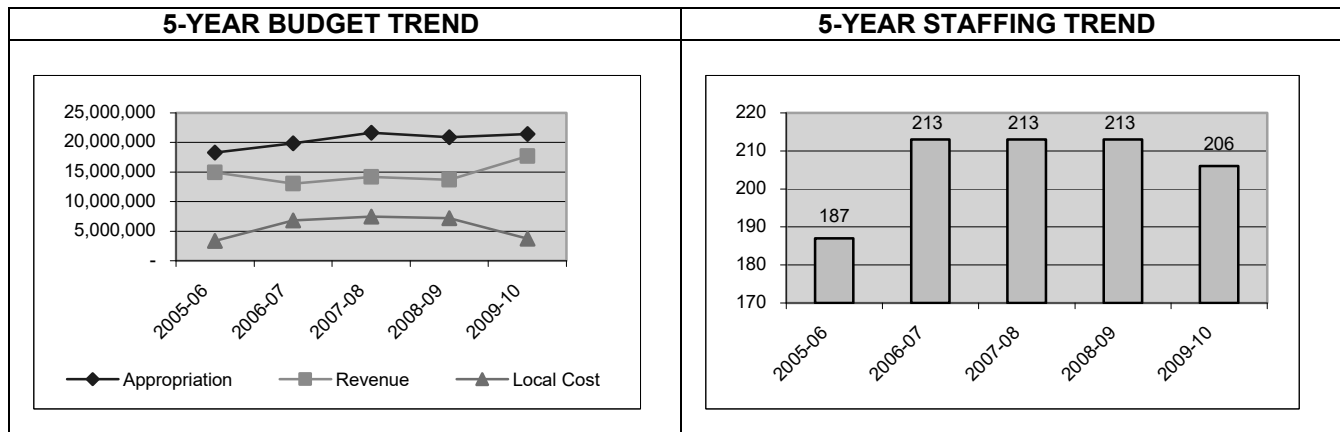
- Collection of property taxes.
- Performing the county's treasury function.
- Administering estates of persons who are deceased and no executor or administrator has been appointed.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.

The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to almost \$2.3 billion in property taxes and other fees.

The Treasurer is responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost \$4.6 billion.

The Treasurer-Tax Collector's Central Collections Division collected more than \$59 million for the year ending June 30, 2009. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

### BUDGET HISTORY



### PERFORMANCE HISTORY

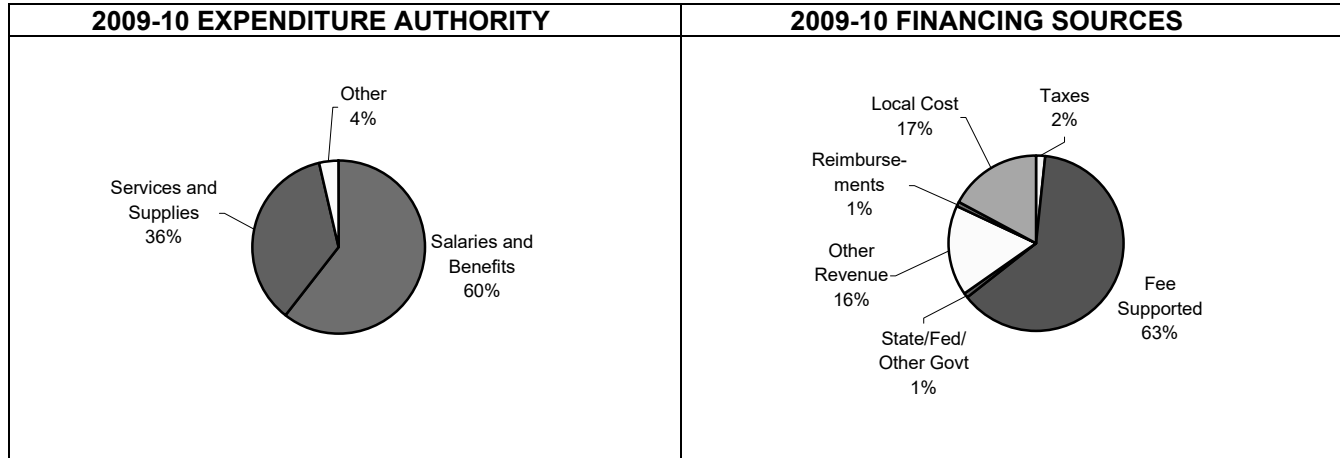
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	16,063,350	17,128,240	19,070,688	20,683,791	18,409,169
Departmental Revenue	13,186,224	12,333,120	11,688,304	13,945,630	13,287,319
Local Cost	2,877,126	4,795,120	7,382,384	6,738,161	5,121,850
Budgeted Staffing				204	

Actual appropriation for 2008-09 reflects a savings of \$2,274,622 as compared to modified budget. The savings are primarily the result of vacant positions due to the timing of the new misdemeanor collection service agreement between the County and the Superior Court of California, the County's hiring freeze, and the delays in filling positions. Additional savings are due to lower than expected services and supplies costs associated with other professional services.

Actual departmental revenue for 2008-09 is \$658,311 lower than modified budget due to a decrease in collection and accounting fees resulting from a new misdemeanor collection service agreement between the County and the Superior Court of California, a decrease in collection and accounting fees paid by the Arrowhead Regional Medical Center and other agencies as a result of lower cost reimbursements, and lower than expected number of properties being redeemed or sold at tax sale.



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$563,897 to local cost; and the details are listed in the following schedule. Budgeted staffing was not impacted.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction The Treasurer-Tax Collector has reallocated the Remittance Processing and Cashiering Cost Centers from The Tax Collector to the Treasury Pool. The increase in Treasury Pool is subject to Government Code 27013 cost reimbursement. The additional reimbursement revenue has been budgeted as other revenue and will be used to offset the 2009-10 reduced local cost.	-	-	378,439	(378,439)
Salary Reduction The Treasurer-Tax Collector has reallocated the Remittance Processing and Cashiering Cost Centers from The Tax Collector to the Treasury Pool. The increase in Treasury Pool is subject to Government Code 27013 cost reimbursement. The additional reimbursement revenue has been budgeted as other revenue and will be used to offset the 2009-10 reduced local cost.	-	-	185,458	(185,458)
<b>Total</b>	<b>-</b>	<b>-</b>	<b>563,897</b>	<b>(563,897)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by revenue source.

GROUP: Fiscal  
DEPARTMENT: Treasurer-Tax Collector/Public Administrator  
FUND: General

BUDGET UNIT: AAA TTC  
FUNCTION: General  
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,400,292	10,245,812	11,127,467	11,289,505	13,108,579	13,097,023	(11,556)
Services and Supplies	4,512,768	4,799,257	4,792,735	4,703,271	5,361,248	6,013,788	652,540
Central Computer	1,807,203	1,808,616	2,352,452	1,669,848	1,669,848	1,639,366	(30,482)
Travel	-	-	-	63,036	73,000	68,900	(4,100)
Equipment	123,250	39,301	103,671	(524)	94,000	50,000	(44,000)
Transfers	219,837	235,254	694,363	684,033	763,267	742,129	(21,138)
Total Exp Authority	16,063,350	17,128,240	19,070,688	18,409,169	21,069,942	21,611,206	541,264
Reimbursements	-	-	-	-	(179,486)	(182,184)	(2,698)
Total Appropriation	16,063,350	17,128,240	19,070,688	18,409,169	20,890,456	21,429,022	538,566
<b>Departmental Revenue</b>							
Taxes	392,200	375,650	363,490	383,710	365,000	360,000	(5,000)
Licenses & Permits	-	158	9,211	-	-	-	-
Fines and Forfeitures	32,300	5,676	2,576	4,968	5,000	4,000	(1,000)
Use of Money and Prop	10,814	2,313	744	31	700	-	(700)
State, Fed or Gov't Aid	142,203	62,622	20,209	179,101	-	207,000	207,000
Current Services	10,318,012	11,665,199	11,086,607	12,620,299	13,206,190	13,565,080	358,890
Other Revenue	2,242,441	201,096	205,467	99,210	129,300	3,564,868	3,435,568
Other Financing Sources	48,254	20,406	-	-	-	-	-
Total Revenue	13,186,224	12,333,120	11,688,304	13,287,319	13,706,190	17,700,948	3,994,758
Local Cost	2,877,126	4,795,120	7,382,384	5,121,850	7,184,266	3,728,074	(3,456,192)
Budgeted Staffing					213	206	(7)

Salaries and benefits of \$13,097,023 fund 206 budgeted positions and include a decrease of \$11,556 and a net decrease of 7 budgeted positions. The net decrease accounts for the 8% Reduction Plan for 2008-09 which includes the deletion of 1 Business Systems Analyst III, 1 Programmer Analyst III, 1 Fiscal Specialist, 1 Fiscal Assistant, 1 Office Assistant III, 3 Office Assistant II, 2 Public Service Employees, and the reinstatement of 1 Accounting Technician. The approval of 1 Consultant position was approved by the Board of Supervisors on June 3, 2008 (Item No. 61) subsequent to the completion of entry for last year's budget and is reflected as an addition in the current budget cycle. Furthermore, the department added 1 Investment Analyst position to assist with the increased workload associated with the additional focus on credit and investment research to insure the safety of the county Investment Pool.

Services and supplies of \$6,013,788 include professional services, postage, and other office supplies associated with the management of the county's investment pool, property tax collections, tax sale of defaulted properties, and central collections. The increase of \$652,540 primarily reflects an increase in expenditures associated with the increased volume in letter generation and mailing services, a provision for an increase in computer equipment, and the increased volume in external legal services in bankruptcy proceedings.

Transfers of \$742,129 represent payments to other departments for county counsel, facilities, employee relations, Employee Health and Productivity program, and employment services. The decrease of \$21,138 is primarily due to the negotiated decrease in warehouse cost reimbursement to the Public Guardian.

Departmental revenue of \$17,700,948 include revenues from accounting, collection, tax sale, unsecured delinquency processing fee, 10% state rebate on victim restitution collections, and other revenue associated with the cost reimbursement of the treasury pool. The increase of \$3,994,758 is primarily the result of a change in accounting methodology related to the recording of revenues received as reimbursement for the management of the treasury pool. The recognition of these revenues was restored to the Treasurer-Tax Collector/Public Administrator from the County Administrative Office in 2009-10. This change will reverse the previous exchange of treasury pool revenue for local cost financing with a return of an equal amount to the general fund.





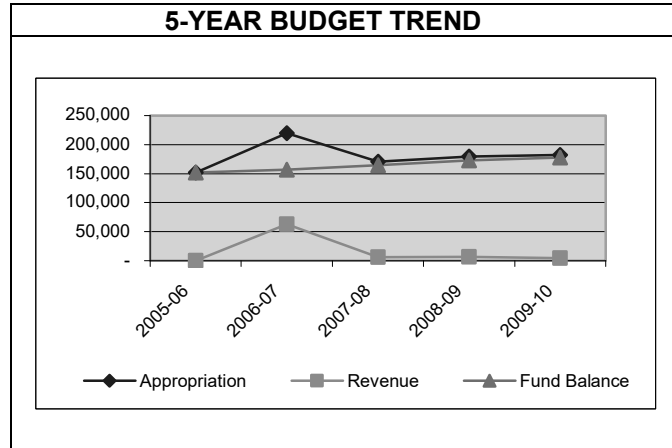
## Redemption Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance budget unit was established to defray the costs of maintaining the redemption and tax-defaulted files, and the costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

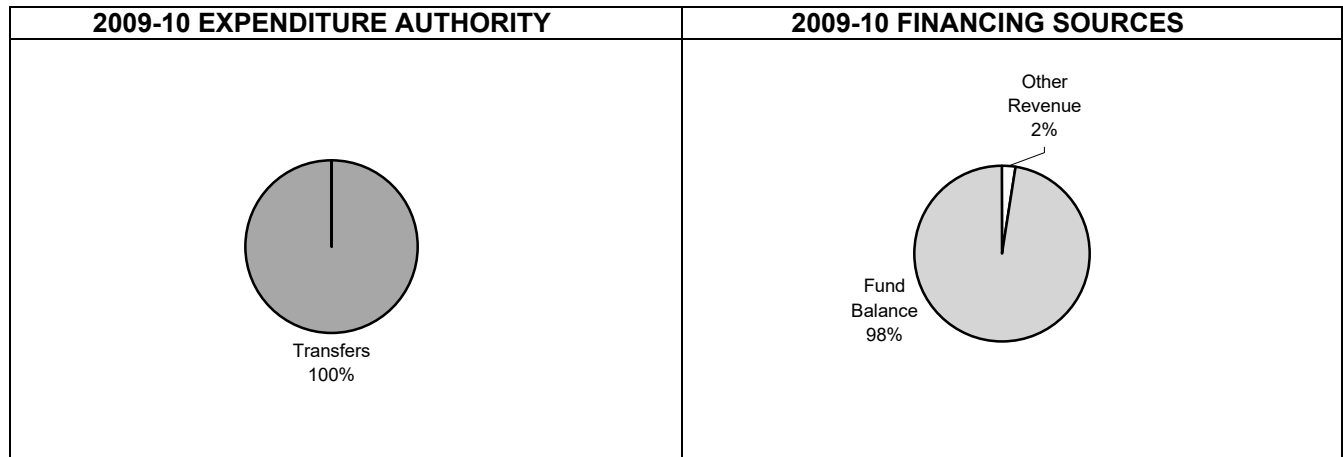


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	179,486	-
Departmental Revenue	5,246	7,332	8,244	6,704	4,981
Fund Balance				172,782	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 is \$1,723 lower than modified budget due to less interest revenue earned than anticipated.

**ANALYSIS OF FINAL BUDGET**

GROUP: Fiscal  
 DEPARTMENT: Treasurer-Tax Collector/Public Administrator  
 FUND: Redemption Maintenance

BUDGET UNIT: SDQ TTX  
 FUNCTION: General  
 ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Transfers	-	-	-	-	179,486	182,184	2,698
Total Appropriation	-	-	-	-	179,486	182,184	2,698
<b>Departmental Revenue</b>							
Use of Money and Prop	5,246	7,332	8,244	4,981	6,704	4,421	(2,283)
Total Revenue	5,246	7,332	8,244	4,981	6,704	4,421	(2,283)
Fund Balance					172,782	177,763	4,981

Transfers of \$182,184 represent reimbursements to the Treasurer-Tax Collector/Public Administrator general fund of \$68,452 for salaries and benefits and \$113,732 for services and supplies for work related to the processing of excess tax sale proceeds.





## Health Care



# HEALTH CARE SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost
<b>GENERAL FUND</b>				
HEALTH CARE ADMINISTRATION SUMMARY	232			
HEALTH CARE ADMINISTRATION	233	73,908,023	58,908,023	15,000,000
BEHAVIORAL HEALTH SUMMARY	257			
BEHAVIORAL HEALTH	259	209,555,393	207,712,640	1,842,753
ALCOHOL AND DRUG SERVICES	264	22,888,424	22,738,966	149,458
PUBLIC HEALTH SUMMARY	277			
PUBLIC HEALTH	279	83,092,275	79,820,646	3,271,629
CALIFORNIA CHILDREN'S SERVICES	283	18,031,236	13,421,503	4,609,733
INDIGENT AMBULANCE	287	472,501	-	472,501
TOTAL GENERAL FUND		407,947,852	382,601,778	25,346,074

	Page #	Appropriation	Departmental Revenue	Fund Balance
<b>SPECIAL REVENUE FUNDS</b>				
HEALTH CARE:				
AMBULANCE PERFORMANCE BASED FINES	237	-	-	-
PEDIATRIC TRAUMA	239	-	-	-
HOSPITAL PREPAREDNESS	241	-	-	-
MASTER SETTLEMENT AGREEMENT	245	21,230,071	18,600,000	2,630,071
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	253	1,733,080	879,697	853,383
ARCHSTONE FOUNDATION GRANT	255	-	-	-
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	267	104,896,234	65,891,200	39,005,034
DRIVING UNDER THE INFLUENCE PROGRAMS	269	458,444	263,673	194,771
BLOCK GRANT CARRYOVER PROGRAM	271	14,317,646	11,022,760	3,294,886
COURT ALCOHOL AND DRUG PROGRAM	273	1,248,299	441,243	807,056
PROPOSITION 36	275	4,454,143	4,228,142	226,001
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	289	3,095,535	2,576,813	518,722
TOBACCO USE REDUCTION NOW	291	422,480	403,760	18,720
VITAL STATISTICS STATE FEES	293	726,967	150,752	576,215
VECTOR CONTROL ASSESSMENTS	295	3,582,526	1,634,436	1,948,090
TOTAL SPECIAL REVENUE FUNDS		156,165,425	106,092,476	50,072,949

	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
<b>ENTERPRISE FUNDS</b>				
HEALTH CARE:				
MEDICAL CENTER LEASE PAYMENTS	243	43,218,264	42,416,443	(801,821)
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	247			
ARROWHEAD REGIONAL MEDICAL CENTER	249	372,909,039	373,079,834	170,795
TOTAL ENTERPRISE FUNDS		416,127,303	415,496,277	(631,026)

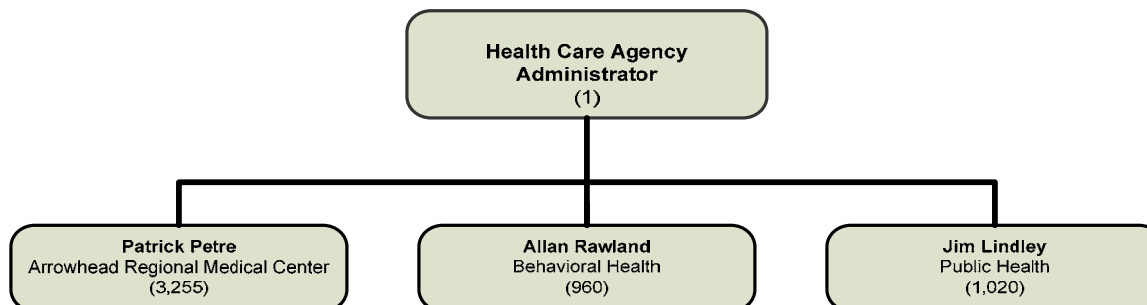


## HEALTH CARE ADMINISTRATION

### MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2009-10					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>General Fund</b>						
Health Care Administration	73,908,023	58,908,023	15,000,000			1
Behavioral Health (BH)	209,555,393	207,712,640	1,842,753			899
BH - Alcohol and Drug Services	22,888,424	22,738,966	149,458			61
Public Health (PH)	83,092,275	79,820,646	3,271,629			863
PH - California Children's Services	18,031,236	13,421,503	4,609,733			157
PH - Indigent Ambulance	472,501	-	472,501			-
<b>Total General Fund</b>	<b>407,947,852</b>	<b>382,601,778</b>	<b>25,346,074</b>			<b>1,981</b>
<b>Special Revenue Funds</b>						
Master Settlement Agreement	21,230,071	18,600,000		2,630,071		-
ARMC - Tobacco Tax	1,733,080	879,697		853,383		-
BH - Mental Health Services Act	104,896,234	65,891,200		39,005,034		-
BH - Driving Under the Influence Programs	458,444	263,673		194,771		-
BH - Block Grant Carryover Program	14,317,646	11,022,760		3,294,886		-
BH - Court Alcohol and Drug Program	1,248,299	441,243		807,056		-
BH - Proposition 36	4,454,143	4,228,142		226,001		-
PH - Bio-Terrorism Preparedness	3,095,535	2,576,813		518,722		-
PH - Tobacco Use Reduction Now	422,480	403,760		18,720		-
PH - Vital Statistics State Fees	726,967	150,752		576,215		-
PH - Vector Control Assessments	3,582,526	1,634,436		1,948,090		-
<b>Total Special Revenue Funds</b>	<b>156,165,425</b>	<b>106,092,476</b>		<b>50,072,949</b>		<b>-</b>
<b>Enterprise Funds</b>						
Arrowhead Regional Medical Center (ARMC)	372,909,039	373,079,834			170,795	3,255
Medical Center Lease Payments	43,218,264	42,416,443			(801,821)	-
<b>Total Enterprise Funds</b>	<b>416,127,303</b>	<b>415,496,277</b>			<b>(631,026)</b>	<b>3,255</b>
<b>Total - All Funds</b>	<b>980,240,580</b>	<b>904,190,531</b>	<b>25,346,074</b>	<b>50,072,949</b>	<b>(631,026)</b>	<b>5,236</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Health Care Administration

### DESCRIPTION OF MAJOR SERVICES

The role of the Health Care Administration budget unit is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The administration provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this administration manages the \$73.9 million Health Care Administration budget unit, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, and the county's contribution for ARMC debt service payments.

#### **Intergovernmental Transfers for Medi-Cal Managed Care Capitation Rates**

For 2009-10, this budget unit also includes Intergovernmental Transfers (IGT) to the State to fund increased Medi-Cal managed care capitation rate payments to managed care plans that contract with their respective counties. These IGT's are to be used as the non-federal share of the Medi-Cal managed care capitation rate increases. The IGT Proposal became effective for the rate year October 1, 2008 through September 30, 2009. As with the Disproportionate Share Hospital Funds transfers, the IGT matching contributions to the state, as well as the return of that initial investment is reported within this budget unit.

#### **California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100)**

Effective July 1, 2005, funding from SB 855 and SB 1255 for the Disproportionate Share Hospital Programs was replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. The prior SB 855 and SB 1255 programs provided supplemental payments to hospitals serving a disproportionate number of low-income individuals, as well as those licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

The new funding system, SB 1100, was designed under a Medicaid (Medi-Cal in California) waiver to fund public and private safety-net hospitals providing care to Medi-Cal and uninsured patients. The hospital financing waiver under SB 1100 is comprised of three elements:

- Medi-Cal Fee for Service, which represents federal funds accounted for directly in the Arrowhead Regional Medical Center (ARMC) budget unit, for services provided to Medi-Cal patients;
- Safety Net Care Pool Funds, which provide a fixed amount of federal dollars, also accounted for directly in the ARMC budget unit, to cover uncompensated health care costs, and
- Disproportionate Share Hospital Funds, which continue to be reflected as a matching contribution to the state, and a return of that initial investment, within this budget unit.

#### **Realignment and General Fund Support**

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2009-10 is \$4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

Realignment funds support this budget as follows:

- Mental Health at 3.5% (which covers half of administrative costs).
- Health at 96.5% (which covers half of administrative costs plus debt service payments).

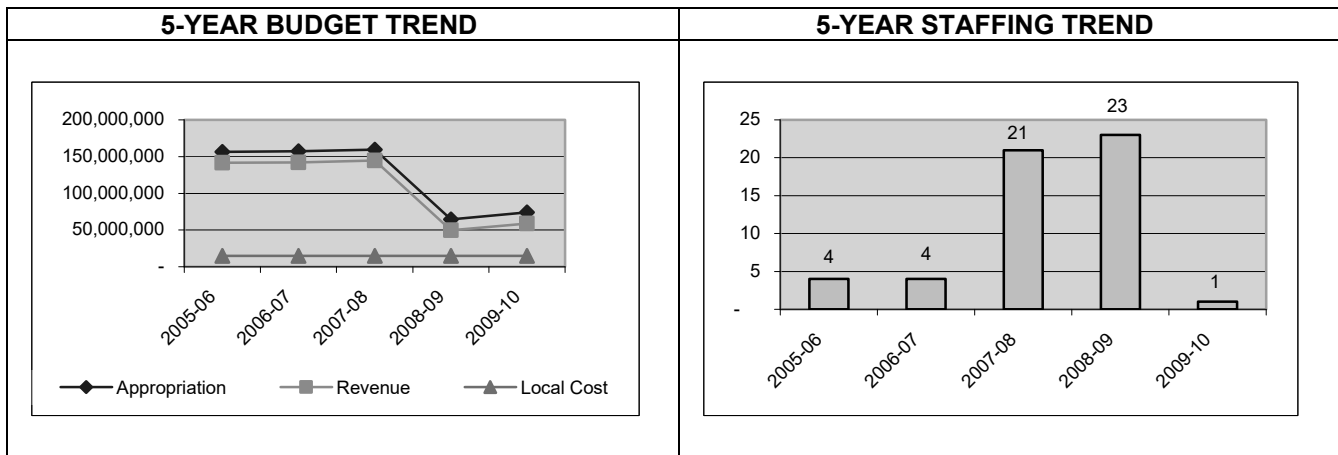
#### **Inland Counties Emergency Medical Agency**

The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three county area. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.



In February 2007, the Board of Supervisors approved the separation of ICEMA from the Public Health budget unit, to be included as a separate organization within the Health Care Administration Division and administered directly by the County Administrative Office. After careful discussion with staff from ICEMA and the Auditor-Controller/Recorders Office, it was determined, that by virtue of being a Joint Powers Authority, and as such, a separate agency, the most appropriate method for its accounting would be as a distinct and separate budget unit. Therefore, for 2009-10, ICEMA staff and all corresponding expenditures and revenues are reflected under a new Special Revenue Fund (SMI-ICM), and will be presented in a separate budget document.

### BUDGET HISTORY



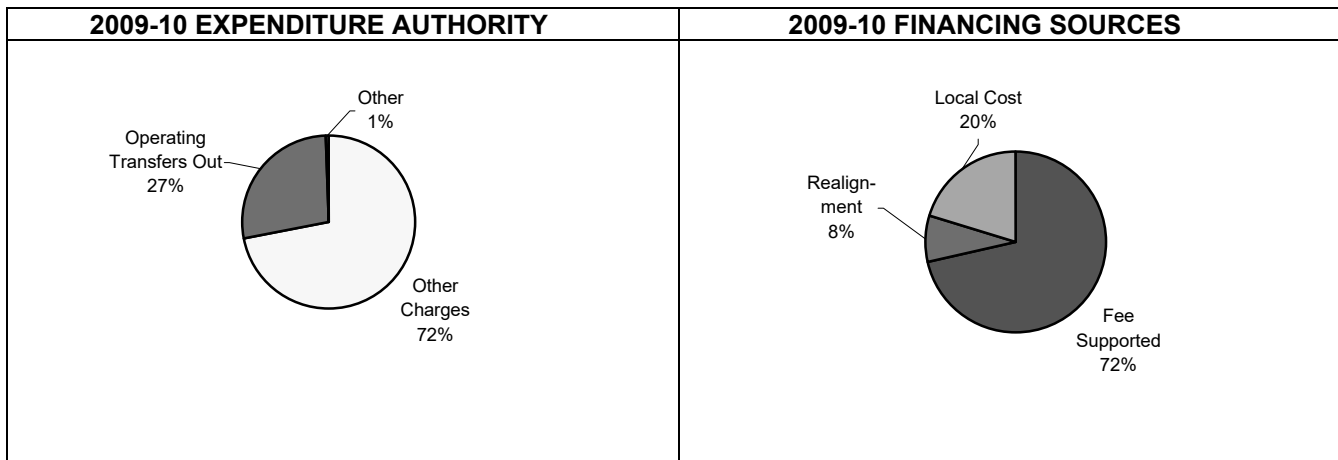
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	53,624,875	61,720,187	54,582,493	65,693,239	61,210,663
Departmental Revenue	38,732,875	46,720,187	39,582,493	50,693,239	46,210,663
Local Cost	14,892,000	15,000,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing				23	

Actual appropriation and departmental revenue for 2008-09 is less than modified budget as a result of lower than anticipated matching transfers and corresponding receipts for SB 1100.



## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Health Care Administration  
FUND: General

BUDGET UNIT: AAA HCC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	489,206	550,109	1,691,080	1,813,167	1,882,208	160,774	(1,721,434)
Services and Supplies	92,390	133,826	624,706	781,933	380,283	51,198	(329,085)
Central Computer	2,673	4,604	16,222	18,970	18,970	-	(18,970)
Travel	-	-	-	40,314	58,820	6,000	(52,820)
Other Charges	24,759,402	31,577,091	26,359,118	35,150,833	40,250,000	53,063,500	12,813,500
Equipment	-	-	-	131,520	-	-	-
Transfers	807	170,650	757,462	475,307	737,349	499,813	(237,536)
Total Exp Authority	25,344,478	32,436,280	29,448,588	38,412,044	43,327,630	53,781,285	10,453,655
Reimbursements	-	-	(20,660)	-	-	-	-
Total Appropriation	25,344,478	32,436,280	29,427,928	38,412,044	43,327,630	53,781,285	10,453,655
Operating Transfers Out	28,280,397	29,283,907	25,154,565	22,798,619	21,375,774	20,126,738	(1,249,036)
Total Requirements	53,624,875	61,720,187	54,582,493	61,210,663	64,703,404	73,908,023	9,204,619
<b>Departmental Revenue</b>							
Licenses & Permits	-	-	173,611	194,771	171,808	-	(171,808)
Fines and Forfeitures	-	-	783,197	693,402	470,093	-	(470,093)
Realignment	14,223,473	6,913,310	11,357,710	8,940,756	7,667,942	6,158,023	(1,509,919)
State, Fed or Gov't Aid	-	-	319,295	804,792	254,125	-	(254,125)
Current Services	24,509,402	31,327,091	26,520,777	35,042,912	40,498,000	52,750,000	12,252,000
Other Revenue	-	-	12,620	114,552	9,280	-	(9,280)
Total Revenue	38,732,875	38,240,401	39,167,210	45,791,184	49,071,248	58,908,023	9,836,775
Operating Transfers In	-	8,479,786	415,283	419,479	632,156	-	(632,156)
Total Financing Sources	38,732,875	46,720,187	39,582,493	46,210,663	49,703,404	58,908,023	9,204,619
Local Cost	14,892,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	-
Budgeted Staffing					23	1	(22)

Salaries and benefits of \$160,774 fund one budgeted position, and are decreasing by \$1,721,434. This decrease is the result of the transfer of 22 budgeted positions for the Inland Counties Emergency Medical Agency (ICEMA) to a new special revenue fund.

Services and supplies of \$51,198 and travel of \$6,000 represent anticipated costs for supplies, training, memberships, and travel for Health Care Administration activities. The decrease of \$329,085 for services and supplies, and decrease of \$52,820 for travel are directly related to the transfer of ICEMA to a new budget unit for 2009-10.

Other charges of \$53,063,500 are increasing by \$12,813,500 primarily as a result of the approved Intergovernmental Transfer Proposal to fund Medi-Cal Managed Care capitation rate increases. The increase also reflects anticipated increases in SB 1100 matching contribution transfers to the state.



Transfers of \$499,813 reflect payment to the County Administrative Office for administrative and program support, and to the Information Services Department for the Health Care Division Chief.

Operating transfers out of \$20,126,738 fund \$4.3 million of realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and \$15.8 million of net debt service lease payment for Arrowhead Regional Medical Center. This net debt service lease payment is funded by \$15.0 million of Tobacco Master Settlement Agreement monies and an additional \$0.8 million of realignment.

Realignment revenue of \$6,158,023 is decreasing by \$1,509,919 primarily as a result of decreases in net debt service lease payment for Arrowhead Regional Medical Center.

Current services revenue of \$52,750,000 are increasing by \$12,252,000 to reflect anticipated increased revenues associated with SB1100 as well as Medi-Cal managed care capitation rate payment enhancements.



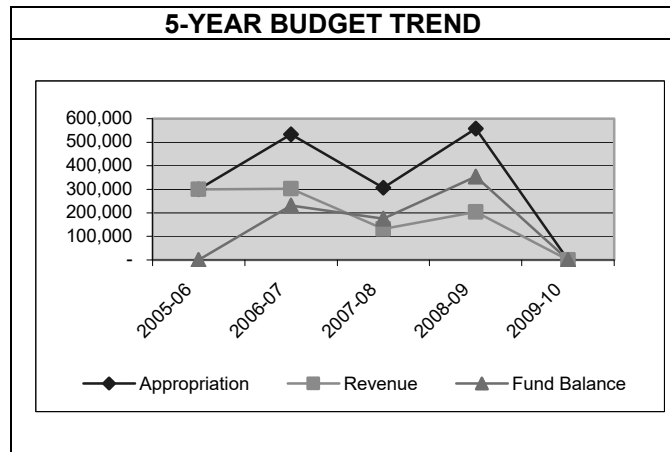
## Ambulance Performance Based Fines

### DESCRIPTION OF MAJOR SERVICES

This budget unit is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. Fines collected per the terms of the contracts are transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA). Funds that are transferred are earmarked for the enhancement of the Emergency Medical System.

This is financing budget unit only with fines being transferred from this special revenue fund to reimburse ICEMA for expenditures. There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	229,597	-	561,972	514,626
Departmental Revenue	231,411	173,637	179,521	207,000	161,958
Fund Balance				354,972	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, actual departmental revenue for 2008-09 is less than modified budget as a result of improved response times on the part of the ambulance providers.

**ANALYSIS OF FINAL BUDGET**

GROUP: Health Care  
 DEPARTMENT: Health Care Administration  
 FUND: Ambulance Performance Based Fines

BUDGET UNIT: SDS HCC  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	461,687	-	(461,687)
Total Appropriation	-	-	-	-	461,687	-	(461,687)
Operating Transfers Out	-	229,597	-	514,626	96,285	-	(96,285)
Total Requirements	-	229,597	-	514,626	557,972	-	(557,972)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	227,756	161,068	167,942	150,402	195,000	-	(195,000)
Use of Money and Prop	3,655	12,569	11,579	11,556	8,000	-	(8,000)
Total Revenue	231,411	173,637	179,521	161,958	203,000	-	(203,000)
				Fund Balance	354,972	-	(354,972)

For 2009-10, this special revenue fund has been converted to an agency trust. This new trust will no longer be reflected as a separate budget unit, but will continue to collect the fines previously associated with this special revenue fund. Accordingly, revenues will be recognized and budgeted directly within the new ICEMA special revenue budget unit to cover anticipated program expenditures.



# Pediatric Trauma

## DESCRIPTION OF MAJOR SERVICES

This budget unit is set up to collect revenue (fines) associated with implementation of SB1773. Chapter 841 of the statutes of 2006, which allows counties to collect an additional two dollars (\$2) for every ten dollars (\$10) or fraction thereof upon various fines, penalties, forfeitures and primary moving violations collected by the San Bernardino Court and deposited into the Maddy Fund.

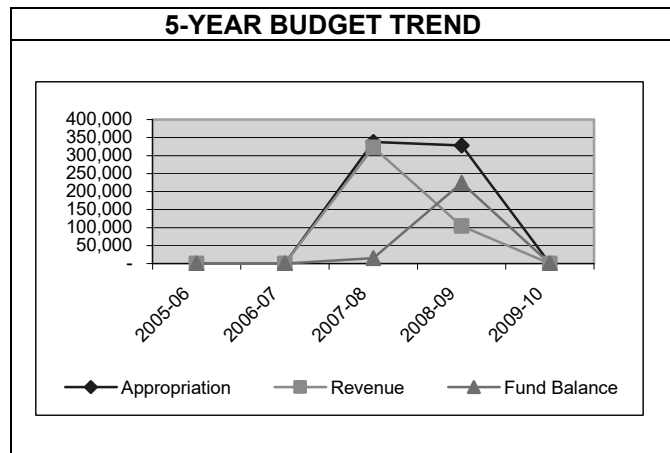
The additional fines collected will be distributed as follows:

- A. 10% for Administration
- B. 15% of the remaining funds to deposited into the Pediatric Trauma Fund; with the remaining 75% of funds further allocated as follows:
  - a. 58% for physician reimbursement
  - b. 25% for hospital reimbursement (Disproportionate Hospitals)
  - c. 17% for Emergency Medical (EMS) Programs

Funds collected are transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA).

This is a financing budget unit only with funds being transferred from this special revenue fund account to reimburse ICEMA. There is no staffing associated with this budget unit.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	534,312	534,311
Departmental Revenue	-	14,768	209,256	310,288	312,478
Fund Balance				224,024	



**ANALYSIS OF FINAL BUDGET**

GROUP: Health Care  
 DEPARTMENT: Health Care Administration  
 FUND: Pediatric Trauma

BUDGET UNIT: SZA HCC  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	328,024	-	(328,024)
Total Appropriation	-	-	-	-	328,024	-	(328,024)
Operating Transfers Out	-	-	-	534,311	-	-	-
Total Requirements	-	-	-	534,311	328,024	-	(328,024)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	-	303,096	102,000	-	(102,000)
Use of Money and Prop	-	-	3,412	9,382	2,000	-	(2,000)
Other Revenue	-	14,768	205,844	-	-	-	-
Total Revenue	-	14,768	209,256	312,478	104,000	-	(104,000)
Fund Balance					224,024	-	(224,024)

For 2009-10, this special revenue fund has been converted to an agency trust. This new trust will no longer be reflected as a separate budget unit, but will continue to collect the fines previously associated with this special revenue fund. Accordingly, revenues will be recognized and budgeted directly within the new ICEMA special revenue budget unit to cover anticipated program expenditures.



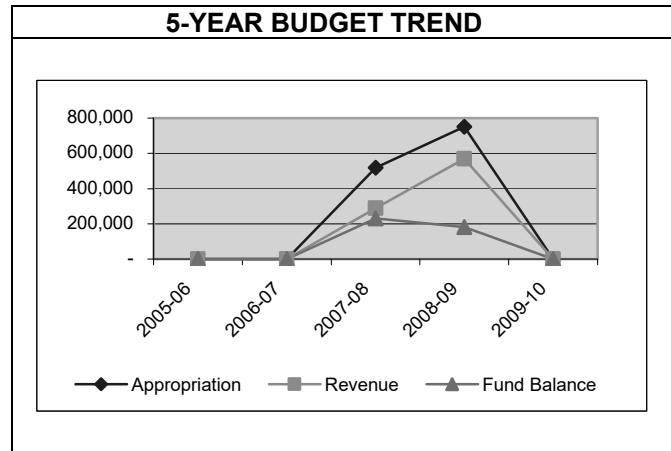
# Hospital Preparedness

## DESCRIPTION OF MAJOR SERVICES

State bioterrorism funds are received and transferred as needed to the Inland Counties Emergency Medical Agency (ICEMA) as reimbursement for actual preparedness, response and training of hospital staff as it relates to bioterrorism events.

This is a financing budget unit only with funds being transferred from this special revenue fund account to reimburse ICEMA. There is no staffing associated with this budget unit.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	293,786	1,385,954	412,210
Departmental Revenue	-	230,047	244,667	1,205,025	232,950
Fund Balance				180,929	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, actual appropriation and departmental revenue for 2008-09 is less than modified budget as a result of under-expenditure and reimbursement of Hospital Preparedness grant funds.



**ANALYSIS OF FINAL BUDGET**

GROUP: Health Care  
 DEPARTMENT: Health Care Administration  
 FUND: Hospital Preparedness

BUDGET UNIT: SZB HCC  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	215,147	-	(215,147)
Total Appropriation	-	-	-	-	215,147	-	(215,147)
Operating Transfers Out	-	-	293,786	412,210	535,871	-	(535,871)
Total Requirements	-	-	293,786	412,210	751,018	-	(751,018)
<b><u>Departmental Revenue</u></b>							
Use of Money and Prop	-	546	11,313	7,138	10,200	-	(10,200)
State, Fed or Gov't Aid	-	229,501	233,354	225,812	559,889	-	(559,889)
Total Revenue	-	230,047	244,667	232,950	570,089	-	(570,089)
Fund Balance					180,929	-	(180,929)

For 2009-10, this special revenue fund has been converted to an agency trust. This new trust will no longer be reflected as a separate budget unit, but will continue to collect the revenues previously associated with this special revenue fund. Accordingly, revenues will be recognized and budgeted directly within the new ICEMA special revenue budget unit to cover anticipated program expenditures.





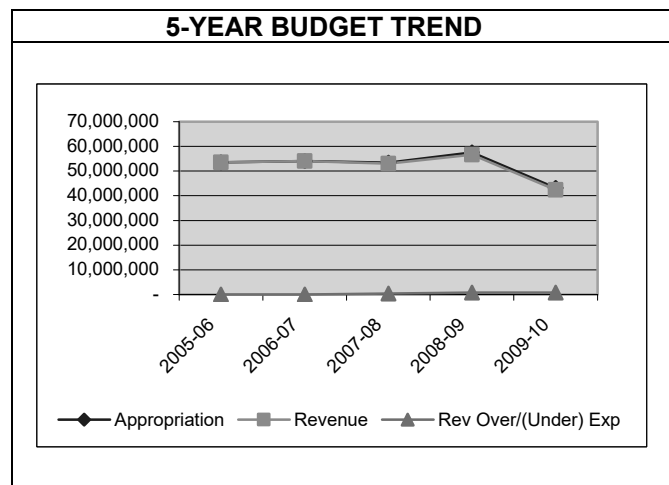
## Medical Center Lease Payments

### DESCRIPTION OF MAJOR SERVICES

This budget unit finances the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

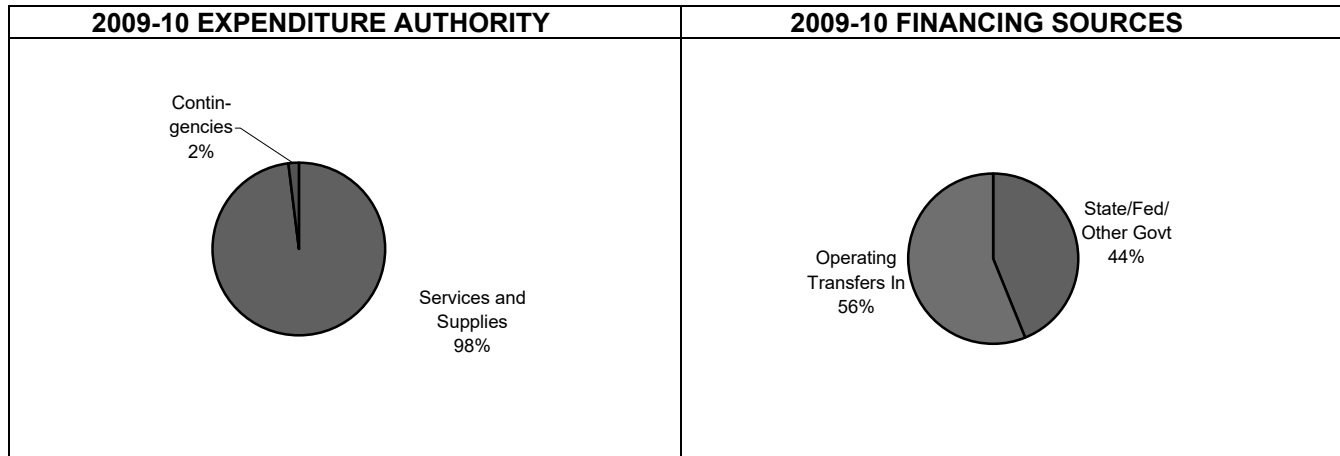


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	53,485,019	52,143,704	51,876,528	57,492,452	46,928,209
Departmental Revenue	53,485,019	52,554,589	52,267,464	56,690,631	46,928,209
Rev Over/(Under) Exp	-	410,885	390,936	(801,821)	-

Actual appropriation for 2008-09 is less than modified budget primarily as a result of the final maturity of the 1997 Medical Center equipment bonds, and their associated fees.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Health Care Administration  
FUND: Medical Center Lease Payments

BUDGET UNIT: EMD JPL  
FUNCTION: General  
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	53,485,019	52,143,704	51,876,528	46,928,209	56,690,631	42,416,443	(14,274,188)
Contingencies	-	-	-	-	801,821	801,821	-
Total Appropriation	53,485,019	52,143,704	51,876,528	46,928,209	57,492,452	43,218,264	(14,274,188)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	21,521,301	26,594,189	23,429,578	19,544,148	19,522,036	18,606,384	(915,652)
Other Revenue	-	-	-	971,000	-	-	-
Total Revenue	21,521,301	26,594,189	23,429,578	20,515,148	19,522,036	18,606,384	(915,652)
Operating Transfers In	31,963,718	25,960,400	28,837,886	26,413,060	37,168,595	23,810,059	(13,358,536)
Total Financing Sources	53,485,019	52,554,589	52,267,464	46,928,209	56,690,631	42,416,443	(14,274,188)
Rev Over/(Under) Exp	-	410,885	390,936	(0)	(801,821)	(801,821)	-

Services and supplies of \$42,416,443 reflect lease payments and associated fees and are decreasing by \$14,274,188 as a result of the final maturity of the 1997 Medical Center equipment bonds.

Contingencies of \$801,821 reflect total monies set aside as a result of interest rate swap agreements, and are retained to offset the county's share of any future increases in debt service caused by the swap agreement.

State aid revenue of \$18,606,384 is decreased by \$915,652 due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of \$23,810,059 are funded by \$10.7 million of Tobacco Master Settlement Agreement monies and \$5.1 million of Health Realignment. The remaining \$8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center and transferred to finance the remaining debt service lease payment.



## Master Settlement Agreement

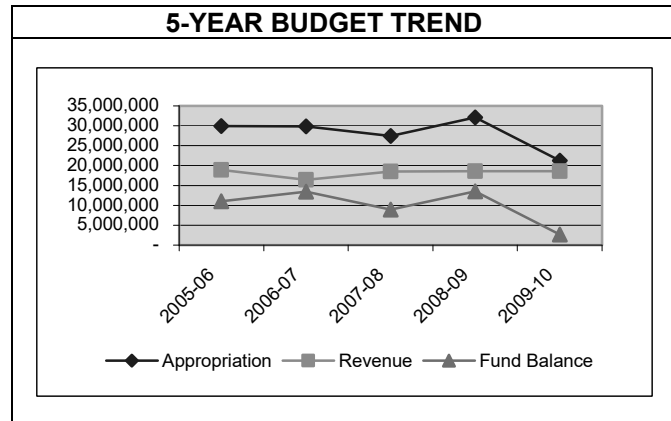
### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



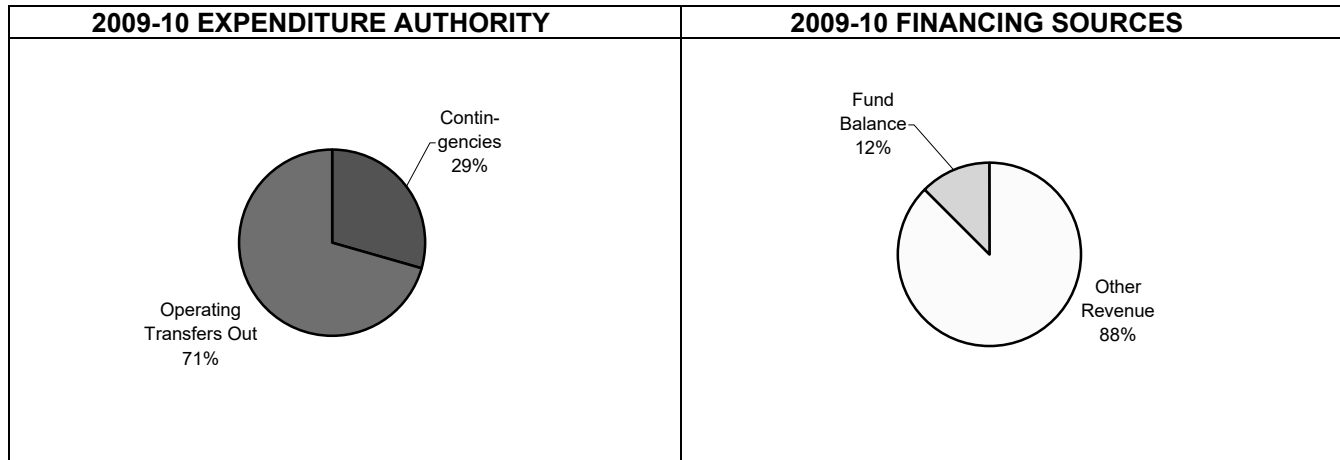
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	15,000,000	19,000,000	15,000,000	32,084,079	32,084,079
Departmental Revenue	17,438,142	18,440,431	19,549,193	18,600,000	21,230,071
Fund Balance				13,484,079	

On March 17, 2009, the Board of Supervisors authorized the use of Master Settlement Agreement Contingencies, in the amount of \$17,084,079 to help fund the Arrowhead Regional Medical Center, Medical Office Building Project (ARMC-MOB). It was originally intended that Health Realignment fund balances be used to fund the ARMC-MOB. However, due to the significant decline in vehicle license fees and sales tax, the two sources of Realignment funding, it was recommended that the available balance within the Master Settlement Agreement budget unit be utilized for the project. At such time as Realignment revenues become available again, Realignment funds will be substituted for Master Settlement Agreement expenditures, where allowable, to offset the usage of Master Settlement Agreement fund balance.

Additionally, in 2008-09, approximately \$1.5 million of the total amount received was related to distributions from a Disputed Payments Account. These payments are distributions of monies that had previously been held in escrow. Certain participating manufacturers of the Master Settlement Agreement dispute that their share of the annual payments made between 2003 and 2007 should have been reduced as a result of loss of market share. As such, the companies placed monies into a Disputed Payments Account until such time as the courts resolved the issue. The monies distributed during 2008-09 were related to sales year 2005.

It should be noted, however, that the distribution does not signify that a resolution was reached regarding 2005 sales and ensuing payments. The money is still under dispute, but was simply released in an effort to advance resolution of the dispute. Should the tobacco manufacturers prevail, the monies will be returned to the manufacturers, via reduced settlement payments in the future.

**ANALYSIS OF FINAL BUDGET**

GROUP: Health Care  
 DEPARTMENT: Health Care Administration  
 FUND: Master Settlement Agreement

BUDGET UNIT: RSM MSA  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	-	4,000,000	-	-	-	-	-
Contingencies	-	-	-	-	17,084,079	6,230,071	(10,854,008)
Total Appropriation	-	4,000,000	-	-	17,084,079	6,230,071	(10,854,008)
Operating Transfers Out	15,000,000	15,000,000	15,000,000	32,084,079	15,000,000	15,000,000	-
Total Requirements	15,000,000	19,000,000	15,000,000	32,084,079	32,084,079	21,230,071	(10,854,008)
<b>Departmental Revenue</b>							
Use of Money and Prop	479,359	689,674	651,795	464,787	600,000	600,000	-
Other Revenue	16,958,783	17,750,757	18,897,398	20,765,284	18,000,000	18,000,000	-
Total Revenue	17,438,142	18,440,431	19,549,193	21,230,071	18,600,000	18,600,000	-
Fund Balance					13,484,079	2,630,071	(10,854,008)

Contingencies of \$6,230,071 are decreased by \$10,854,008 based on available fund balance.

Operating transfers out of \$15.0 million reflect a transfer to the General Fund which is then used to fund the local cost within the Health Care Administration budget unit. Health Care Administration uses that local cost to fund the \$4.3 million realignment local match requirement and \$10.7 million of net debt service lease payment for Arrowhead Regional Medical Center.

Other revenue of \$18.0 million reflects anticipated revenue received from the major tobacco companies to the Master Settlement Agreement budget unit.



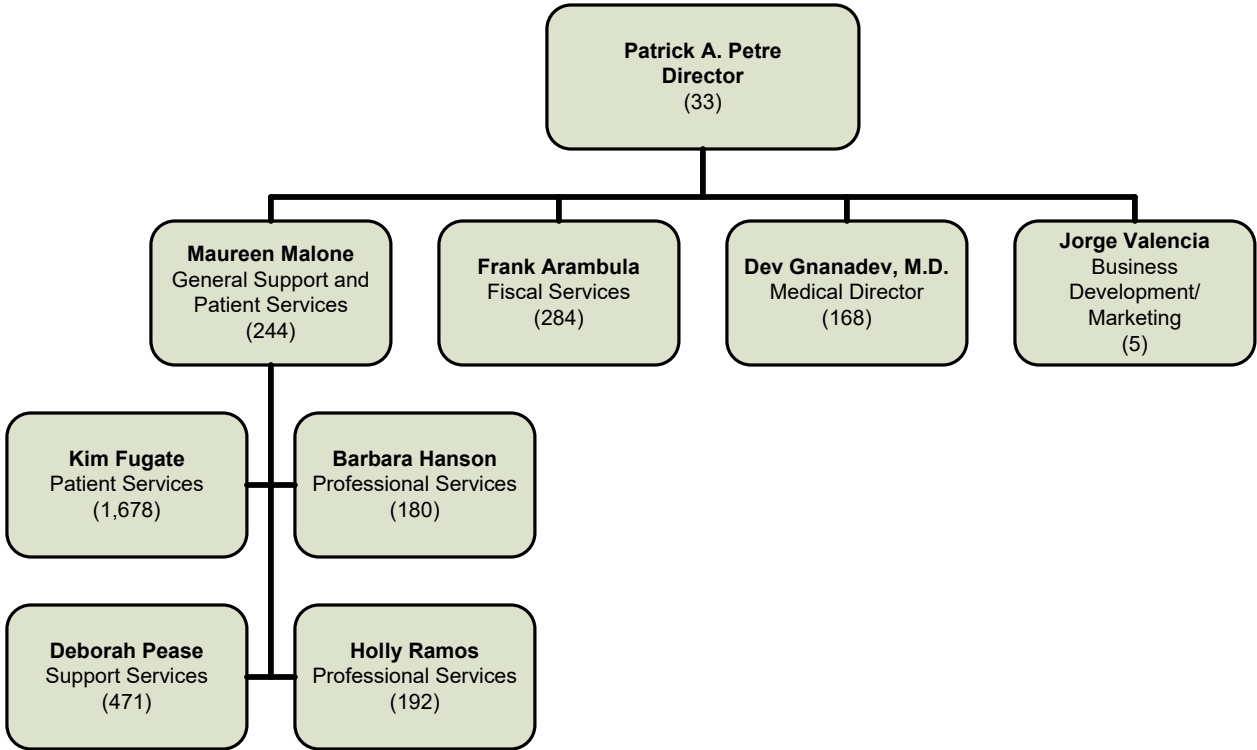
ARROWHEAD REGIONAL MEDICAL CENTER

Patrick A. Petre

MISSION STATEMENT

The San Bernardino County “Arrowhead Regional Medical Center” (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase selected medical center volumes.
2. Enhance reimbursement and other revenue streams.
3. Develop integrated countywide community clinical services.
4. Develop/implement sound cost containment strategies.
5. Ensure a quality focus in the provision of patient care services.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage change of Inpatient bed days thru: - 24 additional beds, 7,884 Inpatient Days, - Lap band Surgeries, 150 inpatient days, - Open heart Surgeries, 600 inpatient days.	(9.2%) (106,276 bed days)	3%	0.2%	8%
Contract Compliance. Percentage of contracts utilized under the UHC Novation contracts.	80%	89%	93%	95%
Product standardization. Dollar savings realized from consolidating product vendors.	N/A	150,000	708,000	600,000
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #2. Chronic Heart Failure (CHF)	83%	90%	98%	100%
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #3. Pneumonia	87%	90%	91%	100%
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #4. Surgical Care Improvement Project (SCIP)	96%	90%	97%	100%
Number of Occupational Employee Injuries.	420	430	280	210

## SUMMARY OF BUDGET UNITS

	2009-10				
	Operating Exp/ Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>Special Revenue Fund</u></b>					
Tobacco Tax	1,733,080	879,697	853,383		-
Total Special Revenue Fund	1,733,080	879,697	853,383		-
<b><u>Enterprise Fund</u></b>					
Arrowhead Regional Medical Center	372,909,039	373,079,834		170,795	3,255
Total Enterprise Fund	372,909,039	373,079,834		170,795	3,255
<b>Total - All Funds</b>	<b>374,642,119</b>	<b>373,959,531</b>	<b>853,383</b>	<b>170,795</b>	<b>3,255</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Arrowhead Regional Medical Center

### DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state-of-the-art acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omni-trans bus hub make ARMC convenient to county residents.

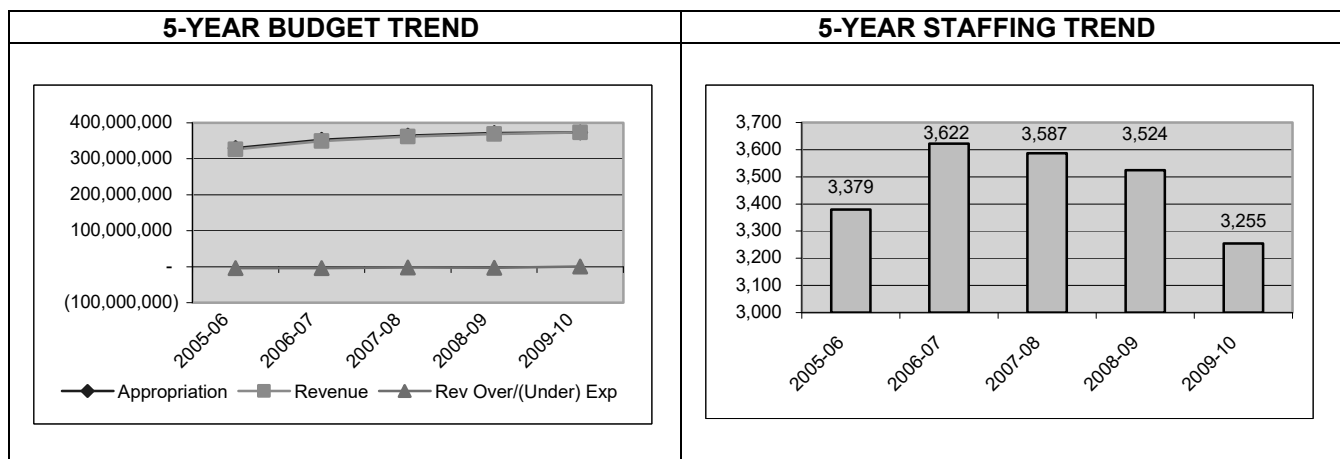
ARMC and Behavioral Health facilities are comprised of 373 (90 in Behavioral Health and 283 in ARMC) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard Medi-Vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

The campus houses five buildings which also serve to outline the definitive services/medical center functions: Behavioral Health, Hospital, Outpatient Care Center, Diagnostic & Treatment and the Central Plant. This year, nine temporary modular buildings were added to the Northwest corner of the campus. This is temporary housing for departments and accompanying staff displaced during the current hospital expansion project. This project started in early 2008 when we began the process of demolishing the sixth floor in order to renovate it for an additional 83 medical/surgical beds. These beds will be separated into three distinct units that will become operational on a phased-in schedule beginning approximately October 2009. This expansion will bring total bed capacity to 456.

**Inpatient Care:** Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

**Outpatient Services:** Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually exclusive of the Emergency Room volume. Mobile services have been expanded to one Mobile Clinic and two Breath mobile units for a total of three. This will allow clinical services to be delivered in outlying areas and county emergencies when it is needed.

### BUDGET HISTORY



**PERFORMANCE HISTORY**

	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Modified Budget</b>	<b>2008-09 Actual</b>
Appropriation	338,756,350	360,589,659	374,386,386	371,327,218	384,635,546
Departmental Revenue	325,302,143	352,805,258	374,171,464	368,673,065	389,351,068
Revenue Over/(Under) Exp	(13,454,207)	(7,784,401)	(214,922)	(2,654,153)	4,715,522
Budgeted Staffing				3,524	
Fixed Assets	1,539,482	2,468,254	10,892,792	15,255,023	7,270,737
Unrestricted Net Assets Available at Year End	-	-	-	-	-

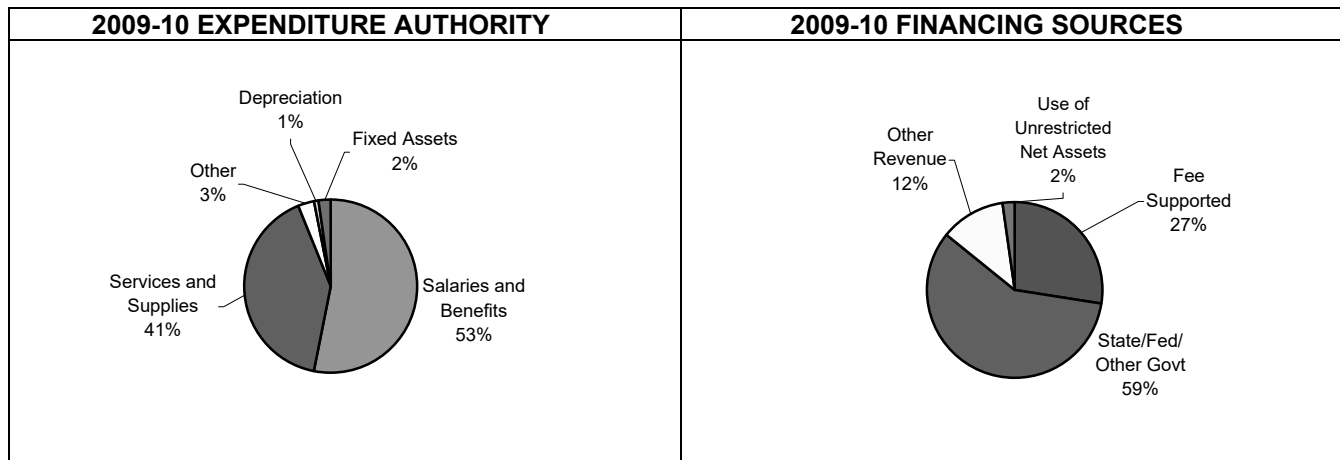
Actual appropriation for 2008-09 is \$384,629,655 versus a modified budget of \$371,327,218. This is an unfavorable variance of \$13,302,437 and is related to items in all expense categories. Variances are related to overages in staffing and overtime expense caused by employee turnover/replacement, pharmacy drug expenses related to patient acuity, and selected vendor expenses that were incurred during the year to address specific needs within the medical records and patient billing departments. These cost variances, however, have been addressed in the 2009-10 budget.

Actual departmental revenue for 2008-09 reflects an increase of \$20,678,003 over modified budget primarily due to the unanticipated prior year settlements in SB 1100 Medi-Cal funding.





## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Arrowhead Regional Medical Center  
FUND: Medical Center

BUDGET UNIT: EAD MCR  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	175,477,648	191,107,523	197,245,389	203,139,752	204,249,747	202,163,889	(2,085,858)
Services and Supplies	146,463,897	151,305,402	158,945,121	160,891,305	148,991,816	154,009,765	5,017,949
Central Computer	910,103	1,075,193	1,283,275	1,655,854	1,416,972	1,680,881	263,909
Travel	-	-	-	281,134	505,926	498,694	(7,232)
Other Charges	1,026,124	1,023,734	938,124	1,229,469	790,681	978,852	188,171
Transfers	974,489	1,144,292	1,355,969	1,845,348	1,383,219	1,533,726	150,507
Total Exp Authority	324,852,261	345,656,144	359,767,878	369,042,862	357,338,361	360,865,807	3,527,446
Reimbursements	-	(5,000)	(144,325)	(10,000)	53,000	-	(53,000)
Total Appropriation	324,852,261	345,651,144	359,623,553	369,032,862	357,391,361	360,865,807	3,474,446
Depreciation	5,904,089	5,927,187	6,437,443	7,123,217	5,935,857	3,593,232	(2,342,625)
Operating Transfers Out	8,000,000	9,011,328	8,325,390	8,479,467	8,000,000	8,450,000	450,000
Total Requirements	338,756,350	360,589,659	374,386,386	384,635,546	371,327,218	372,909,039	1,581,821
<b>Departmental Revenue</b>							
Licenses & Permits	-	-	-	(20)	-	-	-
Use of Money and Prop	126	(125)	44,597	-	-	-	-
State, Fed or Gov't Aid	181,560,624	201,726,300	217,227,157	228,968,665	197,358,613	222,707,589	25,348,976
Current Services	93,242,062	99,837,741	117,437,087	114,095,052	124,369,846	104,445,185	(19,924,661)
Other Revenue	10,814,880	4,854,160	1,081,538	6,260,931	4,461,688	6,178,291	1,716,603
Total Revenue	285,617,692	306,418,076	335,790,379	349,324,628	326,190,147	333,331,065	7,140,918
Operating Transfers In	39,684,451	46,387,182	38,381,085	40,026,440	42,482,918	39,748,769	(2,734,149)
Total Financing Sources	325,302,143	352,805,258	374,171,464	389,351,068	368,673,065	373,079,834	4,406,769
Rev Over/(Under) Exp	(13,454,207)	(7,784,401)	(214,922)	4,715,522	(2,654,153)	170,795	2,824,948
				Budgeted Staffing	3,524	3,255	(269)
<b>Fixed Assets</b>							
Equipment	1,039,732	1,126,356	9,227,997	5,850,781	13,824,915	7,428,769	(6,396,146)
L/P Equipment	499,750	1,341,898	1,664,795	1,419,956	1,430,108	827,474	(602,634)
Total Fixed Assets	1,539,482	2,468,254	10,892,792	7,270,737	15,255,023	8,256,243	(6,998,780)

Salaries and benefits of \$202,163,889 fund 3,255 budgeted positions and are decreasing by \$2,085,858. Budgeted staffing decreased by 269 positions. This reduction is comprised of the deletion of vacant regular positions, and the elimination of various extra-help and contract positions. ARMC conducted a comprehensive review of all departmental positions and revised its staffing structure for 2009-10 with the intent of becoming more efficient. State mandated staffing ratios, however, were ensured and are continued and budgeted for 2009-10.

Services and supplies of \$154,009,765 is increasing by \$5,017,949. This increase of 3.3% is primarily driven by price/inflationary increases per contract and the planned opening of one of the sixth floor nursing units as part of the sixth floor patient room expansion.



Travel of \$498,694 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs are based on departmental analysis of prior year travel related expenses.

Other charges of \$978,852 reflect expenses related to the county medically indigent program and interest on lease agreements.

Transfers of \$1,533,726 are increasing by \$150,507 and include payment to other departments for Human Resources employee relations, the Employee Health and Productivity (EHaP) program, and lease costs.

Depreciation of \$3,593,232 decreasing by \$2,342,625 per department's depreciation schedule.

Operating transfers out of \$8,450,000 is for the Medical Center Debt Service and represents ARMC's contribution from operations. A detailed description of the Medical Center Debt Service is available in the County Administrative Office's Medical Center Lease Payments budget unit.

Revenue of \$333,331,065 is increasing by \$7,140,918, or 2.2% over prior year. This amount includes \$222,707,589 in state and federal aid primarily from Medi-Cal and Medicare, \$104,445,185 in current services from private pay patients and insurance, and \$6,178,291 in other revenue from cafeteria sales, miscellaneous grants, and services provided to other county departments and hospitals. ARMC finance administration continues to improve the revenue cycle systems to maximize collections.

Operating transfers in of \$39,748,769 reflects the Realignment contribution to the operations of the hospital and includes \$34,820,000 for operations, \$2,550,000 for the Medically Indigent program, \$577,671 of remaining one-time funding for the purchase of a linear accelerator, and \$1,801,098 in one-time funding for the purchase of an open MRI.

Currently, ARMC has an operating surplus of \$170,795. This accomplishment is a combination of maximizing revenues and expense containment initiatives.

Fixed assets of \$8,256,243 include \$7,428,769 for equipment and \$827,474 for lease purchase equipment. Equipment includes \$477,671 for the remaining amount due for the linear accelerator, \$1,451,098 for the purchase of an open MRI, and \$5,500,000 to replace aging equipment.

## Tobacco Tax Funds

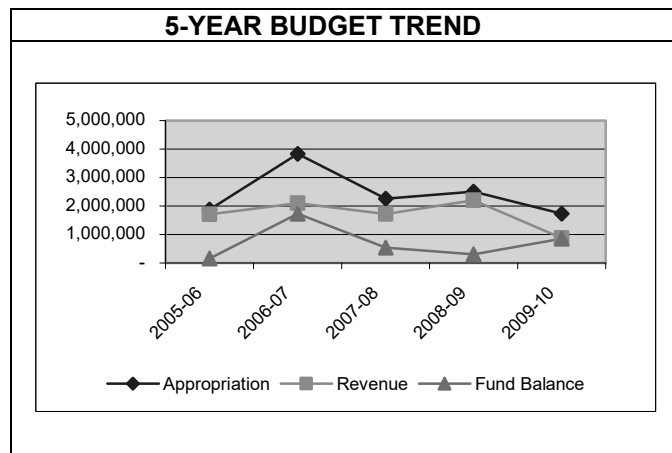
### DESCRIPTION OF MAJOR SERVICES

In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the State.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



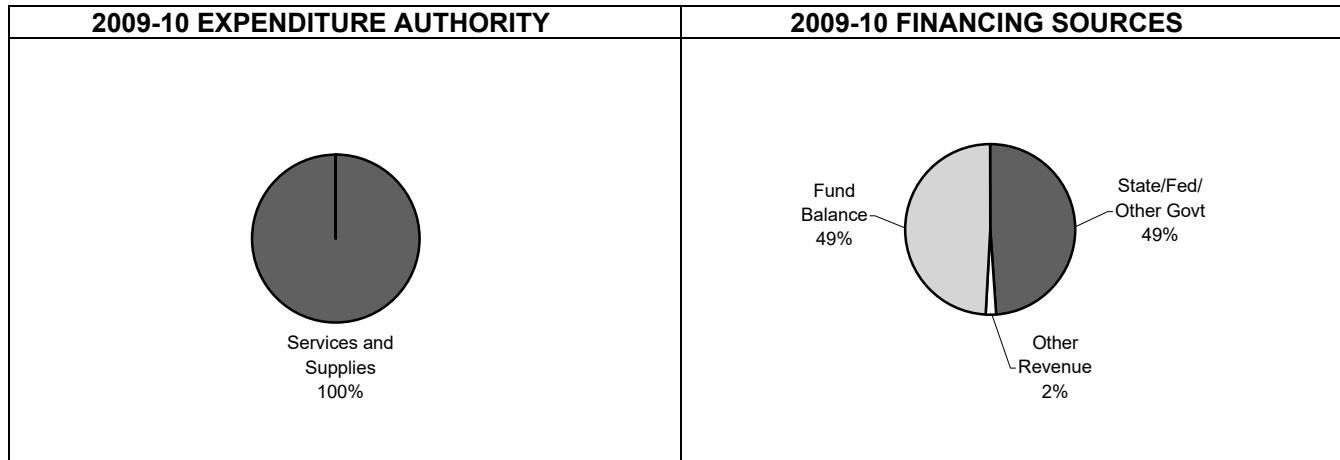
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,409,364	2,885,810	2,027,408	2,507,991	322,521
Departmental Revenue	2,976,274	1,695,595	1,792,619	2,202,553	870,103
Fund Balance				305,438	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, actual appropriation and departmental revenue for 2008-09 is less than modified budget due to the state failing to appropriate allocations for the County Hospitals, Non-County Hospitals and Physicians Funds.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Arrowhead Regional Medical Center  
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA through RGR, and RHB  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	1,407,500	2,885,810	2,027,408	322,521	2,505,072	1,733,080	(771,992)
Transfers	1,864	-	-	-	-	-	-
Total Appropriation	1,409,364	2,885,810	2,027,408	322,521	2,505,072	1,733,080	(771,992)
Operating Transfers Out	-	-	-	-	2,919	-	(2,919)
Total Requirements	1,409,364	2,885,810	2,027,408	322,521	2,507,991	1,733,080	(774,911)
<b>Departmental Revenue</b>							
Use of Money and Prop	20,673	53,142	22,438	5,593	64,573	32,000	(32,573)
State, Fed or Gov't Aid	2,955,601	1,642,453	1,770,181	864,018	2,137,980	847,697	(1,290,283)
Other Revenue	-	-	-	492	-	-	-
Total Revenue	2,976,274	1,695,595	1,792,619	870,103	2,202,553	879,697	(1,322,856)
Fund Balance					305,438	853,383	547,945

Services and supplies of \$1,733,080 represent anticipated allocation amounts determined by the state and allocated to contracted hospitals and physicians for 2009-10. Additionally, it includes the allocation of funding from prior years.

Departmental revenue of \$879,697 includes \$847,697 from the state and \$32,000 in interest. The decrease of \$1,322,856 is primarily due to the anticipation that the state will again fail to appropriate allocations for the County Hospitals, Non-County Hospitals and Physicians Funds, and decreased interest.



## Archstone Foundation Grant

### MISSION STATEMENT

The medical staff of Arrowhead Regional Medical Center (ARMC), developed and operate ARMC's Dependent Adult and Elder Abuse Program that is funded with Archstone Foundation grant monies.

### STRATEGIC GOALS

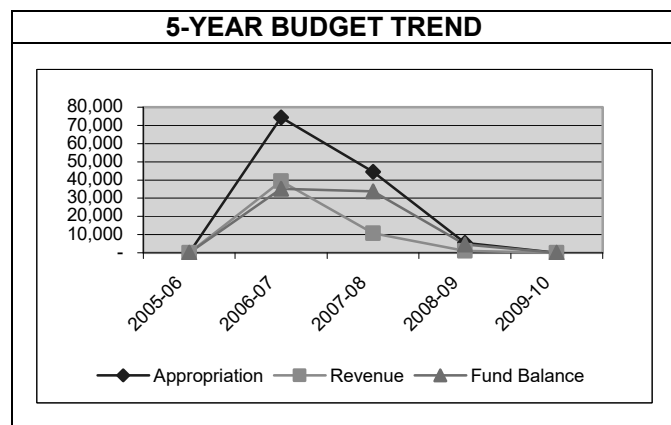
1. Establish a coordinating body representing leadership from ARMC, Department of Aging and Adult Services, and the District Attorney Elder Abuse Unit.
2. Develop internal and external training for program professionals and key members of an interdisciplinary team.
3. Develop a mechanism for ongoing referral of dependent adults and elders suspected of being mistreated from local protective agencies to ARMC medical team for the purpose of assessment and treatment.
4. Establish a multidisciplinary team meeting schedule.

### DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) established this budget unit in 2005-06 to facilitate the receipt of grant funds from the Archstone Foundation. The Archstone Foundation is a private grant-making organization, whose mission is to contribute towards the preparation of society in meeting the needs of an aging population. The grant was issued to provide ARMC with the resources necessary to incorporate a medical consultation element into existing county efforts in the area of elder abuse and neglect. The funds are required to be deposited into interest-bearing accounts, with all proceeds to be spent on prevention and detection of elder abuse and neglect. The grant cycle ended June 30, 2008. Therefore, this budget unit was closed out during 2008-09.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	41,791	34,147	5,534	4,645
Departmental Revenue	35,105	40,393	4,975	1,000	111
Fund Balance				4,534	

As this grant termed on June 30, 2008, all residual monies received during 2008-09 have been distributed.



**ANALYSIS OF FINAL BUDGET**

GROUP: Health Care  
 DEPARTMENT: Arrowhead Regional Medical Center  
 FUND: Archstone Foundation Grant

BUDGET UNIT: RMT MCR  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	41,791	34,147	4,645	5,534	-	(5,534)
Total Appropriation	-	41,791	34,147	4,645	5,534	-	(5,534)
<b><u>Departmental Revenue</u></b>							
Use of Money and Prop	-	1,387	1,074	111	1,000	-	(1,000)
Other Revenue	35,105	39,006	3,901	-	-	-	-
Total Revenue	35,105	40,393	4,975	111	1,000	-	(1,000)
				Fund Balance	4,534	-	(4,534)

As this grant termed on June 30, 2008, no budget is being presented for 2009-10.



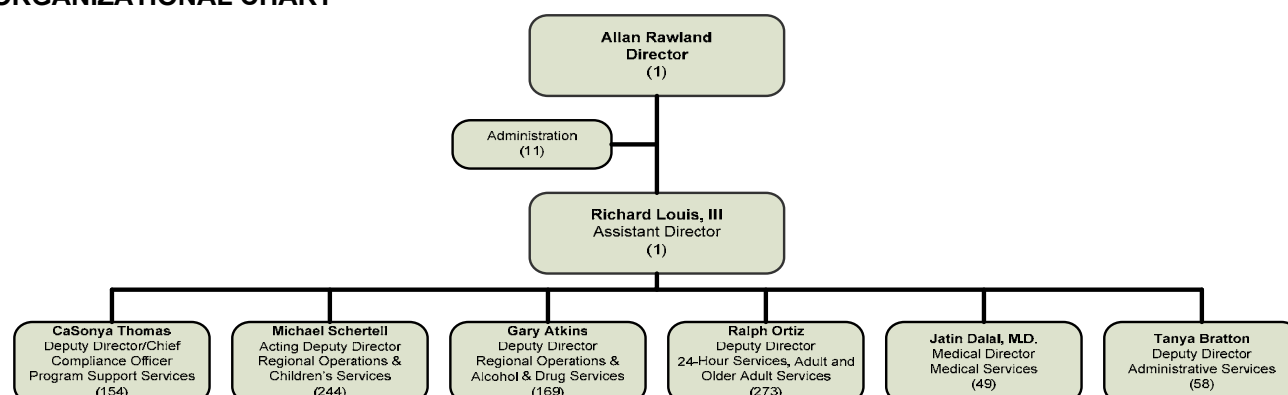
## BEHAVIORAL HEALTH

### Allan Rawland

#### MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Increase access to individuals that are underserved or who are receiving a limited level of services.
2. Develop integrated countywide community clinical services.
3. Increase access and reduce disparities among the diverse racial, ethnic and cultural communities.
4. Develop an integrated plan for system transformation in accordance with the MHSA framework.
5. Implement strategies for successful quality improvement in behavioral health.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage increase in clients served by crisis and early response programs (Juvenile Diversion Program, Crisis Walk-In Centers, Forensic Assertive Community Treatment, Assertive Community Treatment for Frequent Users of Hospital Care and Diversion Team at ARMC). (4,870 clients served in 2007-08)	N/A	15%	119%	25%
Produce individual plans detailing patient demographics, site locations, systems integration, fiscal requirements and program design for two of the proposed integrated service models in the eleven identified catchment areas throughout the county.	N/A	N/A	N/A	Complete January 2010
Medi-Cal penetration rates for underserved ethnic groups.	African-American 8.09% Asian 4.3% Hispanic 3.3%	African-American 8.2% Asian 4.4% Hispanic 3.5%	African-American 8.2% Asian 4.4% Hispanic 4.4%	African-American 8.3% Asian 4.5% Hispanic 4%
Percentage completion of approved MHSA components and Integrated Plan.	25%	75%	63%	100%
Percentage reduction of service disallowances in Medi-Cal reviews conducted by the Quality Management Division.	N/A	10%	8%	10%



**SUMMARY OF BUDGET UNITS**

	<b>2009-10</b>				
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Staffing</b>
<b><u>General Fund</u></b>					
Behavioral Health	209,555,393	207,712,640	1,842,753		899
Alcohol and Drug Services	22,888,424	22,738,966	149,458		61
Total General Fund	232,443,817	230,451,606	1,992,211		960
<b><u>Special Revenue Funds</u></b>					
Mental Health Services Act	104,896,234	65,891,200		39,005,034	-
Driving Under the Influence Programs	458,444	263,673		194,771	-
Block Grant Carryover Program	14,317,646	11,022,760		3,294,886	-
Court Alcohol and Drug Program	1,248,299	441,243		807,056	-
Proposition 36	4,454,143	4,228,142		226,001	-
Total Special Revenue Funds	125,374,766	81,847,018		43,527,748	-
<b>Total - All Funds</b>	<b>357,818,583</b>	<b>312,298,624</b>	<b>1,992,211</b>	<b>43,527,748</b>	<b>960</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of budget unit.





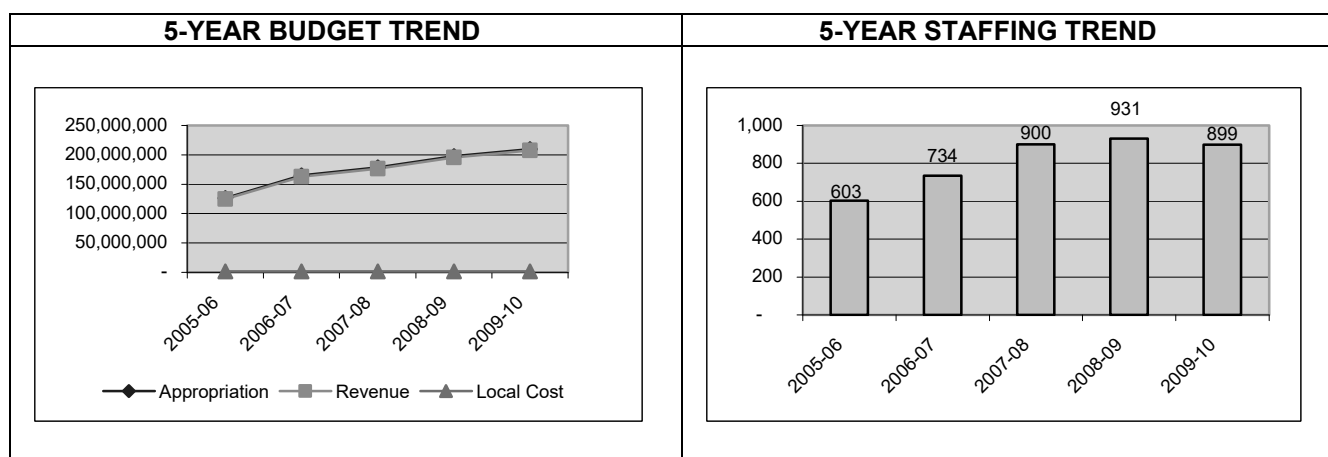
## Behavioral Health

### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health (DBH) is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and the Department of Behavioral Health the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, and individuals who are in out-of-home and out-of-county placements, isolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

### BUDGET HISTORY



**PERFORMANCE HISTORY**

	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Modified Budget</b>	<b>2008-09 Actual</b>
Appropriation	119,212,075	131,188,977	164,431,502	203,070,828	179,670,325
Departmental Revenue	117,369,322	129,346,228	162,588,749	201,228,075	177,827,572
Local Cost	1,842,753	1,842,749	1,842,753	1,842,753	1,842,753
Budgeted Staffing				931	

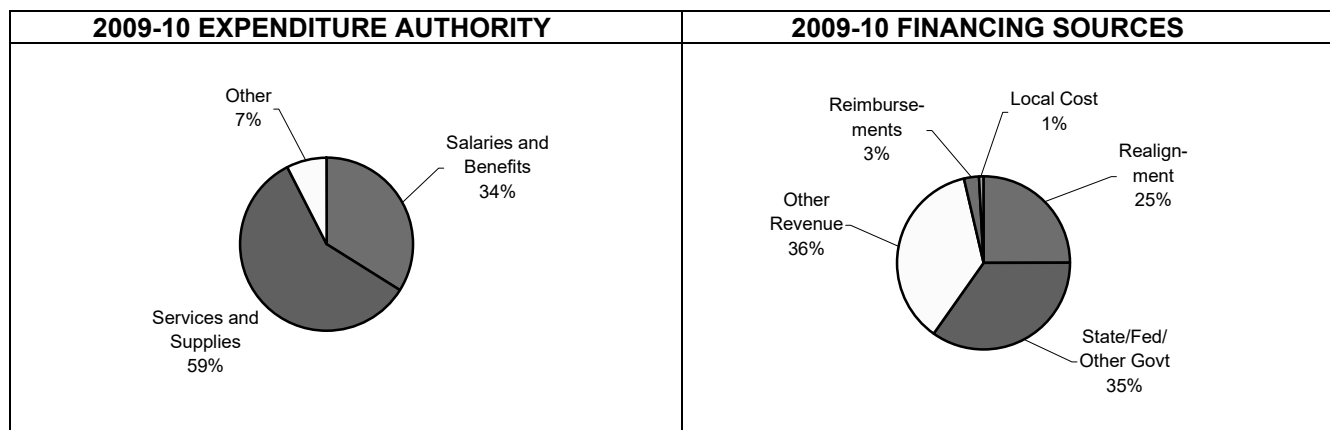
Actual appropriation for 2008-09 is less than modified budget primarily due to:

- \$23.1 million decrease in services and supplies. This is primarily due to: 1) decreases in computer software and inventorable equipment; 2) a decrease in professional and specialized services due mainly to MHSA funded projects not implemented or completed in 2008-09; 3) a decrease in contract savings due to late start up of contract providers and reductions to provider contracts to accommodate decreased funding; and 4) a decrease in reimbursements due to Mentally Ill Offender Crime Reduction Adult and Juvenile programs and CalWORKs budget cuts.
- \$645,836 decrease in travel and related costs due to late start up of MHSA funded trainings.

Actual departmental revenue for 2008-09 is less than modified budget primarily due to the decreased need of \$11.6 million in realignment funds, and a total decrease of \$12.8 million in Early Periodic Screening Diagnosis and Treatment (EPSDT) and State Medi-Cal funds. The anticipated unrealized revenue in state Medi-Cal and EPSDT is due to the contract savings. These reductions are slightly offset by an increase of \$1.0 million in MHSA funds transferred into the DBH general fund budget unit to fund the additional staff costs.



## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Behavioral Health  
FUND: General

BUDGET UNIT: AAA MLH  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	41,926,392	49,512,735	62,496,001	67,624,382	65,082,580	72,973,822	7,891,242
Services and Supplies	66,401,328	69,193,127	94,191,845	100,283,364	123,072,416	125,298,363	2,225,947
Central Computer	520,717	640,543	677,544	941,208	934,210	915,702	(18,508)
Travel	-	-	-	465,618	1,042,922	375,855	(667,067)
Other Charges	3,806,988	3,481,153	4,575,340	5,506,330	4,458,015	4,487,076	29,061
Equipment	66,172	71,662	243,932	-	220,700	335,934	115,234
Vehicles	-	347,619	200,644	49,998	107,000	59,363	(47,637)
Capitalized Software	-	-	99,125	-	-	395,321	395,321
Transfers	4,940,050	5,824,191	6,366,026	9,350,472	7,969,210	8,830,833	861,623
Total Exp Authority	117,661,647	129,071,030	168,850,457	184,221,374	202,887,053	213,672,269	10,785,216
Reimbursements	(5,190,283)	(5,112,708)	(6,261,708)	(6,393,802)	(7,182,090)	(5,959,629)	1,222,461
Total Appropriation	112,471,364	123,958,322	162,588,749	177,827,572	195,704,963	207,712,640	12,007,677
Operating Transfers Out	6,740,711	7,230,655	1,842,753	1,842,753	1,842,753	1,842,753	-
Total Requirements	119,212,075	131,188,977	164,431,502	179,670,325	197,547,716	209,555,393	12,007,677
<b>Departmental Revenue</b>							
Use of Money and Prop	-	84	-	-	-	-	-
Realignment	52,080,249	60,228,662	91,932,149	59,660,268	73,375,595	53,842,753	(19,532,842)
State, Fed or Gov't Aid	63,544,174	62,989,362	48,869,411	64,825,901	79,318,278	74,619,324	(4,698,954)
Current Services	237,453	186,239	172,206	226,874	266,000	287,000	21,000
Other Revenue	568,819	663,105	907,766	2,162,789	998,000	1,556,000	558,000
Total Revenue	116,430,695	124,067,452	141,881,532	126,875,832	153,957,873	130,305,077	(23,652,796)
Operating Transfers In	938,627	5,278,776	20,707,217	50,951,740	41,747,090	77,407,563	35,660,473
Total Financing Sources	117,369,322	129,346,228	162,588,749	177,827,572	195,704,963	207,712,640	12,007,677
Local Cost	1,842,753	1,842,749	1,842,753	1,842,753	1,842,753	1,842,753	-
Budgeted Staffing					931	899	(32)

Salaries and benefits of \$72,973,822 fund 899 budgeted positions, of which \$34,311,710 or 391 positions are funded by MHSA. The increase of \$7,891,242 is primarily due to the transfer of 31 positions from the Alcohol and Drug Services (ADS) budget unit. Additionally, the following five new positions are being requested for 2009-10:

- o One Secretary I
- o One Administrative Supervisor I
- o One Administrative Manager I
- o One Staff Analyst I
- o One Staff Analyst II

The above positions are necessary in order to provide the necessary administrative support for all new MHSA funded programs, including procurement, development and monitoring of all new contracted services to be funded by MHSA, and to provide support to the Facilities Division of DBH in order to fully implement MHSA funded capital projects. Offsetting these increases is the deletion of 68 vacant positions, resulting in a net decrease of 32 positions.



Services and supplies of \$125,298,363 includes \$97,023,071 in service and provider contracts (with approximately \$38,388,601 or 40% for MHSA funded programs); \$3,100,000 for the managed care fee-for-service network; \$5,000,000 for remote pharmacy services for indigents and jail population without third party insurance; \$2,324,568 for incorporated doctor payments (with approximately \$277,957 or 12% for MHSA funded programs); \$6,896,863 in professional and specialized services (with approximately \$1,338,086 or 19% for MHSA funded programs), and the balance for professional services necessary to conduct routine departmental business.

Travel of \$375,855 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit (with approximately 33% or \$124,512 for MHSA funded programs). Travel was a new appropriation for 2008-09 and the amount budgeted was a preliminary estimate. The 2009-10 amount is based on 2008-09 estimated expenditures.

Other charges of \$4,487,076 include \$2,472,729 for State Hospital contracts and \$992,158 for client temporary housing and transportation.

Equipment of \$335,934 is for the purchase of new and replacement servers and communication switches necessary to maintain the department's information technology functions and to implement the Virtual Desktop Infrastructure at the new Workforce Education and Training Facility. Additionally, six scanners will be purchased to continue the department's efforts in reducing paper records. Approximately \$163,793 or 49% of this amount is to be funded by MHSA programs.

Vehicles of \$59,363 is for the purchase of three vehicles for MHSA funded programs. The addition of these vehicles to improve client access is included in the approved State MHSA Plan.

Capitalized software of \$395,321 is for Data Mining Software for the Data Warehouse project and is funded by MHSA.

Transfers of \$8,830,833 includes \$4,371,805 to the Real Estate Services Department for rents and leases, \$1,082,624 to reimburse Public Guardian for administration for conservatees, \$374,385 to Human Services (HS) for Eligibility Workers at DBH clinics, \$226,975 to HS for the Homeless Partnership program, and other payments to county departments primarily for salaries and benefit associated costs. The increase of \$861,623 includes new programs for MHSA such as the Child and Youth Connection/Children's Network and Integrated New Family Opportunities (INFO). Approximately \$2.9 million, or 34%, of the total is for MHSA funded programs.

Reimbursements of \$5,959,629 consists of \$3,980,530 for costs associated with the CalWORKS program, \$1,563,071 for administrative support for ADS funded programs, and \$416,028 for costs associated with the Gateway Juvenile Justice Program. The decrease of \$1,222,461 is primarily the result of termination of the MIOCR Juvenile and Adult programs and a reduction in CalWORKs reimbursements. Additionally, for 2009-10 the cost for rents and leases for ADS facilities are now being budgeted directly in the ADS general fund budget unit.

Operating transfers out of \$1,842,753 is for the local cost (maintenance of effort) offset.

Realignment of \$53,842,753 includes a decrease of \$19,532,842 due to a reduction in available funding.

State aid revenue of \$71,097,209 includes Managed Care of \$8,150,047, Medi-Cal of \$45,657,381, EPSDT of \$13,836,305, Conditional Release Program funds of \$1,519,415, and Superintendent of Schools AB2726/IDEA funds of \$914,475. The net decrease of \$2,935,874 is due primarily to a decrease of \$2,890,088 in Managed Care, a decrease of \$266,011 in Superintendent of Schools AB2726/IDEA funds, and a decrease of \$3,064,714 in EPSDT. These decreases are slightly offset by an increase of \$95,478 in Conditional Release Program funds, an increase of \$2,169,875 in Medi-Cal and an increase of \$1,019,586 in SB90 Mandated Cost Reimbursements which represents revenue for prior year claims which are expected to be received in fiscal year 2009-10. The increase in Medi-Cal reflects a rate increase of approximately 12% for the Federal Matching Assistance Percentage (FMAP) effective during the period October 1, 2008 through December 31, 2010.

Other governmental aid revenue of \$3,522,115 consists of \$3,140,660 for the Substance Abuse and Mental Health Services Act (SAMHSA) Block Grant and \$381,455 for the Projects for Assistance in Transition from Homelessness (PATH) Grant funds.

Current services revenue of \$287,000 primarily includes health fees and private pay patient funds.

Other revenue of \$1,556,000 consists of \$720,000 from the Children and Families Commission for San Bernardino County (First 5 San Bernardino) for Screening, Assessment, Referral and Treatment activities for children ages 5 and under and \$836,000 for Social Security reimbursements.

Operating transfers in of \$77,407,563 consists of transfers from the MHSA special revenue fund to cover full-year salary and benefit costs, contracts and service expansions in all DBH clinics and administrative costs. The increase of \$35,660,473 is due to MHSA program expansion, overall increases in staffing and program expenses, one time purchases of equipment and vehicles, and capitalized software costs. The increase also reflects the reassignment of existing staff from realignment funded positions into MHSA funded programs.



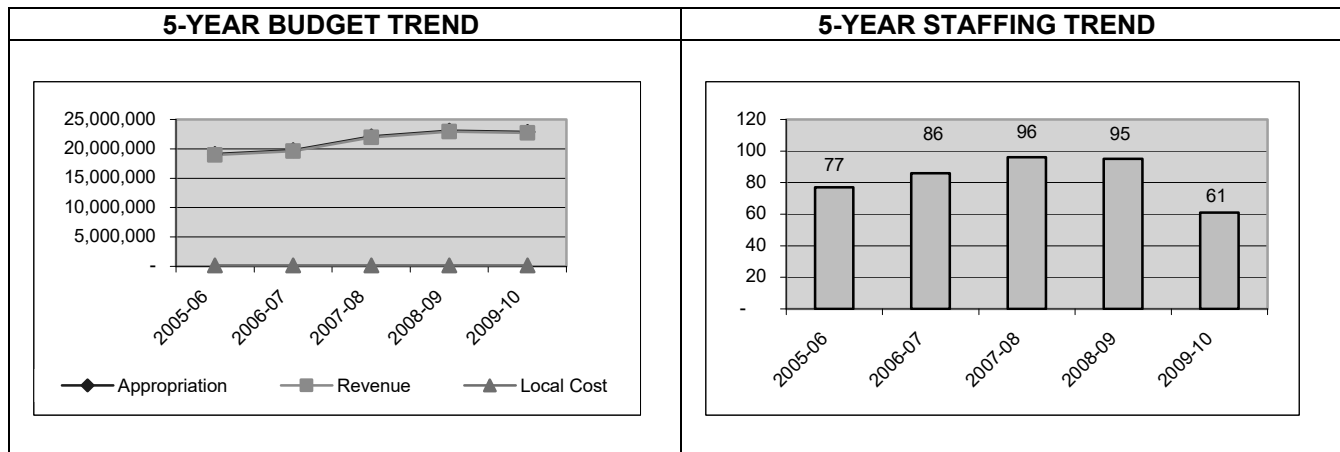
## Alcohol and Drug Services

### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health - Alcohol and Drug Services (ADS) program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by three county operated clinics and approximately 20 contractors. The major components include outpatient, residential, prevention, methadone, and case management services. Annually, approximately 9,100 unduplicated clients are served and over 140,000 hours of substance abuse prevention and treatment services are performed.

Alcohol and Drug Services are primarily funded by federal block grant and state revenues. Other sources of revenue are court fines for Driving Under the Influence (DUI) offenses, fees for services, California Work Opportunities and Responsibilities to Kids (CalWORKs), Proposition 36 (Prop. 36) – Substance Abuse and Crime Prevention Act program, and Substance Abuse Offender Treatment Program (OTP). In addition, the county must fund the required maintenance of effort (MOE) for the block grant and state funds. The department's local cost of \$149,458 finances the required MOE.

### BUDGET HISTORY

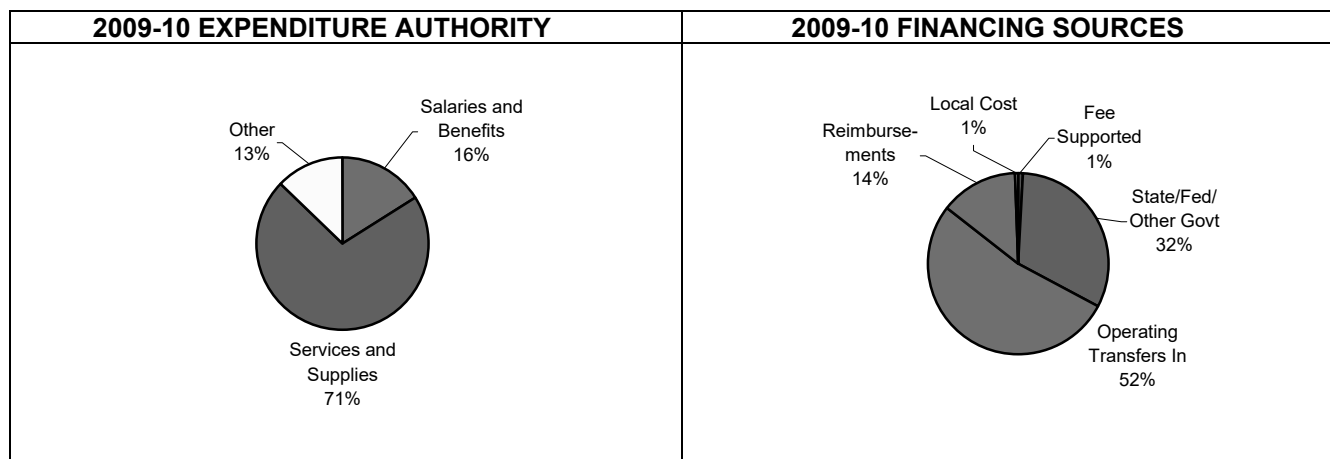


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	17,372,212	21,516,625	23,655,030	22,215,063	20,707,658
Departmental Revenue	17,222,754	21,367,167	23,505,573	22,065,605	20,558,200
Local Cost	149,458	149,458	149,457	149,458	149,458

Actual appropriation for 2008-09 is less than modified budget primarily due to salaries and benefits savings resulting from position vacancies. Contract payments were also lower due to state budget reductions.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Behavioral Health - Alcohol and Drug Services  
FUND: General

BUDGET UNIT: AAA ADS  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,366,585	5,201,388	6,217,570	3,985,216	6,389,576	4,258,021	(2,131,555)
Services and Supplies	18,133,430	19,415,952	20,839,158	19,530,279	20,029,671	18,874,840	(1,154,831)
Central Computer	-	-	64,518	81,269	89,624	50,372	(39,252)
Travel	-	-	-	36,983	42,611	44,193	1,582
Transfers	2,038,985	2,943,313	3,410,147	2,969,951	3,356,399	3,387,423	31,024
Total Exp Authority	24,539,000	27,560,653	30,531,393	26,603,698	29,907,881	26,614,849	(3,293,032)
Reimbursements	(7,166,788)	(6,044,028)	(6,876,363)	(5,896,041)	(6,802,847)	(3,726,425)	3,076,422
Total Appropriation	17,372,212	21,516,625	23,655,030	20,707,658	23,105,034	22,888,424	(216,610)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	14,348,318	18,293,712	20,281,841	18,370,584	18,864,862	8,474,398	(10,390,464)
Current Services	387,089	404,283	339,434	284,993	252,500	252,500	-
Other Revenue	44,656	38,397	(184,645)	(161,591)	24,000	(176,000)	(200,000)
Total Revenue	14,780,063	18,736,392	20,436,630	18,493,986	19,141,362	8,550,898	(10,590,464)
Operating Transfers In	2,442,691	2,630,775	3,068,943	2,064,214	3,814,214	14,188,068	10,373,854
Total Financing Sources	17,222,754	21,367,167	23,505,573	20,558,200	22,955,576	22,738,966	(216,610)
Local Cost	149,458	149,458	149,457	149,458	149,458	149,458	-
Budgeted Staffing					95	61	(34)

Alcohol and Drug Services (ADS) experienced many changes in 2008-09. State budget reductions and program clinic restructuring translated into significant budget changes for 2009-10.

Salaries and benefits of \$4,258,021 fund 61 budgeted positions. The decrease of \$2,131,555, which represents a net decrease of 34 budgeted positions, is primarily due to the ADS restructuring of clinics and state budget reductions experienced in 2008-09. Personnel, representing 31 positions from the restructured clinics as well as from programs that experienced reductions in state funding, were transferred to other funded programs within the Department of Behavioral Health. The remaining decrease reflects the deletion of 3 vacant positions.

Services and supplies of \$18,874,840 include \$17,967,072 for other professional and specialized services which includes residential, outpatient, prevention, recovery, drug court and housing contracts. The balance represents other services and supplies necessary for the operation of the ADS program. The decrease of \$1,154,831 is a result of service contract amendments, due primarily to reductions in state funding for such programs as Drug Courts, Prop 36, and the Offender Treatment Program.

Central computer of \$50,372 are for data processing usage. The decrease of \$39,252 is the result of reduced computer usage due to the restructure and transfer of ADS personnel to other Department of Behavioral Health (DBH) programs.



Transfers of \$3,387,423 include reimbursements to other county departments for services provided, facility leases, and Human Resources costs. The net increase of \$31,024 is due primarily to increased reimbursement to the DBH general fund budget unit for administrative support, offset by reductions in facility leases resulting from clinic restructuring.

Reimbursements of \$3,726,425 include transfers from other county departments for Alcohol and Drug related services. The decrease of \$3,076,422 is due to a change in the reporting of Proposition 36 funding from a reimbursement to operating transfers in.

Revenues of \$8,550,898 include \$5,480,203 in state aid, Drug Medi-Cal, Drug Court Grants, Parolee Network Services, and the Offender Treatment Program; \$2,994,195 in federal aid for Medi-Cal and the Safe and Drug Free grant; \$252,500 in charges for current services; and -\$176,000 in other revenue to recognize the abatement of prior year revenues received during 2009-10. The decrease of \$10,590,464 is primarily due to a change in accounting to recognize the Federal SAPT Block Grant funding. For 2009-10, the funding, which previously had been budgeted as revenue directly within the ADS general fund budget unit, will now be deposited directly into Behavioral Health's Block Grant Carryover Program special revenue fund to be later transferred to the ADS general fund budget unit based upon program funding needs.

Operating transfers in of \$14,188,068 includes transfers from all Behavioral Health's special revenue funds: Driving Under the Influence Programs, Court Alcohol and Drug Program, Behavioral Health's Block Grant Carryover Program and Prop 36 program, for ADS related services. The increase of \$10,373,854 is due to the accounting changes in the reporting of funds from the Prop 36 and Block Grant Carryover special revenue funds.



## Mental Health Services Act

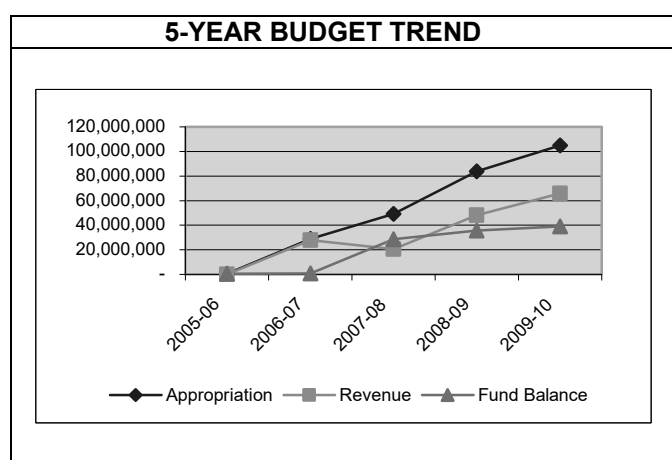
### DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness to insure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public".

MHSA funds received from the state are deposited into this special revenue fund, and are transferred to the Department of Behavioral Health (DBH) general fund budget unit, as needed to cover contract providers' costs, staffing and other DBH costs consistent with the plans submitted and approved by the state. In 2009-10, DBH anticipates receiving MHSA funds of \$64.8 million. The funds will be deposited into the special revenue fund and will be transferred to DBH, as needed, to fund existing, new and expanded programs outlined in the MHSA plan.

There is no staffing associated with this budget unit. This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with actual expenditures occurring within the operating general fund budget unit of Behavioral Health.

### BUDGET HISTORY

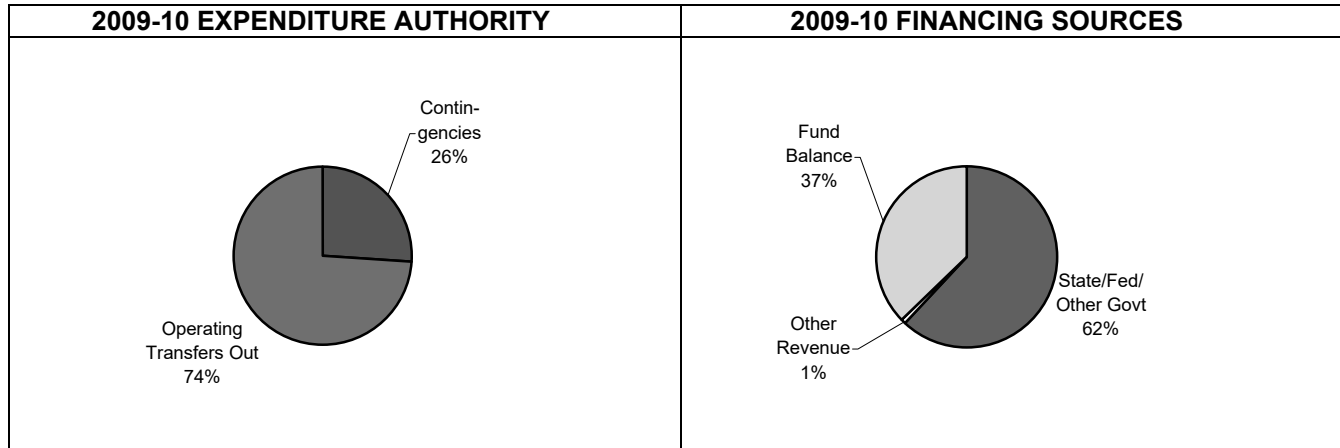


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	938,627	5,278,776	20,707,217	92,066,380	50,951,740
Departmental Revenue	1,287,155	32,910,045	27,960,044	72,405,595	66,176,857
Fund Balance				19,660,785	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. Any amounts not expended are carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Behavioral Health  
FUND: Mental Health Services Act

BUDGET UNIT: RCT MLH  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	38,342,452	27,488,671	(10,853,781)
Total Appropriation	-	-	-	-	38,342,452	27,488,671	(10,853,781)
Operating Transfers Out	938,627	5,278,776	20,707,217	50,951,740	45,536,858	77,407,563	31,870,705
Total Requirements	938,627	5,278,776	20,707,217	50,951,740	83,879,310	104,896,234	21,016,924
<b>Departmental Revenue</b>							
Use of Money and Prop	19,844	620,745	1,462,406	1,386,116	774,482	1,000,000	225,518
State, Fed or Gov't Aid	1,267,311	32,289,300	26,497,638	64,790,741	47,335,000	64,891,200	17,556,200
Total Revenue	1,287,155	32,910,045	27,960,044	66,176,857	48,109,482	65,891,200	17,781,718
				Fund Balance	35,769,828	39,005,034	3,235,206

Contingencies of \$27,488,671 are decreased by \$10,853,781 based on less financing sources available. Additionally, during 2008-09, an additional \$5,107,439 was reclassified as designated fund balance for the purposes of increasing the existing prudent reserve.

Operating transfers out of \$77,407,563 includes transfers to the Behavioral Health general fund budget unit to cover contract providers' costs, staffing and other costs associated with MHSA activities. The increase of \$31,870,705 represents full year cost of the MHSA program and includes new components added to the MHSA, including Prevention and Early Intervention, Work Force Education and Training and other new programs incorporated into Community Service and Support.

Departmental revenue of \$65,891,200 includes anticipated revenues from the state for the MHSA program and interest revenue. The total increase of \$17,781,718 is due primarily to the increase of funds in the Community Service and Support program and Prevention Early Intervention.



## Driving Under the Influence Programs

### DESCRIPTION OF MAJOR SERVICES

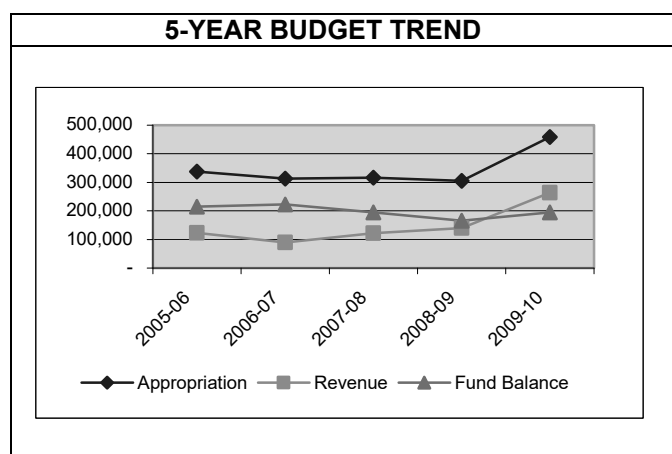
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to the Alcohol and Drug Services (ADS) general fund budget unit, as needed, to meet the costs of staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

At the end of 2001-02, this budget unit was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

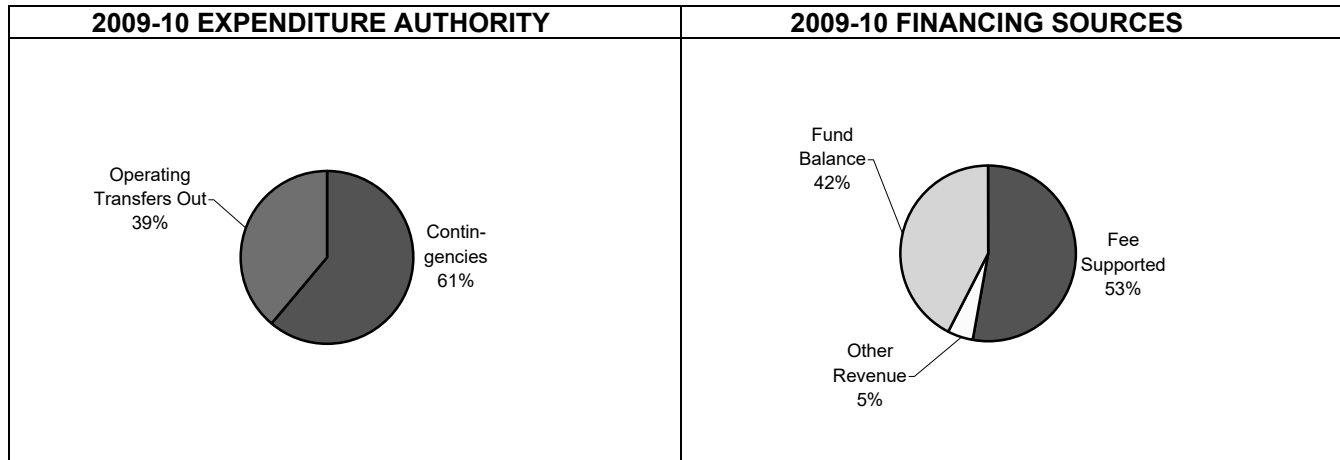


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	130,000	156,245	161,943	305,489	157,214
Departmental Revenue	137,730	128,217	133,217	139,554	186,050
Fund Balance				165,935	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
 DEPARTMENT: Behavioral Health  
 FUND: Driving Under the Influence Programs

BUDGET UNIT: SDC MLH  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	148,275	280,254	131,979
Total Appropriation	-	-	-	-	148,275	280,254	131,979
Operating Transfers Out	130,000	156,245	161,943	157,214	157,214	178,190	20,976
Total Requirements	130,000	156,245	161,943	157,214	305,489	458,444	152,955
<b>Departmental Revenue</b>							
Use of Money and Prop	10,319	13,272	12,401	6,798	12,418	21,612	9,194
Current Services	127,411	114,945	120,816	179,252	127,136	242,061	114,925
Total Revenue	137,730	128,217	133,217	186,050	139,554	263,673	124,119
Fund Balance					165,935	194,771	28,836

Contingencies of \$280,254 include an increase of \$131,979 based on an anticipated increase in departmental revenue and increased available fund balance.

Operating transfers out of \$178,190 includes transfers to the Alcohol and Drug Services budget unit to cover salaries and benefits for DUI related activities. The increase of \$20,976 is due to the costs for auditing and fiscal monitoring of the DUI programs.

Departmental revenue of \$263,673 includes DUI fees paid by program providers and interest revenue. The increase of \$124,119 is primarily due to an anticipated increase in fees collected by DUI providers.



## Block Grant Carryover Program

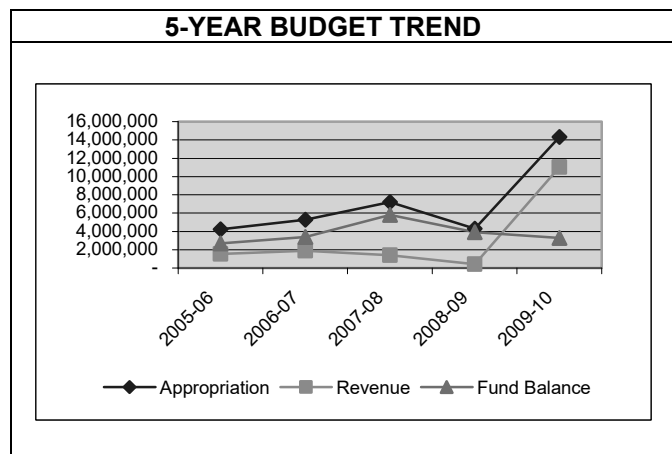
### DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this special revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

At the end of 2001-02, this budget unit was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

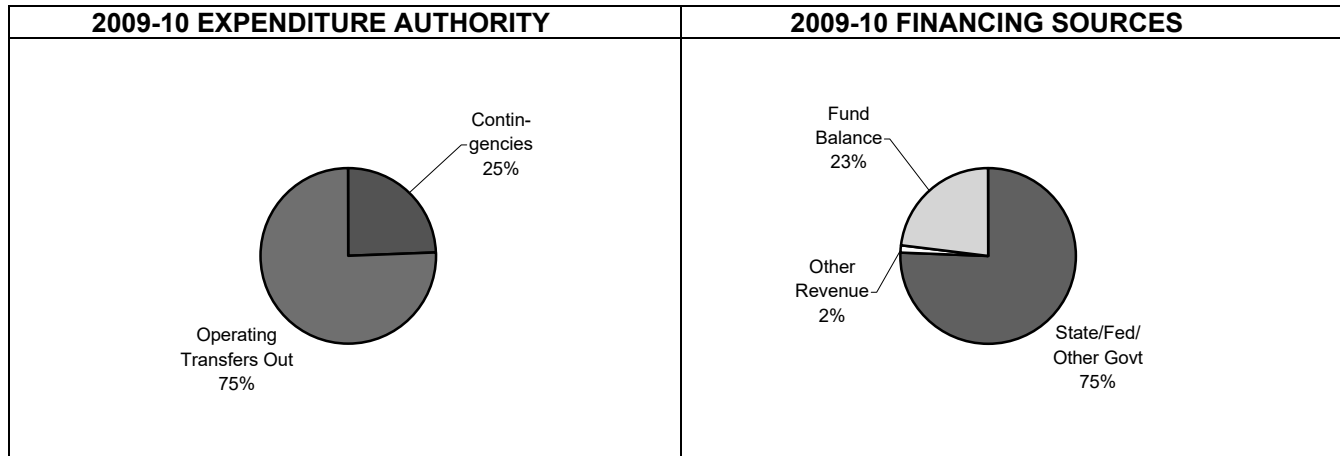


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,897,894	2,037,530	2,500,000	4,310,198	1,500,000
Departmental Revenue	2,580,932	(396,906)	601,653	406,995	891,684
Fund Balance				3,903,203	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Behavioral Health  
FUND: Block Grant Carryover Program

BUDGET UNIT: SDH MLH  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	1,060,198	3,515,156	2,454,958
Total Appropriation	-	-	-	-	1,060,198	3,515,156	2,454,958
Operating Transfers Out	1,897,894	2,037,530	2,500,000	1,500,000	3,250,000	10,802,490	7,552,490
Total Requirements	1,897,894	2,037,530	2,500,000	1,500,000	4,310,198	14,317,646	10,007,448
<b>Departmental Revenue</b>							
Use of Money and Prop	94,027	303,332	336,058	115,401	220,000	220,270	270
State, Fed or Gov't Aid	2,486,905	(700,238)	265,595	776,282	186,995	10,802,490	10,615,495
Total Revenue	2,580,932	(396,906)	601,653	891,684	406,995	11,022,760	10,615,765
				Fund Balance	3,903,203	3,294,886	(608,317)

Contingencies of \$3,515,156 include an increase of \$2,454,958 based on anticipated departmental revenue.

Operating transfers out of \$10,802,490 includes transfers to the Department of Behavioral Health's ADS general fund budget unit for salaries and benefits and services and supplies costs related to the services provided for alcohol abuse prevention, education, and treatment in schools and the community. The increase of \$7,552,490 is the result of an accounting change to recognize the Federal SAPT Block Grant directly within this special revenue fund. Funds are then transferred into ADS based on program needs.

Departmental revenue of \$11,022,760 includes \$10,802,490 of funds received from ADP and \$220,270 in anticipated interest revenue. The increase of \$10,615,765 is due to an accounting change to recognize the Federal SAPT Block Grant Allocations directly within this special revenue fund. Previously, Federal SAPT Block Grant funding was recognized directly in the ADS general fund budget unit. For 2009-10, funds will be deposited into the special revenue fund first, to be later transferred into the ADS general fund budget unit.



## Court Alcohol and Drug Program

### DESCRIPTION OF MAJOR SERVICES

This budget unit consists of three revenue sources:

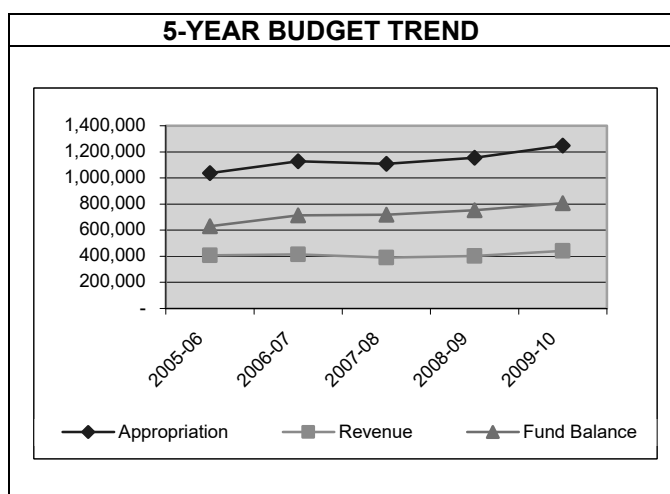
- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went into effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went into effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this budget unit for later distribution to the Alcohol and Drug Services (ADS) general fund budget unit.

At the end of 2001-02, this budget unit was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



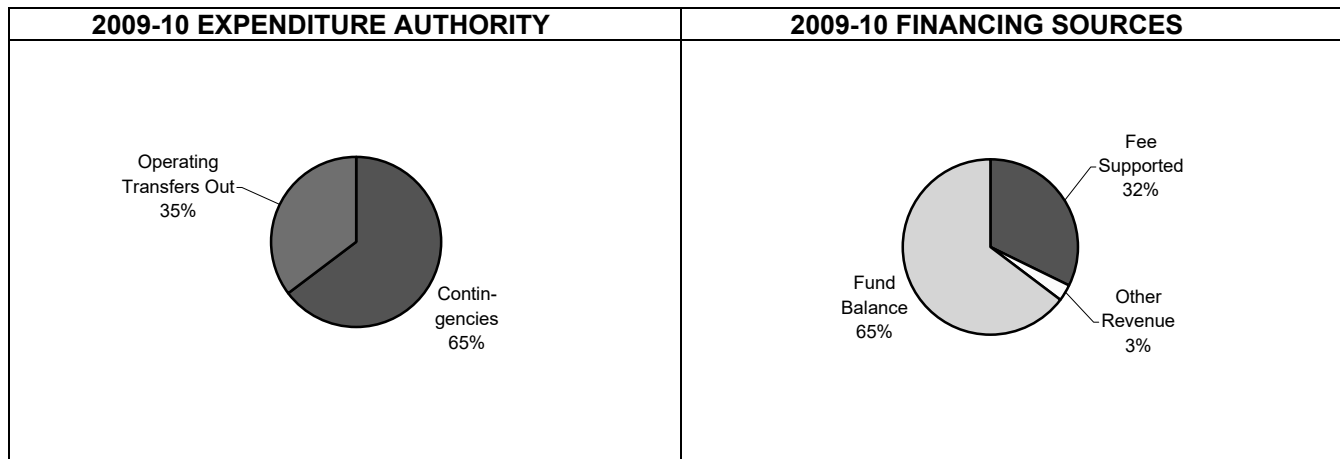
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	400,000	437,000	407,000	1,155,720	407,000
Departmental Revenue	482,647	442,241	443,080	401,861	460,197
Fund Balance				753,859	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



**GROUP:** Health Care  
**DEPARTMENT:** Behavioral Health  
**FUND:** Court Alcohol and Drug Program

**BUDGET UNIT:** SDI MLH  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	748,720	807,056	58,336
Total Appropriation	-	-	-	-	748,720	807,056	58,336
Operating Transfers Out	400,000	437,000	407,000	407,000	407,000	441,243	34,243
Total Requirements	400,000	437,000	407,000	407,000	1,155,720	1,248,299	92,579
<b>Departmental Revenue</b>							
Fines and Forfeitures	443,874	395,567	397,932	430,664	358,271	402,702	44,431
Use of Money and Prop	31,263	44,891	44,208	26,733	43,590	38,541	(5,049)
Other Revenue	7,510	1,783	940	2,800	-	-	-
Total Revenue	482,647	442,241	443,080	460,197	401,861	441,243	39,382
				Fund Balance	753,859	807,056	53,197

Contingencies of \$807,056 include an increase of \$58,336 based on anticipated departmental revenue and increased available fund balance.

Operating transfers out of \$441,243 includes transfers to the Alcohol and Drug Services general fund budget unit to cover the costs associated with this function. The transfer to ADS is based on the revenues collected. The increase of \$34,243 is based on the projected increase in fines and fees based on current collection trends.

Departmental revenue of \$441,243 includes fines and interest revenue. The increase of \$39,382 is due to the projected increase in fines and fees collected.





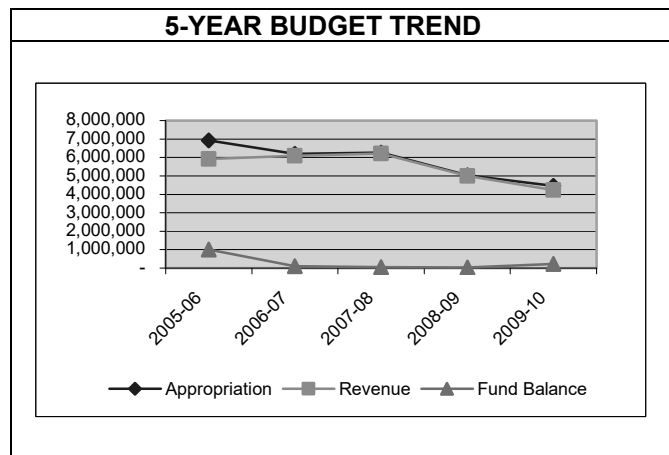
## Proposition 36

### DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee, who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. Effective 2006-07, the Department of Behavioral Health assumed the lead agency role to oversee the Act. This budget unit is used to account for disposition of the funds received from the state.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

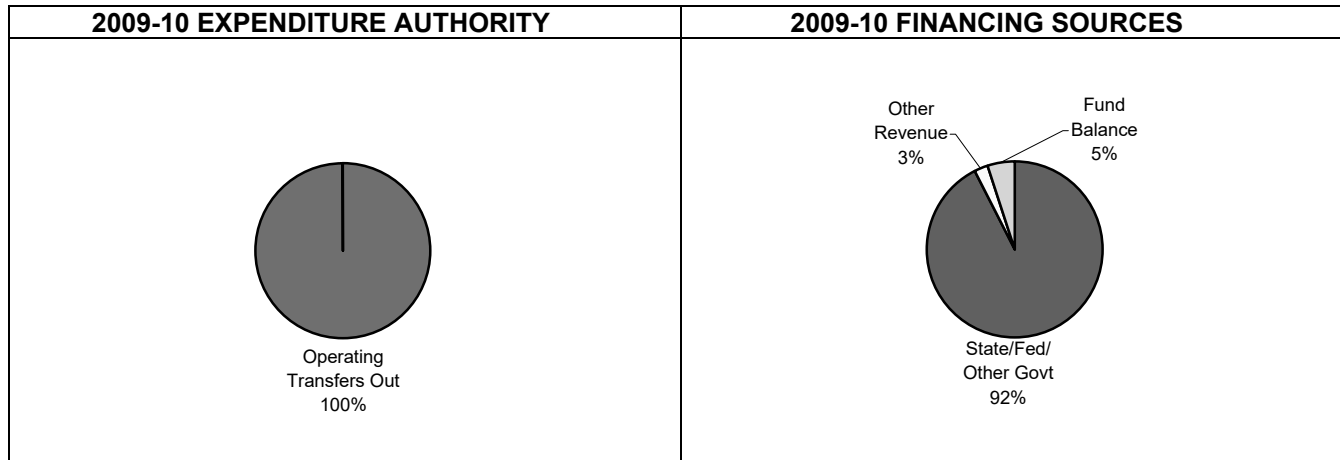


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	6,891,758	5,982,214	5,333,256	4,143,840	3,892,891
Departmental Revenue	5,984,314	5,928,609	5,315,394	4,112,400	4,087,452
Fund Balance				31,440	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Health Care  
DEPARTMENT: Behavioral Health  
FUND: Proposition 36

BUDGET UNIT: RHD MLH  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Transfers	6,891,758	5,982,214	5,333,256	3,892,891	4,994,336	-	(4,994,336)
Contingencies	-	-	-	-	31,440	-	(31,440)
Total Appropriation	6,891,758	5,982,214	5,333,256	3,892,891	5,025,776	-	(5,025,776)
Operating Transfers Out	-	-	-	-	-	4,454,143	4,454,143
Total Requirements	6,891,758	5,982,214	5,333,256	3,892,891	5,025,776	4,454,143	(571,633)
<b>Departmental Revenue</b>							
Use of Money and Prop	122,409	231,502	82,864	71,358	100,000	113,742	13,742
State, Fed or Gov't Aid	5,860,405	5,697,107	5,585,196	4,016,094	4,894,336	4,114,400	(779,936)
Other Revenue	1,500	-	(352,666)	-	-	-	-
Total Revenue	5,984,314	5,928,609	5,315,394	4,087,452	4,994,336	4,228,142	(766,194)
				Fund Balance	31,440	226,001	194,561

Due to an accounting change, no transfers are budgeted for 2009-10. Transfers to the Alcohol and Drug Program, Probation Department, and Human Services Department general fund budget units are being budgeted as operating transfers out

No contingencies are budgeted for 2009-10 as department plans to expend all funds, including available fund balance, within the fiscal year.

Operating transfers out of \$4,454,143 reflect transfers to county departments for reimbursement of Proposition 36 related activities such as salaries and benefits and services and supplies.

Departmental revenue of \$4,228,142 reflects State Proposition 36 funding and anticipated interest revenue. The decrease of \$766,194 is due to the decrease in the allocation received from the state.

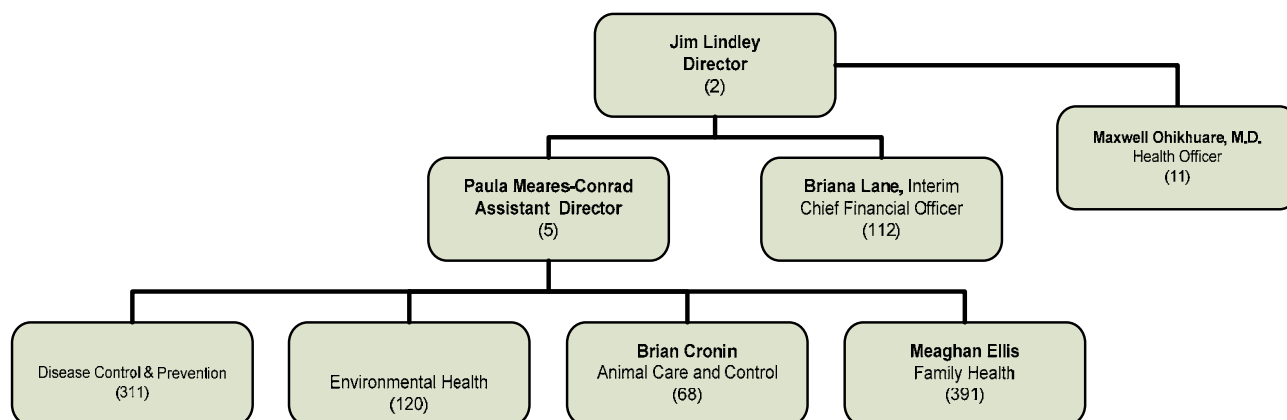


## PUBLIC HEALTH Jim Lindley

### MISSION STATEMENT

The Public Health Department promotes and improves the health, safety and quality of life of San Bernardino residents and visitors.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Prevent disease and disability and promote healthy lifestyles.
2. Promote and ensure a healthful environment.
3. Develop integrated Countywide community clinical services.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage increase of pregnant women screened for drug use.	6% (10,273)	10%	7%	5%
Number of visits to immunization providers with less than 90% of children up-to-date for age per the Advisory Committee on Immunization Practice's recommended immunization schedule.	N/A	New	209	200
Percentage increase of restaurant food handlers receiving training and certification.	9% (39,065)	10%	10%	5%
Increase the number of municipalities that participate in the New Animal Care and Control Joint Powers Authority.	N/A	4	1	2
Produce individual plans detailing patient demographics, site locations, systems integration, fiscal requirements and program design for two of the proposed integrated service models in the eleven identified catchment areas throughout the county.	N/A	N/A	N/A	Complete January 2010



**SUMMARY OF BUDGET UNITS**

	2009-10			
	Appropriation	Revenue	Local Cost	Fund Balance
<b><u>General Fund</u></b>				Staffing
Public Health	83,092,275	79,820,646	3,271,629	863
California Children's Services	18,031,236	13,421,503	4,609,733	157
Indigent Ambulance	472,501	-	472,501	-
Total General Fund	101,596,012	93,242,149	8,353,863	1,020
<b><u>Special Revenue Funds</u></b>				
Bio-Terrorism Preparedness	3,095,535	2,576,813		518,722 -
Tobacco Use Reduction Now	422,480	403,760		18,720 -
Vital Statistics State Fees	726,967	150,752		576,215 -
Vector Control Assessments	3,582,526	1,634,436		1,948,090 -
Total Special Revenue Funds	7,827,508	4,765,761		3,061,747 -
<b>Total - All Funds</b>	<b>109,423,520</b>	<b>98,007,910</b>	<b>8,353,863</b>	<b>3,061,747 1,020</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Public Health

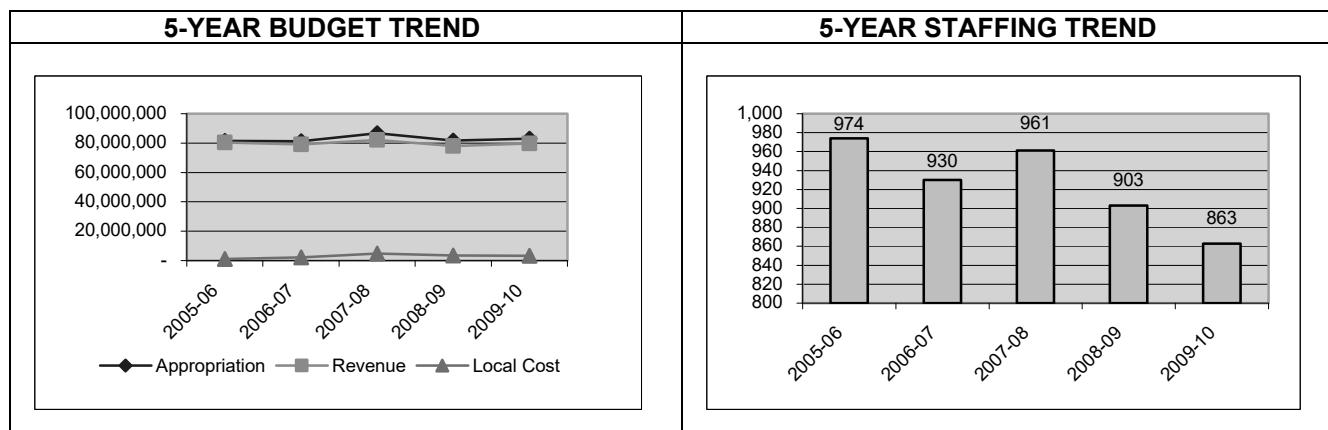
### DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty programs ranging from clinical services to animal care and control. Many services are mandated by the State Health and Safety Code. Key delivery areas for 2009-10 include Healthy Communities, Preparedness and Response, Communicable Disease Control and Prevention, Environmental Health, Animal Care and Control and California Children's Services.

Healthy Communities is a countywide initiative to support collaborative efforts to improve the quality of life for all residents. Preparedness and Response ensures the county capacity to respond to public health or bioterrorism emergencies. Communicable Disease Control and Prevention provides for surveillance and prevention of tuberculosis and HIV/AIDS, and immunizations to prevent disease. Education regarding tobacco prevention and reproductive services is also provided.

Environmental Health prevents, eliminates, or reduces hazards adversely affecting the health, safety, and quality of life through integrated programs such as Food Protection, Vector Control (including West Nile Virus surveillance) and Regulatory Water activities. California Children's Services provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions. Animal Care and Control protects the public from rabies through dog vaccinations, stray animal abatement, wildlife rabies surveillance, and public education.

### BUDGET HISTORY

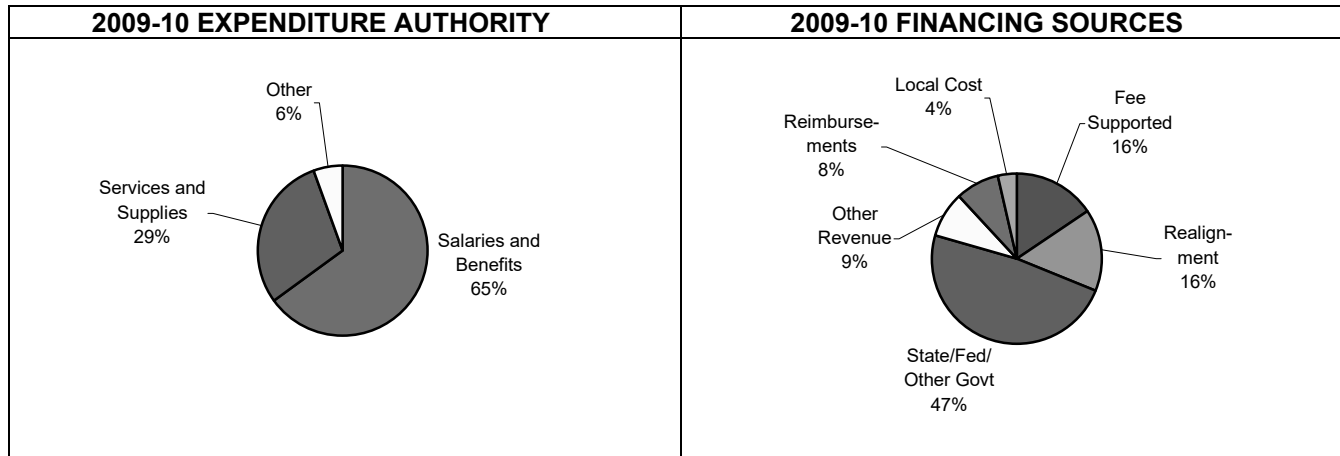


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	76,432,804	78,494,612	77,107,825	85,678,036	78,924,460
Departmental Revenue	75,128,834	76,194,353	72,207,159	82,105,767	75,352,191
Local Cost	1,303,970	2,300,259	4,900,666	3,572,269	3,572,269
Budgeted Staffing				903	

Actual appropriation for 2008-09 is less than modified budget primarily due to significant savings within salaries and benefits due to position vacancies and savings in and travel due to extensive scrutinizing and curtailing of all outside county travel requests.

Actual departmental revenue for 2008-09 is lower than budget due to lower expenditures.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut. This reduction was a decrease of \$285,782 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 6 vacant positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(6)	(285,782)	-	(285,782)
Reduction made to salaries and benefits - deleted 5 vacant Office Assistant II positions and 1 vacant Secretary II position.				
<b>Total</b>	<b>(6)</b>	<b>(285,782)</b>	<b>-</b>	<b>(285,782)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Health Care  
DEPARTMENT: Public Health  
FUND: General

BUDGET UNIT: AAA PHL  
FUNCTION: Health and Sanitation  
ACTIVITY: Health

	2005-06	2006-07	2007-08	2008-09	2008-09	2009-10	Change From
	Actual	Actual	Actual	Actual	Final Budget	Final Budget	2008-09
							Final Budget
<b>Appropriation</b>							
Salaries and Benefits	54,992,869	54,840,095	54,615,642	54,418,692	58,956,220	58,816,352	(139,868)
Services and Supplies	21,630,283	24,843,932	23,582,044	24,932,470	23,224,505	25,212,288	1,987,783
Central Computer	617,030	592,400	610,283	640,709	640,709	624,200	(16,509)
Travel	-	-	-	531,287	929,394	808,195	(121,199)
Other Charges	467,505	101,500	104,000	99,000	100,000	100,000	-
Equipment	334,218	507,694	682,387	296,366	74,500	152,500	78,000
Vehicles	294,806	19,456	5,136	340,887	-	-	-
Capitalized Software	-	494,600	-	150,000	150,000	-	(150,000)
Transfers	3,153,721	3,198,612	3,698,218	4,450,131	4,719,810	4,851,903	132,093
Total Exp Authority	81,490,432	84,598,289	83,297,710	85,859,541	88,795,138	90,565,438	1,770,300
Reimbursements	(5,458,617)	(6,103,677)	(6,189,885)	(6,935,081)	(7,199,922)	(7,473,163)	(273,241)
Total Appropriation	76,031,815	78,494,612	77,107,825	78,924,460	81,595,216	83,092,275	1,497,059
Operating Transfers Out	400,989	-	-	-	-	-	-
Total Requirements	76,432,804	78,494,612	77,107,825	78,924,460	81,595,216	83,092,275	1,497,059
<b>Departmental Revenue</b>							
Taxes	99,868	110,540	108,871	118,794	102,409	102,409	-
Licenses & Permits	7,122,614	7,473,315	7,510,358	7,969,282	7,156,957	7,869,319	712,362
Fines and Forfeitures	426,629	487,301	-	-	-	-	-
Use of Money and Prop	-	312	-	-	-	-	-
Realignment	11,008,999	14,012,630	13,042,558	13,189,522	14,729,074	14,164,292	(564,782)
State, Fed or Gov't Aid	42,455,418	40,687,876	39,685,174	40,039,492	42,264,139	43,712,318	1,448,179
Current Services	8,383,548	7,372,136	5,619,115	6,323,123	6,762,401	6,175,813	(586,588)
Other Revenue	213,871	564,949	1,138,033	1,629,748	1,715,834	1,805,929	90,095
Other Financing Sources	7,438	-	-	-	-	-	-
Total Revenue	69,718,385	70,709,059	67,104,109	69,269,961	72,730,814	73,830,080	1,099,266
Operating Transfers In	5,410,449	5,485,294	5,103,050	6,082,230	5,292,133	5,990,566	698,433
Total Financing Sources	75,128,834	76,194,353	72,207,159	75,352,191	78,022,947	79,820,646	1,797,699
Local Cost	1,303,970	2,300,259	4,900,666	3,572,269	3,572,269	3,271,629	(300,640)
				Budgeted Staffing	903	863	(40)

Salaries and benefits of \$58,816,352 fund 863 budgeted positions and reflect the deletion of 40 vacant positions. This reduced staffing also reflects the transfer of 5 Graphic Designer positions to the Purchasing Department in order to centralize and more efficiently provide Media Design Services within the county. The reductions are offset with the addition of 5 new positions that will be utilized to further the integration efforts between the three health departments, and to provide additional support for the HIV Planning Council. Additionally, a new classification, Equine Coordinator, is being requested to support the Preventive Veterinary Division. The decrease of \$139,868 results primarily from the deferral of MOU increases and a decrease in workers compensation costs.

Services and supplies of \$25,212,288 are increasing by \$1,987,783 primarily due to inflation in medical supply, postage, and office supply costs.

Travel of \$808,195 is decreasing by \$121,199. Travel was a new appropriation for 2008-09 and the amount budgeted was a preliminary estimate. The 2009-10 amount is based on 2008-09 estimated expenditures.

Equipment of \$152,500 is for the replacement of two photocopy machines, purchase of the Vital Statistics Imaging system hardware, a server for Information Services, field ventilators and a DRASH tent for Preparedness and Response.

Transfers of \$4,851,903 are payments to other departments for Human Resources employee relations, the Employee Health and Productivity program, lease costs, facilities charges, and administrative and program support from Human Services. The \$132,093 increase reflects increases in rent, county counsel and the purchase of Media Design Services.



Reimbursements of \$7,473,163 represent payments from other departments such as Human Services, Probation, California Children's Services (CCS), Sheriff, and Behavioral Health for provision of nursing services, case management, home visiting and education, administrative and program support. The \$273,241 increase is primarily due to increased reimbursement from the Behavioral Health department for their share of leased space in the Ontario clinic partially offset by decreased reimbursement from TAD due to the loss of the FSET MOU and California Children's Services for administrative support.

Licenses and permit revenue of \$7,869,319 are increasing by \$712,362 based on current revenue trends.

State aid revenue of \$12,272,019 is decreasing by \$20,126,289 primarily due to the reclassification of grant revenues previously budgeted as State aid as Federal aid to more properly reflect the origin of the funds. The decrease is also the result of the loss of the Teen Smart, Office of Traffic Safety, and Preventative Health Care for the Aging grants, as well as decreases in other state reimbursements.

Federal aid revenue of \$31,440,299 is increasing by \$21,574,468 primarily due to the reclassification of grant revenues previously budgeted as State aid as Federal aid to more properly reflect the origin of the funds. The increase is also the result of increases in Medicare and AIDS Minority AIDS Initiative funding and new funding for Preparedness and Response. These increases are offset by decreases resulting from the termination of the Housing and Urban Development grant, and reductions in funding for Medical Administrative Activities/Targeted Case Management and AIDS Part C grants.

Current services revenue of \$6,175,813 is decreasing by \$586,588 primarily due to decreased tipping fees and other Environmental Health services. These decreases are partially offset by increases in other Public Health services.

Other revenue of \$1,805,929 is increasing by \$90,095 primarily due to an increase in Perinatal Screening, Assessment, Referral and Treatment funding which is partially offset by the loss of the Robert Wood Johnson grant and Focus West funding.

Operating transfers in of \$5,990,566 are increasing by \$698,433 primarily due to increases in Bio-terrorism Preparedness, Vital Statistics, and Vector Control special revenue funds transfers into the Public Health general fund budget unit.

The net local cost decrease for this budget unit is \$300,640. This decrease is comprised of the 8% cut, along with slight reductions in Central Computer charges.



## California Children's Services

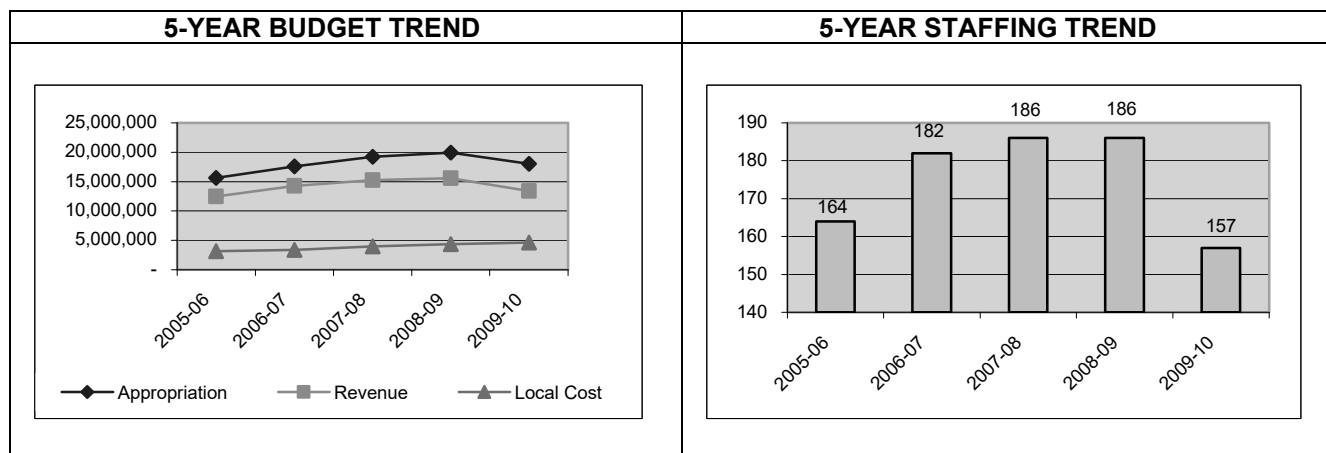
### DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component – Case management activities that include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Reimbursement for administrative and operational costs of county CCS programs is shared between the state and county programs as per Health and Safety Code Section 123955 (a). Administrative funding was previously based on staffing standards and caseload mix of CCS clients; however, since 2008-09 the state has changed the funding methodology to a proportion of 2006-07 actual expenditure.
  - Medi-Cal accounts for approximately 73.5%. Federal and state funds reimburse CCS for 100% of the costs.
  - Healthy Families accounts for approximately 11.5%. This federal and state program pays 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and county general fund support (8.75%) and is billed to CCS on a quarterly basis. The funding for this section has also been changed to a methodology that uses 2006-07 actual expenditure as a base for allocation in current years.
  - CCS or Non-Medi-Cal caseload accounts for approximately 15%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and county general fund support (25%); however, the original budgeted amount is allocated by the state as opposed to what was intended by Health and Safety Code Section 123955 (a).
2. Medical Therapy Component – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management. The state reimburses the county 50% of the costs incurred by this program up to the allocated amount prescribed by the state. The remaining 50% is equally funded by Social Services Realignment and county general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 7% of the caseload in the medical therapy component is Medi-Cal eligible.



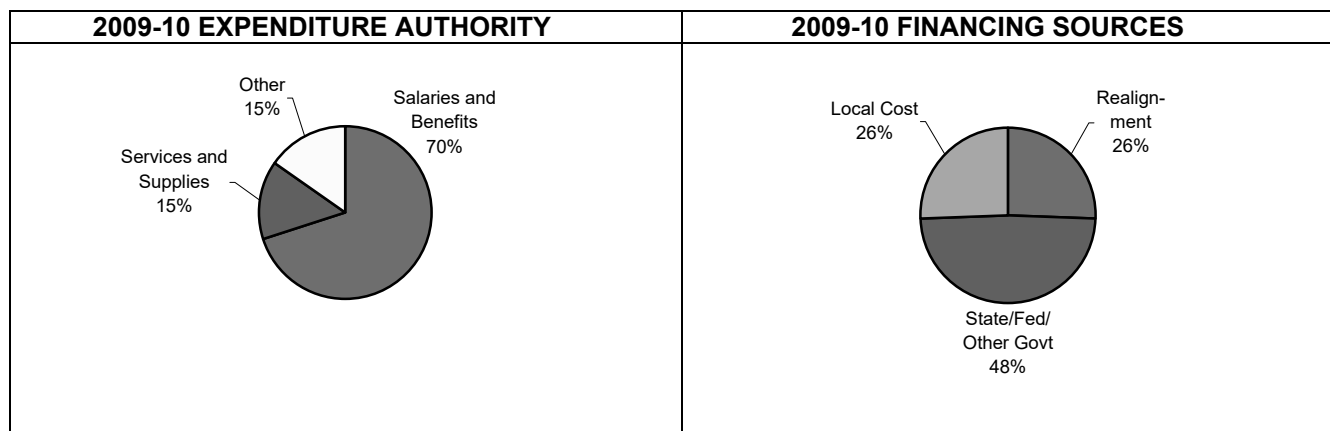
**BUDGET HISTORY****PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	14,054,913	15,083,111	15,743,778	20,145,914	16,092,834
Departmental Revenue	11,023,247	11,962,630	12,458,215	15,786,181	12,395,764
Local Cost	3,031,666	3,120,481	3,285,563	4,359,733	3,697,070
Budgeted Staffing				186	

Actual appropriation for 2008-09 is less than modified budget primarily due to salary savings resulting from position vacancies.

Actual departmental revenue for 2008-09 is less than modified budget due to decreased claims associated with the above salary savings and a state imposed cap on revenue reimbursement, which is expected to continue into the next fiscal year.



**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$93,759 to appropriation and local cost. Budgeted staffing was reduced by 2 vacant positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction Reduction made to salaries and benefits - deleted 2 vacant Office Assistant II positions.	(2)	(93,759)	-	(93,759)
<b>Total</b>	<b>(2)</b>	<b>(93,759)</b>	<b>-</b>	<b>(93,759)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Health Care  
DEPARTMENT: Public Health - California Children's Services  
FUND: General

BUDGET UNIT: AAA CCS  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	10,568,993	11,177,521	11,718,736	11,952,585	14,892,433	12,618,768	(2,273,665)
Services and Supplies	1,649,341	1,600,579	1,768,628	1,552,072	2,061,842	2,449,867	388,025
Central Computer	-	128,066	133,912	154,738	154,738	155,811	1,073
Travel	-	-	-	30,732	73,000	49,073	(23,927)
Equipment	-	-	-	-	-	12,800	12,800
L/P Struct/Equip/Vehicles	7,004	-	-	-	-	-	-
Transfers	1,829,575	2,176,945	2,170,166	2,497,453	2,778,656	2,744,917	(33,739)
Total Exp Authority	14,054,913	15,083,111	15,791,442	16,187,580	19,960,669	18,031,236	(1,929,433)
Reimbursements	-	-	(47,664)	(94,746)	-	-	-
Total Appropriation	14,054,913	15,083,111	15,743,778	16,092,834	19,960,669	18,031,236	(1,929,433)
<b>Departmental Revenue</b>							
Realignment	3,012,979	3,120,482	3,285,562	3,697,070	4,359,733	4,609,733	250,000
State, Fed or Gov't Aid	7,983,596	8,800,737	9,142,750	8,675,131	11,206,763	8,785,770	(2,420,993)
Current Services	26,433	41,199	26,278	15,921	30,513	22,000	(8,513)
Other Revenue	239	212	3,625	7,641	3,927	4,000	73
Total Revenue	11,023,247	11,962,630	12,458,215	12,395,764	15,600,936	13,421,503	(2,179,433)
Local Cost	3,031,666	3,120,481	3,285,563	3,697,070	4,359,733	4,609,733	250,000
Budgeted Staffing					186	157	(29)

Salaries and benefits of \$12,618,768 fund 157 budgeted positions and are decreasing by \$2,273,665, which primarily reflects the deletion of 30 vacant positions. Offsetting this decrease is the addition of a new classification, CCS Physician Consultant II. This classification is being requested in order to provide the required level of medical oversight for the program, including direct responsibility for medical eligibility determination.

Services and supplies of \$2,449,867 primarily include payments to the state and other providers for treatment costs and medical supplies.

Travel of \$49,073 is decreasing by \$23,927. Travel was a new appropriation for 2008-09 therefore the budgeted amount was a preliminary estimate. The amount budgeted for 2009-10 is based on 2008-09 actual expenditures.

Transfers of \$2,744,917 include payments to the: 1) Public Health general fund budget unit for administrative costs and automated systems support; 2) Real Estate Department for lease costs; 3) Human Resources for Employee Health and Productivity program; and 4) Purchasing Department for the purchase of office supplies. The decrease of \$33,739 is related to the deletion of nutritionist services paid to Public Health partially offset by increases in the payments previously mentioned.

Social services realignment and county general fund support of \$4,609,733 are each increasing by \$250,000 to fund administrative expenses and cost of providing mandated treatment. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by county general fund support.

State aid revenue of \$8,785,770 is decreasing by \$2,420,993. The decrease reflects the decreased revenues associated with the state imposed cap on revenue reimbursement.



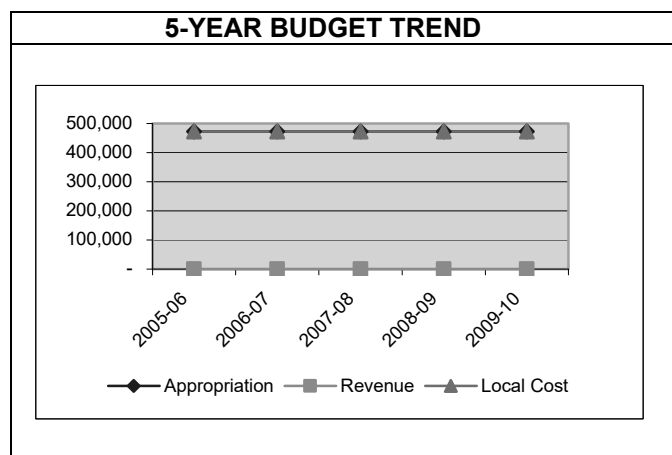
## Indigent Ambulance

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriation in this budget unit is maintained at a constant level.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

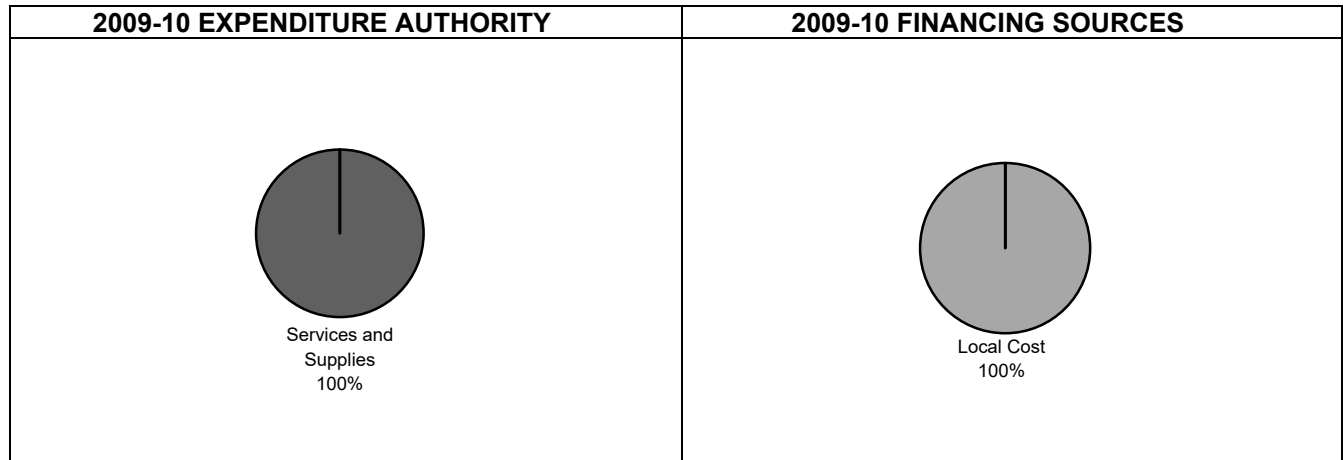


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	471,838	472,501	472,501	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	471,838	472,501	472,501	472,501	472,501



## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Public Health - Indigent Ambulance  
FUND: General

BUDGET UNIT: AAA EMC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	471,838	472,501	472,501	472,501	472,501	472,501	-
Total Appropriation	471,838	472,501	472,501	472,501	472,501	472,501	-
Local Cost	471,838	472,501	472,501	472,501	472,501	472,501	-

There are no changes to this budget unit.



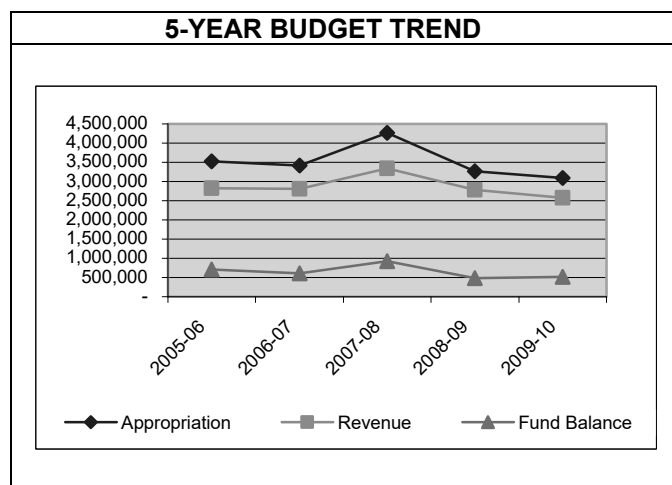
## Bio-Terrorism Preparedness

### DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Public Health general fund budget unit to reimburse for actual preparedness and response related activities and expenditures. Funding from the Centers for Disease Control (CDC), Pandemic Influenza, and Cities Readiness Initiative (CRI) is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget unit only. No actual expenditures or activities are incurred or conducted via this budget unit.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



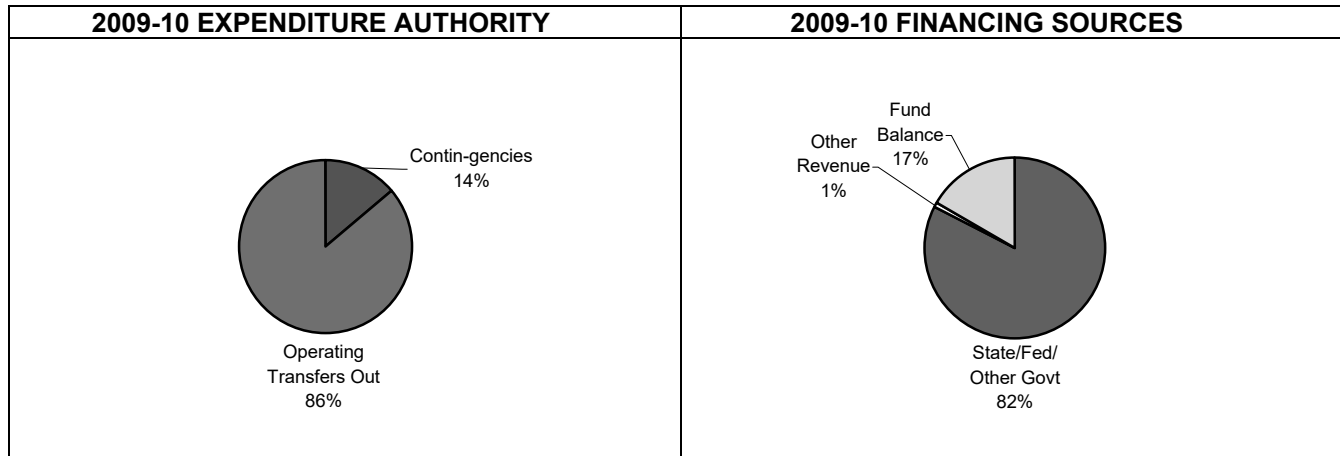
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,864,139	2,242,714	2,853,631	4,335,970	3,436,376
Departmental Revenue	2,768,816	2,561,417	2,407,488	3,853,553	3,472,681
Fund Balance				482,417	

Actual appropriation for 2008-09 is less than modified budget as the department did not receive all anticipated carryover funding from prior year. On April 28, 2009, the Board of Supervisors authorized the transfer of appropriation from contingencies to operating transfers out, in the amount of \$244,980, allowing for the expenditure of the prior year carryover fund balance that was received.

Actual departmental revenue for 2008-09 is less than modified budget as not all carryover funding from the prior grant year was received and approved for expenditure in the current year.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Public Health  
 FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	733,463	426,899	(306,564)
Total Appropriation	-	-	-	-	733,463	426,899	(306,564)
Operating Transfers Out	2,864,139	2,242,714	2,853,631	3,436,376	2,530,118	2,668,636	138,518
Total Requirements	2,864,139	2,242,714	2,853,631	3,436,376	3,263,581	3,095,535	(168,046)
<b>Departmental Revenue</b>							
Use of Money and Prop	50,883	44,891	61,458	37,489	78,605	19,479	(59,126)
State, Fed or Gov't Aid	2,717,933	2,516,526	2,479,403	3,427,850	2,702,559	2,557,334	(145,225)
Other Financing Sources	-	-	(133,373)	-	-	-	-
Total Revenue	2,768,816	2,561,417	2,407,488	3,465,339	2,781,164	2,576,813	(204,351)
Operating Transfers In	-	-	-	7,342	-	-	-
Total Financing Sources	2,768,816	2,561,417	2,407,488	3,472,681	2,781,164	2,576,813	(204,351)
Fund Balance					482,417	518,722	36,305

Contingencies of \$426,899 are decreasing by \$306,564 based on less departmental revenue available. State approval must be sought for the expenditure of any prior year carryover funds. These funds will be utilized to support continued preparedness and response activities.

Operating transfers out of \$2,668,636 are increasing by \$138,518 primarily as a result of anticipated expenditure of carryover funding from prior year.

Interest of \$19,479 reflects a decrease of \$59,126.

State aid revenue of \$2,557,334 reflects a decrease of \$145,225. This is primarily due to the reduction in funding for Pandemic Influenza.





## Tobacco Use Reduction Now

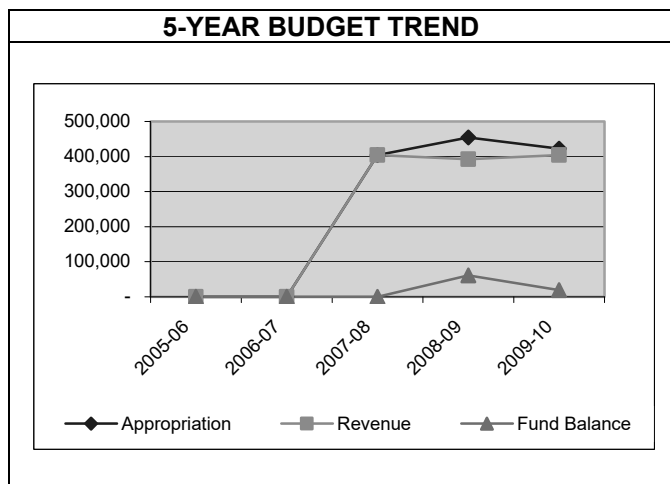
### DESCRIPTION OF MAJOR SERVICES

This budget unit holds the State's Comprehensive Tobacco Control Plan grant funds. Funds are transferred to the Public Health general fund budget unit to reimburse actual expenditures related to working with local community and government groups to develop and enforce tobacco control policies and ordinances and provide community education.

The department has been approved to receive three-year funding from the California Department of Public Health to support tobacco control and education services. The department has been receiving quarterly advances from the state and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up to two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

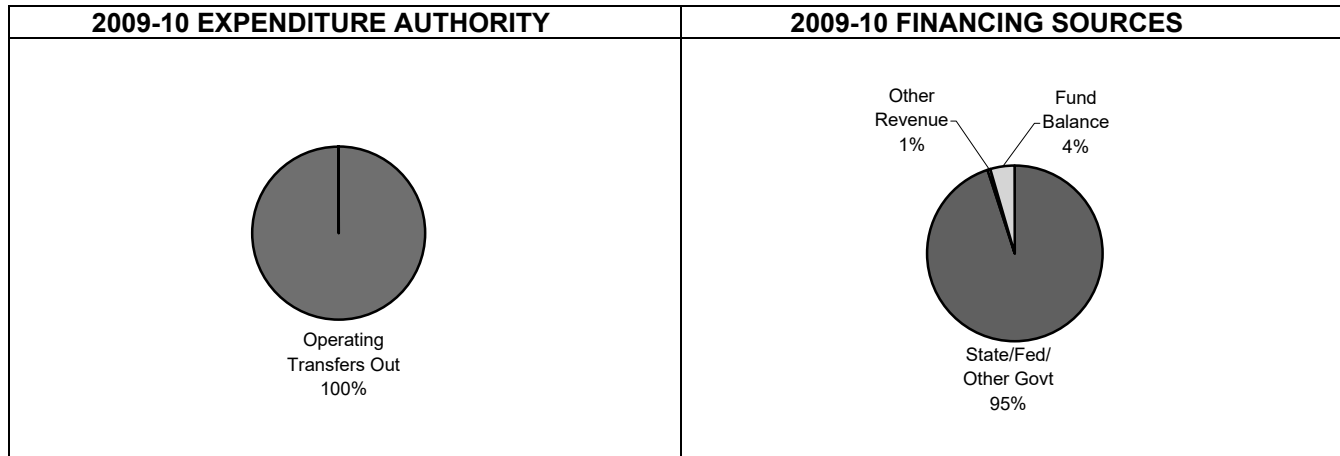


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	344,379	453,996	379,773
Departmental Revenue	-	-	405,680	392,696	337,191
Fund Balance				61,300	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Tobacco Use Reduction Now

BUDGET UNIT: RSP PHL  
FUNCTION: Health and Sanitation  
ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	65,536	-	(65,536)
Total Appropriation	-	-	-	-	65,536	-	(65,536)
Operating Transfers Out	-	-	344,379	379,773	388,460	422,480	34,020
Total Requirements	-	-	344,379	379,773	453,996	422,480	(31,516)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	4,226	3,153	4,236	2,306	(1,930)
State, Fed or Gov't Aid	-	-	401,454	334,038	388,460	401,454	12,994
Total Revenue	-	-	405,680	337,191	392,696	403,760	11,064
				Fund Balance	61,300	18,720	(42,580)

Contingencies are not budgeted for 2009-10 as the grant cycle terms in 2010 and all funds must be expended during the grant cycle.

Operating transfers out of \$422,480 are increasing by \$34,020 due to higher anticipated expenditures within the Public Health general fund budget unit associated with the Tobacco Use Reduction Now program.

Interest revenue of \$2,306 reflects a decrease of \$1,930 due to the planned expenditures for 2009-10.

State aid revenue of \$401,454 is increasing by \$12,994 due to carryover grant funds from Year 2 to perform tobacco education activities.



## Vital Statistics State Fees

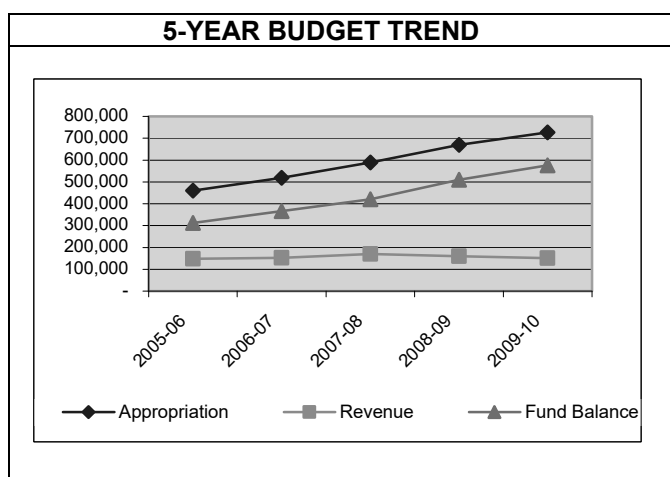
### DESCRIPTION OF MAJOR SERVICES

This budget unit holds fees set by the State and collected from the purchase of birth and death certificates. Funds are transferred to the Public Health general fund budget unit to fund Vital Statistics program expenditures. Per the Health and Safety Code 103625 all applicants for birth or death certificates shall pay an additional \$3 to be collected by the county and disbursed as follows:

1. 45% of the fee shall be distributed to the State Registrar; and
2. The remaining 55% shall be deposited into the Vital and Health Statistics Fund for the purposes of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
  - a) Modernization of Vital records operations, including improvement, automation and technical support of the Vital Records systems.
  - b) Improvement in the collection and analysis of health related birth and death certificate information and other community health data collection and analysis, as appropriate.
  - c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are required for the daily operation of the Vital Records system.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

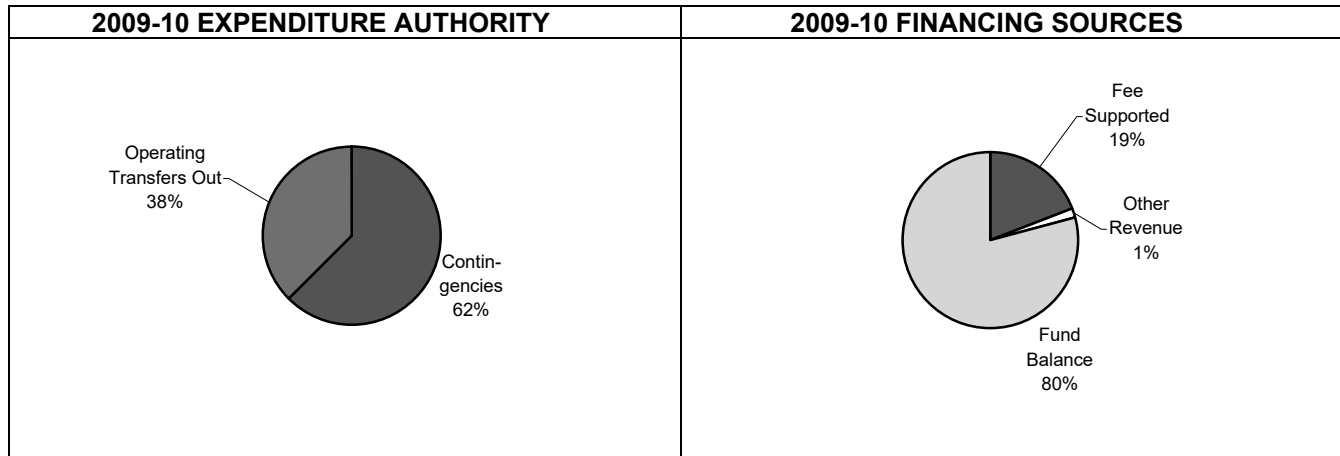
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	111,381	117,466	86,302	670,078	83,967
Departmental Revenue	165,599	172,294	176,146	159,820	149,924
Fund Balance				510,258	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In 2008-09, the program initiated the research phase of the Vital Statistics system automation. Staff developed a Request for Information (RFI) to identify the hardware and software components needed to digitally archive, index, scan and store birth and death records. In 2009-10, the program will initiate the implementation phase of the Vital Statistics system automation, and will solicit cost proposals for hardware, software and labor needed to install the system.



## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Public Health  
 FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	503,078	453,620	(49,458)
Total Appropriation	-	-	-	-	503,078	453,620	(49,458)
Operating Transfers Out	111,381	117,466	86,302	83,967	167,000	273,347	106,347
Total Requirements	111,381	117,466	86,302	83,967	670,078	726,967	56,889
<b>Departmental Revenue</b>							
Use of Money and Prop	11,337	17,692	23,021	15,994	19,820	10,752	(9,068)
Current Services	154,262	154,602	148,477	128,428	140,000	140,000	-
Other Revenue	-	-	-	5,503	-	-	-
Other Financing Sources	-	-	4,648	-	-	-	-
Total Revenue	165,599	172,294	176,146	149,924	159,820	150,752	(9,068)
Fund Balance					510,258	576,215	65,957

Contingencies of \$453,620 are decreasing by \$49,458 based on anticipated program expenditures in 2009-10.

Operating transfers out of \$273,347 are increasing by \$106,347 due to anticipated program expenditures related to the purchase of a new automated Vital Statistics system.

Interest revenue of \$10,752 is decreasing by \$9,068 due to the planned expenditures for 2009-10.

There is no change in current services revenue of \$140,000 for 2009-10.



## Vector Control Assessments

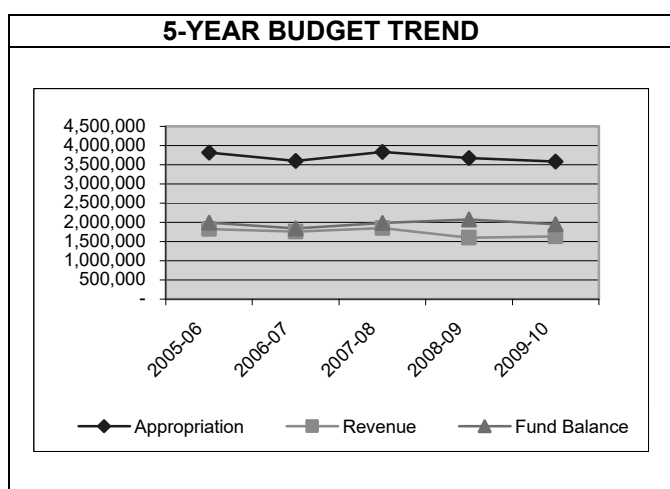
### DESCRIPTION OF MAJOR SERVICES

This budget unit receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Operating transfers out from this budget unit finances activities in the Vector Control program, which is a component of the Public Health general fund budget unit.

Revenue changes in this budget unit reflect development and subdivision activities within the County, and tax assessment collection fluctuations. As the numbers of parcels are added or improved, the revenue increases; offsetting this are annexations or incorporations of cities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

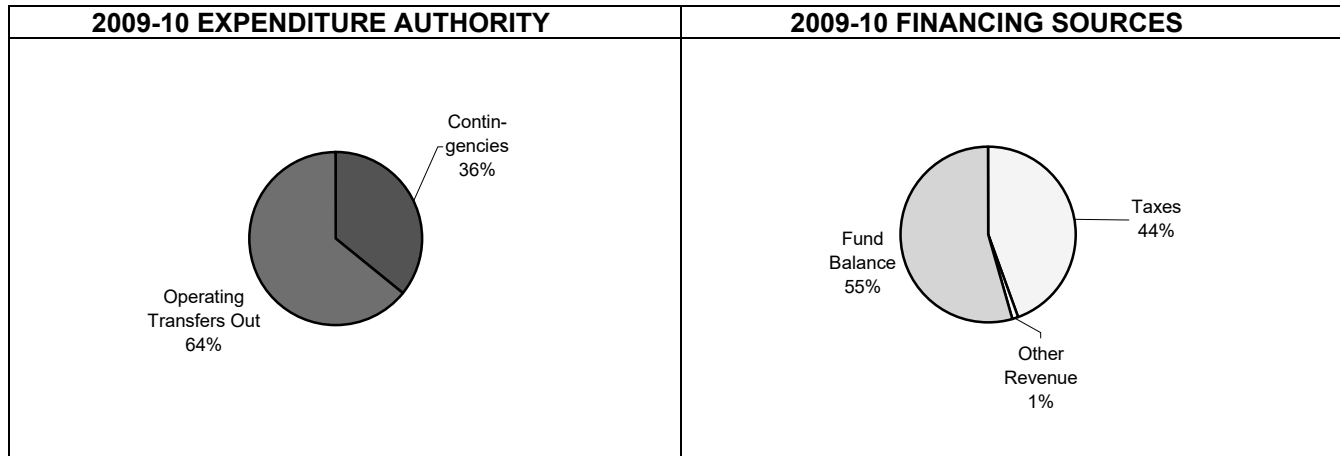


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,877,750	1,592,378	1,641,384	3,675,901	1,886,560
Departmental Revenue	1,727,974	1,731,897	1,734,203	1,601,666	1,760,415
Fund Balance				2,074,235	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL  
FUNCTION: Health and Sanitation  
ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	1,613,204	1,284,358	(328,846)
Total Appropriation	-	-	-	-	1,613,204	1,284,358	(328,846)
Operating Transfers Out	1,877,750	1,592,378	1,641,384	1,886,560	2,062,697	2,298,168	235,471
Total Requirements	1,877,750	1,592,378	1,641,384	1,886,560	3,675,901	3,582,526	(93,375)
<b>Departmental Revenue</b>							
Taxes	1,659,011	1,639,697	1,635,226	1,701,817	1,521,235	1,589,099	67,864
Use of Money and Prop	68,963	92,200	98,977	58,599	80,431	45,337	(35,094)
Total Revenue	1,727,974	1,731,897	1,734,203	1,760,415	1,601,666	1,634,436	32,770
Fund Balance					2,074,235	1,948,090	(126,145)

Contingencies of \$1,284,358 are decreasing by \$328,846 primarily due to an increase in operating transfers out to reflect increased operating expenditures for the Vector Control program.

Operating transfers out of \$2,298,168 are increasing by \$235,471 due to state funding relating to West Nile Virus no longer being allocated to counties, and an increase in operating expenses.

Taxes of \$1,589,099 are increasing \$67,864 to reflect current year trend.

Interest revenue of \$45,337 is decreasing by \$35,094 due to a lower fund balance.





# Human Services





**HUMAN SERVICES  
SUMMARY**

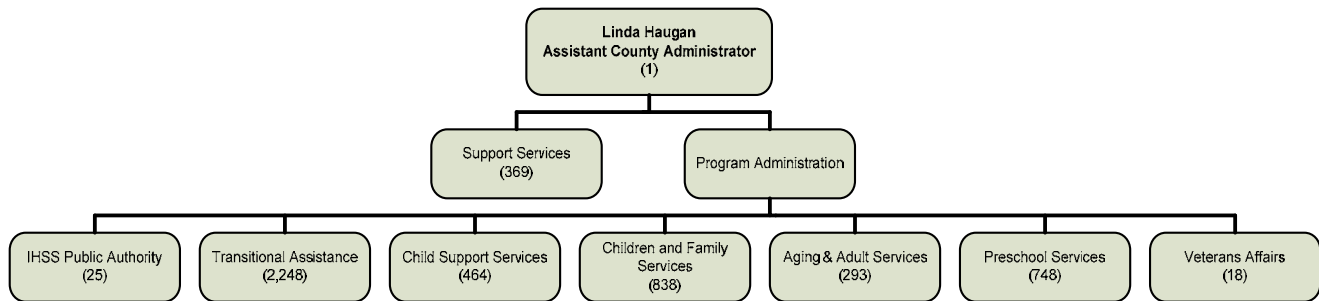
<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
HUMAN SERVICES (HS) SUMMARY	298			
AGING AND ADULT SERVICES SUMMARY	299			
AGING PROGRAMS	300	10,869,634	9,662,014	1,207,620
PUBLIC GUARDIAN-CONSERVATOR	303	1,097,924	500,354	597,570
CHILD SUPPORT SERVICES	306	39,351,268	39,351,268	-
HS - ADMINISTRATIVE CLAIM SUMMARY	310			
ADMINISTRATIVE CLAIM	312	391,512,144	372,008,078	19,504,066
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	322	1,638,805	1,638,805	-
ENTITLEMENT PAYMENTS (CHILD CARE)	324	45,994,200	45,994,200	-
OUT-OF-HOME CHILD CARE	326	859,415	-	859,415
AID TO ADOPTIVE CHILDREN	328	46,955,024	45,067,871	1,887,153
AFDC - FOSTER CARE	330	85,500,144	74,106,653	11,393,491
REFUGEE CASH ASSISTANCE	332	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	334	637,528	637,528	-
CALWORKS - ALL OTHER FAMILIES	336	275,998,904	269,786,911	6,211,993
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	338	6,304,032	5,104,032	1,200,000
SERIOUSLY EMOTIONALLY DISTURBED	340	5,615,961	4,592,649	1,023,312
CALWORKS - 2 PARENT FAMILIES	342	43,460,670	42,360,670	1,100,000
AID TO INDIGENTS (GENERAL RELIEF)	344	1,742,025	420,000	1,322,025
VETERANS AFFAIRS	352	1,628,933	402,500	1,226,433
TOTAL GENERAL FUND		<u>959,266,611</u>	<u>911,733,533</u>	<u>47,533,078</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
WRAPAROUND REINVESTMENT FUND	346	1,743,500	1,182,182	561,318
PRESCHOOL SERVICES	348	44,082,567	43,531,924	550,643
TOTAL SPECIAL REVENUE FUNDS		<u>45,826,067</u>	<u>44,714,106</u>	<u>1,111,961</u>



## HUMAN SERVICES

### Linda Haugan

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Aging and Adult Services - Aging Programs	10,869,634	9,662,014	1,207,620		52
Public Guardian-Conservator	1,097,924	500,354	597,570		27
Child Support Services	39,351,268	39,351,268	-		464
Human Services Administrative Claim	391,512,144	372,008,078	19,504,066		3,670
Human Services Subsistence Payments	514,806,708	489,809,319	24,997,389		-
Veterans Affairs	1,628,933	402,500	1,226,433		18
<b>Total General Fund</b>	<b>959,266,611</b>	<b>911,733,533</b>	<b>47,533,078</b>		<b>4,231</b>
<b>Special Revenue Funds</b>					
Preschool Services	44,082,567	43,531,924		550,643	748
Wraparound Reinvestment	1,743,500	1,182,182		561,318	-
IHSS Public Authority	7,436,914	6,029,591		1,407,323	25
<b>Total Special Revenue Funds</b>	<b>53,262,981</b>	<b>50,743,697</b>	<b>-</b>	<b>2,519,284</b>	<b>773</b>
<b>Total - All Funds</b>	<b>1,012,529,592</b>	<b>962,477,230</b>	<b>47,533,078</b>	<b>2,519,284</b>	<b>5,004</b>

NOTE: IHSS Public Authority is reported in a separate budget document.

Human Services is composed of six county departments: Transitional Assistance (TAD), Children and Family Services (CFS), Aging and Adult Services (DAAS), Preschool Services, Child Support Services, and Veterans Affairs. Also three other agencies work in conjunction with the core Human Services departments and they are: Children's Network, Children's Fund and the Office of Homeless Services. Additionally, several support divisions under Human Services Management Services including Human Services Information Technology and Support, and the Performance, Education and Resource Center provide administrative and training support to the Human Services departments.

Transitional Assistance, Children and Family Services, Adult Services, and all Human Services support divisions are included in the Human Services Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The Human Services Assistant County Administrator is responsible for all of the above budget units.



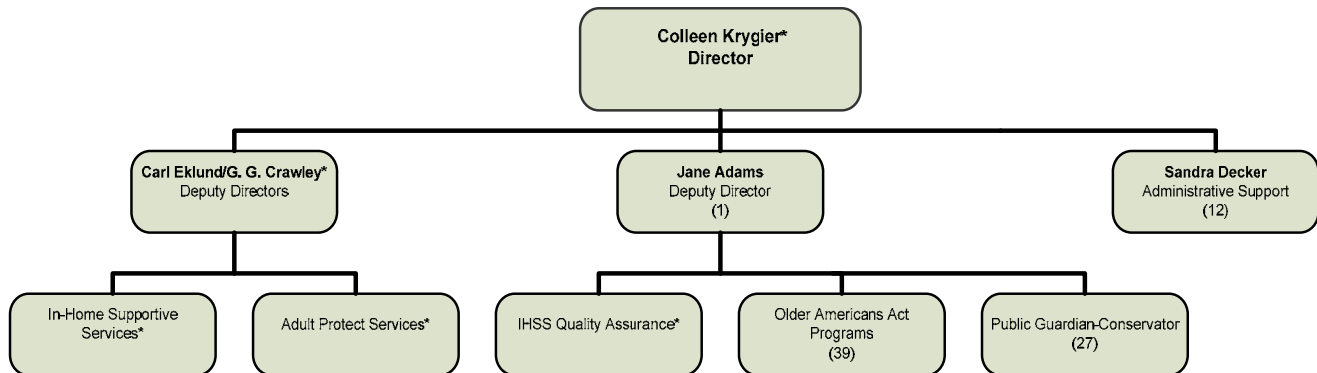
## AGING AND ADULT SERVICES

### Colleen Krygier

#### MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

#### ORGANIZATIONAL CHART



\*Staffing is reimbursed by the HS Administration Claim budget. They are not included in this budget unit.

#### STRATEGIC GOALS

1. Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
2. Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.
3. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
4. Ensure Public Guardian provides timely and accurate financial support to conservatees.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage increase of SIA individual customers contacted.	4%	8%	30%	8%
Percentage of conservatees financial obligations paid within ten days of receipt at DAAS.	N/A	N/A	N/A	70%

#### SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Staffing
<b>General Fund</b>				
Aging Programs	10,869,634	9,662,014	1,207,620	52
Public Guardian-Conservator	1,097,924	500,354	597,570	27
<b>Total General Fund</b>	<b>11,967,558</b>	<b>10,162,368</b>	<b>1,805,190</b>	<b>79</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Aging Programs

### DESCRIPTION OF MAJOR SERVICES

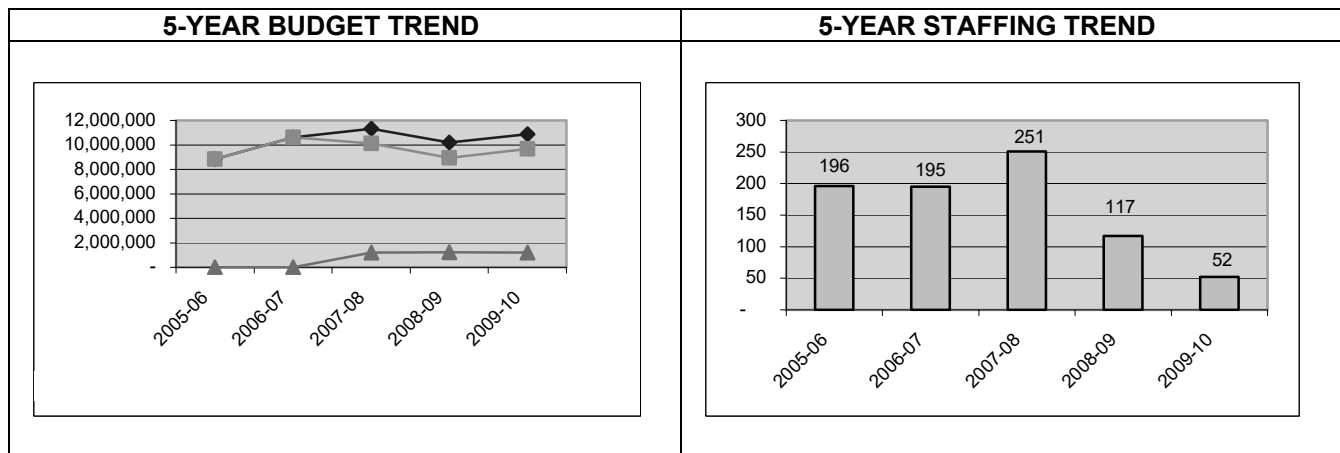
Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

- Senior Supportive Services that includes programs such as the Brown Bag, Senior Companion, and Adult Day Care Resource Center for persons 60 and over.
- Senior Information and Assistance (SIA) that provides outreach and information and links to programs.
- Elderly Nutrition, which provides those age 60 and over nutritious meals in congregate settings and home delivered meals.
- Family Caregiver Program which provides services to caregivers – spouses, daughters, sons, grandparents, aunts, uncles, or neighbors – that have been providing care on an informal basis.
- Ombudsman Program which is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Community Service Employment Program, which provides part-time employment, services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

- Multipurpose Senior Services Program (MSSP) which helps to prevent or delay placement in residential care by providing intensive case management to enable persons to remain safely in their own home.
- Linkages Program, which is a 'gap-filler' that helps persons at risk of being institutionalized who are not receiving other case management, services.

### BUDGET HISTORY

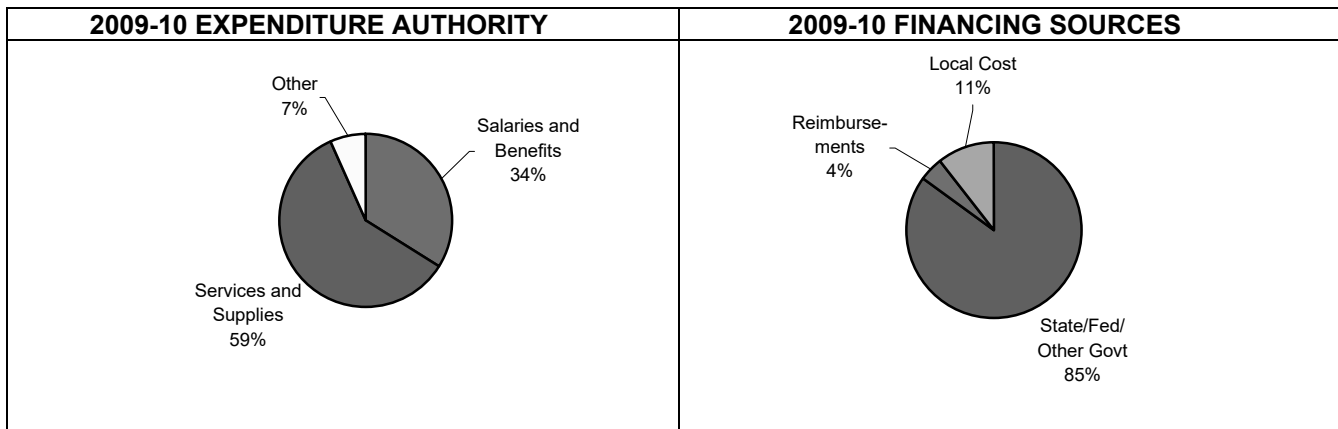


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	9,794,906	11,147,836	10,781,735	10,720,088	10,556,337
Departmental Revenue	9,804,115	11,147,777	9,572,504	9,512,468	9,391,316
Local Cost	(9,209)	59	1,209,231	1,207,620	1,165,021
Budgeted Staffing				117	

Actual appropriation for 2008-09 is less than modified budget due to reduction of state funding of Aging programs. Funding reduction of these Aging programs correlates to less revenue reimbursement from the state.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
 DEPARTMENT: Aging and Adult Services - Aging Programs  
 FUND: General

BUDGET UNIT: AAF OOA  
 FUNCTION: Public Assistance  
 ACTIVITY: Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,881,156	4,606,961	4,000,630	3,946,983	4,052,719	3,854,854	(197,865)
Services and Supplies	6,290,552	6,416,122	6,724,445	6,143,079	5,934,354	6,612,894	678,540
Central Computer	62,281	66,434	68,541	67,178	69,730	67,449	(2,281)
Travel	-	-	-	56,916	63,525	59,695	(3,830)
Other Charges	33,827	9,983	21,285	-	-	-	-
Transfers	494,653	526,804	597,286	749,864	778,005	750,579	(27,426)
Total Exp Authority	10,762,469	11,626,304	11,412,187	10,964,020	10,898,333	11,345,471	447,138
Reimbursements	(967,563)	(478,468)	(635,720)	(402,415)	(713,953)	(475,837)	238,116
Total Appropriation	9,794,906	11,147,836	10,776,467	10,561,605	10,184,380	10,869,634	685,254
Operating Transfers Out	-	-	5,268	(5,268)	-	-	-
Total Requirements	9,794,906	11,147,836	10,781,735	10,556,337	10,184,380	10,869,634	685,254
<b>Departmental Revenue</b>							
Use of Money and Prop	29,403	16,598	4,032	-	4,000	-	(4,000)
State, Fed or Gov't Aid	8,963,821	9,589,814	9,451,565	9,314,270	8,923,676	9,637,014	713,338
Current Services	-	-	-	300	-	-	-
Other Revenue	332,676	338,636	86,607	63,046	25,000	25,000	-
Other Financing Sources	-	1,325	-	-	-	-	-
Total Revenue	9,325,900	9,946,373	9,542,204	9,377,616	8,952,676	9,662,014	709,338
Operating Transfers In	478,215	1,201,404	30,300	13,700	-	-	-
Total Financing Sources	9,804,115	11,147,777	9,572,504	9,391,316	8,952,676	9,662,014	709,338
Local Cost	(9,209)	59	1,209,231	1,165,021	1,231,704	1,207,620	(24,084)
Budgeted Staffing					117	52	(65)

Salaries and benefits of \$3,854,854 fund 52 budgeted positions and are decreased by \$197,865. The reduction of 65 positions is due primarily to a technical change whereby 55 Community Service Employment Program training positions were deleted and shifted from budgetary positions to a line item cost in salary and benefits. This transition will provide a more accurate account of actual positions involved with department operations. Other vacant reductions include 1 Office Assistant III, 1 Public Health Nurse II, 1 DAAS Program Supervisor, 1 Senior Information & Referral Area, 3 Social Service Aides, 1 Social Service Practitioner, 1 Contract Ombudsman Program Volunteer Coordinator, and 5 Program Senior Program Representatives. These reductions of 69 positions are offset by the addition of 4 positions that were part of a Board approved mid-year in 2008-09 that included 1 Contract Senior Community Service Employment Program Coordinator, 2 Contract Senior Community Service Program Administrative Aides, and 1 Contract Ombudsman Field Coordinator.

Services and supplies of \$6,612,894 include service contracts for the various Aging programs (including the Nutrition program), communication costs, postage, COWCAP, and vehicle charges. The increase of \$678,540 is due primarily to funding from the American Recovery and Reinvestment Act (ARRA) for Senior Nutrition Services of \$452,430 and \$14,579 for Senior Employment Services. An additional \$211,531 is related to an increase of federal funding for Aging Program contractors.



Travel of \$59,695 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$3,830 is primarily due to a reduction in private mileage.

Transfers of \$750,579 represent Human Services administrative support, rental of department facility, and services from Public Health for preventative and medication management programs as well as nutritionist services. The net decrease of \$27,426 reflects a decrease of \$72,528 in Human Services Administration offset by an increase of \$45,102 as a rental adjustment for the main San Bernardino office.

Reimbursements of \$475,837 represent payments from Human Service Administration for administrative and fiscal services provided to In-Home Supportive Services, Adult Protective Services Programs, Public Guardian and Public Authority. The decrease of \$238,116 is due primarily to DAAS eliminating being the facilitator of CDBG applications for its contractors.

Federal and state revenue of \$9,637,014 includes funding under the Older Americans Act (federal) and Older Californians Act (state) and ARRA. The increase of \$713,338 is due primarily to ARRA revenue of \$543,536 for Senior Nutrition and Senior Employment Services.

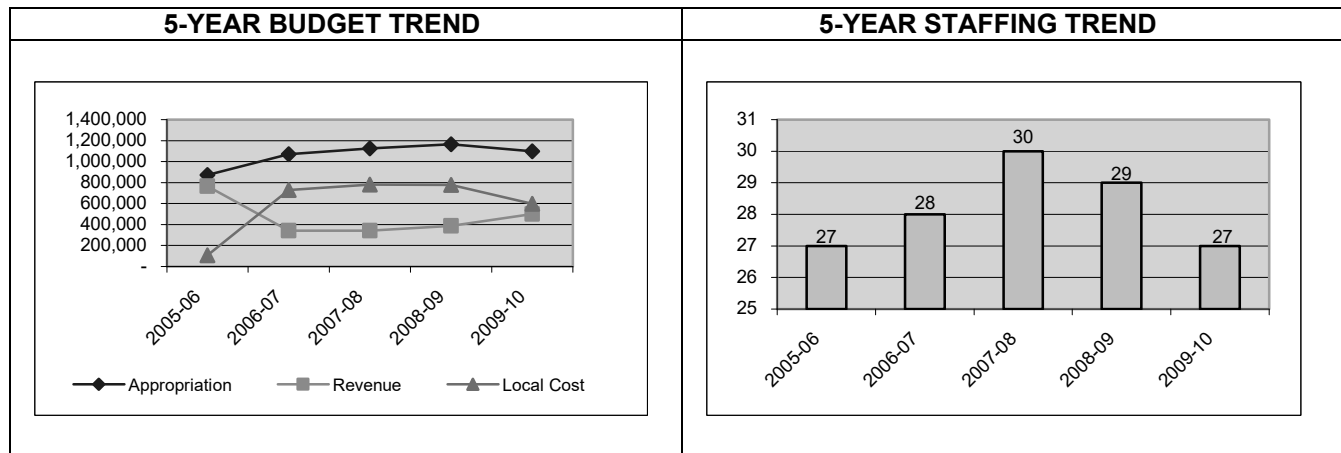
A final budget adjustment which included funding from the American Recovery and Reinvestment Act was approved by the Board of Supervisors on June 23, 2009. Based on this action, appropriation was increased by \$543,536 and associated revenue was increased by \$543,536 in this departmental budget unit.

## Public Guardian-Conservator

### DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

### BUDGET HISTORY

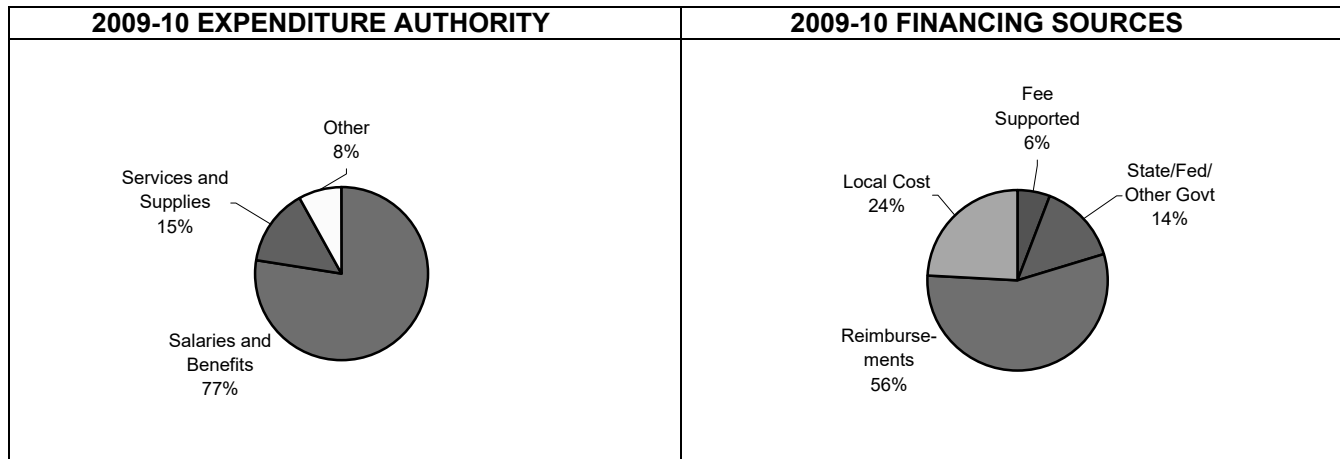


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	549,681	784,705	881,683	1,259,711	1,087,210
Departmental Revenue	402,854	56,402	686,226	509,751	337,291
Local Cost	146,827	728,303	195,457	749,960	749,919
Budgeted Staffing				29	

Actual appropriation for 2008-09 is less than modified budget primarily due to vacant positions.

Actual departmental revenue for 2008-09 is less than modified budget due to lower than anticipated reimbursable expenses.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$151,427 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 3 positions, 2 filled positions were transferred to the Aging and Adult Services Aging Programs budget unit, and 1 vacant position was deleted.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(1)	(62,271)	-	(62,271)
Reduction made to salaries and benefits - deleted 1 vacant Supervising Office Assistant.				
Salary Reduction	(2)	(89,156)	-	(89,156)
Reduction made to salaries and benefits - transferred 2 filled Office Assistant III's to Aging and Adult Services Department.				
<b>Total</b>	<b>(3)</b>	<b>(151,427)</b>	<b>-</b>	<b>(151,427)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.





GROUP: Human Services  
DEPARTMENT: Aging and Adult Services  
FUND: General

BUDGET UNIT: AAA PGD  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,474,938	1,523,898	1,555,198	1,887,076	1,878,151	1,914,226	36,075
Services and Supplies	292,836	407,141	256,264	259,084	314,742	315,587	845
Central Computer	21,275	23,246	25,340	24,469	24,469	29,374	4,905
Travel	-	-	-	20,342	27,000	15,950	(11,050)
Land and Improvements	-	9,148	(236)	-	-	-	-
Equipment	-	43,195	10,150	-	35,000	-	(35,000)
Vehicles	-	-	-	27,257	-	-	-
Transfers	176,969	164,941	233,001	264,876	302,642	197,025	(105,617)
Total Exp Authority	1,966,018	2,171,569	2,079,717	2,483,104	2,582,004	2,472,162	(109,842)
Reimbursements	(1,378,229)	(1,386,864)	(1,198,034)	(1,439,894)	(1,415,827)	(1,374,238)	41,589
Total Appropriation	587,789	784,705	881,683	1,043,210	1,166,177	1,097,924	(68,253)
Operating Transfers Out	(38,108)	-	-	44,000	-	-	-
Total Requirements	549,681	784,705	881,683	1,087,210	1,166,177	1,097,924	(68,253)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	260,326	(81,284)	520,464	195,176	232,917	353,479	120,562
Current Services	141,150	134,460	159,982	138,275	152,000	144,000	(8,000)
Other Revenue	1,378	3,226	5,780	3,840	2,875	2,875	-
Total Revenue	402,854	56,402	686,226	337,291	387,792	500,354	112,562
Local Cost	146,827	728,303	195,457	749,919	778,385	597,570	(180,815)
Budgeted Staffing					29	27	(2)

Salaries and benefits of \$1,914,226 fund 27 budgeted positions and are increasing by \$36,075 primarily as a result of a countywide mid-year reinstatement of positions in 2008-09 that included 1 new Chief Public Guardian for this department. This addition is offset by the deletion of 3 positions as a result of the budget reductions previously mentioned.

Services and supplies of \$315,587 include the cost of case management software maintenance charges, computer hardware and software costs, postage, printing, vehicle services charges, and property insurance costs for conservatee's real property.

Travel of \$15,950 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The net decrease of \$11,050 is due to a reduction in travel, private mileage and training.

Transfers of \$197,025 represent charges for administrative and technical support provided by Human Services (HS) Administration and the Department of Aging and Adult Services (DAAS). The decrease of \$105,617 is due primarily to a decrease in administrative support provided by HS Administration and DAAS personnel.

Reimbursements of \$1,374,238 primarily represent payments of \$1,273,675 from the Department of Behavioral Health for conservatee case costs and \$85,938 from the Treasurer Tax Collector Public Administrator for reimbursement of warehouse operation costs. The decrease of \$41,589 is due primarily to a reduction in the percent of the share of cost paid for warehouse operations.

Federal aid revenue of \$353,479 includes claims for Medi-Cal Administrative Activities (MAA). MAA revenue is expected to increase by \$120,562 based on estimated 2008-09 claims.

Current services revenue of \$144,000 include Conservatee Estate Fees. The decrease of \$8,000 represents a reduction of the fees generated by processing court accountings. Due to the 2628 Waiver, court accountings that meet specific criteria are no longer required to be filed annually.



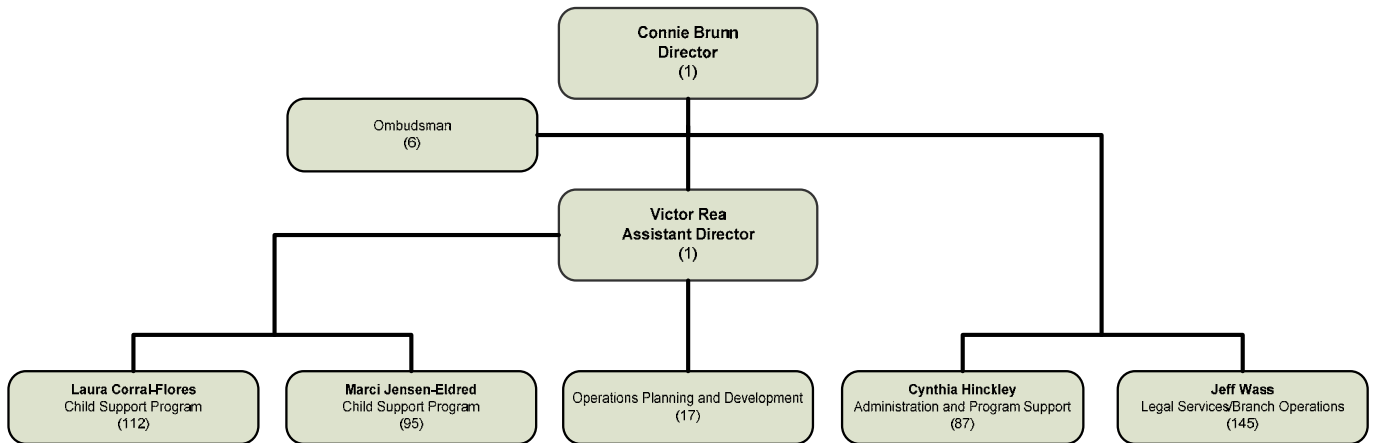
## CHILD SUPPORT SERVICES

### Connie Brunn

#### MISSION STATEMENT

The County of San Bernardino Department of Child Support Services determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Improve organizational performance to assist all county families in the child support program in meeting financial and medical needs for the well being of their children.
2. Improve service delivery to provide timely, effective, and professional service to improve the quality of life of every county resident participating in the child support program.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of collections on current support orders.	51%	51%	51%	53%
Percentage of cases with child support orders.	74%	85%	70%	Deleted
Paternity establishment percentage.	83%	86%	99%	100%
Meet key case processing timeframes necessary for compliance.	91%	90%	89%	Deleted
Evaluate and restructure business processes as needed to ensure optimum customer service.	100%	100%	100%	100%
Ensure the delivery of positive customer service experiences for child support customers.	N/A	N/A	N/A	100%



## Child Support Services

### DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services (DCSS) promotes family self-sufficiency by helping parents meet their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

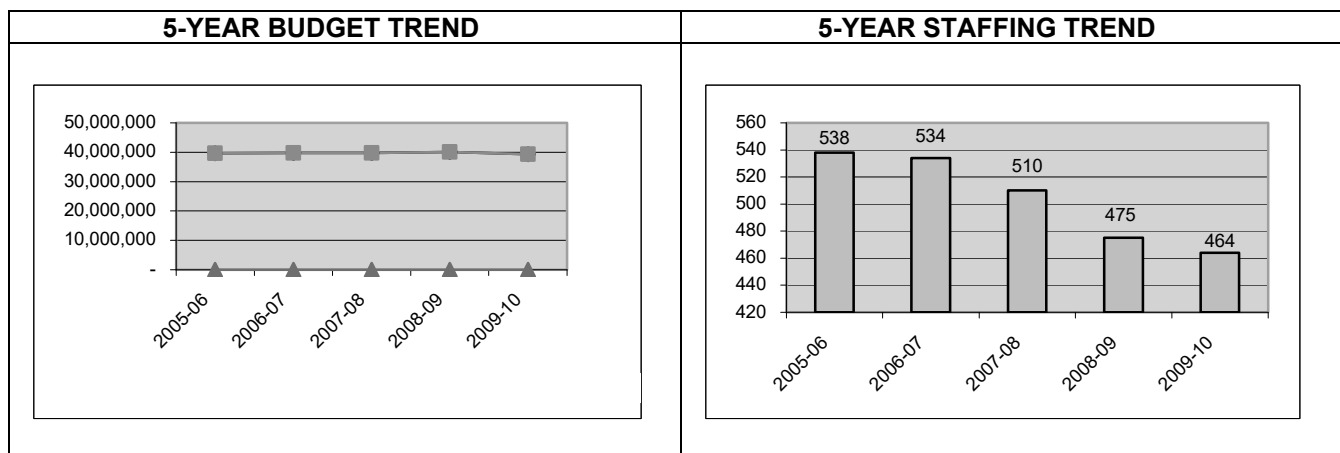
DCSS is dedicated to administering the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

The services provided by DCSS include the following:

- Locating parents to establish court orders for paternity, child and medical support.
- Enforcing court orders for child, family, spousal and medical support.
- Securing child support payments.
- Maintaining records of payments paid and balances due.
- Modifying court orders when appropriate.

Additionally, DCSS offers services to assist customers with concerns that may arise in the progress of their case. The Ombuds program administers the Complaint Resolution process, through which customers have the opportunity to raise concerns with the processing of their case, pursue resolution, and obtain information about the child support program and their rights and responsibilities.

### BUDGET HISTORY



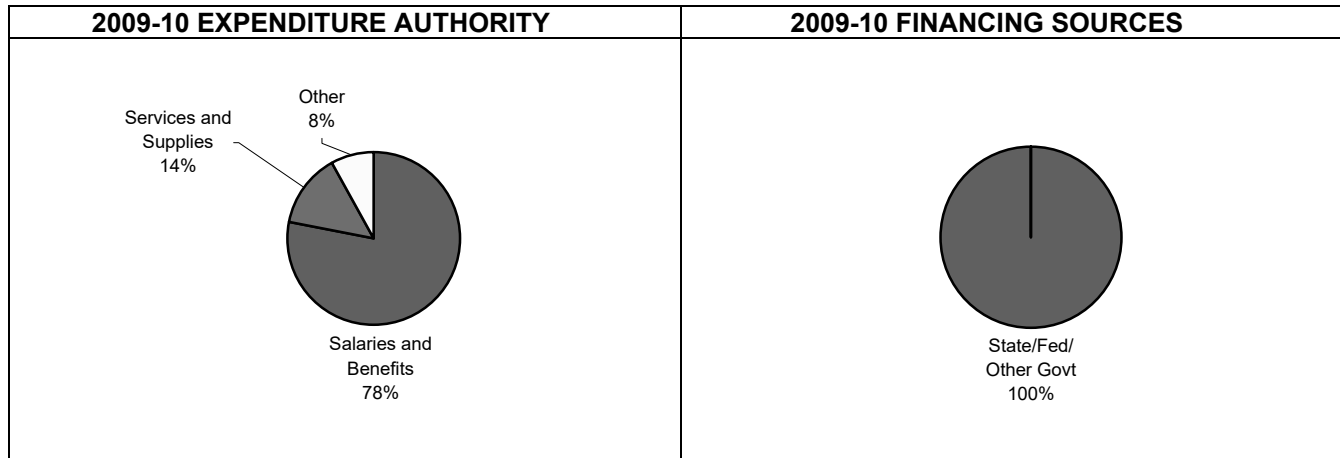
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	38,504,360	39,717,493	40,427,026	42,035,490	40,755,186
Departmental Revenue	38,504,359	39,717,494	40,426,995	42,035,490	40,755,187
Local Cost	1	(1)	31	-	(1)
Budgeted Staffing				475	

Actual appropriation for 2008-09 is less than modified budget due to a lower than anticipated state allocation which necessitates a corresponding reduction in expenses. The reduction in expenses was absorbed through reduced hiring.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Child Support Services  
FUND: General

BUDGET UNIT: AAA DCS  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	29,384,241	30,154,490	31,685,171	30,155,214	30,248,308	30,783,822	535,514
Services and Supplies	5,063,738	5,270,096	4,572,663	6,521,439	5,581,899	4,909,100	(672,799)
Central Computer	606,524	669,763	635,121	432,320	647,873	494,994	(152,879)
Travel	-	-	-	120,598	117,147	101,700	(15,447)
Equipment	159,693	178,171	55,550	91,823	60,488	39,000	(21,488)
Transfers	3,522,375	3,606,044	3,639,264	3,597,079	3,597,656	3,141,823	(455,833)
Total Exp Authority	38,736,571	39,878,564	40,587,769	40,918,473	40,253,371	39,470,439	(782,932)
Reimbursements	(232,211)	(161,071)	(160,743)	(163,287)	(170,817)	(119,171)	51,646
Total Appropriation	38,504,360	39,717,493	40,427,026	40,755,186	40,082,554	39,351,268	(731,286)
<b>Departmental Revenue</b>							
Use of Money and Prop	360,035	151,439	261,431	207,044	130,500	25,000	(105,500)
State, Fed or Gov't Aid	38,088,780	39,562,926	40,159,598	38,683,038	38,153,554	39,326,268	1,172,714
Current Services	(1,635)	2,149	-	-	-	-	-
Other Revenue	54,694	980	681	1,870,390	1,798,500	-	(1,798,500)
Other Financing Sources	2,485	-	-	-	-	-	-
Total Revenue	38,504,359	39,717,494	40,421,710	40,760,472	40,082,554	39,351,268	(731,286)
Operating Transfers In	-	-	5,285	(5,285)	-	-	-
Total Financing Sources	38,504,359	39,717,494	40,426,995	40,755,187	40,082,554	39,351,268	(731,286)
Local Cost	1	(1)	31	(1)	-	-	-
Budgeted Staffing					475	464	(11)

Salaries and benefits of \$30,783,822 fund 464 budgeted positions. The net reduction of 11 budgeted positions includes the decrease of 11 Child Support Assistants, 6 Office Assistants II's, 2 Child Support Officers II's, 1 Fiscal Assistant, 1 Secretary II, 1 Accountant III, and 1 Staff Analyst I. This net decrease of 23 vacant positions is offset by the addition of 12 positions that were part of a Board approved mid-year in 2008-09 that included 6 Child Support Officer I's, 1 Program Specialist I, 1 Secretary I, 1 Staff Analyst II, 1 Storekeeper, 1 Supervising Auto Systems Analyst II, and 1 Child Support Attorney III. The increase of \$535,514 reflects step increases for budgeted positions.

Services and supplies of \$4,909,100 include telephone services, mail services, process services to deliver legal documents, and other operational costs. The decrease of \$672,799 is due primarily to reductions in postage, general office expense and non-inventoriable equipment which are offset by an increase in county services (COWCAP).

Central computer of \$494,994 is reduced by \$152,879 due to the department's conversion to the California Child Support Automation System.



Travel of \$101,700 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$15,447 is due to an anticipated reduction in business related travel.

Equipment of \$39,000 reflects the purchase of three copiers.

Transfers of \$3,141,823 consist primarily of \$2,746,210 for lease payments of Child Support facilities and \$142,200 in human resource services costs. The decrease of \$455,833 is due to reductions in lease costs.

Reimbursements of \$119,171 represent payments of leased space at the Victorville Child Support Services facility by Children and Family Services. In 2009-10, Children and Family Services will occupy less office space resulting in a payment reduction of \$51,646.

Use of money and property revenue of \$25,000 reflects interest earned from the child support collection, distribution and health incentives trust funds. The decrease of \$105,500 is due primarily to closure of the child support and distribution trust fund that was budgeted in other revenue as one-time funding in 2008-09.

State, federal, or governmental aid revenue of \$39,326,268 reflects an increase of \$1,172,714 due to anticipated increase in state and federal allocations.

Other revenue reduction of \$1,798,500 is a result of one-time funding in 2008-09 from a closeout reconciliation of the child support and distribution trust fund previously approved by the state.



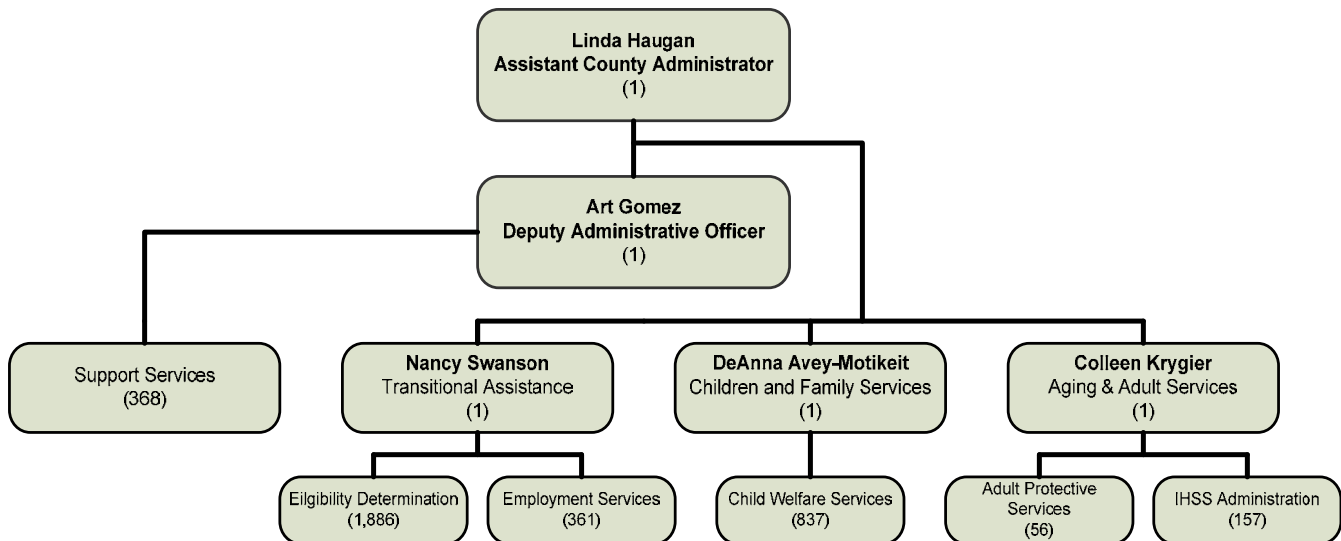
## HUMAN SERVICES – ADMINISTRATIVE CLAIM

### Linda Haugan

#### MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
2. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.
3. TAD – Increase public awareness of the Food Stamp Program to enhance the health and quality of life in the communities served.
4. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to self-sufficiency.
5. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.
6. TAD – Increase percentage of Medi-Cal eligibles in County Integrated Health Project.
7. CFS – Reduce the number of children who enter foster care each year.
8. CFS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines.	95%	90%	97%	90%
Department of Aging and Adult Services: Percentage of emergency APS referrals responded to within the mandated timeframes.	96%	100%	99%	100%
Transitional Assistance Department: Percentage increase in FSP participation.	31%	25%	32%	25%
Transitional Assistance Department: Percentage of CalWORKs customers engaged in a Federal Welfare-To-Work activity.	47%	50%	41%	50%
Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits.	3%	3%	2%	3%
Transitional Assistance Department: Percentage increase of Medi-Cal eligibles from the County Integrated Health Project.	N/A	N/A	N/A	5%
Children and Family Services: Annual percentage reduction in the number of children entering foster care.	6%	1%	20%	5%
Children and Family Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	18%	3%	10%	6%

**Performance Measure 4:** The Transitional Assistance Department Performance Measure #4, percentage of CalWORKs customers engaged in Federal Welfare-to-Work activity decreased by 6% in 2008-09 rather than the projected 3% increase. This decline can be attributed to the sharp increase in Welfare-to-Work caseload and the local economic conditions that limited the number of work activities available for our customers.

**Performance Measure 7:** Children and Family Services Performance Measure #7, percentage reduction of children entering foster care was 20% in 2008-09, which exceeded the target of 1%. This success is attributed to the department's successful implementation of the Family-to-Family program and the continued integration of the program within the department's overall operations.

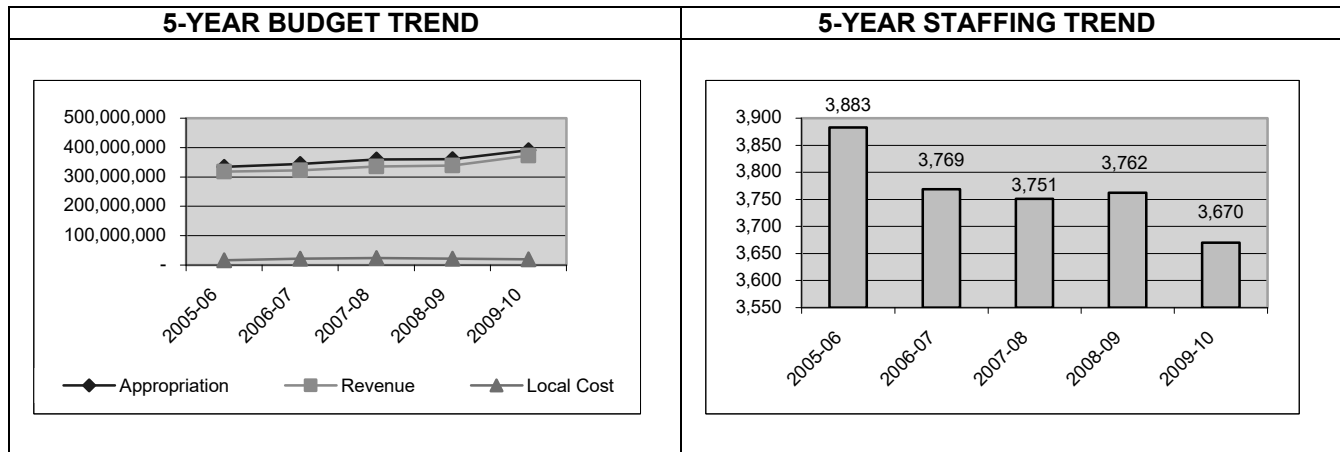
**Performance Measure 8:** Children and Family Services Performance Measure #8, percentage increase in foster youth graduating with a high school diploma or equivalency was 10%, which exceeded the target of 3%. This variance is largely due to the small size of youth population that is considered in this performance measure. Even a few additional graduating youth significantly affect the performance measurement. In 2008-09, eleven additional youth graduated than projected, raising the percentage from 3% to 10%.

## Administrative Claim

### DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Eligibility and Employment Services of the Transitional Assistance Department (TAD), Children and Family Services (CFS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC). Also included are Children's Network, the Office of Homeless Services, and support of the county partnership with Children's Fund.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	319,982,667	336,164,095	353,108,171	369,915,448	363,561,399
Departmental Revenue	302,559,913	313,881,085	329,668,619	347,022,679	340,668,630
Local Cost	17,422,754	22,283,010	23,439,552	22,892,769	22,892,769
Budgeted Staffing				3,762	

Actual appropriation for 2008-09 was \$6.4 million below modified budget. Significant variances from modified budget are due to the following:

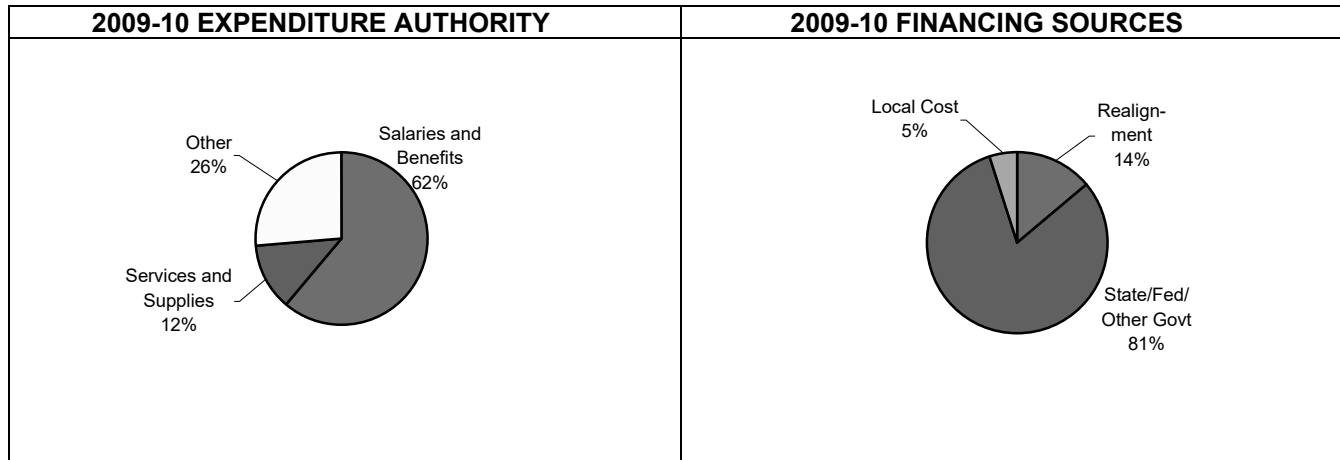
- Salaries and benefits were \$4.5 million below modified budget. In light of the current economic realities, HS has purposefully elected to fill only those positions deemed most necessary to provide essential services to clients and those positions determined most likely to receive ongoing federal and state funding.
- Transfers were \$1.1 million below modified budget. This is due to lower than expected billings from other county departments for services provided to HS clients.
- Various other appropriation units were \$0.8 million below modified budget. Most of this under expenditure is due to savings in other charges, operating transfers out, and services and supplies.

Actual departmental revenue for 2008-09 decreased as a result of the decrease in appropriation, yet was adequate to keep this budget unit within local cost allocations and realized Social Services Realignment fund savings of \$9.0 million. Most of this savings can be attributed to IHSS waiver savings and an additional, temporary IHSS sharing ratio change.





## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$1,594,283 to local cost. The details are listed in the following schedule. Budgeted staffing was not impacted.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	-		1,594,283	(1,594,283)
Local cost reduction offset with Social Services Realignment. This is necessary to maintain the required local share to continue to receive federal and state funding.				
<b>Total</b>	-	-	1,594,283	(1,594,283)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Human Services  
DEPARTMENT: Human Services Administrative Claim  
FUND: General

BUDGET UNIT: AAA DPA  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	211,636,943	219,960,674	231,457,427	231,117,243	231,441,459	241,027,900	9,586,441
Services and Supplies	30,746,454	37,845,346	34,769,571	37,469,405	32,668,096	43,445,590	10,777,494
Central Computer	3,445,661	3,962,850	3,794,734	4,130,689	4,130,689	4,310,779	180,090
Travel	-	-	-	986,646	2,378,500	1,153,200	(1,225,300)
Other Charges	40,049,898	43,305,179	46,903,145	53,936,682	53,399,174	64,759,925	11,360,751
Equipment	394,514	239,382	317,696	401,337	408,000	300,000	(108,000)
Vehicles	496,431	481,399	2,399,216	1,497,388	500,000	413,612	(86,388)
L/P Struct/Equip/Vehicles	158,199	201,503	243,232	361,530	330,612	525,000	194,388
Transfers	32,326,193	30,725,688	34,259,523	35,481,021	37,660,299	37,181,671	(478,628)
Total Exp Authority	319,254,293	336,722,021	354,144,544	365,381,941	362,916,829	393,117,677	30,200,848
Reimbursements	(1,378,695)	(1,400,531)	(1,555,337)	(2,445,959)	(2,787,000)	(2,415,410)	371,590
Total Appropriation	317,875,598	335,321,490	352,589,207	362,935,982	360,129,829	390,702,267	30,572,438
Operating Transfers Out	2,107,069	842,605	518,964	625,417	797,206	809,877	12,671
Total Requirements	319,982,667	336,164,095	353,108,171	363,561,399	360,927,035	391,512,144	30,585,109
<b>Departmental Revenue</b>							
Fines and Forfeitures	23,145	16,116	5,597	4,388	6,031	-	(6,031)
Use of Money and Prop	-	452	47	-	-	-	-
Realignment	40,001,814	36,546,221	36,207,519	34,238,496	43,258,826	53,647,916	10,389,090
State, Fed or Gov't Aid	260,897,961	275,184,694	291,516,316	301,729,571	293,041,082	316,020,162	22,979,080
Current Services	752,685	822,369	673,193	628,006	851,124	715,000	(136,124)
Other Revenue	691,350	1,148,545	1,054,917	3,837,713	1,285,216	1,300,000	14,784
Other Financing Sources	137,177	74,999	45,105	118,202	37,315	74,511	37,196
Total Revenue	302,504,132	313,793,396	329,502,694	340,556,376	338,479,594	371,757,589	33,277,995
Operating Transfers In	55,781	87,689	165,925	112,254	250,489	250,489	-
Total Financing Sources	302,559,913	313,881,085	329,668,619	340,668,630	338,730,083	372,008,078	33,277,995
Local Cost	17,422,754	22,283,010	23,439,552	22,892,769	22,196,952	19,504,066	(2,692,886)
Budgeted Staffing					3,762	3,670	(92)

### 2009-10 Requirements

This 2009-10 budget was prepared using funding levels provided in the state budget that was approved in February 2009. Rapid caseload increases, a symptom of the current economic downturn, have prompted the state to consider increased funding to many social services programs. CFS and DAAS were expected to experience slight increases to their respective allocations while TAD allocations were expected to receive larger increases. It was anticipated that funding available to HS departments might increase by as much as \$23.2 million. Also included was an additional \$7.4 million necessary to pay for increased IHSS Provider costs projected as a result of increased caseload.

Because this budget was based on components that were rejected by voters in May 2009, allocation reductions are expected as a result of the state budget adjustments approved in July 2009. Until such time that the state provides final allocations, it has been deemed necessary to plan for the maximum possible available funding in order to effectively take advantage of potential funding increases. HS will continue to monitor developments at the state and federal levels in an effort to maintain mandated public services at appropriate levels while utilizing all available funding.

Current strategy is to increase staffing levels in programs that are 1) experiencing rapid caseload growth and 2) projected to have funding available to maintain those levels. Plans for significant expenditures, whether for staff, services, supplies, equipment or services to clients will be curtailed until such time that future changes to the state budget are known. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.



Highlights of the changes between budget years are as follows:

### STAFFING

Funding increases result in an effort to conservatively increase overall budgeted staffing levels. Several classifications were augmented to fit the needs of the departments' program requirements and/or reorganization.

	TAD	CFS	DAAS	Support	Total
2008-09 Final Budget	2,218	882	221	441	3,762
2009-10 Final Budget	2,248	838	214	370	3,670
Difference between 2008-09 Final Budget & 2009-10 Final Budget	30	(44)	(7)	(71)	(92)
New Positions	55	17	1	12	85
Deleted Positions	(25)	(61)	(8)	(83)	(177)

The change in positions from the prior year is a net decrease of 92 budgeted positions. This number includes 85 new positions that are included in this budget and detailed in the following pages.

### APPROPRIATION

Total appropriation increased \$30.6 million from the 2008-09 final budget. Appropriation changes between budget years are as follows:

- Salaries and benefits of \$241.0 million fund 3,670 budgeted positions and are increasing by \$9.6 million primarily to fund the addition of 85 new positions. These positions will be filled only as additional federal and state funding becomes available.
- Services and supplies and central computer charges of \$47.7 million include expenses for county services, computer hardware, software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, security and miscellaneous operating costs. The net increase of \$10.8 million is primarily due to:
  - Increases of \$1.1 million in COWCAP, \$2.8 million in computer hardware, \$1.5 million in professional services for DAAS's new CMIPS II system, \$0.2 million for ISD programming support and \$0.5 million in other miscellaneous classifications.
  - Decreases of \$1.4 million in liability insurance, \$0.1 million in security services, and \$0.4 million in other miscellaneous classifications.
- Travel of \$1.2 million include anticipated travel costs in the areas of private mileage, air travel, lodging, meals, car rental and conference fees. A net decrease of \$1.2 million is necessary to bring them into line with recent expenditure experience.
- Other charges of \$64.8 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients and miscellaneous program services provided to clients. An increase of \$11.4 million is primarily due to a \$7.4 million increase in IHSS provider payments required by increased caseloads and a \$4.0 million increase in training costs, transportation reimbursement and ancillary assistance provided to employment services clients.
- Transfers and operating transfers out of \$38.0 million include reimbursements to other county departments for services provided to HS clients. A decrease of \$0.5 million is primarily due to the reclassification of some office expenditures into the Services and Supplies appropriation unit. Other than this change, the appropriation units within this classification are expected to remain steady with the previous year's appropriation levels.
- Reimbursements of \$2.4 million include payments from other county departments to HS for administrative support services provided as requested. A decrease of \$0.4 million reflects the decrease in funding available to non-welfare departments and their subsequent efforts to reduce costs by reducing the need for HS administrative assistance.



**DEPARTMENTAL REVENUE**

Funding from non-general fund sources increased \$33.3 million from the 2008-09 final budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased \$23.0 million.
- A mix of miscellaneous revenue sources decreased \$90,000.
- The overall need for Social Services Realignment revenue increased \$10.4 million. The need for this increase is primarily a result of a \$7.4 million increase in IHSS Provider payments, a \$2.0 million reduction of local funds available to Human Services and a \$1.0 million increase in local match resulting from a mid year increase in State appropriations to CFS.

**LOCAL COST**

Most HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs. Changes to Social Services Realignment needs are as follows:

**Social Services Realignment Detail of Changes from 2008-09 to 2009-10 (in millions)**

	2008-09 Actual	2009-10 Budget	Inc/(Dec)
Administrative Claim budget	5.2	13.2	8.0
IHSS provider payments	28.5	39.7	11.2
IHSS Public Authority/benefits	0.6	0.8	0.2
Foster Care	19.5	24.3	4.8
Aid to Adoptive Children	3.9	4.5	0.6
Seriously Emotionally Disturbed Children	2.2	2.4	0.2
<b>Total Social Services</b>	<b>59.9</b>	<b>84.9</b>	<b>25.0</b>
Probation	2.7	2.7	-
California Children's Services	3.7	4.6	0.9
Financial Administration-MOE	1.8	1.8	-
<b>Grand Total</b>	<b>68.1</b>	<b>94.0</b>	<b>25.9</b>

Changes to HS local share needs are as follows:

**History of Social Services Realignment and Local Cost  
HS Administrative Budget and Subsistence Budgets  
(In Millions)**

	03/04	04/05	ACTUALS				09/10 Budget	Increase
<u>Administrative budget (DPA)</u>								
Realignment	12.8	12.7	14.0	9.4	7.2	5.2	13.2	8.0
Local cost	11.5	14.1	14.9	18.4	19.5	19.0	15.6	(3.4)
<u>IHSS Providers (DPA)</u>								
Realignment	28.6	27.7	25.0	26.3	28.5	28.5	39.7	11.2
Local cost	-	-	2.5	3.9	3.9	3.9	3.9	-
<u>IHSS Public Authority (DPA)</u>								
Realignment	0.2	0.3	1.0	0.8	0.5	0.6	0.8	0.2
<u>Foster Care (BHI)</u>								
Realignment	23.8	24.0	21.0	19.7	18.0	19.5	24.3	4.8
Local cost	13.8	13.6	14.8	14.8	14.3	13.4	11.4	(2.0)
<u>Aid to Adoptive Children (ATC)</u>								
Realignment	2.0	2.8	2.8	3.1	3.4	3.9	4.5	0.6
Local cost	1.3	1.0	1.5	1.8	1.9	2.0	1.9	(0.1)
<u>Seriously Emotionally Disturbed (SED)</u>								
Realignment	1.3	1.5	1.4	1.3	1.5	2.2	2.4	0.2
Local cost	0.6	0.7	1.0	1.0	1.0	1.2	1.0	(0.2)
<u>All other subsistence budgets</u>								
Local cost	6.6	6.4	6.9	6.8	7.1	8.4	10.7	2.3
<b>Total Realignment</b>	<b>68.7</b>	<b>69.0</b>	<b>65.2</b>	<b>60.6</b>	<b>59.1</b>	<b>59.9</b>	<b>84.9</b>	<b>25.0</b>
<b>Total Local Cost</b>	<b>33.8</b>	<b>35.8</b>	<b>41.6</b>	<b>46.7</b>	<b>47.7</b>	<b>47.9</b>	<b>44.5</b>	<b>(3.4)</b>
<b>Total Local Share</b>	<b>102.5</b>	<b>104.8</b>	<b>106.8</b>	<b>107.3</b>	<b>106.8</b>	<b>107.8</b>	<b>129.4</b>	<b>21.6</b>



***In aggregate, the HS Administrative Claim budget unit includes a net reduction in local cost of \$2.7 million.*** This decrease was included in the financing plan presented by the County Administrative Office and approved by the Board. All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be addressed in a mid-year budget adjustment, as needed.

HS programs that are not state/federal mandates do not generate state or federal revenue and are funded with county general funds through HS. While these programs provide services that benefit HS in general, their functions do not qualify for state or federal reimbursement. These programs and their general fund impact are detailed below:

#### HS - Non Revenue Generating Programs

	2008-09 Budget	2009-10 Budget	Inc/(Dec)
HS Support of Children's Network	750,000	750,000	0
HS Support of Office of Homeless Assistance	201,318	278,752	77,434
HS Support of Children's Fund	525,000	525,000	0
PERC	550,000	350,000	(200,000)
Total HS General Fund Support	2,026,318	1,903,752	(122,566)



**FUNDING AND STAFFING BY PROGRAM  
2009-10**

<b>Transitional Assistance Department</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
CalWORKs - Eligibility	37,713,013	34,615,383	3,097,630	464
Food Stamps	40,127,767	33,285,408	6,842,359	406
CalWORKs - Welfare to Work	42,296,463	42,296,463	-	440
Medi-Cal	72,359,547	72,359,547	-	732
Foster Care Administration	5,158,017	4,651,776	506,241	58
Child Care Administration	14,169,875	14,169,875	-	143
CalWORKs - Mental Health	6,400,102	6,400,102	-	-
Cal-Learn	1,973,000	1,973,000	-	-
CalWORKs - Rollover Funds	-	-	-	-
General Relief Administration	565,823	-	565,823	5
Other Programs	1,193,073	2,017,750	(824,677)	-
<b>Total</b>	<b>221,956,680</b>	<b>211,769,304</b>	<b>10,187,376</b>	<b>2,248</b>

<b>Department of Children and Family Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
Child Welfare Services	83,549,018	71,016,665	12,532,353	748
Promoting Safe and Stable Families	2,104,929	2,104,929	-	-
Foster Training and Recruitment	235,850	235,850	-	10
Licensing	698,317	698,317	-	-
Support and Therapeutic Options Program	890,013	623,009	267,004	-
Adoptions	4,759,816	4,759,816	-	46
ILP	1,869,773	1,869,773	-	18
Other Programs	1,843,183	3,239,743	(1,396,560)	16
<b>Total</b>	<b>95,950,899</b>	<b>84,548,102</b>	<b>11,402,797</b>	<b>838</b>

<b>Aging and Adult Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
In-Home Supportive Services	17,288,537	14,808,881	2,479,656	158
Adult Protective Services	4,732,776	4,508,879	223,897	56
IHSS Provider Payments	43,703,836	-	43,703,836	-
IHSS Provider Benefits	500,000	-	500,000	-
IHSS PA	309,877	-	309,877	-
Other Programs	1,500,000	1,500,000	-	-
<b>Total</b>	<b>68,035,026</b>	<b>20,817,760</b>	<b>47,217,266</b>	<b>214</b>

<b>Support</b>	<b>Staffing</b>
	<b>370</b>

<b>Non Claimable Costs</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
PERC Training Expense	350,000	-	350,000	-
LLUMC - Child Assess Center	130,000	-	130,000	-
Other	5,089,539	1,224,996	3,864,543	-
<b>Total</b>	<b>5,569,539</b>	<b>1,224,996</b>	<b>4,344,543</b>	<b>-</b>

**Total Local Share** **73,151,982**

**Social Services Realignment** **53,647,916**

**Grand Total Administrative Budget** **391,512,144** **318,360,162** **19,504,066** **3,670**



Changes by department are as follows:

### **TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)**

#### **STAFFING CHANGES**

Overall TAD program funding in 2009-10 is expected to increase approximately \$22.3 million. This increase is expected as a result of the state's proposal to provide additional funding to welfare administration in response to the current dramatic increases in caseload. This increased funding will be utilized by TAD to increase staffing by 55 positions in an effort to provide mandated services to this ever-increasing caseload. This increase includes the addition of the following:

- **50 Eligibility Worker II**
- **5 Eligibility Worker Supervisor I**

With a reduction of 25 positions in the following classifications: 2 Childcare Provider, 1 Employment Services Manager, 11 Employment Services Technician, 8 Office Assistant II, 1 Public Service Employee, 2 Supervising Office Assistant II.

#### **PROGRAM CHANGES**

Funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements despite the continuing caseload increases. This increase in caseload continues to force TAD to further streamline its methods of service delivery while increasing the Work Participation rate for recipients receiving CalWORKs benefits.

### **CHILDREN AND FAMILY SERVICES (CFS)**

#### **STAFFING CHANGES**

2009-10 allocations are expected to increase \$1.4 million. In an ongoing effort to enhance services to children in the foster care system CFS has established special advocacy classifications to assist with the educational and life skills programs necessary to promote self-sufficiency. The increase in allocations and deletions of select positions will also allow CFS to provide increased administrative oversight and support. These changes will increase CFS staffing by 17 budgeted positions. This increase includes the addition of the following:

- **8 Peer and Family Assistant II**
- **4 Peer and Family Assistant I**
- **3 Educational Advocates**
- **1 Social Service Aide**
- **1 Assistant Director of Children and Family Services**

The addition of the Peer and Family Assistant classifications and positions was approved by the Board on April 21, 2009, Item #63.

With a reduction of 61 positions in the following classifications: 1 Child Welfare Services Manager, 1 Contract Forensic Interview Specialist, 1 Executive Secretary II, 9 Office Assistant III, 1 Office Specialist, 1 Program Specialist I, 1 Program Specialist II, 8 Public Service Employees, 6 Social Service Practitioners, 26 Social Worker II, 1 Supervising Office Assistant, and 5 Supervising Social Service Practitioners.

#### **PROGRAM CHANGES**

Although funding increases are projected, CFS will continue to deliver mandated levels of services to clients in the most efficient manner possible. These services are provided in an effort to safeguard the well-being of children who reside within the county. Expenditures for services and hard goods are provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.



**DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)****STAFFING CHANGES**

Funding for IHSS Administration is expected to increase approximately \$1.4 million. As a result of this increase in funding, DAAS will be able to fully fund existing, unfilled positions that were budgeted, but not filled in 2008-09. DAAS will also add 1 Supervising Social Worker and delete 8 positions as follows: 1 Deputy Director, 1 Office Assistant II, 1 Office Assistant IV, 3 Social Service Practitioners, 1 Social Worker II, and 1 Supervising Social Service Practitioner.

**PROGRAM CHANGES**

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2009-10 are expected to increase 9% over 2008-09. Also paid hours in 2008-09 are projected to increase by 10% over 2007-08 actual. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$7.4 million of local funding is necessary due to projected caseload growth in 2009-10.

**SUPPORT DIVISIONS****STAFFING CHANGES**

Administrative support divisions will add 12 new budgeted positions. Unless identified below as funded by other means, all of these additions are the result of organizational adjustments within each division and are cost neutral. The added positions include:

- Administrative Services Division – Increase of 1 Human Services Revenue Maximization Analyst I and 1 Human Services Revenue Maximization Analyst II. Costs of these new positions are offset by the deletion of two comparable positions within ASD.
- C-IV Administration – Increase of 1 Contract C-IV Technical/Site Preparation Coordinator. Funded by C-IV state and federal funds.
- Information and Technology Services Division – Increase of 2 Business Systems Analyst II, 1 IT Technical Assistant II and 1 Programmer III. Costs of these new positions are offset by the deletion of other positions within ITSD.
- Performance, Education Resources Center – Increase of 1 Training & Development Specialist. Addition of this position was approved by the Board on February 10, 2009, Item #50.
- Personnel – Increase of 2 Payroll Specialist. Costs of these new positions are offset by the deletion of other positions within HS Personnel.
- Program Integrity Department – Increase of 1 Human Services Quality Review Supervisor III and 1 Appeals Specialist. Costs of the HS QRS III are offset by the deletion of other positions within PID. Addition of the Appeals Specialist position was approved by the Board on February 10, 2009, Item #50.

With a reduction of 83 positions in the following classifications: 1 Administrative Supervisor I, 1 Applications Specialist I, 4 Automated Systems Analyst I, 4 Automated Systems Technician, 3 Business Systems Analyst I, 1 Contract Accounting/Finance Reporting Coordinator, 1 Contract Children's Fund Executive Assistant, 1 Contract Children's Senior Program Assistant, 1 Executive Secretary II, 6 Fiscal Assistant, 2 Fiscal Specialist, 8 Fraud investigator, 1 Graduate Student Intern, 1 HSS Assistant Auditing Manager, 1 HSS Facilities & Services Manager, 8 HSS Quality Review Specialist, 4 HSS Quality Review Supervisor, 1 Human Resources Analyst I, 4 Office Assistant II, 2 Office Assistant III, 7 Program Specialist I, 5 Public Service Employee, 4 Staff Analyst II, 5 Storekeeper, 1 Supervising Accountant II, 1 Supervising Fiscal Specialist, 2 Supervising Office Assistant, 2 Supervising Automated Systems Analyst I, and 1 Systems Support Analyst III.





The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

#### REVENUE SOURCE AND LOCAL COST BREAKDOWN

	Appropriation	Revenue				Other Revenue	Local Cost	
		Federal	% Federal	State	% State	Total Federal/State	Local Share	Cost
Transitional Assistance Department								
Food Stamps	40,127,767	20,063,884	50%	13,221,524	33%	33,285,408	6,842,359	17%
Single Allocation								
CalWORKs - Eligibility	37,713,013	9,610,745	25%	25,004,638	66%	34,615,383		
CalWORKs - Mental Health	6,400,102	-	-	6,400,102	100%	6,400,102	-	-
CalWORKs - Cal-Learn	1,973,000	986,500	50%	986,500	50%	1,973,000	-	-
CalWORKs - Welfare to Work	42,296,463	42,296,463	100%	-	-	42,296,463	-	-
CalWORKs - Child Care Admin	14,169,875	14,169,875	100%	-	-	14,169,875		
Total Single Allocation	102,552,453	67,063,583		32,391,240		99,454,823	3,097,630	8%
Medi-Cal	72,359,547	36,179,774	50%	36,179,773	50%	72,359,547	-	-
Foster Care Administration	5,158,017	1,934,428	38%	2,717,348	53%	4,651,776	506,241	10%
General Relief Administration	565,823	-	-	-	-	-	565,823	100%
Food Stamp Employment Training	360,174	318,564	88%	-	-	318,564	41,610	12%
Other	832,899	-	0%	832,830	100%	832,830	866,287	(866,287)
Total	221,956,680	125,560,233		85,342,715		210,902,948	866,287	10,187,376
Department of Children's Services								
Child Welfare Services - Basic	79,270,392	38,779,471	49%	27,958,568	35%	66,738,039	12,532,353	16%
Child Welfare Services - Augmentation	4,278,626	2,995,038	70%	1,283,588	30%	4,278,626		
CWS Total	83,549,018	41,774,509		29,242,156		71,016,665	12,532,353	
Promoting Safe and Stable Families	2,104,929	2,104,929	100%	-	-	2,104,929	-	-
Foster Training and Recruitment	235,850	137,133	58%	98,717	42%	235,850	-	-
Licensing	698,317	289,249	41%	409,068	59%	698,317	-	-
Support and Therapeutic Options	890,013	-	-	623,009	70%	623,009	267,004	30%
Adoptions	4,759,816	1,971,781	41%	2,788,035	59%	4,759,816	-	-
ILP	1,869,773	1,045,154	56%	824,619	44%	1,869,773	-	-
Other Programs	1,843,183	364,604	20%	1,478,579	80%	1,843,183	1,396,560	(1,396,560)
Total	95,950,899	47,687,359		35,464,183		83,151,542	1,396,560	11,402,797
Aging and Adult Services								
In-Home Supportive Services	17,288,537	8,850,002	51%	5,958,879	34%	14,808,881	2,479,656	15%
Adult Protective Services	4,732,776	2,450,000	46%	2,058,879	44%	4,508,879	223,897	4%
IHSS Provider Payments Local Match	43,703,836	-	-	-	-	-	43,703,836	100%
IHSS Provider Benefits Local Match	500,000	-	-	-	-	-	500,000	100%
IHSS PA Local Cost Match	309,877	-	-	-	-	-	309,877	100%
Other Programs	1,500,000	-	-	1,500,000	100%	1,500,000		
Total	68,035,026	11,300,002		9,517,758		20,817,760		47,217,266
Non Claimable Costs								
PERC Training Expense	350,000	-	-	-	-	-	350,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-	130,000	100%
Other	5,089,539	-	-	1,224,996	24%	1,224,996	3,864,543	76%
Total	5,569,539	-		1,224,996		1,224,996		4,344,543
Total Administrative Budget	391,512,144	184,547,594	47%	131,549,652	34%	316,097,246	2,262,847	73,151,982 19%
SOCIAL SERVICES REALIGNMENT							53,647,916	
							19,504,066	Local Cost Target

This is the fixed County MOE for the CalWORKs Single Allocation which is split between Eligibility and Food Stamps. \$9,939,989

Remainder of Single Allocation for Stage 1 Childcare is \$41,912,123 (provider payments) and is accounted for in ETP budget.

Other Revenue Reducing Local Share

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic al

Other Revenue Reducing Local Share

This is the fixed County MOE for Adult Protective Services Administration. \$223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of \$500,000. Other revenue reducing local share

State Revenue for C-IV Reimbursement

Fed/State Revenue only.



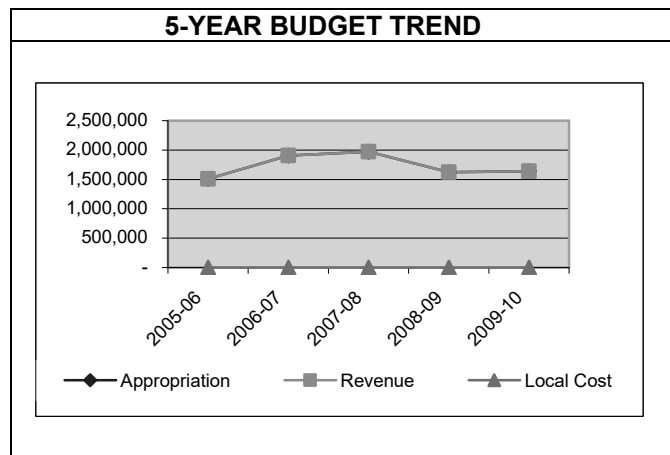
## Domestic Violence/Child Abuse Services

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

### BUDGET HISTORY



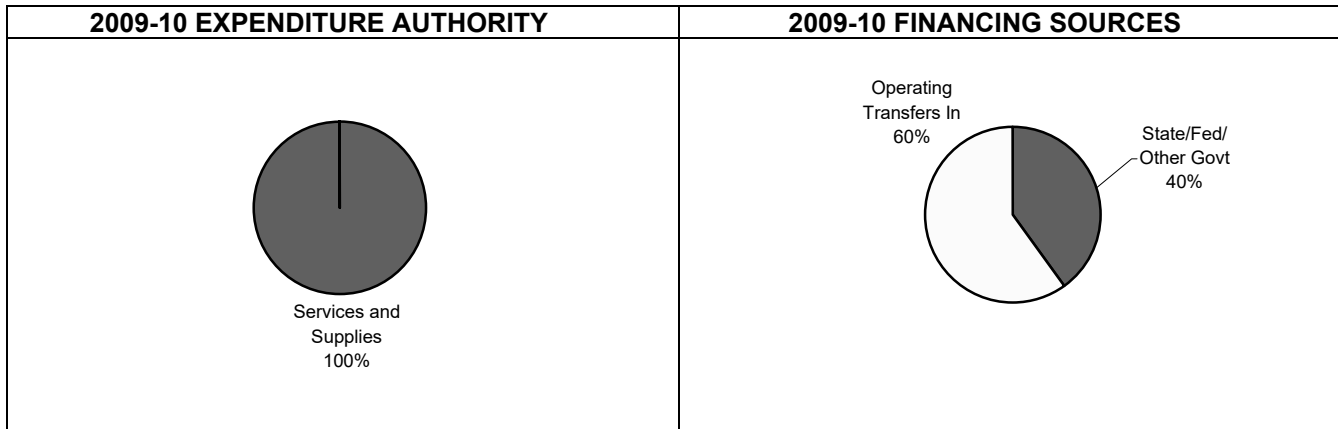
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,193,988	1,627,970	1,488,344	1,622,818	1,532,671
Departmental Revenue	1,193,591	1,625,483	1,433,965	1,622,818	1,533,348
Local Cost	397	2,487	54,379	-	(677)

Actual appropriation for 2008-09 is \$90,147 less than modified budget. The total amount for contracts awarded was less than originally budgeted because contracts with some vendors were not renewed in 2008-09. Remaining funds from the sale of marriage licenses, birth certificates and court-imposed fines are held in reserve for future year's contracts.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Domestic Violence/Child Abuse  
FUND: General

BUDGET UNIT: AAA DVC  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	1,193,988	1,627,970	1,488,344	1,532,671	1,622,818	1,638,805	15,987
Total Appropriation	1,193,988	1,627,970	1,488,344	1,532,671	1,622,818	1,638,805	15,987
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	630,509	660,927	669,022	596,360	656,812	656,812	-
Other Revenue	94,000	-	-	678	-	-	-
Total Revenue	724,509	660,927	669,022	597,038	656,812	656,812	-
Operating Transfers In	469,082	964,556	764,943	936,310	966,006	981,993	15,987
Total Financing Sources	1,193,591	1,625,483	1,433,965	1,533,348	1,622,818	1,638,805	15,987
Local Cost	397	2,487	54,379	(677)	-	-	-

Other charges of \$1,638,805 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

The child abuse prevention program is funded by a state grant of \$656,812. Operating transfers in of \$981,993 represents revenue generated from a surcharge placed on certified copies of birth certificates and court fines imposed in domestic violence cases.

Each year, the department completes an analysis of the revenue from the state grant referenced above and the court fines and surcharges on marriage licenses and birth certificates. It was determined that \$1,638,805 of these revenues will be available for domestic violence prevention and child abuse prevention contracts in 2009-10.



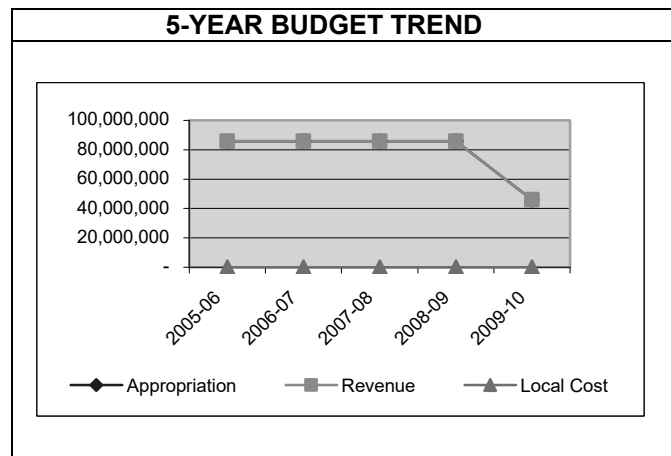
## Entitlement Payments (Child Care)

### DESCRIPTION OF MAJOR SERVICES

The CalWORKs Stage 1 childcare program is administered by the Transitional Assistance Department (TAD) and financed within this budget unit. This program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. This program is intended to fund childcare for CalWORKs recipients who are seeking employment or have obtained employment. Childcare provider payments are 100% federally funded through reimbursements by the state.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

### BUDGET HISTORY



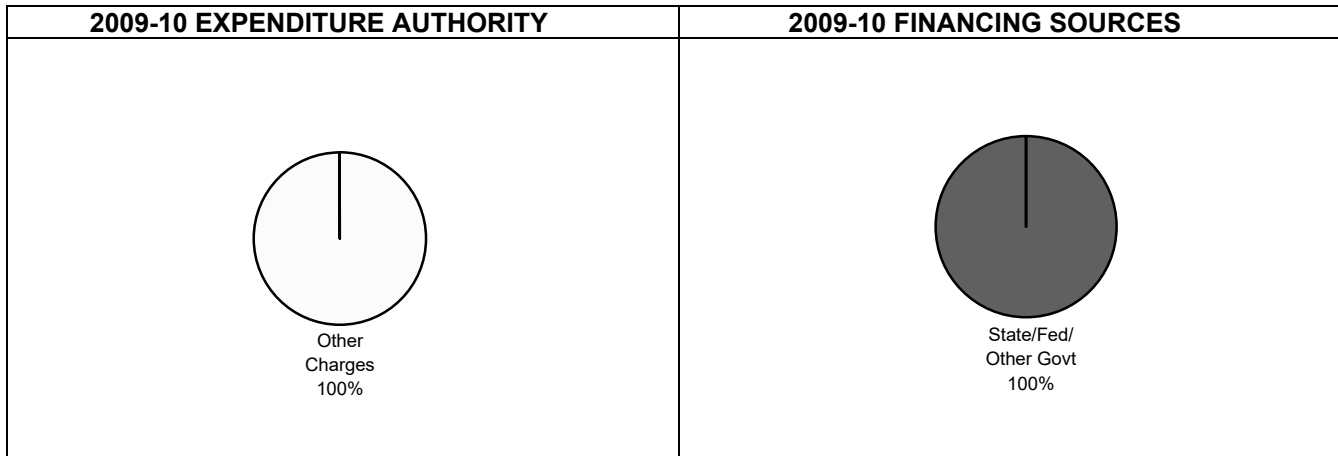
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	79,183,003	75,310,636	77,067,053	85,905,228	36,293,569
Departmental Revenue	79,182,742	75,311,168	77,067,053	85,905,228	36,293,569
Local Cost	261	(532)	-	-	-

Actual appropriation for 2008-09 is \$49.6 million below the modified budget due to the transfer of \$46.5 million of state childcare programs from TAD to county schools. Additionally, as the economy has slowed, jobs have become more scarce for CalWORKs participants. Therefore, the need for childcare did not grow as quickly as anticipated.

Also, in February 2009, the state suspended the Regional Market Rate (RMR) payment ceiling increase. This is the standard by which childcare case reimbursements are set. The RMR was held at the previous year's levels; therefore the average cost per case did not increase as originally anticipated.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Entitlement Payments (Child Care)  
FUND: General

BUDGET UNIT: AAA ETP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	79,183,003	75,310,636	77,067,053	36,293,569	85,905,228	45,994,200	(39,911,028)
Total Appropriation	79,183,003	75,310,636	77,067,053	36,293,569	85,905,228	45,994,200	(39,911,028)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	79,182,742	75,311,168	77,067,053	36,293,569	85,905,228	45,994,200	(39,911,028)
Total Revenue	79,182,742	75,311,168	77,067,053	36,293,569	85,905,228	45,994,200	(39,911,028)
Local Cost	261	(532)	-	-	-	-	-

Other charges of \$46.0 million represent payments to childcare providers for Stage 1 childcare.

The appropriation for 2009-10 will be \$39.9 million less than 2008-09. This is primarily due to a \$46.5 million reduction in revenue due to the transition of the state childcare programs to county schools.

Note - When this budget was prepared, Stage 1 childcare was expected to increase by \$6.6 million or 16.5% due to anticipated large caseload increases in all CalWORKs programs, including Stage 1 childcare. Changes to the CalWORKs program resulting from recent State budget modifications may cause the childcare caseload to decrease by 25%. These changes may lead to reduced allocations for Stage 1 childcare instead of the increases that were anticipated. HS will monitor expenditures accordingly so as to remain within final allocations received.



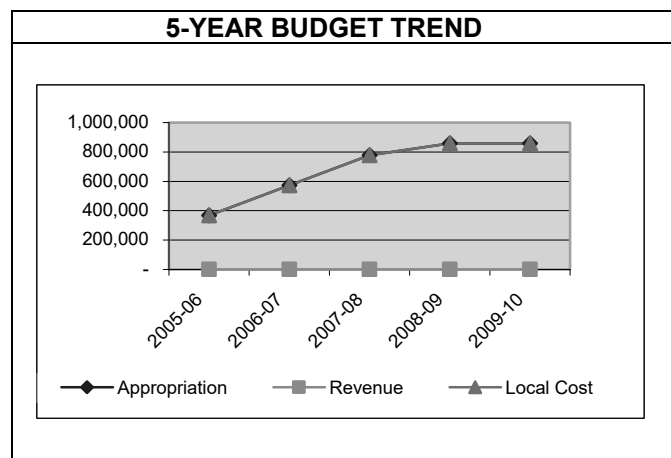
## Out-of-Home Child Care

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources or those who are undocumented residents. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	464,594	705,511	502,708	534,415	514,348
Departmental Revenue	-	-	-	-	3,044
Local Cost	464,594	705,511	502,708	534,415	511,304

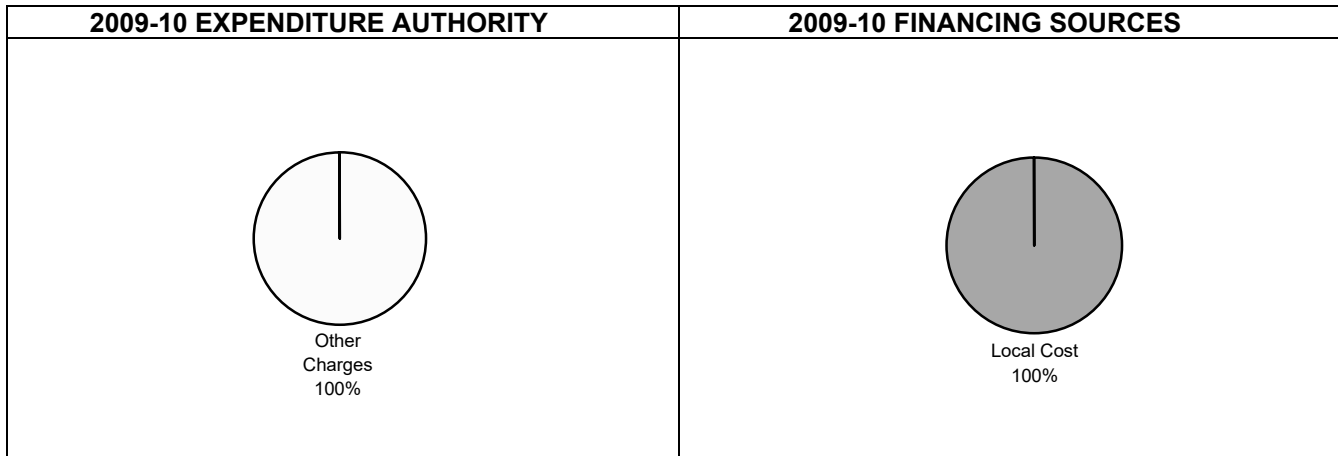
Appropriation in the budget unit is relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

In a continuing effort to reduce costs in this budget unit, Children and Family Services (CFS) reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administration budget unit.

Actual appropriation for 2008-09 is \$20,067 below the modified budget due to average monthly caseload declining by 38%. While the need for costly specialized services provided to children in this program has caused the average cost per case to increase by 20%, the Transitional Assistance Department (TAD) and CFS have controlled expenditures through their continued effort to study methods to reduce the length of time a client receives aid under this program.

Local cost savings of \$23,111 was used to offset local cost overages in other HS subsistence budget units and allowed HS to remain within overall local cost allocations.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Out-of-Home Child Care  
FUND: General

BUDGET UNIT: AAA OCC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	464,594	705,511	502,708	514,348	859,415	859,415	-
Total Appropriation	464,594	705,511	502,708	514,348	859,415	859,415	-
<b>Departmental Revenue</b>							
Other Financing Sources	-	-	-	3,044	-	-	-
Total Revenue	-	-	-	3,044	-	-	-
Local Cost	464,594	705,511	502,708	511,304	859,415	859,415	-

Other charges of \$859,415 represent payments for room, board and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2009-10 expenditures are projected to increase \$345,067 from 2008-09 actual levels, which will result in the budget remaining the same as the prior year. The 2009-10 caseload is expected to decrease 6% based on the downward trend in caseload growth over the past few months. The increasing need for costly specialized services provided to children in this program is projected to increase the average cost per case approximately 71% above average costs in 2008-09.



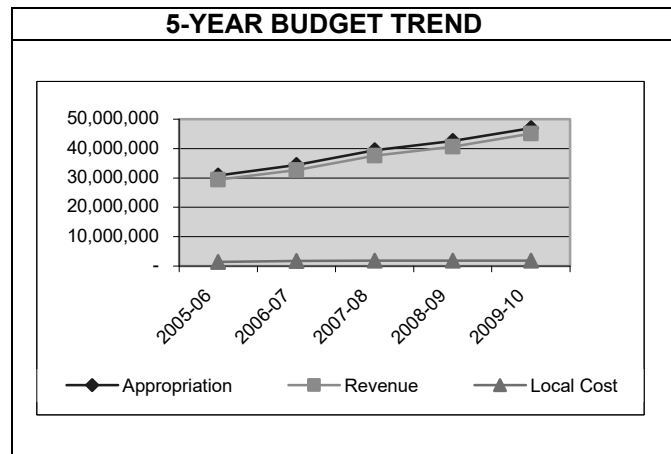
## Aid to Adoptive Children

### DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget unit is funded approximately 45.5% federal, 41% state, with the remaining costs offset by revenue from the Social Services Realignment and county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	29,040,361	32,515,990	36,935,857	42,543,049	41,567,551
Departmental Revenue	27,528,291	30,721,439	35,048,704	40,655,896	39,582,954
Local Cost	1,512,070	1,794,551	1,887,153	1,887,153	1,984,597

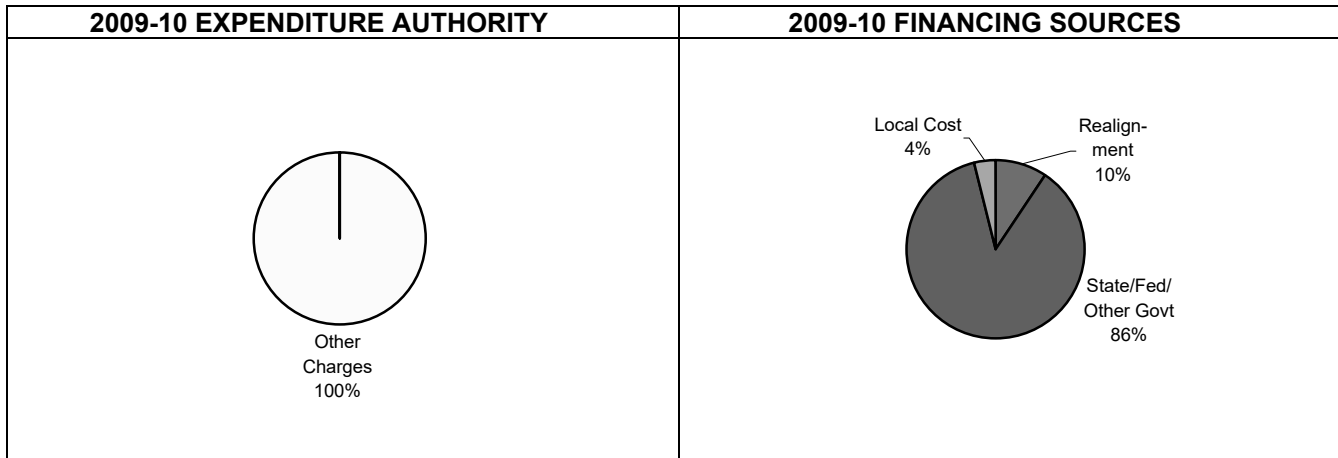
From 2005-06 through 2008-09 appropriation and revenue in this program have increased 45%. In that time, caseload has increased 34% and the average cost per case has increased 8%. The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 86% funded by federal and state revenue, with a 14% local share. The local share is funded with a combination of Social Services Realignment and county general funds.

Actual appropriation for 2008-09 is \$975,498 less than modified budget. This can be attributed to the fact that caseload and case costs both increased more slowly than projected. Less revenue was received than anticipated and, as a result, local cost exceeded allocation by \$97,444. Local cost savings in other HS subsistence budget units was utilized to allow HS to remain within overall local cost allocations.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Aid to Adoptive Children  
FUND: General

BUDGET UNIT: AAB ATC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	29,040,361	32,515,990	36,935,857	41,567,551	42,543,049	46,955,024	4,411,975
Total Appropriation	29,040,361	32,515,990	36,935,857	41,567,551	42,543,049	46,955,024	4,411,975
<b>Departmental Revenue</b>							
Realignment	2,832,775	3,067,873	3,381,422	3,914,029	4,378,941	4,498,308	119,367
State, Fed or Gov't Aid	24,695,516	27,653,566	31,667,282	35,668,925	36,276,955	40,569,563	4,292,608
Total Revenue	27,528,291	30,721,439	35,048,704	39,582,954	40,655,896	45,067,871	4,411,975
Local Cost	1,512,070	1,794,551	1,887,153	1,984,597	1,887,153	1,887,153	-

Other charges of \$46.9 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs.

Appropriation is increasing by \$4.4 million, (10.4%), over 2008-09 final budget. This increase is based on 55,436 annual cases, an 8% increase over the 2008-09 budget and average monthly aid payments of \$847, a 3.4% increase over the 2008-09 budget. Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

The required local share for this program was temporarily reduced as a result of a component of the Federal Economic Stimulus legislation passed in March 2009. This legislation temporarily increased the Federal Medical Assistance Percentage (FMAP), which effectively reduces the state and local share. The resulting local share required for 2009-10 is \$6,385,461, an increase of \$119,637, (1.9%) over 2008-09. Of this amount, the general fund contributes \$1,887,153 and Social Services Realignment contributes \$4,498,308.



## AFDC – Foster Care

### DESCRIPTION OF MAJOR SERVICES

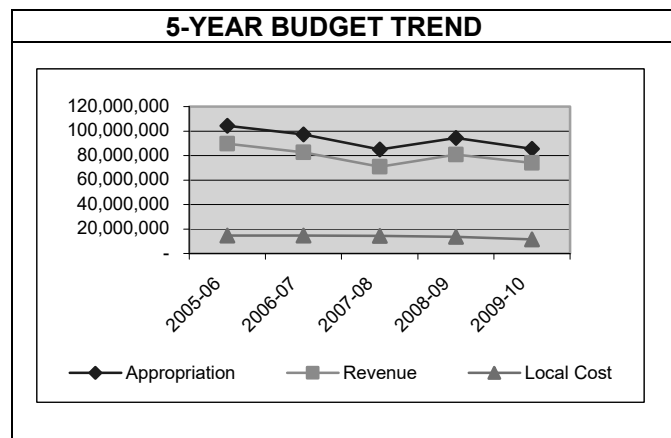
This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both Children and Family Services (CFS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than CFS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are now approximately 44% federal, 22.5% state, and 33.5% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

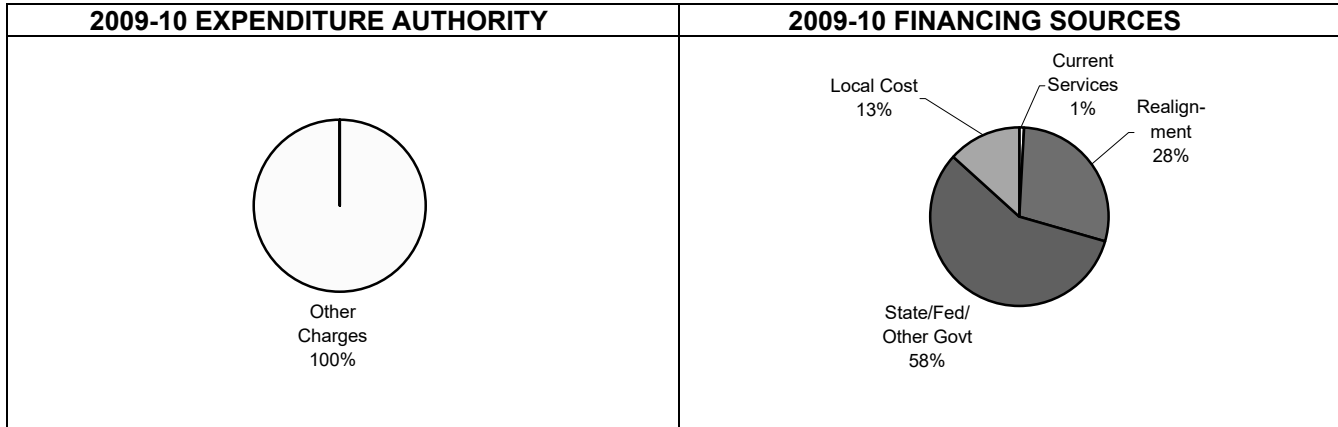
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	94,195,015	85,014,346	84,900,721	94,087,086	81,433,463
Departmental Revenue	79,357,104	70,199,472	70,622,768	80,826,584	68,077,865
Local Cost	14,837,911	14,814,874	14,277,953	13,260,502	13,355,598

Foster Care continues to experience a slow but steady decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. A decrease in the number of petitions filed also contributed to the caseload decline.

While actual federal caseload and grant costs were significantly lower than budget, actual non-federal caseload and grant costs were 10% higher than budget. This is, in part, due to a change in the eligibility status of emergency assistance cases from federal to non-federal eligibility. As a result, expenditures and revenue were \$12.6 million and \$12.7 million less than modified budget, respectively. The lower expenditures resulted in a \$4.9 million savings of Social Services Realignment.

Changes in revenue classification have caused this budget unit to exceed modified budget local cost by approximately \$95,000. Local cost savings in other HS subsistence budget units were utilized to allow HS to remain within overall local cost allocations.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: AFDC - Foster Care  
FUND: General

BUDGET UNIT: AAB BHI  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	93,317,246	85,014,346	84,900,721	80,949,482	94,387,086	84,500,144	(9,886,942)
Transfers	877,769	-	-	-	-	-	-
Total Appropriation	94,195,015	85,014,346	84,900,721	80,949,482	94,387,086	84,500,144	(9,886,942)
Operating Transfers Out	-	-	-	483,981	-	1,000,000	1,000,000
Total Requirements	94,195,015	85,014,346	84,900,721	81,433,463	94,387,086	85,500,144	(8,886,942)
<b>Departmental Revenue</b>							
Realignment	20,934,763	19,736,012	18,081,672	19,496,330	24,377,815	24,335,437	(42,378)
State, Fed or Gov't Aid	57,335,742	49,706,375	51,495,632	47,796,367	55,648,769	48,971,216	(6,677,553)
Current Services	1,060,578	742,337	1,030,425	836,522	800,000	800,000	-
Other Revenue	26,021	14,748	15,039	(51,354)	-	-	-
Total Revenue	79,357,104	70,199,472	70,622,768	68,077,865	80,826,584	74,106,653	(6,719,931)
Local Cost	14,837,911	14,814,874	14,277,953	13,355,598	13,560,502	11,393,491	(2,167,011)

Other charges of \$84.5 million represent aid payments for children placed in foster homes and group-care facilities. The \$9.9 million decrease from the prior year is due to anticipated caseload decreases. Included are expenditures of \$1.2 million for the Transitional Housing Program-Plus (THPP-Plus) that is used to provide support services to youth exiting foster care. The THPP-Plus program is 100% state funded.

Operating transfers out of \$1,000,000 represents support of a new program, the Wraparound Reinvestment Fund. This fund consists of amounts retained from payments made to contracted Wraparound program agencies. Contracts stipulate that the county will retain 5-10% of the monthly Wraparound Foster Care payment made to these agencies and that these funds be re-invested in a Child Welfare Services Program.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. This decline has stabilized and non-federal cases are projected to increase 17%. Average grant costs of non-federal cases are projected to increase 14%.

The \$8.9 million decrease in appropriation will result in a revenue decrease of \$6.7 million from 2008-09 final budget.

Current services, or child support collections, are estimated at \$800,000.

The required local share for this program will be temporarily reduced as a result of a component of the Federal Economic Stimulus legislation passed in March 2009. This legislation temporarily increases the Federal Medical Assistance Percentage (FMAP), which effectively reduces the state and local share.

Estimated local cost savings of \$2.2 million from 2009-10 was used to adjust local cost allocations in other HS subsistence budget units and allows HS to remain within overall local cost allocations.



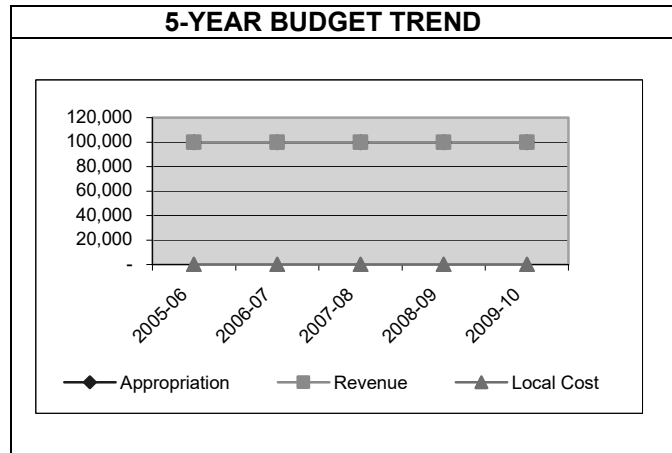
## Refugee Cash Assistance

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



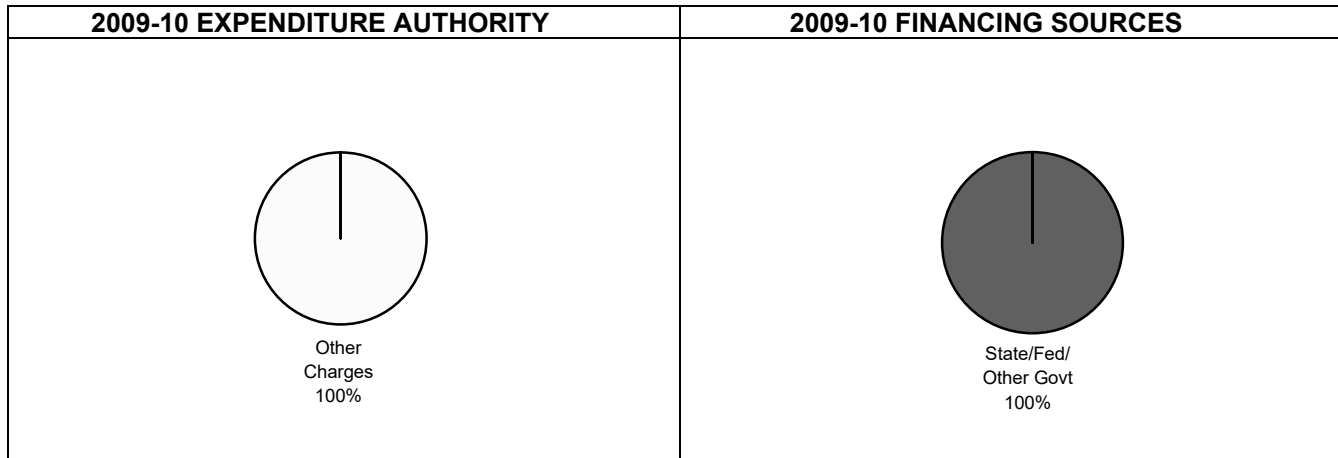
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	35,292	3,397	37,688	100,000	42,366
Departmental Revenue	34,019	4,846	42,347	100,000	40,629
Local Cost	1,273	(1,449)	(4,659)	-	1,737

Actual appropriation for 2008-09 is \$57,634, or 57%, under modified budget. Appropriation fluctuates from year to year due to the eight-month time limit of this program and the number of refugees who enter the county each year who do not meet the requirements for other assistance programs.

This program is 100% federally funded but departmental revenue was \$1,737 less than appropriation due to the flow of reimbursement from the federal government that fluctuates from year-to-year. Local cost savings in other HS subsistence budget units were utilized to offset this local cost overage and allow HS to remain within overall local cost allocations.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Refugee Cash Assistance  
FUND: General

BUDGET UNIT: AAB CAP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	35,292	3,397	37,688	42,366	100,000	100,000	-
Total Appropriation	35,292	3,397	37,688	42,366	100,000	100,000	-
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	34,019	4,846	42,347	40,629	100,000	100,000	-
Total Revenue	34,019	4,846	42,347	40,629	100,000	100,000	-
Local Cost	1,273	(1,449)	(4,659)	1,737	-	-	-

Other charges of \$100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. Appropriation of \$100,000 allows sufficient funding to serve clients if there is an influx of refugees into the county who do not meet the requirements for other assistance programs.

This entitlement program is 100% federally funded.



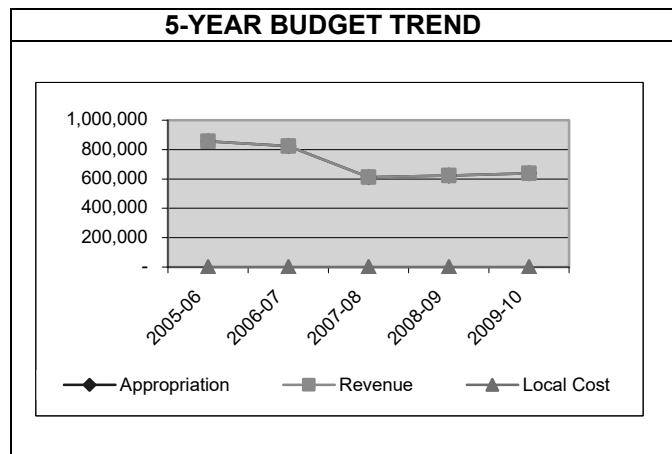
## Cash Assistance for Immigrants

### DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% State funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

### BUDGET HISTORY



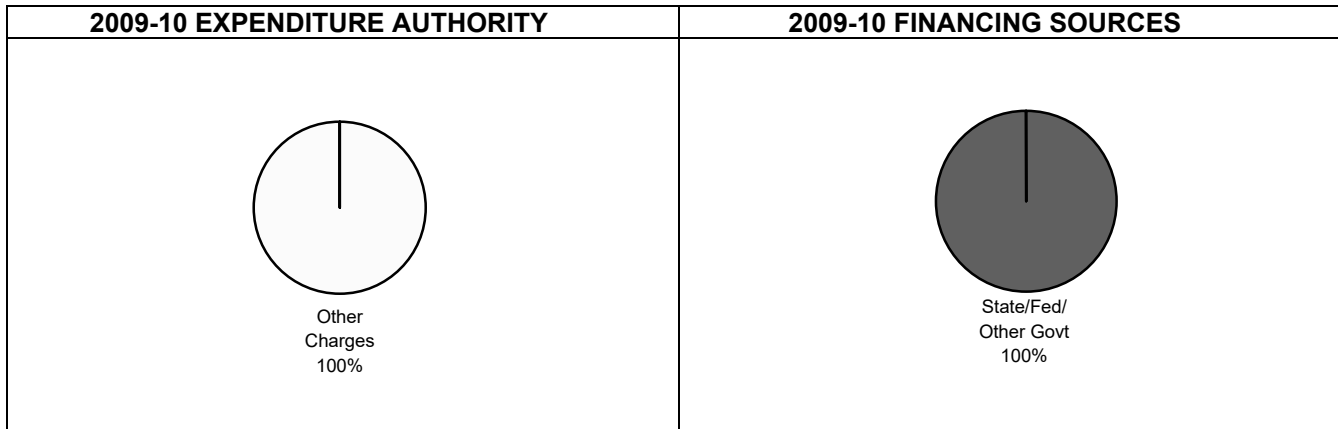
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	582,656	548,136	541,347	623,764	619,636
Departmental Revenue	577,420	547,175	540,370	623,764	620,130
Local Cost	5,236	961	977	-	(494)

Actual appropriation for 2008-09 is \$4,128, or 1%, less than modified budget. Although caseload in this program has declined over the past 7 years, it increased in 2008-09. The increase is thought to be due to clients' inability to move into the federal SSI/SSP program as quickly as in past years. The caseload increase in 2008-09 and an increase in average grant amounts resulted in a 14% increase in expenditures from the prior year.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Cash Assistance for Immigrants  
FUND: General

BUDGET UNIT: AAB CAS  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	582,656	548,136	541,347	619,636	623,764	637,528	13,764
Total Appropriation	582,656	548,136	541,347	619,636	623,764	637,528	13,764
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	577,420	547,175	540,370	620,130	623,764	637,528	13,764
Total Revenue	577,420	547,175	540,370	620,130	623,764	637,528	13,764
Local Cost	5,236	961	977	(494)	-	-	-

Other charges of \$637,528 represent payments to legal immigrants who meet the SSI/SSP immigration status requirements.

For 2009-10, appropriation for this program is \$13,764 more than the prior budget year. This increase is the result of an estimated 2% increase in caseload and 4.1% increase in average grant amounts and reflects the actual historical caseload and grant data from the prior five years and anticipated statewide increases in participation in this program.

This is a 100% state funded program.



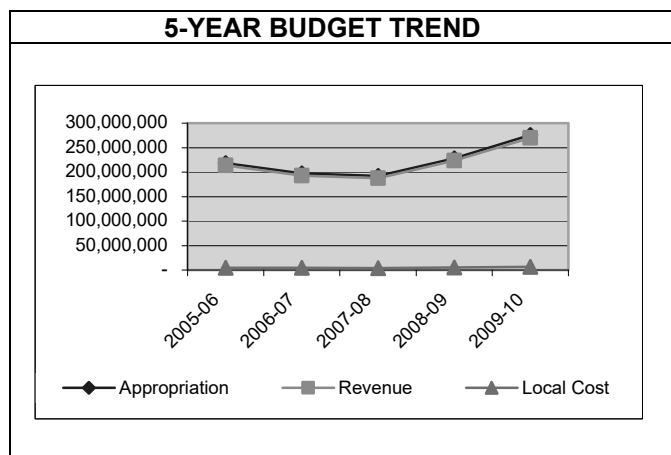
## CalWORKs – All Other Families

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

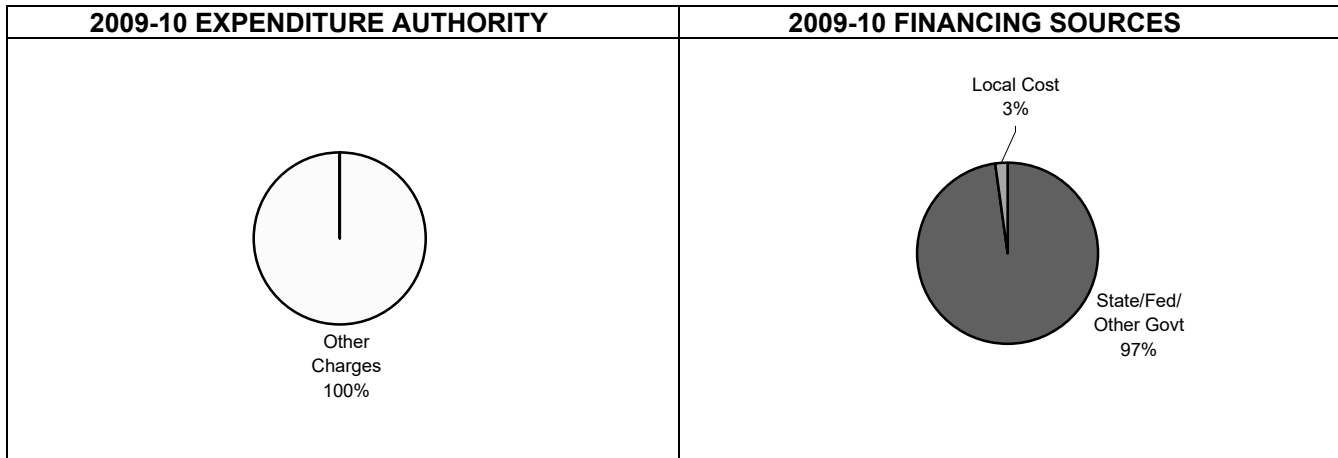
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	193,115,319	186,254,610	207,308,985	242,648,748	233,930,511
Departmental Revenue	188,373,897	182,084,544	202,853,013	237,331,109	228,858,327
Local Cost	4,741,422	4,170,066	4,455,972	5,317,639	5,072,184

In April 2009, the Board of Supervisors approved increases to appropriation, revenue and local cost targets to accommodate rapidly escalating expenditures driven by unprecedented caseload growth; as a result of the recent economic downturn and the rise in unemployment. The modified budget reflects a \$14.4 million increase in appropriation and a \$14.1 million increase in revenue. Local cost savings in other budget units included in the same Board action contributed the required \$300,000 increase in local cost.

In the last three months of the fiscal year, caseload growth slowed and resulted in much lower expenditures than anticipated when the April 2009 item was prepared. Therefore, actual appropriation for 2008-09 is \$8.7 million less than modified budget. Subsequently, actual departmental revenue is \$8.5 million less than modified budget. Lower appropriation and lower corresponding departmental revenue contributed to local cost savings of \$245,455. This local cost savings was used to offset local cost overages in other HS subsistence budget units to allow HS to remain within overall local cost allocations.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: CalWORKs - All Other Families  
FUND: General

BUDGET UNIT: AAB FGR  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	193,115,319	186,254,610	207,308,985	233,930,511	228,225,185	275,998,904	47,773,719
Total Appropriation	193,115,319	186,254,610	207,308,985	233,930,511	228,225,185	275,998,904	47,773,719
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	187,534,777	181,514,137	201,985,844	228,065,034	222,519,555	269,098,920	46,579,365
Current Services	839,120	570,407	867,169	793,293	687,991	687,991	-
Total Revenue	188,373,897	182,084,544	202,853,013	228,858,327	223,207,546	269,786,911	46,579,365
Local Cost	4,741,422	4,170,066	4,455,972	5,072,184	5,017,639	6,211,993	1,194,354

Other charges of \$276.0 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

Until the economy recovers, the caseload increases experienced in 2008-09 are expected to continue into 2009-10. A decrease in the average income per case is also expected to continue, resulting in the need for increased financial assistance to clients. Caseload is budgeted to increase 12% and cost per case is budgeted to increase 2.5% over 2008-09 caseloads and costs.

Federal and state funds account for \$269.1 million or 97.5% of the revenue for this program. Current services or child support collections represent \$687,991. The mandated local share of 2.5% is funded with county general fund.

The increase of appropriation and revenue will result in additional local cost of \$1.2 million over 2008-09 final budget. Local cost savings in other HS subsistence budget units was used to adjust local cost allocation for 2009-10 and allows HS to remain within overall local cost allocations.



## Kinship Guardianship Assistance Program

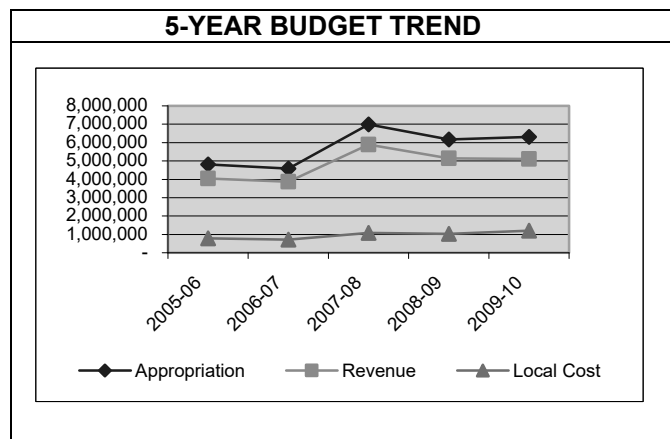
### DESCRIPTION OF MAJOR SERVICES

This federal program was implemented on January 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

Due to recent funding changes made by the State, this program is approximately 80% state funded. The remaining 20% mandated local share is funded by the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,988,895	4,449,022	5,129,830	6,211,472	5,561,419
Departmental Revenue	3,459,945	3,737,015	4,241,049	5,135,205	4,485,333
Local Cost	528,950	712,007	888,781	1,076,267	1,076,086

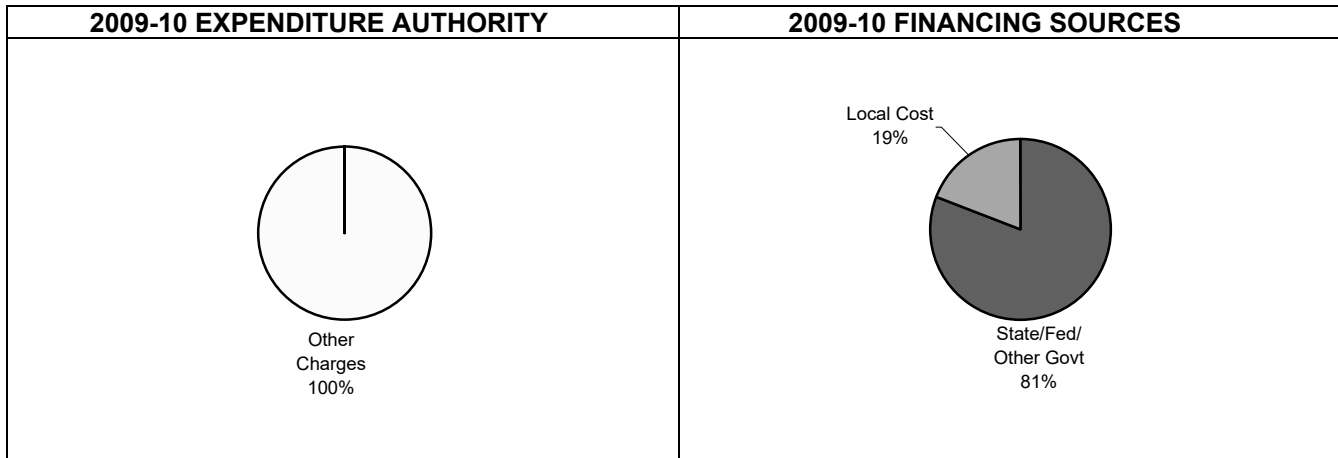
In April 2009, the Board of Supervisors approved a \$50,000 increase to appropriation and local cost targets to address a recent change in funding ratios. Previously this program was 65% federal and 17.5% state funded and required a 17.5% county share. Changes made by the State to the method of funding this program have eliminated federal funding and changed the funding ratio to 80% state with a 20% county share.

Actual appropriation for 2008-09 is \$0.65 million less than modified budget due to lower than expected caseload and grant costs. Although the number of 2008-09 cases was 3% higher than actual caseload experienced in the prior year, the number of cases were 10% lower than modified budget. Fewer children have entered this program than was projected when the budget was prepared. Grant costs remained at the level budgeted. Also, in March 2007, the state implemented an enhancement to this program, KinGap Plus, which includes a Specialized Care Increment (SCI) and clothing allowance. Implementation of this enhancement has progressed more slowly than projected and contributed to the lower than budgeted expenditures.

Departmental revenue received was commensurate with appropriation and resulted in local cost savings of \$181. These savings were used to offset local cost overages in other HS subsistence budget units and allowed HS to remain within overall local cost allocations.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Kinship Guardianship Assistance Program  
FUND: General

BUDGET UNIT: AAB KIN  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	3,988,895	4,449,022	5,129,830	5,561,419	6,161,472	6,304,032	142,560
Total Appropriation	3,988,895	4,449,022	5,129,830	5,561,419	6,161,472	6,304,032	142,560
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	3,403,407	3,687,046	4,155,375	4,705,651	5,075,205	5,043,225	(31,980)
Current Services	56,538	49,969	85,674	(220,318)	60,000	60,807	807
Total Revenue	3,459,945	3,737,015	4,241,049	4,485,333	5,135,205	5,104,032	(31,173)
Local Cost	528,950	712,007	888,781	1,076,086	1,026,267	1,200,000	173,733

Other charges of \$6.3 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian. Despite Children and Family Services' continuing efforts to expand the KinGap Plus program, the movement of children into this enhanced program has expanded more slowly than anticipated yet caseload is steadily increasing each year. Appropriation is increasing only 2% from 2008-09 final budget.

Departmental revenue of \$5.1 million represents reimbursements received from State and Child Support collections.

Due to the increase in appropriation and decrease in federal/state reimbursement, local cost has increased \$173,733 from 2008-09 final budget. Local cost savings in other HS subsistence budget units was used to adjust local cost allocation for 2009-10 and allows HS to remain within overall local cost allocations.



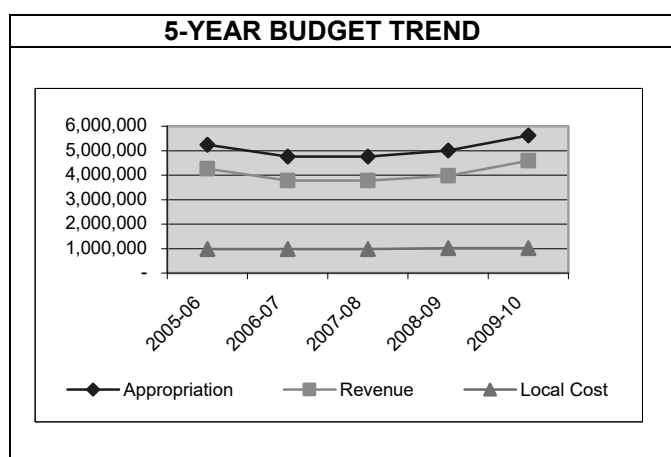
## Seriously Emotionally Disturbed

### DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3632 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget unit includes an expenditure offset of \$225,000 from DBH for clients placed in residential facilities outside of California. This budget unit is funded 40% by the state with the remainder funded from Social Services Realignment and a county general fund contribution.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY

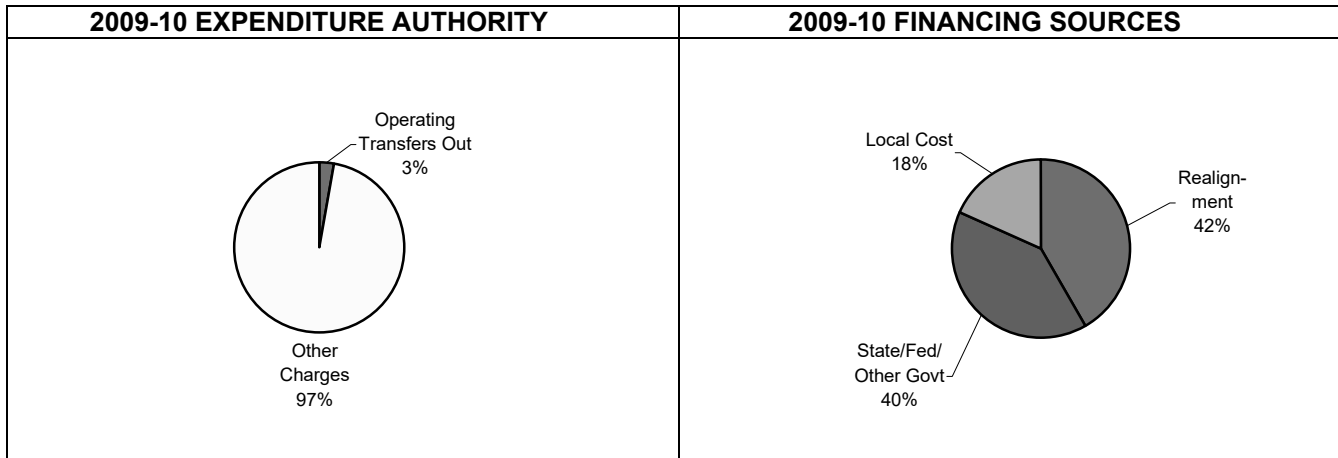


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,910,719	3,882,573	4,881,618	5,525,301	5,524,376
Departmental Revenue	2,930,317	2,908,034	3,901,216	4,501,989	4,303,743
Local Cost	980,402	974,539	980,402	1,023,312	1,220,633

Actual departmental revenue for 2008-09 is \$198,246 less than modified budget. This is because the abatement for some DBH reimbursements recorded in the prior fiscal year affected HS's ability to claim revenue in 2008-09. This revenue shortfall resulted in a local cost overage of \$197,321. Local cost savings in other HS subsistence budget units were utilized to offset this overage and allow HS to remain within overall local cost allocations.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Seriously Emotionally Disturbed  
FUND: General

BUDGET UNIT: AAB SED  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	3,910,719	3,882,573	4,881,618	5,442,862	5,000,301	5,465,961	465,660
Total Appropriation	3,910,719	3,882,573	4,881,618	5,442,862	5,000,301	5,465,961	465,660
Operating Transfers Out	-	-	-	81,514	-	150,000	150,000
Total Requirements	3,910,719	3,882,573	4,881,618	5,524,376	5,000,301	5,615,961	615,660
<b>Departmental Revenue</b>							
Realignment	1,410,240	1,330,351	1,516,742	2,238,720	1,976,869	2,346,264	369,395
State, Fed or Gov't Aid	1,520,077	1,577,683	2,384,474	2,065,023	2,000,120	2,246,385	246,265
Total Revenue	2,930,317	2,908,034	3,901,216	4,303,743	3,976,989	4,592,649	615,660
Local Cost	980,402	974,539	980,402	1,220,633	1,023,312	1,023,312	-

Other charges of \$5.5 million represent payments for out-of-home costs for SED children.

Operating transfers out of \$150,000 represents transfers to the Wraparound Reinvestment Fund. Contracts with Wraparound program agencies stipulate the County will retain 5 – 10% of the monthly Wraparound SED payment to be re-invested in a Child Welfare Services Program.

In 2009–10, program costs are projected to increase \$615,660 over the 2008–09 final budget. This is due to increased caseload even though case costs associated with out-of-home care are expected to be slightly lower. Additional state revenue of \$246,265 is expected. The resulting local share increase of \$369,395 will be funded with additional Social Services Realignment. No additional county general fund contribution is necessary.

This budget unit is funded 40% by the state with the remainder funded by Social Services Realignment and a county general fund contribution.



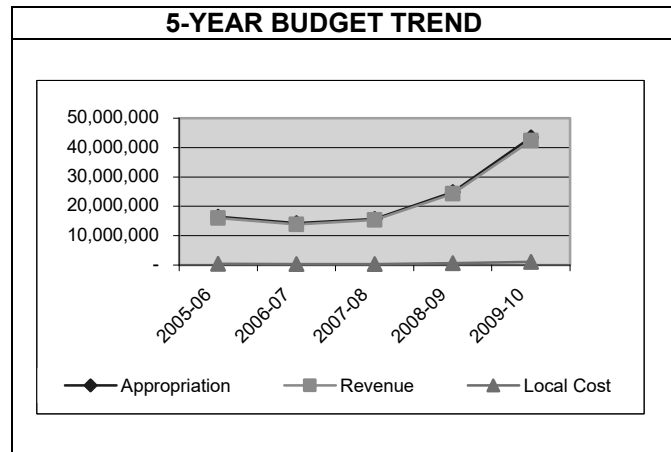
## CalWORKs – 2 Parent Families

### DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget unit includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



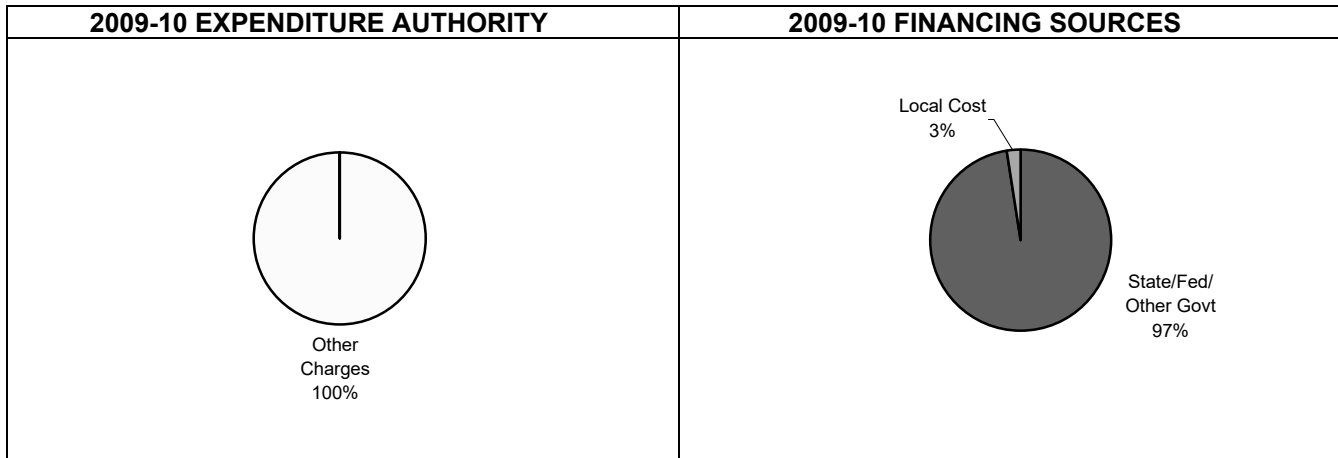
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	13,484,314	13,750,366	19,686,384	33,236,116	30,574,906
Departmental Revenue	13,082,151	13,374,083	19,282,145	32,406,651	29,823,392
Local Cost	402,163	376,283	404,239	829,465	751,514

In April 2009, the Board of Supervisors approved increases to appropriation, revenue and local cost targets to accommodate rapidly escalating expenditures driven by unprecedented caseload growth; as a result of the recent economic downturn and the rise in unemployment. The modified budget reflects an \$8.4 million increase in appropriation and revenue. Local cost savings in other budget units included in the same Board action contributed the required \$225,000 increase in local cost.

In the last three months of the fiscal year, caseload growth slowed and resulted in lower expenditures than anticipated when the April 2009 item was prepared. Therefore, actual appropriation for 2008-09 is \$2.7 million less than modified budget. Subsequently, actual departmental revenue is \$2.6 million less than modified budget. Lower appropriation and lower corresponding departmental revenue contributed to local cost savings of \$77,951. This local cost savings was used to offset local cost overages in other HS subsistence budget units to allow HS to remain within overall local cost allocations.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: CalWORKs - 2 Parent Families  
FUND: General

BUDGET UNIT: AAB UPP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	13,484,314	13,750,366	19,686,384	30,574,906	24,880,956	43,460,670	18,579,714
Total Appropriation	13,484,314	13,750,366	19,686,384	30,574,906	24,880,956	43,460,670	18,579,714
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	13,021,401	13,346,760	19,249,999	29,792,060	24,246,491	42,330,670	18,084,179
Current Services	60,750	27,323	32,146	31,332	30,000	30,000	-
Total Revenue	13,082,151	13,374,083	19,282,145	29,823,392	24,276,491	42,360,670	18,084,179
Local Cost	402,163	376,283	404,239	751,514	604,465	1,100,000	495,535

Other charges of \$43.5 million represent assistance payments to all cases identified as having two parents in the home or in which the parents are excluded from or ineligible for CalWORKs.

Until the economy recovers, the caseload increases experienced in 2008-09 are expected to continue into 2009-10. A decrease in the average income per case is also expected to continue, resulting in the need for increased financial assistance to clients. Both caseload and the cost per case are expected to increase over 2008-09 levels.

Federal and state funds account for \$42.3 million, or 97.5%, of the revenue for this program. Current services or child support collections are estimated at \$30,000. The mandated local share of \$1.1 million, or 2.5%, is funded with county general fund.

The increase of expenditures and revenue will result in additional local cost of \$495,535 over 2008-09 final budget. Local cost savings in other HS subsistence budget units was used to adjust local cost allocations for 2009-10 and allows HS to remain within overall local cost allocation.



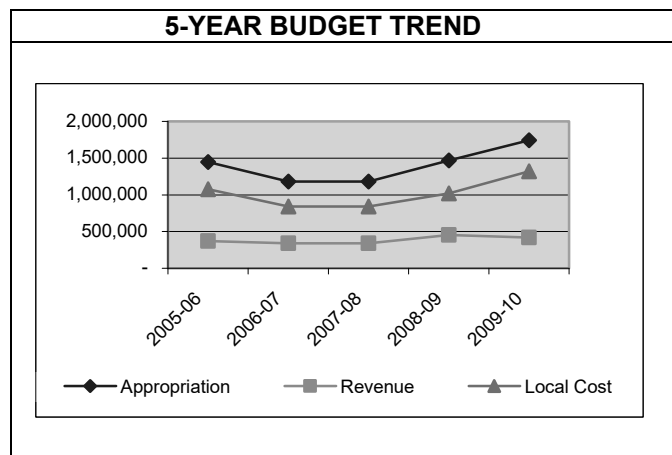
## Aid to Indigents (General Relief)

### DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit. Staff that provide these services are budgeted in the Human Services (HS) Administration budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,026,963	1,070,106	1,224,323	1,519,770	1,395,298
Departmental Revenue	291,079	307,425	362,988	451,134	370,391
Local Cost	735,884	762,681	861,335	1,068,636	1,024,907

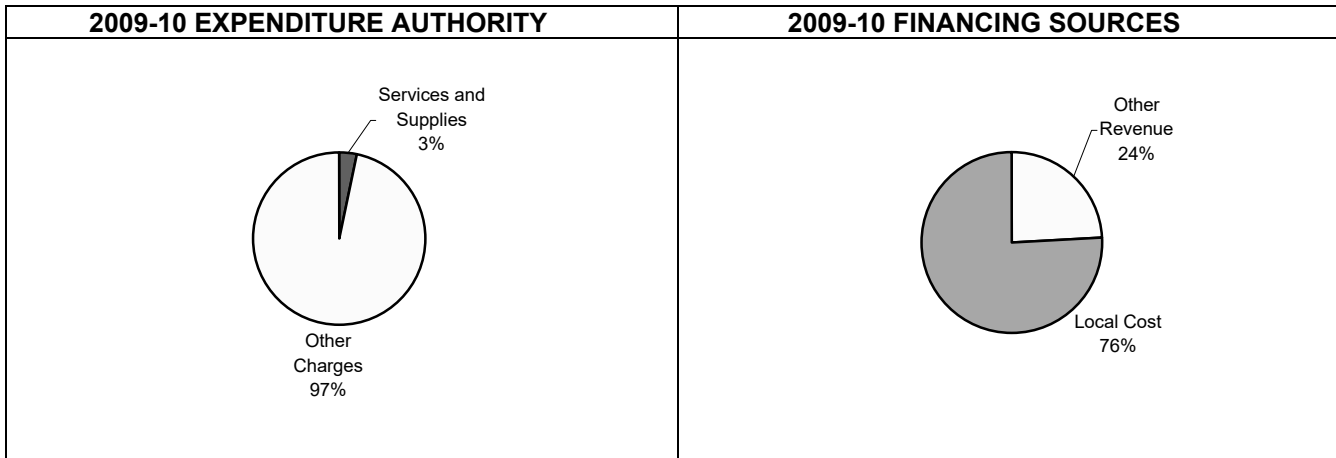
Actual appropriation for 2008-09 is \$124,472 less than modified budget due to caseload increasing at a slightly slower rate than originally budgeted.

Actual departmental revenue for 2008-09 was \$80,743 less than modified budget. Departmental revenue represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

Expenditure savings resulted in local cost savings of \$43,729, despite the revenue shortfall. These savings were used to offset local cost overages in other HS subsistence budget units and allowed HS to remain within overall local cost allocations.



## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
 DEPARTMENT: Aid to Indigents (General Relief)  
 FUND: General

BUDGET UNIT: AAA ATI  
 FUNCTION: Public Assistance  
 ACTIVITY: General Relief

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	9,152	7,623	38,987	39,851	50,000	60,000	10,000
Other Charges	1,017,811	1,062,483	1,185,336	1,355,447	1,419,770	1,682,025	262,255
Total Appropriation	1,026,963	1,070,106	1,224,323	1,395,298	1,469,770	1,742,025	272,255
<b>Departmental Revenue</b>							
Other Revenue	291,079	307,425	362,988	370,391	451,134	420,000	(31,134)
Total Revenue	291,079	307,425	362,988	370,391	451,134	420,000	(31,134)
Local Cost	735,884	762,681	861,335	1,024,907	1,018,636	1,322,025	303,389

Services and supplies of \$60,000 represent a fixed contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of \$1.7 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

With no foreseeable end to the economic downturn, caseload is projected to increase by 18.9% from the prior budget year while the average monthly grant per case is projected to remain constant. For this reason appropriation levels will increase from the 2008-09 final budget.

Other revenue of \$420,000 represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

As a result of continuing caseload growth, local cost is expected to increase by \$303,389 to \$1,322,025.



## Wraparound Reinvestment Fund

### DESCRIPTION OF MAJOR SERVICES

The Wraparound services program was created through Senate Bill (SB) 163, Chapter 795, Statutes of 1997, and is an intensive, community-based and family-centered process designed to allow children with serious behavior and/or emotional difficulties to remain in their community at the lowest level of care possible instead of being placed in a group home setting. Payments for Wraparound services are included in the Aid to Families with Dependent Children (AFDC) - Foster Care and Seriously Emotionally Disturbed budget units.

In June 2008, the Board of Supervisors approved contracts with five agencies to provide countywide Wraparound program services to high-risk children. The contracts stipulate that the County will retain 5% of the monthly Wraparound Foster Care payments for federally eligible cases and 10% of the monthly Wraparound Foster Care payments for non- federally eligible cases.

SB163 allows counties to accumulate savings realized from a Wraparound program and reinvest those savings. The state requires that the savings be reinvested in a child welfare services program.

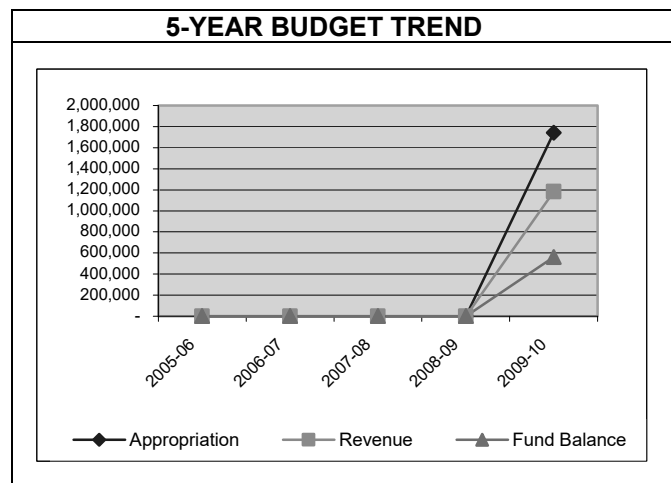
In October 2008, the Board of Supervisors approved the creation of a special revenue fund to accumulate these retained funds, as well as any foster care dollars awarded to contractors that have not been expended on Wraparound program services at the end of each contract.

This special revenue fund will provide financing to 1) reinvest in services for youth in placement while they are being assessed for residential based services, 2) enhance services provided to foster care children and their families and 3) expand services to youth aging out of the foster care system in order to promote self-sufficiency in these young adults.

This budget unit requires no local cost, as funding is provided from amounts withheld from existing AFDC-Foster Care Maintenance payments.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

### BUDGET HISTORY

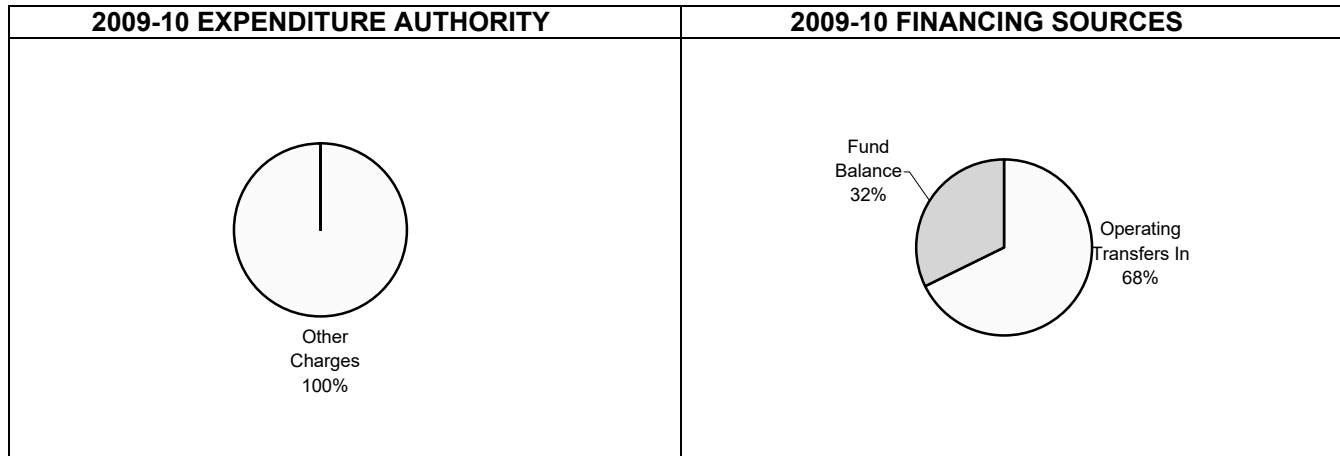


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	500,000	10,609
Departmental Revenue	-	-	-	500,000	571,928
Fund Balance	-	-	-	-	-

Actual departmental revenue of \$571,928 is retained wraparound service program payments.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Wraparound Reinvestment Fund  
FUND: Special Revenue

BUDGET UNIT: SIN BHI  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	-	-	-	10,609	-	1,743,500	1,743,500
Total Appropriation	-	-	-	10,609	-	1,743,500	1,743,500
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	-	3,181	-	-	-
Other Financing Sources	-	-	-	3,252	-	-	-
Total Revenue	-	-	-	6,433	-	-	-
Operating Transfers In	-	-	-	565,495	-	1,182,182	1,182,182
Total Financing Sources	-	-	-	571,928	-	1,182,182	1,182,182
				Fund Balance	-	561,318	561,318

It is projected that \$1.2 million will be retained from wraparound service program payments and deposited as revenue in 2009-10. These retained payments, plus \$0.6 million in fund balance remaining from 2008-09, will bring total appropriation to \$1.7 million for goods and services to provide enhanced support to children and families served by Children and Family Services.

A final budget adjustment to reflect actual fund balance was approved by the Board of Supervisors on June 23, 2009. Based on this action, associated revenue was increased by \$32,182.



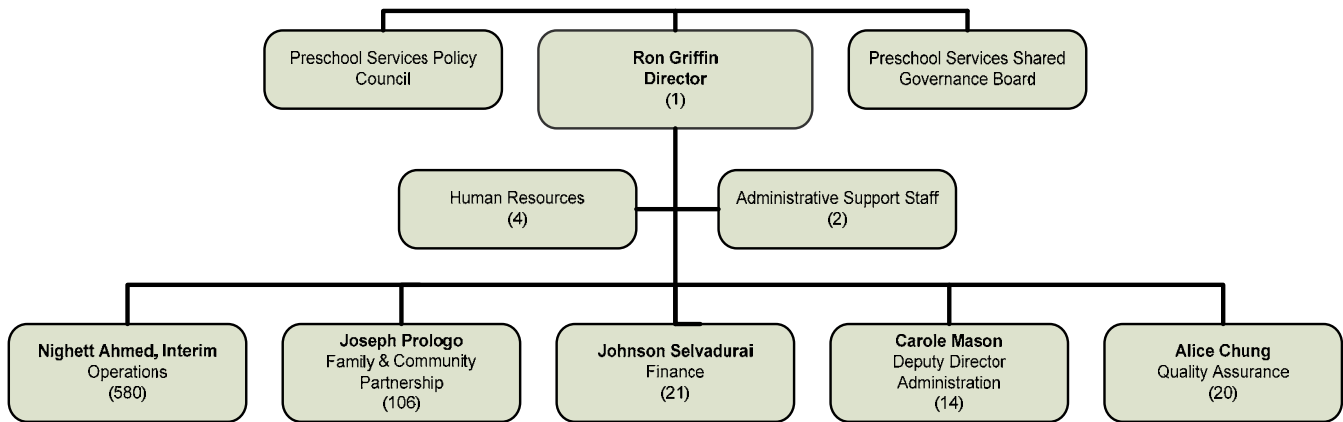
## PRESCHOOL SERVICES

### Ron Griffin

#### MISSION STATEMENT

Preschool Services Department provides a foundation for success for children by giving them the highest quality child development and family support services.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Achieve school readiness of enrolled children.
2. Increase parent and community satisfaction rate.
3. Improve staff qualifications and development.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of children showing positive outcomes on the Desired Results Developmental Profile-Revised (DRDP-R)	99%	85%	100%	99%
Percentage of responding parents satisfied with the overall quality of the program	92%	92%	99%	94%
Increase the percentage of parents who responded positively that the program has made it easier to meet job and or training needs.	N/A	5%	(2%)*	7%
Reduce the percentage of teaching staff turnover in order to maintain program quality and compliance.	N/A	3.5%	6%	5%
Increase the percentage of teaching staff that have a Baccalaureate degree.	N/A	4.5%	2%	6%

\* The negative 2% in this 2008-09 Actual Performance Measure is due to less job opportunities and parents are not fully able to benefit from the Preschool program to seek employment or job training.

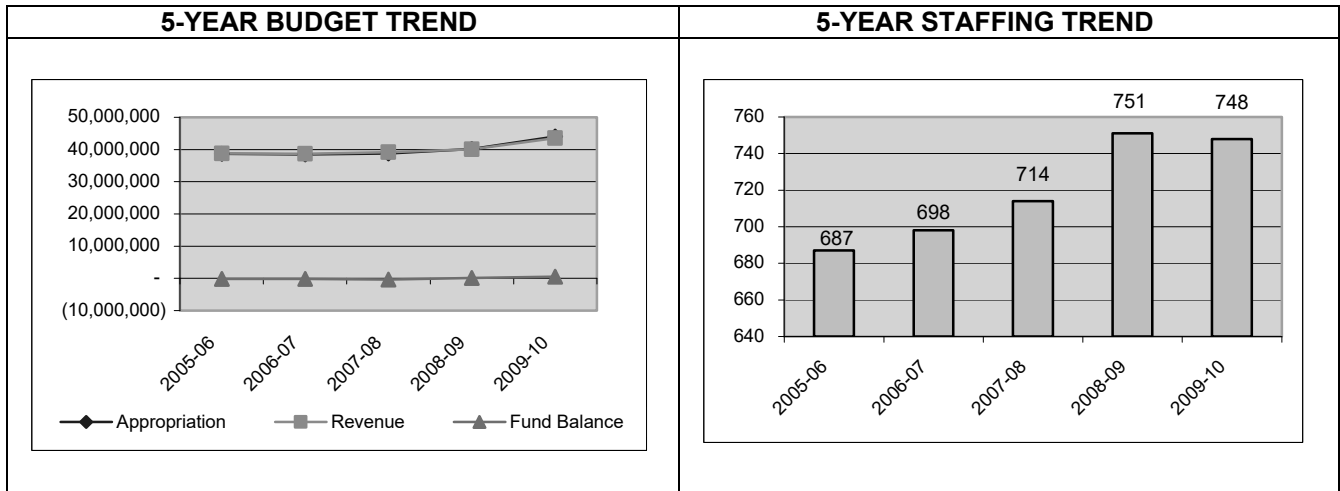


## DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) has administered child and family development programs in San Bernardino County since 1965. These programs include the Federal Head Start program, the State of California Department of Education's State Preschool program, General Child Care, Child and Adult Care Food Program (ACF), and Pre-Kindergarten and Family Literacy program. As the agency's primary funding source (84%), the Head Start program incorporates a dual approach to the well being of both children and families. PSD has five delegate agencies that provide the same type of services to children and families.

PSD programs primarily serve low income and disadvantaged families with children ages 3-5. Our target population also includes children in foster care, those who are homeless and children with special needs and/or disabilities that would have no access to preschool without our program. Eligible families have several options for enrollment, Center Based Part Day, Full Day, Extended Day, and Home Based.

## BUDGET HISTORY



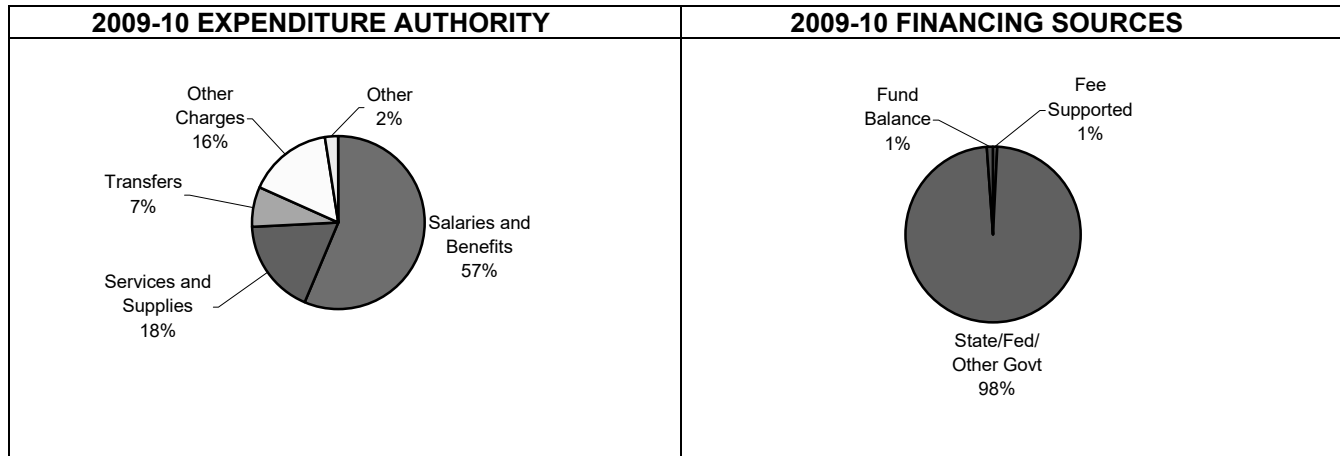
## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	37,652,576	37,921,768	39,473,841	40,848,089	40,661,107
Departmental Revenue	37,303,659	37,453,645	39,454,979	40,683,573	40,652,078
Fund Balance				164,516	
Budgeted Staffing				751	

Actual appropriation for 2008-09 is less than modified budget primarily due to a decrease in expense for transportation and a decrease in expenses for Delegate Agency contracts.

Actual departmental revenue for 2008-09 is less than modified budget primarily due to a decrease in reimbursable expenses for transportation and Delegate Agency contracts. Decrease in departmental revenue is also related to a delayed implementation of the state funded Pre-Kindergarten Full Day program.

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Preschool Services  
FUND: Special Revenue

BUDGET UNIT: RSC HPS  
FUNCTION: Public Assistance  
ACTIVITY: Early Child Development

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	23,125,097	21,251,649	22,431,350	22,784,708	21,983,640	25,120,665	3,137,025
Services and Supplies	5,126,141	6,876,346	6,420,479	6,643,294	5,863,287	7,462,951	1,599,664
Central Computer	97,557	101,713	106,797	147,612	147,612	258,484	110,872
Travel	-	-	-	179,558	220,600	199,600	(21,000)
Other Charges	6,501,665	6,559,441	7,025,160	6,971,251	8,866,542	7,095,885	(1,770,657)
Land and Improvements	-	-	108,587	665,624	-	500,000	500,000
Equipment	67,163	37,100	251,384	-	-	130,000	130,000
Vehicles	-	229,801	-	125,872	-	-	-
Transfers	2,734,953	2,865,718	3,125,084	3,143,188	3,114,992	3,314,982	199,990
Total Appropriation	37,652,576	37,921,768	39,468,841	40,661,107	40,196,673	44,082,567	3,885,894
Operating Transfers Out	-	-	5,000	-	-	-	-
Total Requirements	37,652,576	37,921,768	39,473,841	40,661,107	40,196,673	44,082,567	3,885,894
<b>Departmental Revenue</b>							
Taxes	-	34,017	48,429	-	-	-	-
Use of Money and Prop	33,067	33,453	40,752	26,513	-	-	-
State, Fed or Gov't Aid	36,907,055	37,035,656	38,988,298	40,351,285	39,931,157	43,219,732	3,288,575
Current Services	-	-	1,040	83,063	-	312,192	312,192
Other Revenue	356,512	348,879	371,720	181,589	101,000	-	(101,000)
Other Financing Sources	7,025	1,640	4,740	9,628	-	-	-
Total Revenue	37,303,659	37,453,645	39,454,979	40,652,078	40,032,157	43,531,924	3,499,767
Fund Balance					164,516	550,643	386,127
Budgeted Staffing					751	748	(3)

Salaries and benefits of \$25,120,665 which is an increase of \$3,137,025 funds 748 budgeted positions. Increase of \$3,137,025 is primarily due to \$3,332,578 in additional costs for conversion of 641 contract employees to the county retirement system. This increase is offset by a decrease of \$195,553 due to a reorganization involving the addition and deletion of various contract positions that resulted in a net decrease of 3 budgeted positions. The department is also requesting to reclassify an Office Assistant II to an Office Assistant III and a Staff Analyst II to a Supervising Accountant II. Department reorganization and a higher level of responsibilities require that these positions be reclassified. Both positions are state and federal funded.



Services and supplies of \$7,462,951 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The increase of \$1,599,664 is primarily due to \$672,883 from the Administration for Children and Families (ACF) funding for program improvement that includes \$343,000 for structures, \$55,000 for contract teachers tuition reimbursement, \$25,883 for classroom supplies, and \$249,000 to purchase updated computers and other equipment. Other increases include \$62,000 for temporary help, \$44,000 for system tracking of student attendance, \$70,000 for psychological services for the Prevention and Early Intervention Program, \$85,000 for fuel that was previously budgeted in the Travel appropriation unit, and \$229,504 in various department expenses. In addition, an increase of \$436,277 was included in utilities.

Travel of \$199,600 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$21,000 is primarily due to a reduction in private mileage and seminar fees.

Other charges of \$7,095,885 represent payment for transportation, food and delegate agency service contracts. The decrease of \$1,770,657 consists of a decrease in transportation services of \$466,075 and Delegate Agency contracts of \$1,304,582.

Land and improvements of \$500,000 represents purchase of a preschool facility at Yucca Valley.

Equipment of \$130,000 represents payment for the purchase of new and replacement of aged playground equipment at three sites that includes the new Victorville site.

Transfers of \$3,314,982, represent charges for lease payments for the department's various site locations and charges from other departments for employee relations, Employee Health and Productivity program, and employment and recruitment services. The increase of \$199,990 consists of \$126,135 in lease payment increases and the remaining \$73,855 in employee relations, Employee Health and Productivity, and employment and recruitment service charges.

State, federal, or governmental aid revenue of \$43,219,732 includes revenue from ACF - Head Start and Department of Education State Preschool, General Child Care, Child and Adult Care Food Program, Pre-Kindergarten and Family Literacy program, and the new Prevention and Early Intervention program. The increase of \$3,288,575 is the result of additional allocation of \$1,124,784 awarded by ACF and American Recovery and Reinvestment Act (ARRA) funding of \$2,163,791.

Current services revenue of \$312,192 is from a MOU with the Department of Behavioral Health for the Prevention and Early Intervention program that expands counseling services for preschool children.

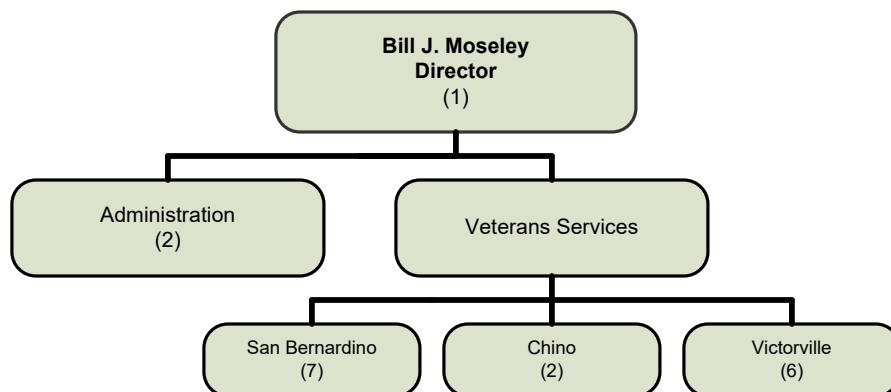
## VETERANS AFFAIRS

### Bill J. Moseley

#### MISSION STATEMENT

The Department of Veterans Affairs honors the commitment and sacrifice of our veterans, military and their families, promotes awareness of their contributions and unique challenges, and identifies and obtains benefits and services through advocacy, outreach and education, thereby contributing to the quality of life and well being of our communities.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Emphasize higher standards of customer service.
2. Promote staff training and development.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of customer service surveys in which clients score their over-all satisfaction as "Outstanding" (an A grade).	89%	90%	87%	90%
Percentage of technical staff that will attend quarterly regional training.	89%	100%	97%	100%





## DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs (VA), approximately one out of every three people in the United States is a potential VA beneficiary. The Department of Veterans Affairs provides claims assistance, information and referral, advocacy, and outreach to county residents. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans and recently discharged military personnel in our community.

Services to the veterans' community are concentrated in the following areas:

### Claims Assistance

Provide benefits counseling, claim preparation, and development of material evidence. Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.

### Information and Referral

Make referrals to other county departments, area homeless providers, emergency service providers, and state and federal agencies.

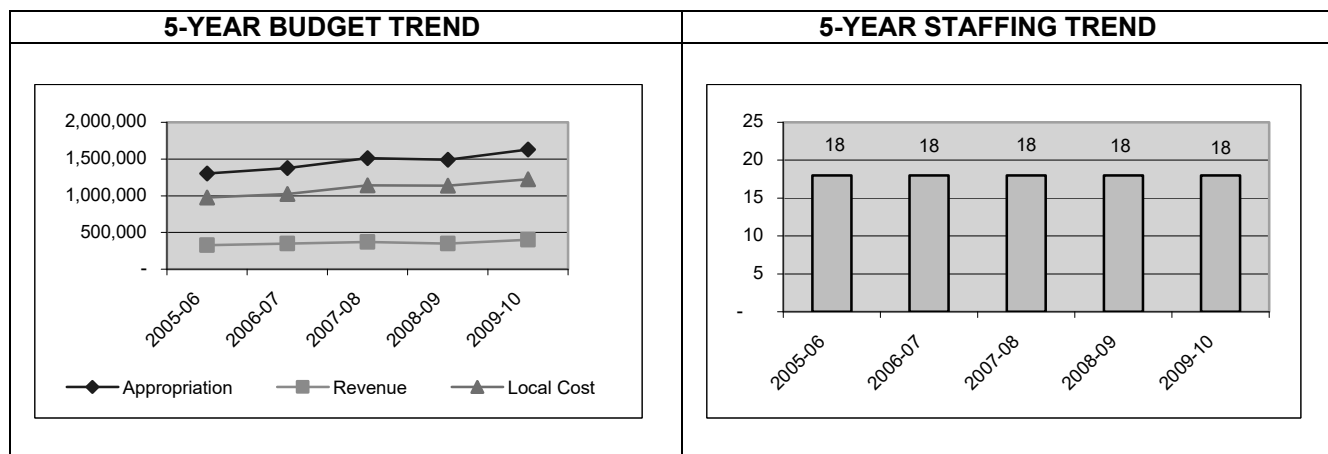
### Advocacy

Provide individual advocacy, advocacy at the policy and legislative levels, and provide state and federal elected officials with technical assistance regarding veterans' legislation.

### Outreach

Conduct outreach to retirement homes, mortuaries, schools, military separation programs, and service organizations such as the American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc., for the purpose of informing the community of veterans' benefits and services.

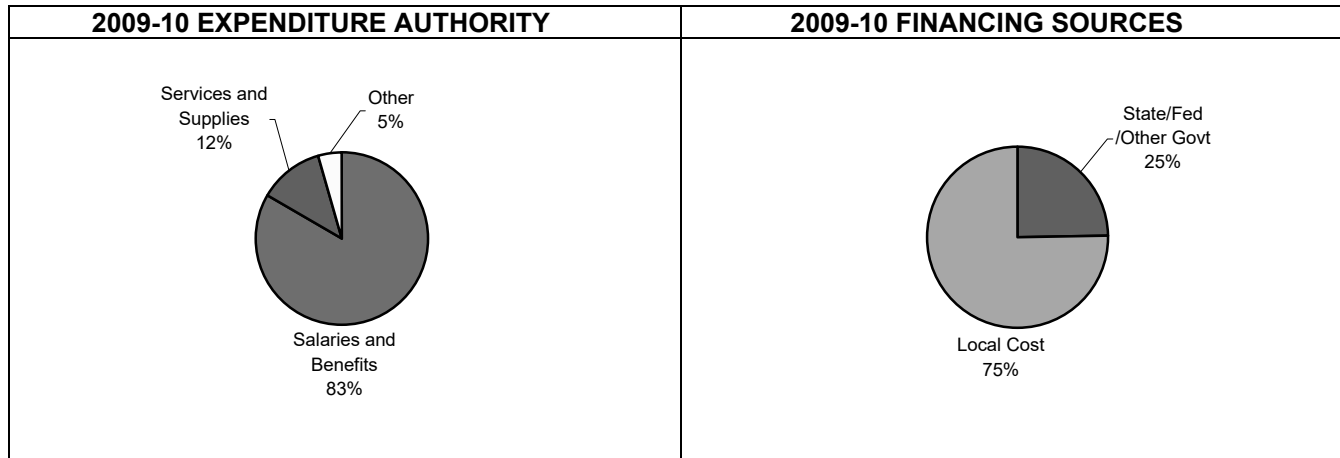
## BUDGET HISTORY



## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,301,853	1,376,320	1,511,318	1,585,391	1,550,155
Departmental Revenue	325,755	350,586	368,549	446,239	418,567
Local Cost	976,098	1,025,734	1,142,769	1,139,152	1,131,588
Budgeted Staffing				18	

## ANALYSIS OF FINAL BUDGET



GROUP: Human Services  
DEPARTMENT: Veterans Affairs  
FUND: General

BUDGET UNIT: AAA VAF  
FUNCTION: Public Assistance  
ACTIVITY: Veterans' Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,113,720	1,182,647	1,326,694	1,324,024	1,346,923	1,357,432	10,509
Services and Supplies	87,832	86,472	102,151	113,483	55,579	157,603	102,024
Central Computer	12,284	13,741	15,551	20,279	20,279	20,353	74
Travel	-	-	-	13,008	4,026	20,041	16,015
Other Charges	147	-	-	-	-	-	-
L/P Struct/Equip/Vehicles	4,910	-	-	-	-	-	-
Transfers	82,960	93,460	72,422	80,956	61,595	73,504	11,909
Total Exp Authority	1,301,853	1,376,320	1,516,818	1,551,750	1,488,402	1,628,933	140,531
Reimbursements	-	-	(5,500)	(1,595)	-	-	-
Total Appropriation	1,301,853	1,376,320	1,511,318	1,550,155	1,488,402	1,628,933	140,531
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	324,563	350,586	366,419	413,078	349,250	402,500	53,250
Other Revenue	1,192	-	2,130	5,489	-	-	-
Total Revenue	325,755	350,586	368,549	418,567	349,250	402,500	53,250
Local Cost	976,098	1,025,734	1,142,769	1,131,588	1,139,152	1,226,433	87,281
				Budgeted Staffing	18	18	-

Salaries and benefits of \$1,357,432 fund 18 budgeted positions.

Services and supplies of \$157,603 include normal operating costs for utilities, copier rental, mail, and office supplies. The increase of \$102,024 is primarily due to additional outreach services as funded by State Mental Health Outreach Funds from Proposition 63.

Travel of \$20,041 reflects anticipated costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. Travel will increase by \$16,015 in support of the targeted mental health outreach programs.

Transfers of \$73,504 represent Human Services administrative support and leased space cost. Increase of \$11,909 is due primarily to increase in services provided by Human Services.

State aid revenue of \$402,500 consists of \$145,000 from state subvention, \$137,500 from California Medi-Cal cost avoidance, \$60,000 in state Mental Health Services Act monies, \$32,000 from the California Veteran's license plate fund, and \$28,000 from the state reimbursement for services provided at the Barstow Veterans Home. The increase of \$53,250 is due primarily to additional funding from the state Mental Health Services Act.





## Law and Justice Group



**LAW AND JUSTICE GROUP  
SUMMARY**

<b>GENERAL FUND</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
COUNTY TRIAL COURTS SUMMARY	357			
DRUG COURT PROGRAMS	358	182,226	182,226	-
GRAND JURY	360	390,660	-	390,660
INDIGENT DEFENSE PROGRAM	362	9,283,413	125,000	9,158,413
COURT FACILITIES/JUDICIAL BENEFITS	364	1,887,583	-	1,887,583
COURT FACILITIES PAYMENTS	366	2,779,442	-	2,779,442
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	368	35,036,490	24,410,000	10,626,490
DISTRICT ATTORNEY SUMMARY	378			
CRIMINAL PROSECUTION	380	68,091,652	36,258,507	31,833,145
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	398			
LAW AND JUSTICE GROUP ADMINISTRATION	399	235,029	78,503	156,526
PROBATION SUMMARY	416			
ADMINISTRATION, CORRECTIONS AND DETENTION	418	115,552,672	48,038,596	67,514,076
COURT-ORDERED PLACEMENTS	422	2,528,834	-	2,528,834
JUVENILE JUSTICE GRANT PROGRAM	424	-	-	-
PUBLIC DEFENDER	433	35,598,529	2,714,708	32,883,821
SHERIFF-CORONER SUMMARY	437			
SHERIFF-CORONER	439	418,934,998	263,660,668	155,274,330
TOTAL GENERAL FUND		<u>690,501,528</u>	<u>375,468,208</u>	<u>315,033,320</u>



**LAW AND JUSTICE GROUP  
SUMMARY**

<b>SPECIAL REVENUE FUNDS</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Fund Balance</b>
<b>COUNTY TRIAL COURTS:</b>				
COURTHOUSE FACILITY - EXCESS 25%	370	7,054,154	1,890,000	5,164,154
COURTHOUSE SEISMIC SURCHARGE	372	3,502,521	3,502,200	321
ALTERNATE DISPUTE RESOLUTION	374	790,289	605,700	184,589
REGISTRATION FEES	376	128,057	27,500	100,557
<b>DISTRICT ATTORNEY:</b>				
REAL ESTATE FRAUD PROSECUTION	384	1,891,531	900,000	991,531
AUTO INSURANCE FRAUD PROSECUTION	386	785,000	785,000	-
WORKERS' COMPENSATION INSURANCE FRAUD	388	2,367,778	2,125,000	242,778
SPECIALIZED PROSECUTIONS	390	2,173,508	855,000	1,318,508
VEHICLE FEES - AUTO THEFT	392	854,800	807,000	47,800
STATE ASSET FORFEITURES	394	400,740	340,000	60,740
FEDERAL ASSET FORFEITURES	396	151,815	62,000	89,815
<b>LAW AND JUSTICE GROUP ADMINISTRATION:</b>				
2005 COPS TECHNOLOGY GRANT	401	-	-	-
2006 COPS TECHNOLOGY GRANT	403	254,240	254,240	-
2005 JUSTICE ASSISTANCE GRANT	405	-	-	-
2006 JUSTICE ASSISTANCE GRANT	407	15,733	-	15,733
2007 JUSTICE ASSISTANCE GRANT	409	88,418	200	88,218
2008 JUSTICE ASSISTANCE GRANT	411	7,206	-	7,206
SOUTHWEST BORDER PROSECUTION INITIATIVE	413	7,957,884	630,000	7,327,884
<b>PROBATION:</b>				
JUVENILE JUSTICE GRANT PROGRAM	426	6,561,401	5,586,338	975,063
ASSET FORFEITURE 15%	429	14,887	353	14,534
STATE SEIZED ASSETS	431	59,070	1,467	57,603
<b>SHERIFF-CORONER:</b>				
CONTRACT TRAINING	443	3,851,498	2,190,000	1,661,498
PUBLIC GATHERINGS	446	1,685,502	1,660,000	25,502
AVIATION	448	1,178,940	500,000	678,940
IRNET FEDERAL	450	1,311,273	245,000	1,066,273
IRNET STATE	452	215,597	100,000	115,597
FEDERAL SEIZED ASSETS (DOJ)	454	3,768,436	790,000	2,978,436
FEDERAL SEIZED ASSETS (TREASURY)	456	52,264	16,400	35,864
STATE SEIZED ASSETS	458	3,421,534	1,025,000	2,396,534
VEHICLE THEFT TASK FORCE	460	922,771	919,137	3,634
SEARCH AND RESCUE	462	209,042	107,000	102,042
CAL-ID PROGRAM	464	4,551,625	4,191,987	359,638
COPSMORE GRANT	466	246,818	-	246,818
CAPITAL PROJECT FUND	468	3,393,263	296,000	3,097,263
COURT SERVICES AUTO	470	1,410,549	633,603	776,946
COURT SERVICES TECH	472	1,224,817	395,000	829,817
LOCAL DETENTION FACILITY REVENUE	474	2,503,314	2,465,000	38,314
<b>TOTAL SPECIAL REVENUE FUNDS</b>		<b>65,006,275</b>	<b>33,906,125</b>	<b>31,100,150</b>



## COUNTY TRIAL COURTS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Drug Court Programs	182,226	182,226	-		-
Grand Jury	390,660	-	390,660		-
Indigent Defense Program	9,283,413	125,000	9,158,413		-
Court Facilities/Judicial Benefits	1,887,583	-	1,887,583		-
Court Facilities Payments	2,779,442	-	2,779,442		-
Trial Court Funding - Maintenance of Effort	35,036,490	24,410,000	10,626,490		-
<b>Total General Fund</b>	<b>49,559,814</b>	<b>24,717,226</b>	<b>24,842,588</b>		<b>-</b>
<b><u>Special Revenue Funds</u></b>					
Courthouse Facility - Excess 25%	7,054,154	1,890,000		5,164,154	-
Courthouse Seismic Surcharge	3,502,521	3,502,200		321	-
Alternate Dispute Resolution	790,289	605,700		184,589	-
Registration Fees	128,057	27,500		100,557	-
<b>Total Special Revenue Funds</b>	<b>11,475,021</b>	<b>6,025,400</b>		<b>5,449,621</b>	<b>-</b>
<b>Total - All Funds</b>	<b>61,034,835</b>	<b>30,742,626</b>	<b>24,842,588</b>	<b>5,449,621</b>	<b>-</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



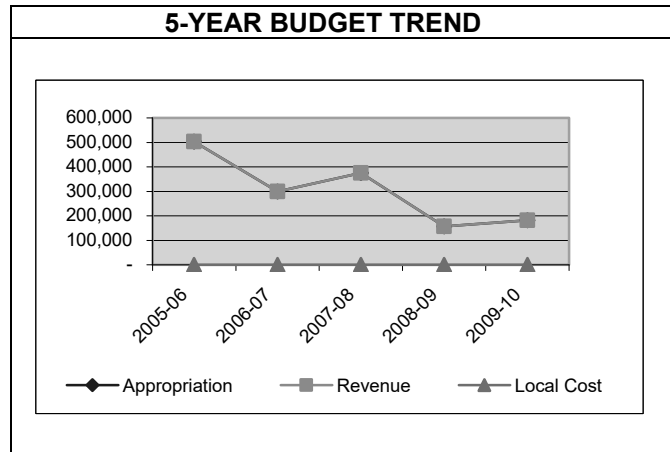
## Drug Court Programs

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Courts Programs. Funding is from grant revenues and from reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

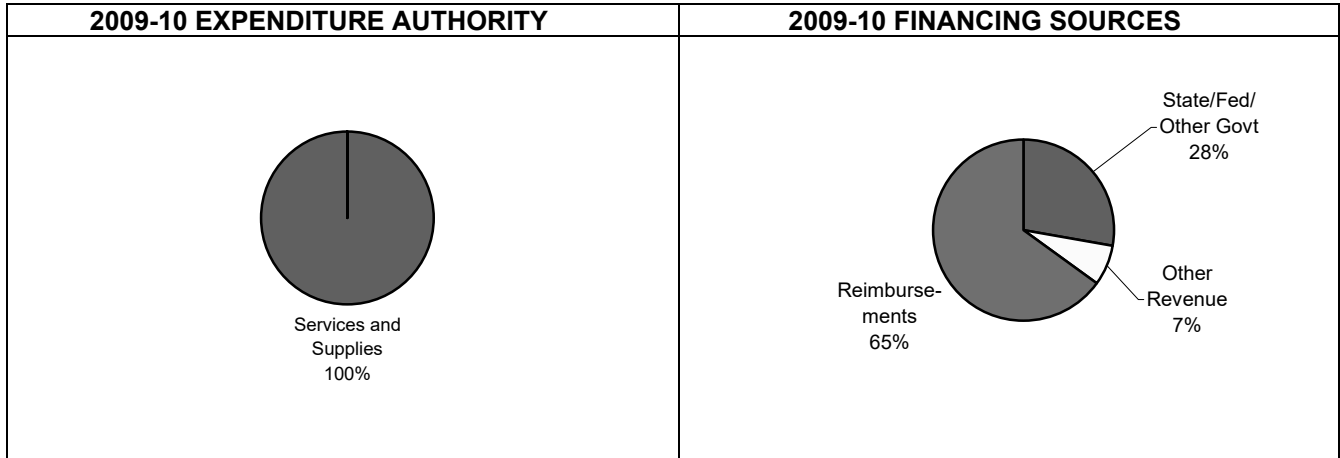
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	277,110	192,573	36,739	157,430	93,528
Departmental Revenue	256,514	175,624	55,536	157,430	93,527
Local Cost	20,596	16,949	(18,797)	-	1

Actual appropriation and departmental revenue is less than modified budget primarily as a result of decreased grant expenditures for Drug Court activities and their related reimbursements.





## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts - Drug Court Programs  
FUND: General

BUDGET UNIT: AAA FLP  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	528,532	482,178	509,909	421,904	575,548	505,590	(69,958)
Travel	-	-	-	7,466	13,400	15,536	2,136
Total Exp Authority	528,532	482,178	509,909	429,370	588,948	521,126	(67,822)
Reimbursements	(251,422)	(289,605)	(473,170)	(335,842)	(431,518)	(338,900)	92,618
Total Appropriation	277,110	192,573	36,739	93,528	157,430	182,226	24,796
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	-	-	-	144,924	144,924
Other Revenue	256,514	175,624	36,324	43,495	157,430	-	(157,430)
Other Financing Sources	-	-	19,212	-	-	-	-
Total Revenue	256,514	175,624	55,536	43,495	157,430	144,924	(12,506)
Operating Transfers In	-	-	-	50,032	-	37,302	37,302
Total Financing Sources	256,514	175,624	55,536	93,527	157,430	182,226	24,796
Local Cost	20,596	16,949	(18,797)	1	-	-	-

Services and supplies of \$505,590 are decreasing by \$69,958, and includes general office expenses, professional and specialized services, administration, medical and travel expenses.

Travel of \$15,536 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Reimbursements of \$338,900 represent payments from other county departments, including Alcohol and Drug Services and Children's Services, to pay for grant activities. The decrease of \$92,618 reflects a reduction in state funding to fund Drug Court activities.

State and federal aid of \$144,924 reflects grant revenues received directly into this budget unit and is decreasing by \$12,506 primarily as a result of decreased state funding for Drug Court activities.

Operating transfers in of \$37,302 represent Justice Assistance Grant monies, received directly into the Law and Justice Group budget unit, that are specifically intended to fund Drug Court activities.



## Grand Jury

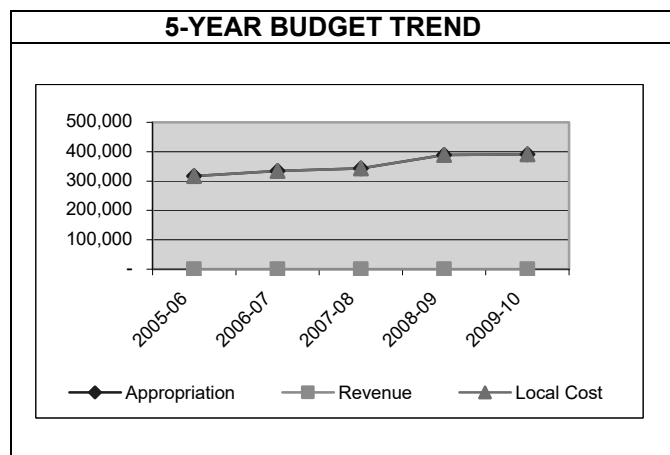
### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

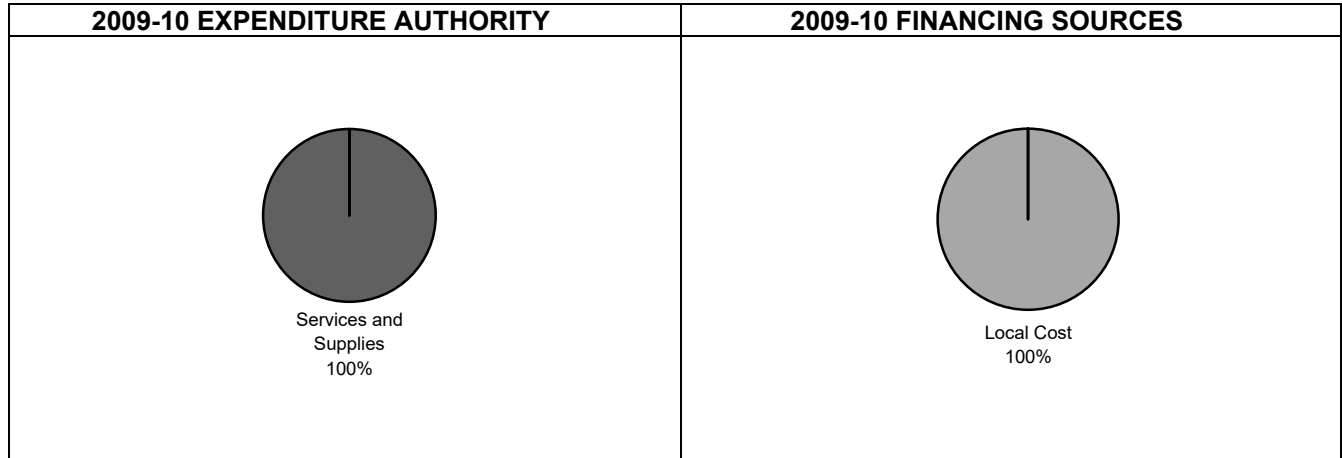


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	247,928	288,215	331,407	388,592	347,078
Departmental Revenue	-	-	-	-	-
Local Cost	247,928	288,215	331,407	388,592	347,078

Actual appropriation for 2008-09 is less than modified budget as a result of lower than anticipated grand jury fees. Additionally, \$30,000 was transferred to finance the remodel of the Grand Jury Room in the Central Courthouse.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts - Grand Jury  
FUND: General

BUDGET UNIT: AAA GJY  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	247,928	288,215	331,400	309,463	381,384	381,502	118
Central Computer	-	-	7	8	8	8	-
Travel	-	-	-	7,607	7,200	9,150	1,950
Total Appropriation	247,928	288,215	331,407	317,078	388,592	390,660	2,068
Operating Transfers Out	-	-	-	30,000	-	-	-
Total Requirements	247,928	288,215	331,407	347,078	388,592	390,660	2,068
Local Cost	247,928	288,215	331,407	347,078	388,592	390,660	2,068

Services and supplies of \$381,502 include professional and specialized services, administration and office expenses and juror fees.

Travel of \$9,150 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.



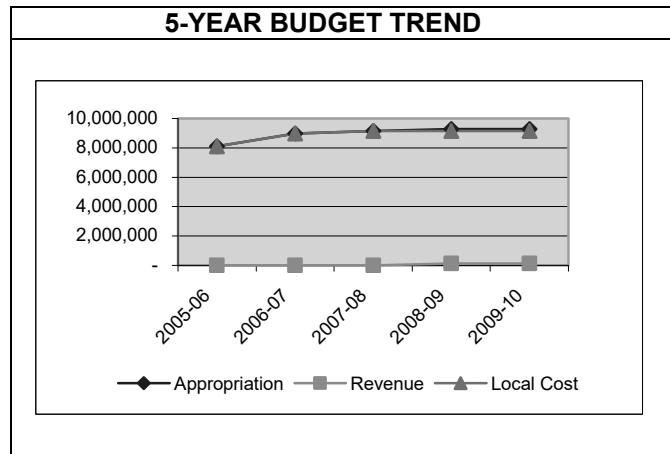
## Indigent Defense Program

### DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty and life without possibility of parole cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

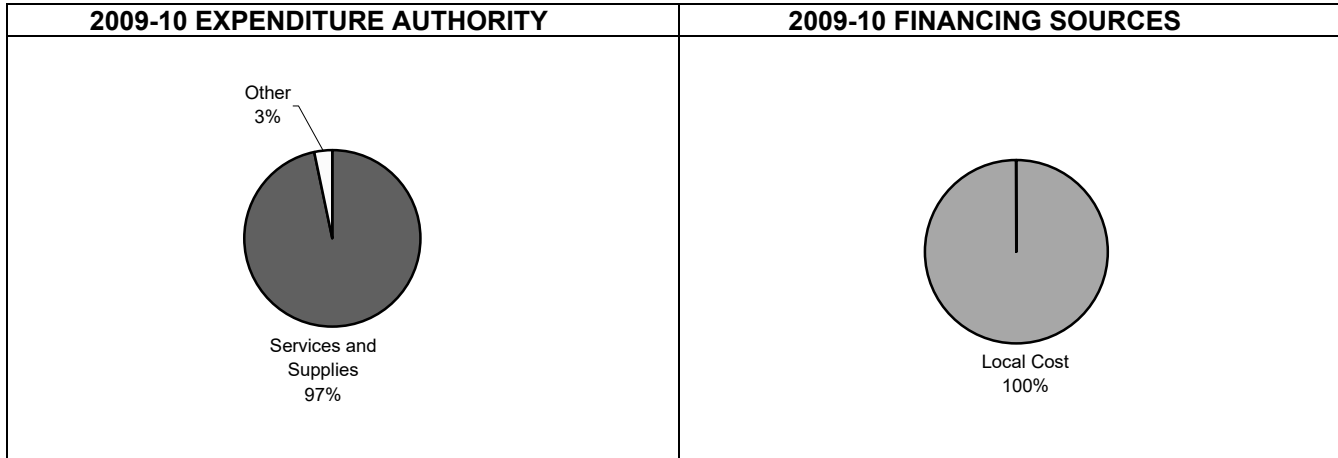
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	9,064,813	8,597,066	9,090,092	9,283,413	9,169,508
Departmental Revenue	786,024	272,877	191,096	125,000	211,775
Local Cost	8,278,789	8,324,189	8,898,996	9,158,413	8,957,733

Actual appropriation for 2008-09 is less than modified budget by \$113,905 due to lesser than anticipated costs for investigation and expert witness services. These particular services areas are expected to be at budgeted level in 2009-10.

Actual departmental revenue for 2008-09 is primarily from client fees and is higher than anticipated by the department by \$86,775 that is due to a larger than expected collection of fees.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: County Trial Courts - Indigent Defense Program  
 FUND: General

BUDGET UNIT: AAA IDC  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	9,064,813	8,597,066	9,090,092	8,971,235	8,983,413	8,983,413	-
Transfers	-	-	-	198,273	300,000	300,000	-
Total Appropriation	9,064,813	8,597,066	9,090,092	9,169,508	9,283,413	9,283,413	-
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	6,661	58,870	10,635	-	-	-	-
Current Services	189,472	133,699	135,554	163,065	125,000	125,000	-
Other Revenue	29,891	80,308	44,907	48,710	-	-	-
Other Financing Sources	560,000	-	-	-	-	-	-
Total Revenue	786,024	272,877	191,096	211,775	125,000	125,000	-
Local Cost	8,278,789	8,324,189	8,898,996	8,957,733	9,158,413	9,158,413	-

Services and supplies of \$8,983,413 is comprised of a court appointed attorney, 27 investigator and expert services for adult indigent criminal and juvenile delinquency legal representation. In 2008-09, new contracts were awarded with an increase in fee schedules. In the event this program experiences an increase in the number of cases referred, additional funding may be requested from the Board of Supervisors.

Transfers of \$300,000 are for expert witness fees and investigative costs.

Departmental revenue of \$125,000 are from client payment of attorney fees for delinquency cases. Until this revenue stream becomes steady, funding levels will remain constant with prior budget.



## Court Facilities/Judicial Benefits

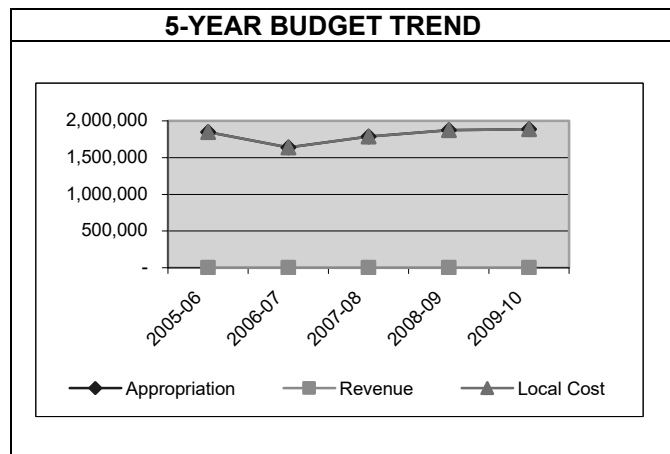
### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. Additionally, as of June 30, 2008, all facilities have been transferred to the state pursuant to the Trial Court Facilities Act of 2002, SB 1732.

This budget unit continues to appropriate funds to cover custodial and maintenance expenses for common space shared with the Courts, as well as property insurance costs that are not covered by the agreement with the Administrative Office of the Courts. This budget unit also appropriates local judicial benefits, designated as other charges in the budget. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits.

There is no staffing associated with this budget unit.

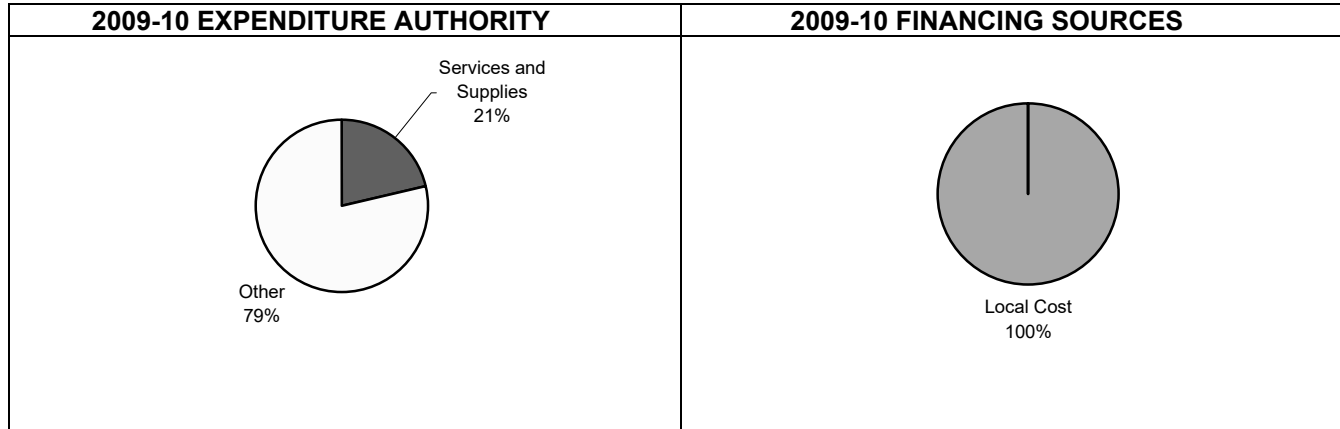
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,854,996	1,656,764	1,708,035	1,768,904	1,606,667
Departmental Revenue	-	-	-	-	-
Local Cost	1,854,996	1,656,764	1,708,035	1,768,904	1,606,667

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: County Trial Courts - Court Facilities/Judicial Benefits  
 FUND: General

BUDGET UNIT: AAA CTN  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	547,507	383,834	289,152	221,339	342,142	405,224	63,082
Other Charges	1,199,500	1,217,540	1,353,939	1,327,177	1,398,700	1,299,800	(98,900)
Transfers	84,914	55,390	64,944	58,151	134,722	182,559	47,837
Total Appropriation	1,831,921	1,656,764	1,708,035	1,606,667	1,875,564	1,887,583	12,019
Operating Transfers Out	23,075	-	-	-	-	-	-
Total Requirements	1,854,996	1,656,764	1,708,035	1,606,667	1,875,564	1,887,583	12,019
Local Cost	1,854,996	1,656,764	1,708,035	1,606,667	1,875,564	1,887,583	12,019

Services and supplies of \$405,224 include costs for property insurance. The increase is related to a change in methodology whereby premiums for property insurance are now calculated based on the insured value of the property.

Other charges of \$1,299,800 represent payment of judicial benefits for 67 judges, who were all appointed prior to January 1, 2008. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits. The annual amount per judge is approximately \$19,400.

Transfers of \$182,559 reimburse the Sheriff's Department for security services at the Fontana Court, as well as payment to Facilities Management for general custodial and grounds maintenance for common space shared with the Courts.



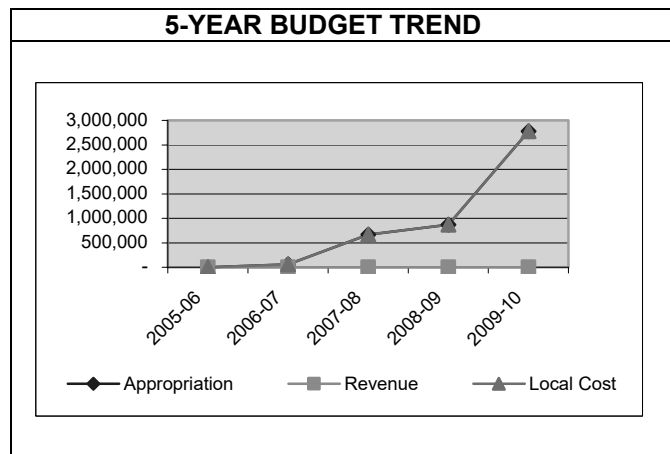
## Court Facilities Payments

### DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The County must pay the State the amount that the County historically expended for the operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments. There are twenty-seven facilities to be transferred with an estimated timeline of two years to fully complete the transfers.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



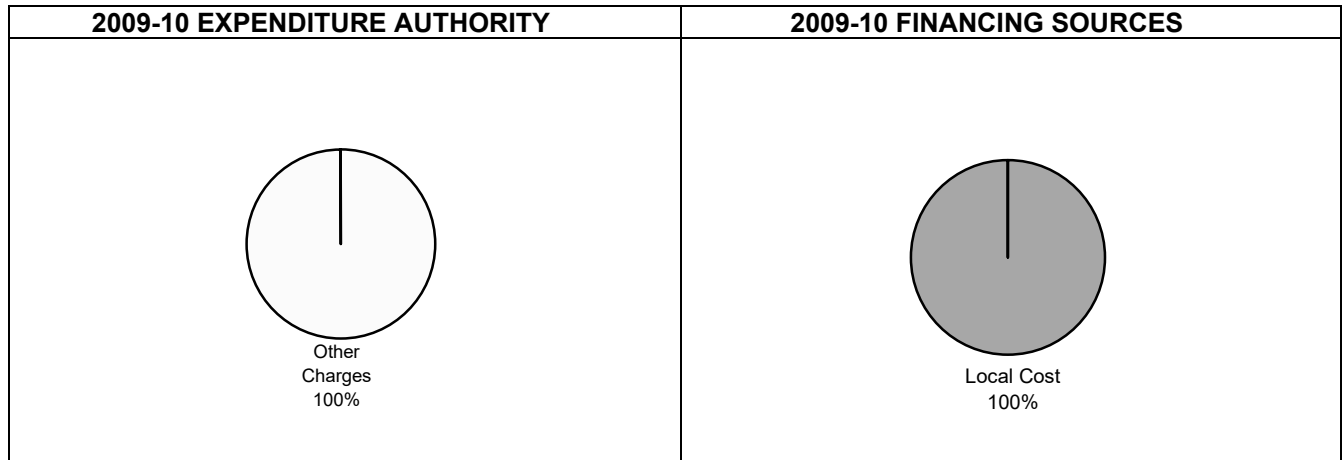
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	31,010	869,334	1,226,420	1,102,462
Departmental Revenue	-	-	-	-	-
Local Cost	-	31,010	869,334	1,226,420	1,102,462

Actual appropriation for 2008-09 is less than modified budget due to lower than anticipated costs associated with the transfer of court facilities.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts - Court Facilities Payments  
FUND: General

BUDGET UNIT: AAA CFP  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	-	31,010	869,334	1,948,489	869,334	2,779,442	1,910,108
Total Exp Authority	-	31,010	869,334	1,948,489	869,334	2,779,442	1,910,108
Reimbursements	-	-	-	(846,027)	-	-	-
Total Appropriation	-	31,010	869,334	1,102,462	869,334	2,779,442	1,910,108
Local Cost	-	31,010	869,334	1,102,462	869,334	2,779,442	1,910,108

Other charges of \$2,779,442 includes an increase of \$1,910,108 to reflect the completion of the transfers of all courthouses to the State as of December 2008 thus resulting in full year costs for court facilities payments.



## Trial Court Funding – Maintenance of Effort (MOE)

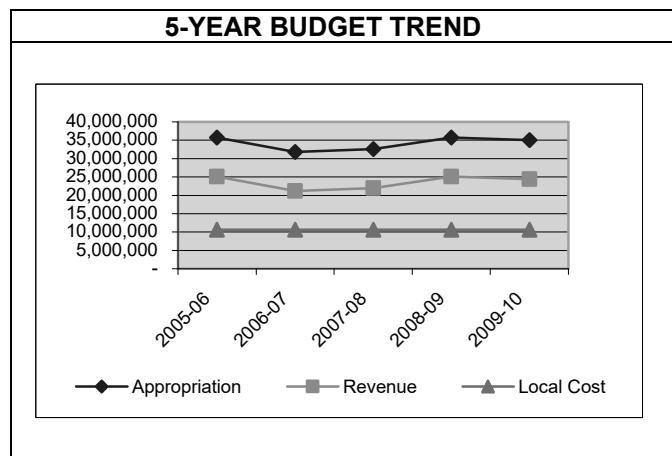
### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

The county's historical MOE contribution of \$28,390,295 was made up of two components. The expenditure component of \$20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of \$8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. In 2006-07 the revenue component changed to \$3,325,704 due to legislation. The county's current MOE contribution is \$23,552,806.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

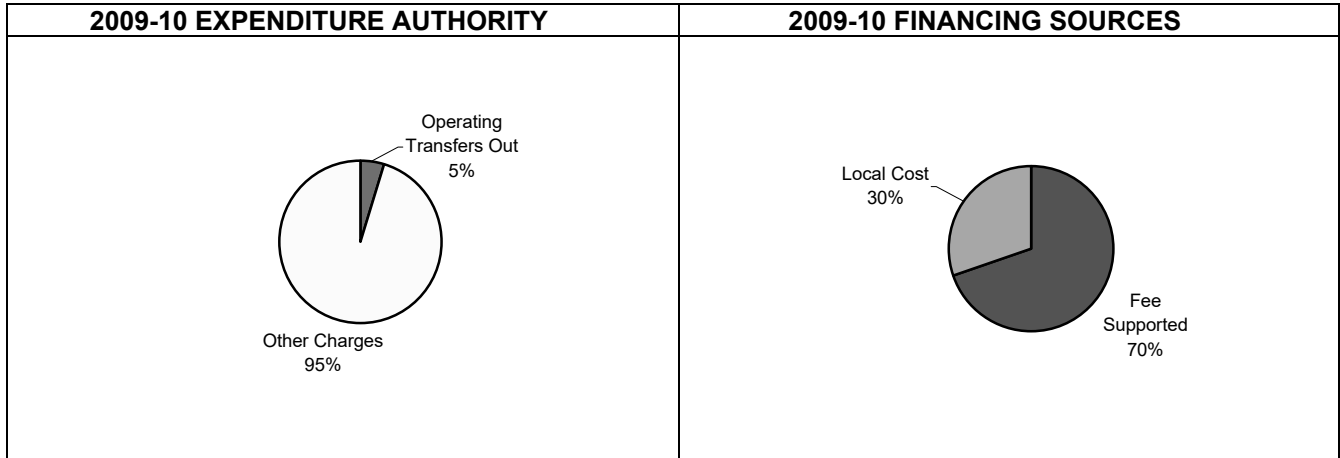


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	31,973,487	35,361,084	31,579,590	35,736,490	30,856,461
Departmental Revenue	23,955,215	25,519,243	24,600,117	25,110,000	23,575,035
Local Cost	8,018,272	9,841,841	6,979,473	10,626,490	7,281,426

Actual appropriation for 2008-09 is less than modified budget as the amount remitted to the State for their share of the excess fines and forfeitures was less than anticipated, resulting in a local cost amount for 2008-09 that is under budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts - Trial Court Funding MOE  
FUND: General

BUDGET UNIT: AAA TRC  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Other Charges	30,498,334	33,721,402	30,046,960	29,441,351	34,036,490	33,336,490	(700,000)
Total Appropriation	30,498,334	33,721,402	30,046,960	29,441,351	34,036,490	33,336,490	(700,000)
Operating Transfers Out	1,475,153	1,639,682	1,532,630	1,415,110	1,700,000	1,700,000	-
Total Requirements	31,973,487	35,361,084	31,579,590	30,856,461	35,736,490	35,036,490	(700,000)
<b>Departmental Revenue</b>							
Fines and Forfeitures	9,756,309	10,818,093	11,112,145	11,263,172	10,410,000	11,110,000	700,000
Current Services	14,198,906	14,701,150	13,487,972	12,311,863	14,700,000	13,300,000	(1,400,000)
Total Revenue	23,955,215	25,519,243	24,600,117	23,575,035	25,110,000	24,410,000	(700,000)
Local Cost	8,018,272	9,841,841	6,979,473	7,281,426	10,626,490	10,626,490	-

Other charges of \$33,336,490 are decreased by \$700,000 as the undesignated fee transfer obligation (a payment previously made to the state in lieu of the state taking each county's undesignated fee revenues) expired in 2008-09.

Operating transfers out of \$1,700,000 reflect transfer to the Courthouse Facility special revenue fund.

Departmental revenue of \$24,410,000 is decreased based on current fines collections. Fines and forfeitures include revenues from traffic and criminal fines as well penalty assessments. Current services comprises revenues such as Vital Statistics Fees, Civil Filing Fees, Traffic School, and Recording Fees.



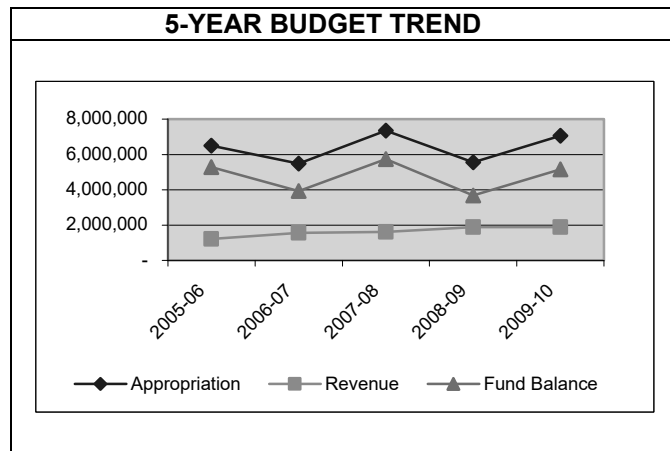
## Courthouse Facility – Excess 25%

### DESCRIPTION OF MAJOR SERVICES

Funding for this budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

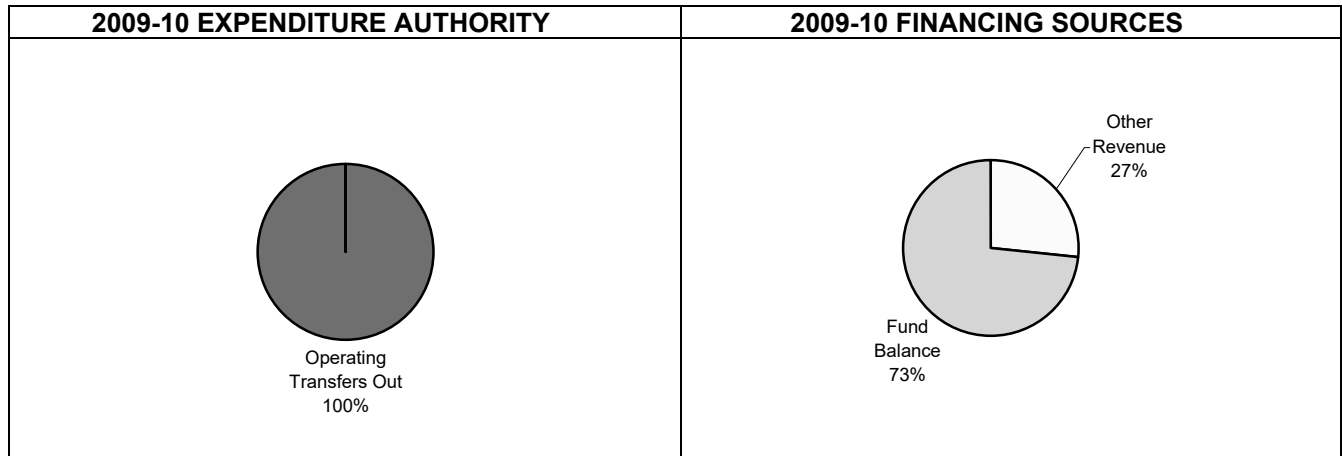
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,000,000	-	3,500,000	5,555,378	-
Departmental Revenue	1,643,592	1,817,179	1,681,746	1,890,000	1,510,349
Fund Balance				3,665,378	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

For 2008-09, this budget unit did not transfer any monies into the Central Courthouse seismic retrofit/remodel project as all project activities have been fully funded at this time, and the \$6 million commitment of funding has been met.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: County Trial Courts  
 FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO  
 FUNCTION: General  
 ACTIVITY: Plant Acquisition

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	3,000,000	-	3,500,000	-	5,555,378	7,054,154	1,498,776
Total Requirements	3,000,000	-	3,500,000	-	5,555,378	7,054,154	1,498,776
<b>Departmental Revenue</b>							
Use of Money and Prop	168,439	177,497	149,116	95,239	190,000	190,000	-
Total Revenue	168,439	177,497	149,116	95,239	190,000	190,000	-
Operating Transfers In	1,475,153	1,639,682	1,532,630	1,415,110	1,700,000	1,700,000	-
Total Financing Sources	1,643,592	1,817,179	1,681,746	1,510,349	1,890,000	1,890,000	-
				Fund Balance	3,665,378	5,164,154	1,498,776

Operating transfers out of \$7,054,154 is appropriated based on existing fund balance and is increasing by \$1,498,776.

Operating transfers in of \$1,700,000 reflect current trends in the collections of excess fines.



## Courthouse Seismic Surcharge

### DESCRIPTION OF MAJOR SERVICES

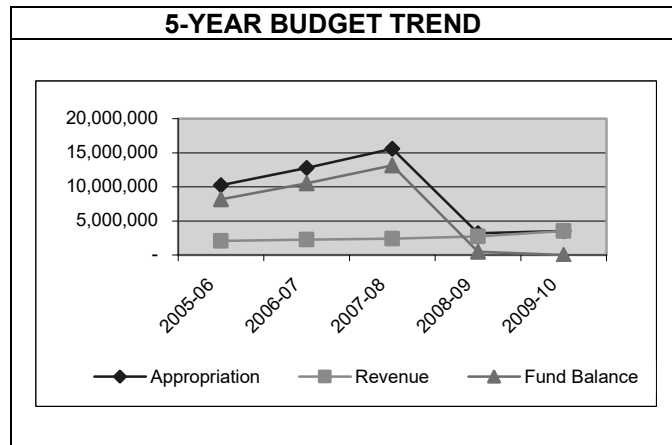
Funding for this budget unit comes from a \$35 surcharge on civil filings as authorized by Government Code Section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than \$25,000 and one fund for filings involving issues less than \$25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code Section and this separation is no longer necessary. These revenues are now combined into one fund.

In June 2007 the county privately placed \$18.4 million of revenue bonds for courthouse improvements. All \$35 civil filing fee surcharge revenues received by the county subsequent to June 29, 2007, and any interest earnings thereon, are pledged to the payment of the bonds. All pledged revenues are remitted monthly to a trustee acting on behalf of the owners of the bonds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

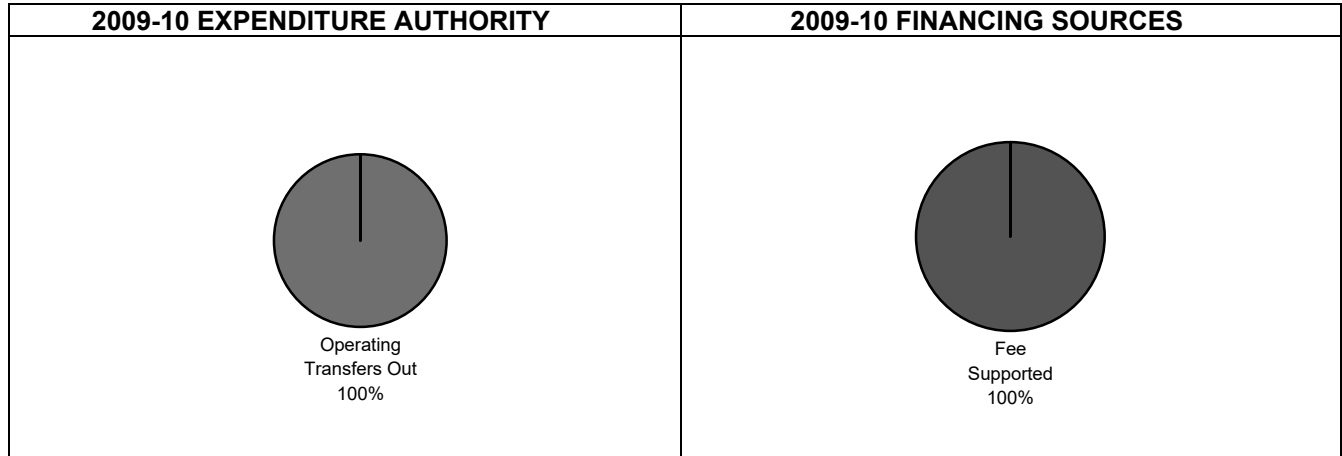


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	15,488,724	3,170,649	2,986,778
Departmental Revenue	2,160,309	2,661,959	2,795,962	2,702,000	2,518,450
Fund Balance				468,649	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	-	-	15,488,724	2,986,778	3,170,649	3,502,521	331,872
Total Requirements	-	-	15,488,724	2,986,778	3,170,649	3,502,521	331,872
<b>Departmental Revenue</b>							
Fines and Forfeitures	1,857,981	-	-	-	-	-	-
Use of Money and Prop	302,328	507,537	214,675	2,047	350,000	2,200	(347,800)
Current Services	-	2,154,422	2,581,287	2,516,403	2,352,000	3,500,000	1,148,000
Total Revenue	2,160,309	2,661,959	2,795,962	2,518,450	2,702,000	3,502,200	800,200
Fund Balance					468,649	321	(468,328)

Operating transfers out of \$3,502,521 reflects the amount of projected revenues to be transferred to the bond trustee.

Use of money and property revenue of \$2,200 is the estimate of interest earnings for 2009-10.

Current services revenue of \$3,500,000 represents estimated revenues from collections of civil court fees.



## Alternate Dispute Resolution

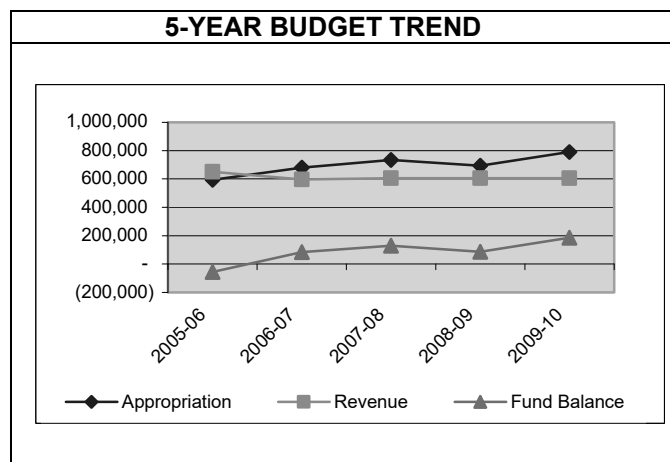
### DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives \$8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget unit.

This special revenue fund was established January 1, 2005 to account for this program.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

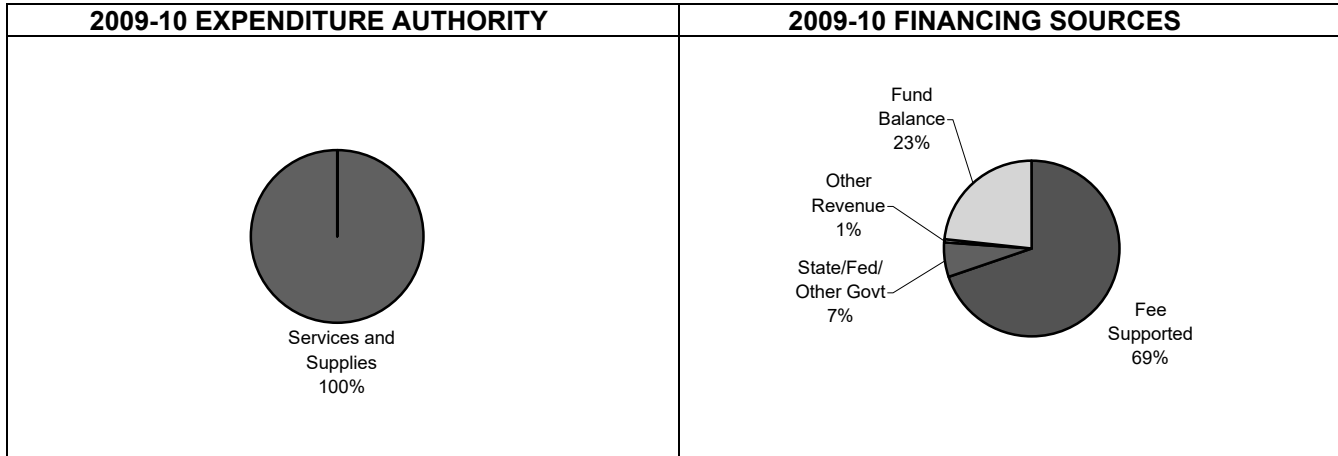
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	594,780	544,818	644,742	692,554	600,000
Departmental Revenue	644,028	582,905	603,116	605,700	697,735
Fund Balance				86,854	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	594,780	544,818	644,742	600,000	692,554	790,289	97,735
Total Appropriation	594,780	544,818	644,742	600,000	692,554	790,289	97,735
<b>Departmental Revenue</b>							
Fines and Forfeitures	11,900	-	-	-	-	-	-
Use of Money and Prop	1,624	2,706	2,876	2,742	2,700	4,000	1,300
State, Fed or Gov't Aid	74,901	96,326	3,077	1,208	125,000	51,700	(73,300)
Current Services	555,603	483,873	597,163	693,785	478,000	550,000	72,000
Total Revenue	644,028	582,905	603,116	697,735	605,700	605,700	-
				Fund Balance	86,854	184,589	97,735

Services and supplies of \$790,289 are costs related to the contracts for mediation services. The increase of \$97,735 is based on additional fund balance.

State aid revenue of \$51,700 reflects contributions from the Superior Court to offset any expenditures not fully covered by receipt of civil filing fee revenue.

Current services revenue of \$550,000 represents collection of civil filing fees.



## Registration Fees

### DESCRIPTION OF MAJOR SERVICES

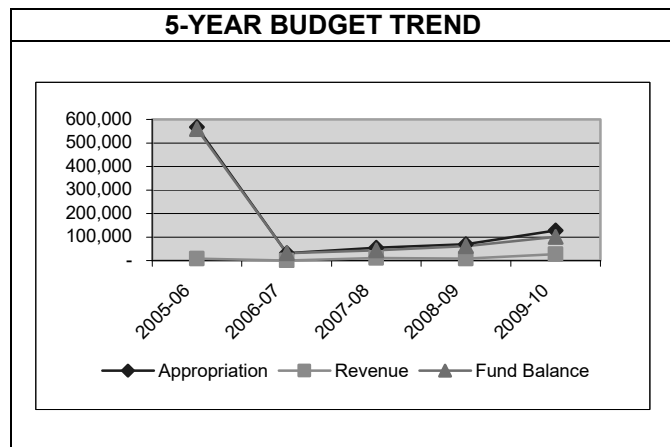
This budget unit accounts for the \$25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board of Supervisors to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the \$25 assessment falls into category (d), registration fees are infrequently collected when a defendant is assigned an attorney.

The fund balance can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

There is no staffing associated with this budget unit.

### BUDGET HISTORY

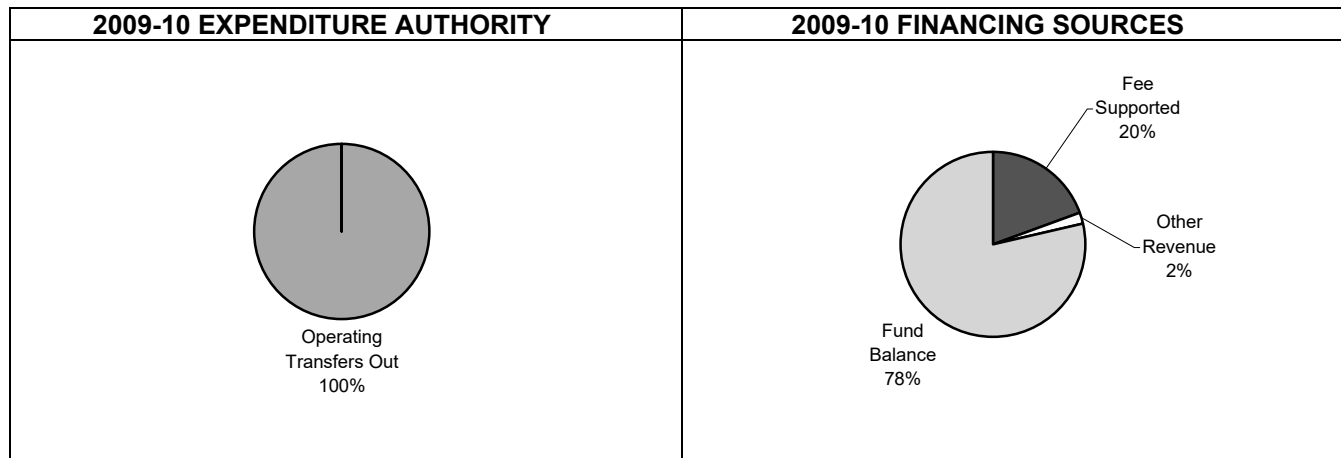


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	560,000	-	-	69,018	-
Departmental Revenue	32,177	11,784	17,359	8,000	39,539
Fund Balance				61,018	

This budget unit did not incur any costs in 2008-09. Actual departmental revenue for 2008-09 is higher than modified budget due to an increase in fee collections.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Registration Fees

BUDGET UNIT: RMX IDC  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	560,000	-	-	-	69,018	128,057	59,039
Total Requirements	560,000	-	-	-	69,018	128,057	59,039
<b>Departmental Revenue</b>							
Use of Money and Prop	18,960	4,496	2,285	2,102	3,000	2,500	(500)
Current Services	13,217	7,288	15,074	37,437	5,000	25,000	20,000
Total Revenue	32,177	11,784	17,359	39,539	8,000	27,500	19,500
				Fund Balance	61,018	100,557	39,539

Operating transfers out are budgeted at \$128,057. These funds are anticipated to be utilized in 2009-10 based on Board of Supervisor discretion.

Departmental revenue of \$27,500 is based on prior year's revenue data.

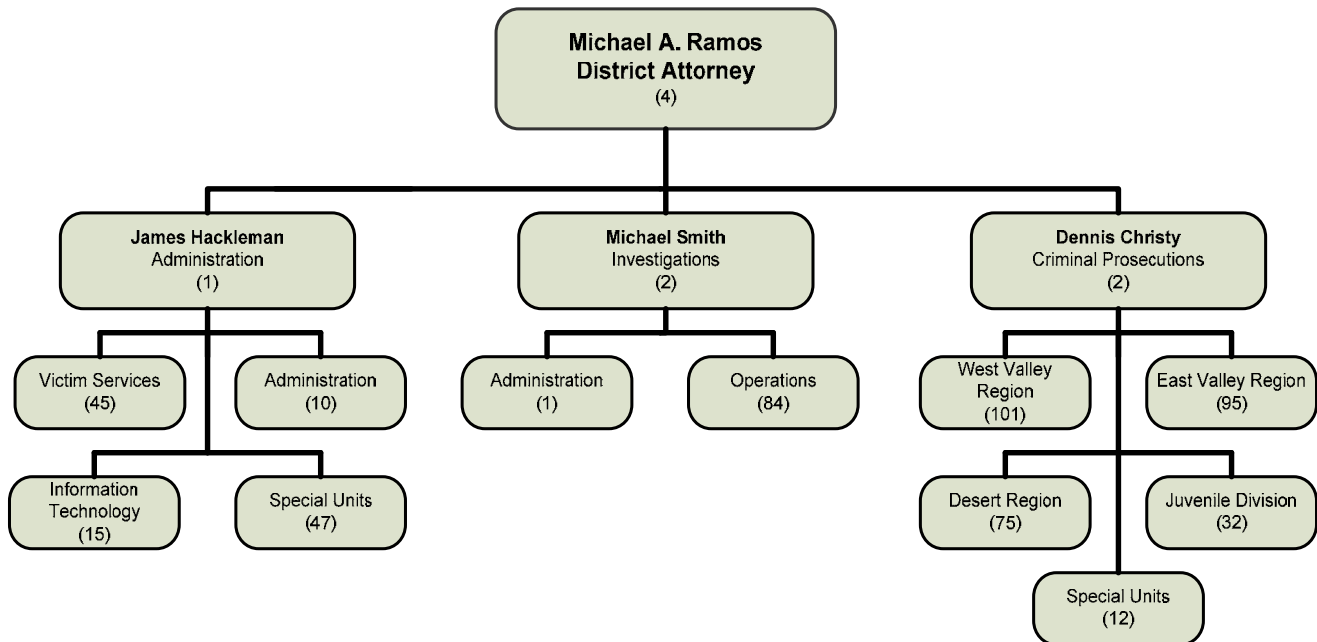


## DISTRICT ATTORNEY Michael A. Ramos

### MISSION STATEMENT

The San Bernardino County District Attorney's Office represents the interests of the people in the criminal justice system, as mandated by California State law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Promote public safety by punishing criminal conduct.
2. Assist victims and their families to overcome the effects of crime and help them support successful prosecution.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of state prison sentences to felony defendants filed.	N/A	33%	41%	33%
Percentage increase of cases where victim services are provided.	27%	40%	-5%	5%

The District Attorney performance measure for cases where victim services are provided decreased in 2008-09 by 5% due to the loss of two victim advocates, two Victim Witness clerks and one Victim Claim Technician.



**SUMMARY OF BUDGET UNITS**

2009-10					
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Staffing</b>
<b><u>General Fund</u></b>					
Criminal Prosecution	68,091,652	36,258,507	31,833,145		526
Total General Fund	68,091,652	36,258,507	31,833,145		526
<b><u>Special Revenue Funds</u></b>					
Real Estate Fraud Prosecution	1,891,531	900,000		991,531	-
Auto Insurance Fraud Prosecution	785,000	785,000		-	-
Workers' Compensation Insurance Fraud Prosecution	2,367,778	2,125,000		242,778	-
Specialized Prosecutions	2,173,508	855,000		1,318,508	-
Vehicle Fees - Auto Theft	854,800	807,000		47,800	-
State Asset Forfeitures	400,740	340,000		60,740	-
Federal Asset Forfeitures	151,815	62,000		89,815	-
Total Special Revenue Funds	8,625,172	5,874,000		2,751,172	-
<b>Total - All Funds</b>	76,716,824	42,132,507	31,833,145	2,751,172	526

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Criminal Prosecution

### DESCRIPTION OF MAJOR SERVICES

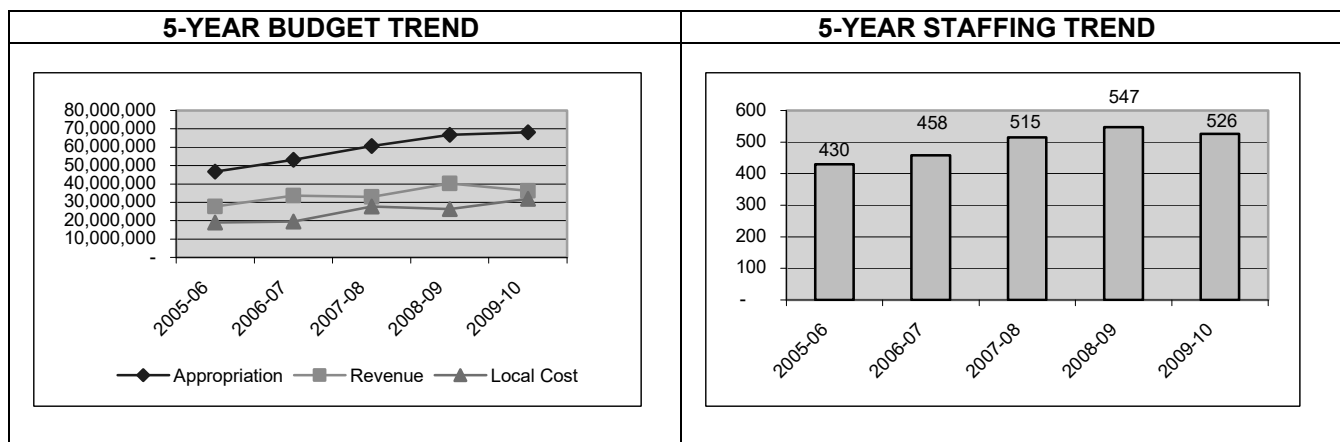
The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally, the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employee civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilized civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

The District Attorney has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public

### BUDGET HISTORY



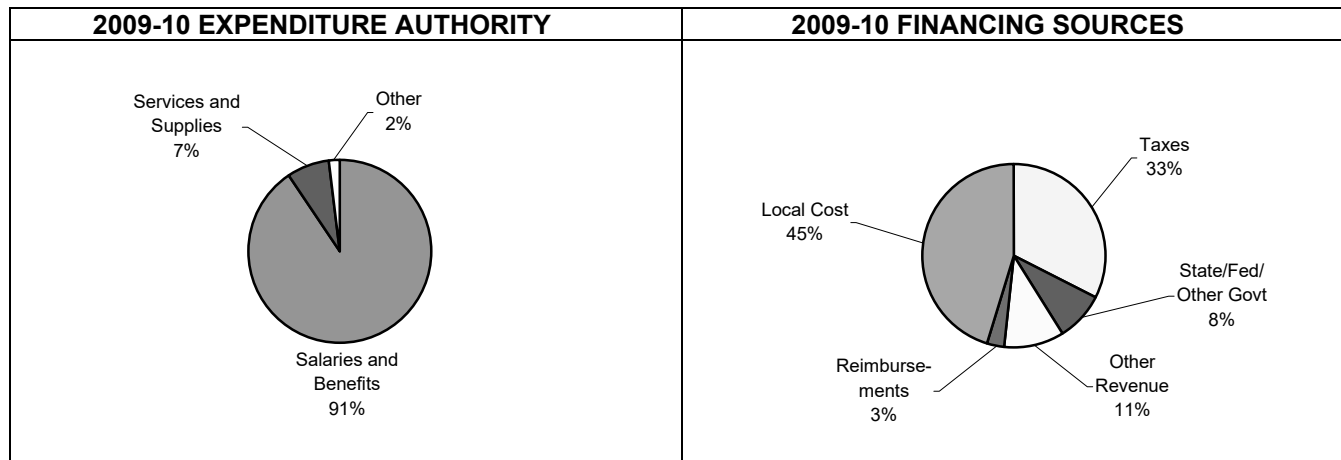
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	46,663,607	53,185,916	60,597,679	69,272,398	69,339,840
Departmental Revenue	27,625,474	33,634,907	32,921,226	40,674,619	33,615,345
Local Cost	19,038,133	19,551,009	27,676,453	28,597,779	35,724,495
Budgeted Staffing				547	

Actual appropriation of \$69,339,840 for 2008-09 is over modified budget by \$67,442. This overage is primarily due to \$0.6 million attributed to attorney overtime and varied cash outs such as retirements, administrative and attorney leave. Additionally, the department will recognize a decrease to reimbursements of \$0.15 million due to reductions to reimbursements for state programs.

Actual departmental revenue of \$33,615,345 for 2008-09 is under modified budget by approximately \$7.06 million primarily due to a reduction of Prop 172 revenue of \$4.98 million, decrease in state grant awards of \$1.88 million, and decrease of 0.2 in varied other revenue.

## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction and a Prop 172 reduction. The salary reduction plan represents a decrease of \$1,340,868. Also included is a reduction in Prop 172 revenue of \$700,000. Budgeted staffing was reduced by 25 filled positions for the salary reduction and 9 vacant positions for the Prop 172 reduction for a total decrease in budgeted staffing of 34 positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(25)	(3,101,534)	-	(3,101,534)
Reduction made to salaries and benefits - deleted 4 Senior Investigator positions, 15 Deputy District Attorney positions, and 6 Office Assistant III positions.				
Prop 172 Reduction	(9)	(700,000)	(700,000)	-
Reduction is based on estimated shortfall anticipated in Prop 172 for 2009-10 resulting in 9 position reductions. These positions consist of 1 Deputy District Attorney, 3 Office Assistant IIIs, 1 Secretary II, 1 Victim Advocate II, 1 Victim Witness Advocate Claims Tech I, 1 Executive Secretary II and 1 Investigative Tech II.				
<b>Total</b>	<b>(34)</b>	<b>(3,801,534)</b>	<b>(700,000)</b>	<b>(3,101,534)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$1,340,868 to the departmental budget to restore 25 filled positions. Additionally, the savings realized from the deferral of raises absorbed the remainder of the salary reduction. These adjustments are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Law and Justice  
DEPARTMENT: District Attorney - Criminal Prosecution  
FUND: General

BUDGET UNIT: AAA DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	44,905,973	50,672,139	57,314,718	64,481,895	62,309,163	63,581,559	1,272,396
Services and Supplies	3,726,323	4,419,910	5,368,844	4,564,812	4,301,318	4,152,349	(148,969)
Central Computer	317,948	430,798	484,186	625,979	625,979	663,269	37,290
Travel	-	-	-	437,051	333,316	347,290	13,974
Equipment	-	36,291	5,816	-	-	50,000	50,000
Vehicles	96,824	-	184,054	-	-	-	-
Transfers	505,503	568,238	703,213	1,188,141	1,124,202	1,182,588	58,386
Total Exp Authority	49,552,571	56,127,376	64,060,831	71,297,878	68,693,978	69,977,055	1,283,077
Reimbursements	(2,888,964)	(3,010,460)	(3,463,152)	(2,108,038)	(2,172,710)	(2,035,403)	137,307
Total Appropriation	46,663,607	53,116,916	60,597,679	69,189,840	66,521,268	67,941,652	1,420,384
Operating Transfers Out	-	69,000	-	150,000	150,000	150,000	-
Total Requirements	46,663,607	53,185,916	60,597,679	69,339,840	66,671,268	68,091,652	1,420,384
<b>Departmental Revenue</b>							
Taxes	23,625,000	27,971,251	25,987,500	22,064,576	27,037,500	22,837,500	(4,200,000)
Fines and Forfeitures	128	-	2,191	2,269	1,500	1,500	-
State, Fed or Gov't Aid	3,889,891	5,629,823	4,718,593	3,726,661	5,810,694	5,915,708	105,014
Current Services	17,850	18,934	58,390	31,042	30,000	100	(29,900)
Other Revenue	790	14,899	96,008	171,071	255,345	325,738	70,393
Other Financing Sources	91,815	-	-	26,269	-	-	-
Total Revenue	27,625,474	33,634,907	30,862,682	26,021,888	33,135,039	29,080,546	(4,054,493)
Operating Transfers In	-	-	2,058,544	7,593,457	7,157,849	7,177,961	20,112
Total Financing Sources	27,625,474	33,634,907	32,921,226	33,615,345	40,292,888	36,258,507	(4,034,381)
Local Cost	19,038,133	19,551,009	27,676,453	35,724,495	26,378,380	31,833,145	5,454,765
Budgeted Staffing					547	526	(21)

Salaries and benefits of \$63,581,559 fund 526 budgeted positions resulting in an increase of \$1,272,396. Budgeted staffing was decreased by a net of 21 positions. This decrease includes the elimination of 9 positions due to Prop 172 reductions, 16 positions related to grant reductions, offset by 4 positions due to a mid-year staff increase for criminal courtrooms. Cost increases are the result of a technical change in the way positions are budgeted and an increase in attorney leave cash out.

Services and supplies of \$4,152,349 are decreased by \$148,969. The decrease represents the department's efforts to reduce all but mandatory expenses. Reductions are across all budget units to accommodate projected revenue shortfalls.

Travel of \$347,290 are based on departmental analysis of past travel related expenses. These expenses include mandated training and associated costs. This budgeted amount includes travel costs associated with special prosecution units, including real estate fraud, auto insurance fraud, workers compensation fraud, specialized prosecutions group, including HazMat and industrial deaths, and the child abduction and recovery unit.

Equipment of \$50,000 represents a switch for the office located on Hospitality Lane. Corresponding revenue is budgeted to be brought in from SBI-DAT.

Transfers of \$1,182,588 primarily represent rents paid to Real Estate Services. Increased costs reflect a new lease agreement for the Needles office, and regular yearly increases for all other leased facilities.

Reimbursements of \$2,035,403 represent payments from other department for Welfare Fraud Prosecution and truancy prosecution. The decrease of \$0.1 million is primarily due to the loss of funding for the Street Enforcement grant.

Operating transfers out of \$150,000 represents funding to County Fire for a Haz Mat Specialist II to be available to the Specialized Prosecution group.

Taxes (Prop 172) of \$22,837,500 million represent a decrease of \$4.2 million based on current downward trends in sales tax receipts.



State, federal and government aid revenue of \$5.9 million increased by \$105,014 as a result of reduction in the COPS grant that is offset by the reclassification of Indian Gaming from other revenue. There was no affect to the department's overall revenue.

Other revenue of \$325,738 is increasing to reflect partial funding with a direct agreement with the San Manuel Tribe for Indian Gaming. A portion of this funding was reclassified under the State, federal and government section of this budget unit.

Operating transfers in of \$7,177,961 are increasing to offset the MOU increases for staff financed by special revenue fund budget units.



## Real Estate Fraud Prosecution

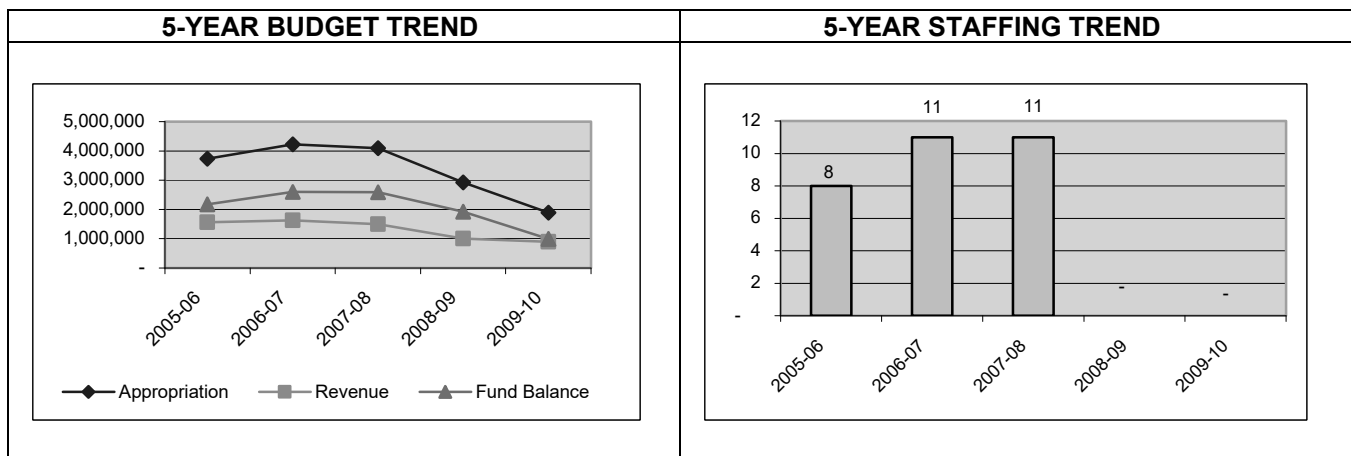
### DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors (Board) adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a fee upon recording documents. On December 9, 2008 the Board adopted Resolution 2008-311 authorizing the increase of recording fees from \$2 to \$3 at the time of record for real estate instruments. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

In this county the District Attorney, not only prosecutes, but also investigates all real estate fraud cases. The workload has continued to increase in the last several years.

There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to cover the costs of five investigators, one supervising investigator, two deputy district attorneys, one investigative technician, and one secretary.

### BUDGET HISTORY



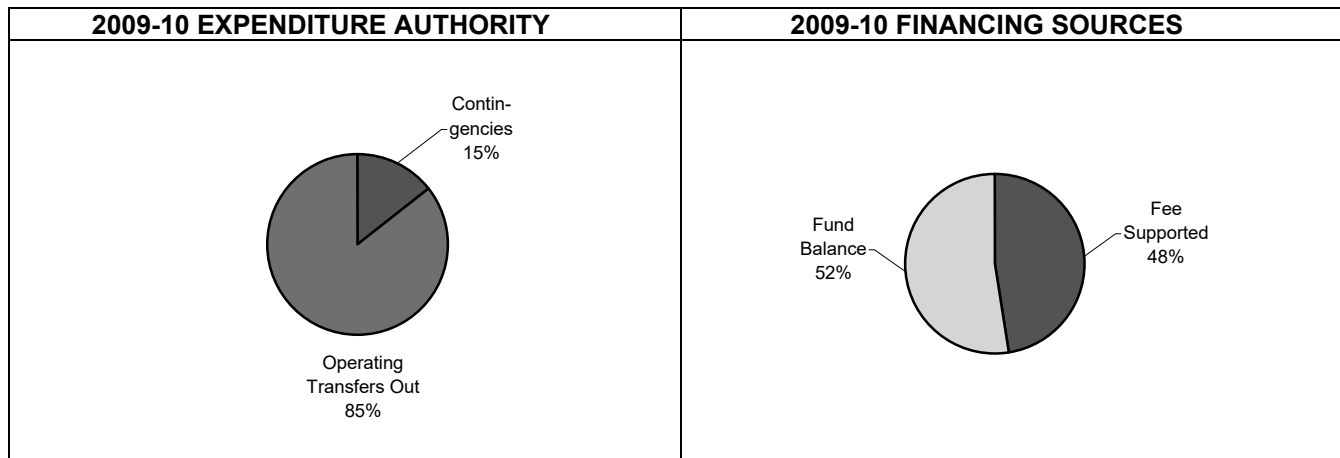
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,095,372	1,335,055	1,558,895	2,922,534	1,670,401
Departmental Revenue	1,523,829	1,323,042	892,793	1,000,000	739,399
Fund Balance				1,922,534	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 is less than modified budget due to continued mortgage crisis, resulting in fewer recordings.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: District Attorney  
 FUND: Real Estate Fraud Prosecution

BUDGET UNIT: REB DAT  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	975,957	1,123,084	1,342,315	-	-	-	-
Services and Supplies	78,525	125,761	147,656	(12)	-	-	-
Central Computer	6,133	7,327	6,884	-	-	-	-
Vehicles	-	41,902	16,202	-	-	-	-
Transfers	34,757	36,981	45,838	-	-	-	-
Contingencies	-	-	-	-	1,252,027	275,350	(976,677)
Total Appropriation	1,095,372	1,335,055	1,558,895	(12)	1,252,027	275,350	(976,677)
Operating Transfers Out	-	-	-	1,670,413	1,670,507	1,616,181	(54,326)
Total Requirements	1,095,372	1,335,055	1,558,895	1,670,401	2,922,534	1,891,531	(1,031,003)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	-	58	-	-	-
Current Services	1,517,351	1,323,042	892,793	739,341	1,000,000	900,000	(100,000)
Other Revenue	6,478	-	-	-	-	-	-
Total Revenue	1,523,829	1,323,042	892,793	739,399	1,000,000	900,000	(100,000)
Fund Balance					1,922,534	991,531	(931,003)

Contingencies of \$275,350 are reducing as a result of department's available departmental revenue and fund balance.

Operating transfers out of \$1,616,181 are decreasing by \$54,326 due to the elimination of 1 Office Assistant III position.

Departmental revenue of \$900,000 is reduced to anticipate continued downturn in the real estate market and fewer recordings. The \$1 increase in recording fee will mitigate some loss, however, with fewer recordings expected the revenue is reduced. If revenue does not increase to accommodate staff costs, staff reductions may become necessary.



## Auto Insurance Fraud Prosecution

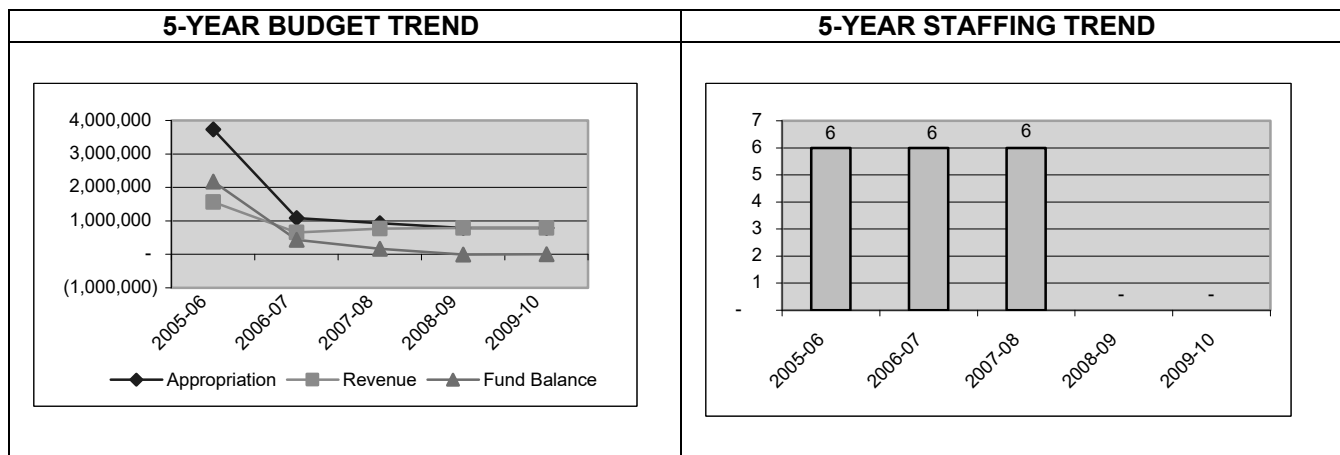
### DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders. It is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

Under the direction of the Insurance commissioner, the California Department of Insurance makes funds available, as authorized by Section 18971 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud.

There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to cover the costs of two investigators and two deputy district attorneys.

### BUDGET HISTORY



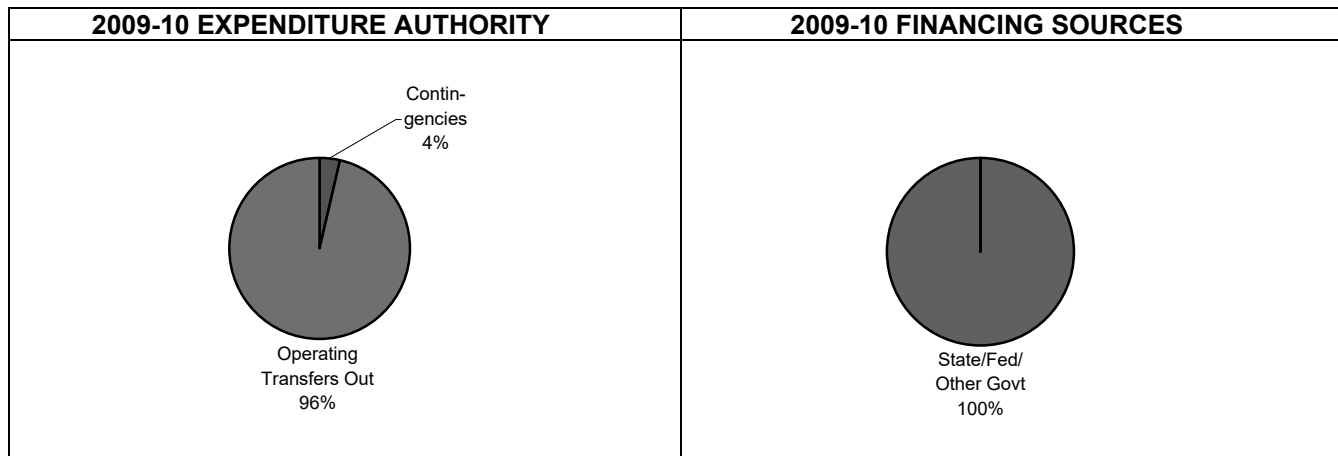
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	776,554	922,561	914,774	745,036	741,102
Departmental Revenue	653,228	655,754	746,269	750,269	746,335
Fund Balance				(5,233)	

Actual appropriation for 2008-09 is slightly lower than modified budget. The program award was lower due to a mid-year grant reduction by the Department of Insurance which impacts the amount to transfer out. The transfers out also reflect lower than the modified grant award because of a negative fund balance at the beginning of the year.

Actual departmental revenue for 2008-09 is slightly lower than modified budget. However, this budget received reduced grant funding as described above. Also, interest revenue was not generated because disbursements are made quarterly and monies are used immediately after receipt. This results in minimal interest being generated.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: Auto Insurance Fraud Prosecuion

BUDGET UNIT: RIP DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	694,207	834,356	845,309	-	-	-	-
Services and Supplies	57,959	61,127	40,238	(52)	-	-	-
Central Computer	3,192	4,525	5,724	(460)	-	-	-
Transfers	21,196	22,553	23,503	-	-	-	-
Contingencies	-	-	-	-	561	28,073	27,512
Total Appropriation	776,554	922,561	914,774	(512)	561	28,073	27,512
Operating Transfers Out	-	-	-	741,614	783,206	756,927	(26,279)
Total Requirements	776,554	922,561	914,774	741,102	783,767	785,000	1,233
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	-	-	186,567	-	-	-
Use of Money and Prop	6,542	3,904	-	-	4,000	-	(4,000)
State, Fed or Gov't Aid	646,639	651,850	746,269	559,760	785,000	785,000	-
Other Revenue	47	-	-	8	-	-	-
Total Revenue	653,228	655,754	746,269	746,335	789,000	785,000	(4,000)
Fund Balance					(5,233)	-	5,233

Contingencies of \$28,073 are increased based on projected grant award in 2009-10.

Operating transfers out of \$756,927 cover the cost of four employees in the District Attorney's Criminal Prosecution budget unit who investigate and prosecute auto insurance fraud cases. Staff working on these cases has been reduced by 1 secretary in order to keep expenses below projected grant award.

Interest is reduced as grant distribution occurs quarterly and the money does not remain in this budget unit long enough to generate interest.

Grant revenue of \$785,000 is budgeted at the same level as the 2008-09 amounts. The department will return to the Board and modify budget to match actual award when grant received.



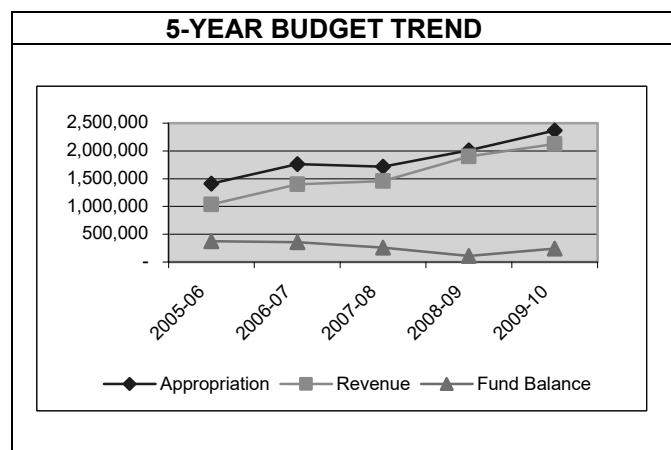
## Workers' Compensation Insurance Fraud Prosecution

### DESCRIPTION OF MAJOR SERVICES

The Department of Insurance, pursuant to Section 1871.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collect by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. Funds are administered through this budget unit.

There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to cover the costs of six investigators, one supervising investigator, four deputy district attorneys, one office assistant and one secretary.

### BUDGET HISTORY



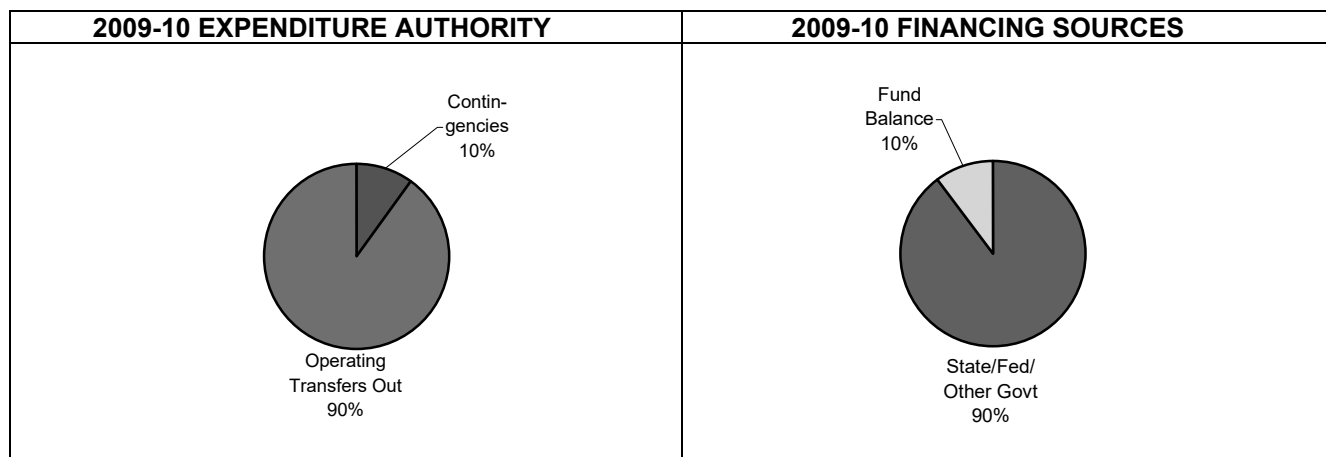
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,034,515	1,502,467	2,048,801	2,223,898	1,981,825
Departmental Revenue	1,018,337	1,404,560	1,899,400	2,111,640	2,112,344
Fund Balance				112,258	

Actual appropriation for 2008-09 of \$1,981,825 is less than modified budget by \$242,073. This is due to the department's efforts to reduce expenses.

Actual departmental revenue for 2008-09 of \$2,112,344 is higher than modified budget. This increase represents the actual grant award from the Department of Insurance.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: District Attorney  
 FUND: Workers Comp Insurance Fraud Prosecution

BUDGET UNIT: ROB DAT  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	912,731	1,291,517	1,746,646	-	-	-	-
Services and Supplies	85,351	106,963	243,090	-	-	-	-
Central Computer	4,914	6,374	11,008	-	-	-	-
L/P Struct/Equip/Vehicles	-	69,147	-	-	-	-	-
Transfers	31,519	28,466	48,057	-	-	-	-
Contingencies	-	-	-	-	18,658	235,111	216,453
Total Appropriation	1,034,515	1,502,467	2,048,801	-	18,658	235,111	216,453
Operating Transfers Out	-	-	-	1,981,825	1,992,600	2,132,667	140,067
Total Requirements	1,034,515	1,502,467	2,048,801	1,981,825	2,011,258	2,367,778	356,520
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	-	-	1,161,402	-	-	-
Use of Money and Prop	3,959	5,204	-	-	-	-	-
State, Fed or Gov't Aid	1,010,528	1,399,356	1,899,000	950,942	1,899,000	2,125,000	226,000
Current Services	-	-	400	-	-	-	-
Other Financing Sources	3,850	-	-	-	-	-	-
Total Revenue	1,018,337	1,404,560	1,899,400	2,112,344	1,899,000	2,125,000	226,000
				Fund Balance	112,258	242,778	130,520

Contingencies of \$235,111 increased and represent funds not planned for expenditure in 2009-10.

Operating transfers out of \$2,132,667 is increasing by \$140,067 and represent expenditures associated with staffing and operating expenses for the staff in the District Attorney's Criminal Prosecution budget unit who are prosecuting and investigating workers compensation fraud.

Departmental revenue is increasing by \$226,000 to \$2,125,000 to maintain existing staffing including the investigative technician position added in 2008-09.



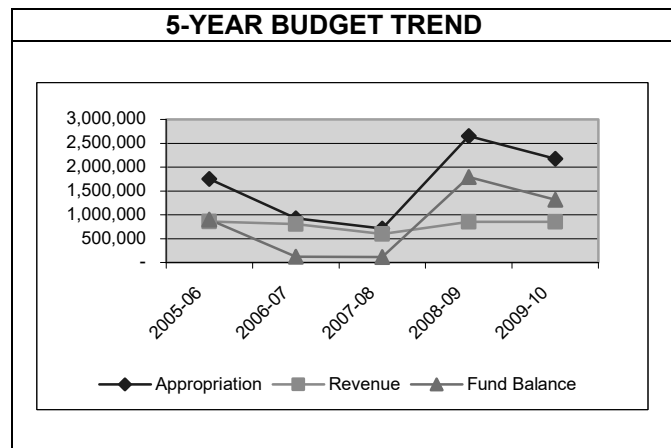
## Specialized Prosecutions

### DESCRIPTION OF MAJOR SERVICES

The District Attorney's special prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of CAL – OSHA laws.

There is no staffing in this budget unit. Revenue from this budget unit are transferred to the District Attorney's Criminal Prosecution budget unit to cover the costs of two deputy district attorneys', three investigators, an investigative technician, and a secretary performing these specialized prosecutions.

### BUDGET HISTORY



### PERFORMANCE HISTORY

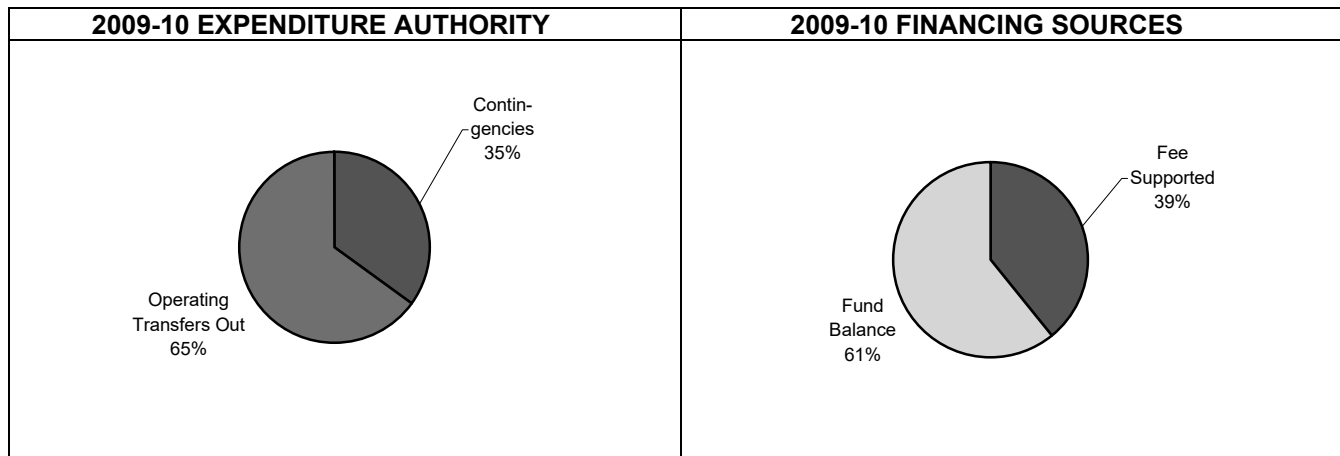
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	990,075	750,906	1,172,374	2,649,401	1,798,001
Departmental Revenue	212,755	745,532	2,850,924	855,000	1,322,106
Fund Balance				1,794,401	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue of \$1,322,106 for 2008-09 exceeded budget by \$467,106 because of settlement of several large cases. Departmental revenue in this budget unit is difficult to predict because of the nature of civil court settlements.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: District Attorney  
 FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	873,667	639,150	(44)	-	-	-	-
Services and Supplies	62,184	65,879	(390)	-	-	-	-
Central Computer	5,246	5,211	-	-	-	-	-
Transfers	48,978	40,666	-	-	-	-	-
Contingencies	-	-	-	-	1,141,401	762,547	(378,854)
Total Appropriation	990,075	750,906	(434)	-	1,141,401	762,547	(378,854)
Operating Transfers Out	-	-	1,172,808	1,798,001	1,508,000	1,410,961	(97,039)
Total Requirements	990,075	750,906	1,172,374	1,798,001	2,649,401	2,173,508	(475,893)
<b>Departmental Revenue</b>							
Fines and Forfeitures	190,810	742,601	2,811,357	1,275,573	850,000	850,000	-
Use of Money and Prop	20,836	2,931	39,567	48,301	5,000	5,000	-
State, Fed or Gov't Aid	1,093	-	-	-	-	-	-
Other Revenue	16	-	-	300	-	-	-
Other Financing Sources	-	-	-	(2,068)	-	-	-
Total Revenue	212,755	745,532	2,850,924	1,322,106	855,000	855,000	-
Fund Balance					1,794,401	1,318,508	(475,893)

Contingencies of \$762,547 are decreasing by \$378,856 because of reduced fund balance.

Operating transfers out of \$1,410,961 to the District Attorney's Criminal Prosecution budget unit are decreasing by \$97,039 for removal of one-time equipment costs.

Departmental revenue of \$855,000 is estimated at the same level as 2008-09 as no significant change is expected.



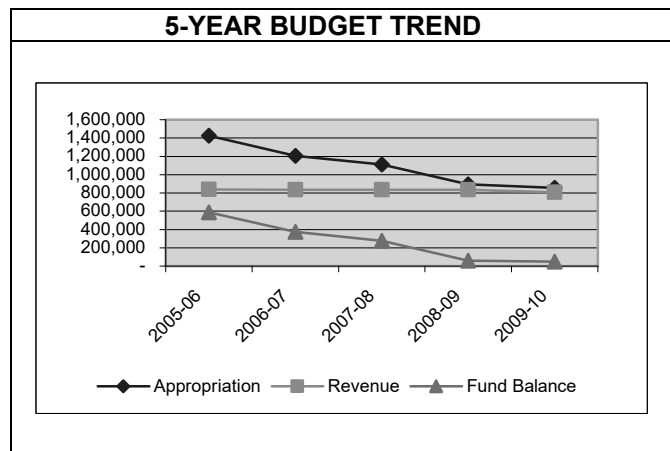
## Vehicle Fees – Auto Theft

### DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a \$1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit receives the District Attorney's share of the \$1.00 registration assessment on vehicles registered in San Bernardino County.

There is no staffing in this budget unit. Revenue from this budget unit are transferred to the District Attorney's Criminal Prosecution budget unit to cover the costs of prosecutors and an investigator assigned to automobile theft crimes.

### BUDGET HISTORY



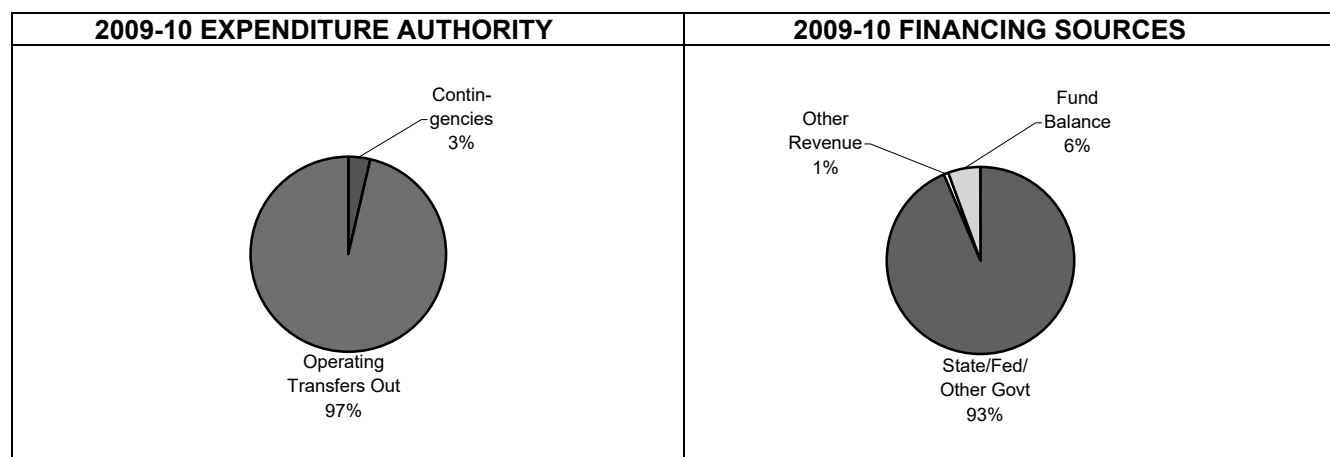
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,049,326	944,677	1,053,676	894,346	827,713
Departmental Revenue	835,468	849,199	837,903	833,500	814,667
Fund Balance				60,846	

Actual appropriation of \$827,713 for 2008-09 is slightly less than modified budget by \$66,633 and is due to decrease in operating costs in support of auto theft crime prosecution and investigation.

Actual departmental revenue of \$814,667 for 2008-09 is less than modified budget by \$18,833. It is believed that the downturn in the economy has resulted in fewer vehicles registrations and therefore reduced revenue.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: Vehicle Fees - Auto Theft

BUDGET UNIT: SDM DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Transfers	1,049,326	944,677	1,053,676	-	-	-	-
Contingencies	-	-	-	-	9,638	29,800	20,162
Total Appropriation	1,049,326	944,677	1,053,676	-	9,638	29,800	20,162
Operating Transfers Out	-	-	-	827,713	884,708	825,000	(59,708)
Total Requirements	1,049,326	944,677	1,053,676	827,713	894,346	854,800	(39,546)
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	613,728	823,860	-	-	-	-
Use of Money and Prop	19,214	20,083	14,043	2,855	13,500	7,000	(6,500)
State, Fed or Gov't Aid	816,254	215,388	-	811,812	820,000	800,000	(20,000)
Total Revenue	835,468	849,199	837,903	814,667	833,500	807,000	(26,500)
				Fund Balance	60,846	47,800	(13,046)

Contingencies of \$29,800 are increased as a result of less operating transfers out needed in 2009-10.

Operating transfers out of \$825,000 represent salary costs for prosecutors and an investigator assigned to automobile theft cases in the District Attorney's Criminal Prosecution budget unit. The decrease of \$59,708 represents a decrease in available funds as a result of lower vehicle registrations. If revenue does not increase to accommodate staff costs, staff reductions may be necessary.

Departmental revenue of \$807,000 is decreased and represents the expectation of lower vehicle registrations.



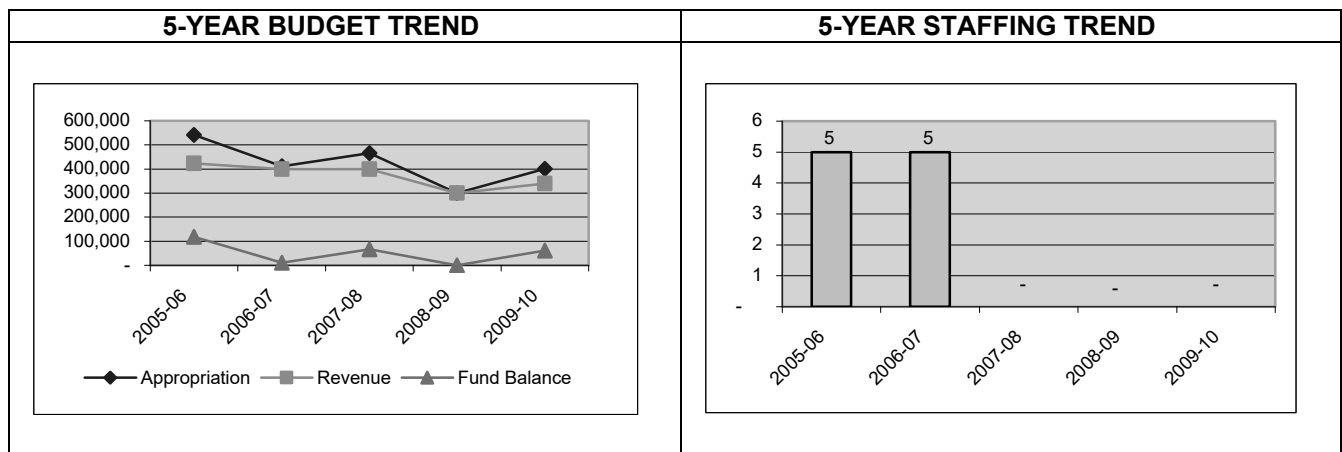
## State Asset Forfeitures

### DESCRIPTION OF MAJOR SERVICES

The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, more effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities. This budget unit receives asset forfeiture funds.

There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to cover the costs of two deputy district attorneys processing asset forfeiture.

### BUDGET HISTORY

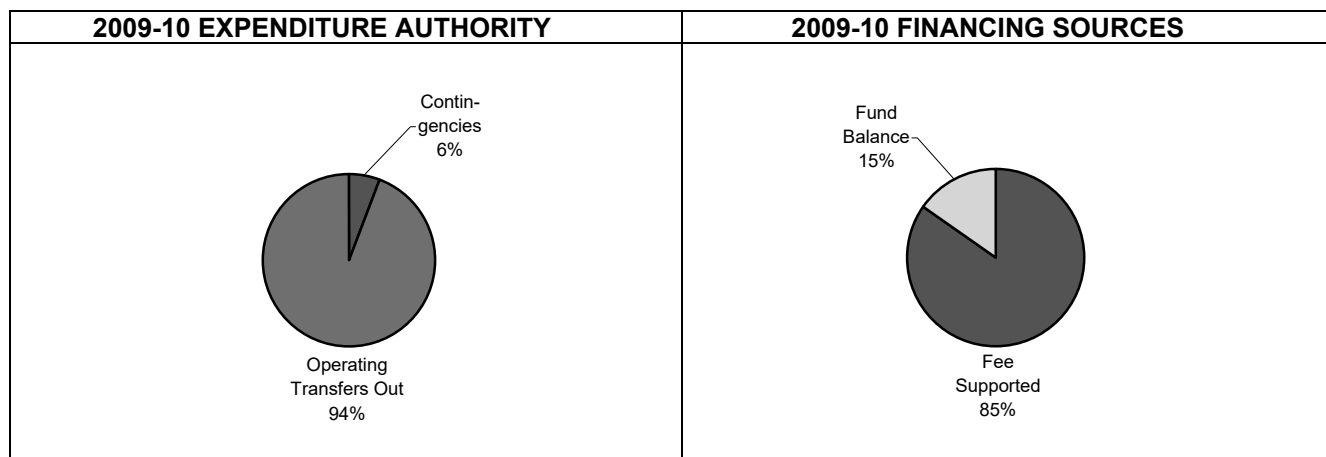


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	402,129	409,778	404,240	300,000	299,027
Departmental Revenue	295,770	464,584	314,065	300,000	359,767
Fund Balance				-	

Actual revenue of \$359,767 for 2008-09 is slightly over modified budget by \$59,767. The overage is based on higher than anticipated proceeds received from the state. Proceeds received in this budget unit are difficult to estimate from year-to-year.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: State Asset Forfeiture

BUDGET UNIT: SBH DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	399,685	408,207	-	-	-	-	-
Services and Supplies	17,605	21,729	(39)	-	-	-	-
Central Computer	3,969	3,646	(124)	-	-	-	-
Transfers	22,259	20,245	-	-	-	-	-
Contingencies	-	-	-	-	973	23,243	22,270
Total Exp Authority	443,518	453,827	(163)	-	973	23,243	22,270
Reimbursements	(41,389)	(44,049)	-	-	-	-	-
Total Appropriation	402,129	409,778	(163)	-	973	23,243	22,270
Operating Transfers Out	-	-	404,403	299,027	299,027	377,497	78,470
Total Requirements	402,129	409,778	404,240	299,027	300,000	400,740	100,740
<b>Departmental Revenue</b>							
Fines and Forfeitures	295,770	464,584	314,065	383,968	300,000	340,000	40,000
Other Financing Sources	-	-	-	(24,201)	-	-	-
Total Revenue	295,770	464,584	314,065	359,767	300,000	340,000	40,000
Fund Balance					-	60,740	60,740

Contingencies of \$23,243 are increasing by \$22,270 and represent funds not planned in 2009-10 for expenditure.

Operating transfers out of \$377,497 are increasing by \$78,470 primarily as a result of available fund balance and are budgeted to offset the cost of two deputy district attorneys processing asset forfeiture cases in the District Attorney's Criminal Prosecution budget unit.

Departmental revenue of \$340,000 is increased and is based on 2008-09 estimated receipts.



## Federal Asset Forfeitures

### DESCRIPTION OF MAJOR SERVICES

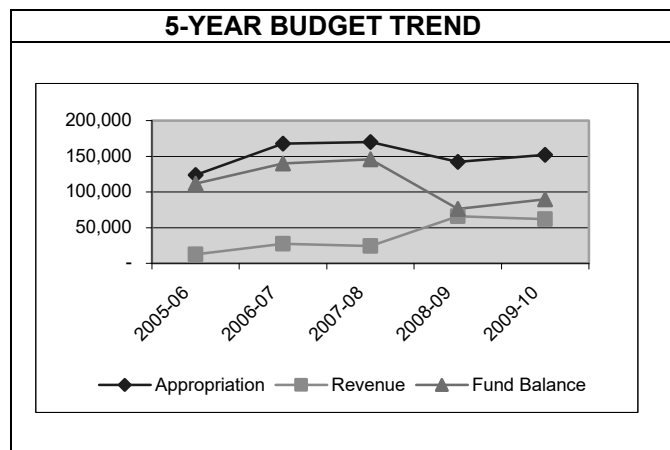
In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's asset forfeiture unit. The U.S. department of Justice sets forth the terms by which law enforcement may use these funds.

A portion of these funds will be transferred to the District Attorney's Criminal Prosecution budget unit for the asset forfeiture unit's operating expenses and safety and other equipment according to the guidelines set forth by the U.S. Department of Justice.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

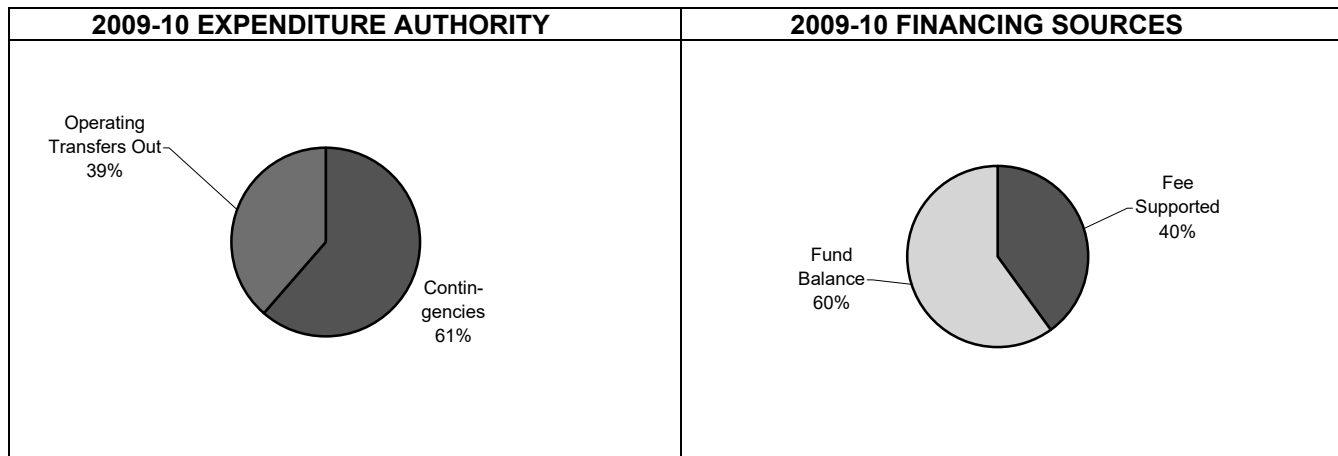
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	41,389	44,049	166,333	142,019	130,583
Departmental Revenue	70,000	49,758	96,583	66,000	144,379
Fund Balance				76,019	

Actual appropriation of \$130,583 for 2008-09 is less by \$11,436 than modified budget and represents the amount of unused contingencies.

Actual revenue of \$144,379 for 2008-09 exceeded budget by \$78,379 due to an increase in proceeds awarded as the result of higher amount of asset forfeitures.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: District Attorney  
 FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Transfers	41,389	44,049	-	-	-	-	-
Contingencies	-	-	-	-	11,436	93,287	81,851
Total Appropriation	41,389	44,049	-	-	11,436	93,287	81,851
Operating Transfers Out	-	-	166,333	130,583	130,583	58,528	(72,055)
Total Requirements	41,389	44,049	166,333	130,583	142,019	151,815	9,796
<b>Departmental Revenue</b>							
Fines and Forfeitures	65,158	42,971	89,003	142,022	60,000	60,000	-
Use of Money and Prop	4,842	6,787	7,580	2,090	6,000	2,000	(4,000)
Current Services	-	-	-	267	-	-	-
Total Revenue	70,000	49,758	96,583	144,379	66,000	62,000	(4,000)
Fund Balance					76,019	89,815	13,796

Contingencies of \$93,287 are increased by \$81,851 as a result of less operating transfers out needed in 2009-10 and available fund balance.

Operating transfers out of \$58,528 to the District Attorney's Criminal Prosecution budget unit are reduced by \$72,055 due to the removal of one-time safety and other equipment budgeted in the prior fiscal year. The amount budgeted in 2009-10 of \$58,528 will offset operating expenses associated with staff processing federal asset forfeiture claims.

Departmental revenue of \$62,000 is decreased by \$4,000 based on current receipts. Asset forfeiture revenue is difficult to predict and can vary greatly from year to year.



## LAW AND JUSTICE GROUP ADMINISTRATION

### Bill Abernathy

#### MISSION STATEMENT

The Law and Justice Group Executive Committee enhances the quality of life, provides for the safety of all citizens, and promotes the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

#### STRATEGIC GOALS

1. Reduce the length of time required to move cases through the criminal justice system.
2. Increase the amount of funding received for Law and Justice Group projects.
3. Reduce the negative effects of gang-related crimes on the citizens of the county.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of Cases e-filed.	6%	15%	25%	15%
Percentage of Law and Justice Group expenditures with grant funding sources.	50%	60%	90%	50%
Average gang related arrests per sweep.	7	10	9	12
New gang members identified per sweep.	5	5	6	3

#### SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Law and Justice Group Admin	235,029	78,503	156,526		1
Total General Fund	235,029	78,503	156,526		1
<b>Special Revenue Funds</b>					
2006 COPS Technology Grant	254,240	254,240		-	-
2006 Justice Assistance Grant	15,733	-		15,733	-
2007 Justice Assistance Grant	88,418	200		88,218	-
2008 Justice Assistance Grant	7,206	-		7,206	-
Southwest Border Prosecution Initiative	7,957,884	630,000		7,327,884	-
Total Special Revenue Funds	8,323,481	884,440		7,439,041	-
<b>Total - All Funds</b>	8,558,510	962,943	156,526	7,439,041	1

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



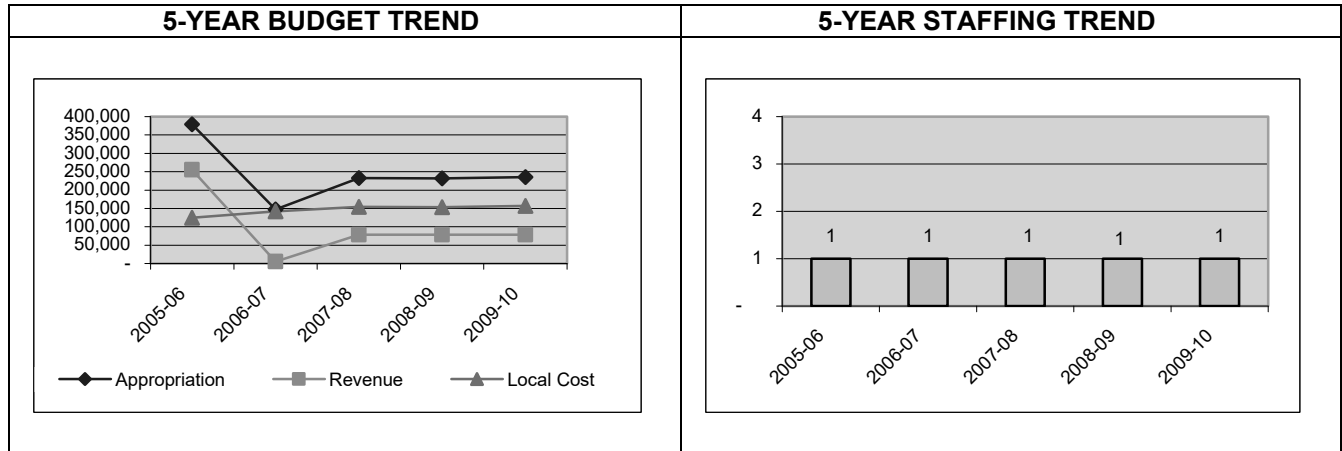


## Law and Justice Group Administration

### DESCRIPTION OF MAJOR SERVICES

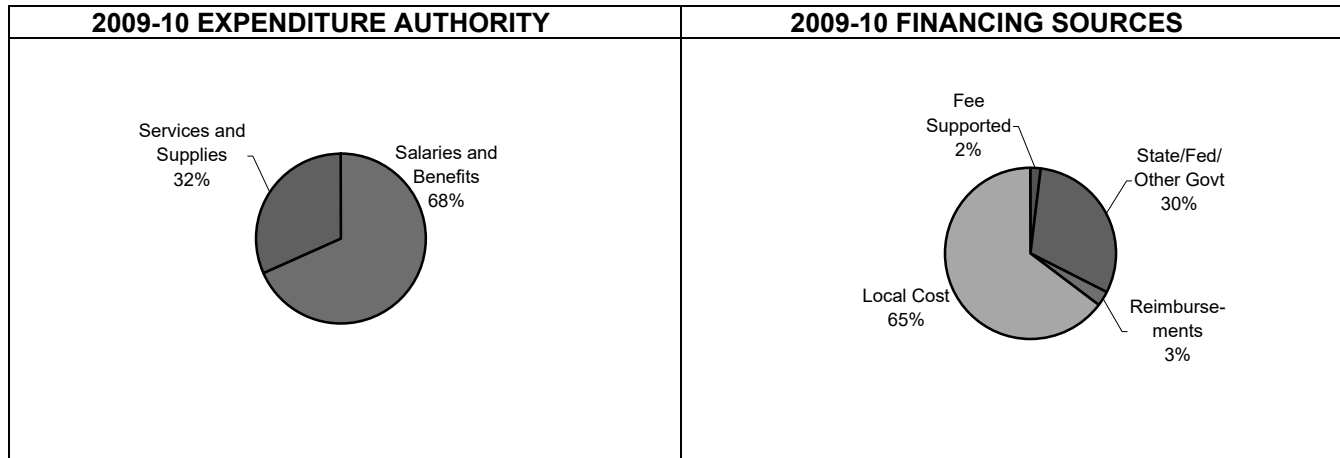
Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects and operational enhancements, with the assistance and coordination by the administrative analyst for the Law and Justice Group.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	147,980	146,887	232,503	238,161	236,634
Departmental Revenue	13,891	5,000	78,503	78,503	78,669
Local Cost	134,089	141,887	154,000	159,658	157,965
Budgeted Staffing				1	

**ANALYSIS OF FINAL BUDGET**

GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Admin  
 FUND: General

BUDGET UNIT: AAA LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	137,896	144,922	157,455	163,344	156,183	165,215	9,032
Services and Supplies	9,776	720	73,717	73,857	73,852	73,767	(85)
Central Computer	105	988	1,067	-	1,028	1,108	80
Travel	-	-	-	1,028	2,693	1,273	(1,420)
Transfers	203	257	264	230	230	243	13
Total Exp Authority	147,980	146,887	232,503	238,459	233,986	241,606	7,620
Reimbursements	-	-	-	(1,825)	(1,825)	(6,577)	(4,752)
Total Appropriation	147,980	146,887	232,503	236,634	232,161	235,029	2,868
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	73,503	73,669	73,503	73,503	-
Current Services	5,000	5,000	5,000	5,000	5,000	5,000	-
Other Revenue	8,891	-	-	-	-	-	-
Total Revenue	13,891	5,000	78,503	78,669	78,503	78,503	-
Local Cost	134,089	141,887	154,000	157,965	153,658	156,526	2,868
Budgeted Staffing					1	1	-

Salaries and benefits of \$165,215 fund 1 budgeted position representing a \$9,032 increase primarily due to 2008-09 MOU adjustment.

Services and supplies of \$73,767 include costs associated with the "pass-through" of the Juvenile Accountability Block Grant (JABG) program to the Superior Court to fund a portion of the salaries associated with a judicial hearing officer and legal processing clerk.

Travel of \$1,273 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Departmental revenue of \$78,503 includes the pass-through of the Juvenile Accountability Block Grant (\$73,503) and the Court's contribution toward the Law and Justice Group for the Analyst salary (\$5,000) in accordance with the MOU between the County of San Bernardino and Superior Court.



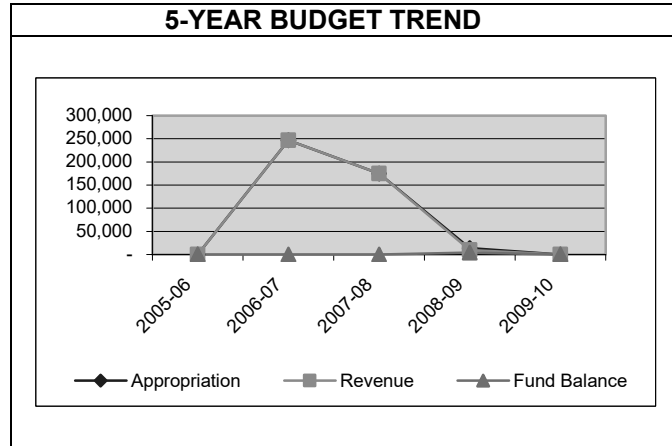
## 2005 COPS Technology Grant

### DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to begin implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	71,651	144,653	31,336	31,331
Departmental Revenue	-	71,720	148,450	27,350	27,346
Fund Balance				3,986	

Funding under this grant was depleted in November 2008.

**ANALYSIS OF FINAL BUDGET**

GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Admin  
 FUND: 2005 COPS Tech Grant

BUDGET UNIT: SEC LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	71,651	120,429	4,171	3,986	-	(3,986)
Equipment	-	-	24,224	27,160	10,000	-	(10,000)
Total Appropriation	-	71,651	144,653	31,331	13,986	-	(13,986)
<b><u>Departmental Revenue</u></b>							
Use of Money and Prop	-	134	721	-	-	-	-
State, Fed or Gov't Aid	-	71,586	147,729	27,346	10,000	-	(10,000)
Total Revenue	-	71,720	148,450	27,346	10,000	-	(10,000)
Fund Balance					3,986	-	(3,986)

Funding was depleted in November 2008.



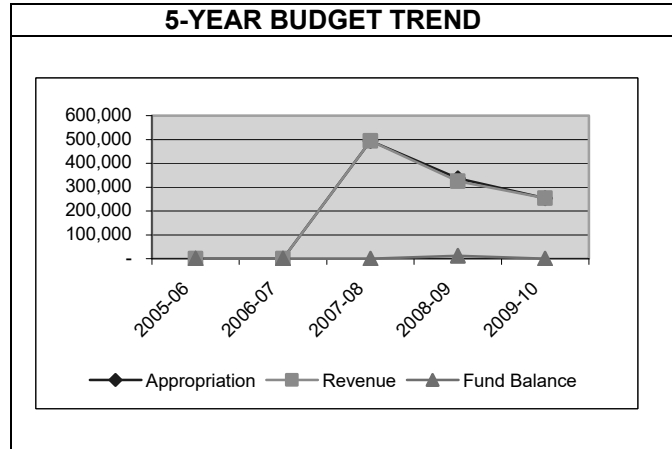
## 2006 COPS Technology Grant

### DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to further implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

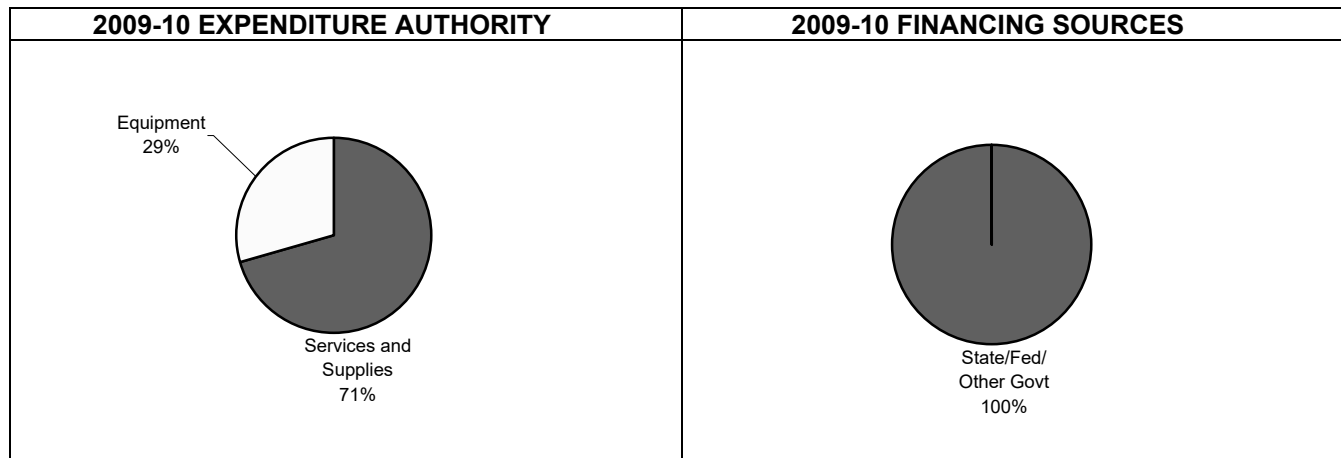
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	91,173	337,481	148,438
Departmental Revenue	-	-	103,290	325,364	136,320
Fund Balance				12,117	

Actual appropriation and departmental revenue for 2008-09 is less than modified budget due to the programming delay for the STORM project and completion in 2009-10, resulting in both expense and corresponding revenue variances. Grant expires May 21, 2010.

**ANALYSIS OF FINAL BUDGET**

**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Admin  
**FUND:** 2006 COPS Tech Grant

**BUDGET UNIT:** SII LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	91,173	96,487	266,944	179,240	(87,704)
Equipment	-	-	-	51,951	70,537	75,000	4,463
Total Appropriation	-	-	91,173	148,438	337,481	254,240	(83,241)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	-	-	103,290	136,320	325,364	254,240	(71,124)
Total Revenue	-	-	103,290	136,320	325,364	254,240	(71,124)
Fund Balance					12,117	-	(12,117)

Services and supplies of \$179,240 include costs associated with computer programming and the completion of the STORM project. The decrease of \$87,704 reflects the one-time availability of grant funding.

Equipment costs of \$75,000 include the purchase of fixed assets for the STORM project.

Expenditures under this program are reimbursed after they are incurred, so project revenue decreases proportionately with expenditures.



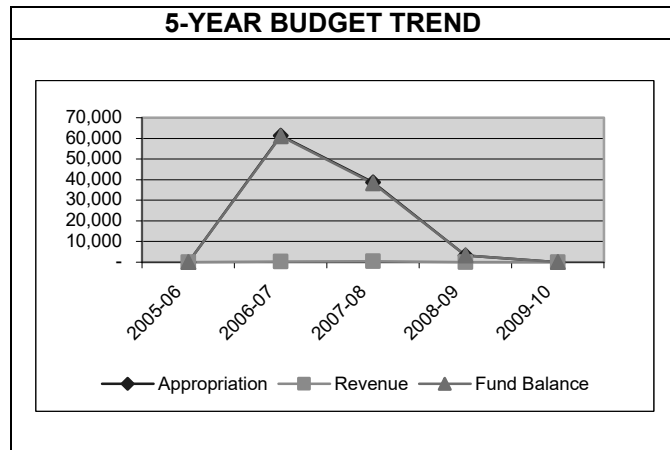
## 2005 Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the County's law and justice departments, resources were used for e-Filing system maintenance, equipment for mobile command operations, teleconferencing equipment, polygraph testing for probationers, and costs associated with Mental Health Court.

There is no staffing associated with this budget unit

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	958,168	25,108	35,936	3,255	3,205
Departmental Revenue	1,019,183	2,328	905	50	-
Fund Balance				3,205	

Actual appropriation for 2008-09 was slightly less than modified budget (\$50) due to a reduced cost for the maintenance and support agreement for the E-filing project. However, departmental revenue of \$50 was not claimed to the maximum appropriation level but rather to the expense level.

Funding under this grant was depleted in March 2009.

**ANALYSIS OF FINAL BUDGET**

GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Admin  
 FUND: 2005 Justice Asst Grant

BUDGET UNIT: SEG LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	871,097	8,250	35,936	1,380	1,430	-	(1,430)
Transfers	-	16,858	-	1,825	1,825	-	(1,825)
Total Appropriation	871,097	25,108	35,936	3,205	3,255	-	(3,255)
Operating Transfers Out	87,071	-	-	-	-	-	-
Total Requirements	958,168	25,108	35,936	3,205	3,255	-	(3,255)
<b><u>Departmental Revenue</u></b>							
Use of Money and Prop	3,632	2,328	905	-	50	-	(50)
State, Fed or Gov't Aid	1,015,551	-	-	-	-	-	-
Total Revenue	1,019,183	2,328	905	-	50	-	(50)
Fund Balance					3,205	-	(3,205)

Funding was depleted in March 2009.





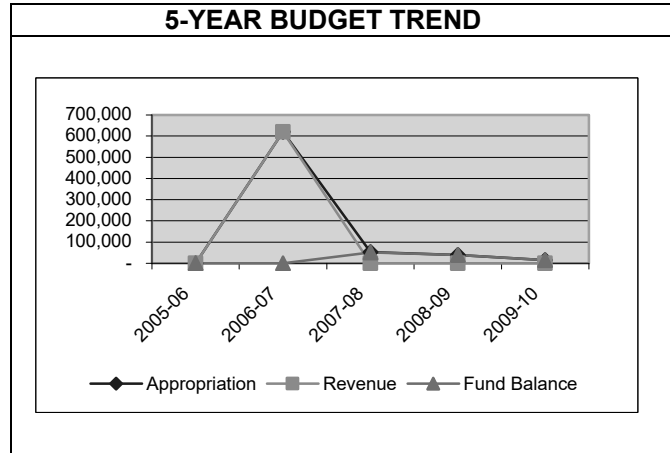
## 2006 Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county law and justice departments, resources were used for polygraph testing, a restorative justice community corrections program, and costs associated with Drug Courts.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



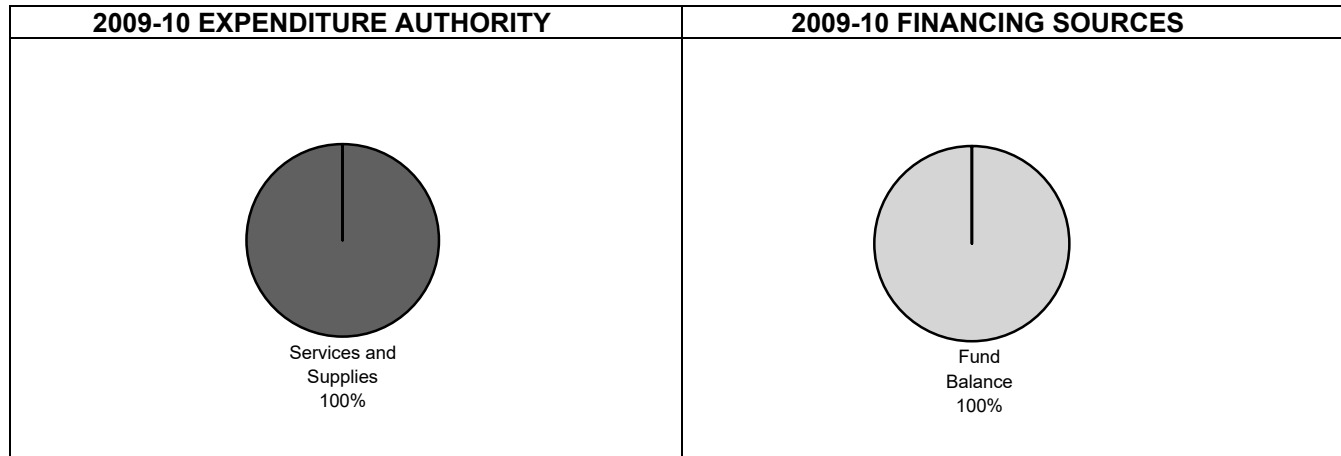
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	574,757	16,007	39,216	24,146
Departmental Revenue	-	626,107	3,373	500	1,163
Fund Balance				38,716	

Actual appropriation for 2008-09 is less than modified budget due to deferral of anticipated expenses related to Probation treatment services contract for drug court clients.

Actual departmental revenue for 2008-09 is slightly more than the modified budget due to higher than anticipated interest earnings.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Law and Justice Group Admin  
FUND: 2006 Justice Asst Grant

BUDGET UNIT: SFX LNJ  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	574,757	16,007	24,146	24,146	15,733	(8,413)
Contingencies	-	-	-	-	15,070	-	(15,070)
Total Appropriation	-	574,757	16,007	24,146	39,216	15,733	(23,483)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	5,862	3,373	1,163	500	-	(500)
State, Fed or Gov't Aid	-	620,245	-	-	-	-	-
Total Revenue	-	626,107	3,373	1,163	500	-	(500)
Fund Balance					38,716	15,733	(22,983)

Services and supplies of \$15,733 include costs for the annual software and maintenance agreement for the Law and Justice Group's e-filing server and programming services for Probation's interface with the Storage Optical Records Management System (STORM) project.



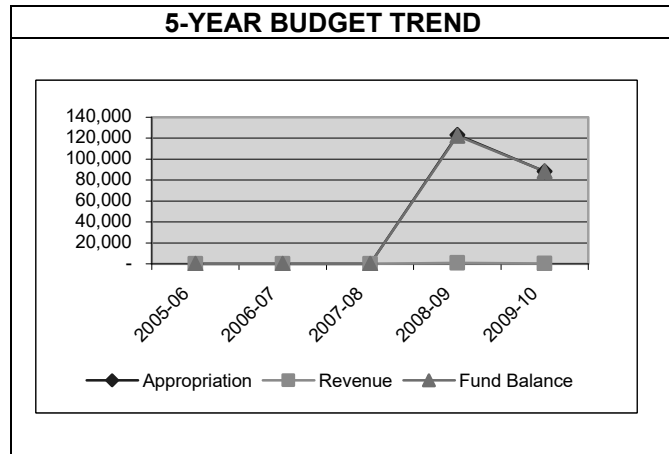
## 2007 Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources are used for e-Filing system maintenance, computer hardware and software, computer programming, Victorville Juvenile Drug Court, purchase of mechanical robots for the Sheriff's SWAT team, and Law and Justice Group Administrative expenses.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

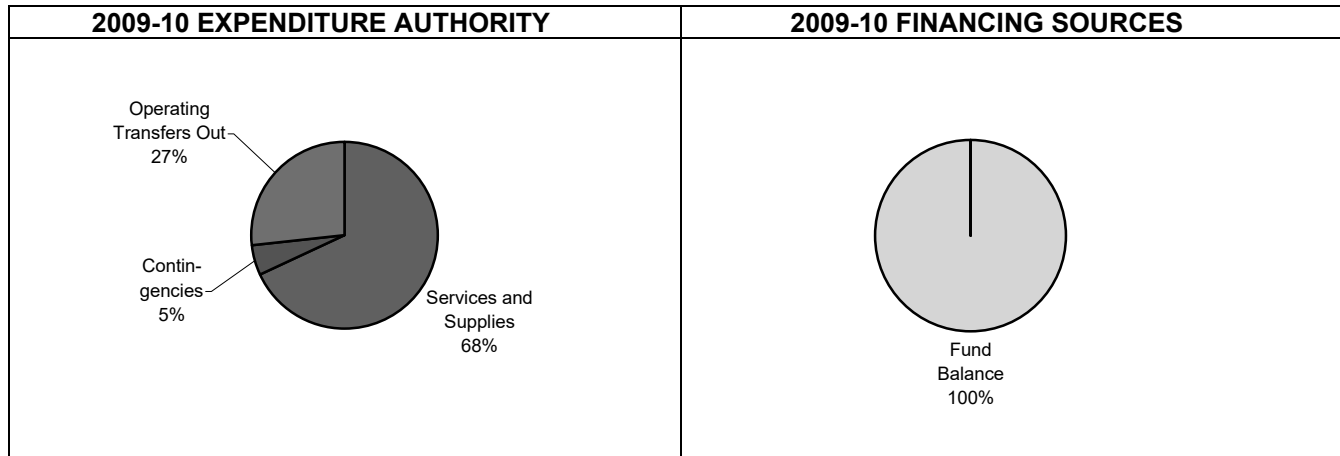


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	870,163	123,252	37,615
Departmental Revenue	-	-	992,515	900	3,480
Fund Balance				122,352	

Actual appropriation for 2008-09 is less than modified budget due to deferral of anticipated expenses for the maintenance and support agreement for the Electronic Information System (EIS) project. Contingencies were not used in 2008-09.

Actual departmental revenue for 2008-09 is higher than modified budget due to higher than anticipated interest earnings.

**ANALYSIS OF FINAL BUDGET**

**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Admin  
**FUND:** 2007 Justice Asst Grant

**BUDGET UNIT:** SIE LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	826,999	18,403	25,868	60,189	34,321
Contingencies	-	-	-	-	78,172	4,652	(73,520)
Total Appropriation	-	-	826,999	18,403	104,040	64,841	(39,199)
Operating Transfers Out	-	-	43,164	19,212	19,212	23,577	4,365
Total Requirements	-	-	870,163	37,615	123,252	88,418	(34,834)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	7,019	3,480	900	200	(700)
State, Fed or Gov't Aid	-	-	985,496	-	-	-	-
Total Revenue	-	-	992,515	3,480	900	200	(700)
				Fund Balance	122,352	88,218	(34,134)

Services and supplies of \$60,189 include costs for the annual software and maintenance agreement for the Law and Justice Group's e-filing server (\$28,045), programming services to enhance the Probation Department's Case Management System for the STORM project (\$12,144); and the purchase of robotic equipment for the Sheriff Department's SWAT team (\$20,000).

Contingencies of \$4,652 represent that portion of fund balance not planned to be spent in 2009-10.

Transfers of \$23,577 include costs associated with offsetting the Law and Justice analyst salary (\$6,577) and the Victorville Juvenile Drug Court (\$17,000).

Departmental revenue of \$200 is the anticipated interest earned in this budget unit.



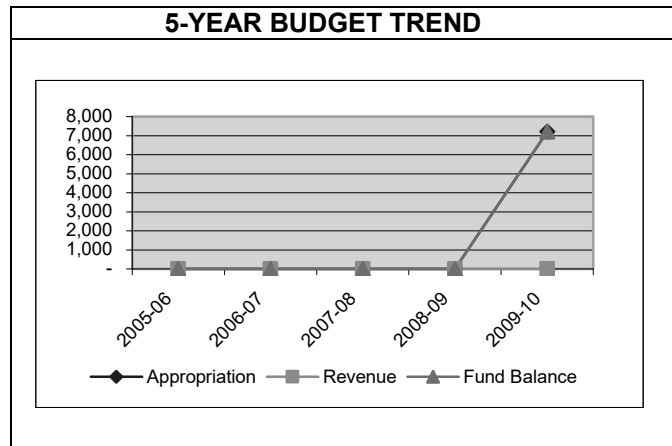
## 2008 Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources are designated for contracted drug and alcohol counseling services for the Victorville Juvenile Drug Court and a vocational counselor for Probation, central drug court and dependency drug court clients.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



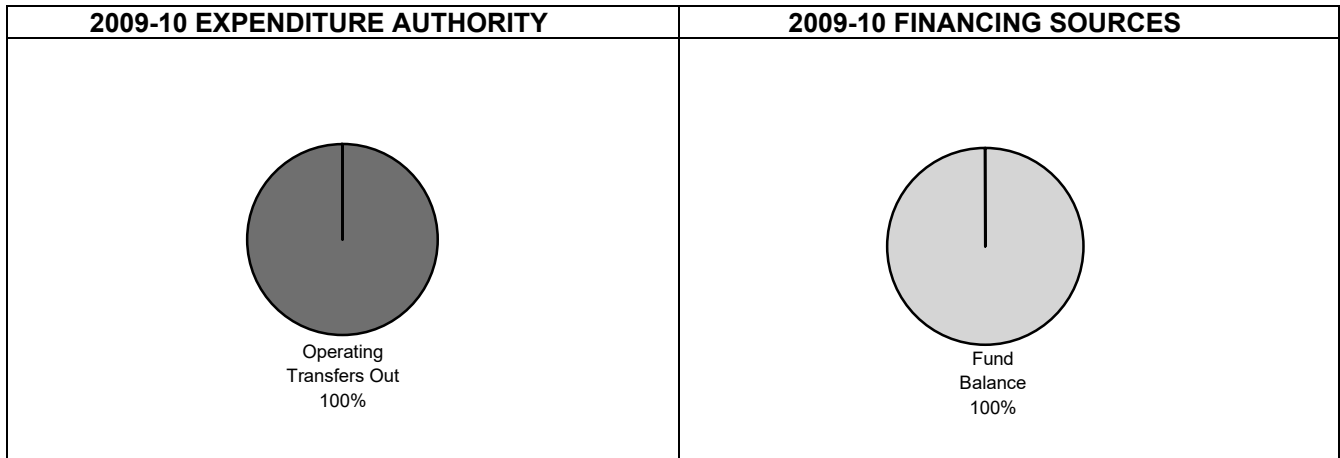
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	121,509	114,959
Departmental Revenue	-	-	-	121,509	122,164
Fund Balance	-	-	-	-	-

Actual appropriation for 2008-09 is lower than modified budget as anticipated expenditures for Victorville Drug Court were deferred until 2009-10.

Actual departmental revenue for 2008-09 is greater than modified budget due to higher than anticipated interest earnings.

Grant was awarded mid-year 2008-09 and expires September 30, 2011.

**ANALYSIS OF FINAL BUDGET**

GROUP: Law and Justice  
DEPARTMENT: Law and Justice Group Admin  
FUND: 2008 Justice Asst Grant

BUDGET UNIT: SIQ LNJ  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	-	-	-	84,139	-	-	-
Total Appropriation	-	-	-	84,139	-	-	-
Operating Transfers Out	-	-	-	30,820	-	7,206	7,206
Total Requirements	-	-	-	114,959	-	7,206	7,206
<b><u>Departmental Revenue</u></b>							
Use of Money and Prop	-	-	-	655	-	-	-
State, Fed or Gov't Aid	-	-	-	121,509	-	-	-
Total Revenue	-	-	-	122,164	-	-	-
				Fund Balance	-	7,206	7,206

Operating transfers out of \$7,206 include costs associated with the Victorville Juvenile Drug Court and the Desert Mountain Counseling Center.



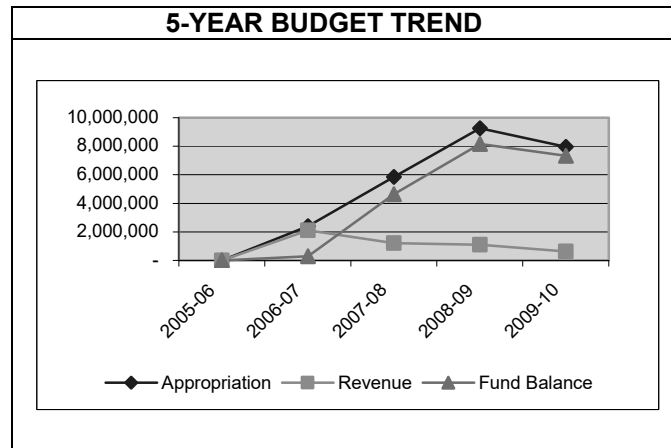
## Southwest Border Prosecution Initiative

### DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. Border States (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



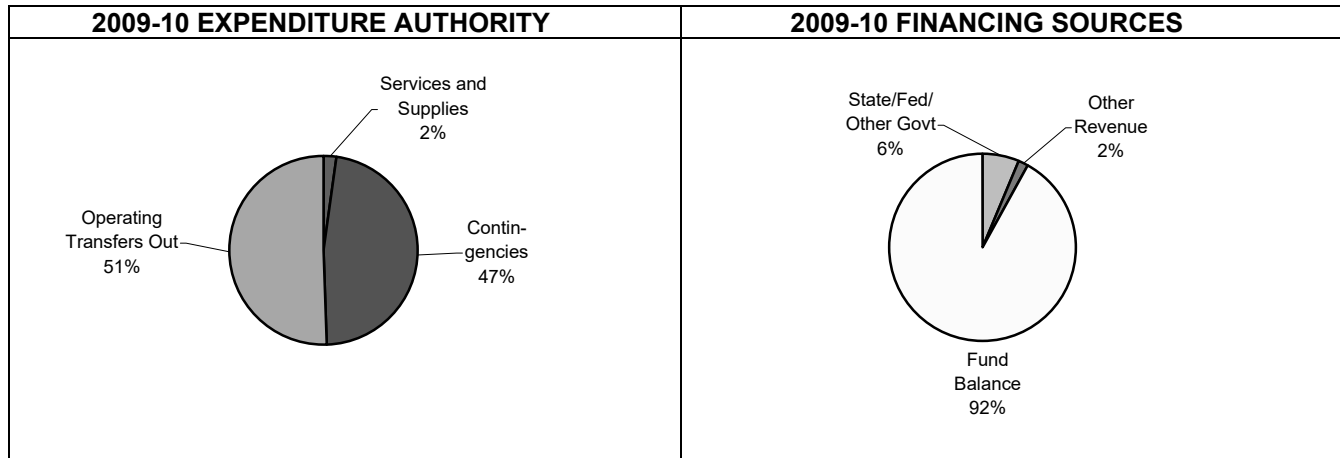
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	19,216	1,568,009	9,251,074	1,053,318
Departmental Revenue	288,794	4,382,371	5,067,134	1,100,000	230,128
Fund Balance				8,151,074	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation for 2008-09 is slightly less than modified budget due to deferral of anticipated expenses for the Sheriff's Hi-Tech Division; the purchase of computer equipment for the Probation Department and the Law and Justice Group Administration; and the purchase of emergency survival kits for Superior Court. Balance of funds are held in contingencies and reserved for law and justice activities.

Actual departmental revenue for 2008-09 is less than modified budget due to changes by the federal government in determining the formula calculations for Southwest Border Prosecution Initiative claims.

**ANALYSIS OF FINAL BUDGET**

**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Admin  
**FUND:** Southwest Border Prosecution Initiative

**BUDGET UNIT:** SWI LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	19,216	193,253	343,236	15,000	172,029	157,029
Travel	-	-	-	-	-	7,010	7,010
Other Charges	-	-	-	-	-	6,000	6,000
Equipment	-	-	52,384	617,863	-	12,000	12,000
Contingencies	-	-	1,988	-	9,236,074	3,760,411	(5,475,663)
Total Appropriation	-	19,216	247,625	961,099	9,251,074	3,957,450	(5,293,624)
Operating Transfers Out	-	-	1,320,384	92,219	-	4,000,434	4,000,434
Total Requirements	-	19,216	1,568,009	1,053,318	9,251,074	7,957,884	(1,293,190)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	36,780	247,540	230,128	100,000	130,000	30,000
State, Fed or Gov't Aid	288,794	2,621,604	4,819,594	-	1,000,000	500,000	(500,000)
Total Revenue	288,794	2,658,384	5,067,134	230,128	1,100,000	630,000	(470,000)
Operating Transfers In	-	1,723,987	-	-	-	-	-
Total Financing Sources	288,794	4,382,371	5,067,134	230,128	1,100,000	630,000	(470,000)
Fund Balance					8,151,074	7,327,884	(823,190)

Services and supplies of \$172,029 include costs of Board-approved projects not completed in previous fiscal year for the Sheriff's Hi-Tech Computer program (\$158,980); Probation's Forensic Computer program (\$6,334); ongoing supplies for previously funded CPR training program (\$4,000); and a computer/printer for the Law and Justice Analyst (\$2,715).

Travel of \$7,010 includes costs of Board-approved projects not completed in previous fiscal year for the Sheriff's Hi-Tech Computer Program (\$4,610) and Probation's Forensic Computer Program (\$2,400).

Other charges of \$6,000 include cost of a Board-approved project not completed in previous fiscal year for the purchase of Emergency Survival Kits for Superior Court.

Equipment of \$12,000 include Board-approved fixed assets not purchased in previous fiscal year for the Sheriff's Hi-Tech Computer Program Blu-Ray machine (\$5,000) and Probation's Forensic Computer Equipment (\$7,000).





Contingencies of \$3,760,411 represent that portion of fund balance not planned to be spent in 2009-10. Contingencies have decreased by \$5,475,663 due to an increased number of projects approved by the Board. Contingencies cannot be utilized without approval from the Board of Supervisors.

Operating transfers out of \$4,000,434 include Board-approved transfer to Sheriff (\$1,836,000) for the Rock House Project, Back-up server at Adelanto Detention Center and crime lab equipment; and a transfer to Architecture and Engineering Department (\$1,278,439) for the expansion of the new Joshua Tree Government Center for the Sheriff's Morongo Station operations. Operating transfers out also include Board-approved projects for the Probation Department (\$687,796) for the purchase of furniture, disaster preparedness equipment, and technology equipment; and the Public Defender (\$198,199) for the purchase of servers, phone switches, scanners, copiers and laptop computers for 2009-10.

Departmental revenue of \$630,000 includes anticipated interest earned (\$130,000) plus anticipated reimbursement claims (\$500,000). This represents a decrease of \$470,000 from previous fiscal year budget due to changes in the formula calculation of the reimbursement claims.



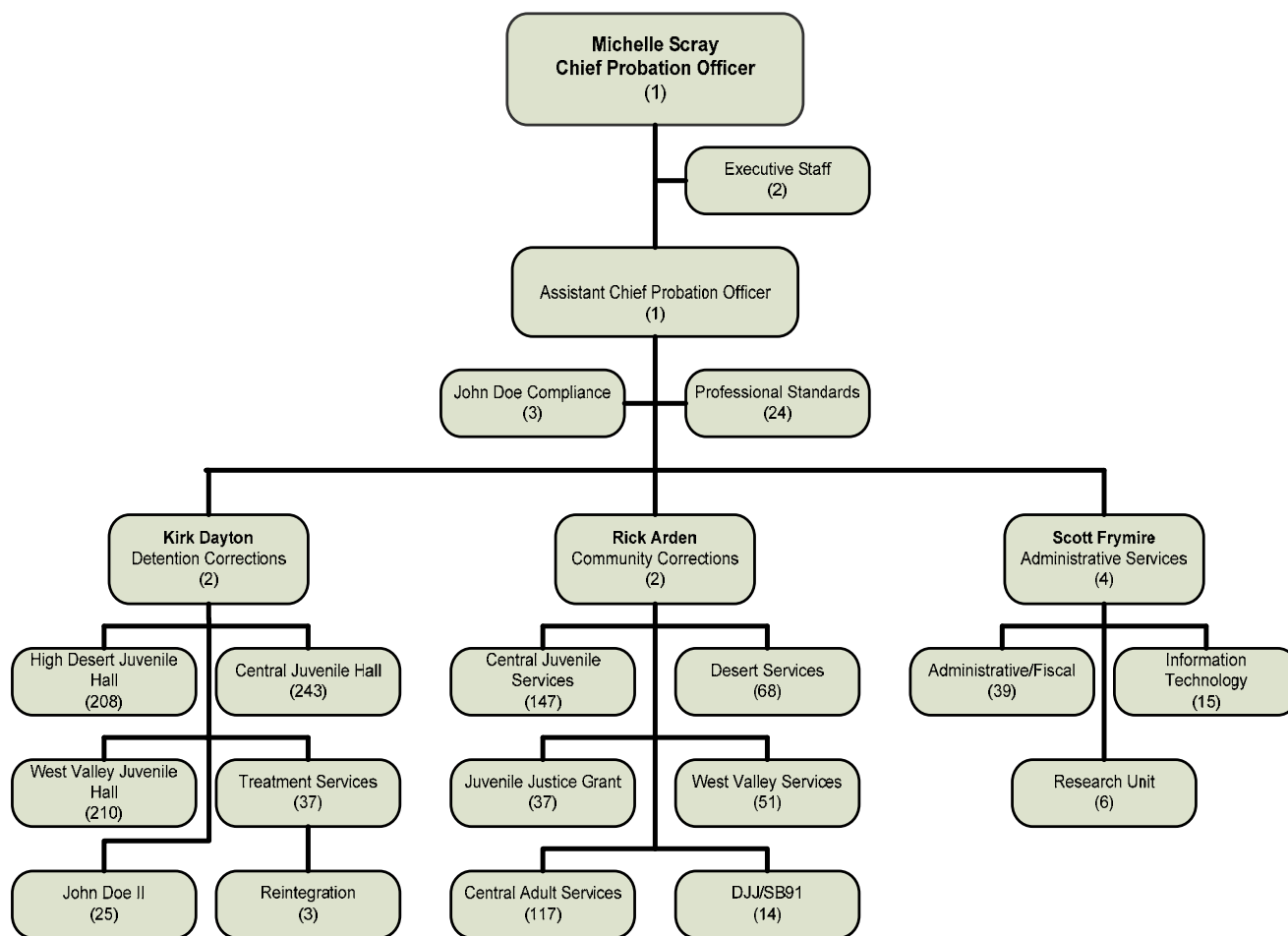
## PROBATION

### Michelle Scray

#### MISSION STATEMENT

The Probation Department protects the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Ensure public safety.
2. Ensure treatment and supervision levels are based on criminogenic risk factors.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of adult probationers recidivating (27,259 total adult probationers in 2008-09).	4%	5%	3%	4%
Percentage of juvenile probationers recidivating (8,263 total juvenile probationers in 2008-09).	10%	10%	9%	9%
Percentage of new adult probationers assessed with risk instrument within 60 days.	78%	80%	76%	81%
Percentage of new juvenile probationers assessed with risk instrument within 60 days.	92%	93%	96%	96%

## SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Admin, Corrections and Detention	115,552,672	48,038,596	67,514,076		1,222
Court-Ordered Placements	2,528,834	-	2,528,834		-
Juvenile Justice Grant Program	-	-	-		37
Total General Fund	118,081,506	48,038,596	70,042,910		1,259
<b><u>Special Revenue Funds</u></b>					
Juvenile Justice Grant Program Special Revenue Fund	6,561,401	5,586,338		975,063	-
Asset Forfeiture 15%	14,887	353		14,534	-
State Seized Assets	59,070	1,467		57,603	-
Total Special Revenue Funds	6,635,358	5,588,158		1,047,200	-
<b>Total - All Funds</b>	124,716,864	53,626,754	70,042,910	1,047,200	1,259

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## Administration, Corrections and Detention

### DESCRIPTION OF MAJOR SERVICES

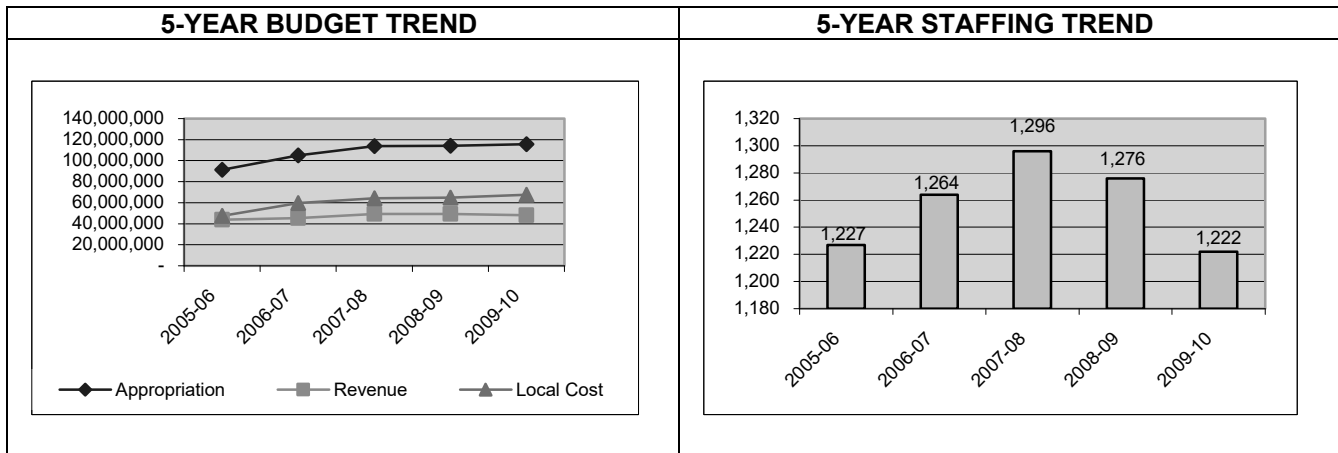
Probation Executive Management is responsible for overall leadership of the department. To ensure safe field service and detention operations, administration focuses on management integrity and guiding the development of recognized professional practices.

The Community Corrections Bureau (CCB) provides adult and juvenile detention probationer investigation and case management services. As the primary public safety arm for Probation, the Bureau focuses on providing appropriate assessment, treatment and supervision services based on each probationer's criminogenic risk factors.

The Detention Corrections Bureau (DCB) operates the county's juvenile detention and assessment centers and treatment centers that protect the community by providing a secure environment for legally detained youth. The centers provide assessment, medical, educational and programmatic needs of the minors. The DCB houses an average daily population of approximately 500 youth.

The Administrative Services Bureau (ASB) provides all organizational functions for the department, including personnel/payroll, budgeting, fiscal, purchasing, accounts payable, information systems, research, analytical, and central support services.

### BUDGET HISTORY

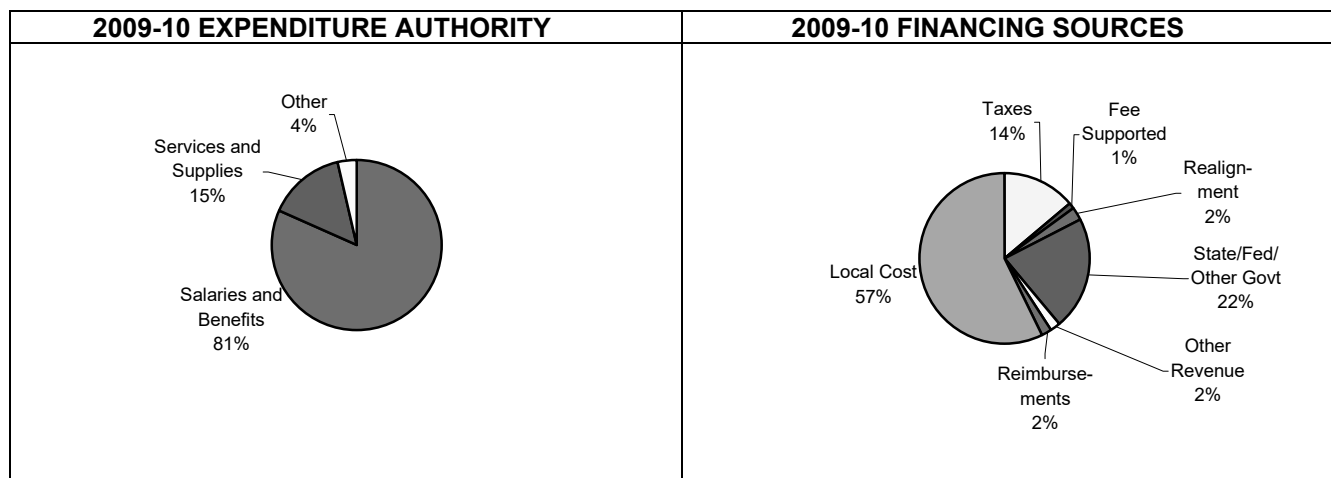


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	91,955,844	104,096,784	112,177,742	115,333,933	111,216,299
Departmental Revenue	44,225,036	47,117,171	48,052,702	49,426,653	42,263,239
Local Cost	47,730,808	56,979,613	64,125,040	65,907,280	68,953,060
Budgeted Staffing				1,277	

Actual appropriation for 2008-09 was less than modified budget due to salary savings related to vacancies and staff turnover and strict monitoring of services and supplies. Actual departmental revenue for 2008-09 was also less than expected due to Federal Title IV-E reductions resulting from a reduced indirect cost rate, fewer wards maintained in the detention facilities, vacancies in various revenue-earning positions, as well as a shortfall of Proposition 172 sales tax revenue.

# ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction, a Prop 172 reduction, and state and federal budget impacts. The total of these budget reductions was a decrease of \$5,297,239 to appropriation, a decrease of \$3,458,138 to departmental revenue, and a decrease of \$1,839,101 to local cost. The details are listed in the following schedule. Budgeted staffing was reduced by 43 vacant positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Proposition 172 Reduction	(5)	(500,000)	(500,000)	-
Reduction made to salaries and benefits and services and supplies - deleted 5 vacant Probation Officer II positions and vehicles were reduced by \$28,333.				
Salary Reduction	(21)	(1,839,101)	-	(1,839,101)
Reduction made to salaries and benefits - deleted 1 vacant Supervising Probation Officer , 1 vacant Domestic Violence Coordinator, 1 vacant Probation Correction Officer , 16 vacant Probation Officer II positions , and 2 vacant Probation Officer IIIs.				
State Mentally Ill Offender Crime Reduction Grant to Mental Health Services Act program shifts.	(2)	(1,393,983)	(1,393,983)	-
Reduction made to salaries and benefits, services and supplies, transfers, and reimbursements - deleted 2 vacant Probation Correction Officers, various services and supplies were reduced by \$193,985, transfers to the Department of Behavioral Health (DBH) for salaries and benefits were reduced by \$565,065, and reimbursements from DBH were increased by \$521,623 to shift costs to Mental Health Services Act funding.				
Reduce Federal Title IV-E Revenue	(15)	(1,564,155)	(1,564,155)	-
Reduction made to salaries and benefits, services and supplies, and travel - deleted 1 vacant Supervising Probation Correction Officer I and 14 vacant Probation Correction Officers, Temporary Help-Outside Services, Management & Technical Services, Other Professional & Special Services, and Special Department Expense were reduced by a net \$387,520, and travel was reduced \$308,620.				
<b>Total</b>	<b>(43)</b>	<b>(5,297,239)</b>	<b>(3,458,138)</b>	<b>(1,839,101)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Law and Justice  
DEPARTMENT: Probation - Administration, Corrections and Detention  
FUND: General

BUDGET UNIT: AAA PRB  
FUNCTION: Public Protection  
ACTIVITY: Detention and Correction

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	79,846,142	89,588,924	95,901,417	96,310,325	97,402,006	96,254,691	(1,147,315)
Services and Supplies	12,729,536	13,337,734	14,502,660	12,365,864	13,057,122	15,423,465	2,366,343
Central Computer	880,074	1,129,381	1,280,615	1,337,995	1,340,229	1,441,882	101,653
Travel	-	-	-	250,961	644,620	336,000	(308,620)
Other Charges	477,976	584,007	608,465	632,485	570,325	521,065	(49,260)
Equipment	38,462	233,235	135,913	-	-	-	-
Vehicles	89,375	41,921	189,446	-	-	-	-
Transfers	1,696,183	1,970,896	3,509,400	3,209,492	4,729,571	3,761,960	(967,611)
Total Exp Authority	95,757,748	106,886,098	116,127,916	114,107,122	117,743,873	117,739,063	(4,810)
Reimbursements	(4,451,904)	(3,594,314)	(3,950,174)	(3,130,823)	(3,618,963)	(2,186,391)	1,432,572
Total Appropriation	91,305,844	103,291,784	112,177,742	110,976,299	114,124,910	115,552,672	1,427,762
Operating Transfers Out	650,000	805,000	-	240,000	-	-	-
Total Requirements	91,955,844	104,096,784	112,177,742	111,216,299	114,124,910	115,552,672	1,427,762
<b>Departmental Revenue</b>							
Taxes	16,875,000	19,452,753	18,562,500	15,760,408	19,312,500	16,312,500	(3,000,000)
Fines and Forfeitures	35	60	405	840	-	-	-
Realignment	2,700,630	2,660,630	2,700,630	2,700,630	2,700,630	2,700,630	-
State, Fed or Gov't Aid	21,683,028	23,336,767	24,546,054	22,187,959	25,737,321	25,462,820	(274,501)
Current Services	1,788,567	1,666,961	1,634,981	1,592,441	1,490,855	1,466,455	(24,400)
Other Revenue	-	-	5,180	14,961	2,500	7,500	5,000
Total Revenue	43,047,260	47,117,171	47,449,750	42,257,239	49,243,806	45,949,905	(3,293,901)
Operating Transfers In	1,177,776	-	602,952	6,000	-	2,088,691	2,088,691
Total Financing Sources	44,225,036	47,117,171	48,052,702	42,263,239	49,243,806	48,038,596	(1,205,210)
Local Cost	47,730,808	56,979,613	64,125,040	68,953,060	64,881,104	67,514,076	2,632,972
Budgeted Staffing					1,276	1,222	(54)

Salaries and benefits of \$96,254,691 fund 1,222 budgeted positions. The overall decrease of \$1,147,315 is primarily a result of the reduction of \$1,839,101 (21 positions) associated with the salary reduction. Additionally, the department reduced appropriation by \$471,667 (5 positions) due to the reduction in Proposition 172 revenue, \$89,966 (2 positions) in combined grant reductions, and \$868,015 (15 positions) as a result of an operational decision to close First STEP, a pending emancipation program, in lieu of cutting officer positions that are directly tied to the reduction in Title IV-E Revenue. These decreases were partially offset by the department not distributing an across-the-board vacancy factor in 2009-10 at the same rate it was distributed in 2008-09. The department also increased budgeted overtime for 2009-10 based on actual costs. Although the department deleted 12 positions to help mitigate this increase, the result was an additional \$1,776,468 in appropriation. In addition, the department saw a net increase of \$255,000 and 1 position as a result of Board approved adjustments.

Services and supplies of \$15,423,465 are comprised of operational costs. The increase of \$2,366,343 reflects increases in risk management liabilities costs as well as increased appropriation for furniture, disaster preparedness equipment, and computer equipment associated with funding from the Law and Justice Group's Southwest Border fund. These increases are partially offset by reductions to food, inventoriable equipment, and rent/lease equipment to mitigate the impact of reductions in Title IV-E revenue. In addition, the department reduced various services and supplies including staff uniforms, vehicle maintenance, medical costs, and printing services resulting from reductions to state Prop 172 funding, Board approved adjustments, various grant cutbacks, and the deletion of the FIRST Step program.

Travel of \$336,000 reflects costs in the areas of private mileage, air travel, hotel, car rental, and conference fees. The reduction of \$308,620 represents the removal of department paid training costs and travel as a result of the loss in Title IV-E revenue.

Other charges of \$521,065 reflect a decrease of \$49,260 primarily due to a reduction in costs to the Independent Living Skills program of \$66,260. This is offset by a \$17,000 increase to medical expenses for wards not covered through outside or government funded insurance.

Transfers of \$3,761,960 reflect a decrease of \$967,611 primarily due to the deletion of \$565,065 in now defunded Mentally Ill Crime Reduction (MIOCR) grant funding, which was transferred to the Department of Behavioral Health (DBH), as well as decreased building rent costs of \$461,588. In addition, general office expense charges of \$214,248 were transferred to the Services and Supplies appropriation unit to reflect outside vendor purchases as opposed to transfers to the Purchasing Department. These reductions are offset by increased costs of \$18,700 to Human Resources (to reimburse a Human Resource Officer), \$102,000 to Facilities Management (Building Maintenance), \$12,302 for Employee Health And Productivity charges, \$123,715 to the Sheriff's Department (Dispatch and Polygraph services), and \$16,573 to Behavioral Health and Workforce Development for program costs association with the Gateway program.

Reimbursements of \$2,186,391 reflect a decrease of \$1,432,572 due in part to a \$57,000 decrease from Human Services for the Independent Living Skills program and \$794,714 from DBH and the Sheriff's Department due to state funding cuts to Proposition 36/Offender Treatment Programs and the MIOCR-Adult Grant. Additionally, Proposition 36 funding of \$1,400,895 was transferred to the operating transfers in revenue source code. These decreases are partially offset by increases totaling \$820,037 from the Transitional Assistance Department/Foster Care Memorandum of Understanding, Juvenile Justice Crime Prevention Act reimbursements for salaries of staff, and Mental Health Services Act funding from DBH used to replace lost MIOCR grant funding.

Taxes of \$16,312,500 represent Proposition 172 sales tax revenue, which has been affected by the economic downturn and is expected to decrease by \$3,000,000.

State, federal or governmental aid revenue of \$25,462,820 is decreasing by \$274,501. State revenue presents an overall increase due primarily to growth in the Juvenile Justice Realignment-DJJ/Gateway program of \$2,649,717. Additional state funding of \$176,977 is also the result of increases to SB 933, SB 90 claims, PROP 69 for DNA tests, and a new CalGrip grant with the City of Victorville. The increases are partially offset by reductions totaling \$1,481,257 in State Juvenile Probation Funding, meal claim and Penal Code 4750 reimbursements, the Offender Treatment Services Drunk Driving grant, the Mentally Ill Offender Crime Reduction Grant, and the CLASP award. Federal revenues decreased by \$182,514 as a result of a reduction in SB 933 claims, the Goodwill grant, and meal claim reimbursements. In addition, Federal Title IV-E funding is decreased \$1,564,155 due to a lower indirect cost rate and the lack of a Probation Officer classification contract, resulting in a reduction in reimbursements. These reductions are offset by Gang Resistance Education and Training grant increases of \$126,731.

Current services revenue of \$1,466,455 shows a decrease of \$24,400 due to reductions in adult supervision and electronic monitoring revenues.

Finally, operating transfers in and other revenue increased by \$2,093,691 primarily due to a shift in Prop 36 funding from the reimbursements appropriation unit and revenue from the Law and Justice Group's Southwest Border funds for various services and supplies.



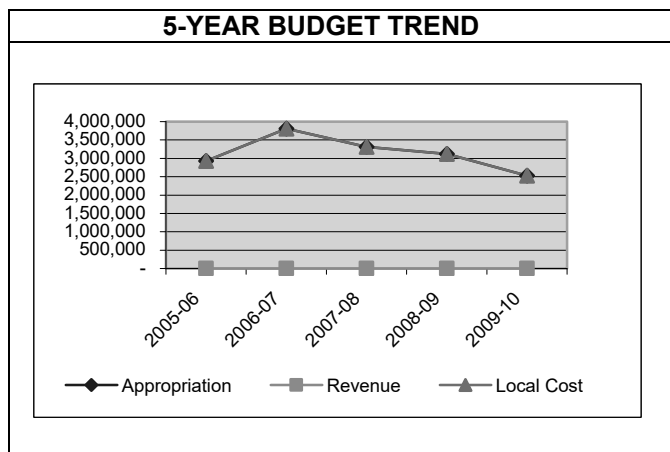
## Court-Ordered Placements

### DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriation is managed in an independent budget to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



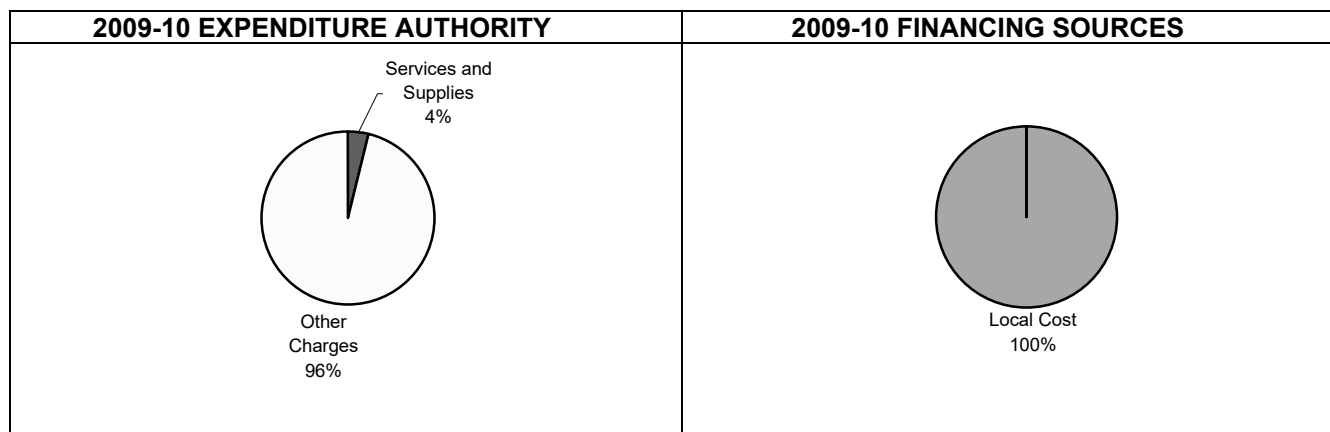
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,022,143	2,502,454	2,050,665	2,825,582	1,626,324
Departmental Revenue	-	-	2,305	-	-
Local Cost	2,022,143	2,502,454	2,048,360	2,825,582	1,626,324

Actual appropriation for 2008-09 was less than modified budget because the department continues to utilize alternatives that reduce court-ordered placements through a variety of programs that offer better service for our clients, and are innovative, efficient, and cost effective.



# ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut. This reduction was a decrease of \$249,786 to appropriation and local cost; and the details are listed in the following schedule.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	-	(249,786)	-	(249,786)
Reduction made to other charges - all of which was reduced from funding to state institutions.				
<b>Total</b>	-	(249,786)	-	(249,786)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Law and Justice  
DEPARTMENT: Probation - Court-Ordered Placements  
FUND: General

BUDGET UNIT: AAA PYA  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Travel	-	-	-	85,094	-	100,000	100,000
Other Charges	2,781,439	2,502,454	2,050,665	1,541,230	3,122,330	2,428,834	(693,496)
Total Exp Authority	2,781,439	2,502,454	2,050,665	1,626,324	3,122,330	2,528,834	(593,496)
Reimbursements	(759,296)	-	-	-	-	-	-
Total Appropriation	2,022,143	2,502,454	2,050,665	1,626,324	3,122,330	2,528,834	(593,496)
<b>Departmental Revenue</b>							
Current Services	-	-	2,305	-	-	-	-
Total Revenue	-	-	2,305	-	-	-	-
Local Cost	2,022,143	2,502,454	2,048,360	1,626,324	3,122,330	2,528,834	(593,496)

Travel of \$100,000 reflects mandated travel costs associated with this budget unit.

Other charges of \$2,428,834 finances commitments of minors to the California Youth Authority and foster care placements. Continued savings in this budget unit allows the department to transfer \$93,924 to Probation's Administrative, Corrections and Detention budget unit to finance ongoing nursing costs associated with an approved reclassification Board agenda item, and to accommodate a 16% total reduction in Local Cost (\$499,572). In addition, the department transferred \$100,000 to the travel appropriation unit for mandated travel costs.



## Juvenile Justice Grant Program

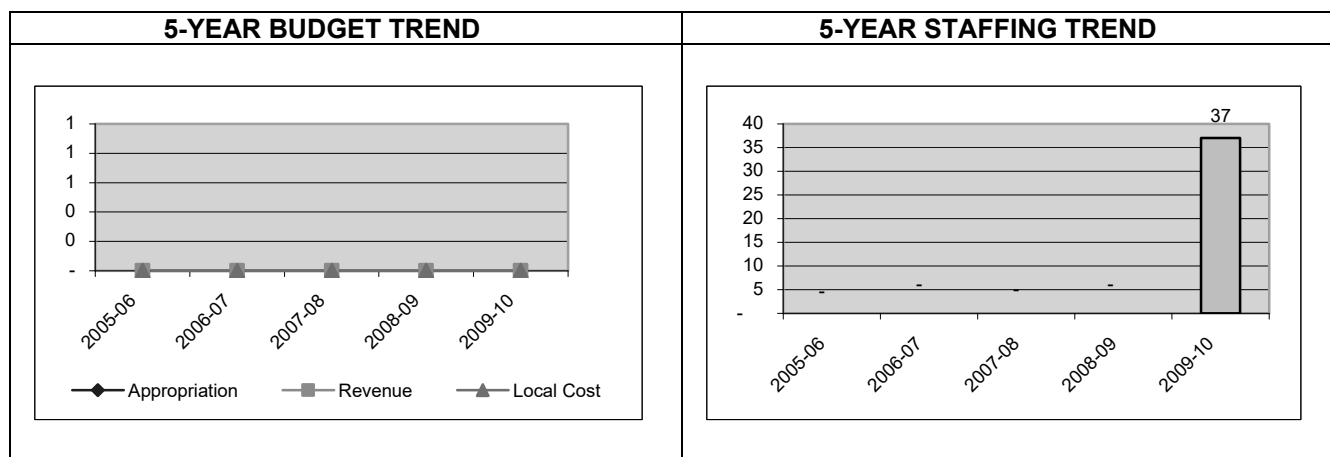
### DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers, House Arrest Program and School Probation Officers and a variety of others, each designed to effectively meet the diverse needs of youth. The House Arrest Program was modified to replace Probation Correction Officers with Probation Officers as well as utilize Global Positioning Satellite monitoring to compliment and aid with the supervision of minors.

This is a new general fund budget unit for 2009-10, which has been established to receive funds from the Juvenile Justice Grant Program Special Revenue Fund in order to provide the department the flexibility to plan for events that may have adverse impacts to program and staff.

### BUDGET HISTORY

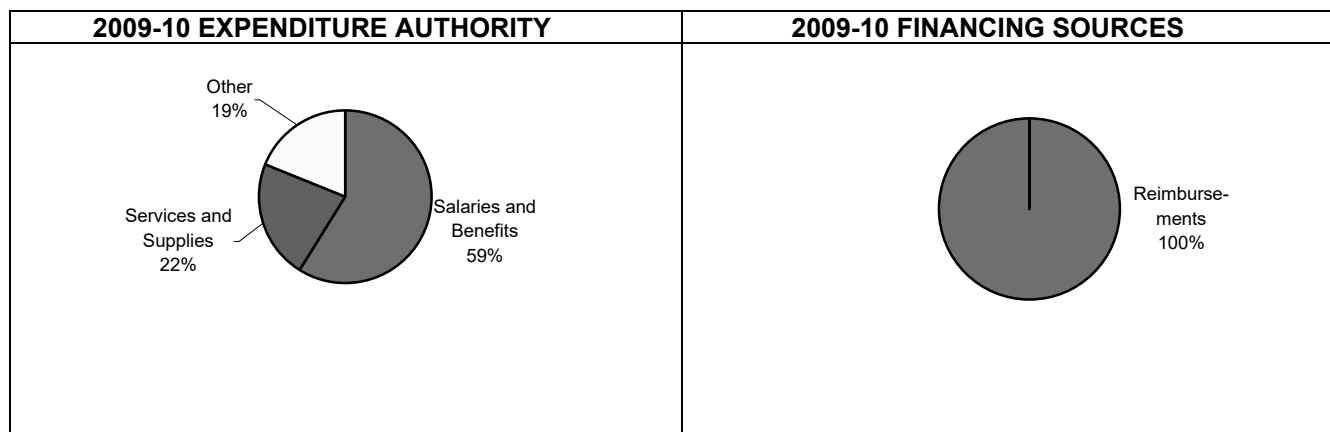


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

As this budget unit is new for 2009-10, the performance history for this unit can be found in the Juvenile Justice Grant Program Special Revenue Fund budget pages.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation - Juvenile Justice Grant Program  
FUND: General

BUDGET UNIT: AAA PRG  
FUNCTION: Public Protection  
ACTIVITY: Detention and Correction

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	-	-	3,301,918	3,301,918
Services and Supplies	-	-	-	-	-	1,202,028	1,202,028
Central Computer	-	-	-	-	-	42,464	42,464
Travel	-	-	-	-	-	12,098	12,098
Transfers	-	-	-	-	-	1,057,894	1,057,894
Total Exp Authority	-	-	-	-	-	5,616,402	5,616,402
Reimbursements	-	-	-	-	-	(5,616,402)	(5,616,402)
Total Appropriation	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
				Budgeted Staffing	-	37	37

Positions and expenses in this budget unit have been moved from the Juvenile Justice Grant Program Special Revenue Fund budget unit. Although the historical data for this funding source is maintained in the special revenue fund, all changes in appropriation and revenue from the 2008-09 fiscal year will be described below.

Salaries and benefits of \$3,301,918 fund 37 budgeted positions, representing a decrease of \$488,511, which is primarily the result of program changes to the House Arrest Program. The department saw a net decrease of 6 positions through the deletion of 13 Probation Correction Officers and 2 Probation Correction Supervisor IIs partially offset by the addition of 9 Probation Officer II positions.

Services and supplies and central computer of \$1,244,492 is comprised of operational costs associated with existing programs and includes risk management liabilities, fleet costs, central computer charges, additional funding for the Global Positioning Satellite charges and Day Reporting Centers, Tutoring and Counseling services costs associated with the various Juvenile Justice Grant programs. A reduction of \$12,346 is primarily due to a cut in vehicle charges as the result of less staff included in the budget unit.

Travel of \$12,098 decreased by \$32,310 based on actual travel in 2008-09.

Transfers of \$1,057,894 include reimbursements to other county departments, including District Attorney's Let's End Truancy Program and Human Services, for their role in administering some of the programs under this grant, as well as rent payments and Human Resources costs. The decrease of \$113,098 is the result of the projected reduction in state revenues allocated for the Juvenile Justice Program.

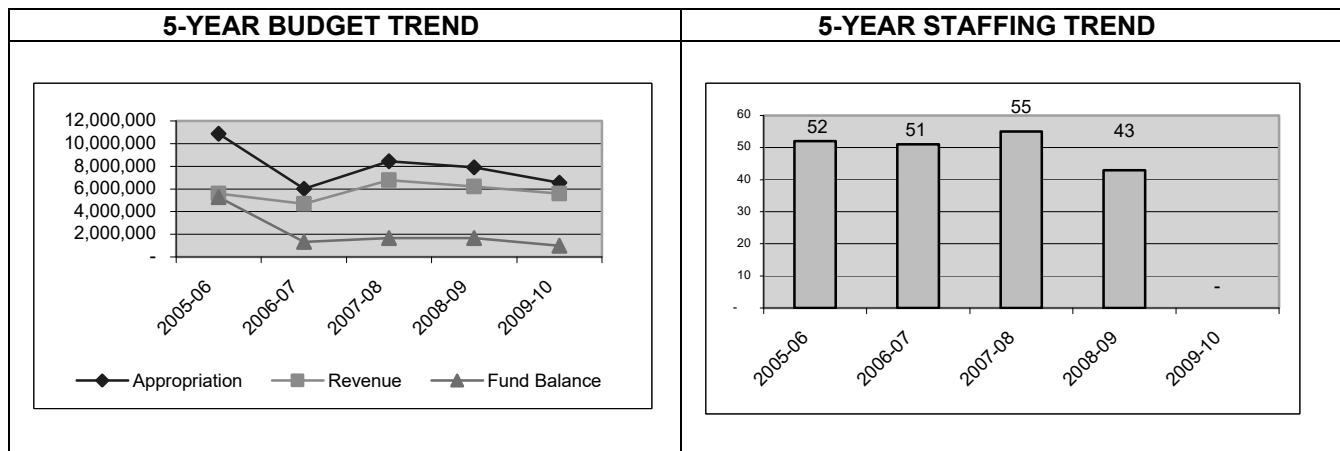
Reimbursements of \$5,616,402 represent a transfer from Probation's Juvenile Justice Grant Program Special Revenue Fund budget unit for the operating expenses listed above.

## Juvenile Justice Grant Program Special Revenue Fund

### DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to finance programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

### BUDGET HISTORY

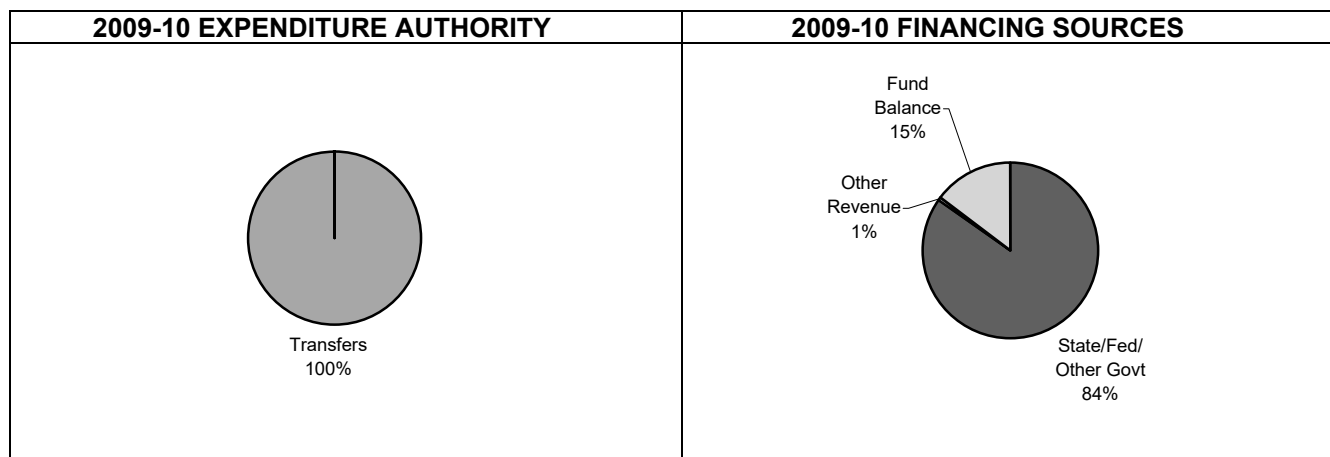


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	5,681,990	6,498,884	6,812,231	7,814,744	5,249,825
Departmental Revenue	1,737,484	6,768,905	6,873,862	6,138,472	4,476,208
Fund Balance				1,676,272	
Budgeted Staffing				37	

Actual appropriation for 2008-09 was less than modified budget as a result of funds held in contingencies that were to be used in 2009-10. In addition, actual appropriation decreased as a result of lower than anticipated revenues received due to the passage of the final State budget. The department deleted a net 6 positions to mitigate the revenue losses.

# ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by state budget impacts. These impacts resulted in a decrease of \$559,223 to appropriation (recognized in the Juvenile Justice Grant Program general fund budget unit) and \$559,223 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by a net 6 vacant positions as part of a mid-year Board Agenda item in 2008-09.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
State Juvenile Justice Grant Reduction	(6)	(559,223)	(559,223)	-
It is anticipated that the state allocation will decrease by \$559,223 in 2009-10. Reductions in corresponding appropriation are included in the new Juvenile Justice general fund budget unit, and include reductions to salaries and benefits (net deletion of 6 positions), transfers out, and travel.				
<b>Total</b>	<b>(6)</b>	<b>(559,223)</b>	<b>(559,223)</b>	<b>-</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule as well as the Juvenile Justice Grant Program general fund budget unit.

GROUP: Law and Justice  
 DEPARTMENT: Probation  
 FUND: Juvenile Justice Grant Program

BUDGET UNIT: SIG PRG  
 FUNCTION: Public Protection  
 ACTIVITY: Detention and Correction

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,010,361	4,360,424	4,775,368	3,297,230	3,790,429	-	(3,790,429)
Services and Supplies	937,682	909,196	843,428	928,872	1,203,500	-	(1,203,500)
Central Computer	3,573	48,689	50,092	44,101	53,338	-	(53,338)
Travel	-	-	-	11,020	44,408	-	(44,408)
Other Charges	890	10,596	147	-	-	-	-
Vehicles	-	70,689	41,392	-	-	-	-
Transfers	729,484	884,290	1,101,804	968,602	1,170,992	6,561,401	5,390,409
Contingencies	-	-	-	-	1,632,077	-	(1,632,077)
Total Appropriation	5,681,990	6,283,884	6,812,231	5,249,825	7,894,744	6,561,401	(1,333,343)
Operating Transfers Out	-	215,000	-	-	-	-	-
Total Requirements	5,681,990	6,498,884	6,812,231	5,249,825	7,894,744	6,561,401	(1,333,343)
<b>Departmental Revenue</b>							
Use of Money and Prop	136,988	179,907	159,162	49,330	100,000	35,000	(65,000)
State, Fed or Gov't Aid	1,590,486	6,583,538	6,676,044	4,426,853	6,118,472	5,551,338	(567,134)
Other Revenue	80	5,460	-	25	-	-	-
Other Financing Sources	9,930	-	(5,460)	-	-	-	-
Total Revenue	1,737,484	6,768,905	6,829,746	4,476,208	6,218,472	5,586,338	(632,134)
Operating Transfers In	-	-	44,116	-	-	-	-
Total Financing Sources	1,737,484	6,768,905	6,873,862	4,476,208	6,218,472	5,586,338	(632,134)
Fund Balance					1,676,272	975,063	(701,209)
Budgeted Staffing					43	-	(43)

The 2009-10 budget reflects a technical change in the way the Juvenile Justice Grant staff and expenses are budgeted. Positions and expenses have been moved to Probation's Juvenile Justice Grant Program general fund budget unit. This change will provide the department the flexibility to plan for events that will have adverse impacts to the program and staff. Therefore, transfers of \$6,561,401 represent reimbursements to Probation's Juvenile Justice Grant Program general fund budget unit.

Departmental revenue of \$5,586,338 reflects a decrease of \$632,134 primarily due to a projected reduction in State allocated funding, which has also resulted in a decrease in estimated interest earnings. Total departmental revenue includes state allocated funding of \$5,194,462, reimbursements from various school districts for School Probation Officers of \$356,876, and interest income of \$35,000.



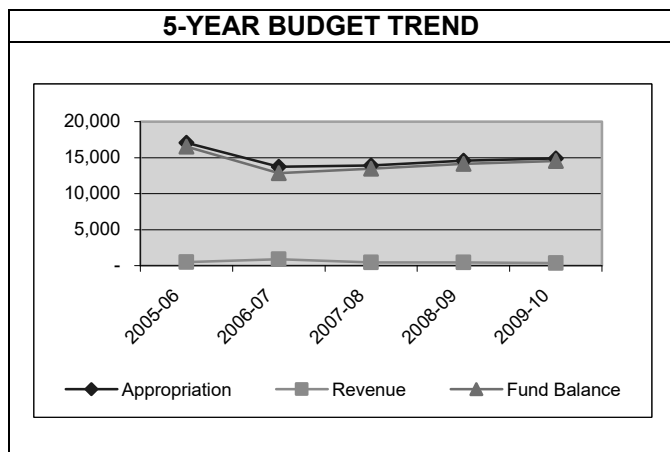
## Asset Forfeiture 15%

### DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity. Expenditures for this budget unit include drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



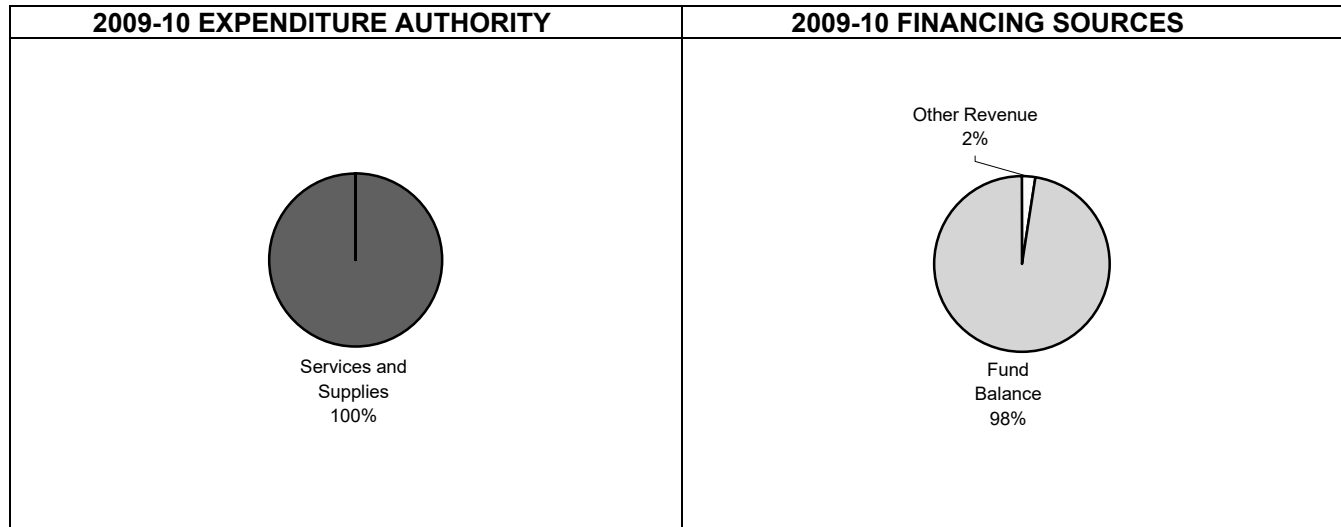
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,000	-	-	14,559	-
Departmental Revenue	(1,706)	608	674	432	407
Fund Balance				14,127	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over into subsequent year's budget.

In addition, actual appropriation for 2008-09 was less than modified budget as planned expenses were financed in Probation's Administration, Corrections and Detention budget unit.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	2,000	-	-	-	11,659	11,987	328
Travel	-	-	-	-	2,900	2,900	-
Total Appropriation	2,000	-	-	-	14,559	14,887	328
<b>Departmental Revenue</b>							
Use of Money and Prop	495	608	674	407	432	353	(79)
Other Revenue	(2,201)	-	-	-	-	-	-
Total Revenue	(1,706)	608	674	407	432	353	(79)
Fund Balance					14,127	14,534	407

Services and supplies of \$11,987 include costs related to drug abuse and gang diversion programs which might include equipment and other associated expenses.

Travel of \$2,900 would cover costs related to staff transportation and lodging.

Departmental revenue of \$353 represents the anticipated interest earned in this budget unit.





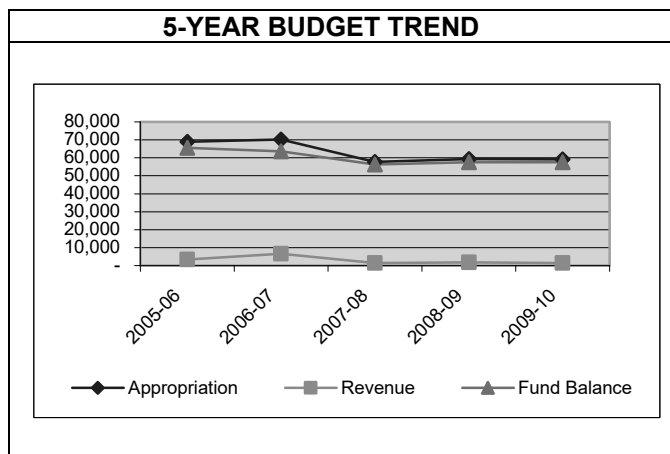
## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this budget unit include safety equipment and training expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



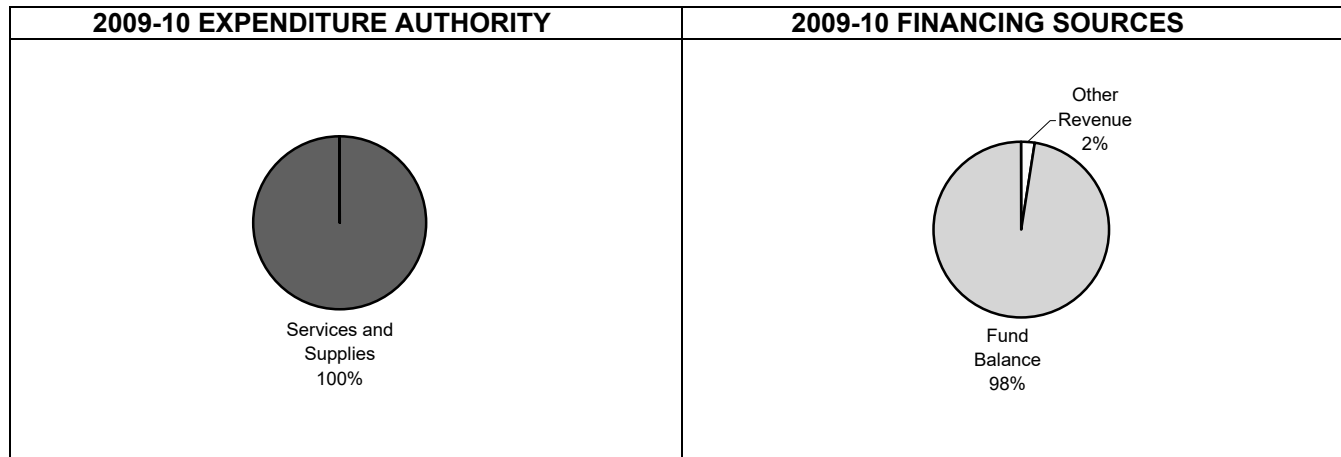
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	6,359	10,152	1,559	59,303	1,554
Departmental Revenue	4,288	2,831	2,802	1,800	1,654
Fund Balance				57,503	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation for 2008-09 was less than modified budget as some planned expenses financed in the Probation's Administration, Corrections and Detention budget unit.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: State Seized Assets

BUDGET UNIT: SYN PRB  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	5,559	9,602	1,559	1,554	47,303	47,070	(233)
Travel	-	-	-	-	12,000	12,000	-
Transfers	800	550	-	-	-	-	-
Total Appropriation	6,359	10,152	1,559	1,554	59,303	59,070	(233)
<b>Departmental Revenue</b>							
Use of Money and Prop	2,087	2,831	2,802	1,654	1,800	1,467	(333)
Other Revenue	2,201	-	-	-	-	-	-
Total Revenue	4,288	2,831	2,802	1,654	1,800	1,467	(333)
Fund Balance					57,503	57,603	100

Services and supplies of \$47,070 include costs for training, seminars, safety equipment and incentives for graduates of the youth Gang Resistance Education and Training (G.R.E.A.T.) program.

Travel of \$12,000 cover costs related to staff transportation and lodging.

Departmental revenue of \$1,467 represents anticipated interest earnings in this budget unit.

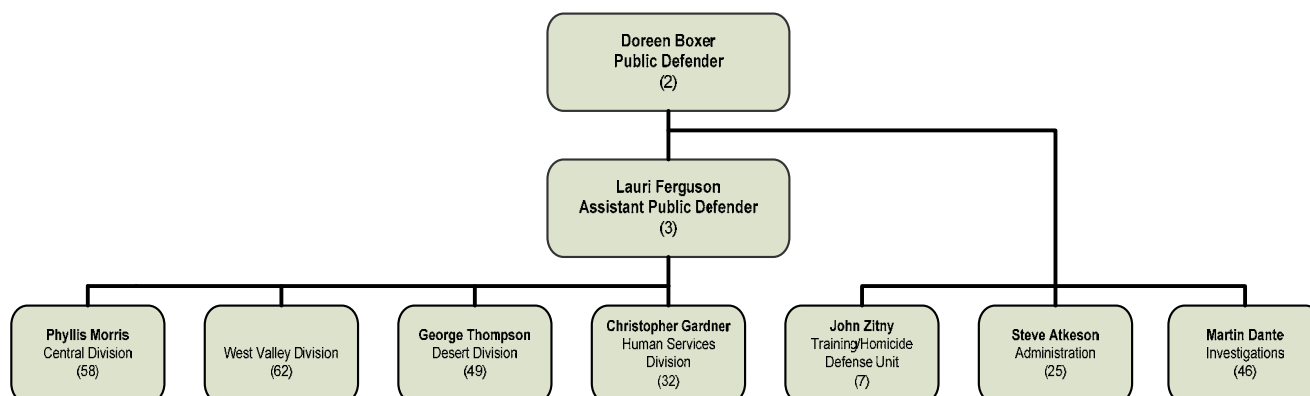


## PUBLIC DEFENDER Doreen Boxer

### MISSION STATEMENT

The Public Defender protects the constitutional rights of indigent defendants by providing skilled legal counsel and passionate advocacy at all critical phases of state level criminal and civil commitment litigation.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Reduce backlog of old cases in the pursuit of providing efficient and cost effective service to our customers.
2. Increase the number of cases that go to trial so as to provide the most efficient defense possible.
3. Increase the number of clients interviewed between appointment and first appearance.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of 'old cases' - defined as more than 180 days in felonies.	7%	5%	7%	8%
Percentage of 'old cases' - defined as more than 210 days in misdemeanors.	6%	5%	3%	10%
Percentage of felony cases that go to trial.	1%	New	1%	2%
Percentage of misdemeanor cases that go to trial.	.32%	New	.4%	.45%
Number of clients interviewed between appointment and first appearance.	3%	New	4%	4%

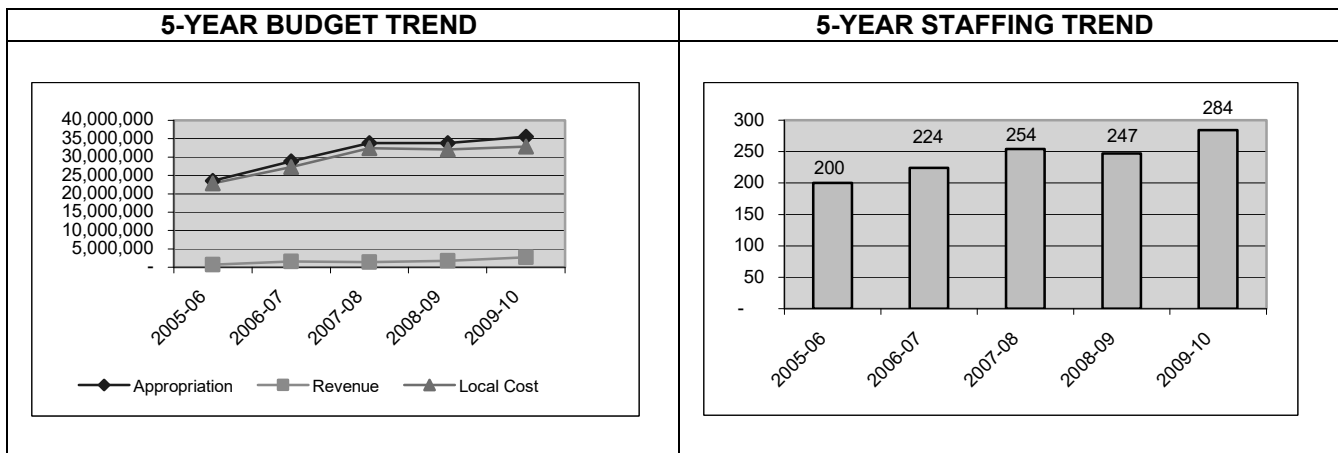


## DESCRIPTION OF MAJOR SERVICES

The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at critical stages of the proceedings. Services provided by the Public Defender include performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, investigating the underlying facts and circumstances of each case, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006. She has focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating technological processes so the department can deliver exceptional representation at all critical stages of litigation.

## BUDGET HISTORY



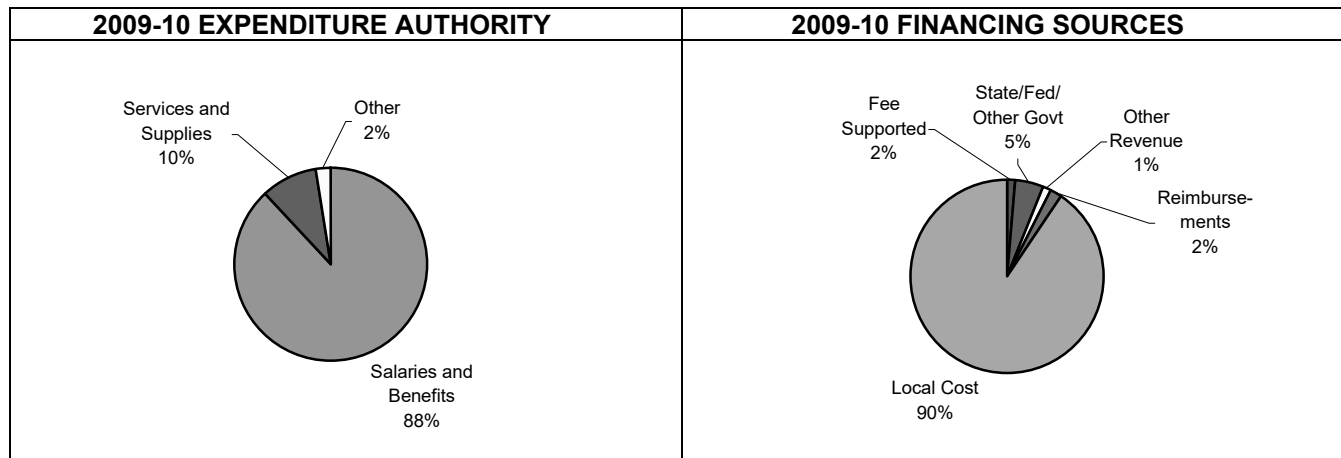
## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	24,301,876	28,803,312	32,693,176	34,906,428	34,600,553
Departmental Revenue	1,163,105	1,638,442	1,444,092	1,708,204	982,954
Local Cost	23,138,771	27,164,870	31,249,084	33,198,224	33,617,599
Budgeted Staffing				247	

Actual appropriation of \$34,600,553 for 2008-09 was less than modified budget by \$305,875. This is primarily due to decrease in operational costs for the program to include salary and benefit savings.

Actual departmental revenue of \$982,954 for 2008-09 is less than modified budget by \$725,250. This is primarily due to the economic downturn and the state not reimbursing SB 90 claims.

## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction resulted in a decrease of \$1,527,810 to appropriation and local cost; and the details are listed in the following scheduled. Budgeted staffing was reduced by 16 positions, of which 15 are filled and 1 vacant.

## IMPACTS DUE TO BUDGET REDUCTION

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(16)	(1,527,810)	-	(1,527,810)
Reduction made to salary and benefits - deleted 9 Deputy Public Defenders, 1 Automated Systems Technician, 1 Investigative Tech II, 3 Public Defender Interviewers, 2 Office Assistant III (1 vacant)				
<b>Total</b>	<b>(16)</b>	<b>(1,527,810)</b>	<b>-</b>	<b>(1,527,810)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$602,323 to the departmental budget to restore 16 positions. Additionally, the savings realized from the deferral of raises absorbed the remainder of the salary reduction. These adjustments are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Law and Justice  
DEPARTMENT: Public Defender  
FUND: General

BUDGET UNIT: AAA PBD  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	21,879,392	25,190,243	29,004,532	30,709,702	29,612,245	31,907,445	2,295,200
Services and Supplies	1,996,507	2,936,824	2,800,702	2,935,182	2,962,296	3,097,328	135,032
Central Computer	165,499	192,949	218,229	248,625	248,625	266,106	17,481
Travel	-	-	-	105,503	120,114	101,655	(18,459)
Equipment	68,504	24,364	46,297	23,245	-	90,000	90,000
Vehicles	-	175,319	168,677	-	-	-	-
Transfers	191,974	203,613	454,739	776,569	843,244	798,688	(44,556)
Total Exp Authority	24,301,876	28,723,312	32,693,176	34,798,826	33,786,524	36,261,222	2,474,698
Reimbursements	-	-	-	(198,273)	-	(662,693)	(662,693)
Total Appropriation	24,301,876	28,723,312	32,693,176	34,600,553	33,786,524	35,598,529	1,812,005
Operating Transfers Out	-	80,000	-	-	-	-	-
Total Requirements	24,301,876	28,803,312	32,693,176	34,600,553	33,786,524	35,598,529	1,812,005
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	213,369	1,018,231	521,293	59,440	608,165	1,683,461	1,075,296
Current Services	878,816	602,096	653,685	808,008	698,039	545,778	(152,261)
Other Revenue	70,920	18,115	2,730	776	-	-	-
Total Revenue	1,163,105	1,638,442	1,177,708	868,224	1,306,204	2,229,239	923,035
Operating Transfers In	-	-	266,384	114,730	396,000	485,469	89,469
Total Financing Sources	1,163,105	1,638,442	1,444,092	982,954	1,702,204	2,714,708	1,012,504
Local Cost	23,138,771	27,164,870	31,249,084	33,617,599	32,084,320	32,883,821	799,501
Budgeted Staffing					247	284	37

Salaries and benefits of \$31,907,445 fund 284 budgeted positions and are increasing by \$2,295,200. This budget unit experienced an increase in appropriation which increased the department's budget by 37 budgeted staffing positions. Positions added included 6 investigator positions, 1 Public Defender Interviewer position, 10 Law Clerk positions, 1 contract social service practitioner for the juvenile division and 19 Public Service Employee Positions primarily concentrating on the department's document imaging project. The department will monitor its ongoing budget to ensure funds are available to support staff. The department will take appropriate action should there be an adverse budget impact.

Services and supplies of \$3,097,328 include computer hardware and software expense, professional and specialized services, expert witness fees, vehicle charges, non-inventoriable equipment, and general office expenses. Also, a final budget adjustment of \$393,660 was made to this budget unit as a result of the carry over of unspent one-time additional general fund financing approved by the Board of Supervisors on June 24, 2008 as well as the Business Process Improvement Reserve project for the department's case management system which has not been completed. The increase of \$135,032 is primarily due to increases in appropriation for items such other professional and specialized services, internal service and various operational costs that are offset by reductions for purchases such as office furniture and certain technology costs.

Travel of \$101,655 is decreasing by \$18,459 due to the reduced need for recruitment in the coming fiscal year due to a decline in attrition.

Equipment of \$90,000 is budgeted to maintain the department's information technology infrastructure.

Transfers of \$798,688 have decreased by \$44,556 due to lower lease costs associated with the department's new Annex in San Bernardino.

Reimbursements of \$662,693 primarily represent costs incurred by the department for expert witness/investigative services for death penalty cases reimbursed by the Indigent Defense program and operational and work experience costs for the department's imaging project that are reimbursed by various programs.

Departmental revenue of \$2,714,708 has increased by \$1,012,504 due to increases to SB 90 revenue of \$1,085,227 million, legal service receipts of \$41,492, \$89,469 operating transfers in primarily due to Southwest Border funds for information technology equipment. The increase is offset by \$193,753 in juvenile collection fees and \$9,931 in other state revenue.

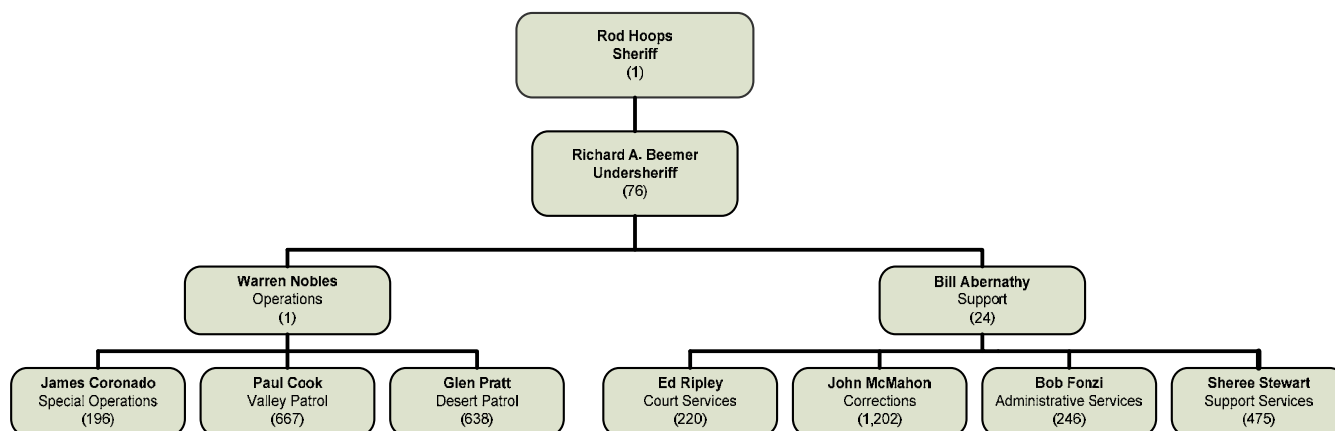


# SHERIFF-CORONER Rod Hoops

## MISSION STATEMENT

The Sheriff-Coroner Department provides professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

## ORGANIZATIONAL CHART



## STRATEGIC GOALS

1. Enhance response capabilities to disasters and other emergencies.
2. Enhance mandated detention and correction services.
3. Enhance the service capability of Coroner operations.
4. Enhance first responder and investigative capabilities to reported crimes.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Number of incoming calls per Dispatcher I. (There are currently 47 Dispatcher I's assigned to the Valley and Desert dispatch centers.	24,344	New	23,710	24,876
Number of Inmate on Inmate Assaults per 1,000 prisoners per month.	7.39	5.77	5.21	5.08
Percentage of autopsies/assessments performed per reported death. (9,531 reported deaths in 2007-08)	19%	19%	25%	25%
Deputy to citizen ratio (Calendar Year 2008). (There are currently 233 deputy sheriffs assigned to unincorporated patrol)	1:1,324	1:1,270	1:1,258	1:1,279
Percentage of injuries to suspects in use-of-force incidents. (Through May 2009)	39%	29%	21%	31%



**SUMMARY OF BUDGET UNITS**

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Sheriff-Coroner	418,934,998	263,660,668	155,274,330		3,656
Total General Fund	418,934,998	263,660,668	155,274,330		3,656
<b><u>Special Revenue Funds</u></b>					
Contract Training	3,851,498	2,190,000		1,661,498	-
Public Gatherings	1,685,502	1,660,000		25,502	90
Aviation	1,178,940	500,000		678,940	-
IRNET Federal	1,311,273	245,000		1,066,273	-
IRNET State	215,597	100,000		115,597	-
Federal Seized Assets (DOJ)	3,768,436	790,000		2,978,436	-
Federal Seized Assets (Treasury)	52,264	16,400		35,864	-
State Seized Assets	3,421,534	1,025,000		2,396,534	-
Vehicle Theft Task Force	922,771	919,137		3,634	-
Search and Rescue	209,042	107,000		102,042	-
CAL-ID Program	4,551,625	4,191,987		359,638	-
COPSMORE Grant	246,818	-		246,818	-
Capital Project Fund	3,393,263	296,000		3,097,263	-
Court Services Auto	1,410,549	633,603		776,946	-
Court Services Tech	1,224,817	395,000		829,817	-
Local Detention Facility Revenue	2,503,314	2,465,000		38,314	-
Total Special Revenue Funds	29,947,243	15,534,127		14,413,116	90
<b>Total - All Funds</b>	<b>448,882,241</b>	<b>279,194,795</b>	<b>155,274,330</b>	<b>14,413,116</b>	<b>3,746</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.





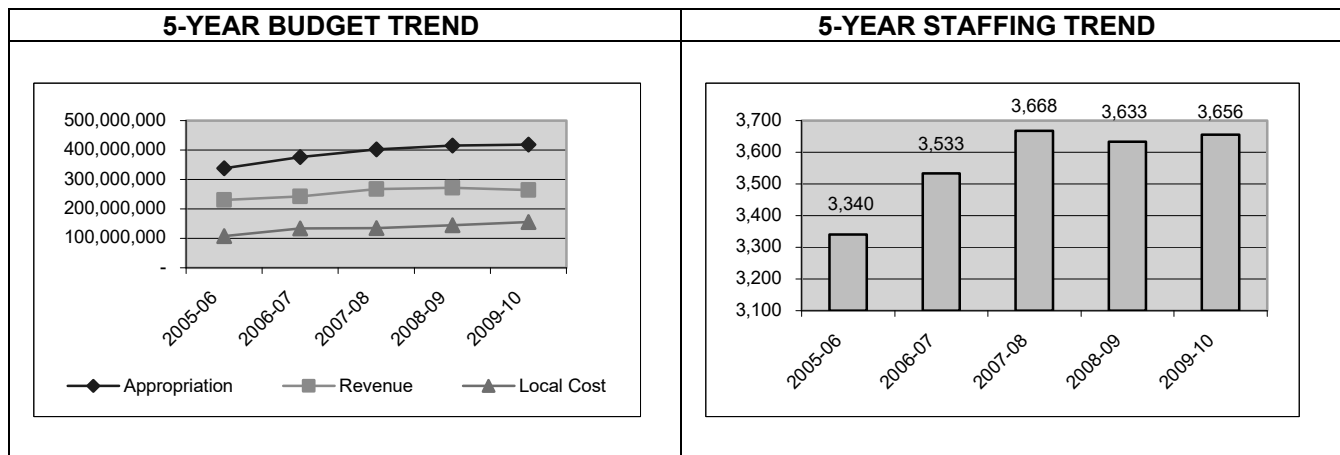
## Sheriff-Coroner

### DESCRIPTION OF MAJOR SERVICES

The Sheriff-Coroner acts as chief law enforcement officer, coroner and director of safety and security for the county by providing a full range of services throughout the unincorporated areas as well as to 14 cities that contract for law enforcement protection.

The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security in the courtrooms, operates a civil processing division and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency diver training facility.

### BUDGET HISTORY



### PERFORMANCE HISTORY

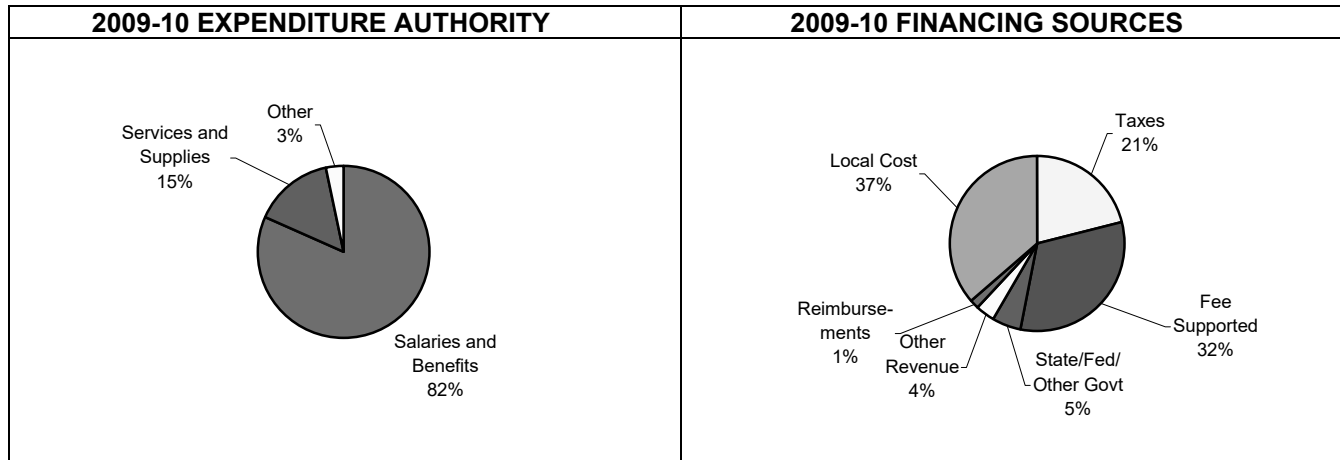
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	350,275,152	388,970,483	410,438,182	425,336,633	412,522,583
Departmental Revenue	230,808,414	250,973,239	265,550,899	278,564,071	252,140,003
Local Cost	119,466,738	137,997,244	144,887,283	146,772,562	160,382,580
Budgeted Staffing				3,660	

Actual appropriation for 2008-09 is less than modified budget primarily due to savings from vacant contract city positions, savings due to reduction in discretionary travel expenses, delay in implementation of Business Process Improvement funding for the Records Data Conversion project and partial carry-over of LIMS (Laboratory Information Management System) expenditures to 2009-10, and carry-over of grant funded equipment and vehicle purchases to 2009-10. Total savings were partially offset by additional overtime required to maintain safe security levels at the County's major detention facilities.

Actual departmental revenue for 2008-09 is less than modified budget due to decreased Proposition 172 sales tax revenues, credits to contract cities for vacant positions and grant revenues not received due to delay in procurement of funded vehicles and equipment. Although these reductions are partially offset by increased revenue from federal and state prisoners and increased revenue from work release, the department required additional general fund financing or local cost at year end.



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction, Prop 172 reduction, and state budget impacts. The total of these budget reductions was a decrease of \$3,124,147 to appropriation, a decrease of \$1,107,456 to departmental revenue, and a decrease of \$2,016,691 to local cost. The details are listed in the following schedule. Budgeted staffing was reduced by 28 vacant positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(28)	(2,016,691)	-	(2,016,691)
Reduction made to salaries and benefits, travel, and transfers - deleted 1 vacant Automated Systems Tech, 1 vacant Supervising Crime Scene Specialist, 2 vacant Office Assistant II, 4 vacant Office Assistant III, 1 vacant Office Assistant IV, 4 vacant Office Specialist, 1 vacant Fiscal Specialist, 2 vacant Civil Technicians, 3 vacant Motor Pool Services Assistants, 1 vacant Secretary I, 1 vacant Sheriff's Custody Specialist, 1 vacant Sheriff's Training Supervisor, 3 vacant Records Clerks, 1 vacant Sheriff's Research Analyst, 1 Sheriff's Service Specialist, and 1 vacant Staff Analyst II. Travel was reduced by \$175,193 and transfers were reduced by \$53,193 as a result of savings in lease space.				
Proposition 172 Reduction	-	-	-	-
Reduction of \$2.8 million was offset by increases to U.S Marshall Contract revenue of \$824,809 and increases from State Criminal Alien Assistance Program (SCAAP) funding of \$1,975,191.				
Reduction in State Grants	-	(1,107,456)	(1,107,456)	-
Reduction in California Multijurisdictional Methamphetamine Enforcement Team funding of \$498,164; reduction in Mentally Ill Offender Crime Reduction (MIOCR) grant funding of \$832,942; reduction in Off Highway Vehicle grant funding carryover of \$191,924 and reduction of 2007-08 Office of Emergency Services Anti-Gang grant of \$54,000.				
Appropriation had the following changes: various services and supplies were reduced \$174,470, travel was reduced \$2,417, vehicles were reduced \$16,126, transfers to the Department of Behavioral Health (DBH), Probation, and District Attorney were decreased by \$794,979, and reimbursements increased \$119,464 from DBH to offset MIOCR funding losses. These reductions in funding were offset by increases of \$9,583 in Coverdell Training grant and US Marshall Contract revenue totalling \$459,991 offset the State Grant reductions.				
<b>Total</b>	<b>(28)</b>	<b>(3,124,147)</b>	<b>(1,107,456)</b>	<b>(2,016,691)</b>

At the 2009-10 budget hearing, the Board of Supervisors approved a budget adjustment that resulted from an analysis of the Salary Reduction mitigation compared to actual negotiated agreements. This budget unit experienced a \$3,765,180 reduction in appropriation and local cost because MOU costs had been fully funded and were no longer needed.

All of the preceding budget reductions are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: General

BUDGET UNIT: AAA SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	287,926,951	329,090,141	344,935,910	348,041,520	347,954,207	347,692,967	(261,240)
Services and Supplies	41,433,157	47,851,554	52,504,562	49,018,845	51,489,354	56,979,142	5,489,788
Central Computer	2,915,960	3,311,320	4,332,803	5,010,927	5,010,927	4,690,624	(320,303)
Travel	-	-	-	854,261	1,314,588	1,145,124	(169,464)
Other Charges	1,652,816	2,267,615	2,185,096	2,663,206	3,015,841	3,111,459	95,618
Equipment	7,581,673	4,151,466	954,342	1,459,253	1,127,240	2,158,573	1,031,333
Vehicles	3,893,764	5,635,619	6,094,714	5,352,077	5,417,083	5,046,010	(371,073)
Capitalized Software	-	-	-	1,315,094	1,000,000	602,394	(397,606)
Transfers	1,510,362	2,321,548	4,485,983	3,952,735	4,822,094	3,766,643	(1,055,451)
Total Exp Authority	346,914,683	394,629,263	415,493,410	417,667,918	421,151,334	425,192,936	4,041,602
Reimbursements	(3,428,018)	(5,739,902)	(5,192,537)	(5,247,334)	(5,592,623)	(6,257,938)	(665,315)
Total Appropriation	343,486,665	388,889,361	410,300,873	412,420,584	415,558,711	418,934,998	3,376,287
Operating Transfers Out	6,788,487	81,122	137,309	101,999	65,000	-	(65,000)
Total Requirements	350,275,152	388,970,483	410,438,182	412,522,583	415,623,711	418,934,998	3,311,287
<b>Departmental Revenue</b>							
Taxes	105,900,000	105,486,643	103,950,000	88,258,302	107,050,000	90,250,000	(16,800,000)
Licenses & Permits	5,446	6,002	6,416	4,723	7,500	7,500	-
Fines and Forfeitures	2,305	735	1,939	1,475	2,000	2,000	-
Use of Money and Prop	5,019	5,204	6,167	3,075	5,500	5,500	-
State, Fed or Gov't Aid	23,100,678	22,529,273	26,636,097	21,627,100	21,045,662	22,181,497	1,135,835
Current Services	93,656,972	113,639,733	123,417,149	130,539,553	130,647,822	135,022,404	4,374,582
Other Revenue	5,711,059	5,550,717	5,748,920	6,091,064	5,490,437	6,092,924	602,487
Other Financing Sources	605,061	375,718	309,478	431,753	300,000	300,000	-
Total Revenue	228,986,540	247,594,025	260,076,166	246,957,045	264,548,921	253,861,825	(10,687,096)
Operating Transfers In	1,821,874	3,379,214	5,474,733	5,182,958	6,726,942	9,798,843	3,071,901
Total Financing Sources	230,808,414	250,973,239	265,550,899	252,140,003	271,275,863	263,660,668	(7,615,195)
Local Cost	119,466,738	137,997,244	144,887,283	160,382,580	144,347,848	155,274,330	10,926,482
Budgeted Staffing					3,633	3,656	23

Salaries and benefits of \$347,692,967 fund 3,656 budgeted positions and are decreasing by \$261,240 primarily due to decreases of \$6,270,987 in workers compensation costs, \$417,500 in one-time allocations primarily for overtime costs related to the Operation Phoenix initiative and \$1,788,305 in mandatory salary reduction achieved by deleting 28 vacant positions. Additionally, the department saw a net reduction of \$293,348 primarily due to a reduction in estimated Call Back/Stand By costs. This decrease was partially offset by mid-year adjustments of \$4,288,746 (32 positions) primarily associated with Sheriff contract services for cities and \$4,220,154 in increases related to Memorandum of Understanding adjustments. The department also increased its part-time PSE and Safety Unit Extra Help classifications by 19 positions in order to perform duties that are temporary or do not require a full time worker. These positions do not require additional appropriation as costs associated with the positions are covered by salary savings in regular classifications.

The department also requested the reclassification of a Contract Employee X-Ray Technician to a regular Radiologic Technologist III to accommodate workload changes at West Valley Detention Center. The department will bring an agenda item before the Board separately requesting approval of this reclassification.

Services and supplies of \$56,979,142 are comprised of the department's operational costs and reflect a net increase of \$5,489,788 due to increases approved by the Board mid-year, which include costs associated with the Electronic Monitoring Program, fee related costs, an increase in oral surgery cost paid to Arrowhead Regional Medical Center, grant-funded expenses, and an increase in security costs due to the acquisition of a new Office Building for the county. Additionally, the department saw increases related to carry-over funding from Business Process Improvement Reserves for a Laboratory Information Management System project and Records Data Conversion Project. Finally, the department has seen additional costs associated with one-time Southwest Border funding for crime lab equipment and additional grant funded equipment. Additional costs were partially offset by a reduction in Risk Management liabilities.



Travel of \$1,145,124 include mandated law enforcement training, MOU related employee training costs, conference costs and \$150,592 in grant related travel costs. The decrease of \$169,464 was used to partially offset salary reduction cuts.

Other charges of \$3,111,459 include \$1,520,000 in medical costs for inmates, \$100,000 funding for one position at the Los Angeles Regional Gang Intelligence Network which tracks information on identified gang members operating in Los Angeles and the Inland Empire region, \$311,000 in contributions to operational costs for the Regional CAL-ID crime lab, one-time Southwest Border funding of \$800,000 for the construction of a housing unit at Parker Dam for Resident Deputies and a back-up server room at Adelanto Detention Center, an \$80,459 pass-through of Homeland Security funding to contract cities, and \$300,000 in Coroner services contract with the City of Riverside and County of San Diego. The net increase of \$95,618 was primarily due to the one-time funding from Southwest Border Prosecution Initiative, partially offset by a reduction of grant funding pass-through to contract cities as well as the removal of one-time funding associated with the Operation Phoenix initiative and the High Desert Drug Program.

Equipment of \$2,158,573 finances replacement computer servers and routers, crime lab equipment, detention security, maintenance and kitchen equipment, and grant funded equipment. The increase of \$1,031,333 is primarily a result of additional grant funded fixed asset purchases including crime lab equipment consisting of such items as microscopes, a genetic analyzer, thermal cyler, and DNA analyzer systems.

Vehicles of \$5,046,010 include appropriation to purchase patrol units, 4-wheel drive patrol vehicles for mountain and desert stations, replacement marked units and patrol motorcycles for contract cities, undercover vehicles and other specialty vehicles for detentions and crime lab operations. The decrease of \$371,073 is due to the removal of one-time funding to purchase a jail bus partially offset by funding from Homeland Security to purchase a boat for the Parker Dam patrol operation.

Capitalized software of \$602,394 represents funding for the COPS Link program funded by the Homeland Security grant.

Transfers of \$3,766,643 reflect charges paid to Human Resources for employee related programs, transfers to County Counsel for salaries and benefits for legal counsel assigned to the department, transfers to Real Estate Services for costs associated with building rentals, and grant funded transfers to other county departments for salaries and benefits costs. The net decrease of \$1,055,451 is primarily due to reduction in transfers of \$794,979 to the Departments of Behavioral Health, Probation, and District Attorney as a result of reductions in Mentally Ill Offender Crime Reduction (MIOCR) grant funding and CAL MMET funding. Finally, the department has seen a shift in costs as a result of the reclassification of \$230,000 in transfers to Human Resources for a Counseling Team to the services and supplies appropriation unit and \$112,503 in savings from rent for buildings that were vacated by the department in 2008-09.

Reimbursements of \$6,257,938 increased by \$665,315 due to salary increases for positions funded by Sheriff-Coroner special revenue funds, additional positions funded by the CAL-ID Program, a new reimbursement replacing lost MIOCR funding from the Department of Behavioral Health for a Deputy Sheriff position, and an increase in reimbursements from other county departments for county security charges.

Total revenue of \$253,861,825 represents a net decrease of \$7,615,195 and consists of \$90,250,000 in Proposition 172 sales tax revenue and \$135,022,404 in current services, primarily from law enforcement contracts. In addition, the department anticipates \$22,181,497 in state, federal and other governmental aid consisting of \$6,941,010 in state revenues, federal revenue of \$3,811,687, and \$11,428,800 in revenue from the US Marshal Service for housing federal prisoners. Other revenue of \$6,092,924 primarily includes funding from the Inmate Welfare Fund for additional healthcare, inmate education and administrative personnel. Finally, the department expects \$300,000 in revenue from the sale of used vehicles and \$15,000 from various permit fees, fines and rental revenue.

Operating transfers in of \$9,798,843 includes funding associated with a booking fee allocation from the State, SCAAP reimbursement for incarceration of illegal aliens, Homeland Security grant revenues, Southwest Border funding for approved projects. In addition, a final budget adjustment of \$1,305,275 was made to this budget unit as a result of the carryover of unspent, one-time business process improvement reserves approved by the Board of Supervisors on June 23, 2009.

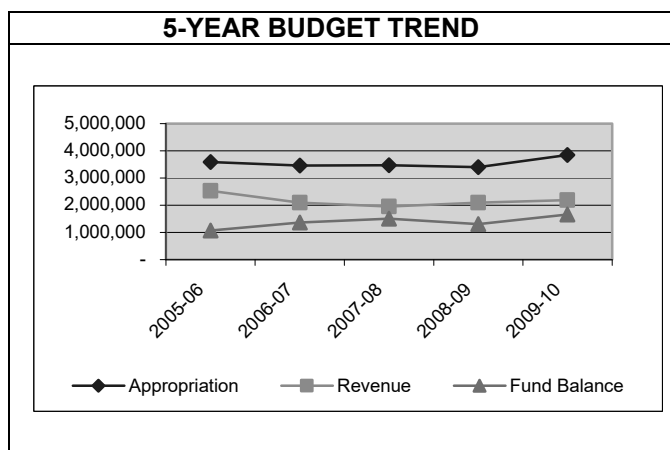
## Contract Training

### DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff-Coroner's Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy.

### BUDGET HISTORY



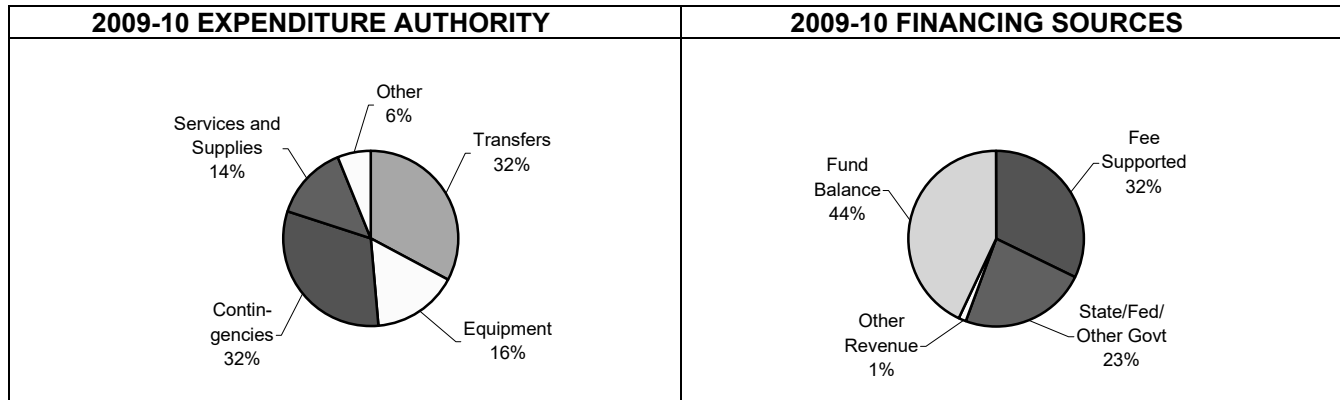
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,666,114	2,391,960	2,065,181	3,399,817	1,743,777
Departmental Revenue	1,955,492	2,544,395	1,863,735	2,090,000	2,095,458
Fund Balance				1,309,817	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation for 2008-09 was less than modified budget as a result of lower salary and benefit reimbursement to the Sheriff-Coroner's general fund budget unit.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Contract Training

BUDGET UNIT: SCB SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	448,028	677,282	615,175	312,709	572,265	538,700	(33,565)
Travel	-	-	-	930	7,500	6,000	(1,500)
Land and Improvements	-	85,075	-	24,849	110,000	50,000	(60,000)
Equipment	6,830	22,269	-	31,627	600,000	600,000	-
Vehicles	1,500	200,000	44,604	266,981	320,000	175,000	(145,000)
Transfers	1,243,391	1,450,047	1,443,953	1,173,455	1,296,345	1,267,611	(28,734)
Contingencies	-	-	-	-	493,707	1,214,187	720,480
Total Exp Authority	1,699,749	2,434,673	2,103,732	1,810,551	3,399,817	3,851,498	451,681
Reimbursements	(33,635)	(42,713)	(38,551)	(66,774)	-	-	-
Total Appropriation	1,666,114	2,391,960	2,065,181	1,743,777	3,399,817	3,851,498	451,681
<b>Departmental Revenue</b>							
Use of Money and Prop	44,423	64,220	77,581	40,333	40,000	50,000	10,000
State, Fed or Gov't Aid	608,805	1,071,923	308,322	915,284	450,000	900,000	450,000
Current Services	1,292,226	1,407,157	1,477,727	1,139,841	1,600,000	1,240,000	(360,000)
Other Revenue	10,038	1,095	105	-	-	-	-
Total Revenue	1,955,492	2,544,395	1,863,735	2,095,458	2,090,000	2,190,000	100,000
				Fund Balance	1,309,817	1,661,498	351,681

Services and supplies of \$538,700 include structural and vehicle repairs and maintenance, materials and supplies for both the Training Academy and EVOC, computer equipment purchases, and contracted services. The slight decrease of \$33,565 primarily reflects the completion of a landscape renovation project at the Training Academy during 2008-09.

Travel of \$6,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Land and improvement of \$50,000 represents an unfinished portion of repairs to the asphalt at the EVOC driver training track that started in 2008-09.

Equipment of \$600,000 is for new modular classrooms for the Training Academy not acquired during 2008-09 as well as the continuation of the upgrade to the Range's Target Practice System.

Vehicles of \$175,000 include replacement of the Academy's worn-out unmarked patrol practice units along with a trailer to be utilized as a mobile armory repair shop.

Transfers of \$1,267,611 represent anticipated salaries and benefits reimbursement to the Sheriff-Coroner's general fund budget unit for services rendered at both EVOC and the Training Academy plus anticipated reimbursement to Purchasing Department for office supplies. The decrease of \$28,734 is attributed to the reduction of personnel overtime.



Contingencies of \$1,214,187 are increased by \$720,480 and represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$2,190,000 includes interest estimated at \$50,000, POST reimbursement of \$900,000, and fees totaling \$1,240,000 from various outside agencies. The overall revenue increase of \$100,000 is primarily due to projected increase in POST reimbursements offset by a decrease in current services.

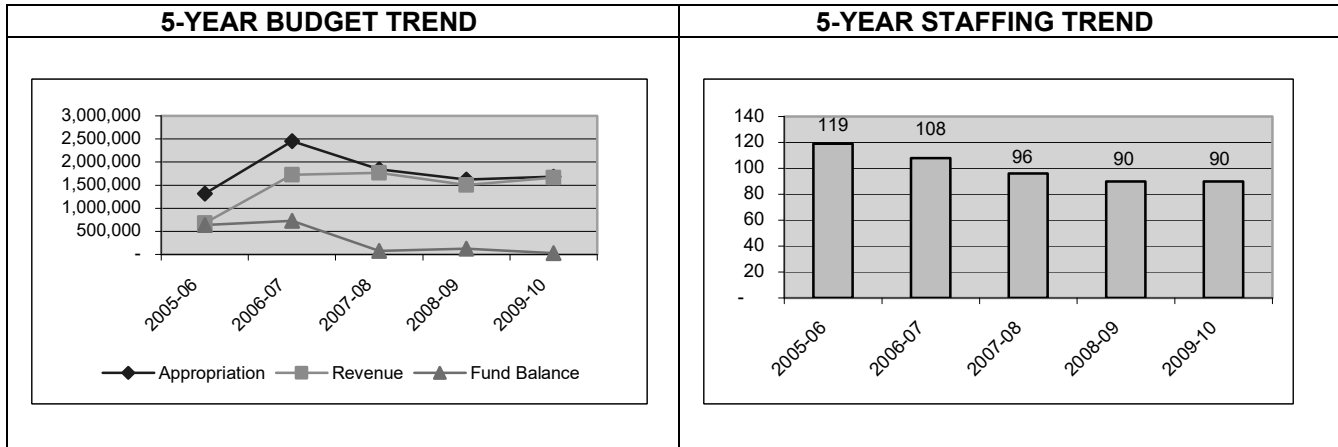


## Public Gatherings

### DESCRIPTION OF MAJOR SERVICES

Public Gatherings represents protective services provided by the Sheriff-Coroner's Department, for a fee, for various public gathering functions throughout the county. These services are fully funded by fees charged to the sponsoring organizations.

### BUDGET HISTORY



### PERFORMANCE HISTORY

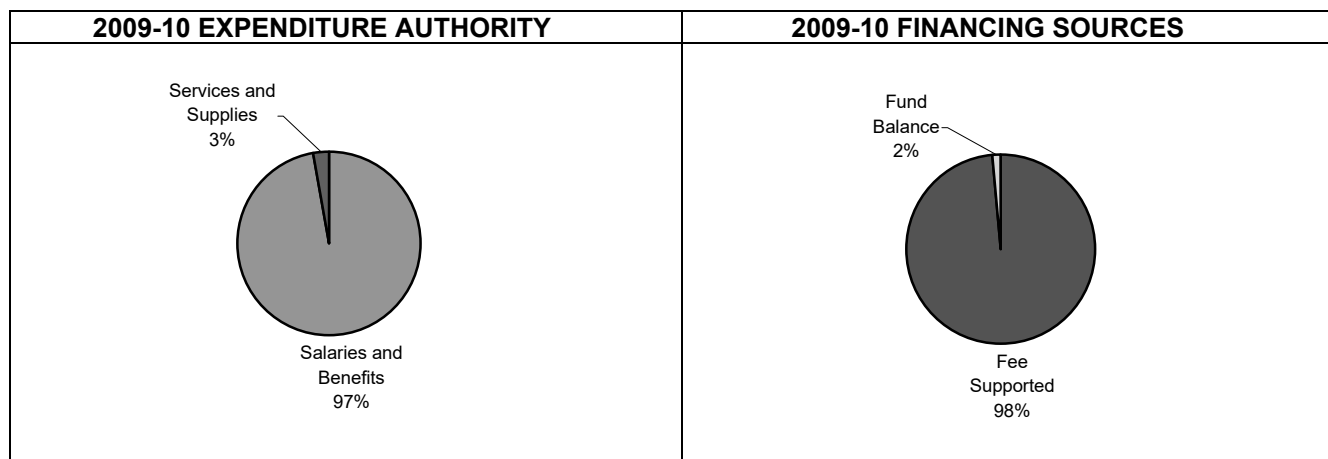
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,416,870	1,922,280	1,360,625	1,623,295	1,252,484
Departmental Revenue	1,507,499	1,271,180	1,406,278	1,500,483	1,155,173
Fund Balance				122,812	
Budgeted Staffing				90	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation and departmental revenue for 2008-09 was less than modified budget due to a decrease in activities that required protective services provided by the Sheriff-Coroner's Department.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Public Gatherings

BUDGET UNIT: SCC SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,405,029	1,197,451	1,254,143	1,242,564	1,553,940	1,632,793	78,853
Services and Supplies	9,418	21,751	3,316	5,773	65,208	48,339	(16,869)
Transfers	2,423	3,078	3,166	4,147	4,147	4,370	223
Total Appropriation	1,416,870	1,222,280	1,260,625	1,252,484	1,623,295	1,685,502	62,207
Operating Transfers Out	-	700,000	100,000	-	-	-	-
Total Requirements	1,416,870	1,922,280	1,360,625	1,252,484	1,623,295	1,685,502	62,207
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	50,466	(12,316)	-	-	-	-
Current Services	1,506,832	1,220,343	1,418,594	1,155,173	1,500,483	1,660,000	159,517
Other Revenue	667	371	-	-	-	-	-
Total Revenue	1,507,499	1,271,180	1,406,278	1,155,173	1,500,483	1,660,000	159,517
				Fund Balance	122,812	25,502	(97,310)
				Budgeted Staffing	90	90	-

Salaries and benefits of \$1,632,793 fund 90 part-time positions and are increasing by \$78,853 primarily due to slight cost increases associated with Safety Unit Memorandum of Understanding adjustments.

Services and supplies of \$48,339 decreased by \$16,869 and consist of various departmental expenses including food and various risk management charges.

Transfers of \$4,370 are related to nominal charges from the Human Resources Department.

Departmental revenue of \$1,660,000 is from projected fee for service and is anticipated to increase by \$159,517 over last fiscal year.



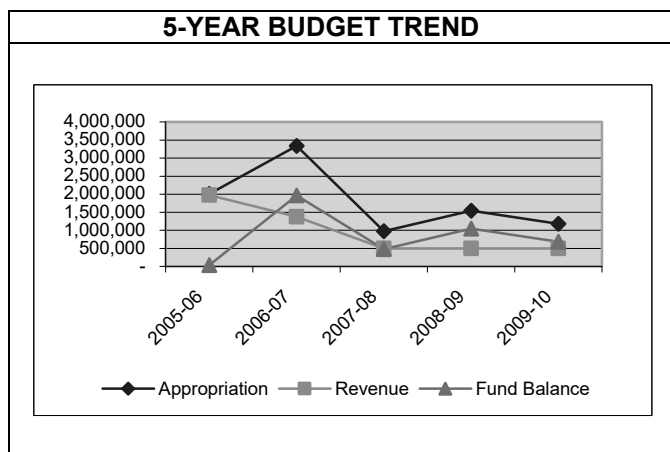
## Aviation

### DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff-Coroner's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This budget unit is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



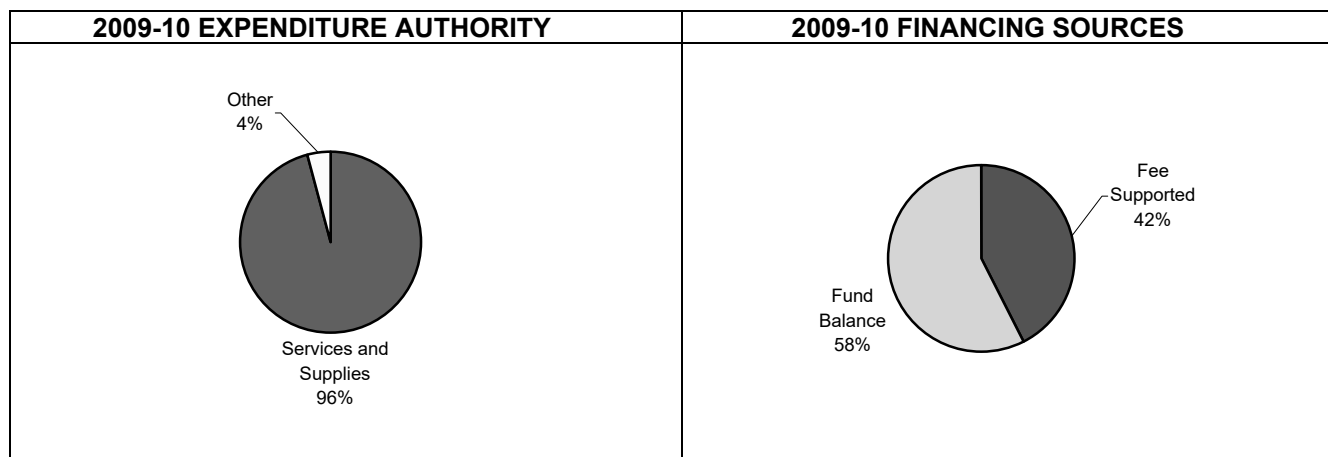
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	230,898	3,269,079	398,187	1,541,369	747,513
Departmental Revenue	2,157,012	1,781,985	960,881	500,000	384,821
Fund Balance				1,041,369	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation and departmental revenue for 2008-09 was less than modified budget because of decreased demand for law enforcement services from other agencies.

# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Aviation

BUDGET UNIT: SCE SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	230,898	333,570	16,416	747,513	1,140,000	1,128,940	(11,060)
Equipment	-	135,509	79,296	-	50,000	50,000	-
Contingencies	-	-	-	-	351,369	-	(351,369)
Total Appropriation	230,898	469,079	95,712	747,513	1,541,369	1,178,940	(362,429)
Operating Transfers Out	-	2,800,000	302,475	-	-	-	-
Total Requirements	230,898	3,269,079	398,187	747,513	1,541,369	1,178,940	(362,429)
<b>Departmental Revenue</b>							
Current Services	343,237	578,985	543,350	376,583	500,000	500,000	-
Other Revenue	585,275	-	7,531	8,238	-	-	-
Other Financing Sources	1,228,500	1,203,000	410,000	-	-	-	-
Total Revenue	2,157,012	1,781,985	960,881	384,821	500,000	500,000	-
Fund Balance					1,041,369	678,940	(362,429)

Services and supplies of \$1,128,940 include aircraft repairs and fuel consumption used for fire service missions. The decrease of \$11,060 reflects a decrease in special department expenses and other aircraft repairs, which are partially offset by an anticipated increase in scheduled aircraft engine replacements in 2009-10.

Equipment of \$50,000 is for aircraft equipment upgrades.

Departmental revenue of \$500,000 represents fees for service for firefighting and air patrol.



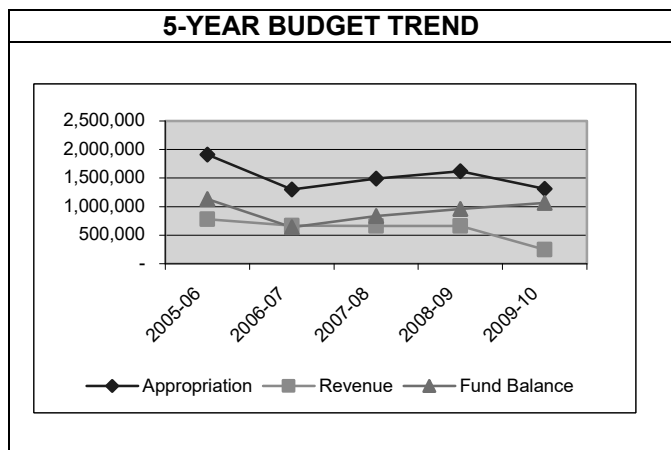
## IRNET Federal

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. The budget unit is maintained according to federal audit requirements.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

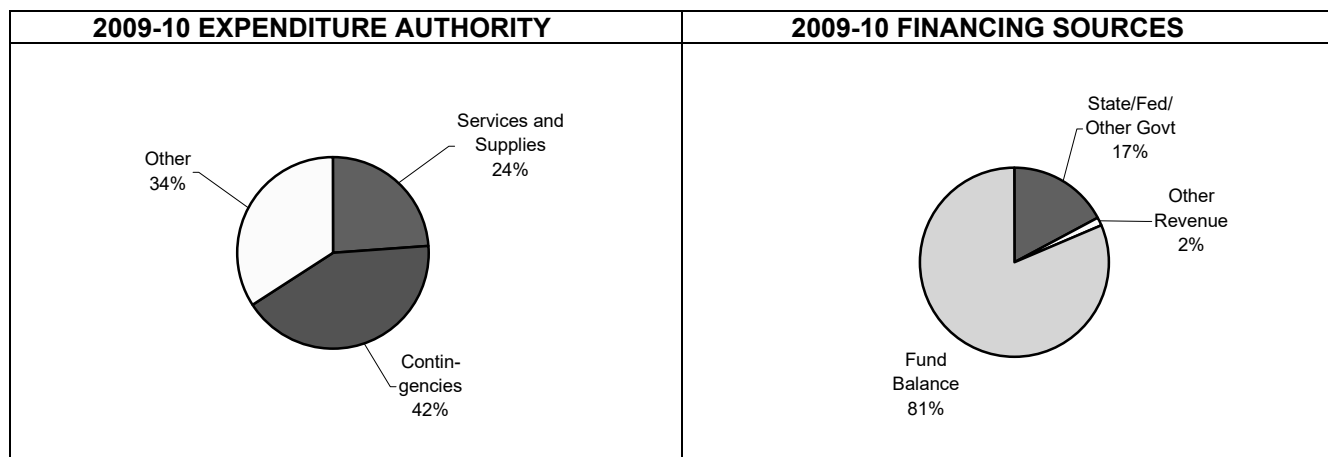
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	761,730	526,471	848,850	1,617,732	335,493
Departmental Revenue	260,588	722,024	971,748	661,000	444,406
Fund Balance				956,732	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation and departmental revenue for 2008-09 was less than modified budget due to the reclassification of expenditures and revenue from the High Intensity Drug Trafficking Area (HIDTA) grant to the Sheriff-Coroner's general fund budget unit. This reclassification took place to provide for greater efficiency in departmental tracking of this grant with the centralization of grant revenue in the general fund.



# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: IRNET Federal

BUDGET UNIT: SCF SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	394,432	496,364	650,724	256,319	687,214	271,950	(415,264)
Travel	-	-	-	24,307	61,500	42,500	(19,000)
Equipment	367,298	30,107	198,126	-	150,000	150,000	-
Transfers	-	-	-	67,515	276,423	297,776	21,353
Contingencies	-	-	-	-	442,595	549,047	106,452
Total Exp Authority	761,730	526,471	848,850	348,141	1,617,732	1,311,273	(306,459)
Reimbursements	-	-	-	(12,648)	-	-	-
Total Appropriation	761,730	526,471	848,850	335,493	1,617,732	1,311,273	(306,459)
<b>Departmental Revenue</b>							
Use of Money and Prop	35,061	30,463	37,381	24,416	41,000	20,000	(21,000)
State, Fed or Gov't Aid	10,167	650,561	934,367	419,971	620,000	225,000	(395,000)
Other Revenue	215,360	41,000	-	19	-	-	-
Total Revenue	260,588	722,024	971,748	444,406	661,000	245,000	(416,000)
Fund Balance					956,732	1,066,273	109,541

Services and supplies of \$271,950 include low value equipment, utilities for leased office space, communication charges, vehicle maintenance and repairs, and fuel. The decrease of \$415,264 reflects the portion of expenditures paid by the HIDTA grant that were previously budgeted in this budget unit.

Travel of \$42,500 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$19,000 reflects the portion of travel expenses covered by the HIDTA grant.

Equipment of \$150,000 is for the purchase of technical investigative equipment.

Transfers of \$297,776 primarily include reimbursements to the Sheriff-Coroner's general fund budget unit for information technology personnel working on system enhancements and reimbursements to Purchasing department for office supplies. The increase of \$21,353 reflects increases associated with the general employees Memorandum of Understanding adjustments.

Contingencies of \$549,047 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$245,000 includes asset forfeiture revenue projected in the coming year, along with anticipated interest in this budget unit. Revenue decreased by \$416,000 primarily due to the reclassification of the HIDTA grant revenues to the Sheriff-Coroner's general fund budget unit and lower fund balances resulting in lower interest income.



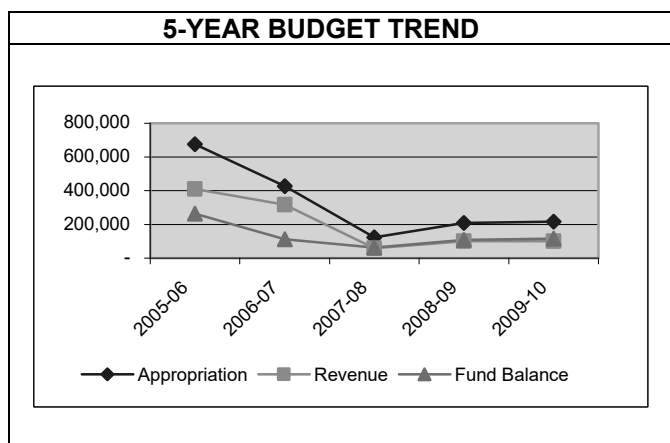
## IRNET State

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. Expenditures in this budget unit include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

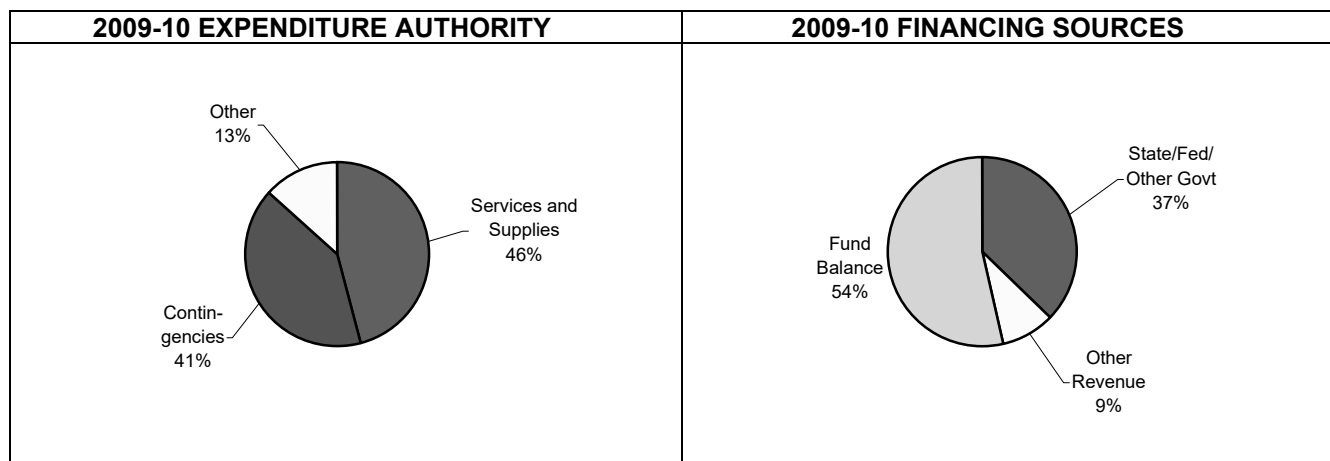
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	269,510	87,048	55,272	208,607	55,024
Departmental Revenue	116,266	38,893	100,994	100,000	62,013
Fund Balance				108,607	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation and departmental revenue for 2008-09 was less than modified budget due to lower number of state asset forfeiture cases being settled during the fiscal year than anticipated.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: IRNET State

BUDGET UNIT: SCX SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	60,956	84,002	55,272	51,167	74,918	84,900	9,982
Travel	-	-	-	804	14,000	14,000	-
Equipment	42,000	3,046	-	-	25,000	25,000	-
Transfers	166,554	-	-	3,053	4,319	4,000	(319)
Contingencies	-	-	-	-	90,370	87,697	(2,673)
Total Appropriation	269,510	87,048	55,272	55,024	208,607	215,597	6,990
<b>Departmental Revenue</b>							
Use of Money and Prop	10,000	8,364	3,761	3,004	10,000	10,000	-
State, Fed or Gov't Aid	98,823	27,406	96,224	58,419	80,000	80,000	-
Other Revenue	7,443	3,123	1,009	590	10,000	10,000	-
Total Revenue	116,266	38,893	100,994	62,013	100,000	100,000	-
				Fund Balance	108,607	115,597	6,990

Services and supplies of \$84,900 include general office expenses and professional services and have increased by \$9,982 due to an expected increase in program activity.

Travel of \$14,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit.

Equipment of \$25,000 represents purchases of computer hardware and technical investigative equipment.

Transfers of \$4,000 include a reimbursement for office supplies to the Purchasing Department.

Contingencies of \$87,697 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$100,000 primarily includes asset forfeiture revenue and interest earnings in this budget unit based on pending asset forfeiture cases expected to close, the number of cases in process and projected asset forfeiture cases.



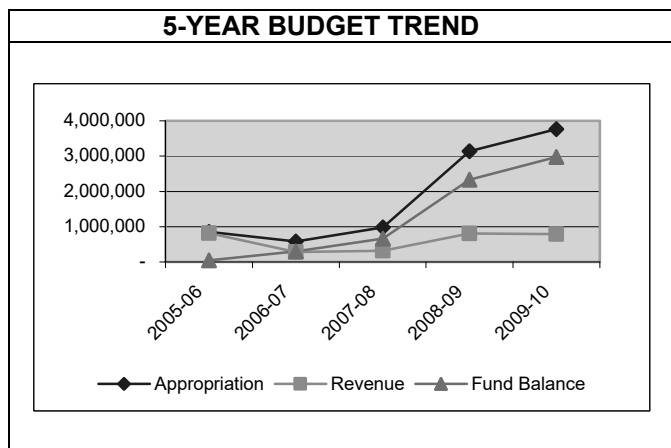
## Federal Seized Assets (DOJ)

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from Federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff-Coroner's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

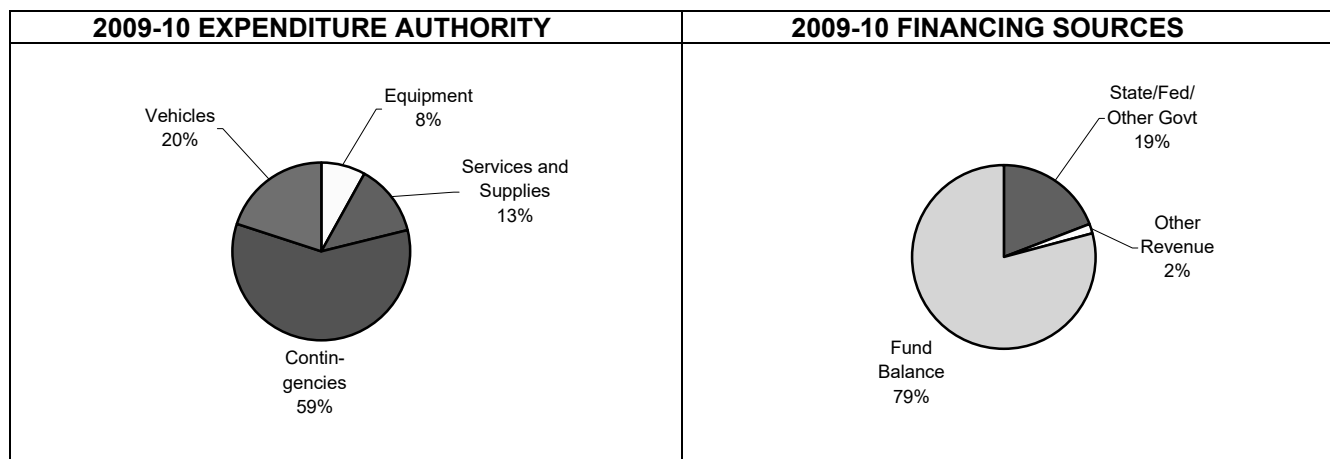
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	224,512	312,661	234,576	3,138,319	1,059,926
Departmental Revenue	481,063	676,552	1,904,132	805,000	1,704,941
Fund Balance				2,333,319	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was greater than modified budget due to higher number of federal seized asset cases settled during the fiscal year than anticipated.



## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Sheriff-Coroner  
 FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR  
 FUNCTION: Public Protection  
 ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	164,654	312,661	100,237	580,152	143,950	500,000	356,050
Travel	-	-	-	125	1,500	-	(1,500)
Equipment	-	-	60,263	156,106	200,000	300,000	100,000
Vehicles	59,858	-	74,076	323,543	500,000	750,000	250,000
Contingencies	-	-	-	-	2,292,969	2,218,436	(74,533)
Total Appropriation	224,512	312,661	234,576	1,059,926	3,138,419	3,768,436	630,017
<b>Departmental Revenue</b>							
Use of Money and Prop	2,449	27,014	49,012	68,973	65,000	50,000	(15,000)
State, Fed or Gov't Aid	385,815	649,538	1,852,120	1,602,830	725,000	725,000	-
Other Revenue	92,799	-	3,000	33,138	15,000	15,000	-
Total Revenue	481,063	676,552	1,904,132	1,704,941	805,000	790,000	(15,000)
Fund Balance					2,333,419	2,978,436	645,017

Services and supplies of \$500,000 include law enforcement equipment purchases and have increased by \$356,050 due to the need for additional computer and other law enforcement equipment as a result of increased operation activities.

Equipment of \$300,000 is to purchase items such as tracking devices and other investigative and specialized equipment for new vehicles. The increase of \$100,000 represents the projected need for such devices as a result of anticipated increases in operation activities.

Vehicles of \$750,000 will be used to replace existing unmarked vehicles and reflects an increase of \$250,000 due to the scheduled replacement of other special purpose vehicles, such as arson/bomb trucks, refrigerated trucks, and command post trailers.

Contingencies of \$2,218,436 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$790,000 represents anticipated DOJ cases to be settled and is decreased by \$15,000 due to lower interest income anticipated.



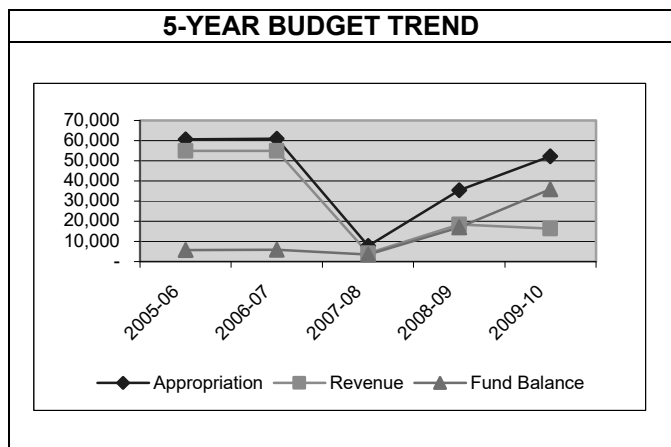
## Federal Seized Assets (Treasury)

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace existing funds that would be made available to the Sheriff-Coroner's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

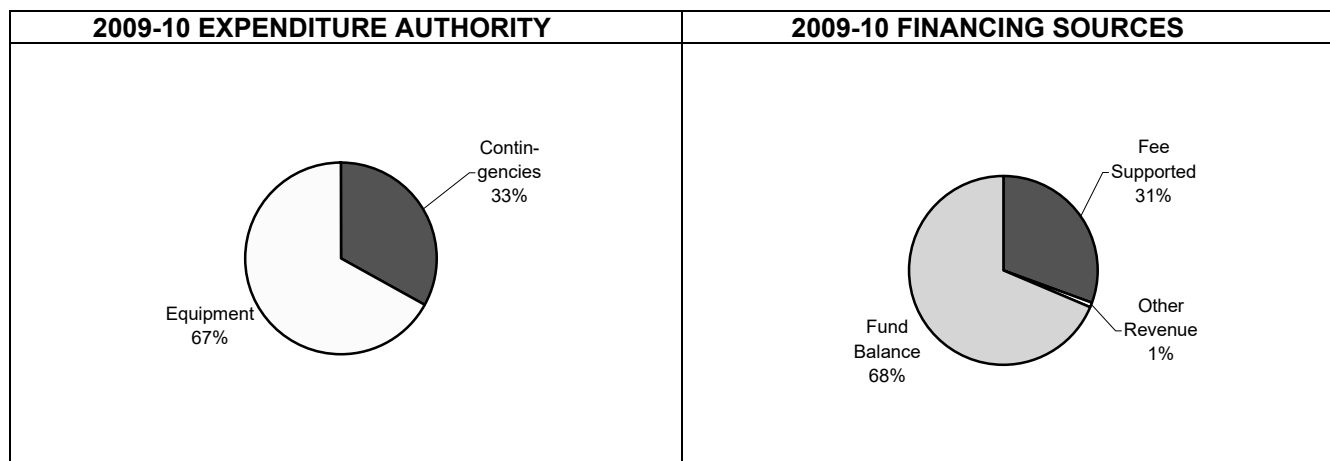


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	2,600	-	35,431	-
Departmental Revenue	232	274	13,475	18,400	18,832
Fund Balance				17,031	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets Treasury

BUDGET UNIT: SCO SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	2,600	-	-	5,000	-	(5,000)
Equipment	-	-	-	-	-	35,000	35,000
Contingencies	-	-	-	-	30,431	17,264	(13,167)
Total Appropriation	-	2,600	-	-	35,431	52,264	16,833
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	-	-	18,241	16,000	16,000	-
Use of Money and Prop	232	274	575	591	400	400	-
State, Fed or Gov't Aid	-	-	12,900	-	-	-	-
Other Revenue	-	-	-	-	2,000	-	(2,000)
Total Revenue	232	274	13,475	18,832	18,400	16,400	(2,000)
				Fund Balance	17,031	35,864	18,833

Equipment of \$35,000 represents purchases of computer servers and other related equipment.

Contingencies of \$17,264 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$16,400 includes projected asset seizures and projected interest earnings in this budget unit.



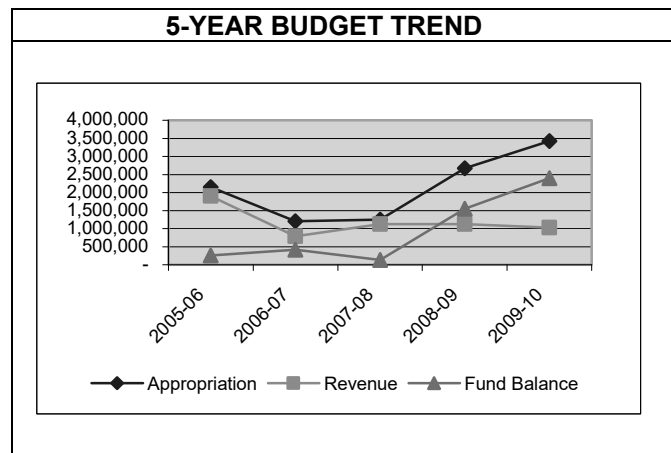
## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special fund and that 15% of all forfeitures made after January 1994 is set aside for drug education and gang intervention programs. Current appropriation offset a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff-Coroner's Drug Use is Life Abuse (DUILA) program, Crime-Free Multi-Housing, Law Enforcement Internship and Operation Clean Sweep Programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions assigned to the drug education program.

### BUDGET HISTORY



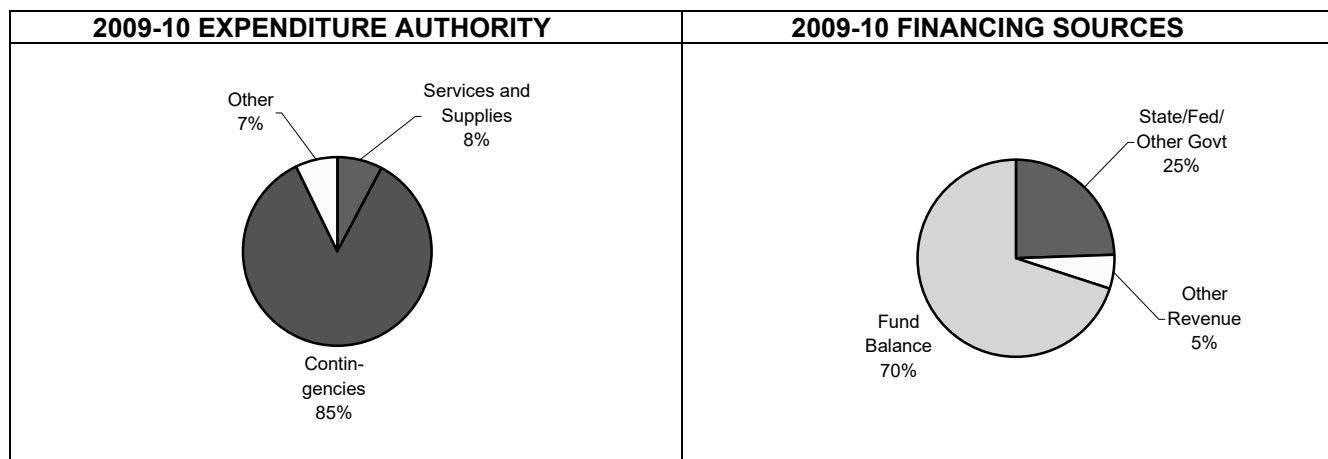
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	(409,799)	1,288,861	540,545	2,672,497	301,674
Departmental Revenue	(247,177)	1,000,899	1,963,152	1,120,000	1,145,711
Fund Balance				1,552,497	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation for 2008-09 was less than modified budget as a result of the reduction in personnel reimbursements to the Sheriff-Coroner's general fund budget unit.

# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: State Seized Assets

BUDGET UNIT: SCT SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	140,967	177,956	200,935	248,459	257,946	255,500	(2,446)
Travel	-	-	-	-	10,200	10,200	-
Transfers	-	1,110,905	(410,390)	53,215	250,000	250,000	-
Contingencies	(550,766)	-	-	-	2,154,351	2,905,834	751,483
Total Appropriation	(409,799)	1,288,861	(209,455)	301,674	2,672,497	3,421,534	749,037
Operating Transfers Out	-	-	750,000	-	-	-	-
Total Requirements	(409,799)	1,288,861	540,545	301,674	2,672,497	3,421,534	749,037
<b>Departmental Revenue</b>							
Use of Money and Prop	22,422	31,616	66,079	51,907	30,000	35,000	5,000
State, Fed or Gov't Aid	(398,035)	706,184	1,531,404	902,944	840,000	840,000	-
Other Revenue	128,436	263,099	365,669	190,860	250,000	150,000	(100,000)
Total Revenue	(247,177)	1,000,899	1,963,152	1,145,711	1,120,000	1,025,000	(95,000)
Fund Balance					1,552,497	2,396,534	844,037

Services and supplies of \$255,500 include expenditures in materials for drug education programs, vehicle maintenance, fuel, repairs, and other general expenses for the resolution of asset forfeitures.

Travel of \$10,200 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of \$250,000 will reimburse the Sheriff-Coroner's general fund budget unit for salaries of personnel assigned to the drug education program.

Contingencies of \$2,905,834 represent that portion of the fund balance not planned to be spent in 2009-10.

Departmental revenue of \$1,025,000 includes state asset seizures, reimbursement for the care of property, and anticipated interest earnings in this budget unit. The net decrease of \$95,000 represents the expected decrease in reimbursement for the care of property.



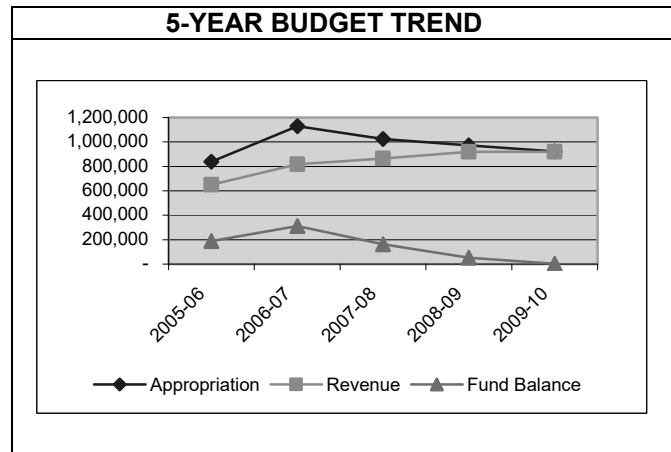
## Vehicle Theft Task Force

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for vehicle registration assessments allocated to the San Bernardino County Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions assigned to SANCATT.

### BUDGET HISTORY



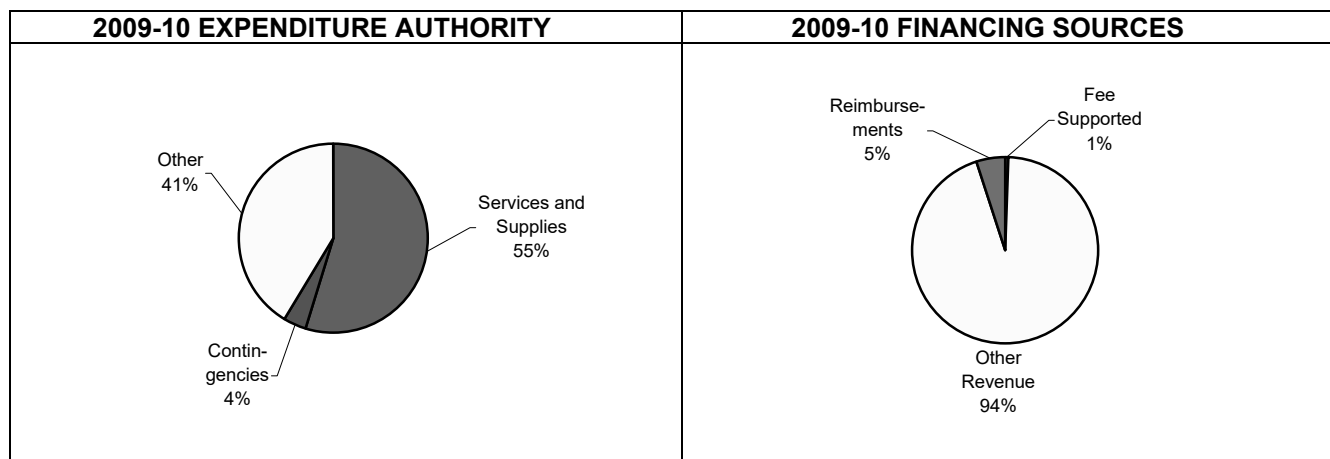
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	911,977	794,193	946,370	972,226	867,099
Departmental Revenue	1,033,394	642,202	837,903	919,137	817,643
Fund Balance				53,089	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. In addition, actual appropriation for 2008-09 was less than modified budget due to lower vehicle maintenance costs offset by various miscellaneous expenditures.

Actual departmental revenue for 2008-09 was less than modified budget due to the decrease in funding from the State Department of Motor Vehicles based on collections from vehicle registrations.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Sheriff-Coroner  
 FUND: Vehicle Theft Task Force

BUDGET UNIT: SCL SHR  
 FUNCTION: Public Protection  
 ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	936,167	553,723	752,325	562,035	521,936	522,930	994
Travel	-	-	-	5,447	8,800	10,000	1,200
Transfers	(24,190)	240,470	233,103	347,647	388,401	401,441	13,040
Contingencies	-	-	-	-	53,089	37,900	(15,189)
Total Exp Authority	911,977	794,193	985,428	915,129	972,226	972,271	45
Reimbursements	-	-	(39,058)	(48,030)	-	(49,500)	(49,500)
Total Appropriation	911,977	794,193	946,370	867,099	972,226	922,771	(49,455)
<b>Departmental Revenue</b>							
Use of Money and Prop	15,545	13,398	13,323	5,487	10,000	10,000	-
Current Services	-	-	50	-	6,000	6,000	-
Other Revenue	1,017,849	628,804	824,530	812,156	903,137	903,137	-
Total Revenue	1,033,394	642,202	837,903	817,643	919,137	919,137	-
Fund Balance					53,089	3,634	(49,455)

Services and supplies of \$522,930 include \$425,000 for salary reimbursements to participating agencies and other various task force operating costs.

Travel of \$10,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of \$401,441 reflect reimbursement to the Sheriff-Coroner's general fund budget unit for salaries, benefits and MOU adjustments of personnel assigned to the task force. Reimbursement to Purchasing department for office supplies is also included in this appropriation unit.

Contingencies of \$37,900 represent that portion of the fund balance not planned to be spent in 2009-10.

Reimbursements of \$49,500 represent transfers from the District Attorney's Office for a clerical position assigned to the task force.

Departmental revenue of \$919,137 primarily includes vehicle registration fees, along with anticipated interest earnings in this budget unit.



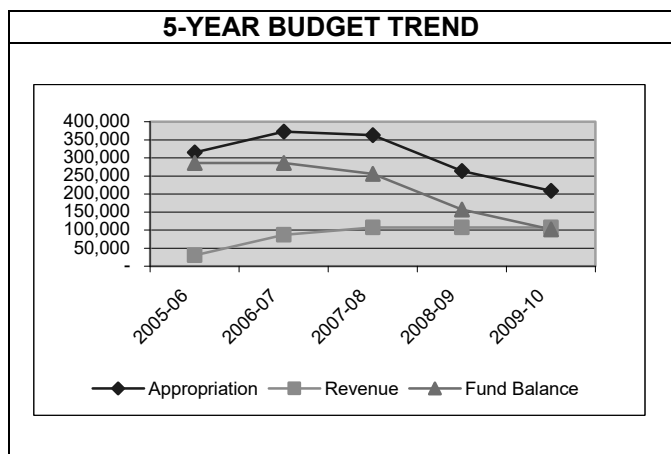
## Search and Rescue

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	23,027	145,791	115,980	263,844	66,553
Departmental Revenue	23,292	116,108	16,822	107,000	11,751
Fund Balance				156,844	

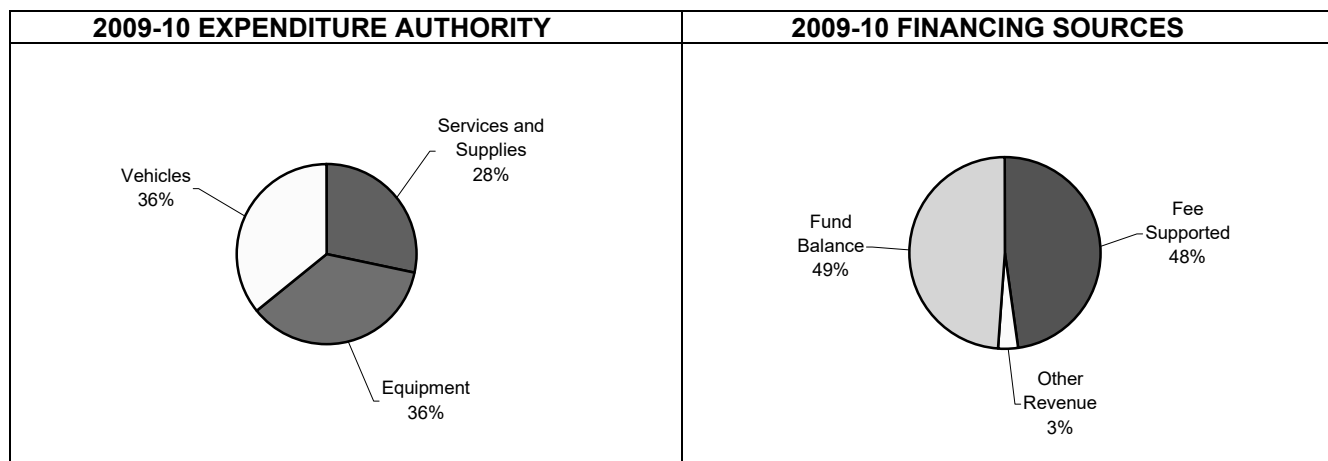
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, actual appropriation and departmental revenue for 2008-09 was less than modified budget due to fewer reimbursable search and rescue missions completed during the fiscal year than anticipated.





# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Search and Rescue

BUDGET UNIT: SCW SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	23,027	59,324	44,028	50,549	60,000	39,042	(20,958)
Travel	-	-	-	16,004	20,000	20,000	-
Equipment	-	-	1,885	-	80,000	75,000	(5,000)
Vehicles	-	86,467	70,067	-	100,000	75,000	(25,000)
Contingencies	-	-	-	-	3,844	-	(3,844)
Total Appropriation	23,027	145,791	115,980	66,553	263,844	209,042	(54,802)
<b>Departmental Revenue</b>							
Use of Money and Prop	9,560	15,541	13,822	4,240	7,000	7,000	-
Current Services	13,156	100,273	-	6,711	100,000	100,000	-
Other Revenue	576	294	3,000	800	-	-	-
Total Revenue	23,292	116,108	16,822	11,751	107,000	107,000	-
Fund Balance					156,844	102,042	(54,802)

Services and supplies of \$39,042 include low value equipment and professional services such as instructors for specialized training.

Travel of \$20,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of \$75,000 includes computer equipment and specialized search and rescue gear.

Vehicles of \$75,000 are predominantly for those vehicles appropriate for desert and mountain terrains.

Departmental revenue of \$107,000 includes anticipated reimbursements received from search and rescue missions plus anticipated interest earnings in this budget unit.



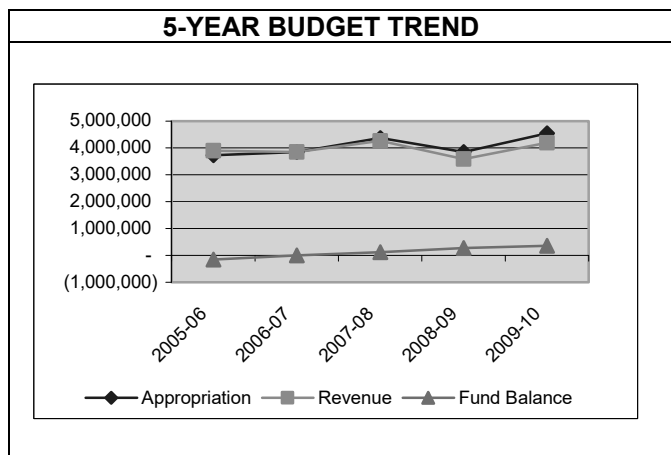
## CAL-ID Program

### DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Local Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions assigned to the CAL-ID program.

### BUDGET HISTORY



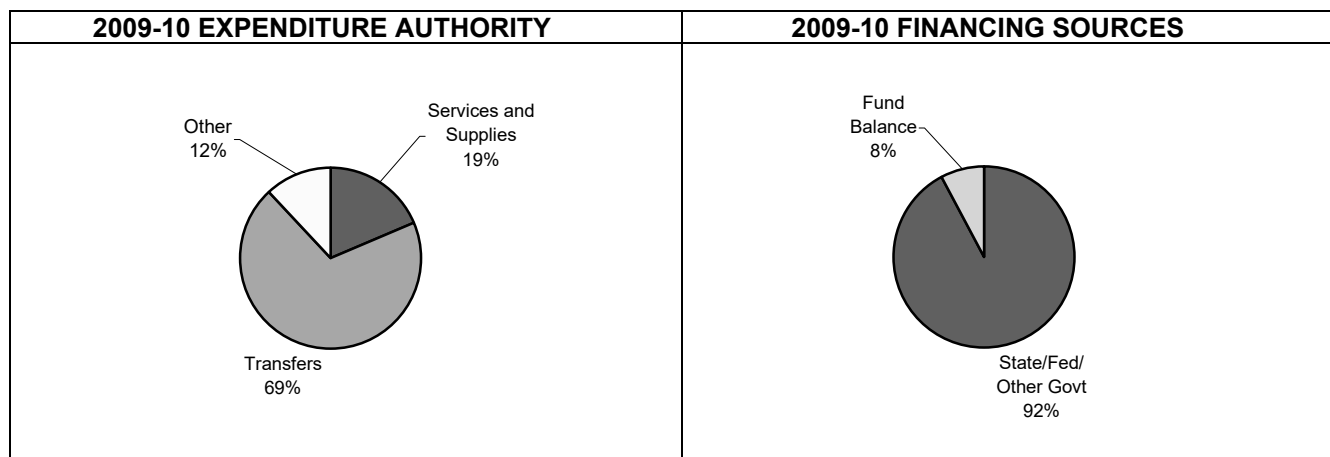
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,081,101	3,051,469	2,858,280	3,851,164	3,021,702
Departmental Revenue	3,236,584	3,168,699	3,009,694	3,580,736	3,110,250
Fund Balance				270,428	

Actual appropriation for 2008-09 was less than modified budget due to the reduced transfers to reimburse the Sheriff-Coroner's general fund budget unit for salaries and reduced maintenance costs.

Actual departmental revenue for 2008-09 was also less than modified budget because the trust fund reimburses this budget unit based on actual appropriation.

## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	359,497	395,705	360,783	514,756	595,136	812,801	217,665
Travel	-	-	-	30,449	40,500	45,000	4,500
Equipment	559,997	160,643	61,020	(29,009)	300,000	500,000	200,000
Vehicles	-	16,055	-	-	-	-	-
Transfers	2,161,607	2,479,066	2,436,477	2,505,506	2,915,528	3,193,824	278,296
Total Appropriation	3,081,101	3,051,469	2,858,280	3,021,702	3,851,164	4,551,625	700,461
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	3,236,584	3,168,699	3,008,994	3,110,250	3,580,736	4,191,987	611,251
Other Revenue	-	-	700	-	-	-	-
Total Revenue	3,236,584	3,168,699	3,009,694	3,110,250	3,580,736	4,191,987	611,251
Fund Balance					270,428	359,638	89,210

Services and supplies of \$812,801 include monitoring and maintenance cost for equipment, as well as costs of fuel, computer hardware and software items.

Travel of \$45,000 reflects costs related to training, travel, private mileage, hotel, and car rentals.

Equipment of \$500,000 includes the purchase of replacement fingerprinting stations and upgrades to serviceable stations. The increase of \$200,000 is due to a larger number of units expected to be replaced during the fiscal year.

Transfers of \$3,193,824 will reimburse Sheriff-Coroner's general fund budget unit for salaries and benefits of personnel and reimburse Real Estate Services department for the rent of the CAL-ID offices. The increase of \$278,296 is primarily related to employee's MOU adjustments and increased rental costs.

Departmental revenue of \$4,191,987 is from the CAL-ID Program trust fund. The \$611,251 increase is consistent with the anticipated higher costs for 2009-10. Departmental revenue directly offsets all claimable costs in this budget unit.



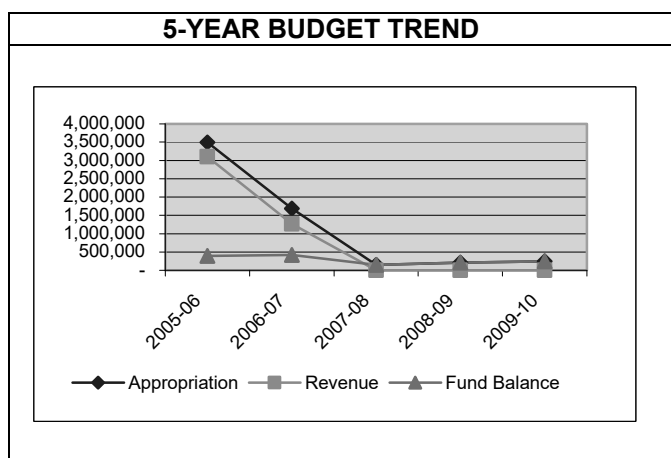
## COPSMORE Grant

### DESCRIPTION OF MAJOR SERVICES

The COPSMORE 1998 Grant provided funding to upgrade Computer Aided Dispatch (CAD), Records Management System (RMS) software and Mobile Data Computers (MDC) for patrol units.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



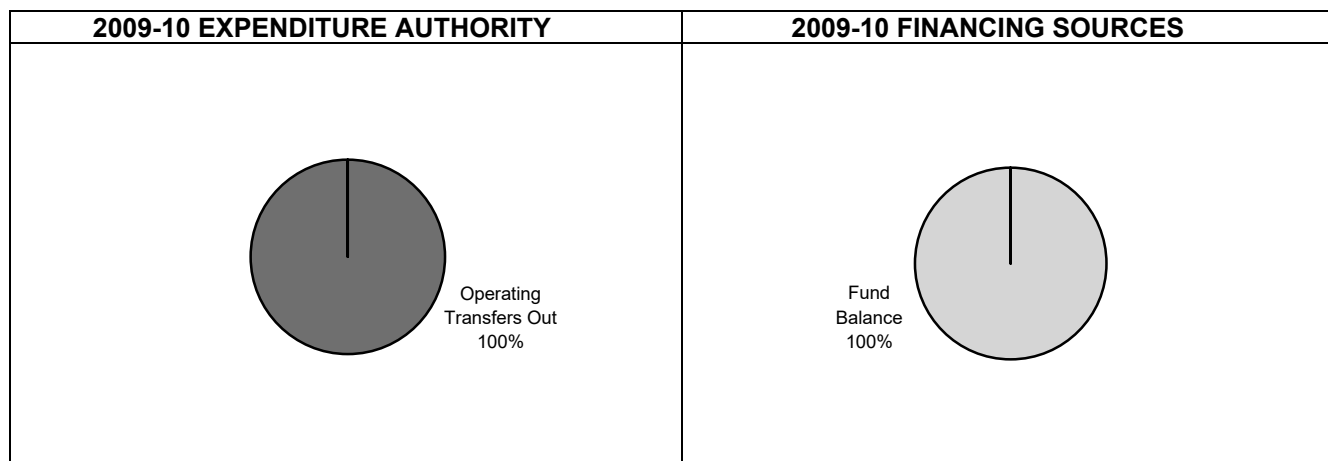
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,497,509	982,073	-	205,480	-
Departmental Revenue	1,523,649	713,586	14,723	-	6,915
Fund Balance				205,480	

There is no actual appropriation for 2008-09 because the transfer of remaining excess match funds back to the Sheriff-Coroner's Capital Project Fund budget unit has been deferred to 2009-10.

Actual departmental revenue for 2008-09 was higher than modified budget due to interest earned by the budget unit.

# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: COPSMORE Grant

BUDGET UNIT: SDE SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	556,463	222,115	-	-	-	-	-
Equipment	941,046	759,958	-	-	-	-	-
Total Appropriation	1,497,509	982,073	-	-	-	-	-
Operating Transfers Out	-	-	-	-	205,480	246,818	41,338
Total Requirements	1,497,509	982,073	-	-	205,480	246,818	41,338
<b>Departmental Revenue</b>							
Use of Money and Prop	21,544	15,135	10,723	6,915	-	-	-
State, Fed or Gov't Aid	1,502,105	698,451	-	-	-	-	-
Other Revenue	-	-	4,000	-	-	-	-
Total Revenue	1,523,649	713,586	14,723	6,915	-	-	-
				Fund Balance	205,480	246,818	41,338

Operating transfers out of \$246,818 reflect the remaining unused grant matching balance and estimated interest and other revenue of this budget unit which will be transferred to the Sheriff-Coroner's Capital Project Fund budget unit upon closure of this budget unit in 2009-10.



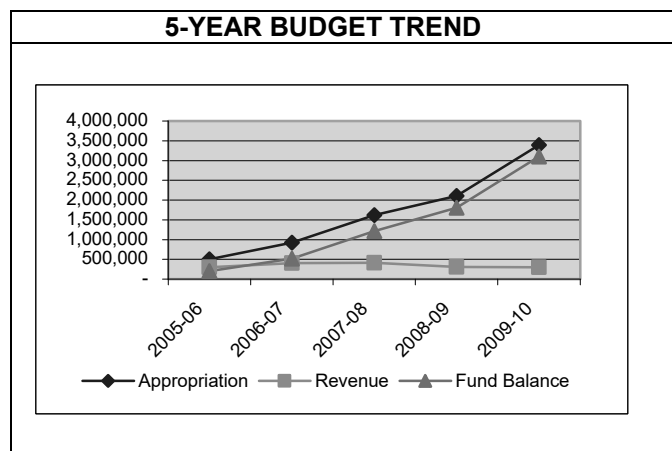
## Capital Project Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit represents revenue received for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

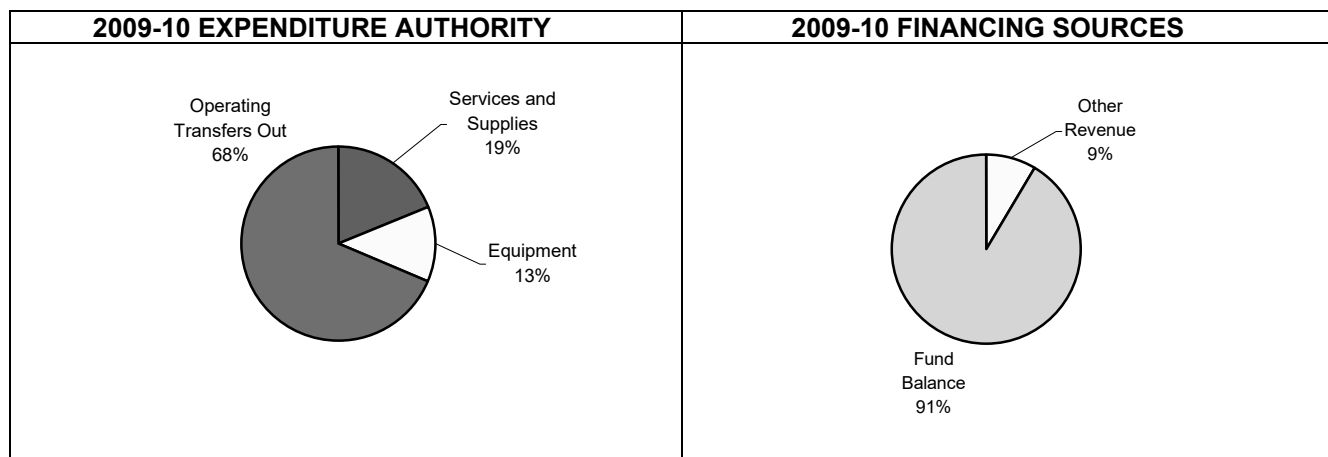
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	109,004	637,754	752,229	2,107,527	1,117,713
Departmental Revenue	425,190	1,335,067	1,342,010	305,332	2,412,781
Fund Balance				1,802,195	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was higher than modified budget due to the receipt of additional State Criminal Alien and Assistance Program (SCAAP) funding. For 2009-10, the department is reclassifying all revenue and appropriation from SCAAP to the Sheriff-Coroner's general fund budget unit in accordance with federal guidelines.



# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Capital Project Fund

BUDGET UNIT: SQA SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	109,004	37,754	-	367,004	925,641	643,449	(282,192)
Equipment	-	-	-	80,172	200,000	425,000	225,000
Contingencies	-	-	-	-	361,886	-	(361,886)
Total Appropriation	109,004	37,754	-	447,176	1,487,527	1,068,449	(419,078)
Operating Transfers Out	-	600,000	752,229	670,537	620,000	2,324,814	1,704,814
Total Requirements	109,004	637,754	752,229	1,117,713	2,107,527	3,393,263	1,285,736
<b>Departmental Revenue</b>							
Use of Money and Prop	17,610	35,067	126,981	87,967	75,000	50,000	(25,000)
Other Revenue	407,580	1,300,000	1,215,029	2,324,814	-	-	-
Total Revenue	425,190	1,335,067	1,342,010	2,412,781	75,000	50,000	(25,000)
Operating Transfers In	-	-	-	-	230,332	246,000	15,668
Total Financing Sources	425,190	1,335,067	1,342,010	2,412,781	305,332	296,000	(9,332)
Fund Balance					1,802,195	3,097,263	1,295,068

Services and supplies of \$643,449 reflect office expenses as well as general maintenance costs. The decrease of \$282,192 is due to the completion of furniture and carpet replacement projects for Sheriff-Coroner's facilities during 2008-09.

Equipment of \$425,000 includes an increase of \$225,000 for specialized law enforcement equipment purchases.

Operating transfer out of \$2,324,814 reflect an increase of \$1,704,814 for SCAAP revenue from 2008-09 to be transferred to Sheriff-Coroner's general fund budget unit in 2009-10.

Departmental revenue of \$296,000 includes \$246,000 as an operating transfer in from the COPS MORE Grant to reimburse this budget unit for an excessive grant match. Additional revenue of \$50,000 is the anticipated interest earned in this budget unit.



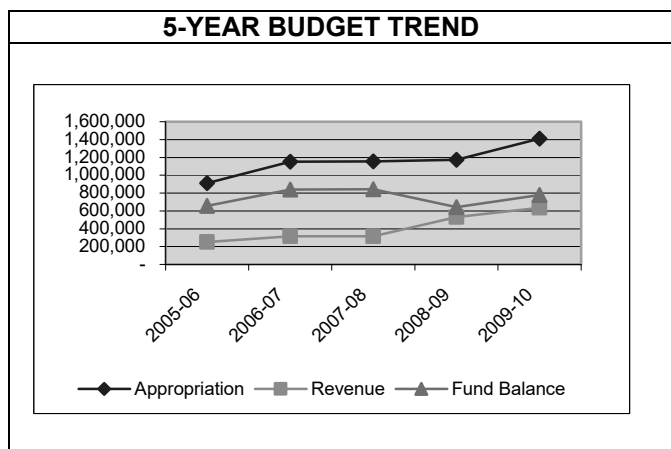
## Court Services Auto

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	353,186	600,054	882,949	1,172,389	619,402
Departmental Revenue	534,468	603,592	683,834	530,000	753,960
Fund Balance				642,389	

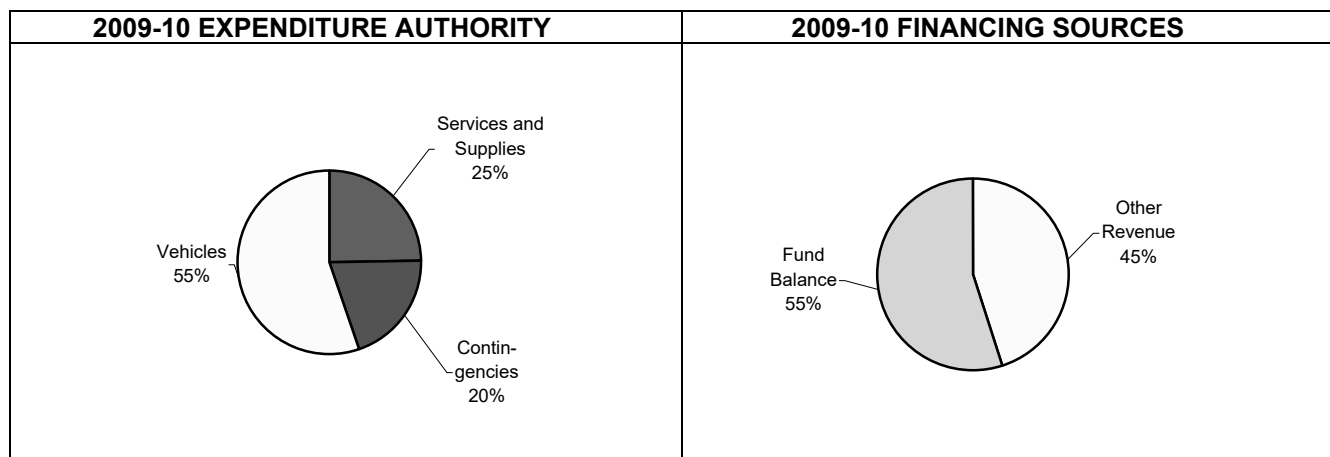
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was greater than modified budget due to higher than anticipated court fines deposited into this budget unit.





## ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Sheriff-Coroner  
 FUND: Court Services Auto

BUDGET UNIT: SQR SHR  
 FUNCTION: Public Protection  
 ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	223,165	300,055	14,671	29,624	300,000	350,000	50,000
Equipment	95,261	-	-	-	-	-	-
Vehicles	34,760	299,999	600,000	589,778	640,000	780,000	140,000
Contingencies	-	-	-	-	232,389	280,549	48,160
Total Appropriation	353,186	600,054	614,671	619,402	1,172,389	1,410,549	238,160
Operating Transfers Out	-	-	268,278	-	-	-	-
Total Requirements	353,186	600,054	882,949	619,402	1,172,389	1,410,549	238,160
<b>Departmental Revenue</b>							
Use of Money and Prop	28,838	42,302	53,723	32,436	30,000	30,000	-
Other Revenue	505,630	561,290	630,111	721,524	500,000	603,603	103,603
Total Revenue	534,468	603,592	683,834	753,960	530,000	633,603	103,603
Fund Balance					642,389	776,946	134,557

Services and supplies of \$350,000 include automotive maintenance and repair charges for the Court's Civil Division vehicles and miscellaneous services and supplies expenses.

Vehicles of \$780,000 reflect an increase of \$140,000 due to the anticipated need for additional marked units for the Court's Civil Division operations.

Contingencies of \$280,549 reflect an increase of \$48,160 and represent that portion of the fund balance not planned to be spent in 2009-10.

Departmental revenue of \$633,603 reflects anticipated court fines plus anticipated interest and is increasing by \$103,603 to more accurately reflect revenue typically received in this budget unit.



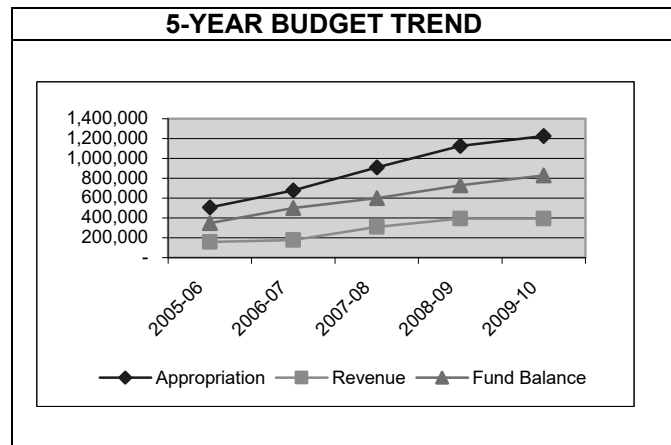
## Court Services Tech

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB709 and is used for automated equipment and furnishings necessary to operate court services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

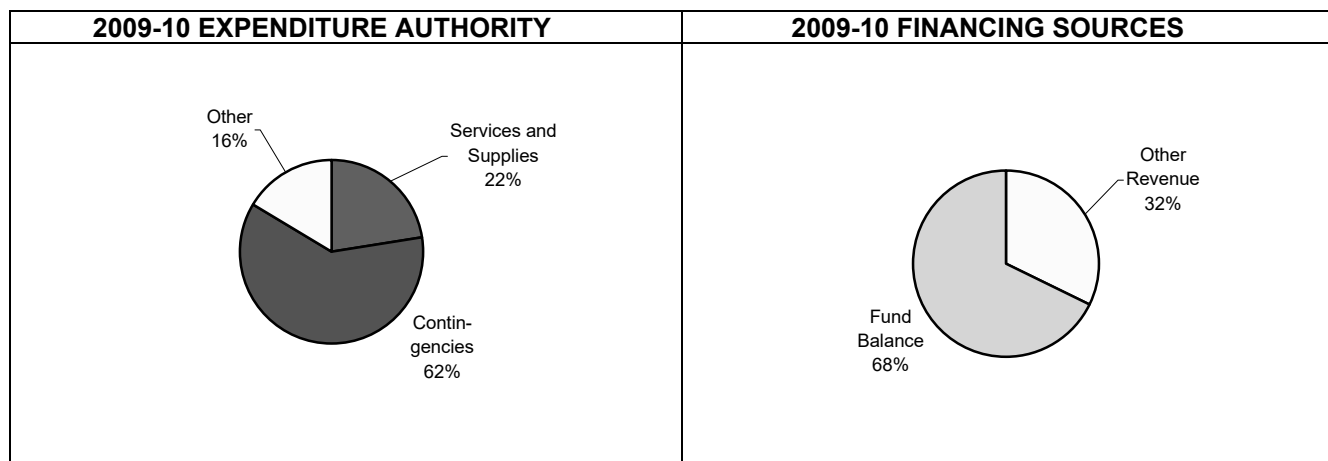
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	192,591	261,000	298,190	1,124,764	358,072
Departmental Revenue	344,898	284,325	426,817	395,000	458,058
Fund Balance				729,764	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was higher than modified budget due to greater than anticipated court fines deposited into this budget unit.



# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Court Services Tech

BUDGET UNIT: SQT SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	173,401	261,000	92,747	355,198	255,000	255,000	-
Travel	-	-	-	2,874	20,000	20,000	-
Equipment	19,190	-	34,081	-	200,000	200,000	-
Contingencies	-	-	-	-	649,764	749,817	100,053
Total Appropriation	192,591	261,000	126,828	358,072	1,124,764	1,224,817	100,053
Operating Transfers Out	-	-	171,362	-	-	-	-
Total Requirements	192,591	261,000	298,190	358,072	1,124,764	1,224,817	100,053
<b>Departmental Revenue</b>							
Use of Money and Prop	17,912	16,178	36,175	25,789	20,000	20,000	-
Other Revenue	326,986	268,147	390,642	432,269	375,000	375,000	-
Total Revenue	344,898	284,325	426,817	458,058	395,000	395,000	-
Fund Balance					729,764	829,817	100,053

Services and supplies of \$255,000 include equipment repairs and maintenance charges for the Court's Civil Division.

Travel of \$20,000 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of \$200,000 is to purchase computer equipment.

Contingencies of \$749,817 reflect the portion of fund balance not planned to be spent in 2009-10.

Department revenue of \$395,000 reflects anticipated court fines and anticipated interest earned in this budget unit.



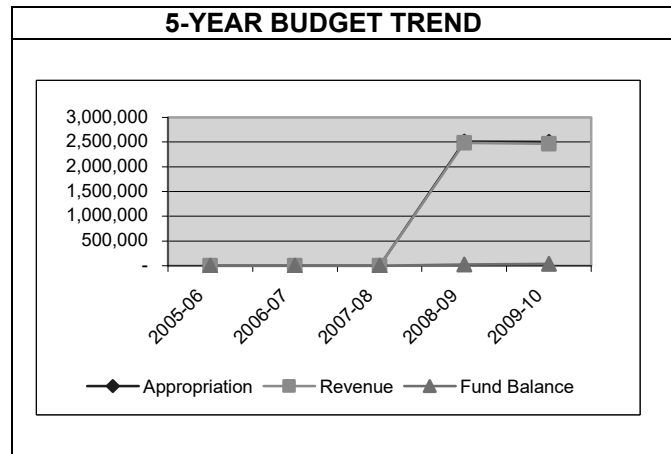
## Local Detention Facility Revenue

### DESCRIPTION OF MAJOR SERVICES

In accordance with State legislation (AB 1805) effective July 1, 2007, this budget unit accounts for an allocation of funds from the State replacing booking fees previously charged by the county to cities and local entities, as permitted by Government Code Section 29550. Funds are required to be used for the purpose of operating, renovating, remodeling, or constructing local detention facilities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



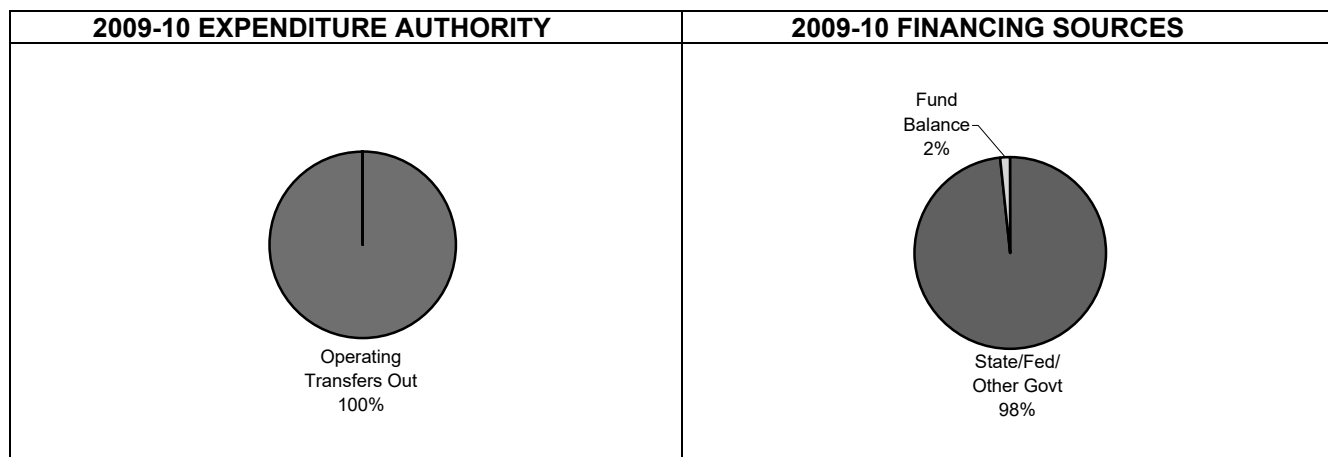
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	2,783,792	2,510,057	2,510,057
Departmental Revenue	-	-	2,811,850	2,482,000	2,520,314
Fund Balance				28,057	

Actual departmental revenue for 2008-09 was higher than modified budget as a result of higher interest earned in this budget unit.



# ANALYSIS OF FINAL BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Local Detention Facility Revenue

BUDGET UNIT: SRL SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	-	-	2,783,792	2,510,057	2,510,057	2,503,314	(6,743)
Total Requirements	-	-	2,783,792	2,510,057	2,510,057	2,503,314	(6,743)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	53,793	38,063	-	-	-
State, Fed or Gov't Aid	-	-	2,758,057	2,482,251	2,482,000	2,465,000	(17,000)
Total Revenue	-	-	2,811,850	2,520,314	2,482,000	2,465,000	(17,000)
				Fund Balance	28,057	38,314	10,257

Operating transfers out of \$2,503,314 reflect reimbursements to the Sheriff-Coroner's general fund budget unit for expenditures related to the operation, renovation, remodeling, or construction of local detention facilities.

Departmental revenue of \$2,465,000 represent the proposed state allocation for the county in lieu of booking fees previously charged to cities and local entities.





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## Public and Support Services Group





**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
PUBLIC AND SUPPORT SERVICES GROUP				
ADMINISTRATION SUMMARY	479			
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	482			
AGRICULTURE/WEIGHTS AND MEASURES	484	6,334,081	4,378,133	1,955,948
AIRPORTS SUMMARY	489			
AIRPORTS	491	2,789,976	2,789,976	-
ARCHITECTURE AND ENGINEERING	500	538,494	-	538,494
COUNTY MUSEUM SUMMARY	507			
COUNTY MUSEUM	508	3,412,758	1,760,400	1,652,358
FACILITIES MANAGEMENT SUMMARY	514			
FACILITIES MANAGEMENT	515	12,445,930	5,577,794	6,868,136
UTILITIES	518	18,895,726	1,178,164	17,717,562
LAND USE SERVICES SUMMARY	528			
ADMINISTRATION	530	-	-	-
CURRENT PLANNING	532	3,165,256	3,165,256	-
ADVANCE PLANNING	534	3,929,714	2,437,633	1,492,081
BUILDING AND SAFETY	537	8,390,773	8,390,773	-
CODE ENFORCEMENT	539	4,440,405	859,800	3,580,605
FIRE HAZARD ABATEMENT	542	2,888,411	2,888,411	-
PUBLIC WORKS DEPARTMENT SUMMARY	544			
SURVEYOR	546	4,754,089	4,507,402	246,687
REAL ESTATE SERVICES SUMMARY	579			
REAL ESTATE SERVICES	581	2,047,134	1,337,460	709,674
RENTS AND LEASES	584	429,355	429,355	-
COURTS PROPERTY MANAGEMENT	586	2,375,357	2,330,357	45,000
REGIONAL PARKS SUMMARY	590			
REGIONAL PARKS	592	9,605,131	7,748,440	1,856,691
REGISTRAR OF VOTERS	613	7,934,942	3,928,000	4,006,942
TOTAL GENERAL FUND		<u>94,377,532</u>	<u>53,707,354</u>	<u>40,670,178</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	487	137,405	800	136,605
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGARS	494	1,344,239	421,204	923,035
CHINO AIRPORT INCENTIVE FUND	496	799,016	30,000	769,016
AIRPORTS CAPITAL IMPROVEMENT PROGRAM	498	26,766,422	21,913,918	4,852,504
COUNTY LIBRARY	503	17,075,879	17,072,130	3,749



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>SPECIAL REVENUE FUNDS continued</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
PUBLIC WORKS DEPARTMENT:				
<u>SURVEYOR</u>				
SURVEY MONUMENT PRESERVATION	549	202,594	40,000	162,594
<u>TRANSPORTATION</u>				
ROAD OPERATIONS	551	82,090,507	69,791,702	12,298,805
ETIWANDA INTERCHANGE IMPROVEMENT	556	-	-	-
HIGH DESERT CORRIDOR PROJECT	558	2,132,367	1,941,483	190,884
FACILITIES DEVELOPMENT PLANS	560	8,934,025	583,280	8,350,745
MEASURE I PROGRAM	562	30,693,421	9,975,209	20,718,212
REGIONAL DEVELOPMENT MITIGATION PLAN	565	2,914,615	363,564	2,551,051
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	588	9,308,673	1,161,897	8,146,776
REGIONAL PARKS:				
COUNTY TRAILS SYSTEM	595	6,513,455	6,681,277	(167,822)
PROPOSITION 40 PROJECTS	597	1,662,902	1,718,114	(55,212)
GLEN HELEN PAVILION	599	1,966,628	1,675,000	291,628
PAVILION IMPROVEMENTS AT GLEN HELEN	601	411,505	37,000	374,505
PARK MAINTENANCE AND DEVELOPMENT	603	1,102,134	347,000	755,134
CALICO GHOST TOWN MARKETING SERVICES	605	527,581	466,000	61,581
OFF-HIGHWAY VEHICLE LICENSE FEE	607	1,392,500	395,000	997,500
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	619	35,968	9,150	26,818
TOTAL SPECIAL REVENUE FUNDS		<u>196,011,836</u>	<u>134,623,728</u>	<u>61,388,108</u>
 <b><u>INTERNAL SERVICES FUNDS</u></b>				
	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
FLEET MANAGEMENT SUMMARY				
GARAGE	521			
	522	12,408,040	12,355,000	(53,040)
MOTOR POOL	525	13,576,700	14,479,000	902,300
TOTAL INTERNAL SERVICES FUNDS		<u>25,984,740</u>	<u>26,834,000</u>	<u>849,260</u>
 <b><u>ENTERPRISE FUNDS</u></b>				
	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
COUNTY MUSEUM:				
MUSEUM STORE	512	103,849	100,000	(3,849)
PUBLIC WORKS DEPARTMENT:				
<u>SOLID WASTE MANAGEMENT</u>				
OPERATIONS	567	86,188,172	62,966,267	(23,221,905)
SITE CLOSURE AND MAINTENANCE	571	8,714,809	4,924,198	(3,790,611)
SITE ENHANCEMENT, EXPANSION & ACQUISITION	573	12,263,558	2,927,487	(9,336,071)
ENVIRONMENTAL FUND	575	14,712,332	18,557,592	3,845,260
ENVIRONMENTAL MITIGATION FUND	577	3,196,725	2,520,315	(676,410)
REGIONAL PARKS:				
SNACK BARS	609	92,306	103,000	10,694
ACTIVE OUTDOORS	611	110,862	111,470	608
TOTAL ENTERPRISE FUNDS		<u>125,382,613</u>	<u>92,210,329</u>	<u>(33,172,284)</u>

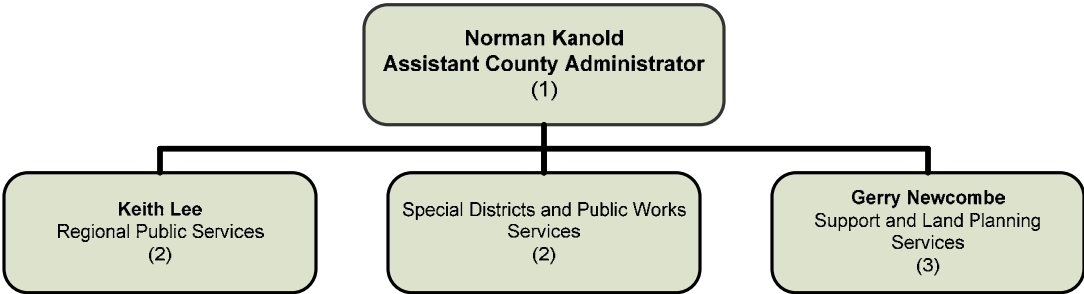


**PUBLIC AND SUPPORT SERVICES GROUP - ADMINISTRATION**  
**Norman A. Kanold**

**MISSION STATEMENT**

Public and Support Services Group (PSSG) - Administration effectively oversees fourteen county departments providing a variety of regional and municipal public services that enhance/protect the quality of life for county residents as well as internal support services that increase the level of efficiency for county operations.

**ORGANIZATIONAL CHART**



These positions were transferred to the County Administrative Office budget unit in 2009-10.

**STRATEGIC GOALS**

Public and Support Services Group - Administration is a function of the County Administrative Office (CAO) and therefore shares the same strategic goals of the CAO.



## DESCRIPTION OF MAJOR SERVICES

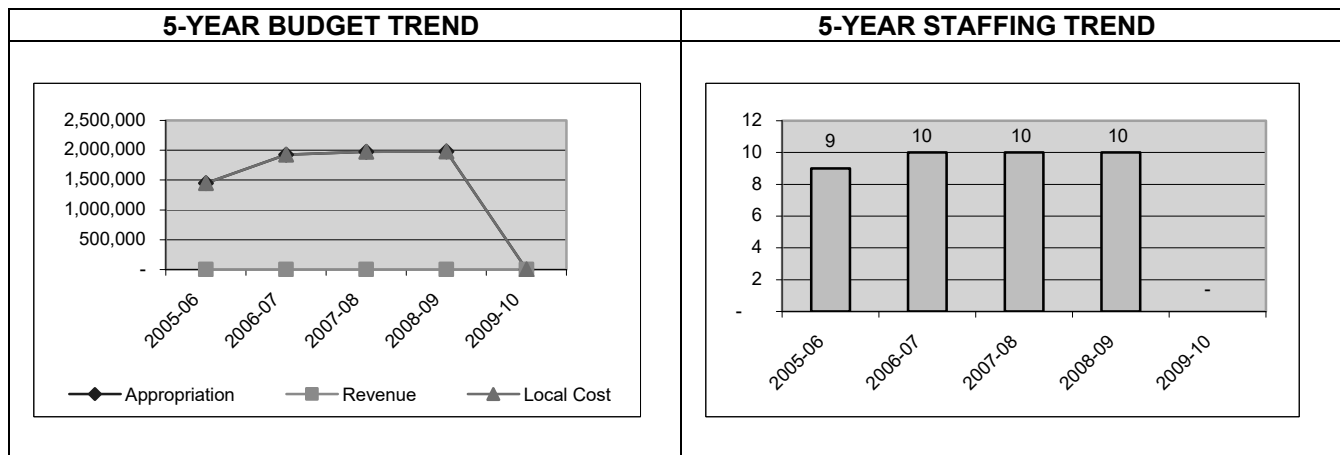
PSSG was formed during a county organizational restructuring approved by the Board of Supervisors in May 2005. This group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG - Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Current and Advance Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management), Real Estate Services, Regional Parks, Registrar of Voters, and Special Districts. PSSG - Administration also ensures that these departments operate within legal and Board approved policy parameters by providing internal policy and procedural guidance for all departments within the group.

The Assistant County Administrator for PSSG serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the group's activities.

Beginning in 2009-10, the budget for PSSG – Administration was combined with the County Administrative Office to achieve greater efficiencies, thus eliminating the need of this separate budget unit.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,556,542	2,024,312	1,940,600	1,973,185	1,949,023
Departmental Revenue	-	-	-	-	-
Local Cost	1,556,542	2,024,312	1,940,600	1,973,185	1,949,023
Budgeted Staffing				8	

## ANALYSIS OF FINAL BUDGET

GROUP: Public and Support Services  
 DEPARTMENT: PSSG - Administration  
 FUND: General

BUDGET UNIT: AAA PSG  
 FUNCTION: General  
 ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,417,059	1,652,222	1,720,434	1,686,428	1,716,510	-	(1,716,510)
Services and Supplies	44,362	140,745	102,275	139,517	116,248	-	(116,248)
Central Computer	30,310	31,277	12,425	13,200	13,200	-	(13,200)
Travel	-	-	-	2,482	20,000	-	(20,000)
Other Charges	59,876	59,876	100,000	100,000	100,000	-	(100,000)
Equipment	-	19,798	-	-	-	-	-
Transfers	4,935	120,394	5,466	7,396	11,690	-	(11,690)
Total Appropriation	1,556,542	2,024,312	1,940,600	1,949,023	1,977,648	-	(1,977,648)
Local Cost	1,556,542	2,024,312	1,940,600	1,949,023	1,977,648	-	(1,977,648)
				Budgeted Staffing	10	-	(10)

In 2009-10, the budget for PSSG – Administration was combined with the County Administrative Office to achieve greater efficiencies, thus eliminating the need for this separate budget unit.



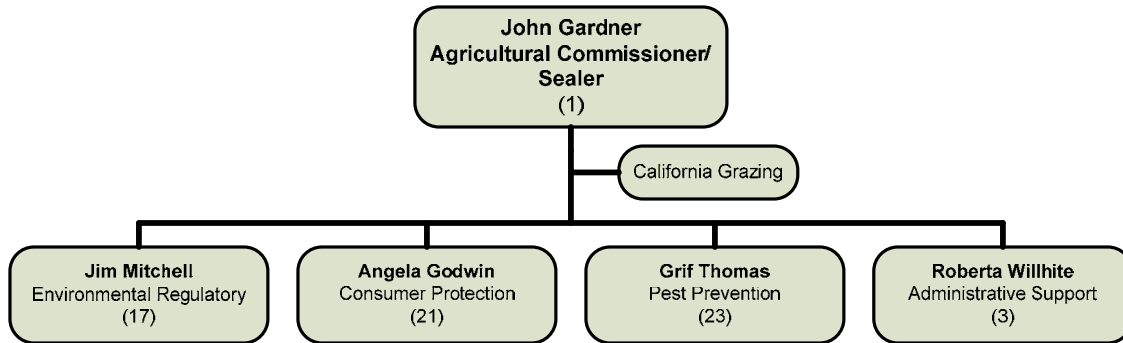
## AGRICULTURE/WEIGHTS & MEASURES

### John Gardner

#### MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.
2. Protect county residents from being overcharged for purchased goods by ensuring accuracy in the weight and measurement of commodities sold, and prices charged by retail businesses that utilize barcode scanning equipment.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of terminals inspected on a daily basis (# of terminals).	N/A	100% (10)	99% (10)	100% (10)
Average number of trap placements per month.	6300	6100	6392	6200
Percentage increase of inspections for pesticide applications that are performed by agricultural companies (actual number of inspections).	N/A (baseline of 362)	New	-18% (295)	3% (384)
Percentage of all registered businesses inspected that require a weights and measures inspection (# of businesses inspected).	100% (3,600)	100% (3,650)	96% (3,504)	95% (3,467)

Inspections for pesticide applications (the 3rd performance measure listed above), have decreased in 2008-09 from the 2007-08 baseline because of less demand for service and fewer staff to perform the inspections.

The Consumer Protection Division has realized a growth during 2008-09 in new registered businesses requiring a weights and measures inspection (the 4<sup>th</sup> performance measure listed above). Although there is growth in service demand, position reductions and retirements has hampered inspection progress.



**SUMMARY OF BUDGET UNITS**

	<b>2009-10</b>				
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Staffing</b>
<b><u>General Fund</u></b>					
Agriculture/Weights & Measures	6,334,081	4,378,133	1,955,948		65
Total General Fund	6,334,081	4,378,133	1,955,948		65
<b><u>Special Revenue Fund</u></b>					
California Grazing	137,405	800		136,605	-
Total Special Revenue Fund	137,405	800		136,605	-
<b>Total - All Funds</b>	<b>6,471,486</b>	<b>4,378,933</b>	<b>1,955,948</b>	<b>136,605</b>	<b>65</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

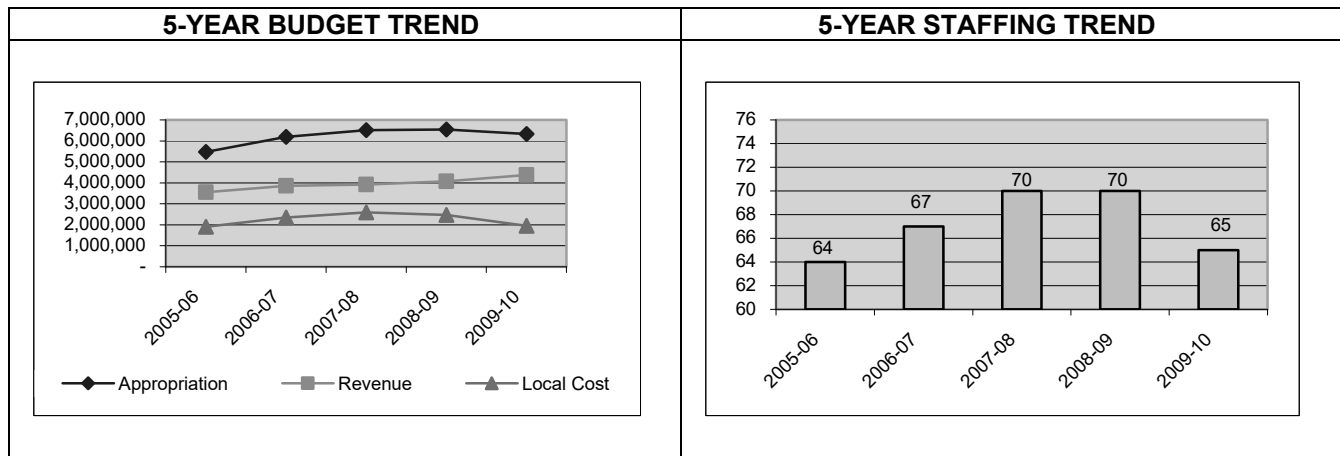


## Agriculture/Weights and Measures

### DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests, regulates pesticide use, verifies pricing accuracy of goods, and regulates all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting eggs, produce, nursery stock, certifying plant shipments for export, controlling vegetation along state and county right-of-ways and flood control channels, and other miscellaneous services provided to businesses and the general public. The department also administers the California Grazing budget which funds rangeland improvements on federal land within the county.

### BUDGET HISTORY



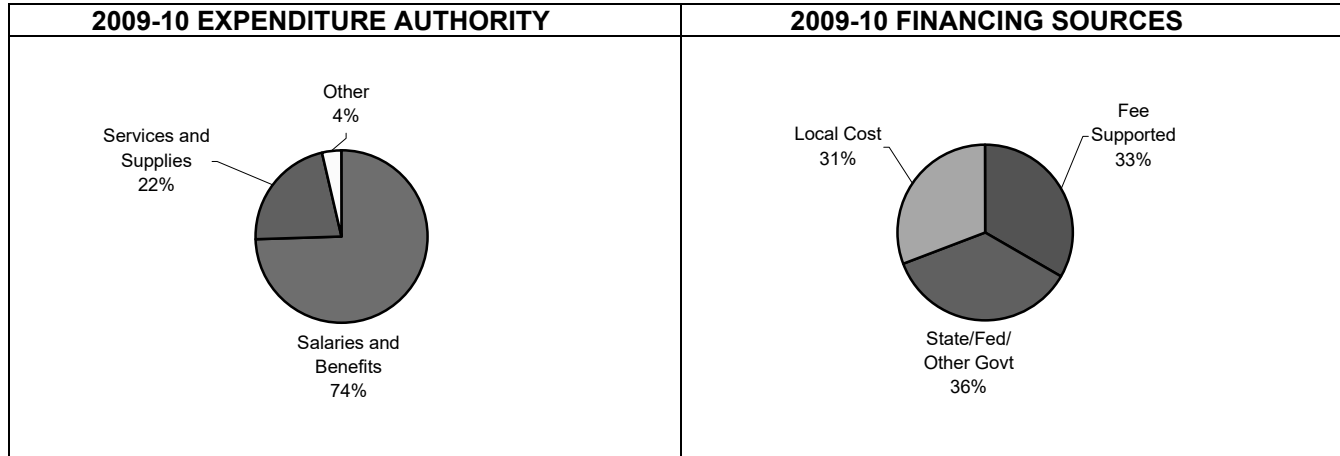
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	5,396,168	5,875,747	6,058,885	6,529,650	6,215,701
Departmental Revenue	3,732,827	3,848,035	4,454,148	4,075,133	4,195,900
Local Cost	1,663,341	2,027,712	1,604,737	2,454,517	2,019,801
Budgeted Staffing				70	

Actual appropriation for 2008-09 is approximately \$313,000 less than the modified budget. This is primarily due to salaries and benefits savings (\$20,936) from vacant positions, services and supplies savings (\$257,759) mainly due to a decrease in herbicide purchases and general office expenses, and travel savings (\$15,779).

Actual departmental revenue for 2008-09 is over-realized by approximately \$121,000 relative to the modified budget. This is primarily due to a greater than anticipated number of permits and fines.



**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$420,608 to local cost, a decrease of \$252,443 to appropriation, and an increase of \$168,165 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by five vacant positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(5)	(197,886)	-	(197,886)
Reduction made to salaries and benefits - deleted 1 vacant Supervising Ag Standards Officer, 1 vacant Ag Standards Officer IV, 1 vacant Ag Field Aide I, and 2 vacant Public Service Employees.				
Salary Reduction	-	(54,557)	168,165	(222,722)
Reduction made to salaries and benefits and increases to departmental revenue - full year salaries and benefits savings due to cuts made in 2008-09, and increases to existing fees that were approved by the Board of Supervisors on April 7, 2009.				
<b>Total</b>	<b>(5)</b>	<b>(252,443)</b>	<b>168,165</b>	<b>(420,608)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Public and Support Services  
DEPARTMENT: Agriculture/Weights and Measures  
FUND: General

BUDGET UNIT: AAA AWM  
FUNCTION: Public Protection  
ACTIVITY: Protective Inspection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,237,599	4,567,126	4,650,245	4,800,656	4,808,777	4,709,289	(99,488)
Services and Supplies	1,032,247	1,118,068	1,247,428	1,206,797	1,503,729	1,402,807	(100,922)
Central Computer	22,686	27,100	30,296	32,480	32,480	42,716	10,236
Travel	-	-	-	15,421	26,000	16,500	(9,500)
Other Charges	1,683	401	-	1,692	3,140	1,693	(1,447)
Equipment	-	14,737	-	32,091	30,000	-	(30,000)
Vehicles	-	44,936	101	-	-	-	-
L/P Struct/Equip/Vehicles	27,145	20,565	-	12,609	29,682	17,378	(12,304)
Transfers	74,808	82,814	130,815	113,955	114,899	143,698	28,799
Total Appropriation	5,396,168	5,875,747	6,058,885	6,215,701	6,548,707	6,334,081	(214,626)
<b>Departmental Revenue</b>							
Licenses & Permits	605,798	740,855	767,610	850,030	738,800	960,300	221,500
Fines and Forfeitures	79,826	157,559	137,754	169,362	120,000	170,000	50,000
Use of Money and Prop	882	1,096	1,670	2,230	1,200	1,200	-
State, Fed or Gov't Aid	2,184,024	2,107,754	2,736,567	2,274,690	2,274,083	2,274,083	-
Current Services	791,872	768,472	775,866	832,040	899,050	946,050	47,000
Other Revenue	67,525	72,299	34,681	67,548	42,000	26,500	(15,500)
Other Financing Sources	2,900	-	-	-	-	-	-
Total Revenue	3,732,827	3,848,035	4,454,148	4,195,900	4,075,133	4,378,133	303,000
Local Cost	1,663,341	2,027,712	1,604,737	2,019,801	2,473,574	1,955,948	(517,626)
Budgeted Staffing					70	65	(5)

Salaries and benefits of \$4,709,289 fund 65 budgeted positions and reflect a decrease of five budgeted positions. The net decrease of \$99,488 represents workers compensation decreases and staffing reductions as a result of the 2008-09 mid-year 8% reduction and the 2009-10 8% reduction, which are offset by increased salary step adjustments.

Services and supplies of \$1,402,807 represent costs for herbicide purchases, vehicle maintenance charges, routine small equipment purchases, communications, and general operating expenses. The decrease of \$100,922 is primarily attributed to a reduction in communications, herbicide purchases, non-inventoriable equipment, general office expenses, vehicle charges/maintenance, and supply costs associated with eliminating the manufacturing of rodent bait for sale to the public. Also included is a provision for a one-year contract with the Ag Coop Extension in the amount of \$65,000 to continue master gardener and 4-H activities throughout the County.

Travel of \$16,500 includes anticipated costs for mandated out-of-area meetings, staff training, and mileage/meals/lodging primarily for field staff performing inspection services.

Equipment represents a \$30,000 reduction of a one-time equipment purchase made during 2008-09.

Lease/purchases of \$17,378 represent principal payments for the second year of a four year lease-purchase agreement for a weed control spray truck. The decrease of \$12,304 is an adjustment to accommodate the scheduled lease payments during 2009-10.

Transfers of \$143,698 include contributions toward the Employee Health and Productivity program (\$16,824), reimbursement to the Real Estate Services Department for rent paid on behalf of the department for two office locations (\$74,274), custodial/maintenance charges (\$26,200), and costs related to the procurement of office supplies through the Purchasing Department (\$26,400). The increase of \$28,799 is primarily due to budgeting for office supplies within the transfer appropriation unit instead of within services and supplies.

Departmental revenue totaling \$4,378,133 is derived from a variety of services, permits, contracts and mandates. Major sources of revenue are: device registration permit fees (\$620,000), scanner registration permit fees (\$200,000), packer registration (\$108,000), state funded pest detection services (\$1,125,845), unclaimed gas tax (\$400,000), pesticide mill fee (\$290,000), miscellaneous state and federal contracts totaling (\$413,038), weed control services (\$829,000), and weights/measures and pesticide violations (\$170,000). The overall increase of \$303,000 is primarily due to increases in device registration permit fees (\$120,000), scanner registration permit fees (\$80,000), weed control services to the Flood Control District (\$74,000), and weights/measures violation penalties (\$50,000).



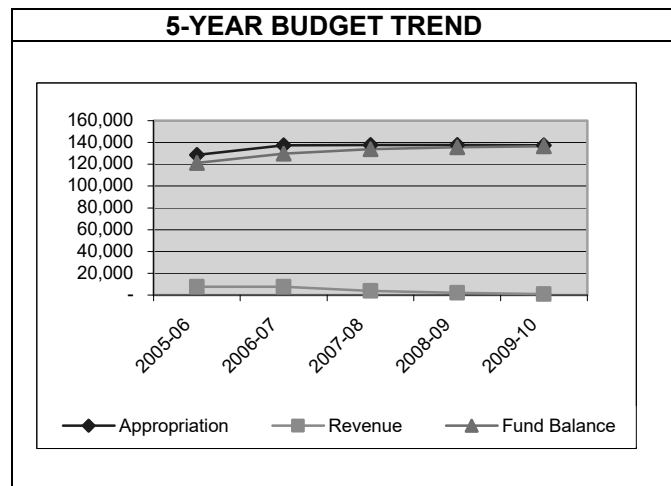
## California Grazing

### DESCRIPTION OF MAJOR SERVICES

The California Grazing budget unit finances a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environment impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to finance improvements on federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

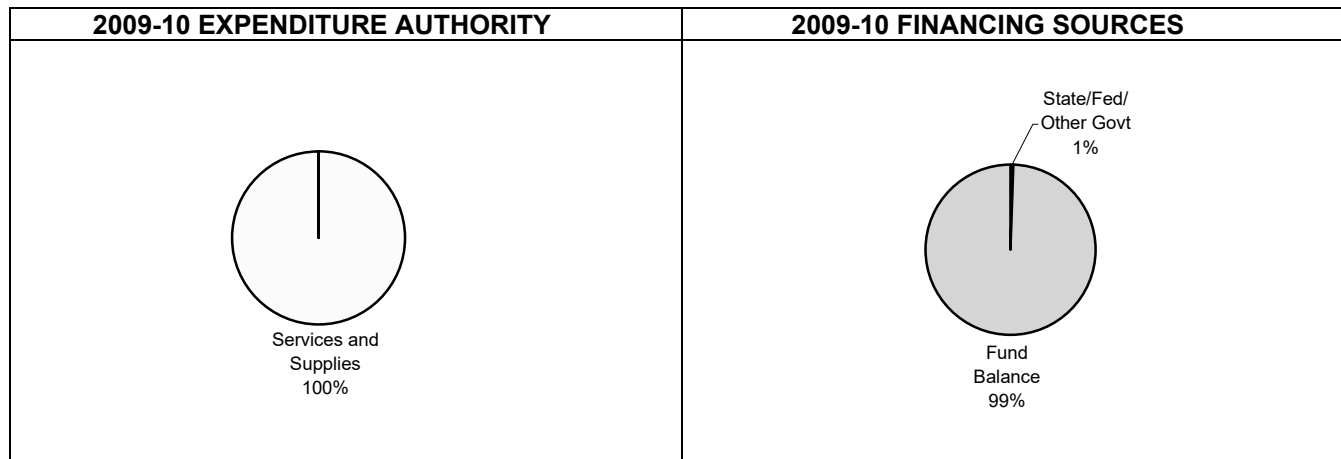


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	137,779	-
Departmental Revenue	8,623	3,969	1,994	2,000	826
Fund Balance				135,779	

There were no expenditures in 2008-09, and expenditures in general are substantially less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the State Government Code. Actual departmental revenue for 2008-09 is less than modified budget due to decreased grazing activity and a reduction in the areas leased has resulted in less grazing-right fee revenues and less demand for grazing improvements (which are funded by fees paid by the ranchers).

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Agriculture/Weights and Measures  
 FUND: California Grazing

BUDGET UNIT: SCD ARE  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	-	137,779	137,405	(374)
Total Appropriation	-	-	-	-	137,779	137,405	(374)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	8,623	3,969	1,994	826	2,000	800	(1,200)
Total Revenue	8,623	3,969	1,994	826	2,000	800	(1,200)
				Fund Balance	135,779	136,605	826

Services and supplies of \$137,405 provide for a variety of range improvement projects on federal lands, such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities.

Departmental revenue of \$800 is from fees paid to the federal government for grazing rights by ranchers.



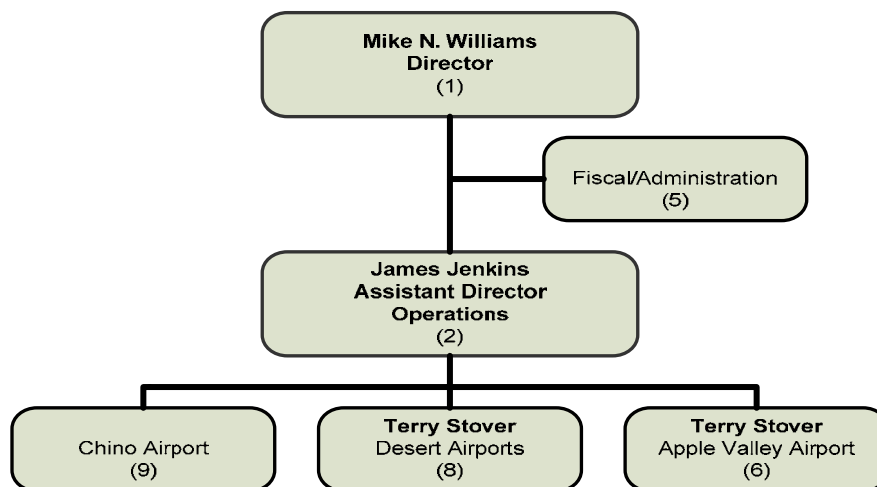
## AIRPORTS

### Mike N. Williams

#### MISSION STATEMENT

San Bernardino County Department of Airports plans, organizes and directs the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Improve administration of leasing activity.
2. Improve coordination and management of Airport Capital Improvement Program.
3. Improve airport infrastructure.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of revenue producing land compared to land available for revenue production at Chino Airport.	39%	45%	39%	50%
Percentage of revenue producing land compared to land available for revenue production at Apple Valley Airport.	36%	42%	36%	48%
Average length of time to complete airport capital improvement projects (in months).	20	16	18	16
Percentage of pavement rehabilitation completed annually (total square footage of pavement is 15.7 million).	N/A	15%	4%	15%



**SUMMARY OF BUDGET UNITS**

	<b>2009-10</b>				
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Staffing</b>
<b><u>General Fund</u></b>					
Airports	2,789,976	2,789,976	-		31
Total General Fund	2,789,976	2,789,976	-		31
<b><u>Special Revenue Funds</u></b>					
Chino Airport Commercial Hangars	1,344,239	421,204		923,035	-
Chino Airport Incentive Fund	799,016	30,000		769,016	-
Airports Capital Improvement Program	26,766,422	21,913,918		4,852,504	-
Total Special Revenue Funds	28,909,677	22,365,122		6,544,555	-
<b>Total - All Funds</b>	<b>31,699,653</b>	<b>25,155,098</b>	<b>-</b>	<b>6,544,555</b>	<b>31</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



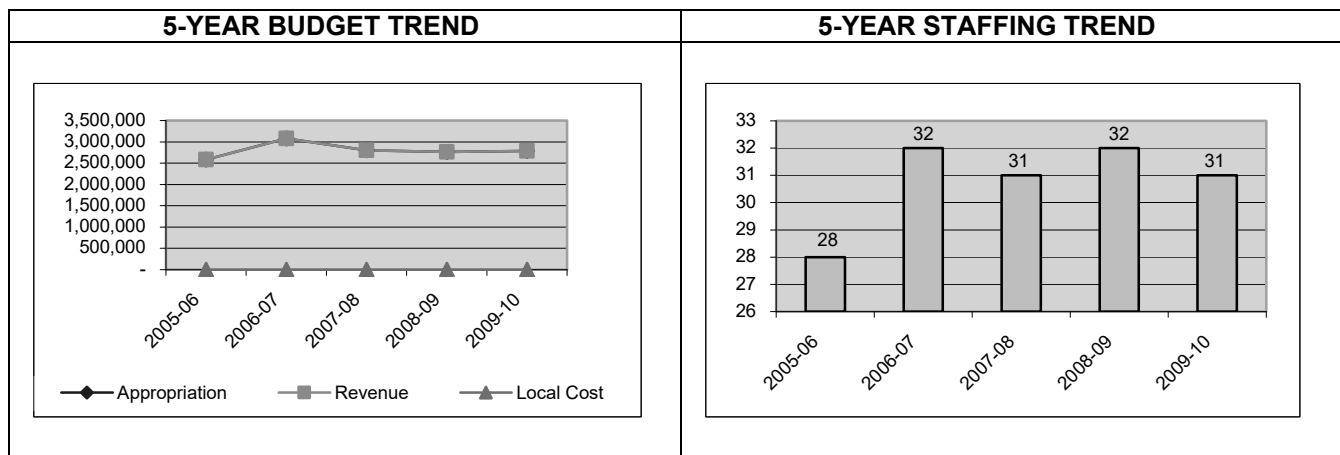
## Airports

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, maintenance, and operation of six airports. The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department also assists the county's private and municipal airport operators in planning, interpreting, and implementing Federal Aviation Administration (FAA) general aviation requirements.

The county's 6 airports are as follows: Chino Airport, FAA designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 800 based aircraft; Apple Valley Airport, a county service area (CSA 60) with a significant sport aviation base; Barstow-Daggett Airport, an airport with significant military activity and home to the Fort Irwin Helicopter Maintenance Base; Twentynine Palms Airport, a center for soaring activity in addition to serving the community as a general aviation airport; Needles Airport, a critical transportation link and key point for medical and law enforcement activity along the Colorado River; and Baker Airport, a small facility on land leased from the Bureau of Land Management that serves as an emergency landing field between Barstow and Las Vegas.

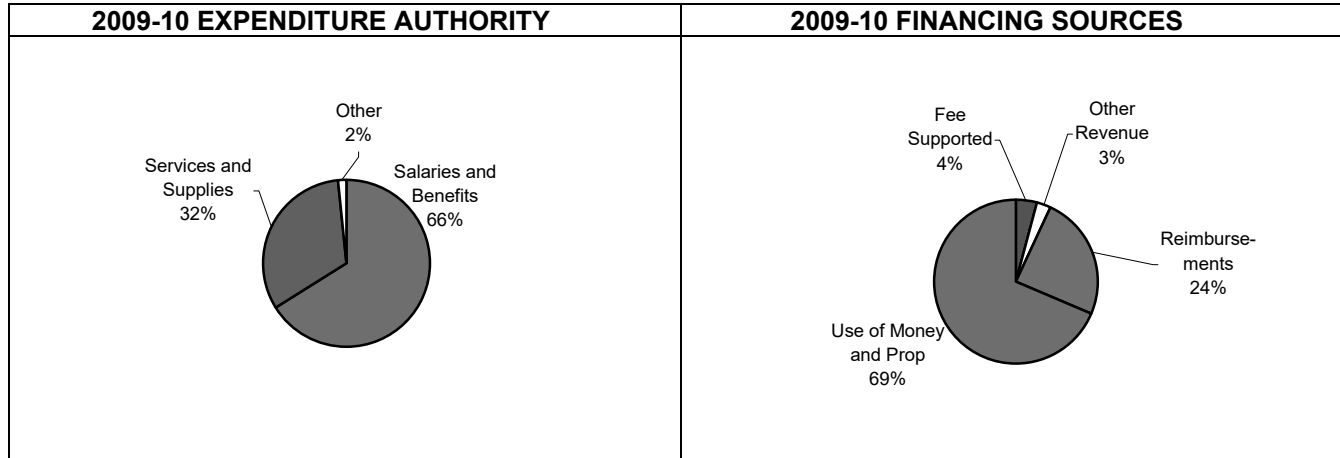
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,582,322	3,080,550	2,788,086	2,821,304	2,848,914
Departmental Revenue	2,582,322	3,080,550	2,788,055	2,821,304	2,852,127
Local Cost	-	-	31	-	(3,213)
Budgeted Staffing				32	

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Airports  
 FUND: General

BUDGET UNIT: AAA APT  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Transportation Terminals

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,880,074	2,121,334	2,318,036	2,378,505	2,526,823	2,430,485	(96,338)
Services and Supplies	885,652	1,158,666	1,043,113	1,092,616	1,118,918	1,131,567	12,649
Central Computer	12,083	16,452	18,217	33,040	33,040	18,961	(14,079)
Travel	-	-	-	24,580	23,304	31,150	7,846
Other Charges	44,727	42,464	40,201	10,651	10,652	10,070	(582)
Equipment	34,852	26,257	-	-	-	-	-
Transfers	33,115	20,921	42,206	26,381	34,714	54,361	19,647
Total Exp Authority	2,890,503	3,386,094	3,461,773	3,565,773	3,747,451	3,676,594	(70,857)
Reimbursements	(487,367)	(675,488)	(701,366)	(923,359)	(980,304)	(886,618)	93,686
Total Appropriation	2,403,136	2,710,606	2,760,407	2,642,414	2,767,147	2,789,976	22,829
Operating Transfers Out	179,186	369,944	27,679	206,500	-	-	-
Total Requirements	2,582,322	3,080,550	2,788,086	2,848,914	2,767,147	2,789,976	22,829
<b>Departmental Revenue</b>							
Use of Money and Prop	2,365,719	2,747,923	2,436,170	2,534,614	2,373,397	2,513,678	140,281
State, Fed or Gov't Aid	41,949	41,085	40,000	40,000	40,000	-	(40,000)
Current Services	112,405	332,680	174,718	182,191	163,250	151,100	(12,150)
Other Revenue	59,904	(41,138)	79,527	94,322	70,500	105,198	34,698
Other Financing Sources	2,345	-	7,640	-	-	-	-
Total Revenue	2,582,322	3,080,550	2,738,055	2,851,127	2,647,147	2,769,976	122,829
Operating Transfers In	-	-	50,000	1,000	120,000	20,000	(100,000)
Total Financing Sources	2,582,322	3,080,550	2,788,055	2,852,127	2,767,147	2,789,976	22,829
Local Cost	-	-	31	(3,213)	-	-	-
Budgeted Staffing					32	31	(1)

Salaries and benefits of \$2,430,485 fund 31 budgeted positions, which reflects the deletion of 1 part time position. The \$96,338 reduction is primarily the result of decreases for termination benefit payouts in 2009-10.

Services and supplies of \$1,131,567 reflect the cost of operating the county airports, including expenses for insurance and maintenance.

Travel of \$31,150 includes private mileage, air travel, hotel, car rental, and conference fees. The additional \$7,846 in 2009-10 is due to increased mileage reimbursement and airfare costs.

Other charges of \$10,070 represent repayment of two state aviation loans.

Transfers of \$54,361 are budgeted for Human Resources, computer services, payroll, EH&P, and surveyor charges. The additional \$19,647 reflects the increased cost of providing these services.





Reimbursements of \$886,618 represent the anticipated amount of salaries and benefits costs associated with CSA 60 Apple Valley Airport (\$661,218) and the Chino Airport Commercial Hangars (\$225,400).

Use of money and property revenue of \$2,513,678 represents revenue from the lease and rental of airport facilities. The additional \$140,281 reflects CPI increases for leases and Board-approved adjustments to the county fee ordinance.

The annual stipend of state aid from the California Department of Transportation's Division of Aeronautics is expected to discontinue due to the current economic crisis. As a result, there is a \$40,000 budgeted decrease in state, federal and other governmental aid revenue.

Current services revenue of \$151,100 represents revenue from fuel flowage.

Other revenue of \$105,198 mainly represents reimbursements from the U.S. Army for maintaining their portion of the Waste Water Treatment plant at the Barstow-Daggett Airport. The increase of \$34,698 reflects reimbursement for the additional cost of maintaining the treatment plant.

Operating transfers in of \$20,000 are monies being transferred from the department's reserve fund to help finance the cost of operating and maintaining the county airports during 2009-10.



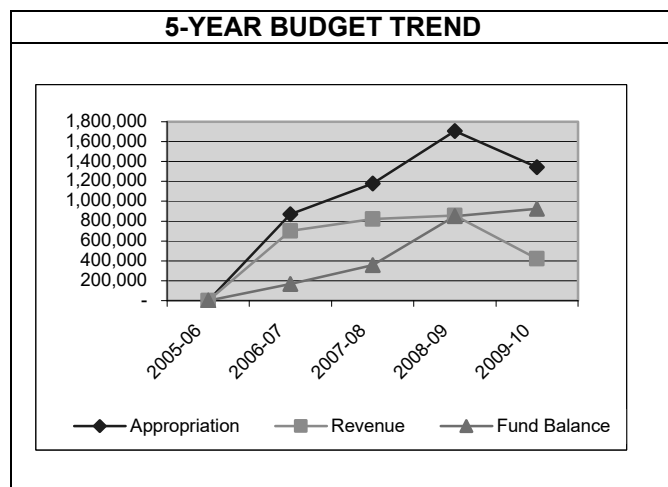
## Chino Airport Commercial Hangars

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriation is budgeted annually for insurance costs. Appropriation for this budget unit are financed from rental revenues and available fund balance.

There is no staffing associated with this budget unit. However, this budget unit finances some staffing in the Airports' general fund budget unit.

### BUDGET HISTORY



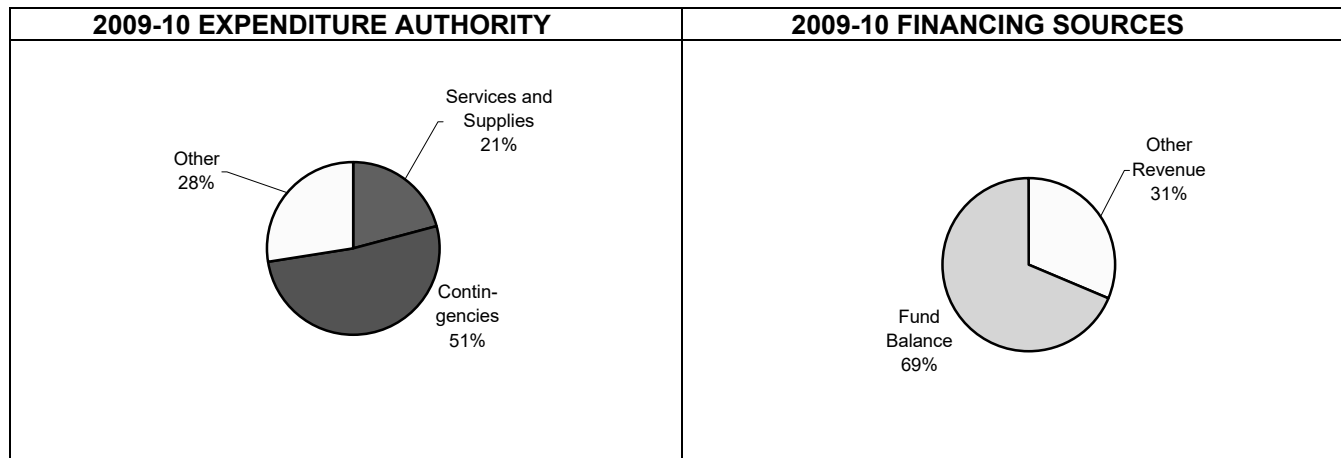
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	211,287	454,965	403,776	1,706,720	610,835
Departmental Revenue	129,341	644,677	896,807	857,791	657,543
Fund Balance				848,929	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was approximately \$200,000 below budget due to vacancies at the hangar facility.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Airports  
 FUND: Chino Airport Commercial Hangars

BUDGET UNIT: RCI APT  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	211,287	188,688	170,341	227,831	273,757	281,781	8,024
Land and Improvements	-	99,945	10,391	1,682	50,000	-	(50,000)
Equipment	-	13,085	118,529	135,645	175,000	85,000	(90,000)
Vehicles	-	49,022	5,374	43,812	50,000	60,000	10,000
Transfers	-	104,225	99,141	201,865	371,300	225,400	(145,900)
Contingencies	-	-	-	-	786,663	692,058	(94,605)
Total Appropriation	211,287	454,965	403,776	610,835	1,706,720	1,344,239	(362,481)
<b>Departmental Revenue</b>							
Use of Money and Prop	129,341	644,677	859,619	656,535	857,791	421,204	(436,587)
Current Services	-	-	37,188	1,008	-	-	-
Total Revenue	129,341	644,677	896,807	657,543	857,791	421,204	(436,587)
Fund Balance					848,929	923,035	74,106

Services and supplies of \$281,781 consist primarily of maintenance and insurance costs for the Chino Airport commercial hangar facility.

There will be no land and improvements projects in 2009-10 due to reduced revenue projections.

Equipment of \$85,000 consists of a wood chipper (\$40,000), installation of pan and zoom cameras (\$20,000), two mowers (\$20,000), and a flat trailer (\$5,000).

Vehicles of \$60,000 are budgeted for two replacement pickup trucks.

Transfers of \$225,400 consist of labor reimbursement to the Airports' general fund budget unit. This amount represents a decrease of \$145,900 primarily due to staffing changes.

Contingencies of \$692,058 are set aside for unforeseen expenses.

Use of money and property revenue of \$421,204 consists of lease revenues. This amount represents a \$436,587 decrease primarily based on prior year revenues.



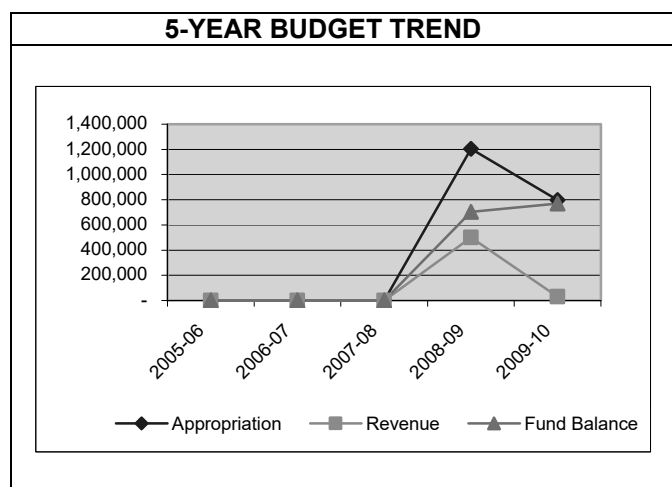
## Chino Airport Incentive Fund

### DESCRIPTION OF MAJOR SERVICES

The Chino Airport Incentive Fund was established in 2007-08 to provide separate accountability for all costs and revenues related to the goal of attracting and retaining businesses at Chino Airport.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

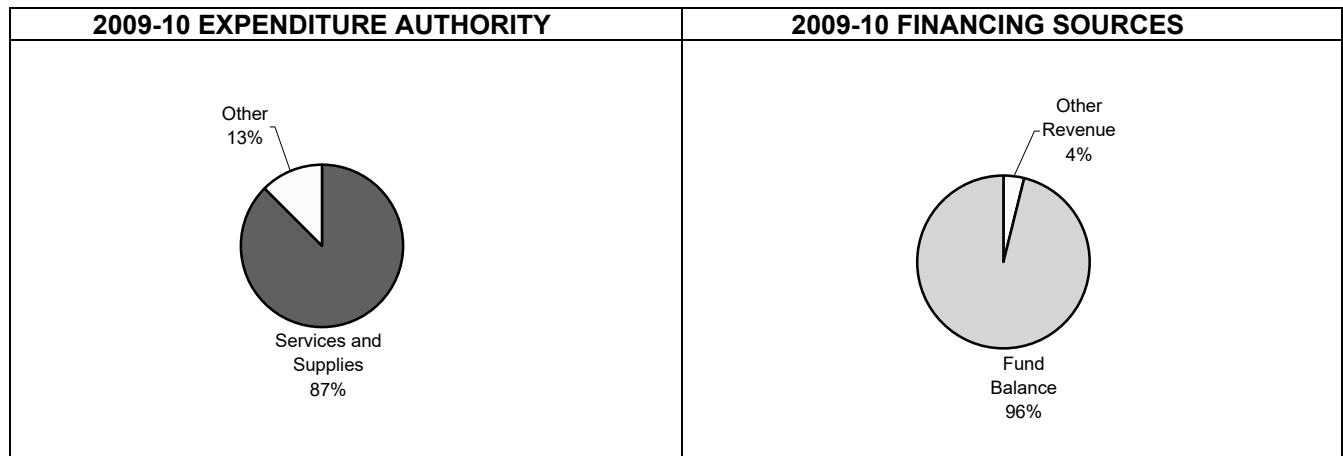


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	309,176	1,204,458	466,255
Departmental Revenue	-	-	1,013,634	500,000	530,689
Fund Balance				704,458	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget to finance projects that facilitate economic development at Chino Airport.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Airports  
 FUND: Chino Airport Incentive Fund

BUDGET UNIT: RCO APT  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	309,176	393,058	1,204,458	699,016	(505,442)
Transfers	-	-	-	73,197	-	100,000	100,000
Total Appropriation	-	-	309,176	466,255	1,204,458	799,016	(405,442)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	13,634	30,180	-	30,000	30,000
Other Revenue	-	-	-	509	-	-	-
Total Revenue	-	-	13,634	30,689	-	30,000	30,000
Operating Transfers In	-	-	1,000,000	500,000	500,000	-	(500,000)
Total Financing Sources	-	-	1,013,634	530,689	500,000	30,000	(470,000)
				Fund Balance	704,458	769,016	64,558

Services and supplies of \$699,016 include the cost of a new Chino Airport Master Plan (\$400,000) and various marketing costs to facilitate economic development at the Chino Airport.

Transfers of \$100,000 consist of labor reimbursement to the Economic Development Agency for marketing reimbursements.

Use of money and property revenue of \$30,000 represents anticipated interest earned on this budget unit's cash balance.

There are no operating transfers in for 2009-10.



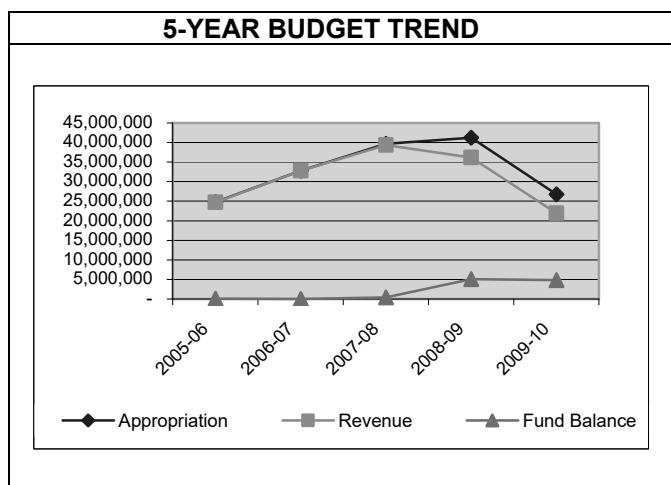
## Airports Capital Improvement Program

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages a Capital Improvement Program (CIP) for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twentynine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings, demolition of dairy sites and dilapidated buildings and water systems. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted and reported separately in the Special Districts budget book.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



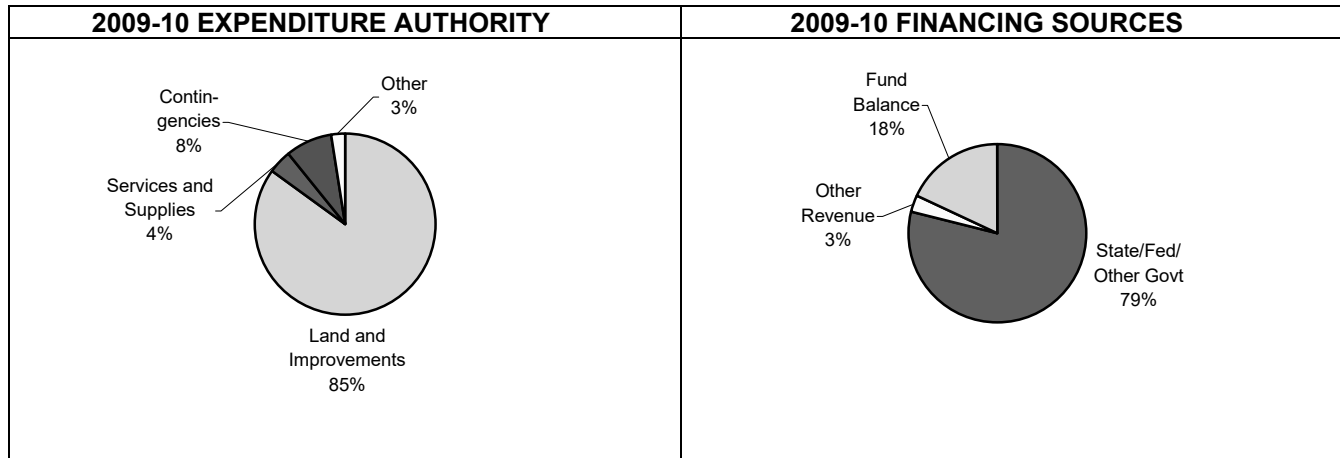
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,734,107	6,386,458	2,353,282	41,226,919	1,789,382
Departmental Revenue	3,884,052	3,752,965	5,797,636	36,147,353	1,458,528
Fund Balance				5,079,566	

Actual appropriation for 2008-09 was approximately \$39.4 million less than budget as a result of not receiving funding of \$28.4 million to proceed with acquiring land for runway protection zones at Chino Airport and several other projects totaling \$11.0 million.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Airports  
 FUND: Airports Capital Improvement Program

BUDGET UNIT: RAA, RAW, RCD  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	390,765	1,919	18,985	3,801	150,000	1,107,500	957,500
Land and Improvements	-	6,115,479	2,284,297	1,784,581	39,374,299	22,771,579	(16,602,720)
Contingencies	-	-	-	-	1,448,620	2,203,893	755,273
Total Appropriation	390,765	6,117,398	2,303,282	1,788,382	40,972,919	26,082,972	(14,889,947)
Operating Transfers Out	-	269,060	50,000	1,000	254,000	683,450	429,450
Total Requirements	390,765	6,386,458	2,353,282	1,789,382	41,226,919	26,766,422	(14,460,497)
<b>Departmental Revenue</b>							
Use of Money and Prop	70,218	147,827	233,218	168,508	75,000	100,000	25,000
State, Fed or Gov't Aid	3,372,747	892,966	5,012,424	119,526	35,793,687	21,150,468	(14,643,219)
Current Services	-	-	523,445	960,525	-	-	-
Other Revenue	560	2,212,172	870	3,469	-	-	-
Other Financing Sources	-	-	27,679	-	278,666	-	(278,666)
Total Revenue	3,443,525	3,252,965	5,797,636	1,252,028	36,147,353	21,250,468	(14,896,885)
Operating Transfers In	440,527	500,000	-	206,500	-	663,450	663,450
Total Financing Sources	3,884,052	3,752,965	5,797,636	1,458,528	36,147,353	21,913,918	(14,233,435)
				Fund Balance	5,079,566	4,852,504	(227,062)

Services and supplies of \$1,107,500 include an increase in professional services of \$957,500 for the utility, fires suppression, and storm water drainage master plans for Chino, Daggett, Needles and Twentynine Palms Airports, as well as Airport Layout Plans for Daggett, Needles, and Twentynine Palms Airports.

Land and improvements of \$22,771,579 include \$9.0 million to acquire land for runway protection zones at Chino Airport and \$6.5 million for taxiway electrical upgrades and extension at Barstow-Daggett Airport. A complete list of the Airports capital projects is included in the Capital Improvement Program section of this budget book.

Contingencies of \$2,203,893 are set aside for future projects.

State, federal or other governmental aid revenue of \$21,150,468 represents grant funding to fund capital projects.



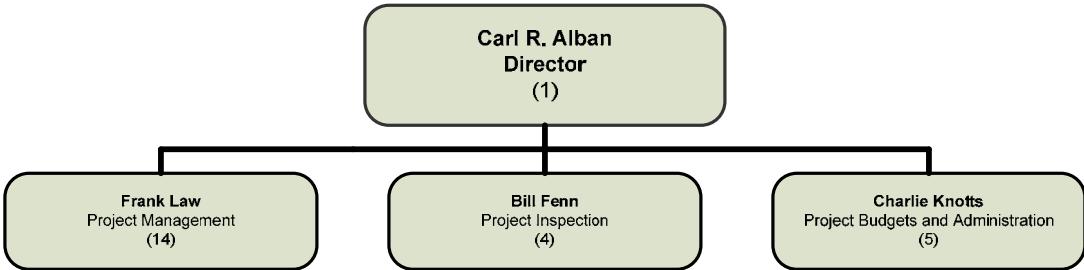
ARCHITECTURE AND ENGINEERING

Carl R. Alban

MISSION STATEMENT

The Architecture and Engineering Department is committed to the timely and cost effective design and construction of projects included in the county’s annual Capital Improvement Program and providing quality improvements to ensure accessible and safe environments for county departments and the public they serve.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the cost-effectiveness of project administrative services.
2. Improve the timely completion of construction projects.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of projects with budgets of \$25,000 to \$500,000 with administrative costs of 10% or less of the total budget.	44%	50%	88%	60%
Percentage of projects with total project budgets over \$500,000 with administrative costs of 5% or less of the total budget.	83%	85%	67%	85%
Percentage of projects completed within two years of project approval	60%	70%	81%	80%



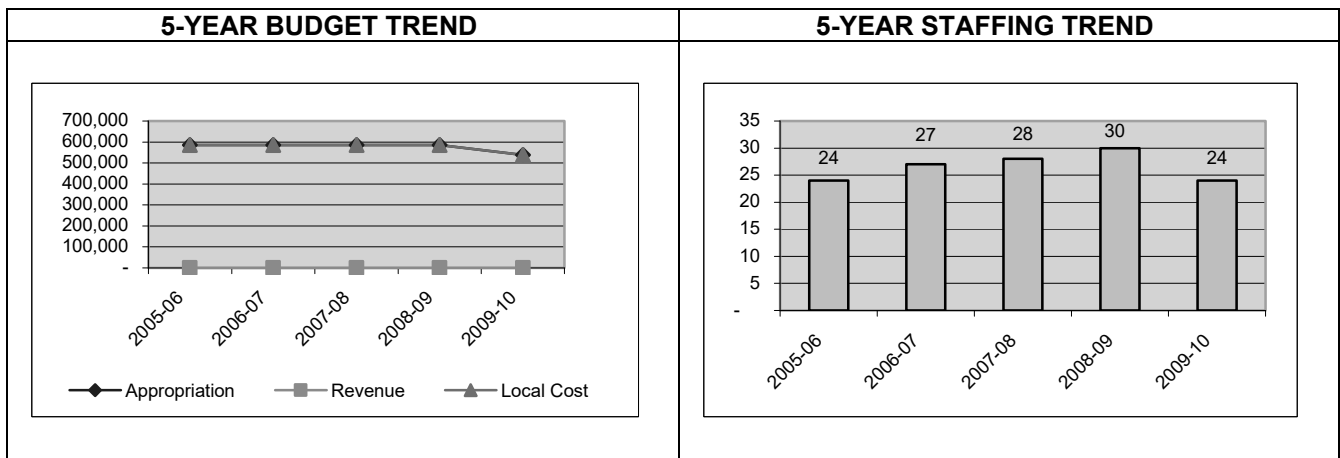


## DESCRIPTION OF MAJOR SERVICES

Architecture and Engineering (A&E) is responsible for planning and implementing the design and construction of projects for Airports, Regional Parks, general fund departments, and Community Development and Housing. These projects are approved as part of the annual Capital Improvement Program (CIP), as well as added during the year as organizational needs and priorities change. A&E collaborates with county departments, the County Administrative Office, and the Board of Supervisors to develop the scope, schedule and budget for these projects. Following approval of the projects, A&E administers the projects from conceptual design through construction to completion.

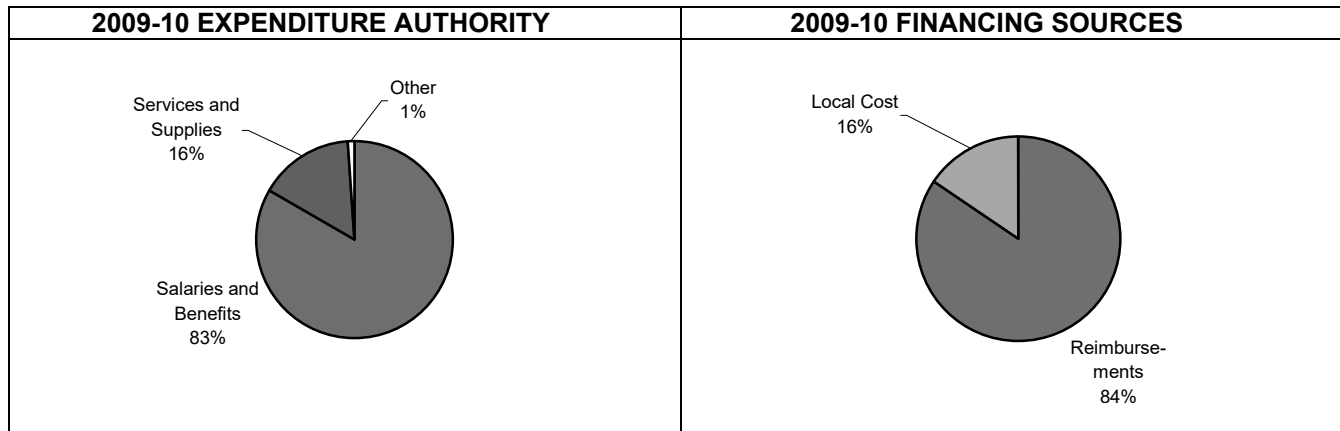
A&E strives to be a competitive public service organization dedicated to providing quality services that result in the delivery of successful projects in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to complete quality projects that benefit county departments and the public they serve.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	606,177	402,424	507,156	585,320	583,661
Departmental Revenue	300	-	-	-	4,206
Local Cost	605,877	402,424	507,156	585,320	579,455
Budgeted Staffing				30	

**ANALYSIS OF FINAL BUDGET**

**GROUP:** Administrative/Executive  
**DEPARTMENT:** Architecture and Engineering  
**FUND:** General

**BUDGET UNIT:** AAA ANE  
**FUNCTION:** General  
**ACTIVITY:** Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,274,515	2,494,206	2,834,335	3,168,416	3,223,651	2,889,448	(334,203)
Services and Supplies	160,381	551,782	489,070	493,602	519,862	492,375	(27,487)
Central Computer	22,139	27,495	31,200	36,681	36,681	40,226	3,545
Travel	-	-	-	5,016	10,000	8,500	(1,500)
Equipment	-	18,206	-	5,562	-	-	-
Vehicles	-	39,301	44,914	-	25,000	-	(25,000)
Transfers	23,370	27,006	36,933	35,879	50,105	39,945	(10,160)
Total Exp Authority	2,480,405	3,157,996	3,436,452	3,745,156	3,865,299	3,470,494	(394,805)
Reimbursements	(1,874,228)	(2,755,572)	(2,929,296)	(3,161,495)	(3,279,979)	(2,932,000)	347,979
Total Appropriation	606,177	402,424	507,156	583,661	585,320	538,494	(46,826)
<b>Departmental Revenue</b>							
Current Services	-	-	-	4,206	-	-	-
Other Revenue	300	-	-	-	-	-	-
Total Revenue	300	-	-	4,206	-	-	-
Local Cost	605,877	402,424	507,156	579,455	585,320	538,494	(46,826)
				Budgeted Staffing	30	24	(6)

Salaries and benefits of \$2,889,448 fund 24 budgeted positions. The net decrease of \$334,203 is primarily due to the deletion of 4 vacant positions (1 Project Manager II, 1 Fiscal Assistant, 1 Engineering Technician, and 1 Office Assistant II) and 2 public service employees. These reductions were offset by an increase in retirement costs.

Services and supplies of \$492,375 includes a decrease of \$27,487 primarily due to the completion of the department implementing a Document Management System and the scanning of historical records which resulted in a decrease of systems development charges and noninventoriable equipment. Additionally decreases were made in contract services and temporary help.

Vehicles were not budgeted in 2009-10 and the decrease is attributable to no planned purchases in 2009-10.

Transfers of \$39,945 include a decrease of \$10,160, primarily due to a decrease in office expenses paid to the Purchasing Department.

Reimbursements of \$2,932,000 include a decrease of \$347,979 and covers the costs associated with Capital Improvement Projects. The decrease is attributable to fewer reimbursements due to fewer staff and billable hours.

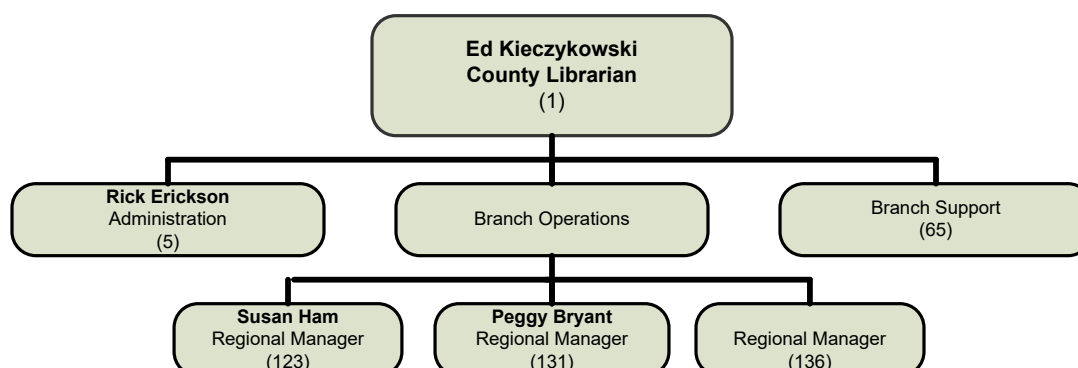


## COUNTY LIBRARY Ed Kieczkowski

### MISSION STATEMENT

The mission of the San Bernardino County Library is to be the community's resource for access to information that promotes knowledge, education, lifelong learning, leisure and cultural enrichment for the people of San Bernardino County.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Increase the physical capacity of library facilities.
2. Enhance computer and electronic resources for the public.
3. Implement patron self-sufficiency at branch libraries to improve customer service and increase department productivity.
4. Enhance patron notification system.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage increase of square feet of space available at branch libraries (348,549 square feet in 2008-09).	47%	12%	7%	4%
Percentage increase in the number of computers available to the public (885 computers in 2008-09).	84%	10%	9%	4%
Number of items circulated via self-support.	274,000	300,000	941,220	1,250,000
Number of annual automated telephone notice calls.	N/A	New	857,000	900,000
Number of annual e-mail notices.	N/A	N/A	N/A	60,000



## DESCRIPTION OF MAJOR SERVICES

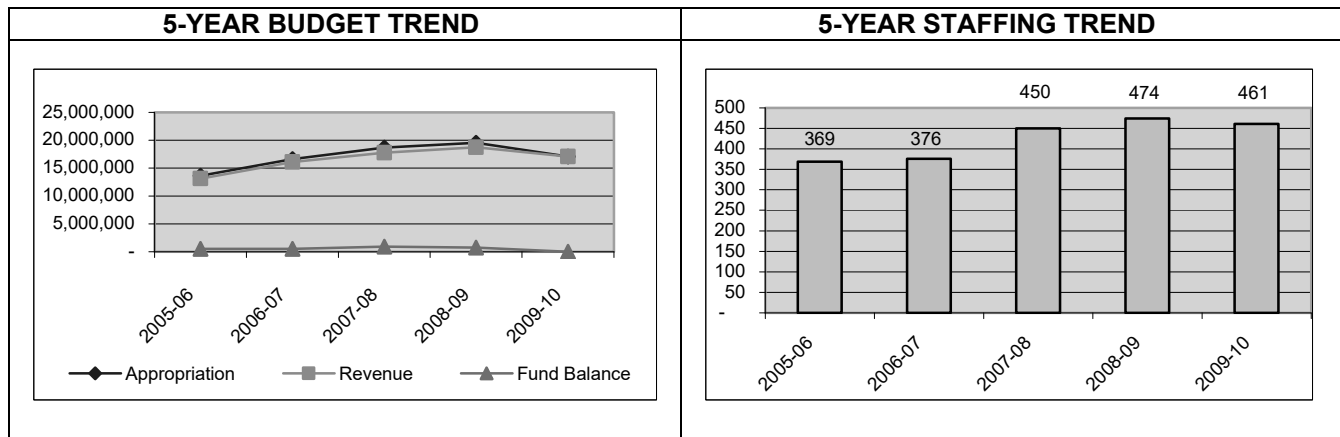
The San Bernardino County Library provides public library services through a network of thirty branches in the unincorporated areas and seventeen cities within the county. County Library also has 2 bookmobiles, one of which is utilized to reach people who live in sparsely populated areas or are unable to use the traditional branches. Fiscal year 2008-09 witnessed the opening of the new Chino Hills and Running Springs libraries. The impact of these new facilities will carry over into the new fiscal year. Their increased space will provide significant enhancement of library services in their respective communities, but will similarly increase the cost of providing library services. The coming year will see the opening of new facilities in Phelan and Crestline. In addition, planning is underway to add a meeting room and a computer lab at the Rialto Branch Library.

The County Library continues to provide access to information through its materials collection and 930 Internet accessible computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to the County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2009-10, 225,000 items are expected to cross county lines to the benefit of residents in both counties.

The Library's book collection is supplemented by materials in other formats, such as magazines, newspapers, government documents, books on tape, pamphlets, compact discs, DVD's videotapes, microfilm and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. The department is also in the process of continuing to install self-service checkout equipment at selected branches within the library system. By the end of 2009-10, seventeen branches will be capable of providing this service.

The County Library system is financed primarily through dedicated property tax revenues and is supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries. The Library has also developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost.

## BUDGET HISTORY

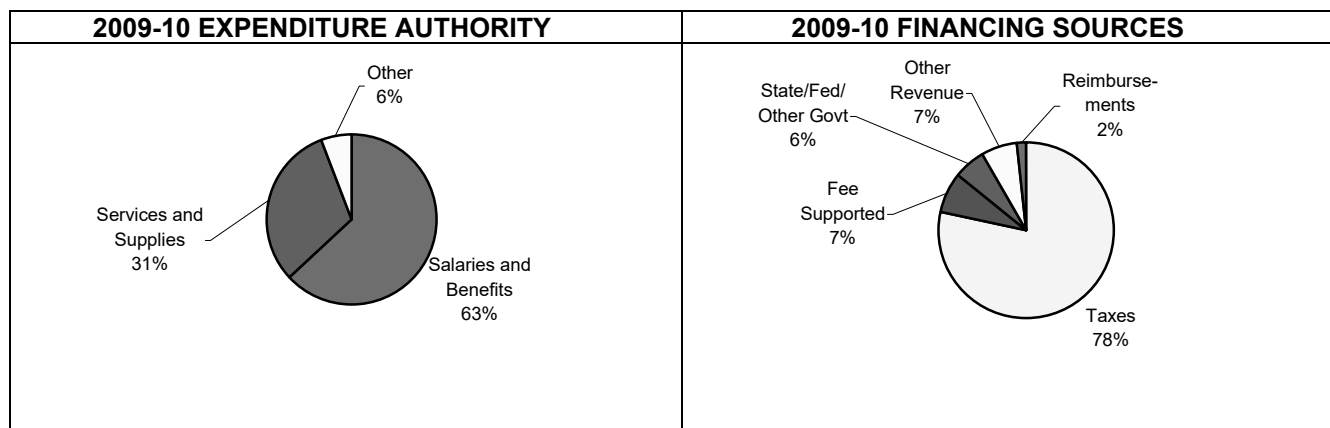


## PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	17,867,292	16,405,837	19,386,052	19,544,100	18,340,746
Departmental Revenue	17,877,850	16,792,742	19,178,269	18,781,019	17,530,750
Fund Balance				763,081	
Budgeted Staffing				474	



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
DEPARTMENT: County Library  
FUND: Special Revenue

BUDGET UNIT: SAP CLB  
FUNCTION: Education  
ACTIVITY: Library

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,947,324	9,860,518	11,006,512	11,594,182	12,217,846	10,954,015	(1,263,831)
Services and Supplies	5,148,509	5,792,834	7,264,930	5,569,212	6,053,796	5,151,664	(902,132)
Central Computer	112,736	135,571	155,757	163,358	161,884	163,227	1,343
Travel	-	-	-	94,578	121,500	91,000	(30,500)
Other Charges	849,235	296,564	135,141	177,806	178,105	177,952	(153)
Land and Improvements	-	32,900	1,966	-	-	-	-
Equipment	7,854	163,022	402,745	221,879	400,000	100,000	(300,000)
Transfers	518,916	474,318	524,852	692,494	535,541	723,955	188,414
Total Exp Authority	15,584,574	16,755,727	19,491,903	18,513,509	19,668,672	17,361,813	(2,306,859)
Reimbursements	(328,243)	(549,890)	(310,298)	(389,388)	(344,572)	(285,934)	58,638
Total Appropriation	15,256,331	16,205,837	19,181,605	18,124,121	19,324,100	17,075,879	(2,248,221)
Operating Transfers Out	2,610,961	200,000	204,447	216,625	200,000	-	(200,000)
Total Requirements	17,867,292	16,405,837	19,386,052	18,340,746	19,524,100	17,075,879	(2,448,221)
<b>Departmental Revenue</b>							
Taxes	10,971,681	12,316,474	13,857,388	13,905,034	14,552,000	13,610,931	(941,069)
State, Fed or Gov't Aid	987,321	1,219,322	1,215,130	907,180	979,940	1,001,440	21,500
Current Services	1,104,983	1,167,014	1,100,206	1,239,604	1,264,000	1,291,909	27,909
Other Revenue	512,015	1,104,332	1,805,520	517,082	1,003,229	406,000	(597,229)
Other Financing Sources	495,000	-	-	-	-	-	-
Total Revenue	14,071,000	15,807,142	17,978,244	16,568,900	17,799,169	16,310,280	(1,488,889)
Operating Transfers In	3,806,850	985,600	1,200,025	961,850	961,850	761,850	(200,000)
Total Financing Sources	17,877,850	16,792,742	19,178,269	17,530,750	18,761,019	17,072,130	(1,688,889)
Fund Balance					763,081	3,749	(759,332)
Budgeted Staffing					474	461	(13)

Salaries and benefits of \$10,954,015 fund 461 budgeted positions. The \$1,263,831 decrease in appropriation for 2009-10 reflects a savings from the net reduction of 13 vacant positions and a reduction in the total number of work hours provided by part-time personnel. It is anticipated that the decrease in staffing and work hours for part-time personnel may require a reduction in public service hours at all or most library branches. The department is in the process of preparing a plan for the best options for reducing service hours with the least impact on the public. When completed, this plan will be submitted to the Board of Supervisors for its consideration and approval.

Services and supplies of \$5,151,664 are primarily for the cost of operating the branch libraries and are reduced by \$902,132 from the previous year's budget. The reduction reflects \$970,238 less for the Library's book/materials budget (from \$1,720,238 to \$750,000); however, this amount is partially offset by increases totaling \$68,106 for utilities, maintenance, custodial services, COWCAP charges, computer hardware/software purchases, furniture, insurance and publications/subscriptions.



Travel of \$91,000, reflects \$28,000 for seminars, conferences and training (including the cost of hotels, meals and car rental) as well as \$63,000 for employee mileage reimbursements and daily usage of county motor pool vehicles needed in the performance of job duties.

Other charges of \$177,952 reflect loan payments pertaining to the Apple Valley and Wrightwood library facilities.

Equipment of \$100,000 is for the conversion of barcode technology to Radio Frequency Identification (RFID) technology at two branch libraries (\$85,000) and audio/visual items (\$15,000).

Transfers of \$723,955 represents \$521,837 in payments to the Real Estate Services Department for rent/lease costs of occupying non-county owned buildings, \$155,000 in payments to the Purchasing Department for office supplies purchases through the county's Office Depot account, and \$47,118 in transfers to the Human Resource Department for employee benefit programs.

Reimbursements of \$285,934 include anticipated amounts from the Auditor/Controller-Recorder for recorder services provided at branch locations (\$108,160), from the Human Services Group to utilize storage at the basement of the Library administration building (\$96,000), Information Systems space use (\$6,774), and CDBG Literacy Program reimbursements (\$75,000).

Taxes of \$13,610,931 represent an estimated decrease of approximately 6.5% from the amount budgeted in the prior year. This reduction is due to an overall decline in property tax values throughout the county.

State, federal or other governmental aid revenue of \$1,001,440 includes financing from the State Public Library Fund (PLF) and other state grants for literacy programs.

Current services revenue of \$1,291,909 includes revenues from fines, fees, and the rental of videos.

Other revenue of \$406,000 includes federal e-rate reimbursements and contributions from the local Library Friends groups. The significant decrease of \$597,229 is due to the previous fiscal year budgeting of an anticipated sale (\$700,000) of the Highland Branch property that did not occur in 2008-09 and is also not expected in 2009-10.

Operating transfers in of \$761,850 include the following:

- \$500,000 of ongoing support from the county general fund to enhance the Library's annual book/materials budget.
- \$261,850 of ongoing support from the county general fund for costs related to additional hours of operation.

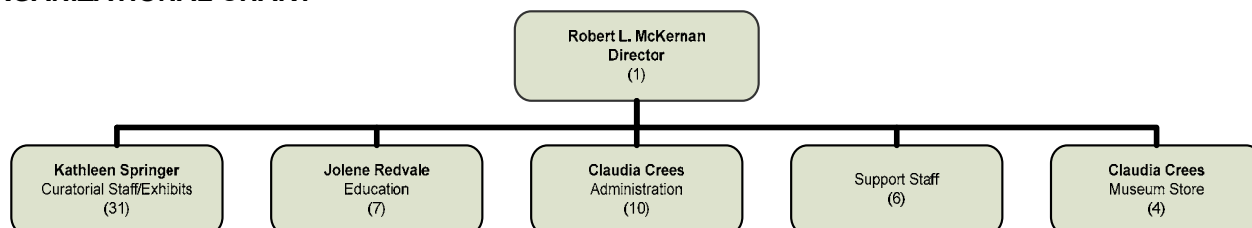
## COUNTY MUSEUM

### Robert L. McKernan

#### MISSION STATEMENT

The San Bernardino County Museum maintains and develops unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Improve customer service by enhancing public awareness of museum services and programs.
2. Improvement of public exhibits at the County Museum.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage increase in Museum visitors (90,810 visitors in 2007-08; 109,607 visitors in 2008-09).	10%	21%	21%	10%
Percentage increase in participants at cultivating events (2,200 participants in 2007-08; 2,559 participants in 2008-09).	22%	10%	16%	9%
Creation of new temporary and permanent exhibitions at Main Museum.	N/A	New	6	24
Number of school group visits and outreach programs available to schools.	N/A	New	261	175
Amount of contributions for interior exhibits at the Hall of Geological Wonders.	\$500,000	\$1,565,000	\$2,388,755	\$1,300,000

#### SUMMARY OF BUDGET UNITS

2009-10				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp      Staffing
<b>General Fund</b>				
County Museum	3,412,758	1,760,400	1,652,358	55
<b>Enterprise Fund</b>				
Museum Store	103,849	100,000		(3,849)      4
<b>Total - All Funds</b>	<b>3,516,607</b>	<b>1,860,400</b>	<b>1,652,358</b>	<b>(3,849)      59</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



## County Museum

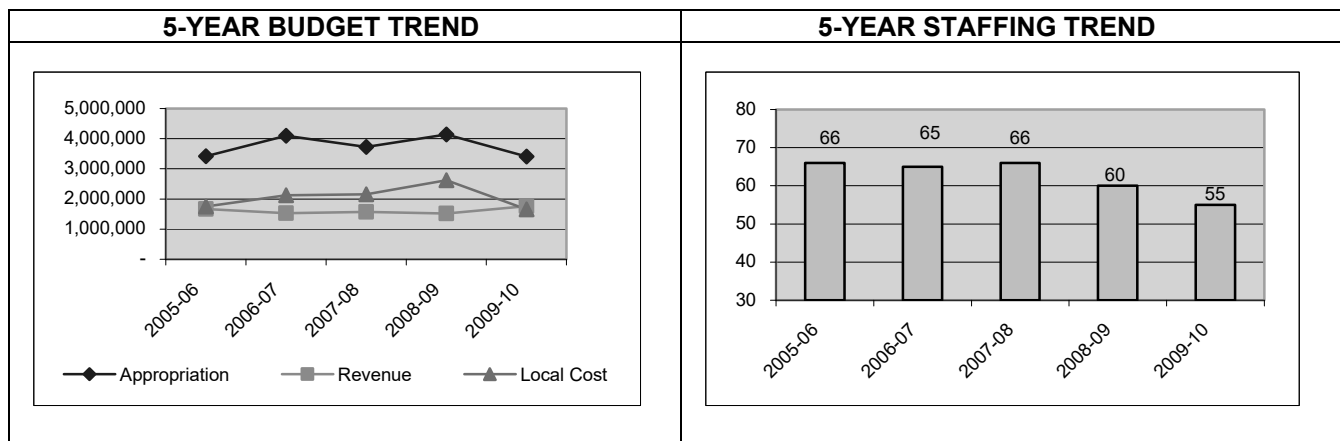
### DESCRIPTION OF MAJOR SERVICES

The County Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (Rains House), Daggett Stone Hotel, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Adobe in Chino, and Yucaipa Adobe. These programs and activities involve the preservation of cultural and natural heritage collections that represent the Southwest region, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County. Museum programs promote learning, awareness and enrichment through community outreach, partnerships with educational institutions, and research that enhances both the museum collections and educational services. Approximately 2 million permanent and loaned collections are preserved for the benefit of the public, educational, and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The County Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term scientific field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

Over the past four years, the San Bernardino County Museum has received funding from the Institute of Museum and Library Services (IMLS). With these funds, SBCM has designed and implemented a multi-functional Web Module and media archive for the Inland Southern California. The museum web module provides electronic access to the museum's cultural and natural heritage collections and programs, which better informs the general public, educators, students, and business of San Bernardino County and the region as to their rich regional heritage.

### BUDGET HISTORY

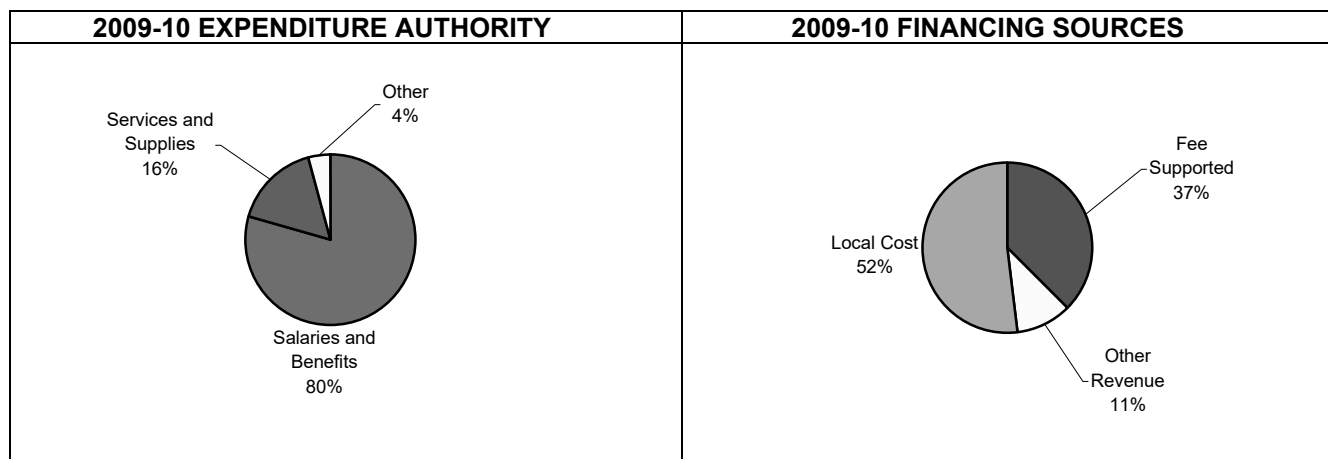


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,419,727	3,653,038	3,723,642	4,257,066	4,099,947
Departmental Revenue	1,670,226	1,533,206	1,567,493	1,744,696	1,587,612
Local Cost	1,749,501	2,119,832	2,156,149	2,512,370	2,512,335
Budgeted Staffing				60	





**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$302,083 to local cost, a decrease of \$224,940 to appropriation, and an increase of \$77,143 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 2 vacant positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(2)	(169,940)	-	(169,940)
Reduction made to salaries and benefits and services and supplies - deleted 2 vacant positions (Excavation Tech. and Maintenance Supervisor) for a savings of \$130,000; decreases in motor pool charges (\$25,000), printing costs (\$9,000), and maintenance expenses (\$5,940).				
Salary Reduction	-	(55,000)	77,143	(132,143)
Reduction made to services and supplies - advertising/marketing budget was reduced by \$55,000. Also, additional revenue of \$77,143 generated from Board-approved increases to the Museum's admission fee and hourly compensation rate for field research.				
<b>Total</b>	<b>(2)</b>	<b>(224,940)</b>	<b>77,143</b>	<b>(302,083)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Public and Support Services  
DEPARTMENT: County Museum  
FUND: General

BUDGET UNIT: AAA CCM  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Culture

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,692,743	2,735,789	2,859,700	2,751,774	2,871,727	2,715,882	(155,845)
Services and Supplies	672,107	695,253	818,163	574,438	1,064,681	469,163	(595,518)
Central Computer	32,657	34,320	39,911	39,000	39,000	40,496	1,496
Travel	-	-	-	48,628	30,000	41,000	11,000
Other Charges	-	-	-	212,899	-	-	-
Equipment	2,146	72,769	-	-	-	-	-
L/P Struct/Equip/Vehicles	9,630	7,222	-	-	-	-	-
Transfers	10,444	107,685	137,868	116,830	139,419	146,217	6,798
Total Exp Authority	3,419,727	3,653,038	3,855,642	3,743,569	4,144,827	3,412,758	(732,069)
Reimbursements	-	-	(132,000)	(93,622)	-	-	-
Total Appropriation	3,419,727	3,653,038	3,723,642	3,649,947	4,144,827	3,412,758	(732,069)
Operating Transfers Out	-	-	-	450,000	-	-	-
Total Requirements	3,419,727	3,653,038	3,723,642	4,099,947	4,144,827	3,412,758	(732,069)
<b>Departmental Revenue</b>							
Use of Money and Prop	56,119	38,019	32,229	31,740	35,000	51,000	16,000
State, Fed or Gov't Aid	2,403	2,752	2,874	62,167	2,200	229,250	227,050
Current Services	1,229,286	1,094,051	1,061,734	1,027,774	1,460,379	1,190,150	(270,229)
Other Revenue	379,598	240,752	288,470	77,995	3,000	210,000	207,000
Other Financing Sources	2,820	-	-	-	-	-	-
Total Revenue	1,670,226	1,375,574	1,385,307	1,199,676	1,500,579	1,680,400	179,821
Operating Transfers In	-	157,632	182,186	387,936	20,000	80,000	60,000
Total Financing Sources	1,670,226	1,533,206	1,567,493	1,587,612	1,520,579	1,760,400	239,821
Local Cost	1,749,501	2,119,832	2,156,149	2,512,335	2,624,248	1,652,358	(971,890)
Budgeted Staffing					60	55	(5)

Salaries and benefits of \$2,715,882 fund 55 budgeted positions. The \$155,845 decrease reflects the deletion of 5 vacant positions, including the retirement of a Museum Maintenance Supervisor in 2008-09.

Services and supplies of \$469,163 include operating expenses required for educational programming, exhibits, advertising of Museum programs/activities, and costs related to field research. The \$595,518 reduction is largely due to the removal of \$500,000 of one-time funding approved in 2008-09 for the Hall of Geological Wonders' exhibit fabrication. Other reductions in this category include decreases for advertising, insurance, and vehicle charges.

Travel of \$41,000 primarily represents field-related expenses required to complete research projects. These expenses are billable to their respective project.

Transfers of \$146,217 represents payments to the Real Estate Services Department for costs related to the Museum's off-site storage.

Use of money and property revenue of \$51,000 reflects revenue from the rental of Museum facilities for weddings, receptions, and other special events. The additional \$16,000 is primarily due to an increase in fees based on the Board-approved 2009-10 Fee Ordinance.

State, federal and other governmental aid of \$229,250 includes a \$225,000 grant from the Bureau of Land Management to protect and curate regionally significant fossils in the Upper Las Vegas Wash area for interpretation at the new Hall of Geological Wonders.

Current services revenue of \$1,190,150 includes revenue from admissions and field work performed by the department's Biological/Geological Sciences Divisions.



Other revenue of \$210,000 includes a \$170,000 grant anticipated in 2009-10 from the IMLS for the Hall of Geological Wonders and Museum exhibit refurbishments. The balance of \$40,000 represents amounts from the San Bernardino County Museum Association for memberships, free day sponsorship, and miscellaneous marketing expense reimbursements.

Operating transfers in of \$80,000 include reimbursement from the department's reserve fund for preparation of exhibit fossils related to the Hall of Geological Wonders (\$50,000), transfer from the Museum Gift Shop to finance Museum operational costs (\$20,000), and a transfer from the Museum reserve fund for Geographical Information System (GIS) software licensing and Argus Museum Collection Database software licensing (\$10,000).

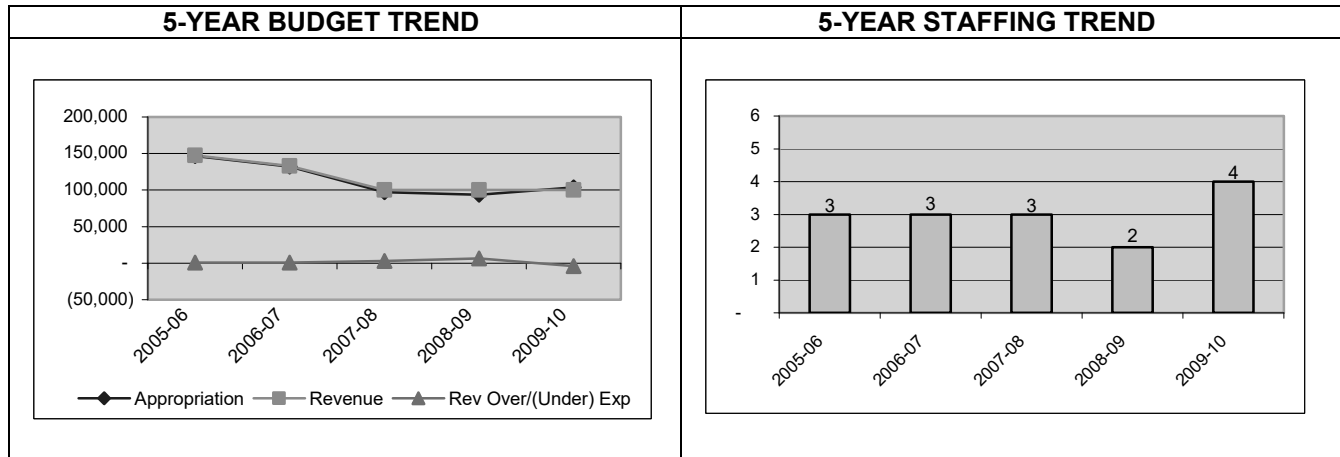


## Museum Store

### DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Store supports the Museum operations and makes an annual financial contribution to the Museum. The Garden Café offers snack products, pastries and bottled beverages and food items on major events to enhance the visitor experience.

### BUDGET HISTORY

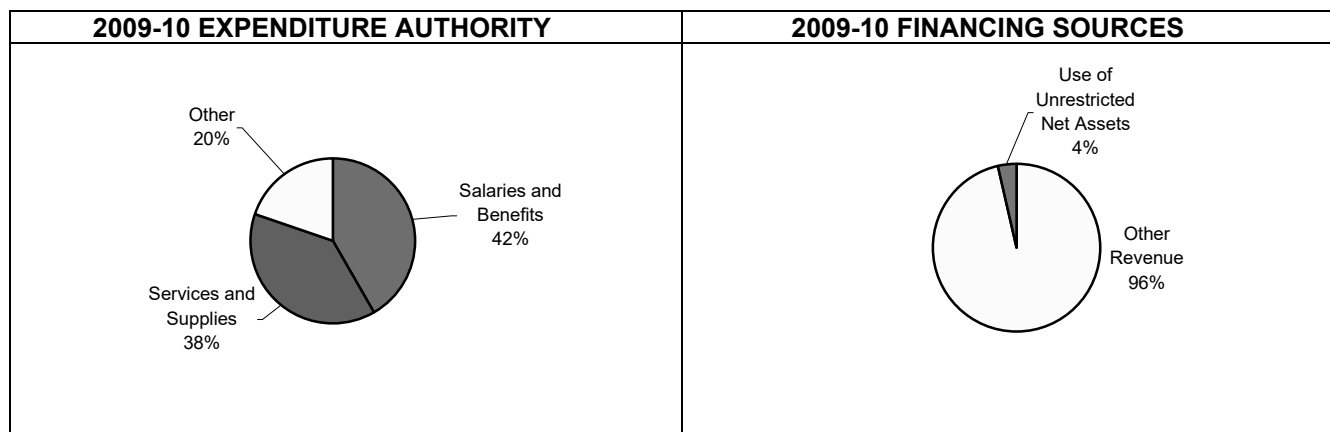


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	116,283	85,652	52,721	93,546	107,599
Departmental Revenue	100,163	98,608	85,995	100,000	93,196
Revenue Over/(Under) Exp	(16,120)	12,956	33,274	6,454	(14,403)
Budgeted Staffing				2	
Unrestricted Net Assets Available at Year End	7,141	20,097	17,918		3,516

Actual appropriation for 2008-09 was approximately \$14,000 greater than budget due to the purchase of additional inventory items for resale.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: County Museum  
 FUND: Museum Store

BUDGET UNIT: EMM CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Culture

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	106,537	67,754	35,855	47,288	44,866	43,387	(1,479)
Services and Supplies	9,301	2,386	1,392	49,850	28,219	39,977	11,758
Transfers	445	512	474	461	461	485	24
Total Appropriation	116,283	70,652	37,721	97,599	73,546	83,849	10,303
Operating Transfers Out	-	15,000	15,000	10,000	20,000	20,000	-
Total Requirements	116,283	85,652	52,721	107,599	93,546	103,849	10,303
<b>Departmental Revenue</b>							
Other Revenue	100,163	98,608	85,995	93,196	100,000	100,000	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	100,163	98,608	85,995	93,196	100,000	100,000	-
Rev Over/(Under) Exp	(16,120)	12,956	33,274	(14,403)	6,454	(3,849)	(10,303)
Budgeted Staffing:					2	4	2

Salaries and benefits of \$43,387 fund 4 part-time budgeted positions.

Services and supplies of \$39,977 include operating expenses and purchases for resale (inventory).

Operating transfers out of \$20,000 are budgeted for the County Museum's general fund budget unit to assist with financing its operations.

Other revenue of \$100,000 represents the store's projected sales revenue.



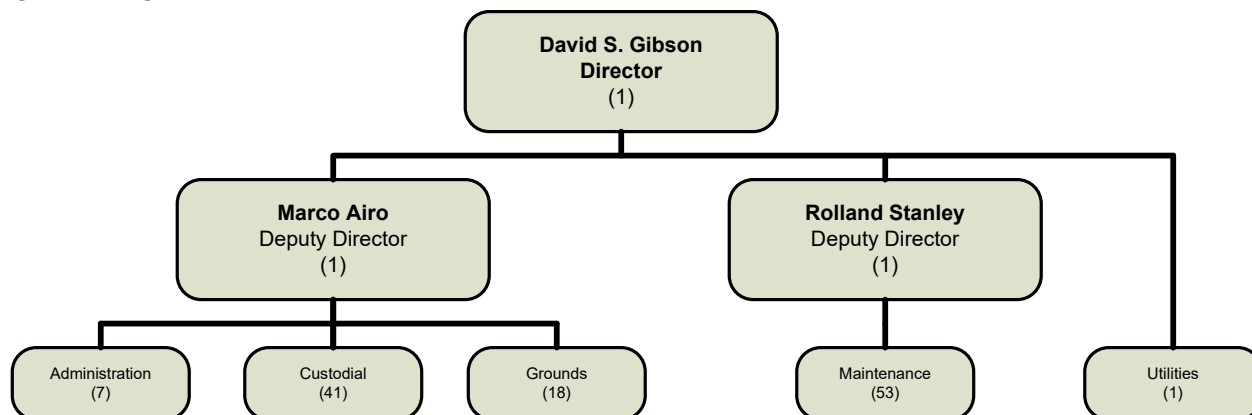
## FACILITIES MANAGEMENT DEPARTMENT

### David S. Gibson

#### MISSION STATEMENT

The Facilities Management Department serves the public by providing quality grounds, custodial, and maintenance services that enable departments and staff to effectively meet the expectations of their customers.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Reduce utility consumption/Implement sustainability projects.
2. Safeguard county facility assets.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage decrease in water consumption per project area. Based on meter readings at current time of project implementation.	N/A	25%	64%	25%
Number of Audits Completed	N/A	45	0	0

Performance measures for 2009-10 focus on reducing resource consumption through water-conservation projects and protection of facility assets. In the 2009-10 Business Plan, the Facilities Management Department assumed full staffing levels, however, due to staffing cuts, the department will be unable to complete 45 building audits in 2009-10 and has adjusted the target accordingly.

#### SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Staffing
<b>General Fund</b>				
Facilities Management	12,445,930	5,577,794	6,868,136	122
Utilities	18,895,726	1,178,164	17,717,562	1
<b>Total General Fund</b>	<b>31,341,656</b>	<b>6,755,958</b>	<b>24,585,698</b>	<b>123</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

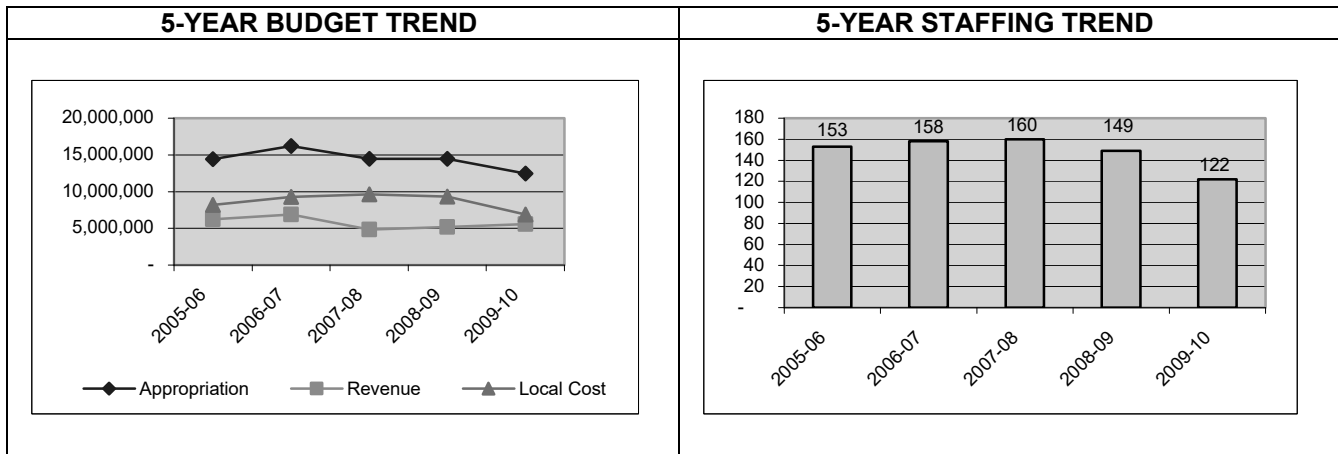


## Facilities Management

### DESCRIPTION OF MAJOR SERVICES

The Facilities Management Department serves the public by providing quality custodial, grounds, and maintenance services and enabling county department to effectively meet the expectations of their customers. The focus of the Custodial, Grounds, Maintenance, and Administration divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

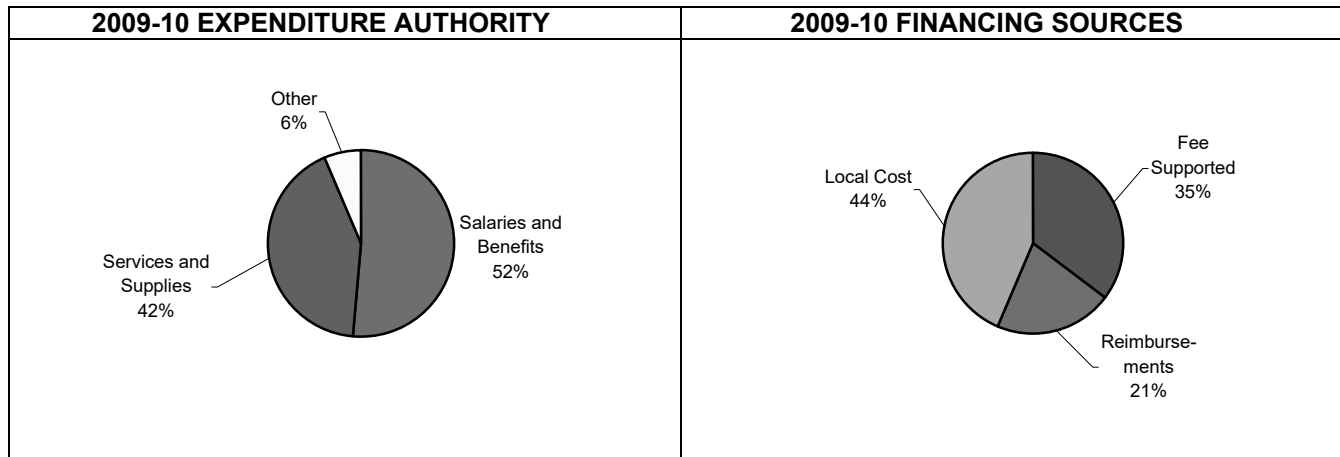
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	13,706,972	14,483,106	13,551,774	13,843,974	13,523,939
Departmental Revenue	5,372,902	5,656,524	4,325,191	5,174,237	4,747,939
Local Cost	8,334,070	8,826,582	9,226,583	8,669,737	8,776,000
Budgeted Staffing				139	

Actual departmental revenue for 2008-09 is less than modified budget because requisition work from other departments was lower than originally anticipated.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$1,059,901 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 15 positions, of which 12 were filled and the remainder is vacant.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(8)	(676,794)	-	(676,794)
Reduction made to salaries and benefits and services and supplies - deleted 7 filled positions including 1 Cost Estimator, 1 PSE, 2 Custodian I's, 1 Custodian II, 2 Grounds Caretaker I's and 1 vacant General Maint. Mechanic, general maintenance was reduced by \$73,000, other professional services were reduced by \$110,000, small tools and instruments were reduced by \$25,389, and noninventoriable equipment was reduced by \$47,708.				
Salary Reduction	(7)	(383,107)	-	(383,107)
Reduction made to salaries and benefits - deleted 7 positions including 1 vacant HVAC Mechanic, 1 vacant Office Assistant II, 2 filled General Maintenance Workers, 2 filled General Service Workers, and 1 filled Custodian I.				
<b>Total</b>	<b>(15)</b>	<b>(1,059,901)</b>	<b>-</b>	<b>(1,059,901)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$25,773 to the departmental budget to restore 5 filled positions. Additionally, the savings from the deferral of raises absorbed the remainder of the salary reduction. These adjustments are reflected in the following schedule that details the budget by appropriation unit and revenue source.





GROUP: Public and Support Services  
DEPARTMENT: Facilities Management  
FUND: General

BUDGET UNIT: AAA FMD  
FUNCTION: General  
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,372,443	9,025,076	9,478,651	9,371,862	9,496,055	8,101,219	(1,394,836)
Services and Supplies	6,040,188	6,125,395	7,545,235	7,342,837	8,189,795	6,620,855	(1,568,940)
Central Computer	31,833	37,713	51,984	52,227	52,227	65,660	13,433
Travel	-	-	-	5,419	8,300	3,300	(5,000)
Equipment	17,902	42,339	53,700	-	52,000	-	(52,000)
Vehicles	26,144	11,892	-	-	-	-	-
Transfers	26,806	846,395	441,655	1,043,115	993,462	1,003,874	10,412
Total Exp Authority	14,515,316	16,088,810	17,571,225	17,815,460	18,791,839	15,794,908	(2,996,931)
Reimbursements	(808,344)	(1,605,704)	(4,019,451)	(4,291,521)	(4,311,988)	(3,348,978)	963,010
Total Appropriation	13,706,972	14,483,106	13,551,774	13,523,939	14,479,851	12,445,930	(2,033,921)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	43,288	-	31,268	10,174	-	-	-
Current Services	5,329,614	5,656,524	4,291,453	4,599,851	5,039,237	5,577,794	538,557
Other Revenue	-	-	-	1,840	-	-	-
Other Financing Sources	-	-	2,470	1,147	-	-	-
Total Revenue	5,372,902	5,656,524	4,325,191	4,613,012	5,039,237	5,577,794	538,557
Operating Transfers In	-	-	-	134,927	135,000	-	(135,000)
Total Financing Sources	5,372,902	5,656,524	4,325,191	4,747,939	5,174,237	5,577,794	403,557
Local Cost	8,334,070	8,826,582	9,226,583	8,776,000	9,305,614	6,868,136	(2,437,478)
Budgeted Staffing					149	122	(27)

Salaries and benefits of \$8,101,219 fund 122 budgeted positions and include a decrease of \$1,394,836 and 27 budgeted positions. This net reduction of positions is due to the deletion of 10 budgeted vacant positions for the 2008-09 8% mid-year cut, 8 budgeted positions (7 filled and 1 vacant) for the 2009-10 8% cut, 2 vacant budgeted positions for the salary reduction, and 7 budgeted filled positions for the elimination of the Home Repair program.

Services and supplies of \$6,620,855 funds various contracts for custodial and grounds services and includes the costs related to building maintenance. The net decrease of \$1,568,940 is primarily composed of numerous reductions in all divisions including: a decrease of \$270,289 for the costs associated with the Home Repair program which was eliminated for 2009-10; a decrease of \$906,004 in Maintenance due to budget cuts, loss of revenue and the transfer of court facilities to the state; a decrease of \$126,045 in Custodial due to budget cuts; a decrease of \$256,469 in Grounds due to budget cuts, loss of revenue and the transfer of court facilities to the state; and a decrease in Administration of \$21,142 due to budget cuts.

Travel of \$3,300 includes a decrease of \$5,000 and finances travel to outlying areas for facility maintenance work.

Transfers of \$1,003,874 reflect a net increase of \$10,412 primarily due to the increase in allocation of departmental administrative overhead reimbursed from the Utilities budget unit and increases in EHAP charges.

Reimbursements of \$3,348,978 are payments from general fund departments for special custodial, grounds, and maintenance service requests and department overhead. This reflects a decrease of \$963,010 primarily due to reimbursements associated with the Home Repair program that has been eliminated in 2009-10 and an anticipated decrease in requests for reimbursable projects and requisition work from county departments.

Departmental revenue of \$5,577,794 is primarily from non general fund departments for special custodial, grounds, and maintenance requests. The overall net increase of \$538,557 is primarily a result of available minor CIP and paint and carpet revenue available through the county CIP program and an increase in revenue from the Administrative Office of the Courts as a result of the Court Facility Transfers.

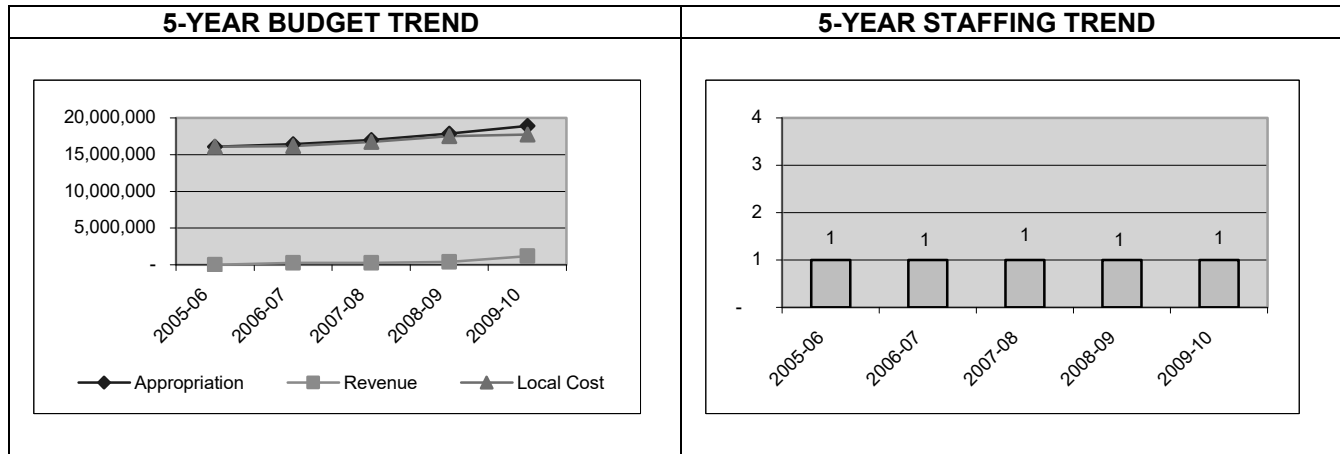


## Utilities

### DESCRIPTION OF MAJOR SERVICES

The county's utility budget unit finances the cost of electricity, natural gas, water, sewage, refuse disposal, and other related costs for county-owned and various leased facilities.

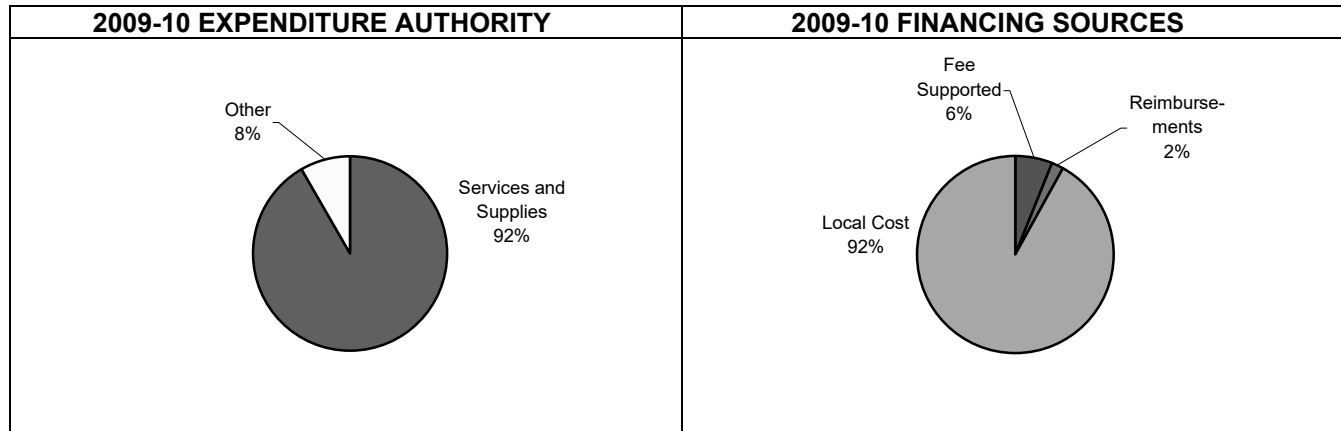
### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	14,719,997	17,393,161	16,645,883	17,760,605	17,665,034
Departmental Revenue	367,637	306,949	191,530	371,082	181,924
Local Cost	14,352,360	17,086,212	16,454,353	17,389,523	17,483,109
Budgeted Staffing				1	

Actual departmental revenue for 2008-09 is less than modified budget by \$189,158 primarily due to operating transfers in not being received because the department did not implement approved business process improvement projects and revenue was less than anticipated due to lower than expected utilities consumption.

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by a salary reduction. This reduction was a decrease of \$4,574 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was not impacted.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of State/Federal Budget Change	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	-	(4,574)	-	(4,574)
Reductions made to services and supplies - special department expense.				
<b>Total</b>	<b>-</b>	<b>(4,574)</b>	<b>-</b>	<b>(4,574)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services  
DEPARTMENT: Facilities Management - Utilities  
FUND: General

BUDGET UNIT: AAA UTL  
FUNCTION: General  
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	76,390	77,456	86,851	84,201	87,022	93,474	6,452
Services and Supplies	14,478,977	17,069,828	15,752,679	16,497,961	16,766,984	17,583,694	816,710
Central Computer	-	843	906	906	906	992	86
Transfers	470,000	588,108	1,227,906	1,545,352	1,438,092	1,618,329	180,237
Total Exp Authority	15,025,367	17,736,235	17,068,342	18,128,420	18,293,004	19,296,489	1,003,485
Reimbursements	(305,370)	(343,074)	(422,459)	(463,386)	(413,808)	(400,763)	13,045
Total Appropriation	14,719,997	17,393,161	16,645,883	17,665,034	17,879,196	18,895,726	1,016,530
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	230,084	4,587	-	-	-	-	-
Current Services	137,553	280,799	178,350	177,010	246,082	1,178,164	932,082
Other Revenue	-	21,563	13,180	4,914	-	-	-
Total Revenue	367,637	306,949	191,530	181,924	246,082	1,178,164	932,082
Operating Transfers In	-	-	-	-	125,000	-	(125,000)
Total Financing Sources	367,637	306,949	191,530	181,924	371,082	1,178,164	807,082
Local Cost	14,352,360	17,086,212	16,454,353	17,483,109	17,508,114	17,717,562	209,448
Budgeted Staffing					1	1	-

Salaries and benefits of \$93,474 fund 1 budgeted position. The increase of \$6,452 is due to retirement increases.

Services and supplies of \$17,583,694 finance utility costs. The increase of \$816,710 is primarily due to the funding of special projects including the West Valley Water Interconnection at Glen Helen and an approved California Public Utilities Commission electricity rate increase.

Transfers of \$1,618,329 includes a net increase of \$180,237 primarily due to the county's share of utilities for courthouses as stipulated in the Court Facility Transfer Agreements.

Reimbursements of \$400,763 are for costs reimbursed from the Superintendent of Schools and includes a decrease of \$13,045 due to anticipated consumption levels for 2009-10.

Departmental revenue of \$1,178,164 consists of charges for utility costs passed on to customers and third parties that occupy county-owned space. The increase of \$807,082 is primarily due to full-year revenue expected from the Administrative Office of the Courts for utility charges for courthouses transferred in 2008-09.

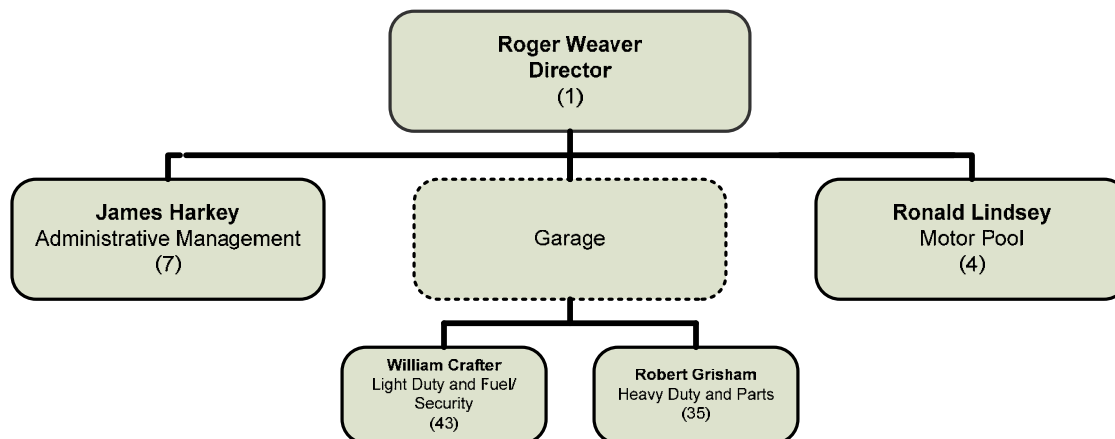


## FLEET MANAGEMENT Roger Weaver

### MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and related services to the officials and employees of the county so that they may, in turn, provide services that promote health, safety, well being, and quality of life to the residents of the county.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Maintain current high levels of customer service and user satisfaction.
2. Decrease vehicle downtime for preventative maintenance and routine repairs.
3. Sustain Green County Initiative by reducing overall motor pool vehicle emissions.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of respondents satisfied with Fleet Management services.	98%	95%	97%	95%
Percentage of programmed maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	78%	76%	75%	76%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	85%	85%	83%	85%

### SUMMARY OF BUDGET UNITS

	2009-10			
	Operating Exp	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	12,408,040	12,355,000	(53,040)	86
Motor Pool	13,576,700	14,479,000	902,300	4
<b>Total - All Funds</b>	25,984,740	26,834,000	849,260	90

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



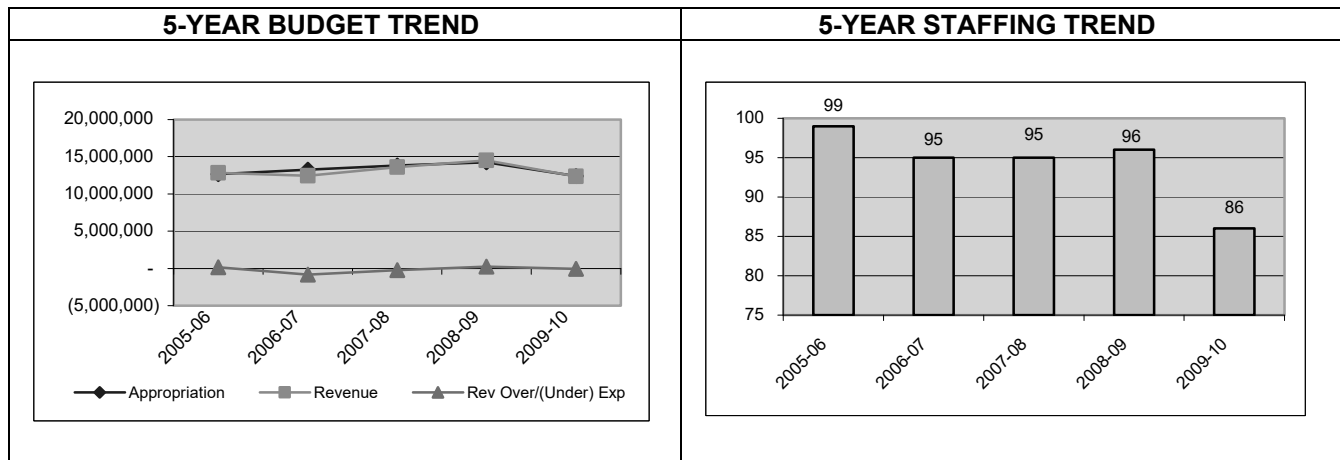
## Garage

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

The Garage budget unit is an internal services fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET HISTORY

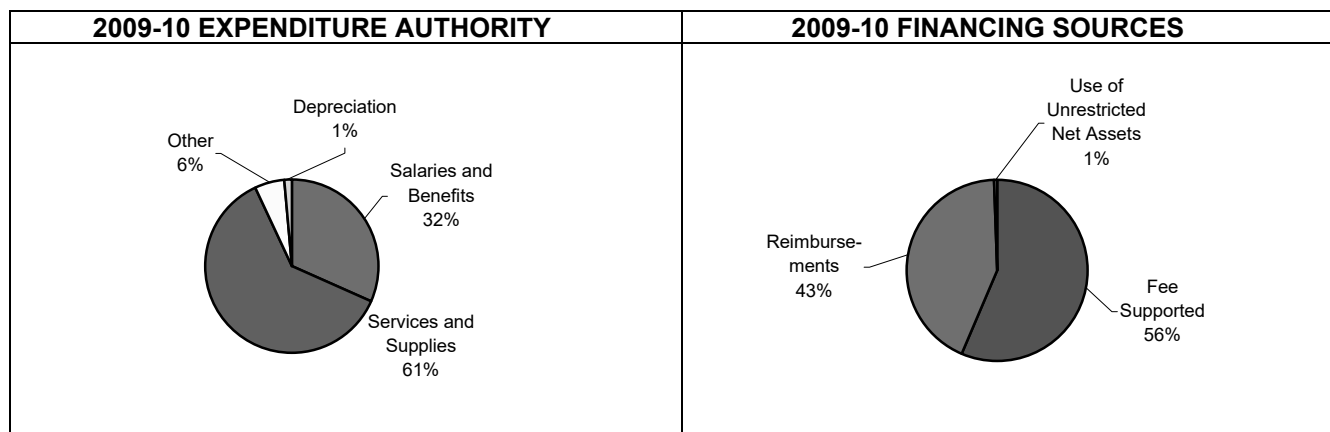


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	12,359,046	12,654,267	13,406,334	14,225,859	11,358,998
Departmental Revenue	11,804,063	12,208,423	13,358,602	14,483,400	12,020,186
Revenue Over/(Under) Exp	(554,983)	(445,844)	(47,732)	257,541	661,188
Budgeted Staffing				96	
Fixed Assets	470,199	17,564	22,137	49,000	37,048
Unrestricted Net Assets Available at Year End	11,197	(216,398)	91,293		490,000

Actual appropriation for 2008-09 is less than modified budget due to savings in salaries and benefits and lower than planned demand for services and gasoline and its costs. Consequently, these savings result in less actual revenue than the modified budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Fleet Management  
 FUND: Garage

BUDGET UNIT: ICB VHS  
 FUNCTION: General  
 ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,691,953	6,898,667	6,984,269	6,687,510	7,392,478	6,886,834	(505,644)
Services and Supplies	11,937,806	12,274,855	13,997,897	12,112,693	14,262,392	13,286,216	(976,176)
Central Computer	35,463	42,784	44,143	42,472	42,472	48,730	6,258
Travel	-	-	-	19,600	21,000	23,000	2,000
Transfers	564,854	799,715	868,887	1,202,071	1,253,317	1,147,260	(106,057)
Total Exp Authority	19,230,076	20,016,021	21,895,196	20,064,346	22,971,659	21,392,040	(1,579,619)
Reimbursements	(7,235,155)	(7,736,958)	(8,808,530)	(9,153,148)	(9,193,600)	(9,353,500)	(159,900)
Total Appropriation	11,994,921	12,279,063	13,086,666	10,911,198	13,778,059	12,038,540	(1,739,519)
Depreciation	268,435	273,100	290,000	345,000	345,000	300,000	(45,000)
Operating Transfers Out	95,690	102,104	29,668	102,800	102,800	69,500	(33,300)
Total Requirements	12,359,046	12,654,267	13,406,334	11,358,998	14,225,859	12,408,040	(1,817,819)
<b>Departmental Revenue</b>							
Use of Money and Prop	53,217	67,226	70,353	47,581	68,000	52,000	(16,000)
State, Fed or Gov't Aid	166	-	575	-	-	-	-
Current Services	11,743,636	12,139,751	13,265,084	11,914,511	14,415,400	12,303,000	(2,112,400)
Other Revenue	7,044	1,446	16,940	3,094	-	-	-
Other Financing Sources	-	-	5,650	55,000	-	-	-
Total Revenue	11,804,063	12,208,423	13,358,602	12,020,186	14,483,400	12,355,000	(2,128,400)
Rev Over/(Under) Exp	(554,983)	(445,844)	(47,732)	661,188	257,541	(53,040)	(310,581)
				Budgeted Staffing	96	86	(10)
<b>Fixed Assets</b>							
Improvement to Structures	470,199	-	-	-	-	-	-
Equipment	-	17,564	22,137	37,048	49,000	95,000	46,000
Total Fixed Assets	470,199	17,564	22,137	37,048	49,000	95,000	46,000

Salaries and benefits of \$6,886,834 fund 86 budgeted positions. The net decrease of \$505,644 reflects decreased workers' compensation charges, retirement costs and the deletion of 10 vacant positions. The decrease of 10 budgeted staffing represents the deletion of an Administrative Supervisor I, an Equipment Parts Specialist I, a Fiscal Assistant, an Office Assistant II and a Public Service Employee, and 2 Custodian I's. The remainder represents a mid-year, Board-approved 3 budgeted staffing decrease.

Services and supplies of \$13,286,216 include \$7.7 million for the purchase of fuel and \$4.0 million for the purchase of automotive parts and payments of sublet services. The decrease of \$976,176 is due to cost and demand adjustments for fuel, parts, sublet services and liability insurance costs, and it is partially offset by an increase in COWCAP charges.

Travel of \$23,000 includes \$14,000 for conferences/training, \$3,000 for motor pool daily rental, \$4,000 for meals/hotel/mileage and \$2,000 for air travel. The increase of \$2,000 is for conferences/training and motor pool daily rental, and it is mainly offset by a decrease in hotel and air travel.



Transfers of \$1,147,260 include \$708,000 for intra-department charges between the Garage's cost centers and \$282,000 for the remainder of vehicle charges paid to Motor Pool. The decrease of \$106,057 is due primarily to a decreased need for intra-department charges between the Garage's cost centers.

Reimbursements of \$9,353,500 are primarily received from Motor Pool for fuel, maintenance, repairs and allocated department overhead. The balance of reimbursements is for intra-department charges between the Garage's cost centers. The increase of \$159,900 is due mainly to increases in maintenance and repairs, the number of miles driven and the number of Global Positioning System (GPS) devices installed, and it is primarily offset by a decrease in gasoline costs and intra-department charges between the Garage's cost centers.

Operating transfers out of \$69,500 represents a repayment to Motor Pool for prior-year's projects for the replacement of fuel tanks and an upgrade of the heating, ventilation and air conditioning (HVAC) units in the department's buildings 1 and 6. The decrease of \$33,300 is due to unforeseeable cancellation of building construction in Barstow Service Center.

Current services revenue of \$12,303,000 is from maintenance and repair services, and from the sale of fuel. The decrease of \$2,112,400 is due primarily to decreasing demand and cost of gasoline and decreasing demand for maintenance and repair services.

Fixed assets of \$95,000 is primarily for the Garage's various shops performing revenue-generating functions. The increase of \$46,000 is primarily due to various equipment needed in the revenue-generating shops.



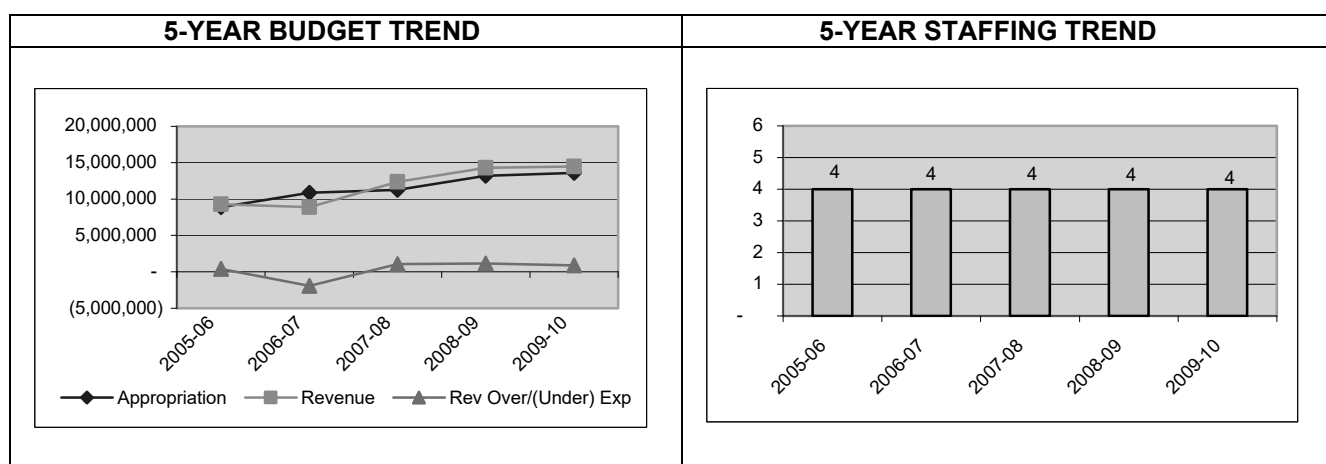
## Motor Pool

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET HISTORY



### PERFORMANCE HISTORY

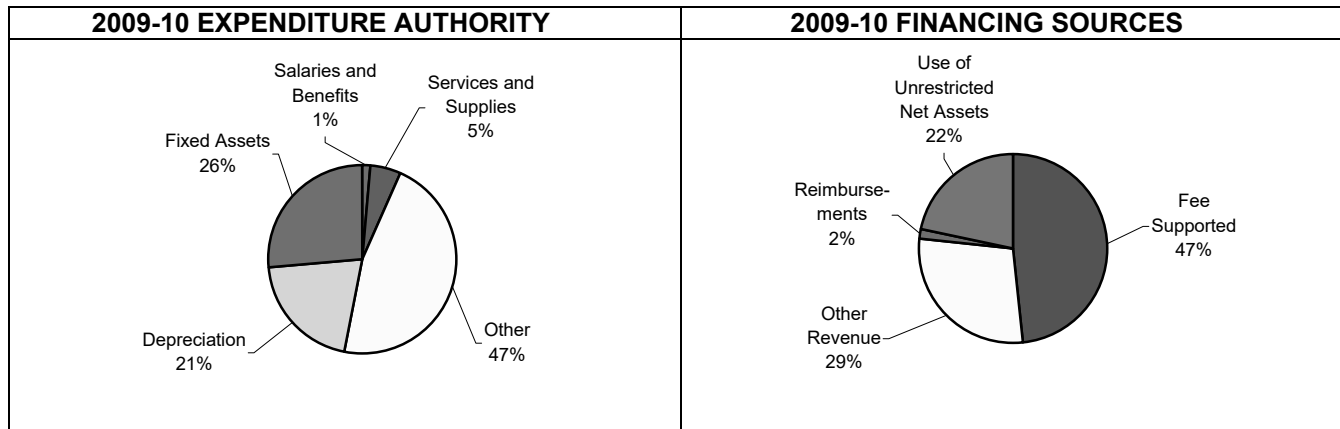
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	10,235,900	11,059,794	12,081,352	13,169,738	12,829,765
Departmental Revenue	9,081,927	11,334,246	13,218,045	14,306,500	14,489,812
Revenue Over/(Under) Exp	(1,153,973)	274,452	1,136,693	1,136,762	1,660,047
Budgeted Staffing				4	
Fixed Assets	3,032,580	4,131,273	4,991,699	5,475,000	4,434,729
Unrestricted Net Assets Available at Year End	7,200,860	7,107,392	6,299,509		5,600,000

Actual appropriation for 2008-09 is less than modified budget due to unforeseeable cancellation in a new building construction project in Barstow Service Center.

Actual departmental revenue for 2008-09 is more than modified budget due to increases in miles driven by the user departments and in number of vehicles for which monthly fixed charges are collected.



## ANALYSIS OF FINAL BUDGET



## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
MSRC Clean Transportation Funding's AB2766 Subvention Funds	-	-	(24,600)	(24,600)
The program administered through SCAQMD reduces the maximum MSRC Match Funding contribution from \$74,600 per entity to \$50,000 per entity.				
<b>Total</b>	-	-	(24,600)	(24,600)

GROUP: Public and Support Services  
DEPARTMENT: Fleet Management  
FUND: Motor Pool

BUDGET UNIT: IBA VHS  
FUNCTION: General  
ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	188,438	212,044	230,104	241,981	232,300	243,400	11,100
Services and Supplies	790,749	577,676	902,062	1,028,353	968,503	1,003,968	35,465
Central Computer	3,319	4,149	3,510	2,947	3,314	3,061	(253)
Travel	-	-	-	1,750	4,000	7,000	3,000
Transfers	6,810,439	7,188,379	8,314,421	8,384,062	8,384,421	8,646,371	261,950
Total Exp Authority	7,792,945	7,982,248	9,450,097	9,659,093	9,592,538	9,903,800	311,262
Reimbursements	(108,137)	(248,279)	(262,861)	(284,137)	(287,800)	(282,100)	5,700
Total Appropriation	7,684,808	7,733,969	9,187,236	9,374,956	9,304,738	9,621,700	316,962
Depreciation	2,551,092	2,700,000	2,850,000	3,390,000	3,390,000	3,870,000	480,000
Operating Transfers Out	-	625,825	44,116	64,809	475,000	85,000	(390,000)
Total Requirements	10,235,900	11,059,794	12,081,352	12,829,765	13,169,738	13,576,700	406,962
<b>Departmental Revenue</b>							
Use of Money and Prop	325,106	318,538	308,926	148,201	218,000	150,000	(68,000)
State, Fed or Gov't Aid	-	-	-	-	74,400	49,800	(24,600)
Current Services	5,748,766	6,311,587	7,894,092	8,778,729	8,802,300	9,059,700	257,400
Other Revenue	2,470,171	4,198,672	4,568,355	4,681,860	4,619,000	4,660,000	41,000
Other Financing Sources	528,684	502,649	446,672	881,022	490,000	490,000	-
Total Revenue	9,072,727	11,331,446	13,218,045	14,489,812	14,203,700	14,409,500	205,800
Operating Transfers In	9,200	2,800	-	-	102,800	69,500	(33,300)
Total Financing Sources	9,081,927	11,334,246	13,218,045	14,489,812	14,306,500	14,479,000	172,500
Rev Over/(Under) Exp	(1,153,973)	274,452	1,136,693	1,660,047	1,136,762	902,300	(234,462)
				Budgeted Staffing	4	4	-
<b>Fixed Assets</b>							
Equipment	-	-	-	-	145,000	80,000	(65,000)
Vehicles	3,032,580	4,131,273	4,991,699	4,434,729	5,330,000	4,900,000	(430,000)
Total Fixed Assets	3,032,580	4,131,273	4,991,699	4,434,729	5,475,000	4,980,000	(495,000)



Salaries and benefits of \$243,400 fund 4 budgeted positions.

Services and supplies of \$1,003,968 include \$428,000 for liability insurance costs, \$132,000 for COWCAP charges, \$234,000 for the monthly charges of Global Positioning System (GPS) devices for existing Motor Pool vehicles, and \$62,000 to install new decals on county vehicles. The increase of \$35,465 reflects increases in monthly charges expenditures for installed GPS devices and in liabilities insurance costs, and it is partially offset by a decrease in COWCAP charges and by reclassifying some costs from services and supplies to transfers and operating transfers out.

Travel of \$7,000 includes \$4,600 for conferences/training and \$1,500 for hotel. The increase of \$3,000 is primarily for attending conferences/training with the related costs for hotel, meals and mileage reimbursements.

Transfers of \$8,646,371 include primarily payments to the Garage budget unit for fuel, maintenance, and repairs for Motor Pool vehicles. The increase of \$261,950 is due primarily to rising maintenance and repair costs, the number of vehicles in which GPS device is installed, and it is partially offset by a decrease in gasoline costs.

Reimbursements of \$282,100 primarily include payments from the Garage budget unit for miles driven by vehicles assigned to the Garage. The decrease of \$5,700 is due to a decrease in miles driven by the vehicles.

Operating transfers out of \$85,000 represents the costs for re-paving motor pool's parking lot. The decrease of \$390,000 reflects the unforeseeable cancellation of building construction project in Barstow Service Center.

Total departmental revenue of \$14,409,500 includes an increase of \$205,800 primarily due to increases in miles driven and in number of vehicles for which the monthly fixed charges are collected. In addition, \$49,800 was budgeted for a Board-approved grant application to South Coast Air Quality Management District (SCAQMD) for the purchase of Global Positioning System (GPS) devices. The amount of the grant application reflects a decrease of \$24,600 from the prior year.

Operating transfers in of \$69,500 constitute partial payment from the Garage for projects completed in the prior year. The decrease of \$33,300 represents partial payment for the planned 2008-09 project.

The budget for vehicle purchases is decreasing by \$430,000 because the number of vehicles to be purchased in 2009-10 will decrease, as part of the 8% cost reduction directed by the CAO. Equipment of \$80,000 reflects an anticipated need for the use of generators by county departments. The decrease of \$65,000 in equipment is primarily due to the less anticipated need for the generators.

During its regular purchasing cycle, Fleet Management will continue replacing the existing fleet with ultra low emission vehicles (ULEV) or better, including hybrids and other low emission technologies. It is estimated that the entire fleet will consist of only ULEV's (or better) by 2012-13 (excluding a small percentage of specialty vehicles).

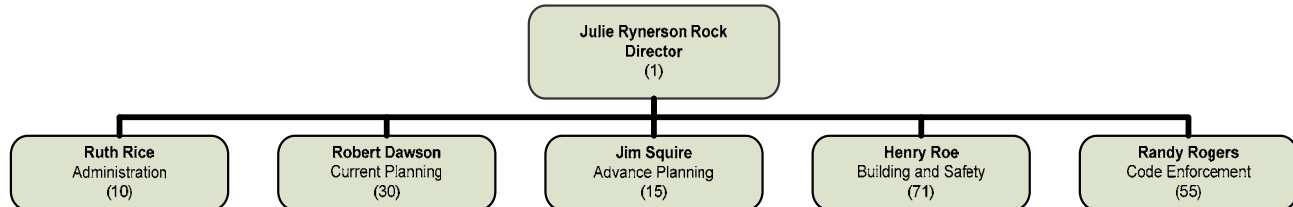
## LAND USE SERVICES

### Julie Rynerson Rock

#### MISSION STATEMENT

The Land Use Services Department is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Advance Planning: Decrease processing times for initial Environmental Review for applications submitted to the Current Planning Division.
2. Current Planning: Decrease the processing time for "applications accepted" as complete or return to applicant in a timely fashion.
3. Building and Safety: Decrease the processing time for plan review services to the adopted service standards of residential - 10 working days; subdivisions and multi-residential - 20 working days; and grading and non residential - 30 working days.
4. Code Enforcement: Increase the number of initial inspections performed from the date of receiving complaint.
5. Fire Hazard Abatement: Decrease the processing time for abatements requiring a warrant.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of applications processed for initial environmental review within five working days. (2007-08 - 249 Applications required an ER)	N/A	New	90%	95%
Percentage of applications accepted as complete or returned to applicant within proposed time frame. (2007-08 - 873 Applications were filed)	98%	99%	99%	99%
Percentage of plan reviews completed within proposed time frames. (2007-08 - 4,719 Plan Reviews completed)	95%	98%	98%	99%
Percent of initial inspections completed within one week of receiving complaint. Base is 5,000 estimated complaints per fiscal year.	N/A	New	70%	72%
Percent of abatements performed within four weeks of posting a warrant.	N/A	New	80%	90%



**SUMMARY OF BUDGET UNITS**

	<b>2009-10</b>			
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Staffing</b>
<b><u>General Fund</u></b>				
Land Use Services - Administration	-	-	-	11
Land Use Services - Current Planning	3,165,256	3,165,256	-	30
Land Use Services - Advance Planning	3,929,714	2,437,633	1,492,081	15
Land Use Services - Building and Safety	8,390,773	8,390,773	-	71
Land Use Services - Code Enforcement	4,440,405	859,800	3,580,605	33
Land Use Services - Fire Hazard Abatement	2,888,411	2,888,411	-	22
Total General Fund	22,814,559	17,741,873	5,072,686	182

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

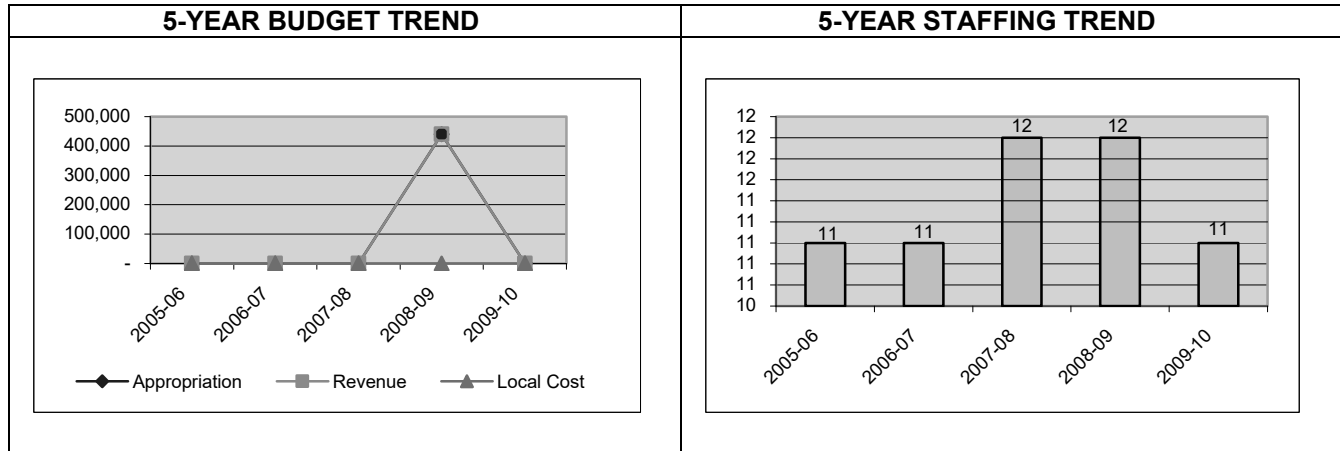


## Administration

### DESCRIPTION OF MAJOR SERVICES

The Administration Division provides administrative support including centralized budgeting, personnel, and automation services to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement, and Fire Hazard Abatement divisions.

### BUDGET HISTORY



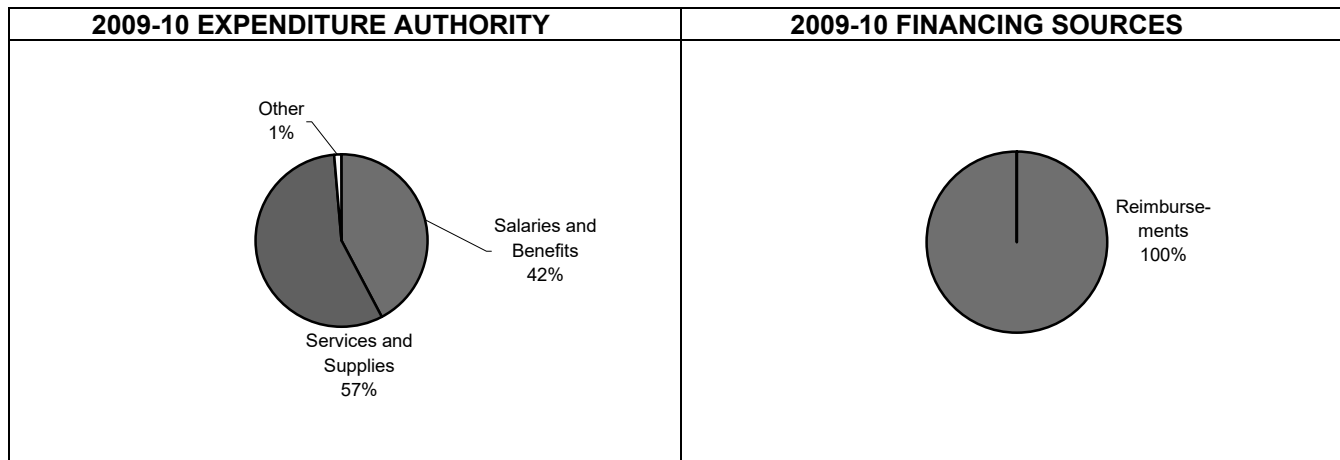
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	168	182	703	440,000	440,662
Departmental Revenue	3,501	-	-	440,000	439,668
Local Cost	(3,333)	182	703	-	994
Budgeted Staffing				12	

Actual appropriation and departmental revenue for 2008-09 of \$439,668 was for a one-time Business Process Improvement (BPI) project approved in the 2008-09 budget process. Funds were used to develop and implement a third-party web based enhancement, which will enable a countywide, end-to-end electronic process for development and construction plan review.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Land Use Services - Administration  
 FUND: General

BUDGET UNIT: AAA LUS  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	847,056	931,347	925,873	990,729	1,123,770	1,032,657	(91,113)
Services and Supplies	690,157	856,198	1,134,364	1,560,079	1,745,609	1,340,973	(404,636)
Central Computer	11,514	21,361	34,925	33,685	33,685	26,780	(6,905)
Travel	-	-	-	6,161	14,500	9,500	(5,000)
Equipment	10,019	-	-	86,816	-	-	-
Transfers	2,020	2,821	3,605	30,235	44,165	34,913	(9,252)
Total Exp Authority	1,560,766	1,811,727	2,098,767	2,707,705	2,961,729	2,444,823	(516,906)
Reimbursements	(1,560,598)	(1,811,545)	(2,098,064)	(2,267,043)	(2,521,729)	(2,444,823)	76,906
Total Appropriation	168	182	703	440,662	440,000	-	(440,000)
<b>Departmental Revenue</b>							
Current Services	3,115	-	-	-	-	-	-
Other Revenue	386	-	-	-	-	-	-
Total Revenue	3,501	-	-	-	-	-	-
Operating Transfers In	-	-	-	439,668	440,000	-	(440,000)
Total Financing Sources	3,501	-	-	439,668	440,000	-	(440,000)
Local Cost	(3,333)	182	703	994	-	-	-
Budgeted Staffing					12	11	(1)

Salaries and benefits of \$1,032,657 fund 11 budgeted positions. The net decrease of \$91,113 is primarily due to the deletion of a vacant Staff Analyst II.

Services and supplies of \$1,340,973 include a net decrease of \$404,636 primarily due to a \$440,000 decrease in computer software and hardware expense and other professional services associated with the one-time BPI funded Project Dox, a \$32,000 decrease in general office expense, and a \$47,024 decrease in ISD systems development charges offset by an increase of \$106,337 in COWCAP charges.

Travel of \$9,500 includes a net decrease of \$5,000 and reflects anticipated travel costs for job related activities such as California State Association of Counties (CSAC) committee meetings, Greenhouse Gas Emissions meetings, memberships in professional organizations, and staff training.

All expenditures in this budget unit, totaling \$2,444,823, are fully reimbursed from the department's operational budgets, which results in a net decrease of \$76,906 in reimbursements.

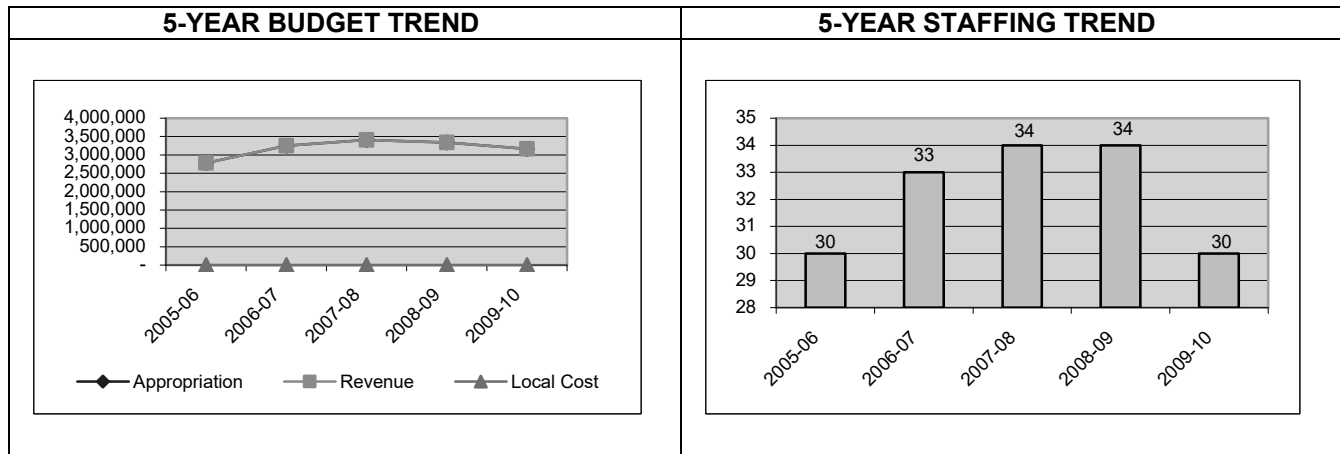


## Current Planning

### DESCRIPTION OF MAJOR SERVICES

The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, professional staff assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

### BUDGET HISTORY



### PERFORMANCE HISTORY

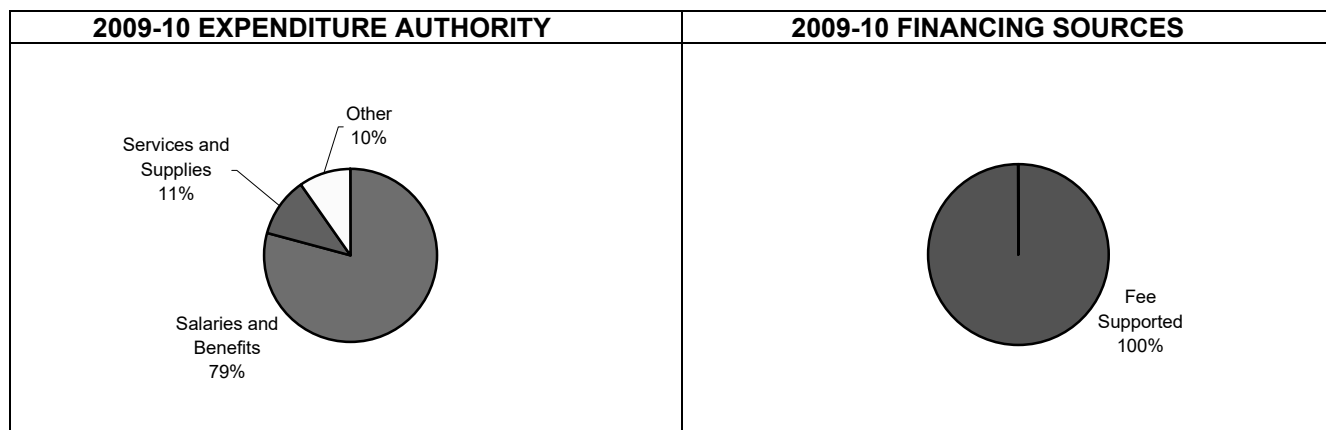
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,514,949	2,962,050	3,123,423	3,435,080	3,228,126
Departmental Revenue	2,519,159	2,959,531	2,923,902	3,335,080	3,135,687
Local Cost	(4,210)	2,519	199,521	100,000	92,439
Budgeted Staffing				34	

Actual appropriation for 2008-09 is less than modified budget primarily due to the deletion of a Land Use Technician II and the vacancy of various planner positions.

Actual departmental revenue for 2008-09 is also less than modified budget due to a reduced amount of billable hours.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Land Use Services - Current Planning  
 FUND: General

BUDGET UNIT: AAA CUR  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,957,868	2,280,706	2,258,696	2,342,646	2,637,995	2,513,459	(124,536)
Services and Supplies	244,694	331,283	521,455	386,491	324,970	310,434	(14,536)
Central Computer	42,964	28,694	32,874	52,084	52,084	36,676	(15,408)
Travel	-	-	-	7,402	10,700	10,700	-
Vehicles	-	24,992	-	-	-	-	-
Transfers	280,673	307,625	321,648	450,753	320,581	305,237	(15,344)
Total Exp Authority	2,526,199	2,973,300	3,134,673	3,239,376	3,346,330	3,176,506	(169,824)
Reimbursements	(11,250)	(11,250)	(11,250)	(11,250)	(11,250)	(11,250)	-
Total Appropriation	2,514,949	2,962,050	3,123,423	3,228,126	3,335,080	3,165,256	(169,824)
<b>Departmental Revenue</b>							
Use of Money and Prop	-	-	46,689	17,264	-	-	-
Current Services	2,519,763	2,958,205	2,867,499	3,115,863	3,335,080	3,165,256	(169,824)
Other Revenue	(604)	1,326	9,714	2,560	-	-	-
Total Revenue	2,519,159	2,959,531	2,923,902	3,135,687	3,335,080	3,165,256	(169,824)
Local Cost	(4,210)	2,519	199,521	92,439	-	-	-
Budgeted Staffing					34	30	(4)

Salaries and benefits of \$2,513,459 fund 30 budgeted positions. The net decrease of \$124,536 is due to the deletion of four positions.

Services and supplies of \$310,434 includes a decrease of \$14,536 primarily due to a decrease in professional services and ISD systems development charges, and it is partly offset by an increase in general office expense, GIS services, and vehicle charges.

Travel of \$10,700 reflects anticipated travel costs for training of \$9,700 and membership dues of \$1,000. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$305,237 are the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The decrease of \$15,344 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division.

Current services revenue of \$3,165,256 is for the provision of planning services and includes a decrease of \$169,824 due to fewer projected projects submitted for review in 2009-10.

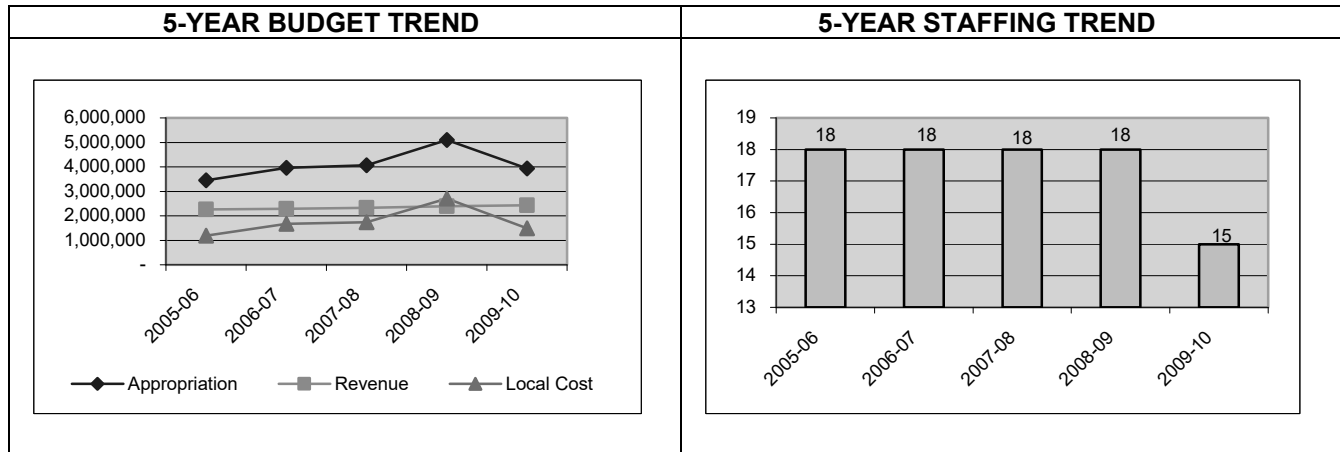


## Advance Planning

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division prepares short and long-range plans for the development of the county and the conservation of its resources, including the county general plan and various specific plans. In addition, this division is responsible for inspections of mining facilities and mine reclamation plans, and provides professional staff assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances. This division prepares the county general plan every ten to fifteen years.

### BUDGET HISTORY



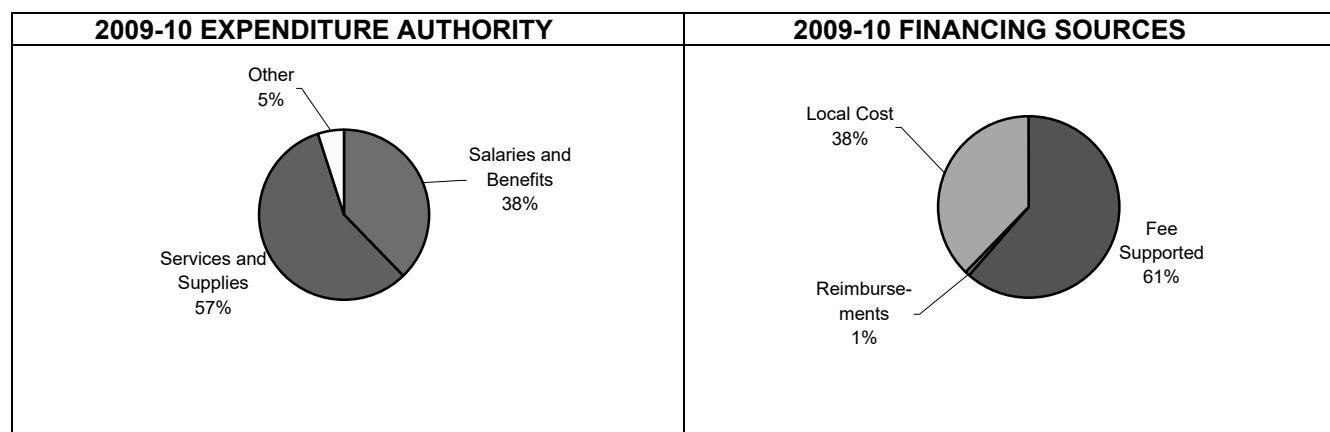
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,201,701	2,604,064	2,848,181	5,111,546	3,483,347
Departmental Revenue	1,007,295	1,018,133	1,082,780	2,424,235	775,350
Local Cost	1,194,406	1,585,931	1,765,401	2,687,311	2,707,997
Budgeted Staffing				18	

Actual appropriation for 2008-09 is less than modified budget due to vacant planner positions resulting from recruitment and retention issues and decreased professional services expenditures due to reduced Environmental Impact Review (EIR) requirements.

Actual departmental revenue for 2008-09 is less than modified budget because of fewer than anticipated EIR's completed.



**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$211,253 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was decreased by 2 vacant positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(1)	(137,983)	-	(137,983)
Reduction made to salaries and benefits - deleted 1 vacant Office Assistant II and full year savings due to cuts made in 2008-09.				
Salary Reduction	(1)	(73,270)	-	(73,270)
Reduction made to salaries and benefits - deleted 1 vacant GIS Tech II.				
<b>Total</b>	<b>(2)</b>	<b>(211,253)</b>	<b>-</b>	<b>(211,253)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services  
 DEPARTMENT: Land Use Services - Advance Planning  
 FUND: General

BUDGET UNIT: AAA ADV  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,277,890	1,436,749	1,508,695	1,491,956	1,714,391	1,499,615	(214,776)
Services and Supplies	832,420	1,063,796	1,199,600	1,780,403	3,181,307	2,234,481	(946,826)
Central Computer	-	18,536	20,634	21,558	21,558	17,009	(4,549)
Travel	-	-	-	9,513	12,500	12,500	-
Transfers	180,495	190,831	154,576	215,241	201,210	201,433	223
Total Exp Authority	2,290,805	2,709,912	2,883,505	3,518,671	5,130,966	3,965,038	(1,165,928)
Reimbursements	(89,104)	(105,848)	(35,324)	(35,324)	(35,324)	(35,324)	-
Total Appropriation	2,201,701	2,604,064	2,848,181	3,483,347	5,095,642	3,929,714	(1,165,928)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	257,069	(101,950)	-	-	-
Current Services	999,115	1,012,896	821,914	876,067	2,383,858	2,435,633	51,775
Other Revenue	8,180	5,237	3,797	1,233	7,000	2,000	(5,000)
Total Revenue	1,007,295	1,018,133	1,082,780	775,350	2,390,858	2,437,633	46,775
Local Cost	1,194,406	1,585,931	1,765,401	2,707,997	2,704,784	1,492,081	(1,212,703)
Budgeted Staffing					18	15	(3)

Salaries and benefits of \$1,499,615 fund 15 budgeted positions and include a decrease of \$214,776 as a result of the deletion of 3 vacant positions to meet budget reduction requirements.

Services and supplies of \$2,234,481 funds basic operations but also includes \$2,015,071 for contract services related to the completion of various environmental impact reports of which \$320,000 are funded through local cost and \$1,695,071 are funded by the applicant through fees included in the county's fee ordinance. Additionally, 2009-10 includes a net reduction of \$946,826 primarily due to the removal of one-time funding of \$980,000 which was approved in the 2008-09 budget process for the completion of various plans.

Travel of \$12,500 reflects anticipated travel costs for continuing education requirements of \$10,500 and memberships of \$2,000 for certified planners. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$201,433 are the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The increase of \$223 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division.

Reimbursements of \$35,324 are payments from Land Use Services Building and Safety budget unit for support services provided.

Departmental revenue of \$2,437,633 includes an increase of \$46,775 and is primarily from increased planning services and the preparation of environmental impact reports.

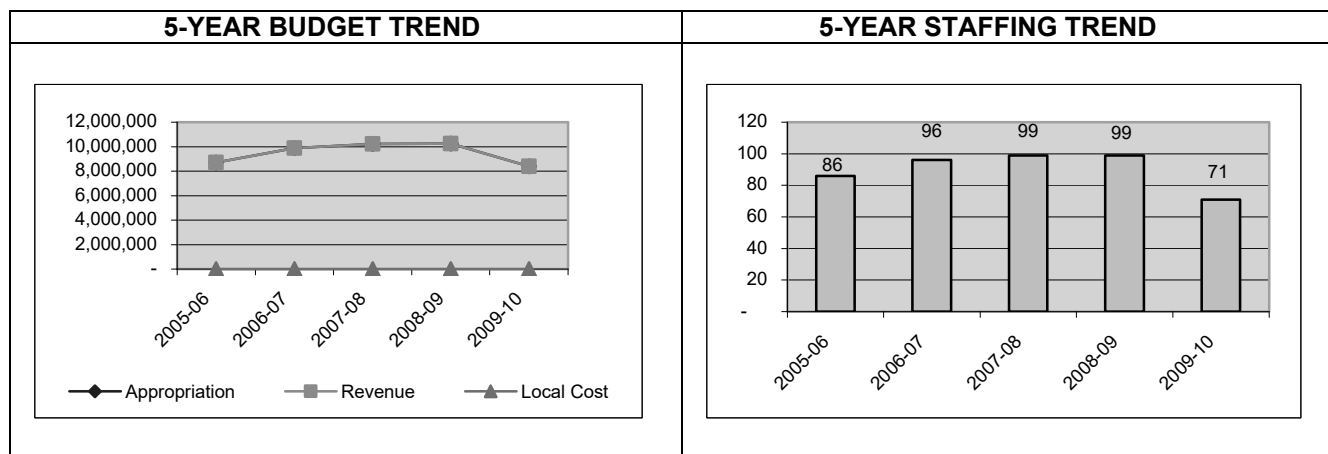


## Building and Safety

### DESCRIPTION OF MAJOR SERVICES

The Building and Safety Division administers construction and occupancy standards to safeguard life, health, and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

### BUDGET HISTORY



### PERFORMANCE HISTORY

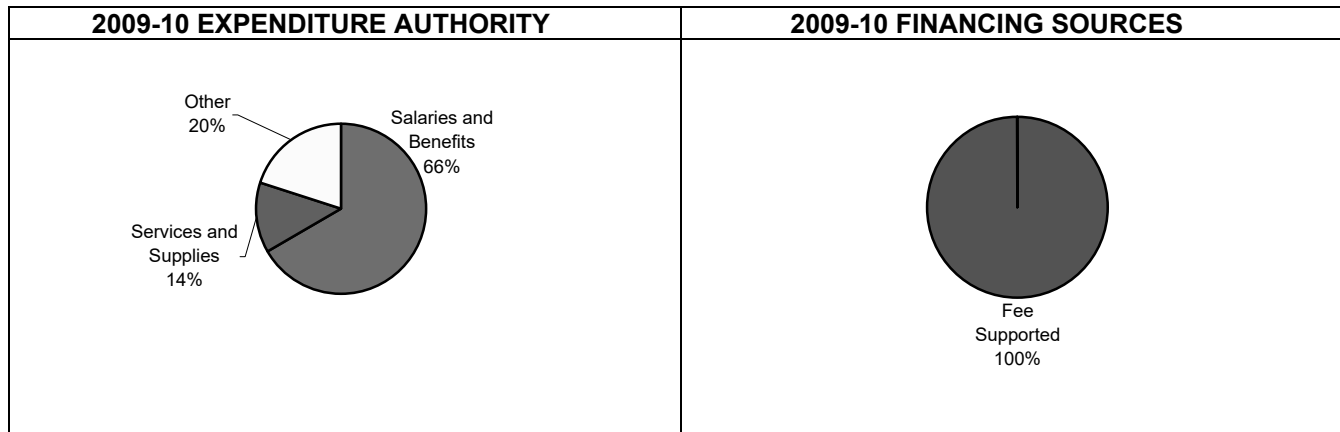
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	7,840,181	8,734,641	8,565,707	10,244,406	7,771,614
Departmental Revenue	7,506,953	8,734,281	8,311,243	10,244,406	7,368,898
Local Cost	333,228	360	254,464	-	402,716
Budgeted Staffing				99	

Actual appropriation for 2008-09 is less than modified budget due to vacant positions and a decreased need for professional services. Professional services have decreased because of a reduction in plan review requests.

Actual departmental revenue for 2008-09 is less than modified budget due to a decrease in demand for services which resulted in general fund financing or local cost needed.



## ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Land Use Services - Building and Safety  
 FUND: General

BUDGET UNIT: AAA BNS  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	5,599,797	6,039,289	5,965,335	5,260,363	7,165,179	5,585,704	(1,579,475)
Services and Supplies	1,175,771	1,205,251	1,105,075	799,288	1,114,003	962,973	(151,030)
Central Computer	56,241	69,656	95,032	169,769	169,769	122,333	(47,436)
Travel	-	-	-	16,082	92,500	52,500	(40,000)
Vehicles	(1,500)	158,678	-	-	-	-	-
Transfers	1,010,351	1,265,370	1,460,265	1,526,112	1,702,955	1,667,263	(35,692)
Total Exp Authority	7,840,660	8,738,244	8,625,707	7,771,614	10,244,406	8,390,773	(1,853,633)
Reimbursements	(479)	(3,603)	(60,000)	-	-	-	-
Total Appropriation	7,840,181	8,734,641	8,565,707	7,771,614	10,244,406	8,390,773	(1,853,633)
<b>Departmental Revenue</b>							
Licenses & Permits	7,336,799	8,530,860	8,168,004	7,294,996	9,944,406	8,255,773	(1,688,633)
State, Fed or Gov't Aid	730	-	689	-	-	-	-
Current Services	21,681	113,325	76,790	24,361	200,000	100,000	(100,000)
Other Revenue	147,743	90,096	65,760	49,541	100,000	35,000	(65,000)
Total Revenue	7,506,953	8,734,281	8,311,243	7,368,898	10,244,406	8,390,773	(1,853,633)
Local Cost	333,228	360	254,464	402,716	-	-	-
				Budgeted Staffing	99	71	(28)

Salaries and benefits of \$5,585,704 fund 71 budgeted positions. The decrease of \$1,579,475 reflects the net deletion of 28 vacant positions to meet revenue estimates.

Services and supplies of \$962,973 includes a net decrease of \$151,030 primarily due to reductions in general office expense of \$100,000, non-inventoriable equipment of \$90,000, other professional services of \$75,000, vehicle charges of \$46,078 for returned vehicles, and courier and printing of \$20,000.

Travel of \$52,500 includes a net decrease of \$40,000 and reflects anticipated travel costs for training of \$13,000 resulting from the adoption of the International Building Codes in January 2008, training materials of \$15,000, seminars of \$10,000, memberships of \$4,500, and private mileage of \$10,000. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$1,667,263 are the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The decrease of \$35,692 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division.

Departmental revenue of \$8,390,773 includes a decrease of \$1,853,633 based on the reduced demand for services and will fully offset projected expenditures.

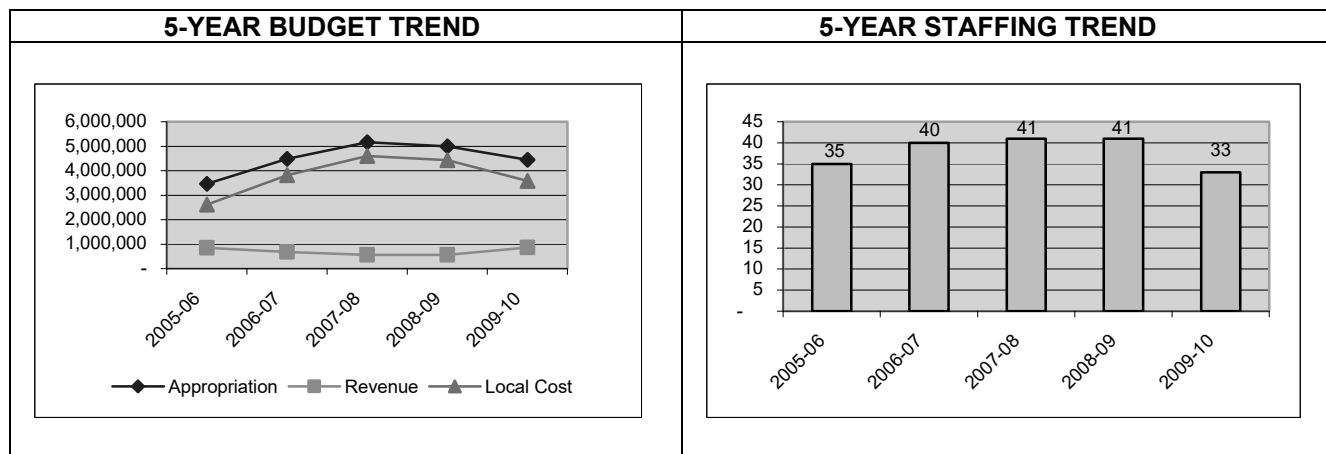


## Code Enforcement

### DESCRIPTION OF MAJOR SERVICES

The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

### BUDGET HISTORY



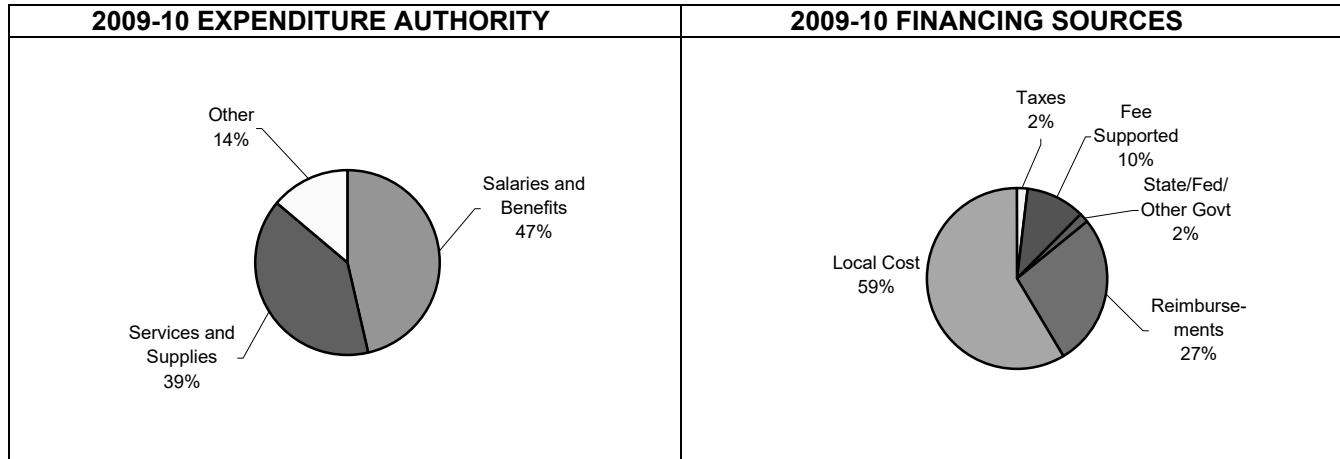
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,460,524	4,484,906	4,700,861	4,789,072	4,724,574
Departmental Revenue	847,990	673,706	181,124	625,300	333,184
Local Cost	2,612,534	3,811,200	4,519,737	4,163,772	4,391,390
Budgeted Staffing				41	

Actual appropriation for 2008-09 is less than modified budget because of savings in salaries and benefits due to vacant Code Enforcement Officer and clerical positions.

Actual departmental revenue for 2008-09 is less than the modified budget due to less than expected licenses and permits processing and special assessment receipts. Additional general fund financing or local cost was required.



**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$515,520 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 8 filled and 1 vacant positions.

**IMPACTS DUE TO BUDGET REDUCTION**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(7)	(354,680)	-	(354,680)
Reduction made to salaries and benefits and services and supplies - deleted 1 filled Code Enforcement Supervisor, 4 filled Code Enforcement Officer II's, 1 filled Office Assistant II, 1 vacant Code Enforcement Officer III, vehicles were reduced by \$44,357 and travel was reduced by \$3,000.				
Salary Reduction	(2)	(160,840)	-	(160,840)
Reduction made to salaries and benefits - deleted 2 filled Code Enforcement Officer II's.				
<b>Total</b>	<b>(9)</b>	<b>(515,520)</b>	<b>-</b>	<b>(515,520)</b>

At the 2009-10 budget hearing, the preceding salary reduction was adjusted with additional appropriation and local cost in the amount of \$22,209 to the departmental budget to restore 2 filled positions. Additionally, the savings from the deferral of raises absorbed the remainder of the salary reduction. These adjustments are reflected in the following schedule that details the budget by appropriation unit.





GROUP: Public and Support Services  
DEPARTMENT: Land Use Services - Code Enforcement  
FUND: General

BUDGET UNIT: AAA CEN  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,527,755	2,961,973	3,315,114	3,242,297	3,469,067	2,842,803	(626,264)
Services and Supplies	756,013	1,233,716	975,342	779,948	1,839,963	2,341,569	501,606
Central Computer	26,022	35,546	52,135	89,904	89,904	64,666	(25,238)
Travel	-	-	-	3,693	10,000	7,000	(3,000)
Equipment	-	101,043	4,275	-	-	-	-
Vehicles	15,692	75,056	18,580	-	-	-	-
Transfers	252,069	282,078	717,581	797,961	803,593	856,132	52,539
Total Exp Authority	3,577,551	4,689,412	5,083,027	4,913,803	6,212,527	6,112,170	(100,357)
Reimbursements	(117,027)	(204,506)	(382,166)	(189,229)	(1,218,732)	(1,671,765)	(453,033)
Total Appropriation	3,460,524	4,484,906	4,700,861	4,724,574	4,993,795	4,440,405	(553,390)
<b>Departmental Revenue</b>							
Taxes	121,619	146,308	56,216	30,996	125,000	125,000	-
Licenses & Permits	98,718	226,519	48,571	108,702	110,000	110,000	-
Use of Money and Prop	310	-	-	-	-	-	-
State, Fed or Gov't Aid	419,067	160,976	(29,601)	-	-	99,500	99,500
Current Services	197,822	133,536	104,939	126,509	325,300	525,300	200,000
Other Revenue	3,914	6,367	999	65,000	-	-	-
Other Financing Sources	6,540	-	-	1,977	-	-	-
Total Revenue	847,990	673,706	181,124	333,184	560,300	859,800	299,500
Local Cost	2,612,534	3,811,200	4,519,737	4,391,390	4,433,495	3,580,605	(852,890)
Budgeted Staffing					41	33	(8)

Salaries and benefits of \$2,842,803 fund 33 budgeted positions. The decrease of \$626,264 reflects the transfer of 1 position to Fire Hazard Abatement and the deletion of 7 budgeted positions (6 filled and 1 vacant) to meet budget reductions in local cost as previously mentioned.

Services and supplies of \$2,341,569 include a net increase of \$501,606 primarily due to an increase in professional services for Community Development Block Grant (CDBG) funded demolition/rehabilitation and blight projects of \$550,687 and offset by an \$11,000 reduction in temporary help services and a \$44,357 reduction in vehicle charges due to vehicles being turned in.

Travel of \$7,000 includes a reduction of \$3,000 and reflects anticipated costs for memberships of \$1,000 and training of \$6,000 related to Code Enforcement. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$856,132 includes an increase of \$52,539 and reflects \$412,684 for division's allocation for departmental administrative costs which are transferred to the Land Use Services Administration budget unit and \$362,711 for expenses paid to County Counsel for legal services. The increase is primarily due to an increase in County Counsel charges and for Sheriff dispatch services which was previously budgeted in special department expense.

Reimbursements of \$1,671,765 are from non-general fund departments including Economic Development, Solid Waste and Redevelopment Agency (RDA) for blight, litter, and graffiti abatement. The net increase of \$453,033 is primarily due to the increase of CDBG funded projects offset by changes in reimbursements from RDA for code enforcement services.

Departmental revenue of \$859,800 is primarily for licenses and permits and includes an increase of \$200,000 from Public Works - Solid Waste for services around county landfills and the anticipated award of \$99,500 for an Off Highway Vehicle Grant from the state.

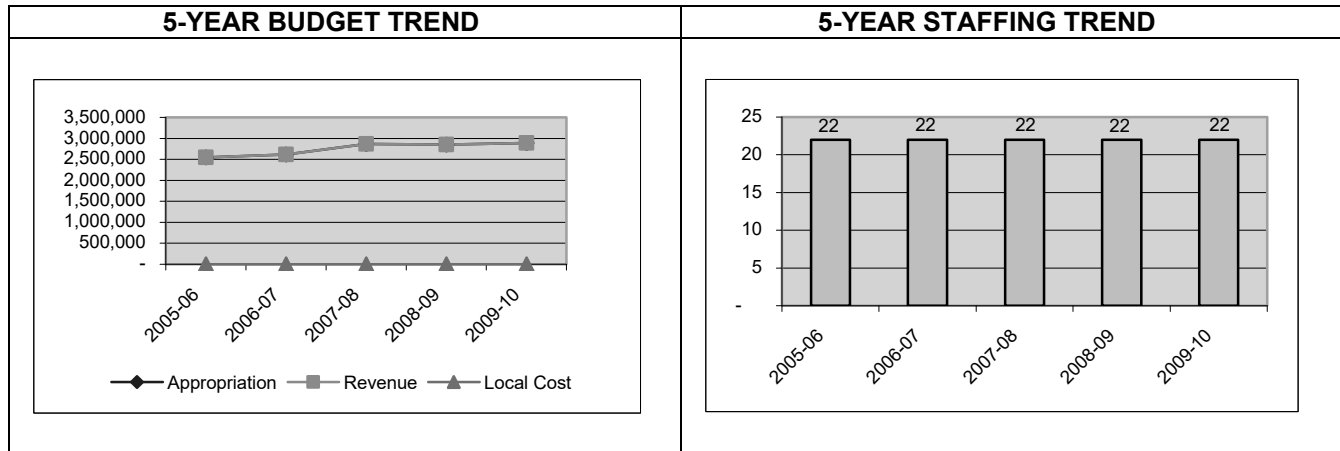


## Fire Hazard Abatement

### DESCRIPTION OF MAJOR SERVICES

Through the Fire Hazard Abatement program, the Code Enforcement Division enforces the county's Fire and Hazardous Trees Ordinance in unincorporated portions of the county, as well as under contract to certain cities and fire districts. These services include inspections, notifications to property owners, and removal of hazards caused by vegetation and flammable debris.

### BUDGET HISTORY



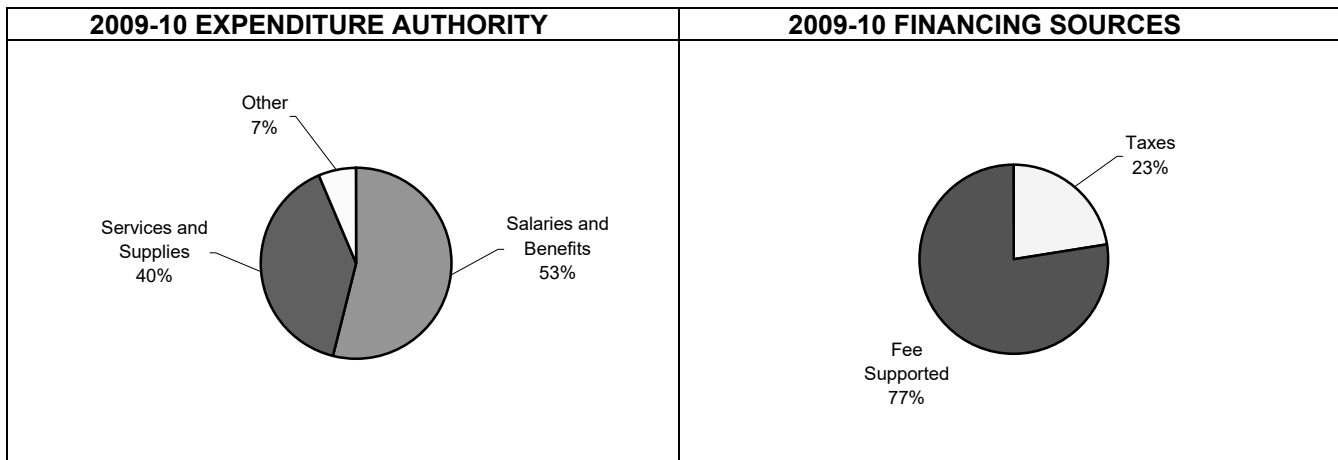
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,086,905	2,371,623	2,745,579	2,851,163	2,625,459
Departmental Revenue	2,087,755	2,372,526	2,745,579	2,851,163	(950,154)
Local Cost	(850)	(903)	-	-	3,575,613
Budgeted Staffing				22	

Actual appropriation for 2008-09 is less than modified budget because of a decrease in services and supplies costs due primarily to reduced computer hardware purchases and agricultural services offset by increases in Information Service Department (ISD) systems development costs and vehicle charges.

Actual departmental revenue for 2008-09 is less than modified budget due to disallowed accrual of prior year special assessment tax revenues and prior year and current year accounts receivable deemed uncollectable in the current period. General fund financing or local cost was required.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Land Use Services - Fire Hazard Abatement  
 FUND: General

BUDGET UNIT: AAA WAB  
 FUNCTION: Public Protection  
 ACTIVITY: Protective Inspection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,226,652	1,340,874	1,489,796	1,455,322	1,528,035	1,557,108	29,073
Services and Supplies	712,146	876,304	1,064,774	991,013	1,103,865	1,118,161	14,296
Central Computer	16,593	19,610	19,568	30,843	30,843	25,125	(5,718)
Equipment	24,791	18,641	-	-	-	-	-
Transfers	106,723	119,136	171,441	148,281	188,420	188,017	(403)
Total Exp Authority	2,086,905	2,374,565	2,745,579	2,625,459	2,851,163	2,888,411	37,248
Reimbursements	-	(2,942)	-	-	-	-	-
Total Appropriation	2,086,905	2,371,623	2,745,579	2,625,459	2,851,163	2,888,411	37,248
<b>Departmental Revenue</b>							
Taxes	482,378	490,880	574,449	496,456	700,000	650,000	(50,000)
Current Services	1,606,190	1,882,064	2,171,472	(1,444,246)	2,151,163	2,238,411	87,248
Other Revenue	(813)	(418)	(342)	(2,364)	-	-	-
Total Revenue	2,087,755	2,372,526	2,745,579	(950,154)	2,851,163	2,888,411	37,248
Local Cost	(850)	(903)	-	3,575,613	-	-	-
Budgeted Staffing					22	22	-

Salaries and benefits of \$1,557,108 fund 22 budgeted positions, which is an increase of \$29,073.

Services and supplies of \$1,118,161 provides for basic operations including \$735,000 for contracted abatement services and \$165,000 for vehicle services. Additionally, it represents a net increase of \$14,296 primarily due to increases in agricultural services contract and computer hardware expense.

Transfers of \$188,017 primarily include \$182,676 for the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The net decrease of \$403 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division and decreases in associated Employee Health and Productivity charges.

Departmental revenue of \$2,888,411 is from contracting agencies and property owners and is increased due to the increase in anticipated work load for 2009-10.

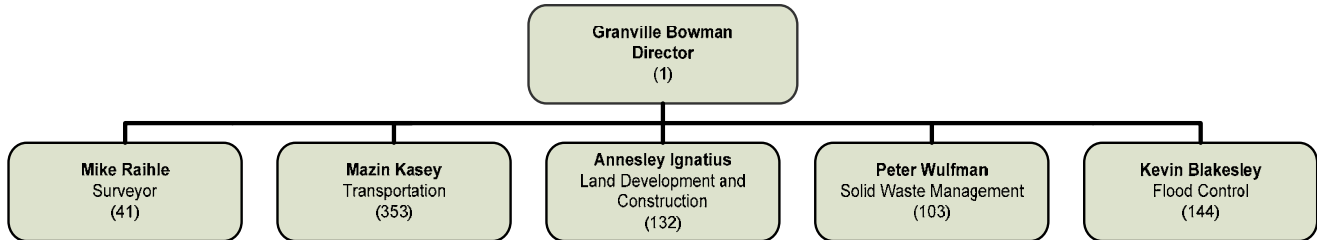


## PUBLIC WORKS Granville Bowman

### MISSION STATEMENT

The Department of Public Works provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibility include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and county surveyor functions.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. **Surveyor** - Provide timely map and plan check services for customers.
2. **Transportation** – Provide for the safety and maintenance of county maintained roads.
3. **Solid Waste Management** – Maintain the level of efficiency concerning landfill space utilization.
4. **Flood Control District** – Improve flood protection and increase water recharge at District facilities.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
<b>Surveyor:</b>				
Percentage of parcel maps completed within 65 working days (2007-08), 60 working days (2008-09), and 40 working days (2009-10).	100%	100%	100%	100%
Percentage of record of surveys completed within 75 working days (2007-08), 70 working days (2008-09), and 50 working days (2009-10).	100%	100%	100%	100%
Percentage of corner records completed within 75 working days (2007-08), 70 working days (2008-09), and 35 working days (2009-10).	100%	100%	100%	100%
Percentage of final maps completed within 35 working days (2007-08), 35 working days (2008-09), and 30 working days (2009-10).	100%	100%	100%	100%
<b>Transportation:</b>				
Average Pavement Condition Index (PCI) of county maintained roads.	77	75	78	76
<b>Solid Waste Management:</b>				
Pounds of trash per cubic yard of capacity - Low Volume Sites.	1,104	1,030	1,104	1,100
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,177	1,170	1,177	1,180
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,360	1,130	1,360	1,360
<b>Flood Control District:</b>				
Acre-feet of water recharge at Flood Control District basins.	20,385	22,000	27,300	24,000
Number of miles of District levee certified or Flood Control District facilities studied to meet FEMA standards.	N/A	36	49	75
The 2008-09 amounts listed above for Solid Waste Management are estimates. The actual density amounts will not be calculated until October, 2009. However, these actual amounts will be included in the County's 2010-11 Business Plan.				



## SUMMARY OF BUDGET UNITS

2009-10					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b>Surveyor Function:</b>					
Surveyor	4,754,089	4,507,402	246,687		41
Survey Monument Preservation	202,594	40,000		162,594	-
<b>Transportation Division:</b>					
Road Operations	82,090,507	69,791,702		12,298,805	444
High Desert Corridor Project	2,132,367	1,941,483		190,884	-
Facilities Development Plans	8,934,025	583,280		8,350,745	-
Measure I Program	30,693,421	9,975,209		20,718,212	-
Regional Development Mitigation Plan	2,914,615	363,564		2,551,051	-
<b>Solid Waste Management Division:</b>					
Operations	86,188,172	62,966,267		(23,221,905)	103
Site Closure and Maintenance	8,714,809	4,924,198		(3,790,611)	-
Site Enhancement, Expansion and Acquisition	12,263,558	2,927,487		(9,336,071)	-
Environmental Fund	14,712,332	18,557,592		3,845,260	-
Environmental Mitigation Fund	3,196,725	2,520,315		(676,410)	-
<b>Flood Control District:</b>					
Consolidated Funds	133,349,386	89,216,082		44,133,304	186
Equipment Fund	1,724,001	2,935,000		1,210,999	
<b>TOTAL</b>	<b>391,870,601</b>	<b>271,249,581</b>	<b>246,687</b>	<b>88,405,595</b>	<b>(31,968,738)    774</b>

Note: The Flood Control District is reported separately in the Special Districts budget book.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

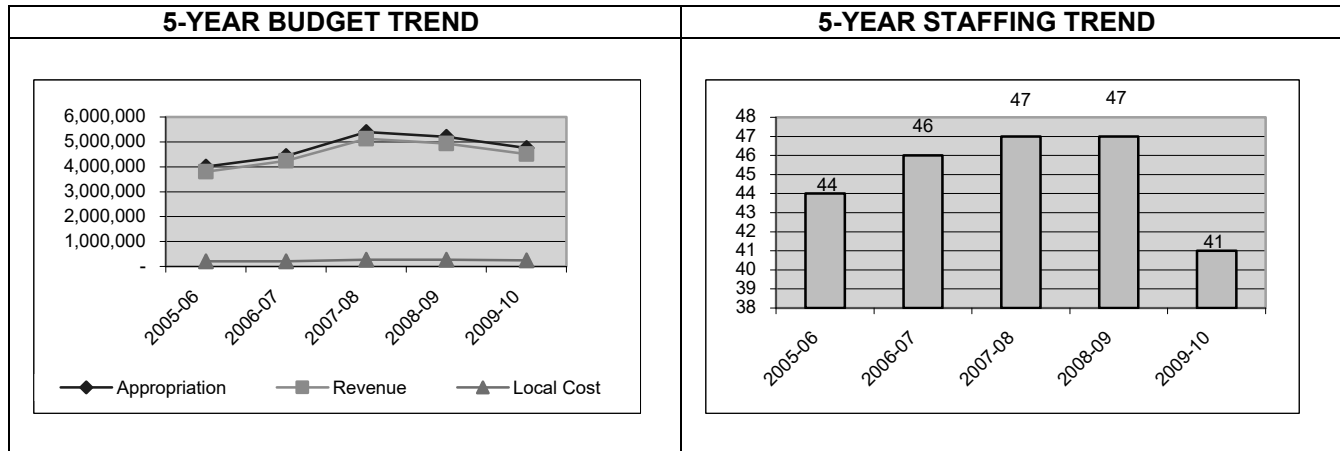


## Surveyor

### DESCRIPTION OF MAJOR SERVICES

The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments.

### BUDGET HISTORY

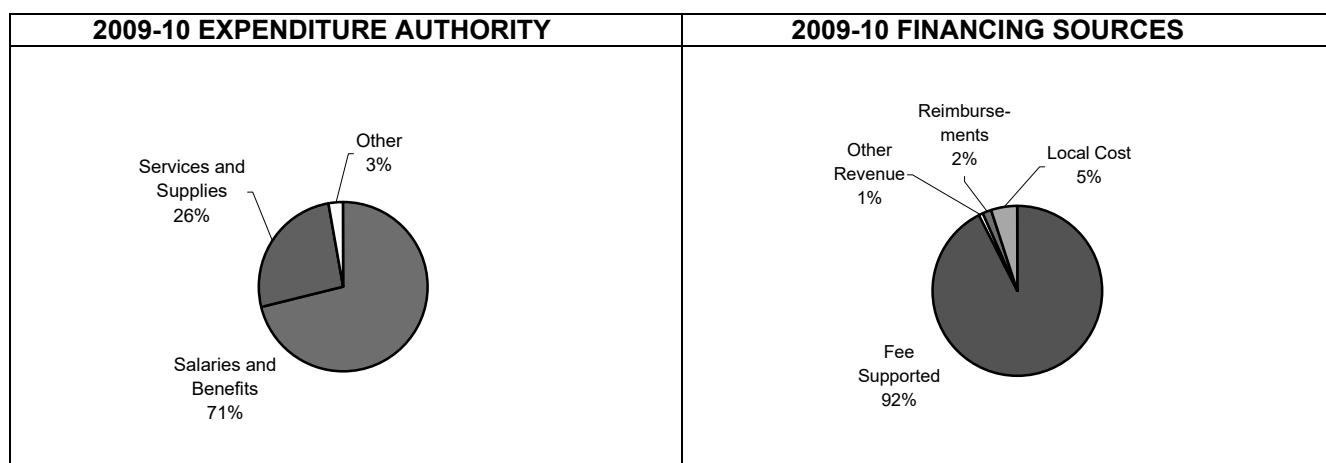


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,429,546	3,803,189	3,792,085	5,203,207	3,818,213
Departmental Revenue	3,251,009	3,624,700	3,537,200	4,935,069	3,554,398
Local Cost	178,537	178,489	254,885	268,138	263,815
Budgeted Staffing				47	

Actual appropriation and departmental revenue for 2008-09 were approximately \$1.4 million less than modified budget due to various staffing vacancies and not requiring the services of private land surveyors due to the decrease in development activity.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Surveyor  
 FUND: General

BUDGET UNIT: AAA SVR  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,923,964	3,237,836	3,285,659	3,151,469	3,400,827	3,432,014	31,187
Services and Supplies	449,103	487,250	456,834	605,977	1,740,104	1,199,509	(540,595)
Central Computer	23,187	27,422	32,447	45,567	45,567	41,595	(3,972)
Travel	-	-	-	3,428	30,600	30,600	-
Equipment	31,469	54,903	41,495	-	8,500	-	(8,500)
Transfers	86,480	98,796	98,040	87,620	87,851	130,736	42,885
Total Exp Authority	3,514,203	3,906,207	3,914,475	3,894,061	5,313,449	4,834,454	(478,995)
Reimbursements	(84,657)	(103,018)	(122,390)	(75,848)	(110,242)	(80,365)	29,877
Total Appropriation	3,429,546	3,803,189	3,792,085	3,818,213	5,203,207	4,754,089	(449,118)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	646	-	-	-	-	-	-
Current Services	3,141,329	3,530,641	3,468,425	3,514,245	4,885,069	4,467,402	(417,667)
Other Revenue	109,034	94,059	68,775	40,153	50,000	40,000	(10,000)
Total Revenue	3,251,009	3,624,700	3,537,200	3,554,398	4,935,069	4,507,402	(427,667)
Local Cost	178,537	178,489	254,885	263,815	268,138	246,687	(21,451)
Budgeted Staffing:					47	41	(6)

Salaries and benefits of \$3,432,014 fund 41 budgeted positions. The 2009-10 budget includes the deletion of 6 vacant positions due to workload demand reductions.

Services and supplies of \$1,199,509 include \$500,000 retained for the cost of using private land surveying firms in the event of unanticipated workload increases. The cost of using private land surveying firms would be passed on to customers and offset by revenues. The 2009-10 budget also includes appropriation for application support, computer software upgrades, radios and safety equipment for the field crews, field crew assigned vehicle charges and employee tuition reimbursements. The \$540,595 decrease is primarily due to a \$400,000 reduction in the amount retained for using the services of private land surveying firms due to the slowing of development that has been occurring and a \$107,900 reduction in services required from the Information Services Department (ISD) due to projects nearing completion and the elimination of new projects.

Travel of \$30,600 captures specific categories of expense such as conference/training/seminar fees, mileage, hotel, meals, air fare, and car rental. Of this amount, \$21,850 was budgeted for the training of staff in Global Positioning System (GPS) and Geographic Information System (GIS) survey procedures, protocol, equipment and computer software usage; \$5,300 is for attendance at conferences, committees and meetings in order to review land surveying complaints and to propose, review and disseminate legislation information affecting the land surveying profession; and \$3,450 has been appropriated to reimburse field survey crew members for travel related expenses incurred during the performance of their work assignments in remote locations.



There will be no new equipment purchases in 2009-10.

Transfers of \$130,736 represent the Surveyor's share of the department's human resources, payroll, computer services and director's office costs, as well as the Surveyor's portion of cost relative to maintaining the Land Use Services job costing system. It also includes Facilities Management, County Counsel, and the Center for Employee Health and Wellness charges, as well as the cost of office supplies purchased from Office Depot.

Reimbursements of \$80,365 are primarily from Public Work's Transportation Division for utilizing the Surveyor's services.

Current services revenue of \$4,467,402 is primarily from fees charged to customers for the review of subdivision maps, preparation of legal descriptions/maps, and for field surveys. This amount includes \$500,000 in revenue that the Surveyor is continuing to budget from potentially utilizing private land surveying firms. The \$417,667 decrease includes reduced revenue from the review of subdivision maps and the preparation of maps/legal descriptions resulting from the slowing of development. Also included is decreased revenue due to the reduced availability of funds from the Survey Monument Preservation Fund that pays the Surveyor for services related to retracement or re-monument surveys.

Other revenue of \$40,000 reflects the taxable sales of map updates on microfilm/CD, microfiche prints, plotter prints, electronic map images and photocopies.



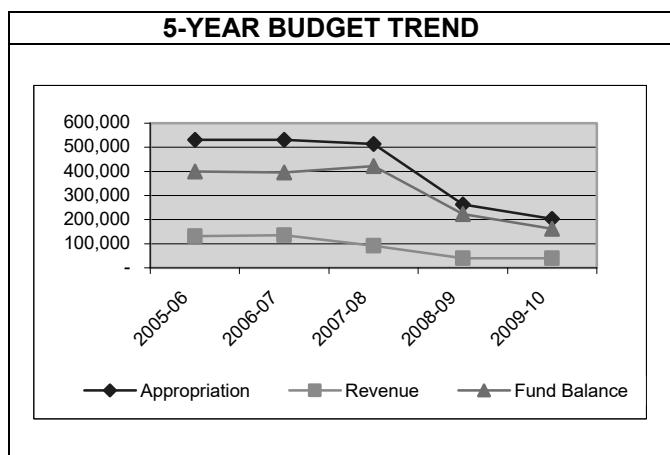
## Survey Monument Preservation

### DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation budget unit was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this budget unit are financed by a \$10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



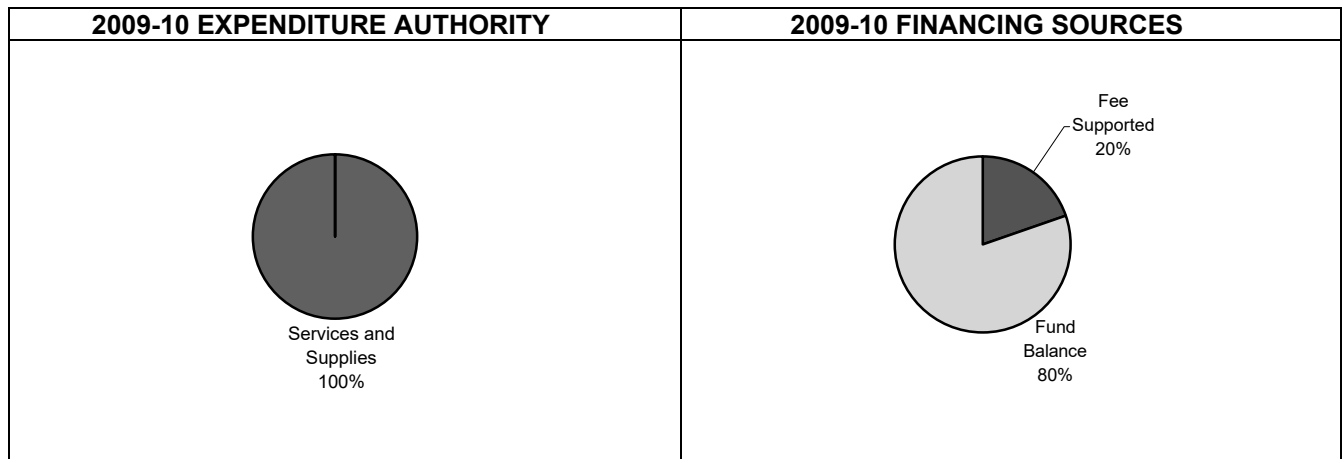
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	139,489	59,693	264,393	262,883	126,219
Departmental Revenue	134,980	86,620	64,930	40,000	65,930
Fund Balance				222,883	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Surveyor  
 FUND: Survey Monument Preservation

BUDGET UNIT: SBS SVR  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	139,489	59,693	264,393	126,219	262,883	202,594	(60,289)
Total Appropriation	139,489	59,693	264,393	126,219	262,883	202,594	(60,289)
<b>Departmental Revenue</b>							
Current Services	134,980	86,620	64,930	65,930	40,000	40,000	-
Total Revenue	134,980	86,620	64,930	65,930	40,000	40,000	-
				Fund Balance	222,883	162,594	(60,289)

Services and supplies of \$202,594 is for services specifically related to retracement or re-monument surveys. The \$60,289 decrease is based on available funding to perform the work.

Current services revenue of \$40,000 represents no change from the 2008-09 budget based upon the anticipated activity related to the conveyance of real property expected in 2009-10.



## Transportation – Road Operations

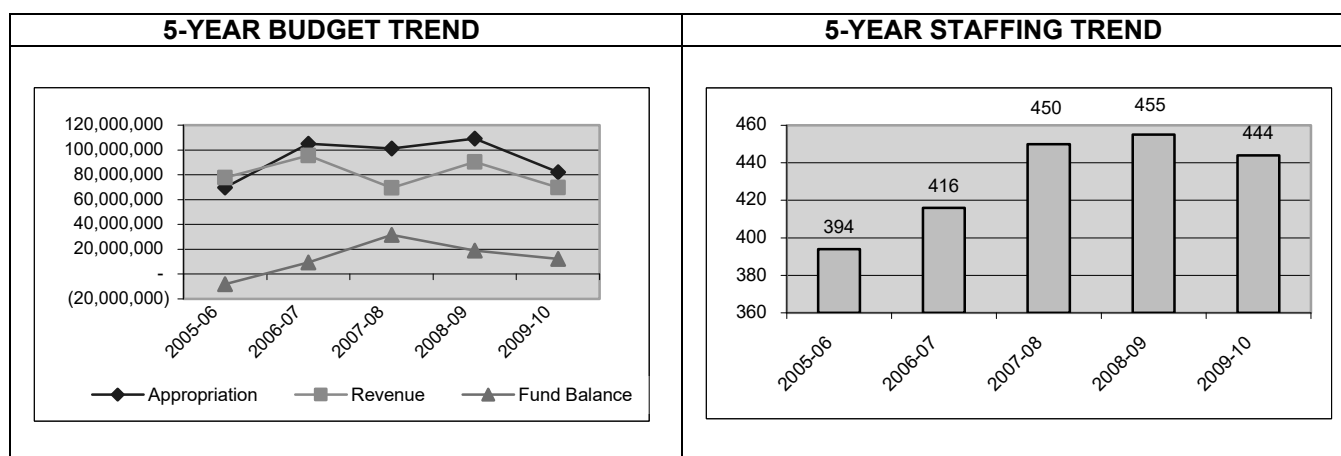
### DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,776 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

Road activities are funded almost entirely from highway-users sources. These sources consist primarily of state and federal fuel taxes, voter-approved state transportation infrastructure bond (Proposition 1B), local transportation funds generated by sales tax revenues (Measure I), and development fees (the department has established nine local and one regional transportation fee plan areas throughout the county to collect funds for the purpose of mitigating the impacts of new development). Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available funding.

### BUDGET HISTORY



### PERFORMANCE HISTORY

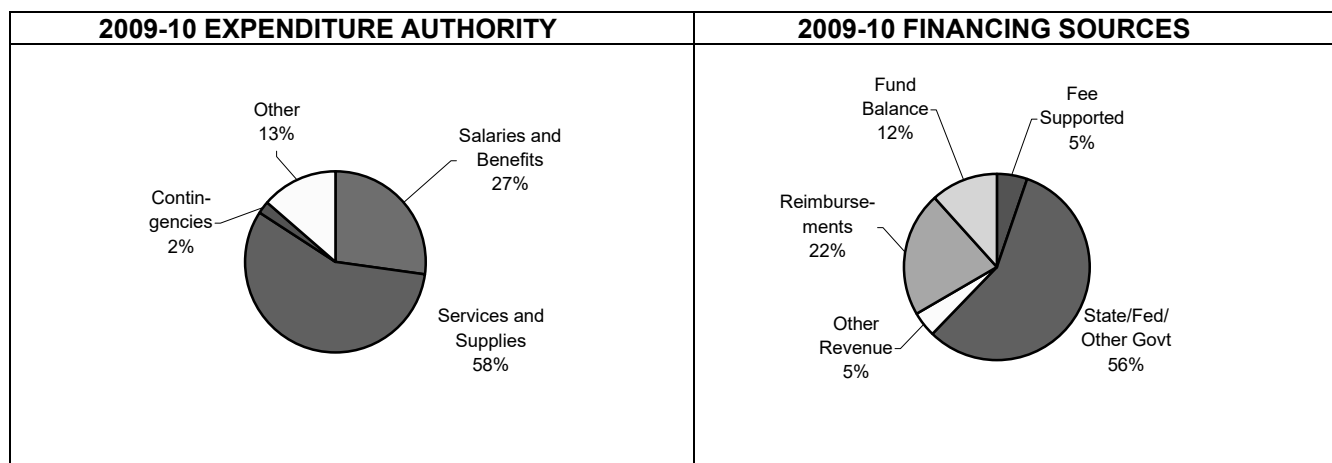
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	62,138,947	67,567,752	72,317,629	109,290,804	61,224,657
Departmental Revenue	74,616,937	89,128,105	65,310,595	90,316,706	52,787,291
Fund Balance				18,974,098	
Budgeted Staffing				455	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was approximately \$37.5 million less than modified budget primarily due to a decrease in state highway users tax and a temporary cessation of Proposition 1B distributions.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: Road Operations

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	26,506,879	27,604,880	27,468,858	27,799,167	28,571,386	28,619,428	48,042
Services and Supplies	32,403,820	38,241,265	40,633,487	28,233,876	70,294,320	59,092,108	(11,202,212)
Central Computer	204,873	235,338	273,291	317,790	325,833	323,372	(2,461)
Travel	-	-	-	194,179	208,000	212,500	4,500
Other Charges	993,970	2,017,563	408,434	736,334	4,385,755	3,437,744	(948,011)
Land and Improvements	36,688	2,065,185	1,173,977	1,125,929	2,245,000	1,420,000	(825,000)
Equipment	259,399	109,569	711,118	102,515	992,000	1,459,300	467,300
Vehicles	1,193,390	2,099,799	2,420,353	3,118,384	4,820,000	5,535,000	715,000
L/P Struct/Equip/Vehicles	925,083	972,327	780,267	479,755	835,000	401,000	(434,000)
Transfers	2,061,486	1,022,806	881,047	975,608	880,458	1,181,996	301,538
Contingencies	-	-	-	-	7,000,000	2,328,181	(4,671,819)
Total Exp Authority	64,585,588	74,368,732	74,750,832	63,083,537	120,557,752	104,010,629	(16,547,123)
Reimbursements	(3,261,910)	(7,172,698)	(3,033,203)	(3,318,880)	(12,616,948)	(22,620,122)	(10,003,174)
Total Appropriation	61,323,678	67,196,034	71,717,629	59,764,657	107,940,804	81,390,507	(26,550,297)
Operating Transfers Out	815,269	371,718	600,000	1,460,000	1,350,000	700,000	(650,000)
Total Requirements	62,138,947	67,567,752	72,317,629	61,224,657	109,290,804	82,090,507	(27,200,297)
<b>Departmental Revenue</b>							
Licenses & Permits	234,141	562,940	516,042	460,473	600,000	360,000	(240,000)
Use of Money and Prop	819,937	1,664,637	1,712,154	923,671	2,055,600	1,055,500	(1,000,100)
State, Fed or Gov't Aid	52,882,163	69,161,562	59,302,851	49,570,348	81,967,329	59,637,753	(22,329,576)
Current Services	1,448,079	2,850,934	2,759,945	1,407,388	1,627,277	5,021,949	3,394,672
Other Revenue	1,846,916	4,018,610	135,130	(584,450)	3,611,500	3,611,500	-
Other Financing Sources	4,635,701	2,669,690	336,973	634,926	105,000	105,000	-
Total Revenue	61,866,937	80,928,373	64,763,095	52,412,356	89,966,706	69,791,702	(20,175,004)
Operating Transfers In	12,750,000	8,199,732	547,500	374,935	350,000	-	(350,000)
Total Financing Sources	74,616,937	89,128,105	65,310,595	52,787,291	90,316,706	69,791,702	(20,525,004)
				Fund Balance	18,974,098	12,298,805	(6,675,293)
				Budgeted Staffing	455	444	(11)



## APPROPRIATION

Salaries and benefits of \$28,619,428 fund 444 budgeted positions. The 2009-10 budget has been increased for a Board-approved equity adjustment of 5% for certain engineering classifications. However, these increases are offset by decreases in workers compensation insurance, retirement costs, and other benefits, as well as a net reduction of 11 budgeted positions as described below:

- 10 vacant positions (1 Engineering Technician III, 2 Engineering Technician IV, 2 Engineering Technician V, 2 Public Works Engineer III, 1 Departmental IS Manager, 1 Staff Analyst I and 1 Reproduction Equipment Operator II) have been deleted due to decreased activity in land development, automation of some departmental functions, and a reduction of gas tax revenues.
- 2 new positions (1 Contract Transportation Engineer and 1 Automated Systems Technician) have been added to the High Desert Corridor Project due to increased work load.
- 1 Contract Senior Project Inspector has been added to augment the construction management staff.
- 1 Public Service Employee has been added to assist clerical staff.
- A net of 5 positions have been transferred from Transportation to the Department's other divisions due to work load demands and better allocation of available resources.

Services and supplies of \$59,092,108 include professional service contracts for external road construction projects, road materials, and vehicle usage related to in-house road maintenance and construction projects. This category also includes costs for computer hardware/software, insurance charges, general maintenance and office supplies. The net decrease of \$11,202,212 includes reductions in road materials, road design liability, equipment usage, maintenance charges, and professional services for road projects. These decreases are a reflection of reduced funding available for fiscal year 2009-10.

Travel of \$212,500 reflect a minimal increase of \$4,500 based on the anticipated need for field crews to perform in the remote areas of the county.

Other charges of \$3,437,744 represent debt service payments of \$2.5 million; contributions to other agencies of approximately \$750,000 for projects in the Fontana, Needles and Twentynine Palms areas; and \$150,000 for temporary right-of-way or easement expenses.

Land and improvements of \$1,420,000 include \$675,000 in right-of-way purchases needed for road construction projects. The balance of \$745,000 is for the following structures and improvements:

- \$ 400,000 for construction of equipment building and office at Yard 4 (Running Springs Yard)
- \$ 220,000 for the installation of a slow fill CNG station at the department's main yard in San Bernardino
- \$ 75,000 for installation of parking lot clarifier in Yard 8 (Blue Jay Yard)
- \$ 30,000 for electrical improvements at the main road yard
- \$ 20,000 for security improvements at the Wesley Break building in San Bernardino

Equipment of \$1,459,300 represents the following large purchases:

- \$ 340,000 for 17 new federally mandated on-road diesel particulate filters
- \$ 300,000 for 10 new federally mandated off-road diesel particulate filters
- \$ 315,000 for 7 video detection systems and poles at various locations
- \$ 105,000 for 3 slip-in sanders (Yard 3, Yard 5 and Yard 7)
- \$ 90,000 for ground penetrating radar equipment for Pavement Management Division
- \$ 80,000 for replacement of 4 obsolete signal controller assemblies at various locations
- \$ 65,000 for replacement of flashing beacons at various locations
- \$ 50,000 for knuckle boom for bridge crew truck
- \$ 36,300 for California kneading compactor



Vehicles of \$5,535,000 represent the following replacements and new purchases:

Replacements:

\$1,500,000 for five AWD motor graders with attachments  
 \$ 600,000 for three 3-axle dump trucks  
 \$ 600,000 for two wheel loaders  
 \$ 425,000 for two 3-axle multi bodies  
 \$ 400,000 for two 2-axle plow dump trucks  
 \$ 300,000 for wheel loader with attachments  
 \$ 250,000 for patch truck  
 \$ 250,000 for 2-axle patch truck with sander  
 \$ 250,000 for patch truck with broom and blade  
 \$ 200,000 for 2-axle 4x4 snow plow dump truck  
 \$ 200,000 for dump plow  
 \$ 200,000 for stencil truck  
 \$ 180,000 for stake side crew cab  
 \$ 100,000 for cone truck

New Vehicles

\$ 80,000 for 1 ½ ton 4x4 service truck

Lease purchases of \$401,000 reflect a \$434,000 decrease resulting from the completion of 2 outstanding leases.

Transfers of \$1,181,996 are increasing by \$301,538. This increase reflects an additional \$80,000 resulting from adjustments to estimated labor and services provided by other County departments; an increase of \$72,000 for reimbursement to Information Services Department for the departmental Business Applications Manager; the addition of code enforcement services from Land Use Services estimated at \$50,000; and office supplies of \$100,000 that were previously reported as services and supplies but will now be reported as transfers to the purchasing department.

Contingencies of \$2,328,181 represent a portion of the unreserved fund balance set aside for future projects.

Reimbursements of \$22,620,122 consist of the following:

- \$12.0 million from other agencies such as Community Development and Housing, San Bernardino County Redevelopment Agency, and San Bernardino Association of Governments for the cost of various projects.
- \$10.6 million from inter-department transfers, of which \$3.6 million is from Measure I and Facilities Development Plans for contributions to joint participation projects and \$7.0 million is for equipment/materials usage.

Operating transfers out of \$700,000 are budgeted to the Board Elective Funding budget for future projects in the Fourth Supervisorial District.

## DEPARTMENTAL REVENUE

Licenses and permits revenue of \$360,000 represent the projected revenue from road permits. The \$240,000 decrease reflects a reduction in the issuance of road permits anticipated for 2009-10.

Use of money and property revenue of \$1,055,500 reflects a decrease of \$1,000,100 based on anticipated interest earnings on less cash available.

State, federal and other governmental aid revenue of \$59,637,753 includes \$27,000,000 of state highway users' tax, \$14,000,000 of Proposition 42 funds, and \$18,600,000 from various other state and federal sources. The revenue in this category is decreasing by approximately \$22,000,000 primarily due to the following changes in funding:

- \$10,500,000 decrease in state highway users' tax due to a general downturn in the economy
- \$ 7,500,000 decrease due to a temporary cessation of Proposition 1B distributions by the State
- \$ 1,500,000 decrease in Proposition 42 funding
- \$ 2,500,000 decrease in Local Transportation Fund (LTF) distributions

Current services revenue of \$5,021,949 is increasing by \$3,394,672 primarily due to a \$1,600,000 contribution from the City of Fontana for the Cherry Avenue widening project in the Fontana area and a reimbursement of \$1,700,000 for engineering expenditures related to the design phase of the Glen Helen grade separation project.

Other revenue of \$3,611,500 represents anticipated proceeds from sale of surplus right-of-way primarily in connection with the Valley Boulevard at Pepper Street intersection realignment project in Colton. For 2008-09, there was a developer fee of \$748,151 that was transferred from Road Operations to the Regional Development Mitigation Plan resulting in a negative balance for this revenue source.

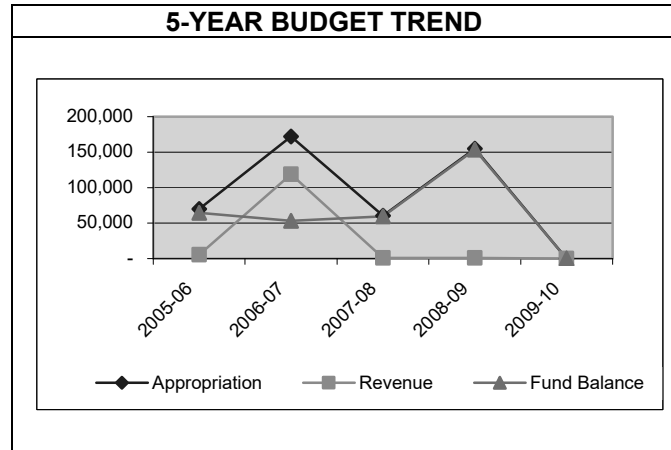
Other financing sources of \$105,000 represent proceeds from vehicles sold at auction.

## Transportation – Etiwanda Interchange Improvement Project

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (Caltrans), and the Catellus Corporation. This agreement allowed for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project was designed and constructed in three Phases. Phase I consisted of the realignment of Valley Boulevard, Phase II was the reconstruction of the Etiwanda Avenue at I-10 interchange, and Phase III was for landscaping. All phases of the project have now been completed; consequently, there is no longer a need for this budget unit to continue.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	18,189	2,732	44,416	154,748	159,520
Departmental Revenue	6,913	9,037	138,770	1,000	5,771
Fund Balance				153,748	





## ANALYSIS OF FINAL BUDGET

GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: Etiwanda Interchange Improvement

BUDGET UNIT: SVE TRA  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	11,657	6	30,022	-	134,748	-	(134,748)
Transfers	6,532	2,726	14,394	-	20,000	-	(20,000)
Total Appropriation	18,189	2,732	44,416	-	154,748	-	(154,748)
Operating Transfers Out	-	-	-	159,520	-	-	-
Total Requirements	18,189	2,732	44,416	159,520	154,748	-	(154,748)
<b><u>Departmental Revenue</u></b>							
Use of Money and Prop	6,913	5,574	3,237	3,396	1,000	-	(1,000)
State, Fed or Gov't Aid	-	3,463	120,304	-	-	-	-
Current Services	-	-	15,229	2,375	-	-	-
Total Revenue	6,913	9,037	138,770	5,771	1,000	-	(1,000)
				Fund Balance	153,748	-	(153,748)

There is no budget for 2009-10 due to the completion of the Etiwanda Interchange Improvement Project.



## Transportation – High Desert Corridor Project

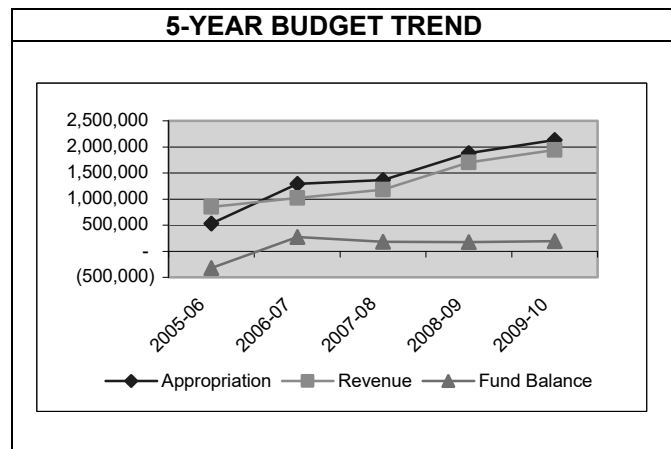
### DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

In October 2006, the Board of Supervisors established the High Desert Corridor Joint Powers Authority (JPA) with Los Angeles County. The primary purpose of this JPA is to oversee the financing and construction of a 66 mile stretch of freeway corridor from State Route 14 in the Palmdale/Lancaster area through the high desert cities of Adelanto, Victorville, and Apple Valley. At the present time, appropriations and revenue related to this much larger project are not included in this budget unit. However, the budget may be subsequently adjusted to accommodate this project as the need arises.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

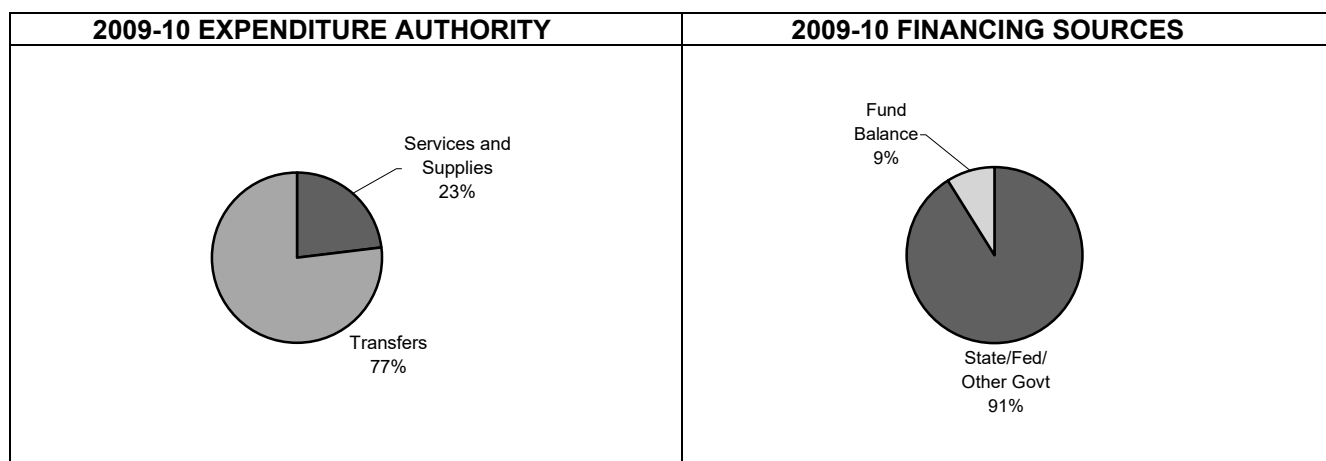


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	737,709	918,835	1,127,949	1,877,393	1,221,984
Departmental Revenue	850,583	823,961	1,117,823	1,704,435	1,239,910
Fund Balance				172,958	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: High Desert Corridor Project

BUDGET UNIT: SWL TRA  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	144,945	126,575	161,384	33,912	412,549	493,567	81,018
Equipment	8,246	-	-	-	-	-	-
Transfers	584,518	792,260	966,565	1,188,072	1,464,844	1,638,800	173,956
Total Appropriation	737,709	918,835	1,127,949	1,221,984	1,877,393	2,132,367	254,974
<b>Departmental Revenue</b>							
Use of Money and Prop	3,058	6,381	5,118	3,473	7,500	2,500	(5,000)
State, Fed or Gov't Aid	847,525	817,580	1,112,705	1,236,437	1,696,935	1,938,983	242,048
Total Revenue	850,583	823,961	1,117,823	1,239,910	1,704,435	1,941,483	237,048
				Fund Balance	172,958	190,884	17,926

Services and supplies of \$493,567 include professional service contracts, vehicle usage, computer hardware and software, communication charges, and office supplies. The increase of \$81,018 is due to increases in professional services and computer hardware charges.

Transfers of \$1,638,800 are increasing \$173,956 as a result of additional manpower requirements for this project.

Use of money and property revenue of \$2,500 is decreasing by \$5,000 based on estimated interest earnings on available cash.

State, federal and other governmental aid revenue of \$1,938,983 is increasing by \$242,028 to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.



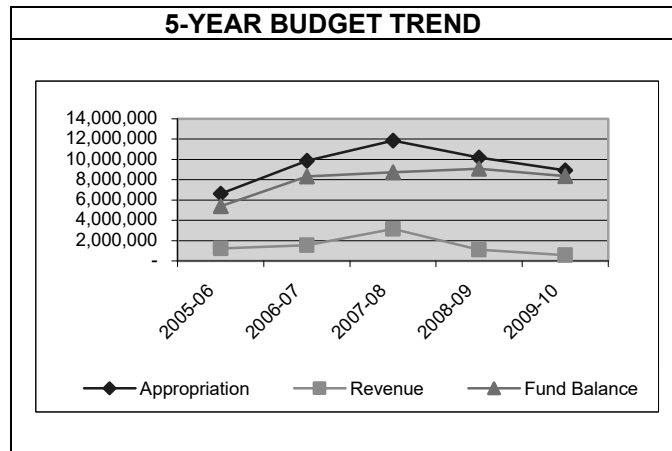
## Transportation – Facilities Development Plans

### DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, and Summit Valley. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



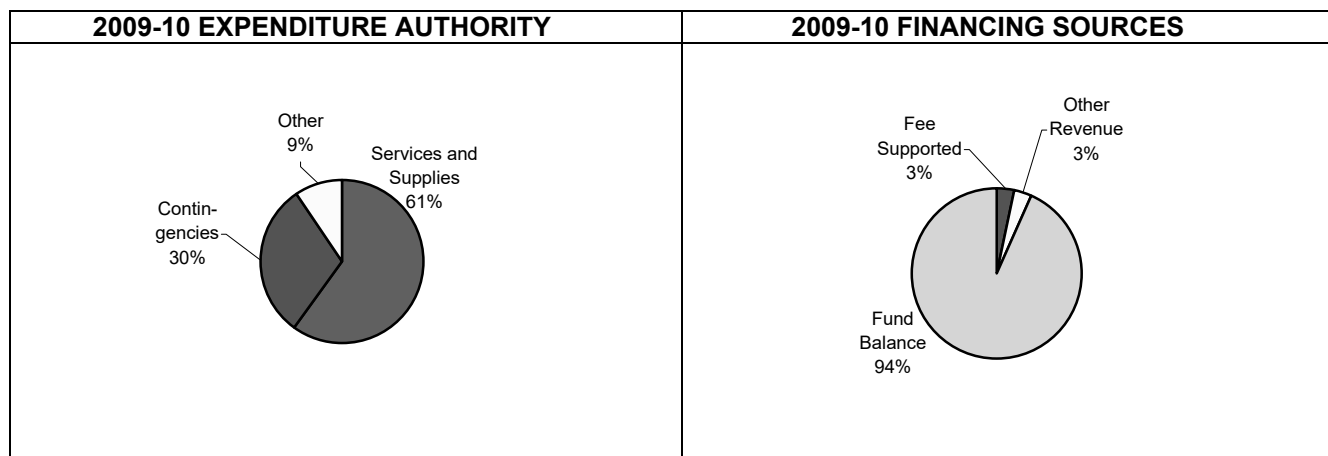
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	(560,876)	2,237,431	721,110	10,193,941	1,277,025
Departmental Revenue	2,347,544	2,645,063	1,084,631	1,116,072	549,900
Fund Balance				9,077,869	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was approximately \$566,000 less than modified budget because fees generated through development were lower than originally anticipated.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: Facilities Development Plans

BUDGET UNIT: Various  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	110,573	1,934,863	446,731	1,029,467	6,530,562	5,369,819	(1,160,743)
Other Charges	-	12,160	2,800	-	120,500	120,500	-
Transfers	128,551	290,408	271,579	247,558	727,020	727,020	-
Contingencies	-	-	-	-	2,815,859	2,716,686	(99,173)
Total Exp Authority	239,124	2,237,431	721,110	1,277,025	10,193,941	8,934,025	(1,259,916)
Reimbursements	(800,000)	-	-	-	-	-	-
Total Appropriation	(560,876)	2,237,431	721,110	1,277,025	10,193,941	8,934,025	(1,259,916)
<b>Departmental Revenue</b>							
Use of Money and Prop	202,286	394,593	445,336	265,255	443,210	295,830	(147,380)
Current Services	2,145,258	1,813,018	639,295	284,645	672,862	287,450	(385,412)
Other Revenue	-	746	-	-	-	-	-
Other Financing Sources	-	436,706	-	-	-	-	-
Total Revenue	2,347,544	2,645,063	1,084,631	549,900	1,116,072	583,280	(532,792)
Fund Balance					9,077,869	8,350,745	(727,124)

Services and supplies of \$5,369,819 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects. The \$1,160,743 decrease is primarily due to reduced revenue since fees generated through development have decreased.

Other charges of \$120,500 represent temporary right-of-way purchases.

Transfers of \$727,020 represent the anticipated labor cost of department staff assigned to Transportation Facilities Development projects.

Contingencies of \$2,716,686 represent a portion of the unreserved fund balance set aside for future projects.

Use of money and property revenue of \$295,830 is decreasing by \$147,380 based on the estimated interest earnings on available cash.

Current services revenue of \$287,450 is reduced by \$385,412 due to decreased development activity in all the facilities development plan areas.



## Transportation – Measure I Program

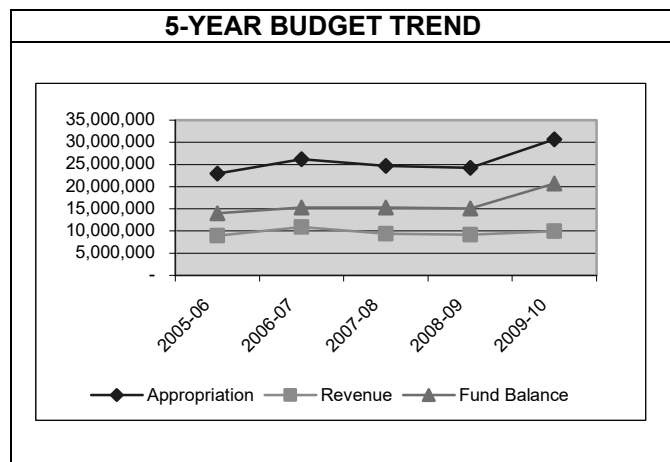
### DESCRIPTION OF MAJOR SERVICES

Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub-areas, and the Measure I funds received must be spent within the sub-area in which they were collected. The sub-areas are as follows: North Desert, Morongo Basin, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

In November 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in April 2010 and extending until 2040.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



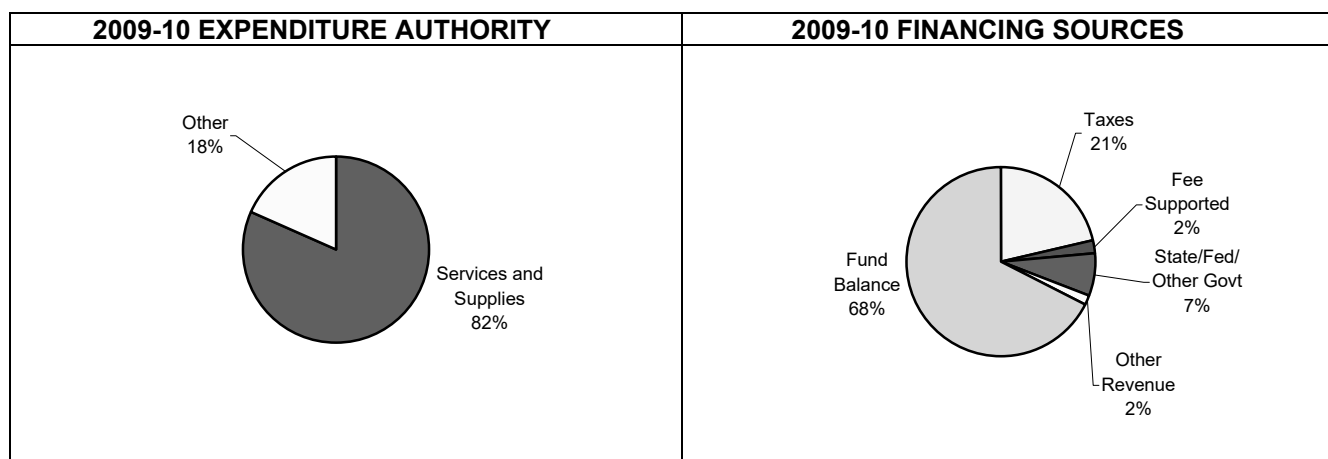
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	9,458,882	9,515,522	9,135,378	24,273,239	4,120,110
Departmental Revenue	10,282,444	9,290,847	8,379,553	9,157,124	7,298,682
Fund Balance				15,116,115	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 was \$1.9 million below modified budget primarily due to sales tax revenues not meeting expectations.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: Measure I Program

BUDGET UNIT: Various  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	8,715,563	6,847,222	8,244,201	3,394,080	17,781,846	25,043,166	7,261,320
Other Charges	1,500	2,650	(380)	30,000	40,000	40,000	-
Transfers	750,804	1,893,424	891,557	696,030	2,620,700	5,610,255	2,989,555
Contingencies	-	-	-	-	3,830,693	-	(3,830,693)
Total Exp Authority	9,467,867	8,743,296	9,135,378	4,120,110	24,273,239	30,693,421	6,420,182
Reimbursements	(8,985)	(402,774)	-	-	-	-	-
Total Appropriation	9,458,882	8,340,522	9,135,378	4,120,110	24,273,239	30,693,421	6,420,182
Operating Transfers Out	-	1,175,000	-	-	-	-	-
Total Requirements	9,458,882	9,515,522	9,135,378	4,120,110	24,273,239	30,693,421	6,420,182
<b>Departmental Revenue</b>							
Taxes	7,785,906	7,999,511	7,220,836	6,452,865	8,078,364	6,575,121	(1,503,243)
Use of Money and Prop	578,937	797,147	845,627	621,688	422,060	540,758	118,698
State, Fed or Gov't Aid	1,448,419	27,710	-	-	330,000	2,200,000	1,870,000
Current Services	149,890	182,845	311,645	211,288	326,700	659,330	332,630
Other Revenue	319,292	16,634	1,445	12,841	-	-	-
Total Revenue	10,282,444	9,023,847	8,379,553	7,298,682	9,157,124	9,975,209	818,085
Operating Transfers In	-	267,000	-	-	-	-	-
Total Financing Sources	10,282,444	9,290,847	8,379,553	7,298,682	9,157,124	9,975,209	818,085
Fund Balance					15,116,115	20,718,212	5,602,097

Services and supplies of \$25,043,166 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects. The increase of \$7,261,320 is primarily due to the Lenwood Road grade separation project (Barstow) and the Starlight Mesa Road apron installation project (Yucca Valley). Also, rehabilitation projects are scheduled for Cedar Avenue (Bloomington), Phelan Road (Phelan) and Crest Forest Drive (Crestline).

Other charges of \$40,000 represent the purchase of temporary right-of-way needed for projects.

Transfers of \$5,610,255 include contributions to the Road Operations Fund for project expenses, including labor costs. The increase of \$2,989,555 is primarily due to contributions to the Road Operations budget unit for Snow Plowing projects in the Mountain area completed in 2008-09, and two traffic control signal projects in the Fontana area.

Contingencies are decreasing by \$3,830,693 because all available funds have been allocated to various projects for 2009-10. The current Measure I program will terminate in March 2010.



Taxes of \$6,575,121 are decreasing by \$1,503,243 due to the current trend in sales tax revenues.

Use of money and property revenue of \$540,758 is increasing by \$118,698 primarily due to anticipated interest earnings on available cash. The Green Valley Lake Road and Rancho Street projects were delayed, thus increasing the available cash for 2009-10.

State, federal and other governmental aid revenue of \$2,200,000 is increasing by \$1.9 million primarily due to a \$2.2 million federal contribution for the Starlight Mesa Road apron installation project. However, this increase is partially offset by a \$330,000 decrease due to the State's non-financial contribution for the Reche Road at State Highway 247 turn lane construction project (\$80,000) and the Paradise Way at State Highway 38 traffic signal project (\$250,000).

Current services revenue of \$659,330 is increasing by \$332,630 due to some projects that are anticipated to receive financial contributions from local agencies and/or cities during 2009-10. These projects include the Bloomington Avenue traffic control signal project and the Cedar Avenue rehabilitation project (Bloomington).





## Transportation – Regional Development Mitigation Plan

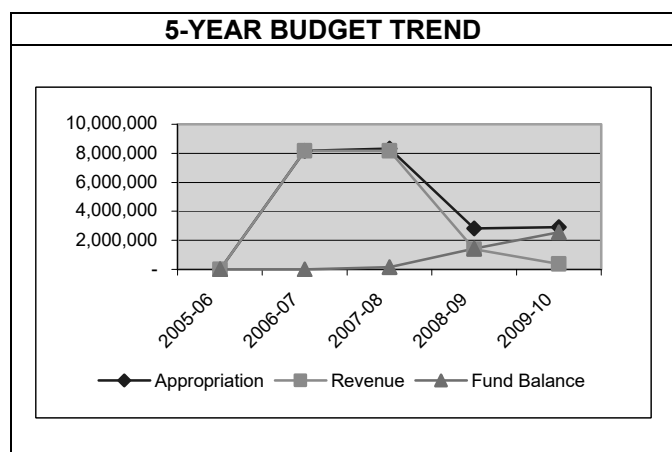
### DESCRIPTION OF MAJOR SERVICES

Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions were required to adopt a development mitigation program by November 2006 to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study. The county's Regional Transportation Development Mitigation Plan was adopted by the Board of Supervisors in November 2006.

Development impact fees, based upon the Nexus Study development contribution amounts, area growth projections, and regional transportation projects, are collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications are submitted to SANBAG for the Measure I and/or federal and state funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

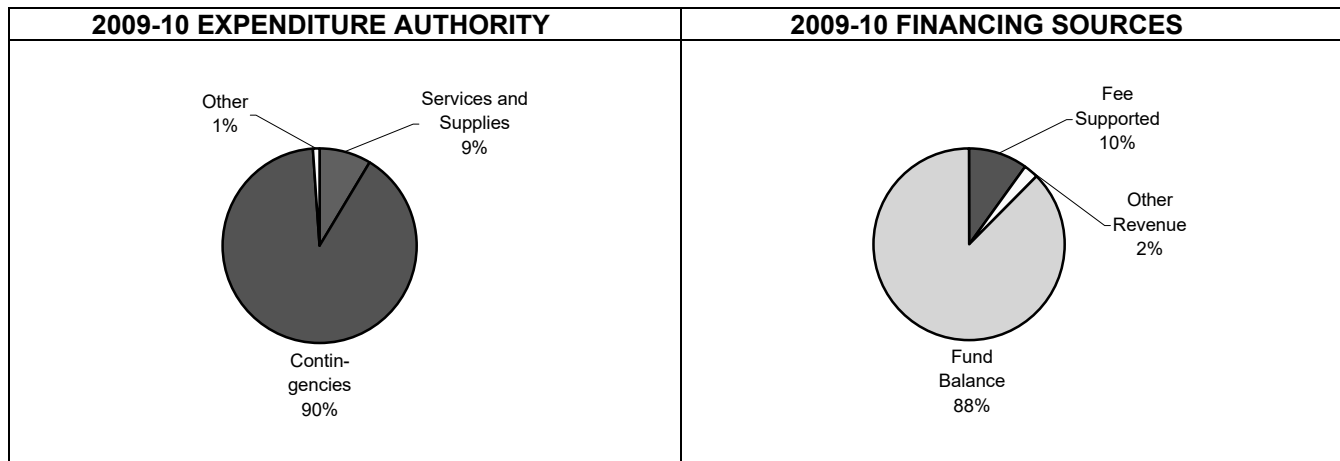
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	2,824,578	-
Departmental Revenue	-	145,287	1,277,489	1,395,285	1,121,760
Fund Balance				1,429,293	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over in the subsequent year's budget.

Actual departmental revenue for 2008-09 was approximately \$274,000 less than modified budget because fees generated through development were lower than anticipated.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: Regional Development Mitigation Plan

BUDGET UNIT: Various  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	-	250,088	250,619	531
Transfers	-	-	-	-	29,250	29,250	-
Contingencies	-	-	-	-	2,545,240	2,634,746	89,506
Total Appropriation	-	-	-	-	2,824,578	2,914,615	90,037
<b>Departmental Revenue</b>							
Use of Money and Prop	-	80	26,300	49,842	36,617	72,772	36,155
Current Services	-	145,207	1,251,189	1,071,918	1,358,668	290,792	(1,067,876)
Total Revenue	-	145,287	1,277,489	1,121,760	1,395,285	363,564	(1,031,721)
Fund Balance					1,429,293	2,551,051	1,121,758

Services and supplies of \$250,619 include professional service contracts for external road construction projects.

Transfers of \$29,250 is based on anticipated labor needed for evaluation of new projects.

Contingencies of \$2,634,746 is for future projects.

Use of money and property revenue of \$72,772 is increasing by \$36,155 based on anticipated interest revenue generated from available cash balances.

Current services revenue of \$290,792 is decreasing by \$1,067,876 due to a significant reduction in development activity.

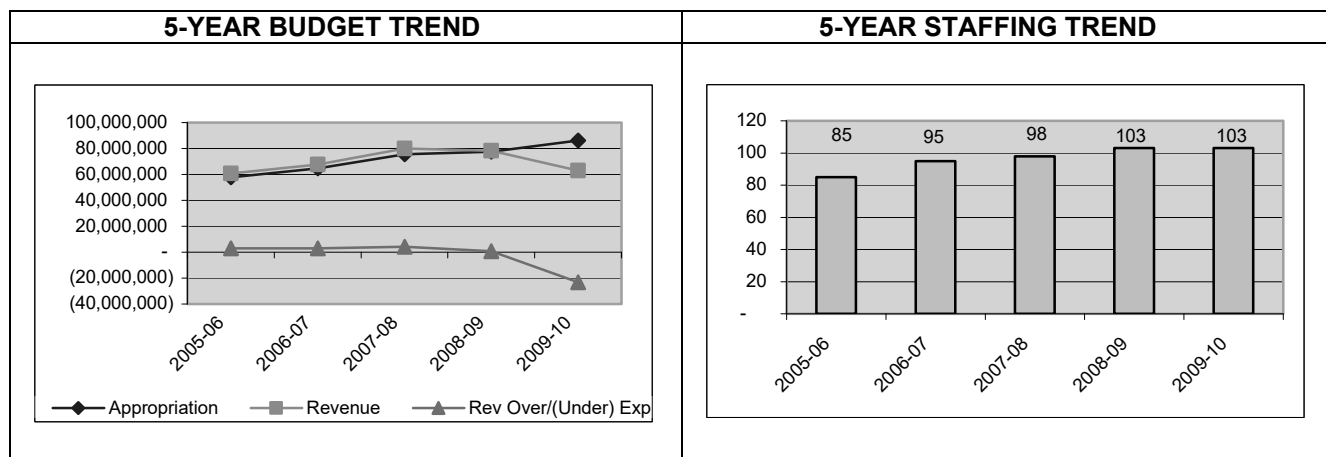


## Solid Waste Management - Operations

### DESCRIPTION OF MAJOR SERVICES

The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, eight transfer stations, three low volume transfer operations/community collection centers and thirty-three closed landfills or disposal sites. The SWMD also administers the county's solid waste franchise program, which authorizes and regulates trash collection by private haulers in the county unincorporated area, and state mandated waste diversion and recycling programs.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	106,058,334	60,045,978	71,807,589	76,898,356	55,841,067
Departmental Revenue	114,295,404	60,980,594	74,366,875	78,299,840	62,952,036
Revenue Over/(Under) Exp	8,237,070	934,616	2,559,286	1,401,484	7,110,969
Budgeted Staffing				103	
Fixed Assets	419,206	431,638	348,114	4,631,114	1,122,147
Unrestricted Net Assets Available at Year End	4,407,830	5,342,446	15,514,776		31,647,421

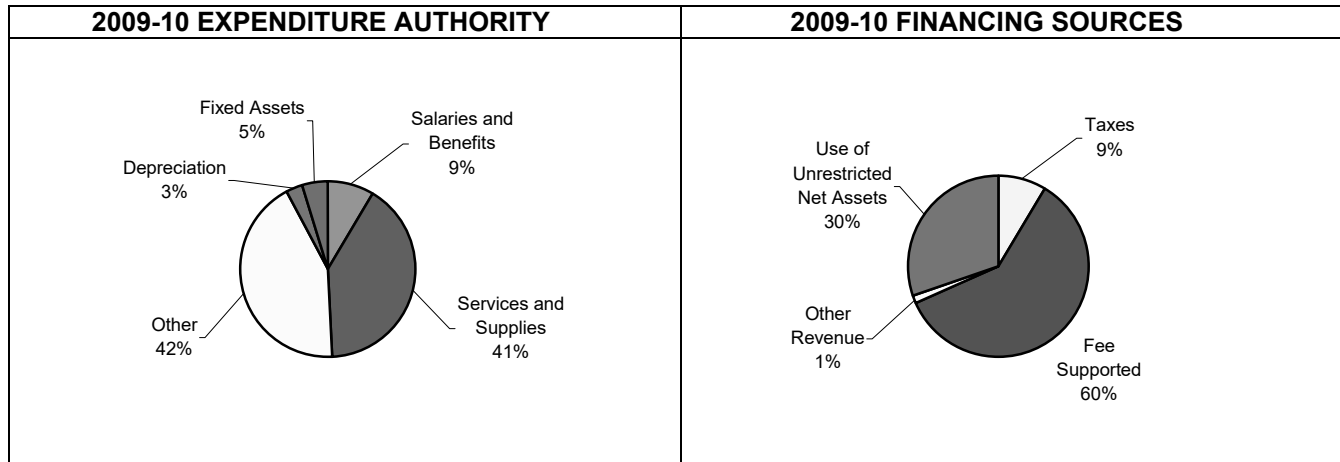
Actual appropriation for 2008-09 was approximately \$21.1 million less than modified budget primarily due to reduced debt service interest expense, payments for judgments, and certain capital projects being deferred to a later year.

Actual departmental revenue for 2008-09 was \$15.3 million less than modified budget primarily because actual waste tonnage received was down approximately 10% from 2007-08, and receipt of the remaining state/federal aid for the October 2007 fires is not expected until final program audit, which is now expected in two to three years.

Actual fixed assets purchases are \$3.5 million less than modified budget primarily due to the deferment of some capital improvement projects.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt.  
 FUND: Operations

BUDGET UNIT: EAA SWM, EWC SWM, EWE SWM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	5,233,365	6,371,030	7,258,879	7,213,239	7,847,204	7,854,458	7,254
Services and Supplies	29,241,225	31,240,496	44,099,675	33,816,519	42,204,520	36,377,978	(5,826,542)
Central Computer	59,534	67,311	80,120	141,744	139,378	148,187	8,809
Travel	-	-	-	74,058	138,456	138,700	244
Other Charges	13,782,543	13,206,535	16,285,307	10,957,509	19,388,078	17,272,494	(2,115,584)
Transfers	350,492	464,993	378,297	343,194	393,956	546,456	152,500
Total Appropriation	48,667,159	51,350,365	68,102,278	52,546,263	70,111,592	62,338,273	(7,773,319)
Depreciation	-	947,346	257,305	742,556	2,661,929	2,882,006	220,077
Operating Transfers Out	57,391,175	7,748,267	3,448,006	2,552,248	4,818,195	20,967,893	16,149,698
Total Requirements	106,058,334	60,045,978	71,807,589	55,841,067	77,591,716	86,188,172	8,596,456
<b>Departmental Revenue</b>							
Taxes	7,170,963	7,319,867	7,535,009	7,908,794	7,513,610	7,741,233	227,623
Licenses & Permits	2,715,069	2,518,018	2,497,422	2,565,927	2,408,121	2,557,000	148,879
Use of Money and Prop	763,841	941,826	1,169,654	749,905	1,377,980	709,286	(668,694)
State, Fed or Gov't Aid	717,532	180,519	7,786,842	2,767,525	5,595,425	77,645	(5,517,780)
Current Services	54,350,397	50,262,147	49,856,962	45,386,931	57,677,041	51,422,680	(6,254,361)
Other Revenue	917,126	(939,869)	2,071,904	489,071	393,005	34,500	(358,505)
Other Financing Sources	47,158,117	7,500	26,000	57,890	-	24,000	24,000
Total Revenue	113,793,045	60,290,008	70,943,793	59,926,043	74,965,182	62,566,344	(12,398,838)
Operating Transfers In	502,359	690,586	3,423,082	3,025,993	3,334,658	399,923	(2,934,735)
Total Financing Sources	114,295,404	60,980,594	74,366,875	62,952,036	78,299,840	62,966,267	(15,333,573)
Rev Over/(Under) Exp	8,237,070	934,616	2,559,286	7,110,969	708,124	(23,221,905)	(23,930,029)
Budgeted Staffing					103	103	-
<b>Fixed Assets</b>							
Land	70,000	-	-	-	-	-	-
Improvement to Land	214,253	204,523	142,069	851,876	2,521,000	2,347,850	(173,150)
Improvement to Structures	-	-	-	6,800	905,000	1,500,500	595,500
Equipment	28,284	150,371	83,703	82,485	314,554	161,613	(152,941)
Vehicles	106,669	76,744	122,342	25,778	60,000	32,500	(27,500)
Capitalized Software	-	-	-	155,208	137,200	215,763	78,563
Total Fixed Assets	419,206	431,638	348,114	1,122,147	3,937,754	4,258,226	320,472



## APPROPRIATION

Salaries and benefits of \$7,854,458 fund 103 budgeted positions. The 2009-10 budget reflects no change in staffing from prior year.

Services and supplies of \$36,377,978 includes payments to Burrtec for operation and maintenance of the county's disposal sites, insurance, COWCAP charges, legal fees, consultant contracts, and other professional services/technical assistance. The \$5,826,542 decrease is primarily due to completion of the Disaster Debris Program for the October 2007 fires and the re-classification of active site environmental mitigation projects to the SWMD Environmental Fund to better segregate all such projects into one fund.

Travel of \$138,700 are for private mileage reimbursements to employees performing job duties; tuition reimbursements, conference registrations, and seminars; attendance at regulatory agency public hearings/meetings with state regulators; and other travel related costs such as hotels, meals, and car rentals.

Other charges of \$17,272,494 include Article 19 payments to cities and the potential cost of legal settlements. Also included in other charges are lease payments to the Inland Empire Public Facilities Corporation to repay the SWMD Operations budget unit's bond financing instrument. Amounts budgeted in 2009-10 for these payments are as follows:

Principal	\$ 6,405,000
Interest	\$ 2,510,993
Total	\$ 8,915,993

Other costs related to these lease payments are Letter of Credit, Remarketing, Trustee, Rating, and other fees totaling \$369,300 that are budgeted in the services and supplies appropriation unit.

Transfers of \$546,456 represent amounts to other departments for such costs as legislative services, Human Resources/Payroll charges, Employee Health and Productivity (EHaP) expenses, and administrative analyst support. The \$152,500 increase is primarily due to reimbursing the County Administrative Office for the cost of a Planner III position assigned to SWMD.

Depreciation of \$2,882,006 is increasing by \$220,077 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers out of \$20,967,893 are comprised of the following:

- \$1.6 million to the SWMD Site Enhancement/Expansion Fund for expansion of Septic Ponds 1 and 2 and construction of a Land Farm at the Landers Landfill.
- \$17.8 million to the SWMD Environmental Fund for construction of new capital projects and annual maintenance/monitoring of existing landfill gas, air, and groundwater systems.
- \$1.5 million to the SWMD Financial Assurance Fund for the required annual deposit for future landfill closures.

## DEPARTMENTAL REVENUE

Taxes of \$7,741,233 are increasing by \$227,623 based on prior year amounts for the equivalent single family residence (ESFR) and hauler fees paid with the property tax bill.

Licenses and permits revenue of \$2,557,000 are increasing by \$148,879 due to Franchise Haulers' increased revenue.

Use of money and property revenue of \$709,286 is decreasing by \$668,694 due to less interest earnings on this budget unit's cash balance.



State, federal and other governmental aid revenue of \$77,645 is decreasing by \$5,517,780 due to reduced state and federal funding for the October 2007 Fires Debris Removal Program.

Current services revenue of \$51,422,680 primarily consist of revenue from landfill gate fees. The 2009-10 budget includes fee increases approved by the Board of Supervisors in April 2009 and additional revenue generated from increased participation in the Comprehensive Disposal Site Diversion Program. However, the overall budget in this category is decreasing by \$6,254,361. The decrease reflects a reduction in ordinary refuse revenues due to a combination of the following: reduced tonnage because of the decline in construction activity, increased waste diversion/recycling, decreased Article 19/Article 20 waste, reduction in processed green materials received, and suspension of the Perchlorate Surcharge Fee on Waste Delivery Agreements' tonnage. Over the last two years, there has been an industry-wide downturn in the actual amount of landfilled waste. San Bernardino County is experiencing a 10% decrease in tonnage from 1.6 million tons received in 2007-08 to the 1.44 million tons expected for 2008-09.

Other revenue of \$34,500 is decreasing by \$358,505, which is due to a reduction to the prior years' density calculation penalty outlined in the operations contract.

Operating transfers in of \$399,923 are decreasing by \$2,934,735 primarily because of a 2008-09 one-time transaction of \$3 million for the return of funds previously transferred to the SWMD Site Closure and Maintenance Fund.

## **FIXED ASSETS**

Improvement to land of \$2,347,850 consists of the following:

- \$1,147,500 for construction of access road at Victorville Landfill.
- \$ 433,500 for purchase/installation of 2 new permanent scales and 3 concrete vaults at Victorville Landfill.
- \$ 243,100 for resurfacing the entry road at Twentynine Palms Landfill.
- \$ 180,000 to install an irrigation system for perimeter landscaping at Mid-Valley Landfill.
- \$ 106,250 for purchase and installation of one new permanent scale at Heaps Peak Transfer Station.
- \$ 212,500 for purchase and installation of a wind turbine at a desert site.
- \$ 25,000 for installation of fencing and cover at the Heaps Peak Household Hazardous Waste site.

Improvement to structures of \$1,500,500 consists of the following:

- \$807,500 for construction of a Permanent Scale House at Victorville Sanitary Landfill.
- \$365,500 for Permanent Scale House Project at Heaps Peak Transfer Station.
- \$127,500 for purchase/installation of a Mobile Office Trailer at Mid-Valley Landfill to house field staff.
- \$100,000 for purchase/installation of new Modular Style Scale House at Twentynine Palms Transfer Station.
- \$100,000 for purchase/installation of Solar Panels at Barstow Landfill.

Equipment of \$161,613 consists of the following:

- \$52,100 - Field Office trailer with restroom for Inspector and Engineering Technician at San Timoteo Landfill.
- \$38,713 - Towable Hydroseeder to seed inactive landfills.
- \$25,000 - Organic Vapor Analyzer (Backpack-mounted wand device for surface landfill gas detection).
- \$15,000 - Land Tec Gem 2000 (Portable device to monitor underground methane within existing gas probes).
- \$10,000 - Heat/AC Replacement Unit at permanent scale house structure.
- \$10,000 - Thermal Imaging Equipment (Diagnostic tool used on electrical systems of gas flare stations).
- \$ 5,400 - Mid-Valley Automated Lanes RFID (RF Emiitter eGo Reader).
- \$ 5,400 - Victorville Automated Lanes RFID (RF Emiitter eGo Reader).

Vehicles of \$32,500 is for the addition of a half-ton pickup truck for field staff.

Capitalized software of \$215,763 consists of a version upgrade to the Compu/Weigh system (\$100,000), and the Disaster Management Software system development and new module (\$115,763).

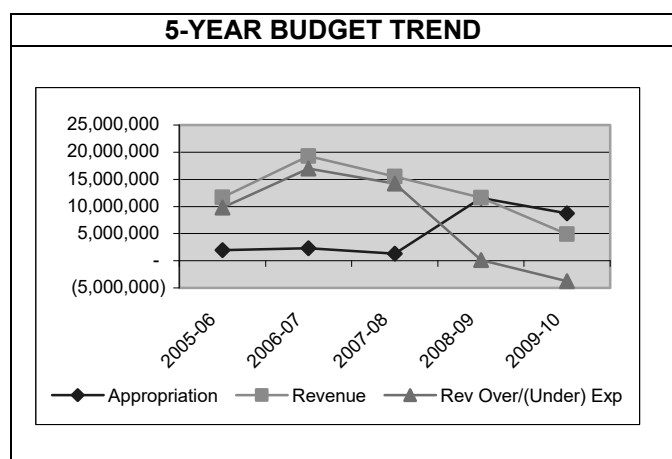
## Solid Waste Management - Site Closure and Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance budget unit provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This budget unit accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	967,784	1,437,077	2,993,221	11,713,792	4,167,852
Departmental Revenue	5,544,220	19,353,342	10,442,571	11,637,276	20,522,967
Revenue Over/(Under) Exp	4,576,436	17,916,265	7,449,350	(76,516)	16,355,115
Fixed Assets	8,589,789	16,619,926	-	6,139,369	135,569
Unrestricted Net Assets Available at Year End	628,022	1,924,361	9,454,250		26,529,283

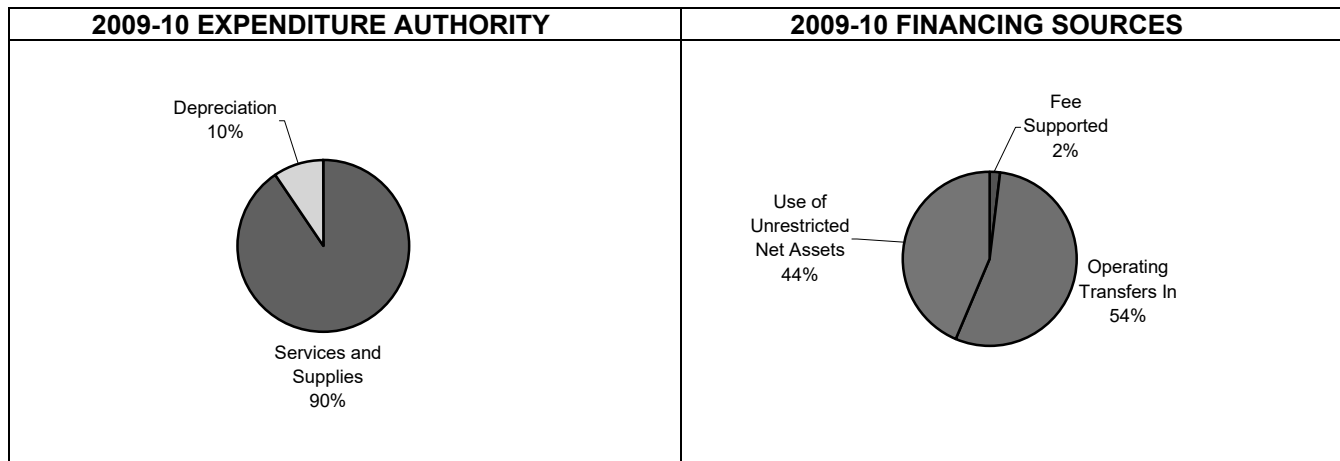
Actual appropriation for 2008-09 was \$7.5 million under modified budget primarily because \$7.6 million in operating transfers to the SWMD Environmental Fund budget unit were not needed due to certain capital projects being deferred until next fiscal year.

Actual departmental revenue for 2008-09 was \$8.9 million greater than modified budget because of increased operating transfers in from the SWMD Financial Assurance Fund for a one-time unbudgeted transaction related to cumulative unused interest earnings as of December 2008.

Actual fixed assets purchases for 2008-09 were \$6.0 million under modified budget due to the deferral of the Big Bear Closure capital project until next fiscal year.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Site Closure and Maintenance

BUDGET UNIT: EAB SWM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	967,784	1,260,435	343,136	334,523	844,564	7,881,480	7,036,916
Total Appropriation	967,784	1,260,435	343,136	334,523	844,564	7,881,480	7,036,916
Depreciation	-	176,642	75,067	833,329	75,067	833,329	758,262
Operating Transfers Out	-	-	2,575,018	3,000,000	10,614,720	-	(10,614,720)
Total Requirements	967,784	1,437,077	2,993,221	4,167,852	11,534,351	8,714,809	(2,819,542)
<b>Departmental Revenue</b>							
Taxes	9,935	9,897	10,099	10,163	10,099	10,163	64
Use of Money and Prop	176,360	195,405	218,977	1,324,671	25,000	1,777,789	1,752,789
Current Services	135,827	165,459	150,704	146,526	186,994	168,300	(18,694)
Other Revenue	7,415	(6,615)	-	-	-	-	-
Total Revenue	329,537	364,146	379,780	1,481,360	222,093	1,956,252	1,734,159
Operating Transfers In	5,214,683	18,989,196	10,062,791	19,041,607	11,415,183	2,967,946	(8,447,237)
Total Financing Sources	5,544,220	19,353,342	10,442,571	20,522,967	11,637,276	4,924,198	(6,713,078)
Rev Over/(Under) Exp	4,576,436	17,916,265	7,449,350	16,355,115	102,925	(3,790,611)	(3,893,536)
<b>Fixed Assets</b>							
Land	950,140	-	-	135,569	-	-	-
Improvement to Land	7,639,649	16,619,926	-	-	6,318,810	-	(6,318,810)
Total Fixed Assets	8,589,789	16,619,926	-	135,569	6,318,810	-	(6,318,810)

Services and supplies of \$7,881,480 reflect an increase of \$7.0 million as the result of the Big Bear Closure project being moved from land improvements to professional services for conformity with accounting pronouncement GASB #18 that requires this asset to be expensed and applied against the landfill's long-term closure liability.

There are no operating transfers out budgeted for 2009-10.

Departmental revenue of \$4,924,198 reflects the net decrease of \$6.7 million. There is an \$8.4 million reduction in operating transfers in from the SWMD Financial Assurance Fund and a \$1.7 million increase in interest earnings due to a significant amount of cash transferred from the SWMD Financial Assurance Fund in December 2008.





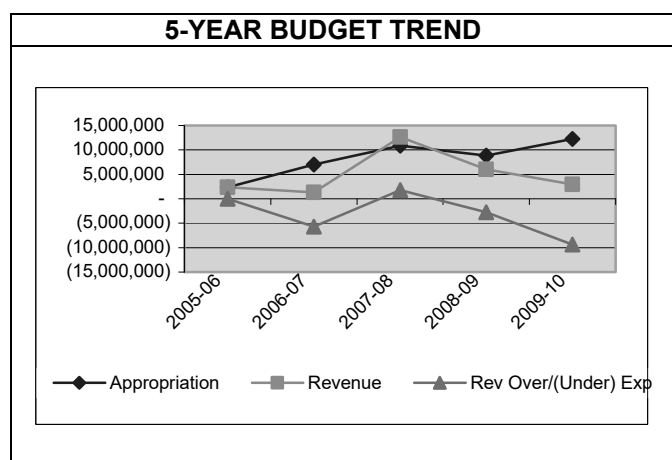
## Solid Waste Management - Site Enhancement, Expansion and Acquisition

### DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition budget unit provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities, and site enhancements, all of which are directly related to the increase of waste capacity. This budget unit accounts for the expenses and revenues related to the planning, permitting, construction, and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

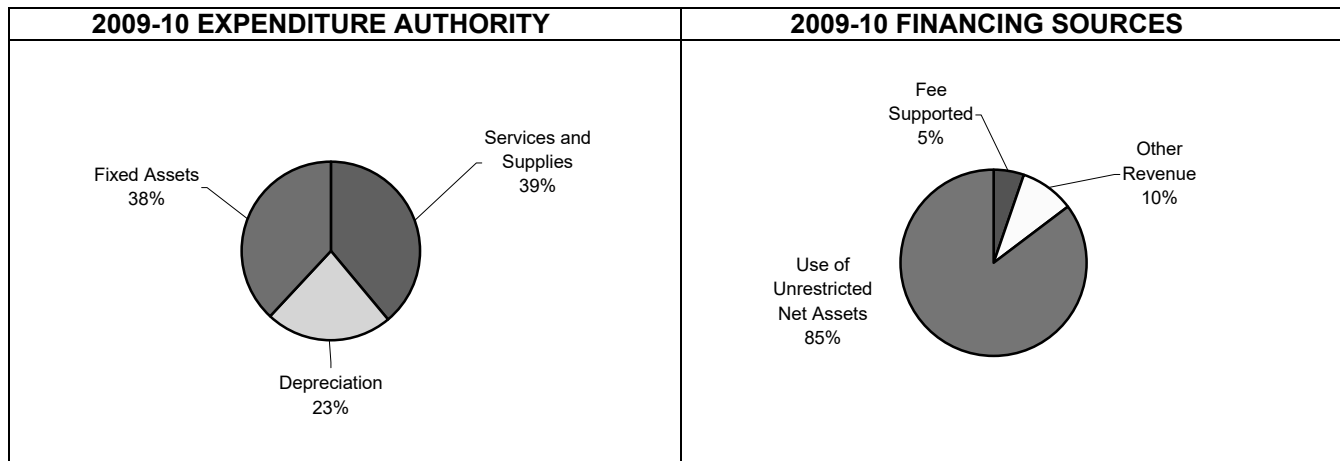
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	918,734	4,030,254	2,689,062	9,020,022	5,963,191
Departmental Revenue	36,035,239	4,425,714	2,517,786	6,047,054	4,001,472
Revenue Over/(Under) Exp	35,116,505	395,460	(171,276)	(2,972,968)	(1,961,719)
Fixed Assets	3,239,589	10,167,392	7,981,754	16,956,771	1,908,033
Unrestricted Net Assets Available at Year End	36,370,167	21,845,870	19,862,981		19,305,072

Actual appropriation (including fixed assets) for 2008-09 was \$18.1 million less than modified budget mostly because a number of projects were deferred until 2009-10 due to system wide tonnage decreases.

Actual departmental revenue for 2008-09 was \$2.0 million under modified budget. This decrease is the result of not receiving operating transfers in from the SWMD Operations budget unit because of the deferring of projects.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Site Enhancement, Expansion, & Acq.

BUDGET UNIT: EAC SWM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	918,734	1,132,584	1,224,021	1,412,237	7,359,922	7,712,604	352,682
Depreciation	-	2,897,670	1,465,041	4,550,954	1,465,041	4,550,954	3,085,913
Total Requirements	918,734	4,030,254	2,689,062	5,963,191	8,824,963	12,263,558	3,438,595
<b>Departmental Revenue</b>							
Use of Money and Prop	204,766	1,448,666	1,489,374	688,562	144,000	263,537	119,537
Current Services	862,837	1,052,048	958,048	896,101	1,192,606	1,036,200	(156,406)
Other Revenue	-	-	3,549	-	-	-	-
Other Financing Sources	-	1,900,000	-	-	-	-	-
Total Revenue	1,067,603	4,400,714	2,450,971	1,584,663	1,336,606	1,299,737	(36,869)
Operating Transfers In	34,967,636	25,000	66,815	2,416,809	4,710,448	1,627,750	(3,082,698)
Total Financing Sources	36,035,239	4,425,714	2,517,786	4,001,472	6,047,054	2,927,487	(3,119,567)
Rev Over/(Under) Exp	35,116,505	395,460	(171,276)	(1,961,719)	(2,777,909)	(9,336,071)	(6,558,162)
<b>Fixed Assets</b>							
Land	2,404	82,843	17,996	165	1,830	-	(1,830)
Improvement to Land	3,237,185	10,084,549	7,963,758	1,907,868	17,150,000	7,506,911	(9,643,089)
Total Fixed Assets	3,239,589	10,167,392	7,981,754	1,908,033	17,151,830	7,506,911	(9,644,919)

Appropriation (including services and supplies of \$7,712,604 and improvement to land of \$7,506,911) are budgeted in 2009-10 for a number of projects including the following:

- Mid-Valley Environmental Protection Program
- Landers septic pond/landfarm expansion
- Barstow new septic pond and basin area liner
- Colton scale area liner
- Mid-Valley road improvements of Alder Avenue and Casmalia Street
- Barstow tortoise fencing

Departmental revenue of \$2,927,487 reflects a decrease of \$3,119,567 due to the reduced need for operating transfers in from the SWMD Operations budget unit.



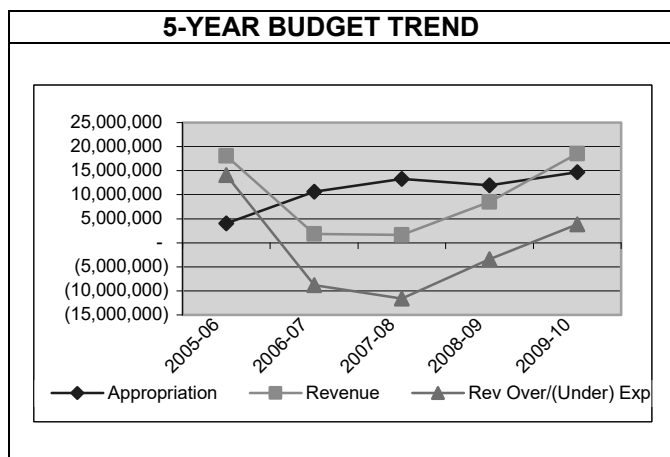
## Solid Waste Management - Environmental Fund

### DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at active, closed and inactive landfill sites for the health and safety of the public. This budget unit accounts for the expenses and revenues related to these environmental mitigation activities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



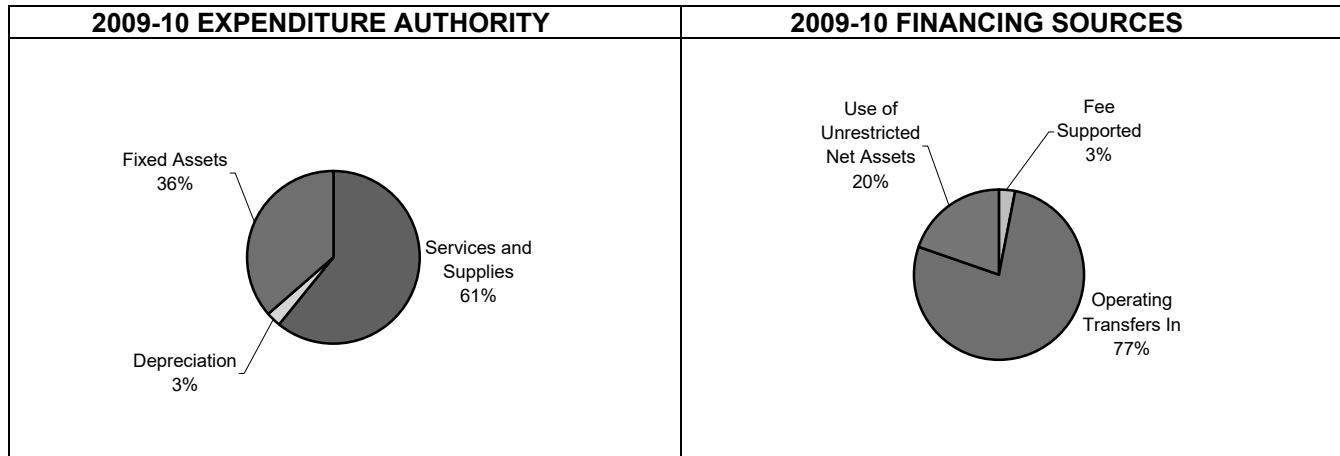
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	4,002,812	3,409,549	5,803,175	11,775,690	6,728,956
Departmental Revenue	18,081,424	3,254,433	1,957,393	8,523,438	761,386
Revenue Over/(Under) Exp	14,078,612	(155,116)	(3,845,782)	(3,252,252)	(5,967,570)
Fixed Assets	269,400	2,108,890	2,826,811	5,096,280	1,548,134
Unrestricted Net Assets Available at Year End	18,798,205	13,230,228	10,467,906		4,563,234

Actual appropriation (including fixed assets) and departmental revenue for 2008-09 were \$8.6 million and \$7.8 million, respectively, less than modified budget due to projects being deferred until 2009-10.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Environmental Fund

BUDGET UNIT: EAL SWM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	4,002,812	3,103,224	5,766,656	6,728,956	11,935,451	14,072,490	2,137,039
Depreciation	-	306,325	36,519	-	36,519	639,842	603,323
Total Requirements	4,002,812	3,409,549	5,803,175	6,728,956	11,971,970	14,712,332	2,740,362
<b>Departmental Revenue</b>							
Use of Money and Prop	166,942	831,343	836,742	270,753	225,000	25,594	(199,406)
Current Services	-	1,706,032	1,120,651	490,633	647,199	691,855	44,656
Other Revenue	-	713,598	-	-	-	-	-
Total Revenue	166,942	3,250,973	1,957,393	761,386	872,199	717,449	(154,750)
Operating Transfers In	17,914,482	3,460	-	-	7,651,239	17,840,143	10,188,904
Total Financing Sources	18,081,424	3,254,433	1,957,393	761,386	8,523,438	18,557,592	10,034,154
Rev Over/(Under) Exp	14,078,612	(155,116)	(3,845,782)	(5,967,570)	(3,448,532)	3,845,260	7,293,792
<b>Fixed Assets</b>							
Improvement to Land	269,400	2,108,890	2,826,811	1,548,134	4,900,000	8,382,900	3,482,900
Total Fixed Assets	269,400	2,108,890	2,826,811	1,548,134	4,900,000	8,382,900	3,482,900

Appropriation (including services and supplies of \$14,072,490 and improvement to land of \$8,382,900) are budgeted in 2009-10 for a number of projects including the following:

- Heaps Peak leachate treatment system
- Lenwood-Hinkley Known or Reasonable Foreseeable Release Corrective Action Plan system
- Apple Valley gas treatment system
- Yucaipa groundwater treatment system
- Barstow gas extraction system
- Landers groundwater monitoring wells
- Mid-Valley Title 27 probes
- Victorville Title 27 probes
- Inactive Sites routine and non-routine landfill gas O&M
- Active Sites routine and non-routine landfill gas O&M

Departmental revenue of \$18,557,592 reflects an increase of \$10,034,154 due to an operating transfers in from the SWMD Operations budget unit to finance the cost of projects deferred from the prior fiscal year.



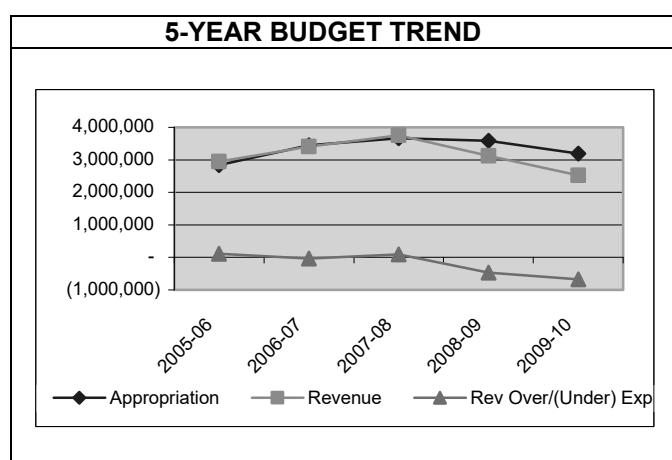
## Solid Waste Management - Environmental Mitigation Fund

### DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection Program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisory Districts community clean-up projects. Revenue collected in this budget unit are also used to make contractual payments to the six host cities with a county landfill or transfer station within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster. Also, for 2008-09 and forward, all uncovered load fees will be transferred into this budget unit and used to finance the SWMD Community Service Program.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

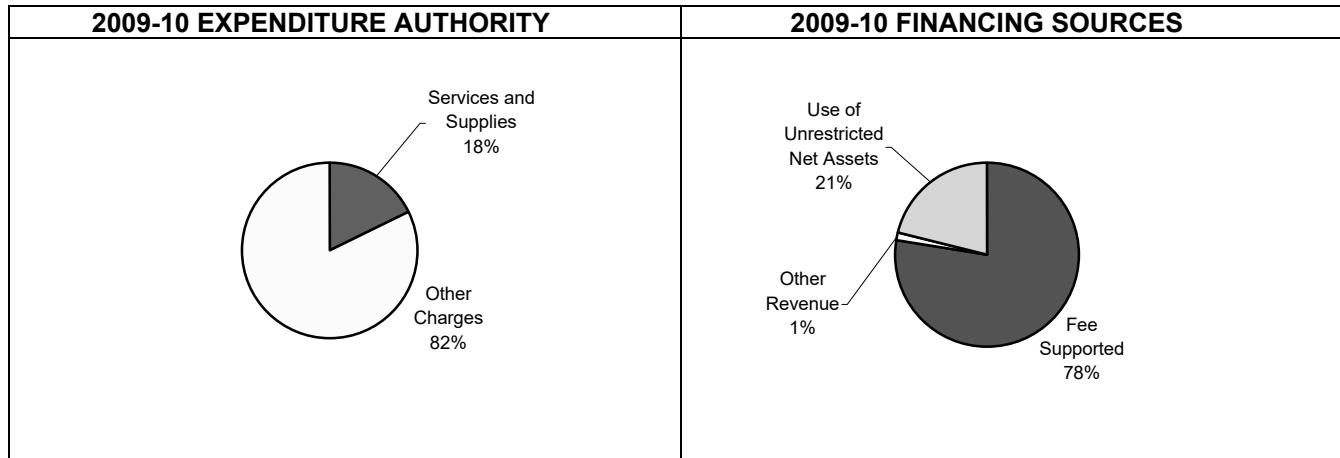
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	3,033,334	3,126,323	3,183,176	3,590,586	2,903,463
Departmental Revenue	3,173,479	3,025,711	2,980,254	3,126,288	2,501,505
Revenue Over/(Under) Exp	140,145	(100,612)	(202,922)	(464,298)	(401,958)
Unrestricted Net Assets Available at Year End	2,493,036	2,392,424	2,228,879		2,682,210

Actual appropriation for 2008-09 was approximately \$700,000 under modified budget because of a reduction in City Host Fees paid due to a drop in system tonnage.

Actual departmental revenue for 2008-09 was approximately \$600,000 under modified budget because of a reduction in Landfill Gate Fees resulting from unrealized tons projections for Article 19 and Article 20 tonnage.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Environmental Mitigation Fund

BUDGET UNIT: EWD SWM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	95,538	102,456	147,656	231,472	260,620	566,620	306,000
Travel	-	-	-	-	6,000	-	(6,000)
Other Charges	2,937,196	3,011,439	3,034,946	2,667,988	3,323,392	2,626,102	(697,290)
Total Appropriation	3,032,734	3,113,895	3,182,602	2,899,460	3,590,012	3,192,722	(397,290)
Depreciation	-	12,428	574	4,003	574	4,003	3,429
Operating Transfers Out	600	-	-	-	-	-	-
Total Requirements	3,033,334	3,126,323	3,183,176	2,903,463	3,590,586	3,196,725	(393,861)
<b>Departmental Revenue</b>							
Use of Money and Prop	87,423	119,757	128,206	62,273	83,500	42,526	(40,974)
Current Services	3,086,056	2,905,954	2,852,048	2,369,058	2,971,560	2,477,789	(493,771)
Total Revenue	3,173,479	3,025,711	2,980,254	2,431,331	3,055,060	2,520,315	(534,745)
Operating Transfers In	-	-	-	70,174	71,228	-	(71,228)
Total Financing Sources	3,173,479	3,025,711	2,980,254	2,501,505	3,126,288	2,520,315	(605,973)
Rev Over/(Under) Exp	140,145	(100,612)	(202,922)	(401,958)	(464,298)	(676,410)	(212,112)

Total appropriation of \$3,192,722 for 2009-10 primarily represents contractual payments to host cities with a county landfill within its boundary or sphere of influence, and the funding of work to be done by two Code Enforcement officers under the Community Cleanup Program. The primary causes for the \$397,290 net decrease are: a) \$300,000 increase in professional services for the code enforcement work, and b) \$697,290 decrease in Host Fees payments caused by a system-wide reduction in budgeted tons.

Total revenue of \$2,520,315 for 2009-10 primarily represent landfill gate fees allocated to address solid waste facility impacts on local communities. The \$605,973 decrease is primarily due to a \$71,228 one-time transaction for the transfer of cumulative uncovered load fee collections from SWMD Operations budget unit that is not repeated in 2009-10, and a \$490,703 decrease in landfill gate fees due to the above mentioned reduction in budgeted tons.



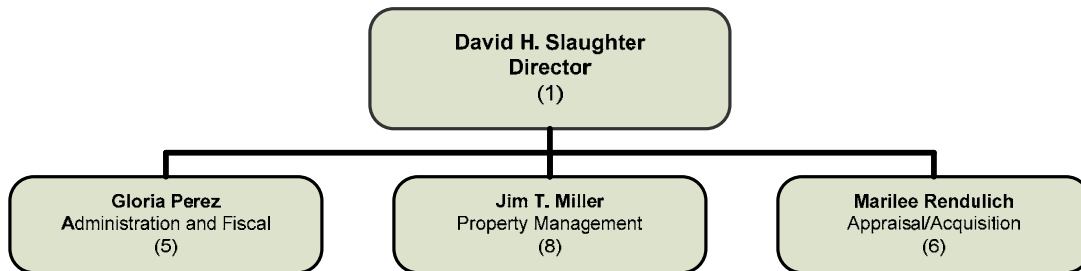
## REAL ESTATE SERVICES

### David H. Slaughter

#### MISSION STATEMENT

The Real Estate Services Department partners with county department and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right -of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Improve the quality and professionalism of services provided to departments.
2. Improve the department's fiscal services by automating manual fiscal functions and systems.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Percentage of routinely scheduled meetings held with departments.	N/A	N/A	N/A	90%
Percentage of assignments completed by the established deadline.	N/A	N/A	N/A	90%
Percentage of files retained at Real Estate Services Department containing grant deeds and related legal documents.	N/A	N/A	N/A	90%
Increase the total percentage of fiscal tasks that are automated. (260 fiscal tasks)	67%	77%	95%	100%
Increase the total percentage of expenditure leases adjusted timely and accurately, in accordance with contract terms. (260 expenditure leases)	84%	90%	97%	97%



**SUMMARY OF BUDGET UNITS**

	<b>2009-10</b>				
	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Staffing</b>
<b><u>General Fund</u></b>					
Real Estate Services	2,047,134	1,337,460	709,674		20
Rents and Leases	429,355	429,355	-		-
Courts Property Management	2,375,357	2,330,357	45,000		-
Total General Fund	4,851,846	4,097,172	754,674		20
<b><u>Special Revenue Fund</u></b>					
Chino Agricultural Preserve	9,308,673	1,161,897		8,146,776	-
Total Special Revenue Fund	9,308,673	1,161,897		8,146,776	-
<b>Total - All Funds</b>	<b>14,160,519</b>	<b>5,259,069</b>	<b>754,674</b>	<b>-</b>	<b>20</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.





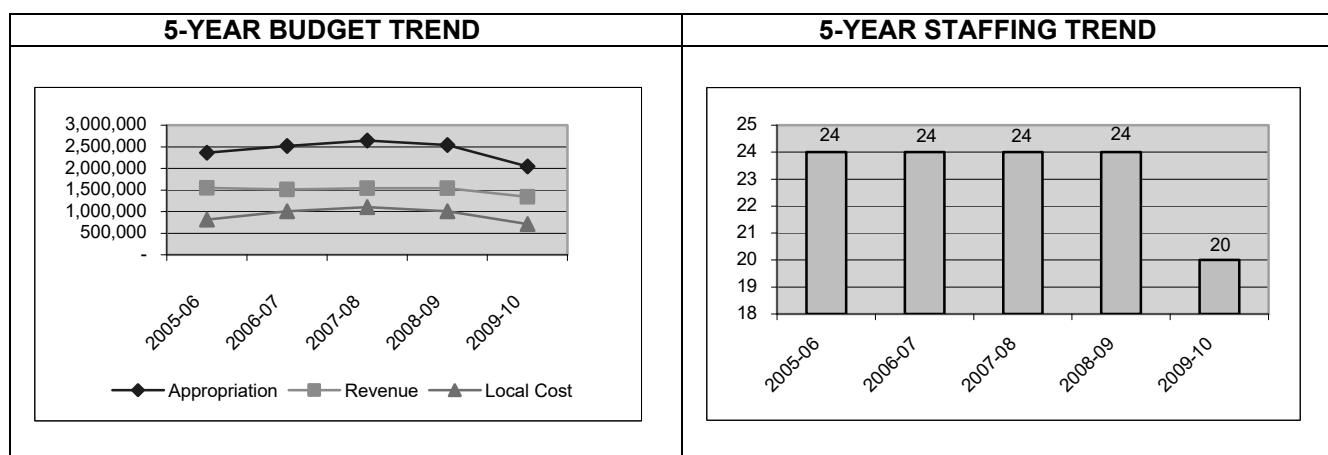
## Real Estate Services

### DESCRIPTION OF MAJOR SERVICES

Real Estate Services Department (RESD) negotiates and administers revenue and expenditure leases on behalf of county departments. More than 250 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 250 expenditure leases are managed to provide facilities throughout the county for department and their employees to support the delivery of services in locations convenient to the residents served.

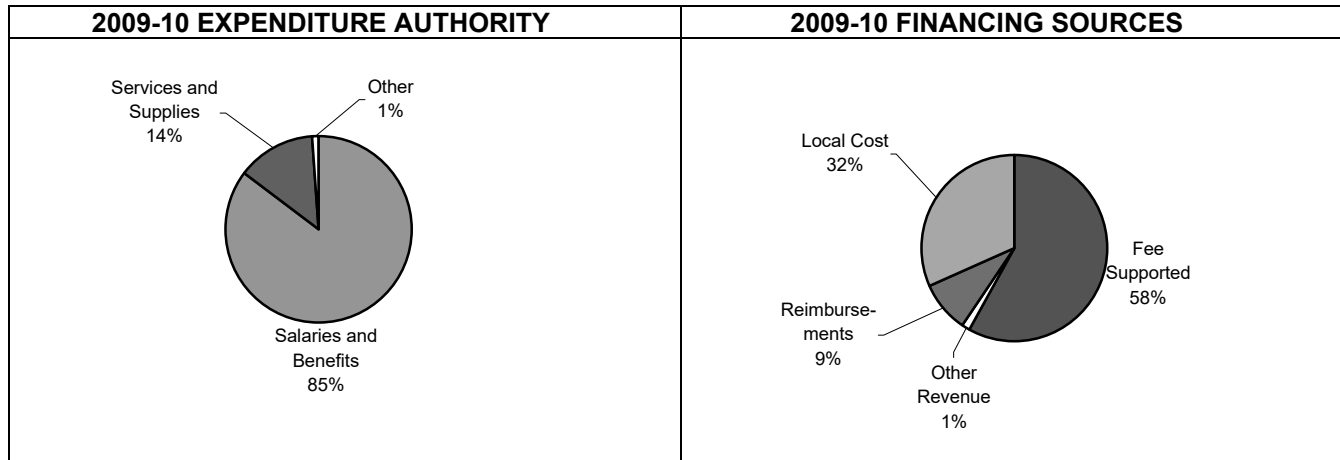
RESD also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary right-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs, and maintains an inventory of all county land and facilities.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	2,092,315	2,229,075	2,742,542	2,598,811	2,214,559
Departmental Revenue	1,276,108	1,338,430	1,731,770	1,538,500	1,222,584
Local Cost	816,207	890,645	1,010,772	1,060,311	991,975
Budgeted Staffing				24	

**ANALYSIS OF FINAL BUDGET**

As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$175,544 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by a net of 2 filled Office Specialist positions.

**IMPACTS DUE TO BUDGET REDUCTIONS**

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(1)	(80,444)	-	(80,444)
Reduction made to salaries and benefits and services and supplies - deleted 2 filled Office Specialists and added a Secretary, inventoriable equipment was reduced by \$5,103, temp help was reduced by \$8,000, special dept expense was reduced by \$5,000, office expense was reduced by \$1,500 and presort was reduced by \$806.				
Salary Reduction	(1)	(95,100)	-	(95,100)
Reduction made to salaries and benefits and services and supplies - deleted 1 vacant Real Property Agent, other professional services were reduced by \$43,276, noninventoriable equipment was reduced by \$14,247 and inventoriable equipment was reduced by \$2,512.				
<b>Total</b>	<b>(2)</b>	<b>(175,544)</b>	<b>-</b>	<b>(175,544)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: AAA RPR  
FUNCTION: General  
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,895,182	1,963,384	2,193,524	1,999,949	2,229,827	1,916,572	(313,255)
Services and Supplies	145,557	192,452	178,738	143,491	279,271	262,256	(17,015)
Central Computer	35,953	44,025	54,578	52,862	52,862	42,002	(10,860)
Travel	-	-	-	1,093	4,400	-	(4,400)
Total Exp Authority	2,076,692	2,199,861	2,426,840	2,197,395	2,566,360	2,220,830	(345,530)
Reimbursements	-	-	(5,904)	(6,749)	(65,515)	(200,288)	(134,773)
Total Appropriation	2,076,692	2,199,861	2,420,936	2,190,646	2,500,845	2,020,542	(480,303)
Operating Transfers Out	15,623	29,214	321,606	23,913	43,209	26,592	(16,617)
Total Requirements	2,092,315	2,229,075	2,742,542	2,214,559	2,544,054	2,047,134	(496,920)
<b>Departmental Revenue</b>							
Use of Money and Prop	38,551	32,724	32,118	29,095	45,000	30,960	(14,040)
Current Services	1,237,557	1,305,706	1,348,416	1,193,489	1,493,500	1,306,500	(187,000)
Other Revenue	-	-	351,236	-	-	-	-
Total Revenue	1,276,108	1,338,430	1,731,770	1,222,584	1,538,500	1,337,460	(201,040)
Local Cost	816,207	890,645	1,010,772	991,975	1,005,554	709,674	(295,880)
Budgeted Staffing					24	20	(4)

Salaries and benefits of \$1,916,572 fund 20 budgeted positions. The decrease of \$313,255 is due to a reorganization of the department which added 1 secretary and eliminated 2 filled and 3 vacant positions. Budgeted staffing decreased from 24 to 20.

Services and supplies of \$262,256 include a decrease of \$17,015 which is primarily due to reductions in contract services, non-inventoriable and inventoriable equipment, and temporary help.

Reimbursements of \$200,288 include an increase of \$134,773 and include \$60,288 from Courts Property Management budget unit to cover the salary and benefits associated with maintaining the courts property management and \$140,000 for reimbursement for lease costs.

Operating transfers out of \$26,592 include a decrease of \$16,617 and reflect the charges for Employee Health and Productivity and Human Resources related expenses.

Departmental revenue of \$1,337,460 includes a decrease of \$201,040 due to a decrease in current services.



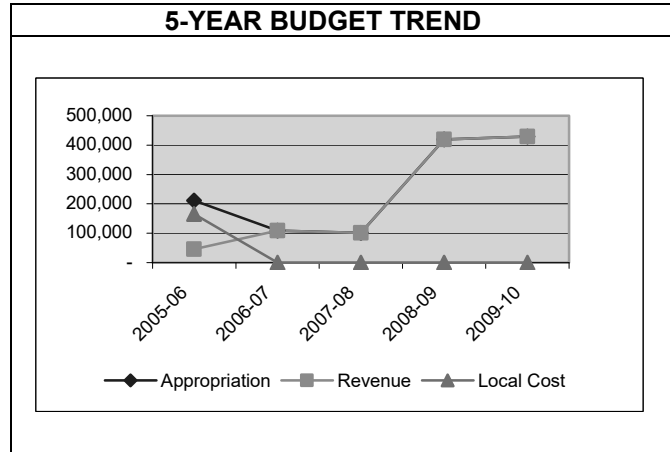
## Rents and Leases

### DESCRIPTION OF MAJOR SERVICES

This budget unit is used to finance the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

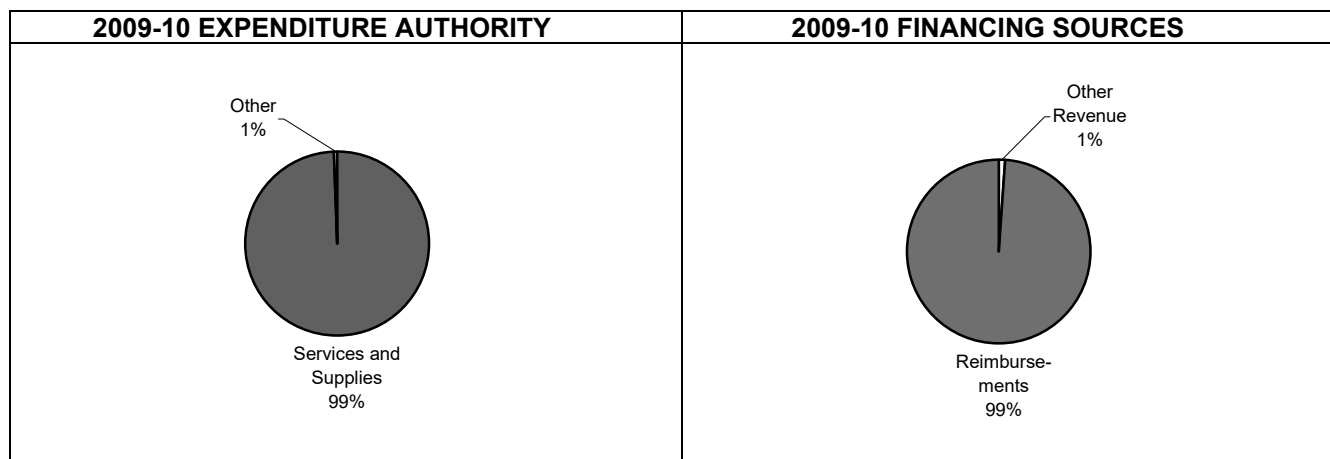
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	239,335	43,748	120,481	468,311	353,074
Departmental Revenue	172,631	54,563	100,557	419,311	435,477
Local Cost	66,704	(10,815)	19,924	49,000	(82,403)

Actual appropriation for 2008-09 is less than modified budget due to changes in contractual rent and lease agreements that occur throughout the year and lower than anticipated costs for services.

Actual departmental revenue for 2008-09 is more than modified budget due to higher than anticipated revenues associated with rents and concessions.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Real Estate Services - Rents and Leases  
FUND: General

BUDGET UNIT: AAA RNT  
FUNCTION: General  
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	33,727,419	34,993,561	36,887,441	38,700,064	39,698,305	39,418,008	(280,297)
Transfers	-	-	-	295,604	272,468	272,468	-
Total Exp Authority	33,727,419	34,993,561	36,887,441	38,995,668	39,970,773	39,690,476	(280,297)
Reimbursements	(33,488,084)	(34,949,813)	(36,766,960)	(38,642,594)	(39,551,462)	(39,261,121)	290,341
Total Appropriation	239,335	43,748	120,481	353,074	419,311	429,355	10,044
<b>Departmental Revenue</b>							
Use of Money and Prop	172,631	53,914	100,557	435,477	419,311	429,355	10,044
Other Revenue	-	649	-	-	-	-	-
Total Revenue	172,631	54,563	100,557	435,477	419,311	429,355	10,044
Local Cost	66,704	(10,815)	19,924	(82,403)	-	-	-

Services and supplies of \$39,418,008 include a decrease of \$280,297 and represent annual lease payments for a total of 2,657,883 square feet of leased space. The decrease reflects anticipated lease costs for 2009-10 due to some departments consolidating office space and a small number of leases that were reduced after negotiations with the landlord.

Reimbursements of \$39,261,121 include a decrease of \$290,341 and reflect the payments from county departments for lease and rent payments. The decrease is directly attributable to the decrease in costs.

Departmental revenue of \$429,355 includes an increase of \$10,044 and represents revenue received from county property that is leased out to third parties.



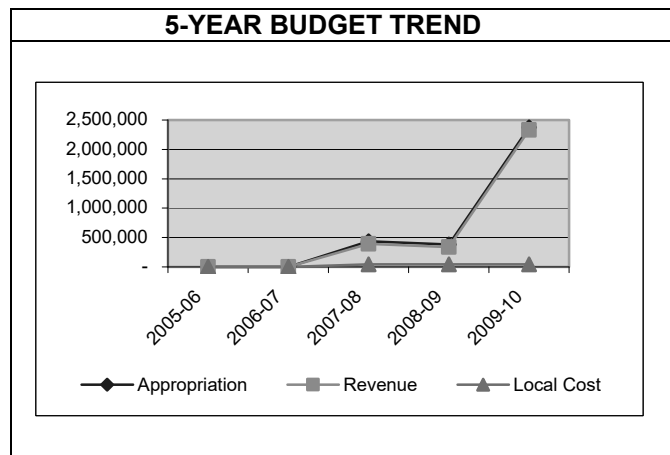
## Courts Property Management

### DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from all counties to the State of California on behalf of the Judicial Council of California, Administrative Office of the Courts (AOC). In addition, when each transfer occurs, the County and AOC enter into an agreement that defines who manages the operations and maintenance of the building. This budget unit is used to manage and account for reimbursements from the Court for maintenance, utilities, insurance, overhead expenditures, and work order requests for space occupied by the local courts in county-managed facilities. This budget unit is also used to manage and account for payments to the AOC for costs associated with the space occupied by the County in AOC-managed facilities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

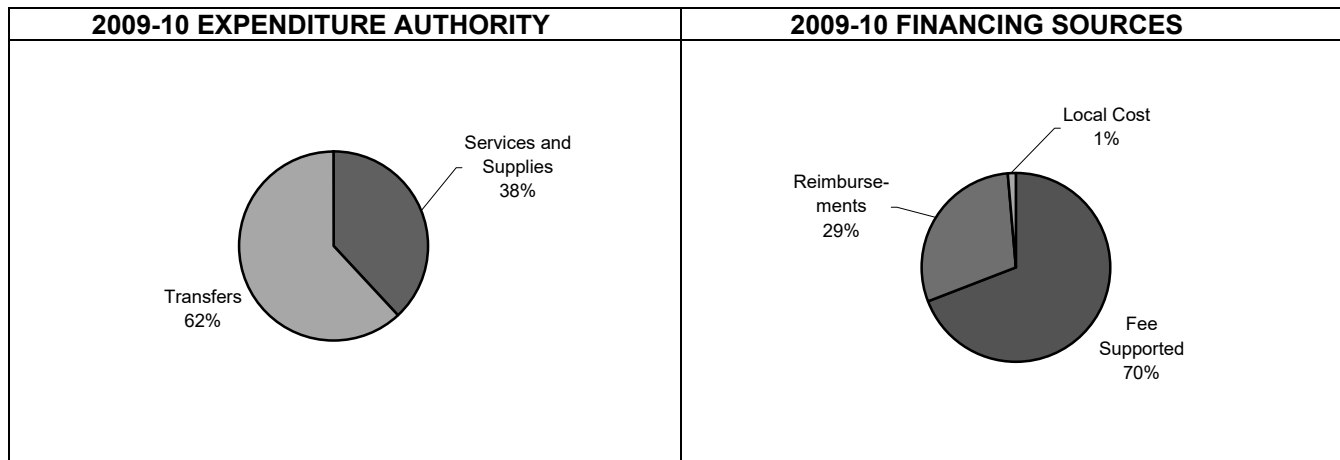
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	293,515	1,287,866	908,813
Departmental Revenue	-	-	226,144	1,242,866	1,077,550
Local Cost	-	-	67,371	45,000	(168,737)

Actual appropriation for 2008-09 is less than modified budget due to charges from the AOC being less than budgeted.

Actual departmental revenue for 2008-09 is less than modified budget due to lower than anticipated current services provided to the courts thus generating less revenue.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Real Estate Services - Courts Property Management  
 FUND: General

BUDGET UNIT: AAA CRT  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	932,496	750,786	926,430	1,284,148	357,718
Transfers	-	-	340,938	924,046	263,000	2,079,719	1,816,719
Total Exp Authority	-	-	1,273,434	1,674,832	1,189,430	3,363,867	2,174,437
Reimbursements	-	-	(979,919)	(766,019)	(807,000)	(988,510)	(181,510)
Total Appropriation	-	-	293,515	908,813	382,430	2,375,357	1,992,927
<b>Departmental Revenue</b>							
Current Services	-	-	226,144	1,077,550	337,430	2,330,357	1,992,927
Total Revenue	-	-	226,144	1,077,550	337,430	2,330,357	1,992,927
Local Cost	-	-	67,371	(168,737)	45,000	45,000	-

Services and supplies of \$1,284,148 include an increase of \$357,718 and reflect the costs associated with utilities, property insurance and maintenance of courthouse properties. The increase reflects the full year costs due to the final transfers of responsibility from the County to the AOC for all remaining courthouses in 2008-09.

Transfers of \$2,079,719 include an increase of \$1,816,719 and reflect the anticipated full year level of services to be provided to the AOC by the county in county managed courthouses thus resulting in transfers to Facilities Management for payment of costs incurred.

Reimbursements of \$988,510 include an increase of \$181,510 and reflect payments to the AOC for services provided to the county in AOC managed courthouses. The increase reflects a full year of estimated costs.

Current services revenue of \$2,330,357 include an increase of \$1,992,927 and reflect the revenue associated with the services provided to the AOC in county managed courthouses.



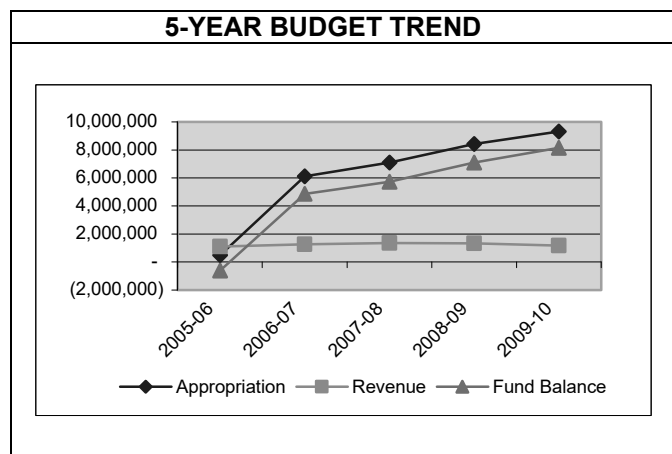
## Chino Agricultural Preserve

### DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs, and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

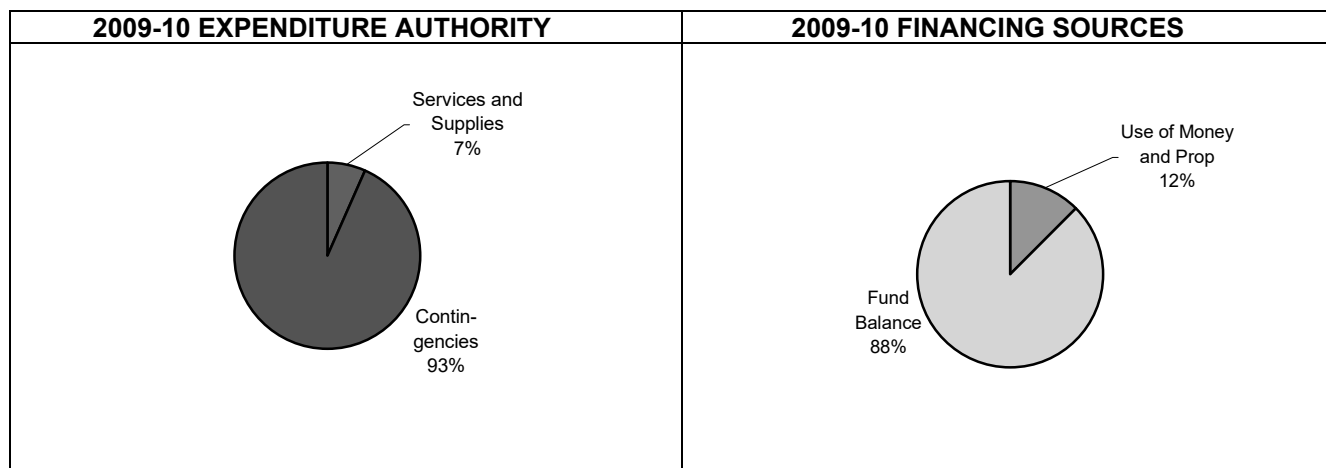
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	487,636	324,385	209,745	646,053	134,350
Departmental Revenue	1,102,950	1,160,648	1,363,017	1,333,411	1,182,751
Fund Balance				(687,358)	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Real Estate Services  
FUND: Chino Agricultural Preserve

BUDGET UNIT: SIF INQ  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	465,853	301,983	197,886	106,755	617,053	617,053	-
Other Charges	21,783	22,402	11,859	27,595	29,000	29,000	-
Contingencies	-	-	-	-	7,785,733	8,662,620	876,887
Total Appropriation	487,636	324,385	209,745	134,350	8,431,786	9,308,673	876,887
<b>Departmental Revenue</b>							
Use of Money and Prop	1,102,834	1,160,648	1,363,017	1,182,635	1,333,411	1,161,897	(171,514)
Other Revenue	116	-	-	116	-	-	-
Total Revenue	1,102,950	1,160,648	1,363,017	1,182,751	1,333,411	1,161,897	(171,514)
Fund Balance					7,098,375	8,146,776	1,048,401

Services and supplies of \$617,053 include the expenses associated for maintaining the preserve such as county counsel, maintenance charges for the properties and administrative charges incurred by the department.

Other charges of \$29,000 include associated taxes due for the properties.

Contingencies of \$8,662,620 include an increase of \$876,887 primarily due to unspent fund balance from the prior year.

Departmental revenue of \$1,161,897 includes a decrease of \$171,514 and reflects a vacancy at one of the dairies. To date, a tenant has not been found. The agent reports that due to a decline in the demand for milk, there is a decline in revenue to dairy operators. Consequently, there appears to be less interest in operating a dairy and it may take months before finding a qualified renter. In addition, at least two of the current tenant/dairy operators have requested a reduction in rent, also as a result of the decline in the demand for milk and the resulting decline in revenue to the dairy operator, which may result in further declines in revenue.



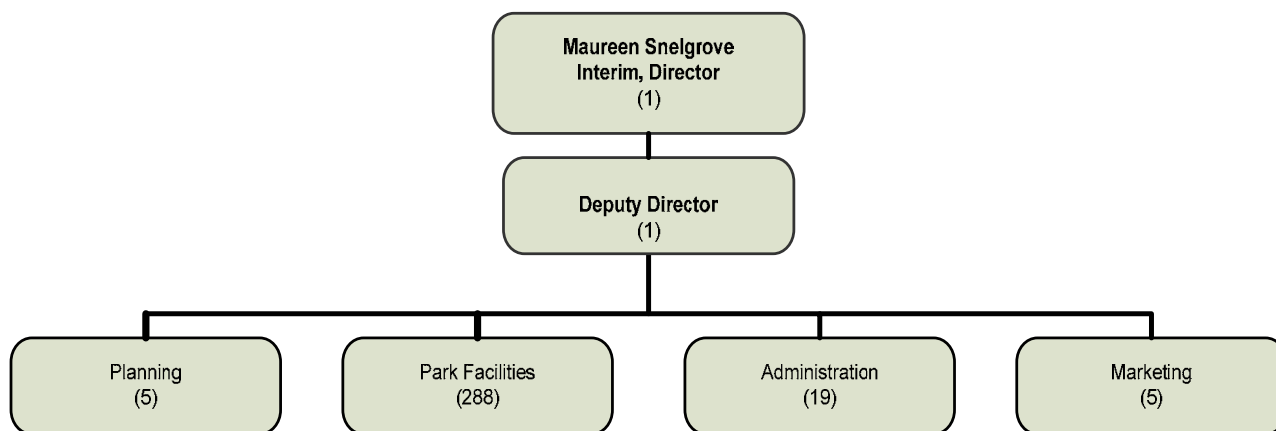
## REGIONAL PARKS

### Maureen Snelgrove

#### MISSION STATEMENT

The Regional Parks Department ensures diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Provide better customer service to encourage return park visitors.
2. Provide for the safety and maintenance of the County Trails System.
3. Provide programs that promote a healthy outdoor lifestyle.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Number of visits to the online reservation system.	N/A	New	54,745	8,000
Percent of surveys indicating customer service was good/excellent and patrons would re-visit the park.	80%	85%	88%	88%
Percentage of trail complaints responded within 72 hours of notification.	100%	100%	100%	100%
Percentage of reported trail safety and maintenance issues rectified.	N/A	N/A	N/A	100%
Number of students attending Environmental Science Day Camp.	N/A	5,100	6,959	6,100
Number of people participating in the trout fishing derby program.	N/A	New	2,089	1,875



**SUMMARY OF BUDGET UNITS**

	2009-10				
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b><u>General Fund</u></b>					
Regional Parks	9,605,131	7,748,440	1,856,691		307
Total General Fund	9,605,131	7,748,440	1,856,691		307
<b><u>Special Revenue Funds</u></b>					
County Trails System	6,513,455	6,681,277		(167,822)	-
Proposition 40 Projects	1,662,902	1,718,114		(55,212)	-
Glen Helen Pavilion	1,966,628	1,675,000		291,628	-
Pavilion Improvements at Glen Helen	411,505	37,000		374,505	-
Park Maintenance/Development	1,102,134	347,000		755,134	-
Calico Ghost Town Marketing Services	527,581	466,000		61,581	2
Off-Highway Vehicle License Fee	1,392,500	395,000		997,500	-
Total Special Revenue Funds	13,576,705	11,319,391		2,257,314	2
<b><u>Enterprise Funds</u></b>					
Regional Parks Snack Bars	92,306	103,000			10,694    3
Active Outdoors	110,862	111,470			608    7
Total Enterprise Funds	203,168	214,470			11,302    10
<b>Total - All Funds</b>	<b>23,385,004</b>	<b>19,282,301</b>	<b>1,856,691</b>	<b>2,257,314</b>	<b>11,302    319</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



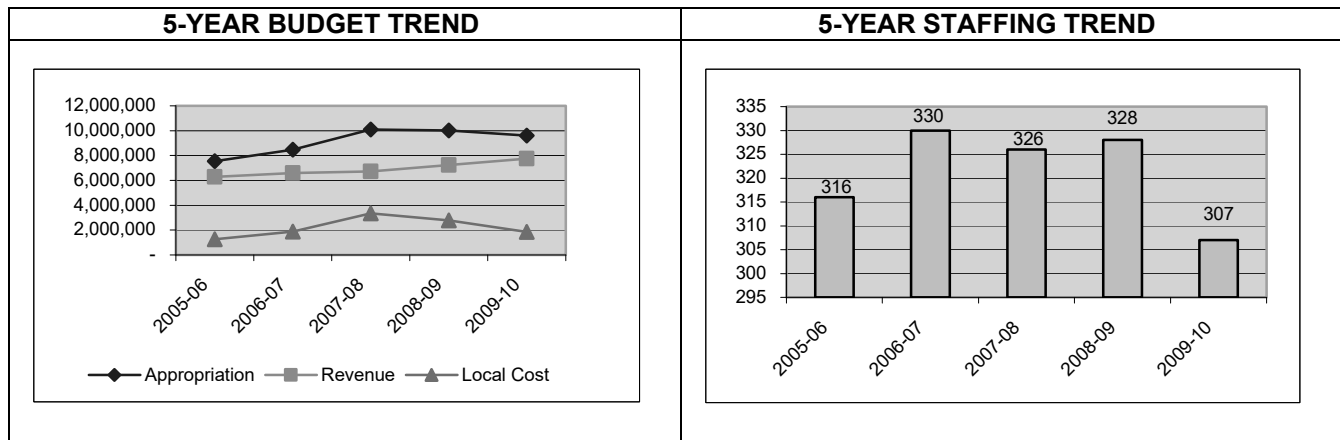
## Regional Parks

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other recreational opportunities available to the public. The department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities. Park special events include Civil War Days at Calico, Huck Finn Jubilee at Mojave Narrows, and Jamboree Days at Lake Gregory.

The Department also administers the County's Trails Program (currently there are 17.8 miles of open, accessible, and usable trails throughout the county being maintained by Regional Parks), oversees operation of the Morongo Wildlife Preserve in Morongo Valley, is responsible for enforcing the lease with the operators of the Pavilion at Glen Helen Regional Park, and manages projects funded by Federal Grants and State Bond Proposition 40. Additionally, Regional Parks programs include a one-day environmental studies day camp for elementary and middle school children at Yucaipa Regional Park and Mojave Narrows Regional Park. The Department has also introduced a junior fishing program and Unleashed, which is a free program for families to bring their dogs to the park.

### BUDGET HISTORY

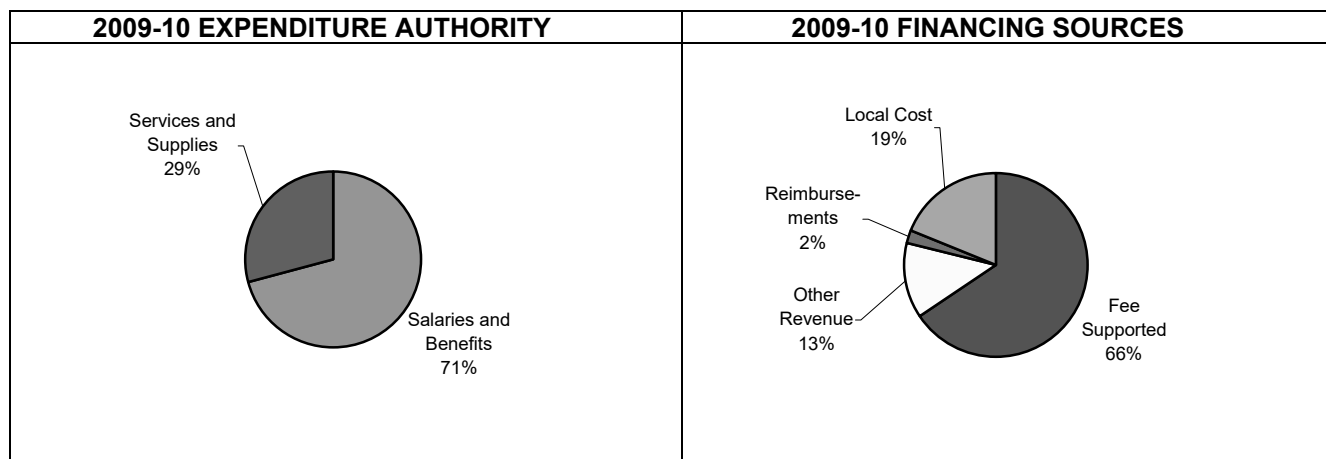


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	7,635,823	8,398,716	10,453,757	10,029,595	10,023,199
Departmental Revenue	6,076,329	6,519,402	7,094,321	7,293,758	7,271,482
Local Cost	1,559,494	1,879,314	3,359,436	2,735,837	2,751,717
Budgeted Staffing				329	



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$485,403 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 12 Public Service Employees.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	-	(223,186)	-	(223,186)
Reduction made to salaries and benefits - decreased work hours for seasonal and extra-help staffing at all the parks.				
Salary Reduction	(12)	(262,217)	-	(262,217)
Reduction made to salaries and benefits and services and supplies - deletion of 12 seasonal and extra-help staffing (\$206,814) and reductions in various categories in services and supplies (\$55,403).				
<b>Total</b>	<b>(12)</b>	<b>(485,403)</b>	<b>-</b>	<b>(485,403)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: General

BUDGET UNIT: AAA CCP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	5,113,030	6,045,978	7,400,069	7,342,025	7,322,651	6,940,408	(382,243)
Services and Supplies	2,202,598	2,667,989	2,941,256	2,726,022	2,702,480	2,756,912	54,432
Central Computer	36,046	36,546	46,718	60,741	60,741	61,280	539
Travel	-	-	-	29,341	66,450	37,417	(29,033)
Equipment	-	-	-	16,191	12,000	-	(12,000)
Vehicles	-	-	213,920	-	-	-	-
Transfers	199,175	30,290	35,004	47,060	36,807	38,434	1,627
Total Exp Authority	7,550,849	8,780,803	10,636,967	10,221,380	10,201,129	9,834,451	(366,678)
Reimbursements	(65,026)	(386,740)	(383,210)	(198,181)	(174,688)	(229,320)	(54,632)
Total Appropriation	7,485,823	8,394,063	10,253,757	10,023,199	10,026,441	9,605,131	(421,310)
Operating Transfers Out	150,000	4,653	200,000	-	-	-	-
Total Requirements	7,635,823	8,398,716	10,453,757	10,023,199	10,026,441	9,605,131	(421,310)
<b>Departmental Revenue</b>							
Use of Money and Prop	1,116,151	1,103,160	1,191,831	1,112,068	1,253,000	1,251,254	(1,746)
Current Services	4,905,590	5,329,435	5,822,648	6,039,894	5,874,617	6,443,186	568,569
Other Revenue	54,588	86,807	41,229	74,817	54,000	54,000	-
Total Revenue	6,076,329	6,519,402	7,055,708	7,226,779	7,181,617	7,748,440	566,823
Operating Transfers In	-	-	38,613	44,703	55,000	-	(55,000)
Total Financing Sources	6,076,329	6,519,402	7,094,321	7,271,482	7,236,617	7,748,440	511,823
Local Cost	1,559,494	1,879,314	3,359,436	2,751,717	2,789,824	1,856,691	(933,133)
Budgeted Staffing					328	307	(21)

Salaries and benefits of \$6,940,408 fund 307 budgeted positions (76 full-time staff and 231 seasonal/extra-help employees) to oversee administration, operations and maintenance for the nine regional parks, county trail system, and various special events/programs such as the environmental science day camp program. The \$382,243 decrease in appropriation for 2009-10 is due primarily to the following:

- \$390,000 decrease due to the deletion of 10 vacant positions due to budget cutbacks in 2008-09.
- \$430,000 decrease due to a reduction in work hours for seasonal and extra-help staffing at all the parks, including the deletion of 12 Public Service Employee positions.
- \$102,000 increase for the addition of a Staff Analyst II position as approved by the Board in 2008-09.
- \$134,000 increase for the cash-out of leave balances.

Services and supplies of \$2,756,912 include the cost of stocking the lakes with fish, the mowing contract at Prado, Cucamonga-Guasti and Glen Helen Regional Parks, supplies for maintenance and special projects (i.e., paint, hardware and herbicides/pesticides), aquatic facility supplies, park vehicle charges, office supplies, computer hardware and software replacement/upgrades, credit card use fee charges, advertising park events/amenities, restroom supplies and insurance liability.

Travel of \$37,417 reflects a decrease of \$29,033 due to the elimination of the Park's Advisory Commission Tour and Superintendent's Training Workshop.

There are no fixed asset purchases budgeted for 2009-10.

Transfers of \$38,434 represent costs paid to other departments for EHAP charges and other services provided.

Reimbursements of \$229,320 primarily represent the amount of staff time and resources allocated for project management on grant funded programs, various Proposition 40 and federally funded construction projects, and special event production at Calico Ghost Town Regional Park.

Use of money and property revenue of \$1,251,254 represents anticipated revenues from park concessionaires.

Current services revenue of \$6,443,186 represents anticipated fees from camping, fishing, park entrance, swimming, facility use, and special events. The additional \$568,569 is due to fee adjustments approved by the Board of Supervisors in March 2009 and increased attendance at the parks.

Other revenue of \$54,000 represents fees collected primarily from sale of bait, firewood, and other miscellaneous items.

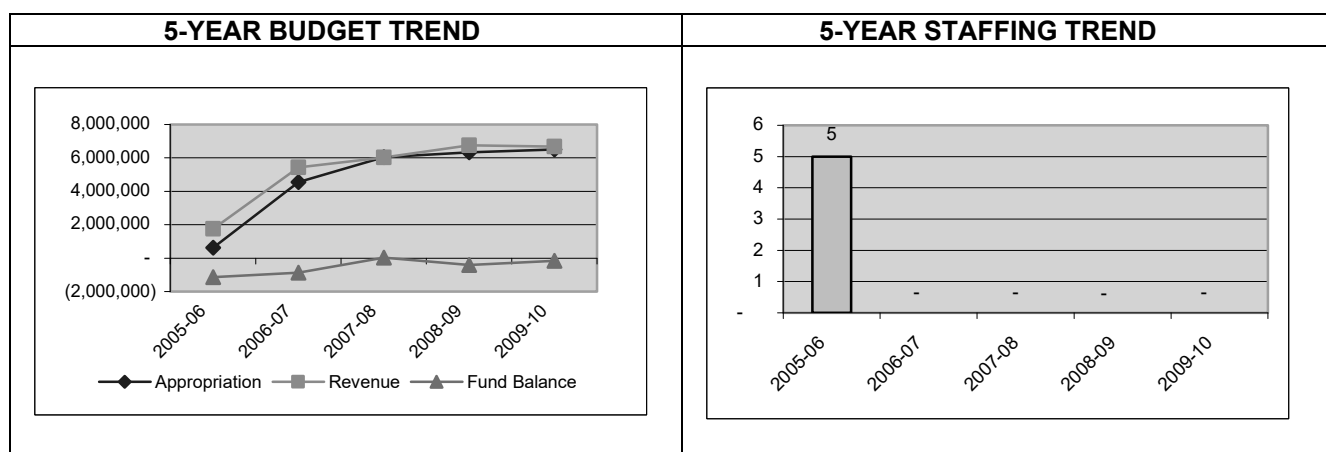


## County Trails System

### DESCRIPTION OF MAJOR SERVICES

Regional Parks Department is the steward of the County's Regional Trail Program charged with the development, operation and maintenance of regional and diversified trails throughout the county. The trail system is enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In the spring of 2007, construction was completed on a 3.3-mile segment of trail along the Santa Ana River connecting San Bernardino County to the Riverside County Line, thus offering cyclists over 22 miles of contiguous trail along the Santa Ana River within the two counties. Design and environmental work is currently underway for Phase III and Phase IV of the Santa Ana River Trail (SART), which will eventually link the trail from Waterman Avenue in San Bernardino to the San Bernardino Mountains.

### BUDGET HISTORY



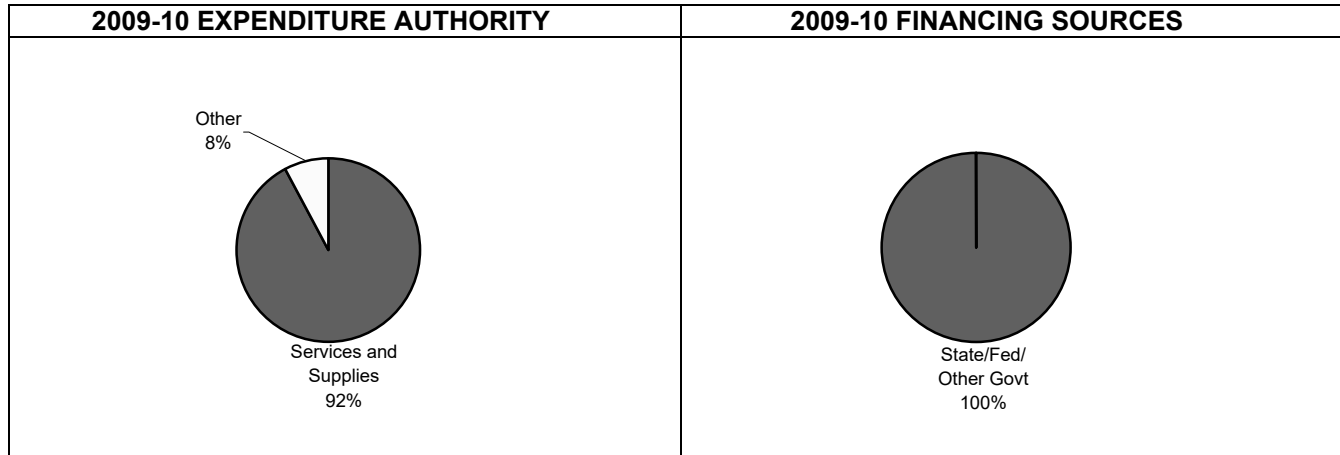
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	289,839	4,155,845	736,053	6,335,047	25,916
Departmental Revenue	545,587	4,897,597	288,872	6,745,911	177,633
Fund Balance				(410,864)	

Actual appropriation for 2008-09 was \$6.3 million less than modified budget due to delays in construction of the following: Phase III of the SART, lighting improvement project at the Yucaipa Regional Park soccer fields, and a small park development along the Santa Ana River.

Actual departmental revenue for 2008-09 was approximately \$6.5 million less than modified budget primarily due to less state and federal reimbursements anticipated for the projects mentioned above. These projects/revenues have been re-appropriated in the 2009-10 budget.



**ANALYSIS OF FINAL BUDGET**

**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** County Trails System

**BUDGET UNIT:** RTS CCP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	221,523	-	-	-	-	-	-
Services and Supplies	242,403	3,622,933	719,696	7,916	5,863,547	6,009,165	145,618
Travel	-	-	-	-	-	1,790	1,790
Other Charges	-	360,000	-	-	-	-	-
Land and Improvements	-	-	-	-	453,500	453,500	-
Transfers	1,011	172,912	26,357	18,000	18,000	49,000	31,000
Total Exp Authority	464,937	4,155,845	746,053	25,916	6,335,047	6,513,455	178,408
Reimbursements	(175,098)	-	(10,000)	-	-	-	-
Total Appropriation	289,839	4,155,845	736,053	25,916	6,335,047	6,513,455	178,408
<b>Departmental Revenue</b>							
Use of Money and Prop	3,249	4,918	21,348	18,188	6,000	10,000	4,000
State, Fed or Gov't Aid	480,658	4,259,459	172,052	79,402	6,739,911	6,671,277	(68,634)
Other Revenue	61,680	-	82,890	80,043	-	-	-
Total Revenue	545,587	4,264,377	276,290	177,633	6,745,911	6,681,277	(64,634)
Operating Transfers In	-	633,220	12,582	-	-	-	-
Total Financing Sources	545,587	4,897,597	288,872	177,633	6,745,911	6,681,277	(64,634)
Fund Balance					(410,864)	(167,822)	243,042

Services and supplies of \$6,009,165 are for anticipated costs to finish design, environmental and construction of Phase III, as well as the design and environmental work on Phase IV of the Santa Ana River Trail.

Travel of \$1,790 is for participation in the National Recreation and Park Association annual conference.

Land and improvements of \$453,500 is for construction of lighting improvements for the soccer fields at Yucaipa Regional Park and construction of a pocket park along the Santa Ana River, both are federal grant projects.

Transfers of \$49,000 are anticipated to Regional Park's general fund budget unit for project management costs for the above referenced projects and trail coordination.

State and federal aid revenue of \$6,671,277 includes an allocation of State Proposition 84 monies for completion of the Phase IV construction plans; federal reimbursement for Phase III design, environmental and construction costs; and Housing and Urban Development (HUD) funding for the Yucaipa soccer field lighting project and Santa Ana River pocket park.





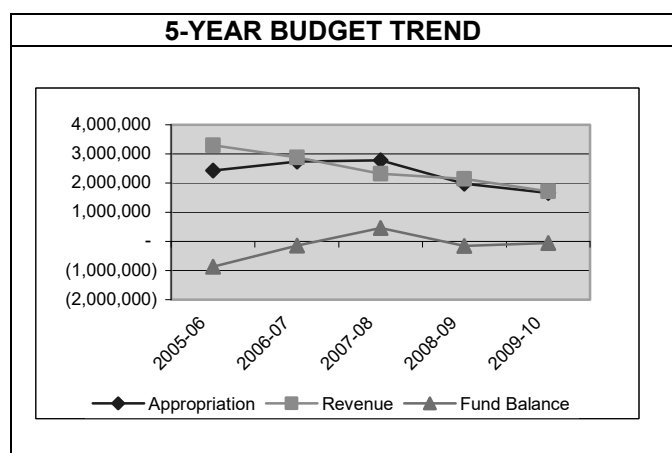
## Proposition 40 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is \$4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



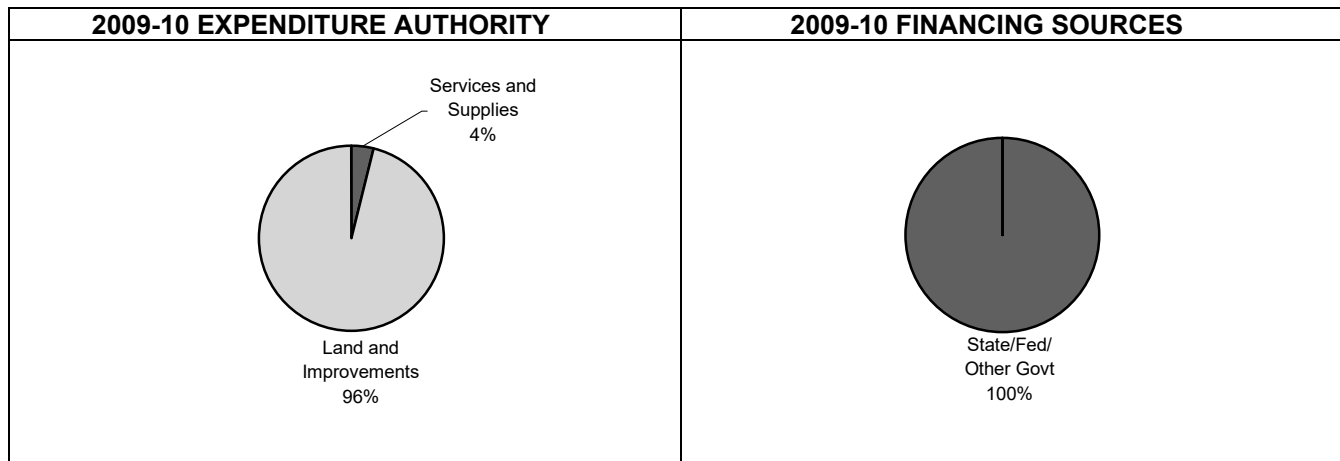
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	64,577	(82,222)	796,625	1,986,395	474,167
Departmental Revenue	634,838	523,138	165,208	2,147,034	579,595
Fund Balance				(160,639)	

Actual appropriation and departmental revenue for 2008-09 were each approximately \$1.5 million less than modified budget due to a number of Proposition 40 projects not commencing as originally anticipated as a result of the State implementing a freeze on all state funded projects. However two other projects, the Domestic Water and Booster System at Prado Regional Park and the Restroom Replacement and Electrical Improvements at Mojave Narrows, were able to be completed during the fiscal year. The remaining projects are now expected to commence in 2009-10 and have been re-budgeted accordingly.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	-	-	64,038	64,038
Land and Improvements	-	(82,222)	784,043	432,195	1,986,395	1,578,864	(407,531)
Transfers	-	-	-	-	-	20,000	20,000
Total Appropriation	-	(82,222)	784,043	432,195	1,986,395	1,662,902	(323,493)
Operating Transfers Out	-	-	12,582	41,972	-	-	-
Total Requirements	-	(82,222)	796,625	474,167	1,986,395	1,662,902	(323,493)
<b>Departmental Revenue</b>							
Use of Money and Prop	2,953	5,511	12,847	1,512	7,500	6,000	(1,500)
State, Fed or Gov't Aid	346,885	517,627	52,361	578,083	2,139,534	1,712,114	(427,420)
Other Revenue	285,000	-	100,000	-	-	-	-
Total Revenue	634,838	523,138	165,208	579,595	2,147,034	1,718,114	(428,920)
Fund Balance					(160,639)	(55,212)	105,427

Appropriation of \$1,662,902 is budgeted in 2009-10 for various projects including additional camping cabins at Mojave Narrows Regional Park, completion of a nature interpretive trail at Glen Helen Regional Park, new shelters at Prado Regional Park, and swim area well renovation at Yucaipa Regional Park.

Departmental revenue of \$1,718,114 includes \$1,712,114 of State Proposition 40 funds to finance the cost of the above projects.



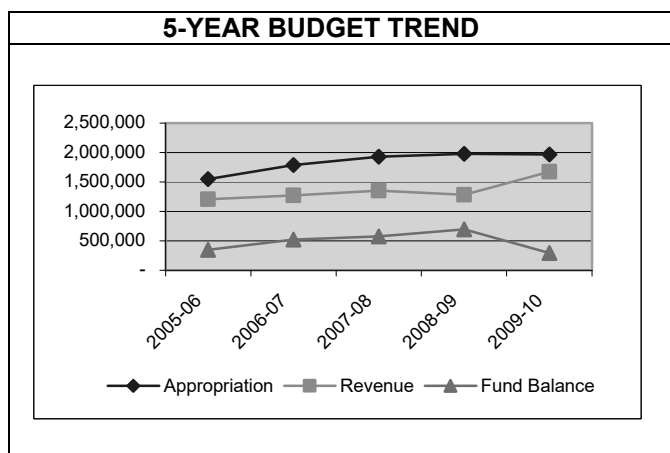
## Glen Helen Pavilion

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the Pavilion at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

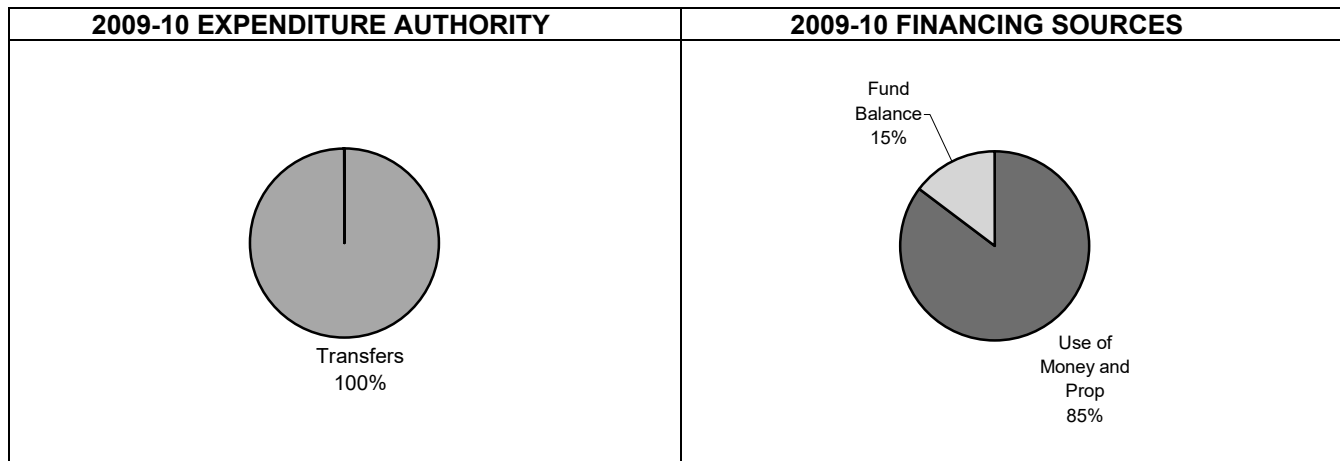


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	1,039,182	1,211,563	1,348,972	1,978,351	1,669,753
Departmental Revenue	1,213,118	1,267,027	1,467,446	1,285,000	1,268,030
Fund Balance				693,351	



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Glen Helen Pavilion

BUDGET UNIT: SGH CAO  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Transfers	1,039,182	1,211,563	1,348,972	1,669,753	1,725,000	1,966,628	241,628
Contingencies	-	-	-	-	253,351	-	(253,351)
Total Appropriation	1,039,182	1,211,563	1,348,972	1,669,753	1,978,351	1,966,628	(11,723)
<b>Departmental Revenue</b>							
Use of Money and Prop	1,213,118	1,267,027	1,467,446	1,268,030	1,285,000	1,335,000	50,000
Other Revenue	-	-	-	-	-	340,000	340,000
Total Revenue	1,213,118	1,267,027	1,467,446	1,268,030	1,285,000	1,675,000	390,000
				Fund Balance	693,351	291,628	(401,723)

Transfers of \$1,966,628 are for payments to the county general fund for the cost of the Pavilion's annual debt service payment.

Use of money and property revenue of \$1,335,000 includes rent from the operators of the Pavilion (\$1,275,000), as well as anticipated interest earnings on this fund's cash balance (\$60,000).

Other revenue of \$340,000 represents the amount expected in 2009-10 from the Pavilion operators for naming rights of the facility.



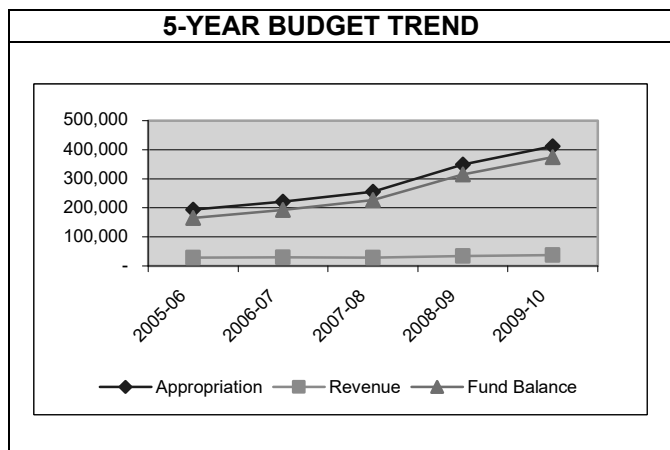
## Pavilion Improvements at Glen Helen

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for improvements to the Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This budget unit is financed jointly by deposits from the Regional Parks Department and the operators of the pavilion.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

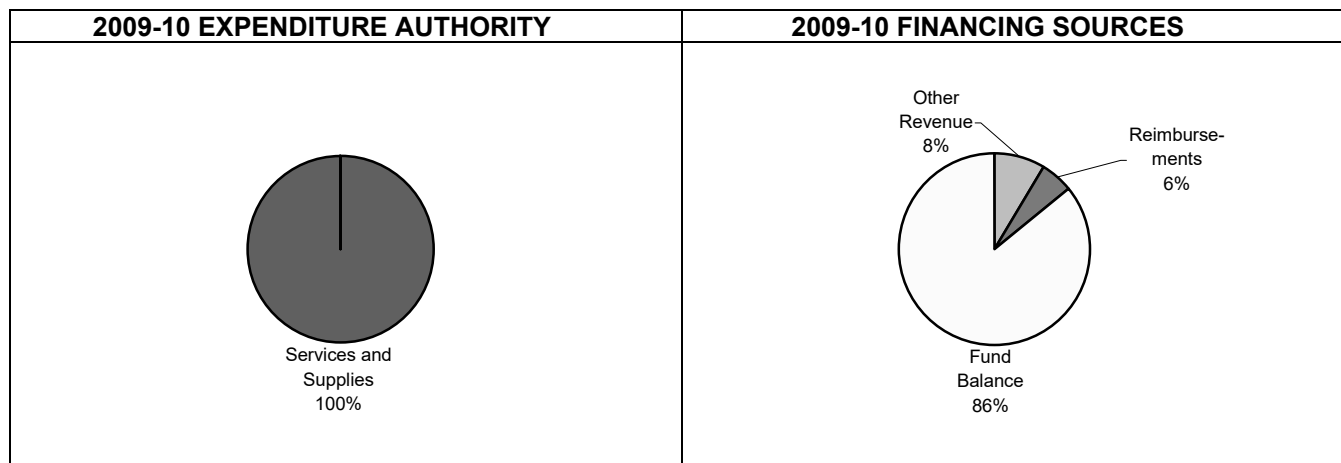


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	4,077	-	-	348,861	(25,000)
Departmental Revenue	6,281	9,076	88,437	34,000	34,644
Fund Balance				314,861	

No improvement projects commenced in 2008-09; therefore, the entire fund balance was re-appropriated in the 2009-10 budget.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Pavilion Improvements at Glen Helen

BUDGET UNIT: SGR RGP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	4,077	-	-	-	373,861	436,505	62,644
Total Exp Authority	4,077	-	-	-	373,861	436,505	62,644
Reimbursements	-	-	-	(25,000)	(25,000)	(25,000)	-
Total Appropriation	4,077	-	-	(25,000)	348,861	411,505	62,644
<b>Departmental Revenue</b>							
Use of Money and Prop	6,281	9,076	13,437	9,644	9,000	12,000	3,000
Other Revenue	-	-	75,000	25,000	25,000	25,000	-
Total Revenue	6,281	9,076	88,437	34,644	34,000	37,000	3,000
Fund Balance					314,861	374,505	59,644

Services and supplies of \$436,505 have increased by \$62,644 based on fund balance and departmental revenue available.

Reimbursements of \$25,000 represent the County's contribution towards improvements of the Pavilion per provisions of the lease agreement.

Departmental revenue of \$37,000 includes \$12,000 in anticipated interest, plus the \$25,000 contribution from the operators of the Pavilion per the lease agreement.



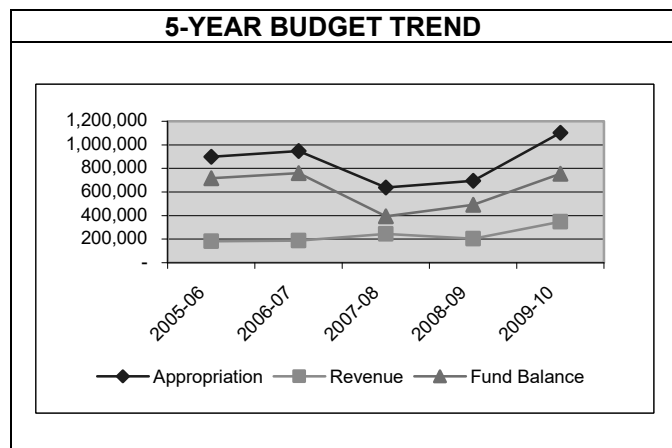
## Park Maintenance and Development

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this budget unit are financed through a five percent allocation of park admission fees.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



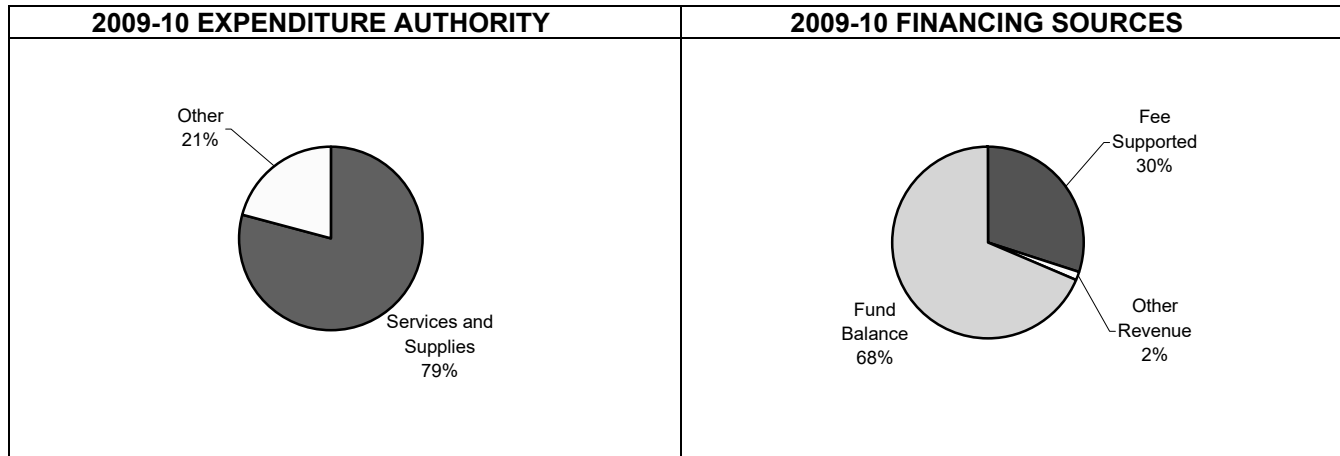
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	636,915	844,874	384,208	695,593	152,924
Departmental Revenue	659,972	311,436	480,026	204,687	412,336
Fund Balance				490,906	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Park Maintenance/Development

BUDGET UNIT: SPR CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	535,513	492,343	360,522	104,109	568,593	871,307	302,714
Land and Improvements	-	-	10,587	-	46,000	46,000	-
Equipment	10,769	95,682	111,345	-	-	68,327	68,327
Vehicles	-	-	3,754	33,444	81,000	116,500	35,500
Capitalized Software	48,575	-	-	-	-	-	-
Transfers	(1,093)	-	-	-	-	-	-
Total Exp Authority	593,764	588,025	486,208	137,553	695,593	1,102,134	406,541
Reimbursements	-	-	(102,000)	(3,914)	-	-	-
Total Appropriation	593,764	588,025	384,208	133,639	695,593	1,102,134	406,541
Operating Transfers Out	43,151	256,849	-	19,285	-	-	-
Total Requirements	636,915	844,874	384,208	152,924	695,593	1,102,134	406,541
<b>Departmental Revenue</b>							
Use of Money and Prop	32,161	38,188	54,518	21,039	15,000	17,000	2,000
State, Fed or Gov't Aid	148,776	(29,455)	(5,491)	243	-	-	-
Current Services	94,619	320,203	395,456	364,930	189,687	330,000	140,313
Other Revenue	(25,384)	(17,500)	(105,141)	26,124	-	-	-
Other Financing Sources	12,061	-	11,995	-	-	-	-
Total Revenue	262,233	311,436	351,337	412,336	204,687	347,000	142,313
Operating Transfers In	397,739	-	128,689	-	-	-	-
Total Financing Sources	659,972	311,436	480,026	412,336	204,687	347,000	142,313
				Fund Balance	490,906	755,134	264,228

Services and supplies of \$871,307 have increased by \$302,714 based primarily on additional fund balance available.

Land and improvements of \$46,000 include a deck/handicap ramp at the candle shop and a deck/cover at the saloon at Calico Ghost Town Regional Park. These projects were budgeted last year, but did not commence and are now anticipated to occur in 2009-10.

Equipment of \$68,327 includes \$50,001 to purchase new work stations for the administration office.

Vehicles of \$116,500 include \$82,000 for a backhoe that was budgeted in 2008-09 but was not purchased. Also included is \$34,500 for 3 turf utility vehicles.

Departmental revenue of \$347,000 include \$330,000 in charges for current services that primarily represent a portion of gate entrance and reservation fees that are set aside in this budget unit.



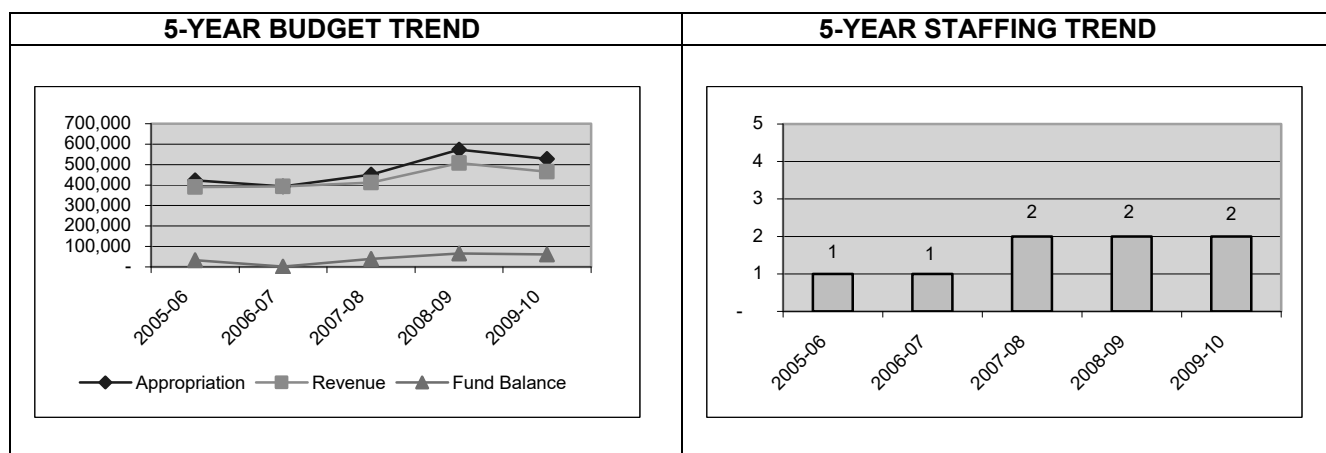


## Calico Ghost Town Marketing Services

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from Calico Ghost Town concessionaire operations and park admission fees are used to advertise and market several special events including Calico Days, Calico Ghost Haunt, Civil War and Bluegrass in the Spring.

### BUDGET HISTORY

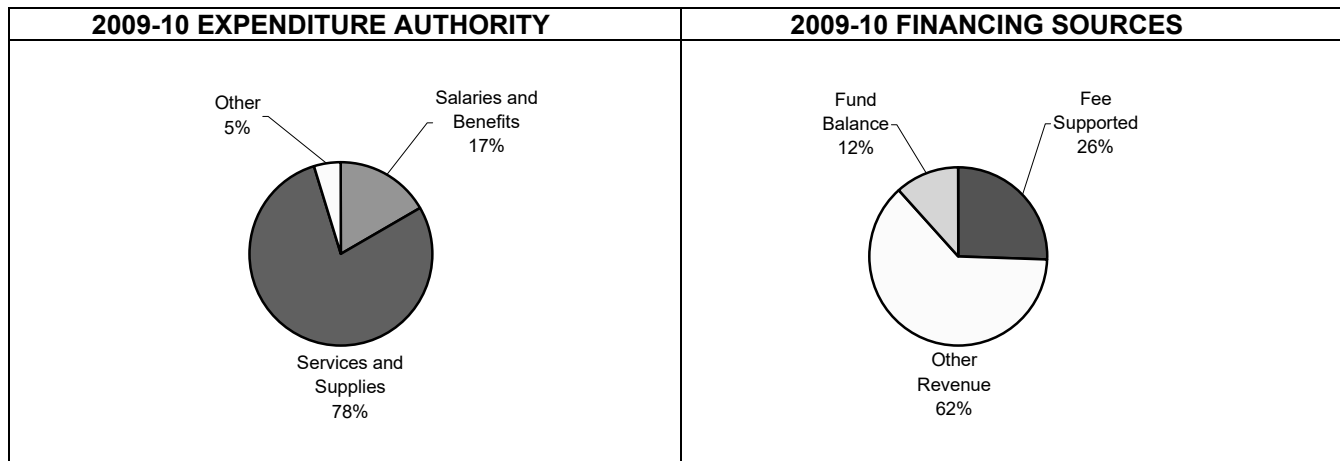


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	423,487	398,292	517,404	574,077	456,053
Departmental Revenue	390,996	436,690	543,203	508,500	452,056
Fund Balance				65,577	
Budgeted Staffing				2	

Actual appropriation for 2008-09 was approximately \$120,000 less than modified budget due to a savings in marketing and a reduction in event costs. Actual departmental revenue for 2008-09 was approximately \$56,000 less than modified budget due to the Calico House Restaurant being closed for seven months, until a new concessionaire was selected, and a reduction in attendance at the park attributed to higher gas prices in 2008 and the ailing economy in 2009.

## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Calico Ghost Town Marketing Svcs

BUDGET UNIT: SPS CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	62,896	60,643	78,420	79,965	79,295	88,286	8,991
Services and Supplies	360,388	332,392	423,720	354,006	465,406	406,004	(59,402)
Travel	-	-	-	201	7,100	8,000	900
Transfers	203	5,257	15,264	21,881	22,276	25,291	3,015
Total Appropriation	423,487	398,292	517,404	456,053	574,077	527,581	(46,496)
<b>Departmental Revenue</b>							
Use of Money and Prop	62,956	64,519	67,044	63,789	67,500	65,500	(2,000)
Current Services	108,537	107,954	162,201	127,499	150,000	135,000	(15,000)
Other Revenue	219,503	264,217	313,958	260,768	291,000	265,500	(25,500)
Total Revenue	390,996	436,690	543,203	452,056	508,500	466,000	(42,500)
				Fund Balance	65,577	61,581	(3,996)
				Budgeted Staffing	2	2	-

Salaries and benefits of \$88,286 fund 1 full-time and 1 part-time position.

Services and supplies of \$406,004 represent the costs of producing special events and advertising the park. A decrease of \$59,402 is attributed to a reduction in the marketing budget.

Travel of \$8,000 are for participation in the annual POW-WOW International Trade Show. Attendance at this event is crucial to the promotion of Calico Ghost Town and its specialized events. Approximately 60% of the attendance at Calico Ghost Town is a result of the tours booked at this trade show.

Transfers of \$25,291 represent reimbursements to the Regional Parks general fund budget unit for the cost of park staff assisting with the production of special events.

Use of money and property revenue of \$65,500 includes revenues from a percentage of concession sales. The decrease is based on the impacts of the current economy.

Current services revenue of \$135,000 include revenue from a portion of the gate entrance fee. This amount is being reduced based on the prior year's revenue figures.

Other revenue of \$265,500 includes revenue from the special events held at the park. The reduction of \$25,500 is based on prior year revenues.



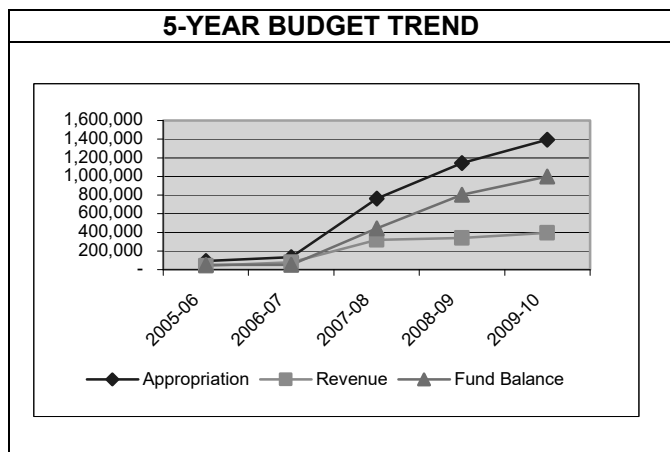
## Off-Highway Vehicle License Fee

### DESCRIPTION OF MAJOR SERVICES

Off-Highway vehicle (OHV) funds are provided pursuant to state law, and are derived from fees paid for the issuance or renewal of off-highway vehicles. These funds are used for the development of off-highway trails and recreation areas in compliance with state requirements.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



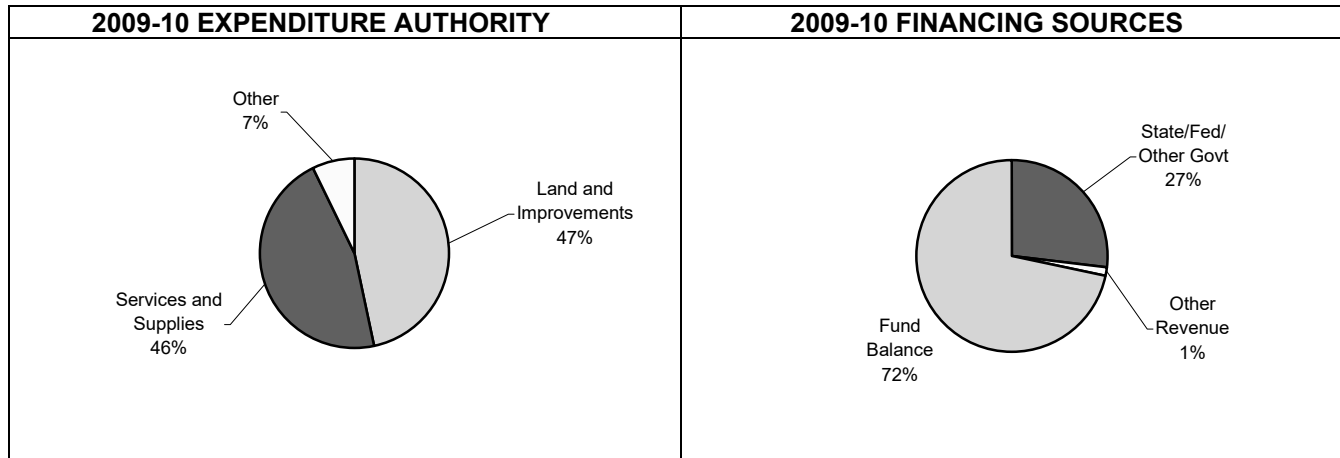
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	14,422	41,947	1,144,171	187,350
Departmental Revenue	-	404,297	403,388	340,000	380,679
Fund Balance				804,171	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget. Projects completed in 2008-09 occurred at Calico Ghost Town and include a Special Event Entry Gate, improvements to the OHV Campground "O" Loop, fencing along the OHV trail, a pedestrian walkway that provides a safe path of travel from the campground to the Ghost Town, and a Doran bypass trail.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	41,947	75,648	270,551	642,500	371,949
Land and Improvements	-	-	-	11,702	873,620	650,000	(223,620)
Equipment	-	14,422	-	-	-	-	-
Transfers	-	-	-	100,000	-	100,000	100,000
Total Appropriation	-	14,422	41,947	187,350	1,144,171	1,392,500	248,329
<b>Departmental Revenue</b>							
Use of Money and Prop	-	1,303	27,499	28,415	15,000	20,000	5,000
State, Fed or Gov't Aid	-	402,994	375,889	352,264	325,000	375,000	50,000
Total Revenue	-	404,297	403,388	380,679	340,000	395,000	55,000
Fund Balance					804,171	997,500	193,329

Services and supplies of \$642,500 are for anticipated OHV projects in 2009-10.

Land and improvements of \$650,000 include new restrooms and additional camping cabins constructed at the OHV campground area.

Transfers of \$100,000 are for labor costs on the projects preformed by Regional Parks personnel.

State aid revenue of \$375,000 consists of revenue derived from off-highway vehicle operations and licensing.

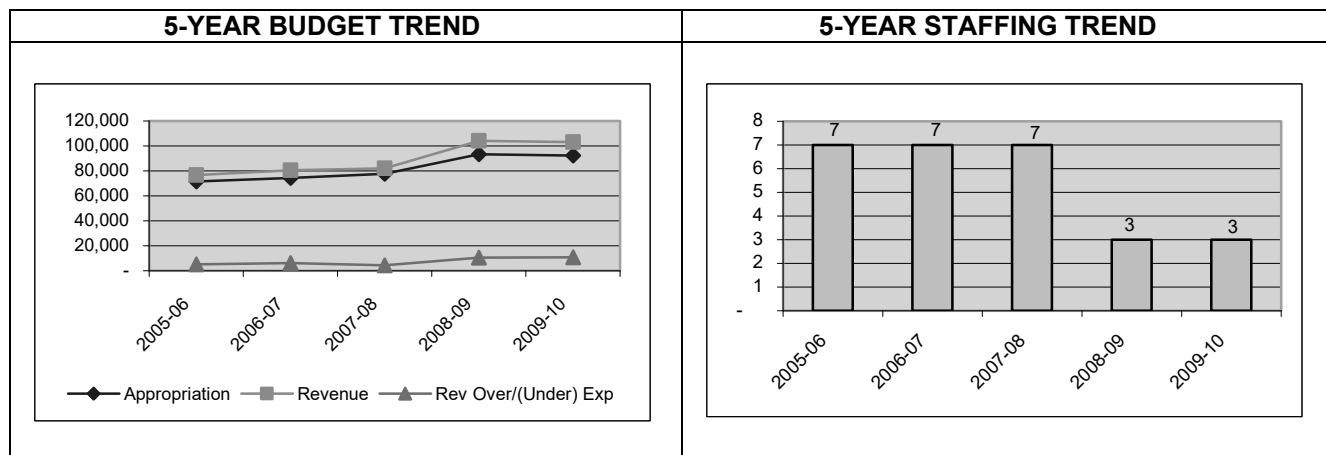


## Snack Bars

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department provides staff to operate four snack bars located at the following parks: Glen Helen (island site and swimming complex), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa and Prado) are operated by Board-approved private contractors.

### BUDGET HISTORY



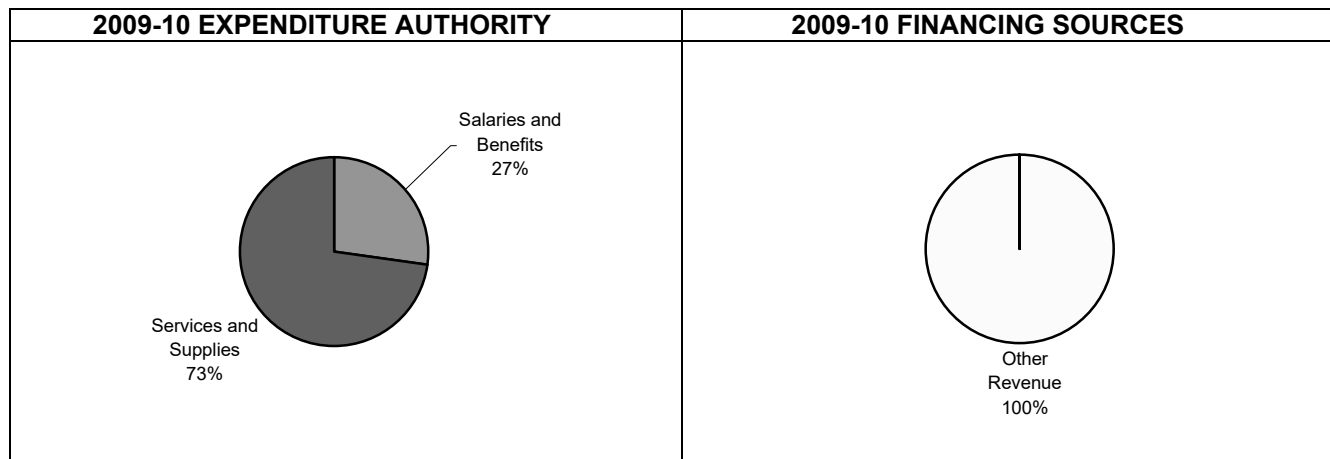
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	71,477	74,035	92,994	93,392	100,828
Departmental Revenue	76,631	54,901	108,788	104,000	91,347
Revenue Over/(Under) Exp	5,154	(19,134)	15,794	10,608	(9,481)
Budgeted Staffing				3	

Actual appropriation for 2008-09 exceeded modified budget by \$7,436 due to increases in the cost of supplies for the snack bars and the replacement of a HVAC unit at Glen Helen's snack bar.

Actual departmental revenue for 2008-09 was \$12,653 less than modified budget due to lower volume of sales at all snack bar locations.



**ANALYSIS OF FINAL BUDGET**

**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Snack Bars

**BUDGET UNIT:** EMO, EMP, EMT  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation and Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	-	-	15,600	26,092	26,092	25,039	(1,053)
Services and Supplies	71,214	73,702	77,051	74,436	67,000	67,000	-
Transfers	263	333	343	300	300	267	(33)
Total Appropriation	71,477	74,035	92,994	100,828	93,392	92,306	(1,086)
<b><u>Departmental Revenue</u></b>							
Other Revenue	76,631	54,901	108,788	91,347	104,000	103,000	(1,000)
Total Revenue	76,631	54,901	108,788	91,347	104,000	103,000	(1,000)
Rev Over/(Under) Exp	5,154	(19,134)	15,794	(9,481)	10,608	10,694	86
Budgeted Staffing					3	3	-

Salaries and benefits of \$25,039 fund 3 seasonal, extra-help employees.

Services and supplies of \$67,000 represent purchases of food and bait for taxable resale at the snack bars.

Departmental revenue of \$103,000 is for proceeds from the sale of food and bait items at the four snack bar locations.



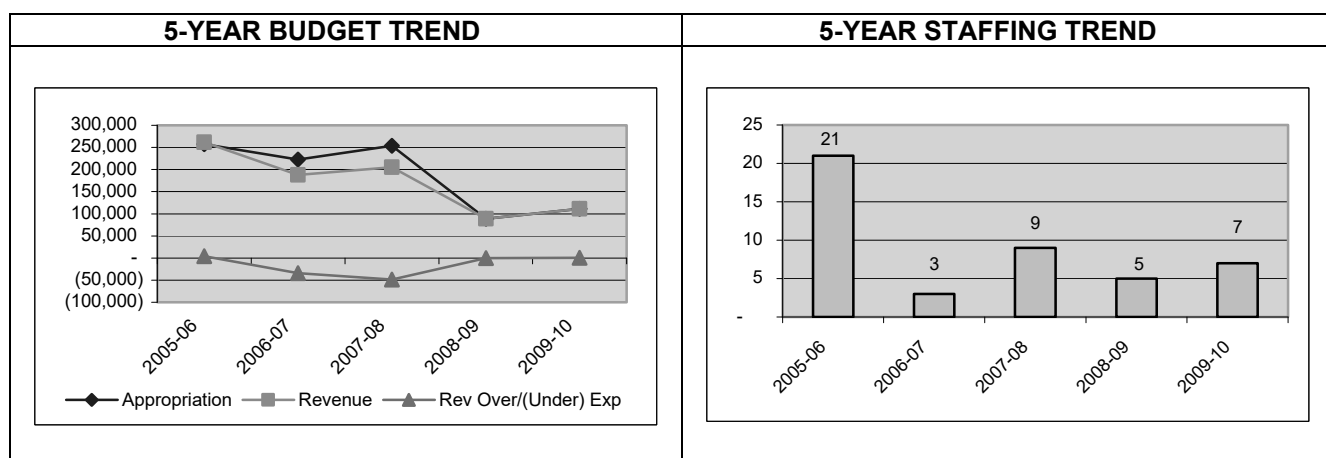
## Active Outdoors

### DESCRIPTION OF MAJOR SERVICES

The Active Outdoors Program was created to provide programs that promote a healthy outdoor lifestyle. All programs under "Active Outdoors" are grant funded or created through partnerships with local and/or state agencies. The Environmental Science Day Camp is a part of the program. This one-day environmental studies day camp for children is located at Yucaipa and Mojave Narrows regional parks. The camp provides a hands-on experience for students who learn about wildlife, botany and geology.

In addition to the Environmental Science Day Camp, the following four new programs managed under the Active Outdoors Program have been added: Junior Fishing Workshop, Active Outdoors Expo, Regional Parks Unleashed, and Santa Ana River Trails Family Fun Day.

### BUDGET HISTORY

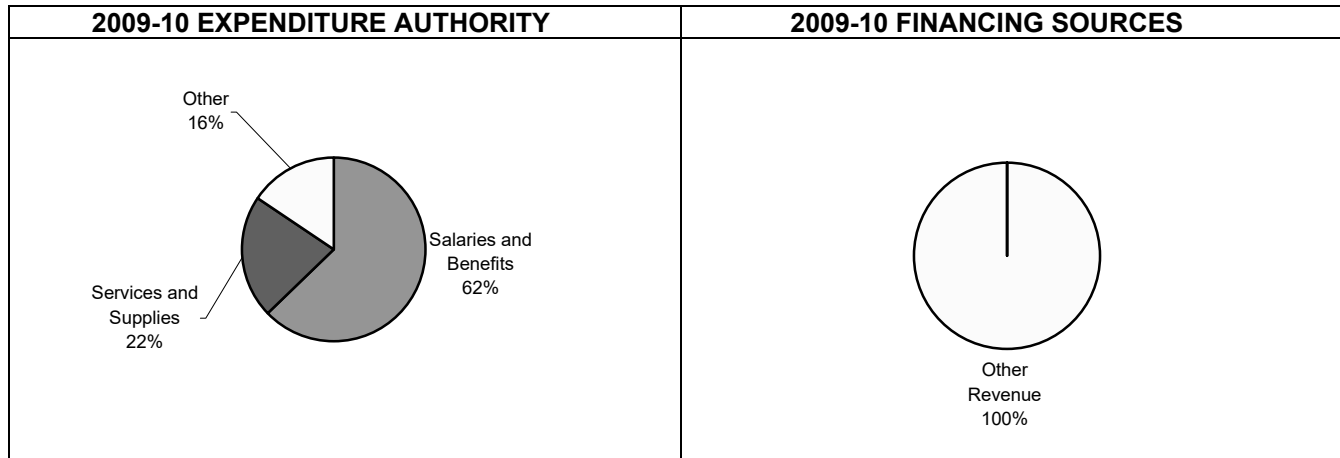


### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	38,828	269,648	80,510	89,012	92,385
Departmental Revenue	138,999	209,674	36,084	89,012	197,540
Revenue Over/(Under) Exp	100,171	(59,974)	(44,426)	-	105,155
Budgeted Staffing				5	
Unrestricted Net Assets Available at Year End	100,002	48,660	4,234		100,588



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Active Outdoors

BUDGET UNIT: EME CCP  
 FUNCTION: Recreational and Cultural Services  
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	32,523	120,572	43,548	43,695	70,774	69,749	(1,025)
Services and Supplies	4,770	81,291	31,291	47,233	16,878	23,751	6,873
Travel	-	-	-	-	-	100	100
Transfers	1,535	67,785	5,671	1,457	1,360	17,262	15,902
Total Appropriation	38,828	269,648	80,510	92,385	89,012	110,862	21,850
<b>Departmental Revenue</b>							
Use of Money and Prop	499	6,746	1,524	648	-	400	400
Current Services	500	102,928	4,560	-	-	-	-
Other Revenue	138,000	100,000	30,000	196,892	89,012	111,070	22,058
Total Revenue	138,999	209,674	36,084	197,540	89,012	111,470	22,458
Rev Over/(Under) Exp	100,171	(59,974)	(44,426)	105,155	-	608	608
Budgeted Staffing					5	7	2

Salaries and benefits of \$69,749 fund 7 part-time budgeted positions for the Active Outdoors Program

Services and supplies of \$23,751 will primarily fund the Moonridge Zoo Presentations for the Environmental Science Day Camp program, as well as fishing poles, equipment and supplies for the Junior Fishing Workshop. Additional amounts will be used for supplies, awards, and printing costs for all programs within Active Outdoors.

Transfers of \$17,262 include a portion of the Youth Services Coordinator's labor cost (\$10,000) and the cost of vehicle services paid through the department's general fund (\$6,300).

Other revenue of \$111,070 is anticipated primarily through a grant from the Inland Empire United Way (\$40,000) and other funding from the Federal Center for Disease Control via the Department of Public Health (\$60,000).





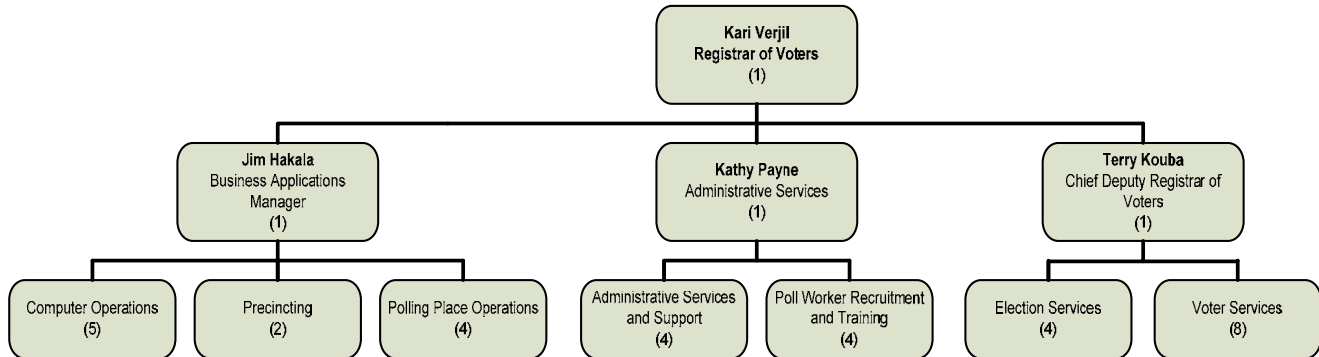
## REGISTRAR OF VOTERS

### Kari Verjil

#### MISSION STATEMENT

The Registrar of Voters Office upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate, promotes public confidence, increases voter participation, and strengthens democracy while providing the highest quality of customer service.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Increase voter participation in the electoral process.
2. Maintain and expand a directory of experienced and dependable poll workers.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Off-site early voting locations.	N/A	New	14	0
Percentage of completion of existing and potential polling places for compliance with accessibility requirements.	20%	10%	26%	35%
County Employees (total) serving as poll workers and ROvers for all major elections.	917 (3 major elections)	450 (1 major election)	787 (2 major elections)	600 (2 major elections)
Number of lead poll workers (Inspectors and ROvers) assessed and granted certificate of completion.	N/A	100% (450)	100% (1,352)	100% (450)
Percentage of polling places that have a bilingual poll worker assigned.	N/A	100% (410)	92% (918)	100% (551)

Off-site early voting: In the past, the off-site early voting service was provided to voters, but was suspended for 2007-08 and 2008-09 due to enhanced vote tally standards established by the Secretary of State whereby all votes collected through the use of electronic equipment required 100% hand-count verification. However, with the recent significant increase in voter registration, coupled with the high level of interest in the November 2008 Presidential Election, off-site early voting was temporarily re-instated at select locations throughout San Bernardino County to accommodate voters for the Presidential election only. "People Centers", locations with high volumes of foot traffic, were chosen to provide convenience to voters in outlying areas. Due to the stringent security procedures required by electronic voting systems, it is not practical to offer off-site early voting on a larger scale. The advantages and disadvantages of off-site early voting will be analyzed and evaluated prior to the next election cycle; however, the 2009-10 Business Plan Target reflects no intention of re-instating off-site voting service at this time.

County Employees serving as poll workers: The 2008-09 Target for County employees serving as poll workers originally referenced one major election during 2008-09. However, a Statewide Special Election was called for May 19, 2009, as a result of Governor Schwarzenegger signing Senate Bill X3 19 that formally called for that election, so there are now two major elections reflected in the 2008-09 Actual with an additional 282 County employees serving as poll workers than was originally reported in the 2009-10 Business Plan (from 505 to 787).

Percentage of polling places with bilingual poll workers: An average of three bi-lingual poll workers per polling location were recruited and trained for the November 2008 Presidential election, and 97% of San Bernardino County polling places were served by a Spanish speaking clerk or inspector for that election. Although the 100% polling place 2008-09 target was not achieved for the November 2008 Presidential and the May 2009 Special elections, ROV is pleased to achieve a 92% rate while exceeding the total number of Spanish speaking clerk or inspector poll workers by 508 workers; for a total of 533 workers for November 2008 and 385 workers for May 2009.



## DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters Department is to conduct elections as prescribed by district, city, county, state and federal laws and regulations.

The Computer Operations Section provides computer support to the department through in-house applications and vendor supplied election management software, coordinates technical services with the Department of Information Services, provides for programming and maintenance of electronic voting equipment in preparation of an election, and oversees all election counting operations. The ROV website provides a vast array of election information and counting results, in addition to allowing users to inquire as to the location of a polling place.

The Precincting Section creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines.

The Polling Place Operations Section assembles polling place election supplies, delivers and retrieves voting equipment and election supplies, and provides facility support for the ROV. Recruits locations to serve as polling places; the primary goals are to stabilize polling locations to minimize changes and provide accessibility to the elderly and disabled. New polling places are surveyed prior to being utilized in an election. Provides storage and retention services of election records.

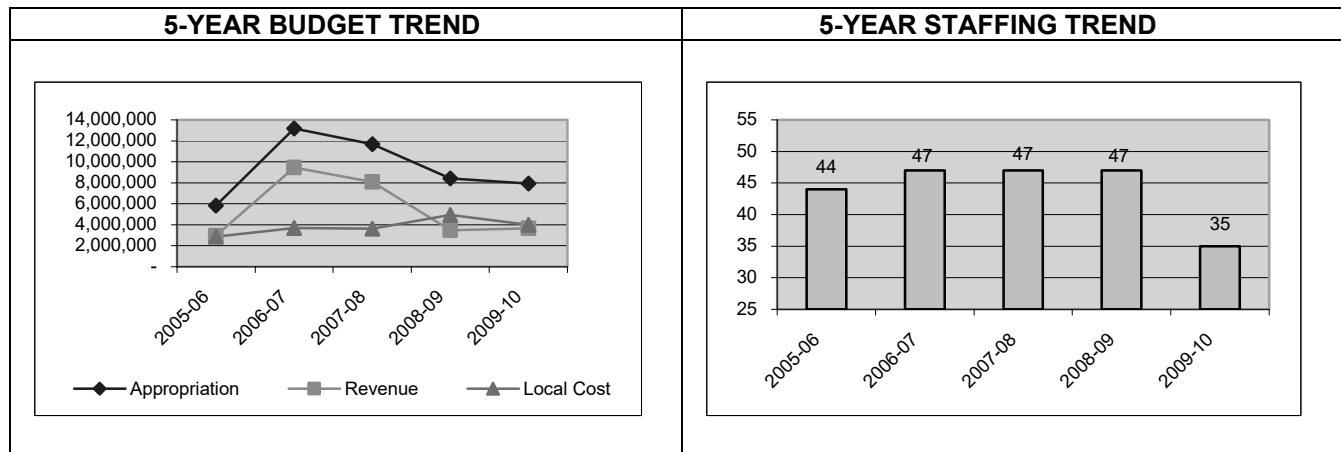
The Administrative Services and Support Section oversees the preparation and monitoring of department budget, prepares estimates and billing for election services, oversees contracting and purchasing, and manages personnel and payroll.

The Poll Worker Recruitment and Training Section oversees the recruitment of poll workers, coordination of the student and county poll worker programs, provides their training, and assigns them to the appropriate poll locations.

The Election Services Section oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns.

The Voter Services Section maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reducing future labor costs. Coordinates Voter Outreach training and state mandated programs to increase registration and provides Vote-by-Mail and other mail ballot voting services.



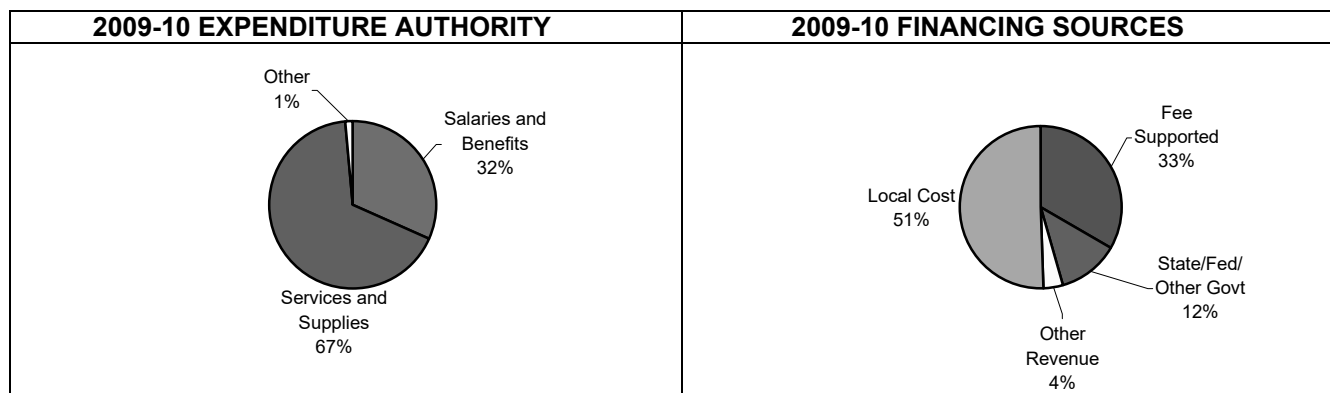
**BUDGET HISTORY****PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	5,825,181	11,090,278	10,647,461	12,022,355	9,580,421
Departmental Revenue	2,966,043	7,445,738	7,707,306	7,300,870	6,172,444
Local Cost	2,859,138	3,644,540	2,940,155	4,721,485	3,407,977
Budgeted Staffing				47	

Actual appropriation for 2008-09 is lower than modified budget primarily due to savings in salaries and benefits for vacant positions that remained unfilled for extended periods, services and supplies savings because of lower than budgeted Help America Vote Act (HAVA)-related expenses, and lower than budgeted direct expenses associated with the May 19, 2009 Statewide Special Election.



## ANALYSIS OF FINAL BUDGET



As a result of the current economic condition, the 2009-10 budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$402,457 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 3 vacant positions.

## IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(3)	(289,042)	-	(289,042)
Reduction made to salaries and benefits and services and supplies - deleted 2 vacant Election Services Assistants and 1 vacant Assistant Registrar of Voters, reduced funding for Light Truck Driver, full year savings due to cuts made in 2008-09, and minor reduction of \$27,316 in services and supplies.				
Salary Reduction	-	(113,415)	-	(113,415)
Reduction made to services and supplies - the AVS warranty was reduced by \$40,000, the CalVoter Interface maintenance plan was reduced by \$24,000, temporary help was reduced by \$30,000, travel was reduced by \$7,500, and various other expenses were reduced by \$11,915.				
<b>Total</b>	<b>(3)</b>	<b>(402,457)</b>	<b>-</b>	<b>(402,457)</b>

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Public and Support Services  
DEPARTMENT: Registrar of Voters  
FUND: General

BUDGET UNIT: AAA ROV  
FUNCTION: General  
ACTIVITY: Elections

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,840,351	1,918,953	2,564,263	2,694,474	2,934,736	2,516,822	(417,914)
Services and Supplies	3,941,550	5,752,304	7,461,835	6,766,980	5,405,375	5,306,848	(98,527)
Central Computer	35,361	34,686	38,620	45,124	45,124	46,220	1,096
Travel	-	-	-	7,057	13,100	4,400	(8,700)
Equipment	-	118,408	185,600	-	-	-	-
Vehicles	-	32,150	-	-	-	-	-
Transfers	7,919	10,284	30,110	78,446	20,555	60,652	40,097
Total Appropriation	5,825,181	7,866,785	10,280,428	9,592,081	8,418,890	7,934,942	(483,948)
Operating Transfers Out	-	3,223,493	367,033	(11,660)	-	-	-
Total Requirements	5,825,181	11,090,278	10,647,461	9,580,421	8,418,890	7,934,942	(483,948)
<b>Departmental Revenue</b>							
Licenses & Permits	(3,019)	-	-	-	-	-	-
State, Fed or Gov't Aid	31,822	6,376,944	4,640,969	3,257,873	1,356,700	987,500	(369,200)
Current Services	2,894,864	1,037,888	3,029,359	2,895,752	2,093,720	2,635,000	541,280
Other Revenue	42,376	30,906	36,978	18,819	30,450	30,500	50
Total Revenue	2,966,043	7,445,738	7,707,306	6,172,444	3,480,870	3,653,000	172,130
Operating Transfers In	-	-	-	-	-	275,000	275,000
Total Financing Sources	2,966,043	7,445,738	7,707,306	6,172,444	3,480,870	3,928,000	447,130
Local Cost	2,859,138	3,644,540	2,940,155	3,407,977	4,938,020	4,006,942	(931,078)
Budgeted Staffing					47	35	(12)



The overall budgetary changes in the 2009-10 budget, from that of the 2008-09 final budget, are characterized by the following significant factors: (1) the reduction of \$369,200 of the total budgeted amount of \$1.07 million in HAVA one-time funds that were available from the state via a contractual agreement (No. 07G30124) that were expended in 2008-09 with restrictive carry-over funds of \$702,500 for the 2009-10 budget, (2) the reduction of salaries and benefits in 2009-10 due to economic downturn mandated cuts resulting in the elimination of 12 positions, and (3) transitioning from a more costly major November 2008 Presidential Election with a two-card paper ballot to a three-election cycle in 2009-10. The election cycle for 2009-10 is as follows: August 2009 (Mail Ballot Special District election), November 2009 (UDEL election), and June 2010 (Statewide Primary).

Salaries and benefits of \$2,516,822 fund 35 budgeted positions and reflect a decrease of 12 budgeted positions. The net decrease of \$417,914 represents substantial staffing reductions as a result of the 2008-09 mid-year 8% reduction (9 positions as follows: 1 vacant Office Assistant III, 1 vacant Office Assistant IV, 1 vacant Office Specialist, and 6 vacant Public Service Employees) and the 2009-10 8% reduction (3 positions as follows: 2 vacant Election Services Assistants, and 1 vacant Assistant Registrar of Voters).

Services and supplies of \$5,306,848 include appropriation authority to cover routine operating expenses, in addition to election-related expenses (such as postage, printing, temporary help, ballots and other services); and residual HAVA grant funded expenses of \$702,500. The overall decrease of \$98,527 is attributed to a decrease in costs associated with one major and two local elections in 2009-10, instead of one more costly high-turnout major election that was included in the 2008-09 budget.

Travel of \$4,400 includes meals/private mileage for attending minimum out-of-area meetings and training.

Transfers of \$60,652 include contributions toward the Employee Health and Productivity program, custodial/maintenance charges, and costs related to the procurement of office supplies through the Purchasing Department. The increase of \$40,097 is attributed to an increase in facility maintenance and office supply purchases that were previously budgeted within the services and supplies appropriation unit.

Departmental revenue of \$3,928,000 is derived from a variety of sources. These sources include: the state for the reimbursement of postage (\$25,000), for the SB90 program (\$260,000), and for residual HAVA grant funding (\$702,500); from the sale of ROV services/products (\$30,500); from an operating transfers in (\$275,000); and from election services (\$2,635,000) for participating jurisdictions that share in the cost of the elections. Budgeted election services revenues include minor fee adjustments that were approved by the Board in March 2009, with an effective date of July 1, 2009. The overall revenue increase of \$447,130 is attributed to an increase in election services, and a one-time operating transfers in, which is offset by a decrease in HAVA grant funding. A final budget adjustment, which supplemented the financing of the two major elections in 2009-10, was approved by the Board of Supervisors on June 23, 2009. Based on this action, operating transfers in were decreased and local cost increased by \$1,016,379. In addition, the remaining Electronic Voting Reserve will be utilized in 2009-10.

## Fish and Game Commission

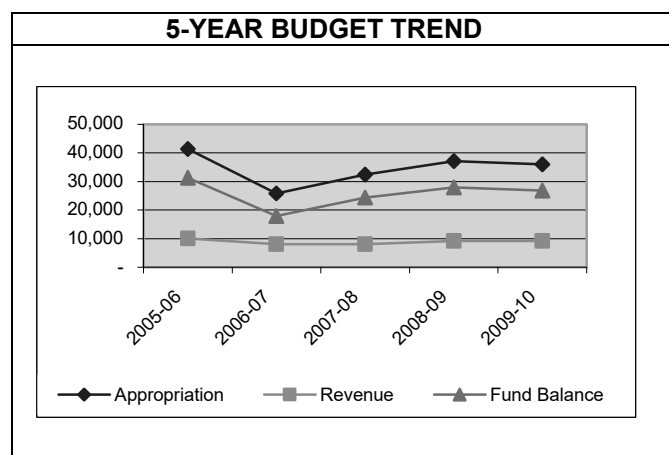
### DESCRIPTION OF MAJOR SERVICES

The Fish and Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, the County Board of Supervisors, and the public. The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget unit receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



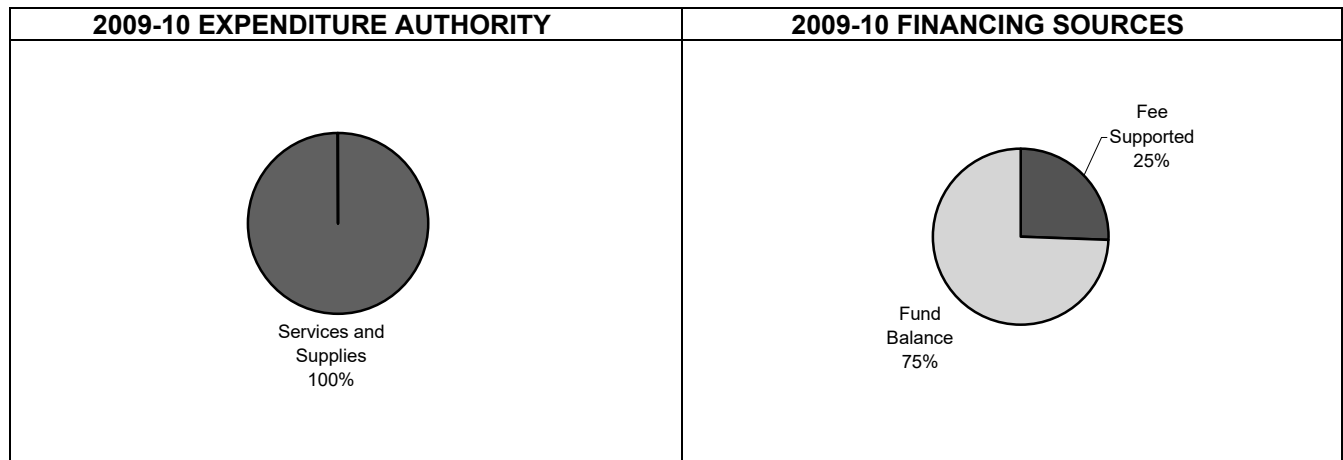
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	21,528	2,810	8,200	37,083	9,646
Departmental Revenue	8,081	9,372	11,726	9,150	8,530
Fund Balance				27,933	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF FINAL BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Special Districts  
 FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	21,528	2,810	8,200	9,646	37,083	35,968	(1,115)
Total Appropriation	21,528	2,810	8,200	9,646	37,083	35,968	(1,115)
<b>Departmental Revenue</b>							
Fines and Forfeitures	8,081	9,372	11,726	8,530	9,150	9,150	-
Total Revenue	8,081	9,372	11,726	8,530	9,150	9,150	-
Fund Balance					27,933	26,818	(1,115)

The 2009-10 budget contains a small decrease in services and supplies appropriation based on the unreserved fund balance available.







# Capital Improvement Program



### CAPITAL IMPROVEMENT PROGRAM SUMMARY

<b>NEW PROJECTS</b>	<b>Page #</b>	<b>General Fund Local Cost</b>	<b>Other Discre- tionary Funding</b>	<b>Restricted Funding</b>	<b>Total</b>
<b><u>ARCHITECTURE AND ENGINEERING (A&amp;E)</u></b>					
A&E (FUND CJV)	633	18,138,600	85,000	1,176,000	19,399,600
AIRPORTS	638	-	-	4,007,500	4,007,500
AIRPORTS (CSA 60-APPLE VALLEY AIRPORT)	639	-	-	1,020,385	1,020,385
<b>TOTAL A&amp;E</b>		<b>18,138,600</b>	<b>85,000</b>	<b>6,203,885</b>	<b>24,427,485</b>
<b><u>REGIONAL PARKS PROJECTS</u></b>					
<b><u>DEPT. OF PUBLIC WORKS (DPW) PROJECTS:</u></b>					
TRANSPORTATION	640	-	6,047,000	16,515,095	22,562,095
SOLID WASTE MANAGEMENT	643	-	-	7,519,435	7,519,435
<b>TOTAL NEW PROJECTS - DPW</b>		<b>-</b>	<b>6,047,000</b>	<b>24,034,530</b>	<b>30,081,530</b>
<b>TOTAL NEW PROJECTS</b>		<b>18,138,600</b>	<b>6,132,000</b>	<b>30,238,415</b>	<b>54,509,015</b>
<b><u>CARRYOVER PROJECTS</u></b>					
A&E (FUND CJV, CMV & CJY)	645	127,456,867	12,343,853	6,043,343	145,844,063
ARMC (FUNDS CJZ, CJE & CJM)	659	-	1,690,651	24,120,392	25,811,043
AIRPORTS	660	-	-	21,396,579	21,396,579
AIRPORTS (CSA 60-APPLE VALLEY AIRPORT)	662	-	-	3,150,000	3,150,000
REGIONAL PARKS	663	-	10,000	8,383,391	8,393,391
TRANSPORTATION	664	-	2,975,000	58,997,385	61,972,385
SOLID WASTE MANAGEMENT	667	-	-	13,343,726	13,343,726
<b>TOTAL CARRYOVER PROJECTS</b>		<b>127,456,867</b>	<b>17,019,504</b>	<b>135,434,816</b>	<b>279,911,187</b>
<b>TOTAL 2009-10 CIP BUDGET</b>		<b>145,595,467</b>	<b>23,151,504</b>	<b>165,673,231</b>	<b>334,420,202</b>
<b><u>SUPPLEMENTAL INFORMATION</u></b>					
<b>NEW PROJECTS</b>	<b>A&amp;E</b>			<b>DPW</b>	<b>Total New</b>
<b>BY GEOGRAPHIC LOCATION</b>	<b>CIP Funds</b>	<b>Airports</b>	<b>Reg. Parks</b>	<b>CIP Funds</b>	<b>Projects</b>
COUNTYWIDE - ALL DISTRICTS	2,639,000	-	-	-	2,639,000
FIRST DISTRICT	785,000	1,977,885	-	11,956,770	14,719,655
SECOND DISTRICT	963,000	-	-	2,021,680	2,984,680
THIRD DISTRICT	8,907,500	-	-	5,588,480	14,495,980
FOURTH DISTRICT	2,245,000	3,050,000	-	4,100,000	9,395,000
FIFTH DISTRICT	2,904,600	-	-	6,414,600	9,319,200
<b>TOTAL NEW PROJECTS</b>	<b>18,444,100</b>	<b>5,027,885</b>	<b>-</b>	<b>30,081,530</b>	<b>53,553,515</b>
Available funding not currently proposed for specific projects	<b>955,500</b>				<b>955,500</b>
<b>TOTAL NEW PROJECTS</b>	<b>19,399,600</b>	<b>5,027,885</b>	<b>-</b>	<b>30,081,530</b>	<b>54,509,015</b>



## CAPITAL IMPROVEMENT PROGRAM

### Gerry Newcombe

#### MISSION STATEMENT

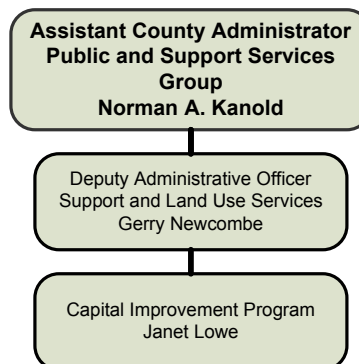
The Capital Improvement Program (CIP) receives and evaluates capital expenditure requests, recommends priorities for the acquisition or improvement of land, facilities and infrastructure, oversees and monitors major capital projects, and guides growth and change of County facilities and infrastructure by anticipating future needs.

#### STRATEGIC GOALS

1. Update building condition information for all county facilities to assist with developing and implementing the CIP to rehabilitate or replace facilities to ensure a safe and healthy work environment for County workforce.

#### ORGANIZATIONAL CHART

This program contains no full time employees and is managed under the auspices of the Public and Support Services Group Administration.



#### SUMMARY OF BUDGET UNITS

Funding for capital projects is included in the Architecture and Engineering Department (A&E) CIP funds, and specific Arrowhead Regional Medical Center (ARMC), Airports, Regional Parks, Transportation, and Solid Waste Management CIP funds.

## DESCRIPTION OF MAJOR SERVICES

The CIP is an internal planning tool administered by the County Administrative Office (CAO) to provide the Board of Supervisors with information to assist in the decision-making process to allocate limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities with life expectancy of at least five years and capital costs in excess of \$5,000. The program:

- Receives and evaluates requests to lease or expand leased space or to vacate, occupy, alter, remodel or construct county-owned space, land, or facilities
- Recommends priorities for capital projects based on criteria in the Capital Budget Policy for government facilities, regional parks, airports, transportation, and solid waste facilities
- Prepares the annual CIP budget, monitors and directs implementation of approved projects through the Architecture and Engineering (A&E), Facilities Management (FM), Real Estate Services Department, Airports, Regional Parks and Public Works departments
- Provides direct oversight for major capital projects
- Develops and implements facility standards and maintains land and building inventories
- Performs long-range planning to:
  - Link department capital and operational budget plans to countywide strategic plans
  - Conduct physical condition assessments through periodic surveys of facilities to identify major, large-scale projects to repair and rehabilitate county assets
  - Identify opportunities for energy efficiencies, life-cycle increases, and maintenance operating cost reductions
  - Identify future space and infrastructure needs of the county
  - Develop formal estimates of costs and seek adequate project funding, and
  - Identify opportunities for public-private partnerships for the development of county facilities.

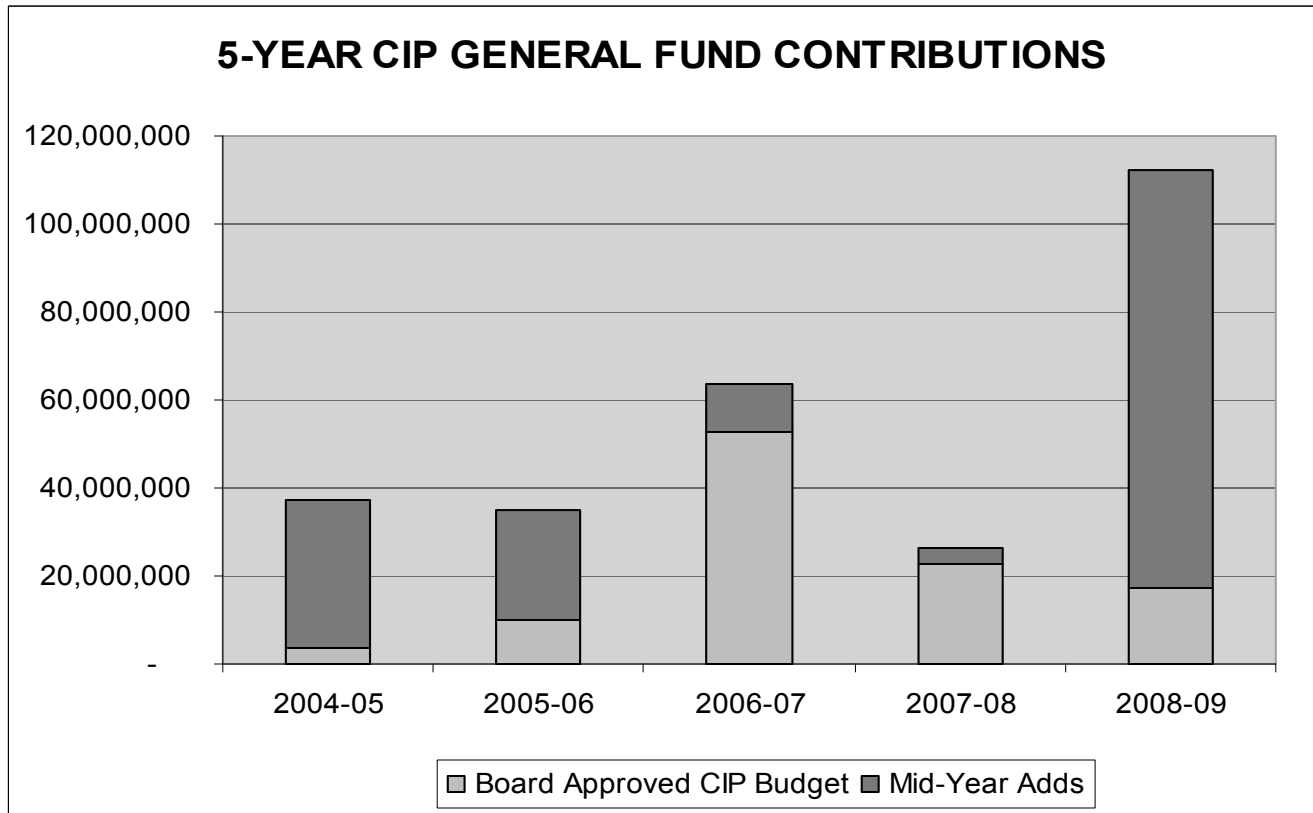
## BUDGET HISTORY

The CIP is funded by a number of sources, including county general fund financing and various discretionary and restricted funding sources:

- General Fund Financing – Local Cost: Funded from local dollars provided to CIP for general fund projects.
- Other Discretionary Funding: The underlying funding source is from a general fund department or the Board has discretion over the funding source. Costs are reimbursed to the CIP by the department. This category includes realignment, Justice Facility Reserve, Fines and Forfeitures, special revenue, or internal service funds (such as Risk Management and Fleet Management).
- Restricted Funding: Any funding source other than the general fund, special revenue, or internal service funds, and the funding is from a dedicated source for a dedicated purpose. Examples are grants, Inmate Welfare Fund, enterprise funds, Courts, County Library, fees, dedicated gas and sales tax, and state and federal aid.

The county's CIP includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division (road) projects are administered by the Department of Public Works (DPW). A&E administers projects for all others, including ARMC, Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH).

The amount of general fund local cost funding for CIP varies annually based on available one-time funding. The following chart demonstrates the Board's commitment in recent years to address the backlog of deferred maintenance projects for county buildings and infrastructure, to replace facilities that have exceeded their useful life, and to provide for future space requirements. General fund contributions to CIP over the past five years total **\$275.0 million**. Contributions have averaged approximately \$55.0 million per year.



#### ANALYSIS OF 2009-10 BUDGET

On October 20, 2008, county departments were requested to submit CIP requests for general fund financing for 2009-10 as policy items in their 2009-10 Business Plan. All other CIP requests were to be submitted in the regular annual CIP request process. The CAO received 131 requests from 16 departments with an estimated total project cost of \$71.2 million. 9 requests for general fund financing representing \$12.6 million were included as policy items in the 2009-10 Business Plan. Departments submitting more than one CIP request prioritized their requests. CIP requests were also submitted by A&E, FM and Regional Parks for general projects.

The base budget allocation for CIP for 2008-09 was \$15.3 million. In addition, the Board approved the reallocation of \$2,162,500 from savings on other general fund projects completed in 2007-08 for a total CIP budget of \$17,462,500 for 2008-09.

For 2009-10, in order to address several large, multi-year funded deferred maintenance and building projects, the CAO recommended in its financing plan that the base budget allocation for CIP continue at \$15.3 million. The Board of Supervisors supported this recommendation to continue to invest in County building assets. The CAO has estimated that approximately \$2,838,600 in residual savings would be available from general funded projects completed in 2008-09 that could also be used to fund additional new projects. The Board approved adding that funding to the base CIP budget for a total of \$18,138,600 for 2009-10.

29 projects are approved for general fund local cost financing in the amount of \$17,183,100. Funding in the amount of \$955,500 is available to the Board of Supervisors for funding of additional CIP future projects. Projects approved for general fund local cost financing in the amount of \$17.2 million in 2009-10 include:

- **New Construction**

**\$10.2 million**

- Joshua Tree Office Building – In 2008-09, the Board authorized \$700,000 for design of a new office building in Joshua Tree. The 2009-10 CIP budget includes \$5,500,000 for construction for a total project budget of \$6.2 million. The two-story office building will be constructed east of the courthouse and will consist of approximately 29,400 square feet. The building will house the Third District Board of Supervisor's office, Assessor, Land Use Services, Probation and Sheriff-Coroner staff. Available space in the court building will be remodeled for District Attorney and Public Defender use. Operating costs will be offset by lease savings.
- Angeles Oaks Fire Station – In 2008-09, the Board approved \$80,000 to be added to \$500,000 in the County Fire budget for design of a new 6,500 square foot fire station at the existing site in Angeles Oaks. Additional funding of \$2,920,000 is included in the 2009-10 CIP budget for construction. The total project budget is \$3.5 million. Operating costs are included in the County Fire budget.
- Rialto Library Expansion – A joint project with the City of Rialto will expand the Rialto Library 3,000 square feet. \$304,000 is funded in the 2009-10 CIP budget. The County Library and Rialto RDA will also contribute approximately \$496,000 for a total project budget of \$800,000. The City of Rialto will be the lead on this project and responsible for operations and maintenance costs.
- Animal Control Facilities – Three projects in the total amount of \$1,437,500 are approved in the 2009-10 CIP budget to improve animal control facilities in the county:
  - Devore - \$1.3 million was approved by the Board in the 2008-09 CIP budget for the Devore Animal Shelter with \$4.425 million to be funded in future years. Since that time, the Public Health Department reevaluated its animal control facility requirements and proposed to redirect \$4,210,000 of the \$4,425,000 to a new facility in the high desert. \$215,000 is funded for Devore in 2009-10. This amount will complete various improvements for unloading and viewing dogs for adoption, drainage, and road improvements on Shelter Way.
  - High Desert – Public Health proposed to negotiate a joint powers agreement (JPA) with Victorville, Hesperia and Adelanto for an animal control facility in the high desert. \$785,000 is funded for the High Desert in 2009-10 and the balance of \$3.425 million for a total contribution from the County of \$4.21 million is planned to be funded over the next three years.
  - Yucca Valley – Year 3 of 4 years of annual funding of \$437,500 is approved for a joint project to construct an animal control facility with the Town of Yucca Valley. A joint powers agreement with the Town was approved by the Board of Supervisors in November 2008 and the County and Town are currently in the process of appointing JPA Board members.

- **Remodels/Expansions –**

**\$2.4 million**

- Chino Airport – Chaffey College Improvements – The Fourth District requested to reallocate savings from completed projects or available funding from previously approved Fourth District capital projects to the Chino Airport to construct improvements for the Chaffey College aeronautics program. \$2,245,000 is approved for funding in the 2009-10 CIP budget and the balance of \$1,755,000 for a total project budget of \$4 million will be proposed for funding over the next two years. A long-term lease will be negotiated with Chaffey College to recoup capital costs and ongoing operating expenses and provide revenue to the Chino Airport.
- County Government Center (CGC) – Two small projects are approved in the total amount of \$139,600 to create sound barriers at the CGC. Partition walls will be constructed between the conference room and reception area on the 5<sup>th</sup> floor and between the Land Use Services front counter and the rotunda area on the 1<sup>st</sup> floor.

- **Minor Deferred Maintenance Projects**

**\$2.0 million**

- The Facilities Management Department continues to perform building assessments to identify and prioritize projects for the coming year. Funding is approved to address a variety of minor deferred maintenance projects including paint and carpet replacements, elevator cab modernizations, duct cleaning at the West Valley Detention Center, and exterior window and seal projects at the Old Hall of Records building.

- **Infrastructure Projects**

**\$1.2 million**

- Five infrastructure projects are approved to improve water systems and landscaping, continue funding for emergency generators, and address ADA and safety issues at various county facilities.

- **Roofing**

**\$0.8 million**

- Three roof repair/replacement projects are approved for county office buildings as part of the CIP roof management program: A new roof for the New Hall of Records building (\$470,000); repair of the carports on Gilbert Street (\$60,000); and sloped roof replacements at the West Valley Detention Center (WVDC). \$283,000 is approved for funding at WVDC in 2009-10 with an additional \$2.0 million programmed over the next five years.

- **Heating, Ventilation and Air Conditioning (HVAC)**

**\$0.6 million**

- Continued funding for HVAC improvements at the New Hall of Records and Public Works buildings in San Bernardino are planned for 2009-10. Both projects require multi-year funding with total project budgets of \$3.0 million. Year 1 funding for these two projects is \$615,000. Additional funding will be programmed over the next three to five years to complete the HVAC upgrades at these buildings.

In addition to the general fund local cost projects above in the amount of **\$17.2 million**, departments have identified other discretionary funding sources for a number of projects in the amount of **\$0.1 million** and restricted funding sources in the amount of **\$1.2 million** (e.g. Community Development Block Grants [Note: minor CDBG projects were increased from \$350,000 in proposed budget to \$500,000 in final budget per Board approval] and department funded projects). The Airports Department have **\$5.0 million** for 24 new projects in 2009-10. With a freeze on state grants, there are no new Regional Parks grant funded capital projects for 2009-10. Transportation and Solid Waste Management have 58 new projects using **\$6.1 million** of discretionary monies and **\$24.0 million** of restricted funding sources. In 2009-10, the total budget for new CIP projects is **\$53.5 million**. **\$955,500** of general fund local cost financing remains available to fund CIP future projects for a total approved CIP budget of **\$54.5 million**.

The following chart demonstrates the approved allocation of financing sources for all new projects in CIP for 2009-10:

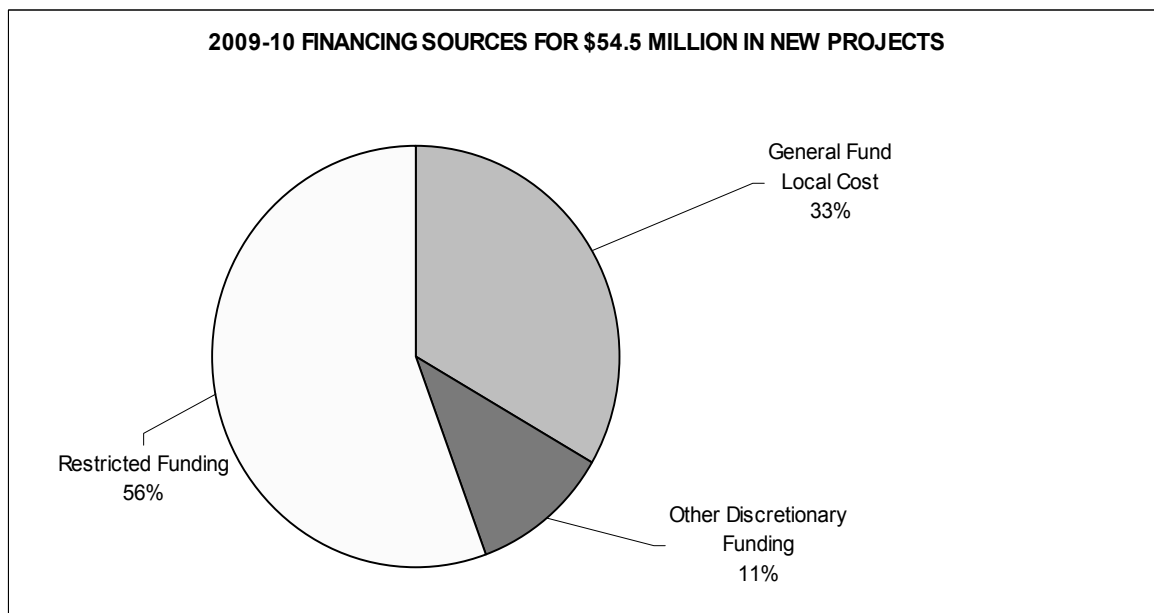




Table 1 provides a summary of all new approved CIP projects for 2009-10.

**Table 1**

SUMMARY OF 2009-10 NEW CIP PROJECTS					
	# of Proj.	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>NEW PROJECTS ADMINISTERED BY A&amp;E:</b>					
Total Recommended New Projects (Fund CJV)	29	17,183,100	85,000	1,176,000	18,444,100
Available funding for future CIP projects		955,500	-	-	955,500
Sub-Total (Fund CJV)	29	18,138,600	85,000	1,176,000	19,399,600
Airports New Projects (Various Funds)	17	-	-	4,007,500	4,007,500
Apple Valley Airport (CSA60)	7	-	-	1,020,385	1,020,385
<b>Total New Projects Administered by A&amp;E</b>	<b>53</b>	<b>18,138,600</b>	<b>85,000</b>	<b>6,203,885</b>	<b>24,427,485</b>
<b>NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:</b>					
<b>Regional Parks New Projects</b>	-	-	-	-	-
<b>Dept. of Public Works (DPW) New Projects:</b>					
Transportation New Projects (Various Funds)	41	-	6,047,000	16,515,095	22,562,095
Solid Waste Mgmt New Projects (Various Funds)	17	-	-	7,519,435	7,519,435
<b>Total New Projects Administered by DPW</b>	<b>58</b>	<b>-</b>	<b>6,047,000</b>	<b>24,034,530</b>	<b>30,081,530</b>
<b>TOTAL NEW CIP PROJECTS</b>	<b>111</b>	<b>18,138,600</b>	<b>6,132,000</b>	<b>30,238,415</b>	<b>54,509,015</b>

Details of all new CIP projects administered by Architecture and Engineering are provided in:

- Exhibit A – 2009-10 Capital Improvement Program New Projects Administered by Architecture and Engineering – By District by Location
- Exhibit B – 2009-10 Capital Improvement Program New Projects Administered by Architecture and Engineering – Airports
- Exhibit C – 2009-10 Capital Improvement Program New Projects Administered by Architecture and Engineering – Apple Valley Airport – County Service Area 60

Details on new CIP projects administered by the Department of Public Works are provided in:

- Exhibit D – 2009-10 Capital Improvement Program New Projects Administered by Department of Public Works – Transportation
- Exhibit E – 2009-10 Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management

Staffing and operating costs associated with new projects is provided in Exhibit N, 2009-10 through 2013-14 Five-Year Capital Improvement Program in the year those expenses are projected to occur.

## REVIEW OF CARRYOVER PROJECTS

Large capital projects often span more than one fiscal year and project balances are carried over annually until project completion.

There are currently 170 active carryover projects administered by A&E with projected carryover balances of approximately \$196.2 million. There are 16 carryover projects administered by Regional Parks with carryover balances of \$8.4 million, and 82 carryover projects administered by the Department of Public Works with carryover balances of \$75.3 million for a total of 268 carryover projects with total carryover balances of \$279.9 million.

Table 2 below provides a summary of all Carryover Projects.

**Table 2**

SUMMARY OF 2009-10 CARRYOVER BALANCES					
	# Proj.	General Fund Local Cost	Other Discretion- ary Funding	Restricted Funding	Total
<b>CARRYOVER PROJECTS ADMINISTERED BY A&amp;E:</b>					
Structures & Improvements to Structures (Fund CJV)	118	62,615,852	12,343,853	5,288,862	80,248,567
Land (Fund CJV)	1	381,000	-	-	381,000
Contributions to Other Agencies (Fund CJV)	8	4,646,769	-	-	4,646,769
Contributions to Non-Owned Projects (Fund CJV)	3	-	-	754,481	754,481
Total Carryover Projects (Fund CJV)	130	67,643,621	12,343,853	6,043,343	86,030,817
Structures & Improvements to Structures (Fund CMV)	1	58,913,246	-	-	58,913,246
Contributions to Other Agencies (Fund CJY)	1	900,000	-	-	900,000
ARMC Capital Funds (Funds CJE, CJM, CJZ)	7	-	1,690,651	24,120,392	25,811,043
Airports Carryover Projects (Various Funds)	24	-	-	21,396,579	21,396,579
Apple Valley Airport (CSA60)	7	-	-	3,150,000	3,150,000
Total A&E Carryover Projects	170	127,456,867	14,034,504	54,710,314	196,201,685
<b>CARRYOVER PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:</b>					
Regional Parks Carryover Projects	16	-	10,000	8,383,391	8,393,391
<b>Dept. of Public Works (DPW) Carryover Projects:</b>					
Transportation Carryover Projects (Various Funds)	59	-	2,975,000	58,997,385	61,972,385
Solid Waste Mgmt Carryover Projects (Various Funds)	23	-	-	13,343,726	13,343,726
Total Carryover Projects - DPW	82	-	2,975,000	72,341,111	75,316,111
<b>TOTAL CARRYOVER PROJECTS</b>	<b>268</b>	<b>127,456,867</b>	<b>17,019,504</b>	<b>135,434,816</b>	<b>279,911,187</b>

Following is a status of the large construction projects administered by A&E:

	Total Project Budget	Carryover Balance
<ul style="list-style-type: none"> <li><b>New Central Juvenile Hall</b> – In March 2009, the Board approved the design build construction contract for the new Central Juvenile Hall facility on Gilbert Street in San Bernardino. The project budget is \$63.6 million and will replace the 1950's and 1970's buildings with new facilities. Construction is expected to commence mid-2009 with a projected August 2011 completion date. The total cost of this project was cash funded with reserve balances. Operating expenses for the replacement facilities is included in the Facilities Management budget.</li> </ul>	<b>\$63.6 million</b>	<b>\$58.9 million</b>
<ul style="list-style-type: none"> <li><b>Central Courthouse Seismic Retrofit and Remodel</b> The seismic retrofit and remodel of the historic courthouse and T-Wing is well underway. Construction commenced January 2008 and completion is expected October 2010. The project budget of \$47.9 consists of \$33.5 million project expense, \$8.8 million contribution to State of California for a new courthouse in San Bernardino and \$5.6 million for relocation space in the 303 W. 3<sup>rd</sup> Street office building.</li> </ul>	<b>\$47.9 million</b>	<b>\$2.3 million</b>

	<u>Total Project Budget</u>	<u>Estimated Carryover Balance</u>
<ul style="list-style-type: none"> <li> <b>High Desert Government Center</b>  In March 2008, the Board approved an agreement with the City of Hesperia to take the lead on design and pre-construction of a new high desert government center in Hesperia. The City will donate the 4.42 acre site to the County at its government center location at 7<sup>th</sup> Avenue and Smoke Tree Street in Hesperia. The county's building consisting of 66,900 square feet will be constructed in conjunction with the city's new police station. In March 2009, the Board approved the construction agreement with the City. The total estimated project cost is \$29.2 million. The total cost of this project was cash funded with reserve balances. Operating costs will be offset by lease cost savings. </li> </ul>	<b>\$29.2 million</b>	<b>\$27.2 million</b>
<ul style="list-style-type: none"> <li> <b>Arrowhead Regional Medical Center Medical Office Building</b>  In March 2009, the Board approved the design-build construction contract for a new 68,000 square foot medical office building at Arrowhead Regional Medical Center in Colton. The total project budget is \$25.0 million and is expected to be completed September 2010. </li> </ul>	<b>\$25.0 million</b>	<b>\$20.1 million</b>
<ul style="list-style-type: none"> <li> <b>Fontana Courthouse Expansion and Remodel Project</b>  The 17,400 square foot expansion of the Fontana Courthouse which will add four courtrooms and remodel portions of the existing building is under construction. Completion is expected December 2009. Operating costs will be funded 100% by the State Administrative Office of the Courts. </li> </ul>	<b>\$8.0 million</b>	<b>\$2.1 million</b>
<ul style="list-style-type: none"> <li> <b>Adelanto Jail Expansion - Design</b>  Design is nearly complete on the Adelanto Jail Facility expansion project that will increase the total bed capacity from 706 to 2,074. The total project budget is estimated to be \$151.0 million. In March 2008, the Board approved a grant application to the State of California for \$100.0 million for jail expansion projects. The County has received conditional grant award pending approval by the State of a reentry site on the County's vacant land in Apple Valley. The State is currently performing its due diligence on the site. The County has been setting aside \$7.0 million per year in the Jail Expansion Reserve and expects to finance its match of \$44.1 million as well as a separate project to remodel the kitchen, laundry and programming services areas in the amount of \$6.9 million from this reserve. </li> </ul>	<b>\$6.5 million (design only)</b>	<b>\$0.2 million</b>
<ul style="list-style-type: none"> <li> <b>Crestline Library</b>  Construction commenced in April 2009 on the new 7,641 square foot community library located adjacent to scenic Lake Gregory recreational facilities on Lake Gregory Drive in Crestline. The library has been designed to meet "Leadership in Energy and Environmental Design" (LEED) Silver-Certified criteria and is expected to be completed by March 2010. Operating costs are included in the County Library budget. </li> </ul>	<b>\$5.7 million</b>	<b>\$4.1 million</b>

## MAJOR PROJECTS REQUIRING DEBT FINANCING

When several major projects included in the A&E carryover noted above were first envisioned, the intent was to use bond financing and pay for the ongoing debt service with reserve funds set aside by the Board in the county's annual financing plan. Due to the extreme circumstances in the bond market, the Board has approved the use of available contingencies and reserves to cash fund a number of those projects. All of the major projects noted above have been cash-funded with reserves. The County could in the future issue bonds for those projects should the Board of Supervisors determine that bond financing is a more appropriate or desirable solution. There are several other major projects pending and the current plan is to finance them with future debt service:

- **Master Space Plan Implementation** – In prior budgets, the Board of Supervisors approved the annual set-aside of \$4.0 million for the new Central Juvenile Hall project and \$20.0 million for future space needs. The new Central Juvenile Hall (CJH) project was cash-funded using the CJH reserve and a portion of the future space needs reserve. On March 24, 2009, the Board of Supervisors combined the set aside for the CJH with the future space needs reserve for a total of \$24.0 million annually for debt service for future space needs. This annual set-aside had a reserve balance of \$31.9 million at the end of 2008-09. Projects to be funded by this set-aside through debt financing include office space needs in San Bernardino and crime lab improvements for the Sheriff:
  - Downtown San Bernardino – 480,000 Square Feet of New Construction and Reuse of 326,000 Square Feet – Approximately \$250 - 300 million – A space needs assessment for county offices in San Bernardino was completed in early 2008. The County Administrative Office continues to evaluate sites for the new government center in San Bernardino for consideration by the Board.
  - Sheriff's Crime Lab - \$25 million – Options to address space requirements for the Sheriff's Crime Lab facilities in San Bernardino are still under development.

A summary of the status of previously approved CIP projects still in progress administered by A&E is provided in:

- Exhibit F – 2009-10 Carryover Projects (Funds CJV, CMV and CJY)
- Exhibit G – 2009-10 Arrowhead Regional Medical Center Carryover Projects (Funds CJZ, CJE and CJM)
- Exhibit H – 2009-10 Airports Carryover Projects (Various Funds)
- Exhibit I – 2009-10 Airports Carryover Projects (Apple Valley Airport – County Service Area 60)

A summary of the status of previously approved CIP projects still in progress administered by Regional Parks is provided in:

- Exhibit J – 2009-10 Regional Parks Carryover Projects (Various Funds)

A summary of the status of previously approved CIP projects still in progress administered by the Department of Public Works is attached as:

- Exhibit K – 2009-10 Transportation Carryover Projects (Various Funds)
- Exhibit L – 2009-10 Solid Waste Management Carryover Projects (Various Funds)

## COMPLETED PROJECTS

A&E completed 75 projects in 2008-09 with total project budgets of \$36.1 million. Savings from the completion of general fund projects was approximately \$2.8 million. This balance is proposed to be added to the base CIP budget of \$15.3 million for a total available of \$18.1 million for new CIP projects in 2009-10. Any additional balance on future completed projects will remain in the CIP carryover budget and will be available to address cost overruns in other projects, should any occur. Details on completed projects with available funding for new projects are provided in:

- Exhibit M – 2008-09 Completed Projects Administered by Architecture and Engineering (Fund CJV)

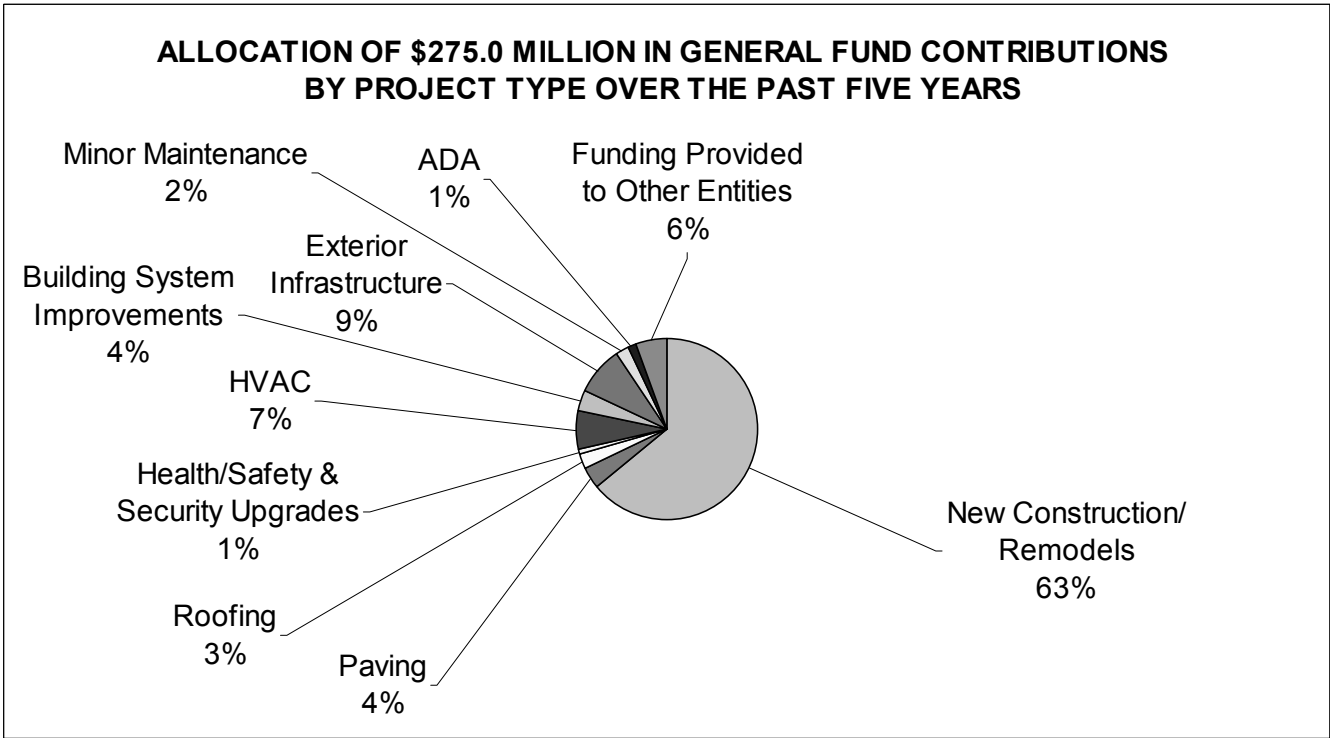
**PROPOSED FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM PLAN**

The Five-Year CIP is reviewed annually and revised based on current circumstances and opportunities and considers historic requirements and expenditures for capital projects. While the Five-Year Plan does not appropriate funds, it does serve as a budgeting tool to set priorities, identify needed capital projects, estimate capital requirements, and coordinate financing and timing. It identifies projects for annual funding, focuses resources in program areas; and supports Business and Master Space Plan recommendations. It also identifies project impacts on future operating budgets, including additional staffing, maintenance, and other recurring operational expenditures that require ongoing funding and must be considered in the planning and approval of projects.

The current general fund annual allocation for CIP projects is \$15.3 million. That funding has been programmed over the next five years and is summarized on Exhibit N – 2009-10 through 2013-14 Five-Year Capital Improvement Program and includes capital expenditures as well as operating cost impacts for identified projects.

**THE LAST FIVE YEARS**

Over the past five years, the Board of Supervisors has allocated \$275.0 million in general fund contributions for the CIP. The following chart indicates how those resources have been allocated by project type:



## CIP NEEDS ADDRESSED IN THIS PLAN

The Five-Year CIP addresses the following needs:

- **Departmental Requirements**
  - Carpet/paint
  - Minor remodels
  - Restroom upgrades/ADA improvements
- **Building Systems**
  - Backlog of deferred maintenance
  - Moving towards emphasis on Preventative Maintenance
- **Site Infrastructure**
  - Building exteriors, landscaping, irrigation and lighting
  - Increases parking and provides a pavement management plan
- **New Projects**
  - Allocates \$1-8 million/year unprogrammed for new projects

## MAJOR PROJECTS FOR FUTURE FUNDING

The Five-Year CIP does not include funding for other major projects that may need to be addressed in the coming years. Those requirements include:

- **Public Safety Operations Center (PSOC)** - The County Fire and Sheriff Public Safety Operations are currently co-located in inadequate modular/trailer facilities at the Rialto Airport. The needs assessment to determine requirements for a new Public Safety Operations Center was completed the end of 2007 and identified requirements for Sheriff and Fire Dispatch centers, the County's Emergency Operations Center (EOC), and 800 MHz infrastructure support group. Options to address these needs are under consideration.
- **Additional Jail Beds** – While the addition of jail beds at Adelanto will address some of the future requirements, other expansions may be considered in the future at the Glen Helen and West Valley Detention Facilities.
- **Law & Justice Space related to New Judgeships** – The State budget crisis has delayed the funding of additional judicial positions, however, long-term requirements for District Attorney, Public Defender and Probation staff to support additional criminal courts will need to be addressed in the coming years. Three areas have the greatest need for new judgeships.
  - Victorville
  - Fontana
  - Morongo
- **Major New Facilities**
  - High Growth Areas – A critical mass of centralized services is developing and expansion of government centers may be considered in the west end of the San Bernardino Valley. Opportunities to acquire and own new space will be given first priority over the lease of space.
  - New Parks, Museums and Libraries – As population increases, the need for additional recreation and learning facilities also increases.

# EXHIBIT A

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## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

#	CIP	A&E	Proj. Log #	Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>2009-10 New Projects (Fund C-JV-Object 4030-Structures and Improvements to Structures)</b>													
<b>Countywide</b>													
1	10-094	ADA	A&E/Fac. Mgmt.	Countywide	Various			ADA improvement program	HS	472,000			472,000
2	10-097	FMMR	A&E/Fac. Mgmt.	Countywide	Various			FM Minor CIP	DM	772,000			772,000
3	10-098	FMPC	A&E/Fac. Mgmt.	Countywide	Various			FM Paint and Carpet	DM	735,000			735,000
4	10-114a	8X06	A&E/Fac. Mgmt.	Countywide	Various			Additional funding for emergency generators	I	160,000			160,000
<b>Total Countywide (C-JV-4030)</b>										<b>2,139,000</b>			<b>2,139,000</b>
<b>First District</b>													
5	10-109	0X80	Public Health-Animal Control	High Desert	TBD			Public Health proposes to redirect \$4,210,000 of \$4,425 million for the Devore Animal Shelter to a new facility in the high desert. A Joint Powers Agreement would be formed with Victorville, Hesperia and Adelanto. Funding is proposed to be spread over 4 years. Year 1 - \$785,000.	C	785,000			785,000
<b>Total First District (C-JV-4030)</b>										<b>785,000</b>			<b>785,000</b>
<b>Second District</b>													
6	10-119	0X40	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy			Glen Helen Reg. Pk. Irrigation controls	I	355,000			355,000
7	10-100	0X30	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.			West Valley Detention Center (WVDC) duct cleaning. Total cost is \$700,000. Phase I budget is \$325,000.	DM	325,000			325,000
8	10-102	8X33	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.			WVDC Additional funding for sloped roof repair/replacements. Total cost to complete roof repairs/replacements over the next five years is \$2,283 million. \$283,000 is proposed for funding in 2009-10 with the balance funded in years 2-5.	R	283,000			283,000
<b>Total Second District (C-JV-4030)</b>										<b>963,000</b>			<b>963,000</b>
<b>Third District</b>													
9	10-108	9Y15	County Fire	Angeles Oaks	5766 Frontage Rd.			Construct new 6,500 SF fire station at existing site. County Fire had \$500,000 in funding in its budget and \$80,000 was provided by the Board of Supervisors for design in 2008-09. Construction of \$2,920,000 is proposed for funding by CIP in 2009-10 for a total budget of \$3.5 million.	C	2,920,000			2,920,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10****CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING****By District by Location**

#	CIP Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Total
								Local	Cost			
Third District (Cont'd)												
10	10-086	9Y20	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Phase II construction of new Joshua Tree Office building consisting of 29,400 SF; 16,800 SF finished space, 12,600 SF shell space. 2008-09 funding was \$700,000 for design. Construction of \$5.5 million is proposed for funding by CIP in 2009-10 for a total project budget of \$6.2 million.	C		5,500,000			5,500,000
11	10-116	0X70	A&E/Fac. Mgmt.	Mentone	1331 Opal Ave.	Senior Center & Library landscape improvements.	I		50,000			50,000
Total Third District (CJV-4030)									8,470,000		-	8,470,000
Fourth District												
12	10-120	9Z50	BOS-4th District/Airports	Chino	7000 Merrill Ave.	Construct improvements and lease to Chaffey College. Total estimated tenant improvement cost is \$4 million. Year 1 funding of \$2,245,000 would be from CIP funds redirected from other 4th District projects. Balance of funding required in the estimated amount of \$1.755 million would be included in the CIP five-year plan.	RE/L		2,245,000			2,245,000
Total Fourth District (CJV-4030)									2,245,000		-	2,245,000
Fifth District												
13	10-121	9X50	Public Health- Animal Control	Devore	19777 Shelter Way	Year 2 funding for improvements at the Devore Animal Shelter. Balance of funding of \$4,210,000 to be redirected to a new high desert animal control facility.	C		215,000			215,000
14	10-110	8X03	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd.	Elevator cab modernization.	DM		50,000			50,000
15	10-089	9Z65	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records (OHoR) Window Wet Seal	DM		40,000			40,000
16	10-090	9Z70	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	OHoR Seal East and West Sides	DM		50,000			50,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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**2009-10**

**CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING**

**By District by Location**

#	CIP Proj. Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	Local Cost	Discretionary Funding	Restricted Funding	Total
Fifth District (Cont'd)											
17	10-052	0X20	Fleet Mgmt.	San Bernardino	210 N. Lena Rd.	Motor Pool - parking lot repave. Funded 100% by Motor Pool budget (IBA VHS).	P		85,000		85,000
18	10-017	0X90	Auditor/ Controller- Recorder (ACR)	San Bernardino	222 W. Hospitality Lane	New Hall of Records (NHoR) - Remodel Recorder title room, 1st floor breakroom, 1st and 2nd floor restrooms. Funded 100% by Recorder's Modernization Fund (SDW).	RE			676,000	676,000
19	10-083a	0X60	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Lane	NHoR - Repair/replace roof	R	470,000			470,000
20	10-107	0X50	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Lane	NHoR - 2nd floor A/C replacement and air distribution, control upgrade for 2nd and 4th floors and replace hot water pumps - Total budget is \$1,170,000. Phase I is to replace the air handler/controls only on the 2nd floor.	H	475,000			475,000
21	10-122	9Z55	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	County Government Center (CGC) - Glass partition wall between conference room and reception area, 5th floor Citrus Room.	RE	61,000			61,000
22	10-123	9Z60	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC - Land Use Services public counter area partition wall - 1st floor rotunda.	RE	78,600			78,600
23	10-096	9Z75	A&E/Fac. Mgmt.	San Bernardino	780 E. Gilbert St.	Intern Housing Carport roof repairs	R	60,000			60,000
24	10-085	0X10	A&E/Fac. Mgmt.	San Bernardino	825 E. 3rd St.	Public Works Building (PW) - air distribution system and HVAC controls project. Total cost is \$1,822 million over 5 years. Current year funding is \$140,000 for design.	H	140,000			140,000
25	10-087	9Y00	A&E/Fac. Mgmt.	San Bernardino	825 E. 3rd St.	PW - Additional funding for fire rated exiting for building - 1 Hr. Fire Corridors and Doors. \$730,000 total budget. Phase I is \$200,000.	I/HS	200,000			200,000
Total Fifth District (CJV-4030)								1,839,600	85,000	676,000	2,600,600
Total New Projects Administered by A&E (CJV-4030)								16,441,600	85,000	676,000	17,202,600

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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# CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

#	CIP Proj. Log #	A&E Proj. #	Department	Location	Address	Description	Proj. Type	Local Cost	General Fund Funding	Restricted Funding	Total	
2009-10 New Projects (Fund CJV-Object-3305-Contributions to Other Agencies)												
Countywide												
First District												
Second District												
Third District												
26	08-197 / 09-165 / 10-117	8B00	3rd Dist. Supervisor	Yucca Valley	TBD	Year 3 of 4 years of funding for joint project with the Town of Yucca Valley to construct an animal control facility.	C	437,500			437,500	
Total Third District New Projects (CJV-3305)										-	437,500	
Fourth District												
27	10-078		Library	Chino	Chino Preserve- South of Kimball Ave.	Construct 5,500 sq. ft. library as joint-use with Chino Unified School District, City of Chino and County Library. Funded 100% and constructed by Lewis Homes.	C	-		-	-	
Total Fourth District New Projects (CJV-3305)										-	-	
Fifth District												
28	10-077	9Z45	Library	Rialto	251 W. 1st St.	3,000 sq. ft. expansion of Rialto Library. 38% General Fund (\$304,000) / 62% County Library - Rialto RDA (\$496,000) for total project funding of \$800,000.	C	304,000		-	304,000	
Total Fifth District New Projects (CJV-3305)										-	-	304,000
Total New Projects Administered by A&E (CJV-3305)										-	-	741,500

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



# EXHIBIT A

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## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

#	CIP Proj.	A&E Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Local Cost	Discre- tionary Funding	Restricted Funding	Total
2008-09 New Projects (Fund CJV-Object 3310-Contributions to Non-Owned Projects)												
Countywide												
29	10-124	CDH	A&E/FM	Countywide	Various		Community Development Block Grant (CDBG) minor projects.	DM			500,000	500,000
Total Countywide (CJV-3310)												
First District												
Second District												
Third District												
Fourth District												
Fifth District												
Total New Projects Administered by A&E (CJV-3310)												
29	TOTAL NEW PROJECTS ADMINISTERED BY A&E (FUND CJV)							17,183,100	85,000		500,000	500,000
				Countywide	Various		Available funding not currently proposed for specific projects.		955,500	-	-	955,500
TOTAL FUNDING NEW PROJECTS CAPITAL FUNDS												
									18,138,600	85,000	1,176,000	19,399,600



## EXHIBIT B

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CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING

## Airports

#	CIP Proj. Log #	Location	Address	Description	Proj. Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
						Local	Cost				
Countywide											
First District											
1	10-062	Daggett	39500 National Trails Hwy	Barstow-Daggett Airport Master Utility Plan.	PL				50,000	50,000	RAA
2	10-063	Daggett	39500 National Trails Hwy	Barstow-Daggett Airport Master Drainage Plan.	PL				50,000	50,000	RAA
3	10-064	Daggett	39500 National Trails Hwy	Barstow-Daggett Airport Master Fire Suppression Plan.	PL				50,000	50,000	RAA
4	10-125	Daggett	39500 National Trails Hwy	Barstow-Daggett Layout Plan (ALP) update	PL				157,500	157,500	RAA
5	10-054	Needles	711 Airport Dr.	Needles Airport Master Plan.	PL				50,000	50,000	RAA
6	10-055	Needles	711 Airport Dr.	Needles Master Fire Suppression Plan.	PL				50,000	50,000	RAA
7	10-056	Needles	711 Airport Dr.	Needles Airport Layout Plan (ALP) update.	PL				175,000	175,000	RAA
8	10-057	Needles	711 Airport Dr.	Needles Airport Master Drainage Plan.	PL				50,000	50,000	RAA
9	10-058	Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Master Utility Plan.	PL				50,000	50,000	RAA
10	10-059	Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Master Fire Suppression Plan.	PL				50,000	50,000	RAA
11	10-060	Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Layout Plan (ALP) Update.	PL				175,000	175,000	RAA
12	10-061	Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Master Drainage Plan.	PL				50,000	50,000	RAA
Total First District							-	-	957,500	957,500	
Second District							-	-	-	-	
Third District							-	-	-	-	
Fourth District											
13	10-065	Chino	7000 Merrill Ave.	Chino Airport Expand Terminal Ramp.	P				2,500,000	2,500,000	RAA
14	10-066	Chino	7000 Merrill Ave.	Chino Airport Master Utility Plan.	PL				50,000	50,000	RAA
15	10-067	Chino	7000 Merrill Ave.	Chino Airport Master Fire Suppression Plan.	PL				50,000	50,000	RAA
16	10-068	Chino	7000 Merrill Ave.	Chino Airport Master Plan.	PL				400,000	400,000	RCO
17	10-069	Chino	7000 Merrill Ave.	Chino Airport Master Drainage Plan.	PL				50,000	50,000	RAA
Total Fourth District							-	-	3,050,000	3,050,000	
Fifth District							-	-	-	-	
17 TOTAL AIRPORTS NEW PROJECTS							-	-	4,007,500	4,007,500	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



# EXHIBIT C

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## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING Apple Valley Airport - County Service Area 60

#	CIP Log #	Location	Address	Description	Proj. Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Total
						Local	Cost			
Apple Valley Airport - County Service Area 60 (CSA 60)										
1	10-053	Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Plan. Funding 100% CSA 60	PL				300,000	300,000
2	10-070	Apple Valley	21600 Corwin Rd.	Apple Valley Airport Airfield Lighting Improvements. Funding 100% Fund RAI.	I				50,000	50,000
3	10-071	Apple Valley	21600 Corwin Rd.	Apple Valley Airport Terminal Apron Expansion. Funding 100% Fund RAI.	P				320,385	320,385
4	10-072	Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Utility Plan. Funding 100% Fund RAI.	PL				50,000	50,000
5	10-073	Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Fire Suppression Plan. Funding 100% Fund RAI.	PL				50,000	50,000
6	10-074	Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Drainage Plan. Funding 100% Fund RAI.	PL				50,000	50,000
7	10-126	Apple Valley	21600 Corwin Rd.	Apple Valley Environmental Inventory/Compliance/CEQA/NEPA	PL				200,000	200,000
7	TOTAL APPLE VALLEY AIRPORT - CSA 60 - NEW PROJECTS						-		1,020,385	1,020,385



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# CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
<b>Countywide</b>											
<b>First District</b>											
1		Apple Valley	Rock Springs Road	Bridge 54-C670, @ Mojave River	Bridge Replacement	I			1,870,000	1,870,000	Fee Plan, amount for design and environmental clearance
2		Helendale	Vista Road	National Trails Hwy to Jordan Road	Grade Separation	I			1,300,000	1,300,000	Measure I PE phase only
3		Hesperia	Escondido Avenue	at Perris, St. Mission St, and Fir St	Drainage Improvements	I			500,000	500,000	Prop 42
4		Hinkley	Hinkley Road	at BNSF RR Xing	Improve Sight Distance	P			50,000	50,000	Prop 42, PE phase only
5		Lucerne	High Road	Castle Rock N 2 miles	Rehabilitation	P			920,262	920,262	Prop 1B
6		Lucerne	Highland Road	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
7		Lucerne	Visalia Avenue	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
8		Oak Hills	Oak Hills Road	Caliente Rd N/ Jenny	Realignment	P			50,000	50,000	Gas Tax, Fee Plan, PE phase only
9		Oro Grande	Olive Street	. 5 M S, Third St N/Third St	ADA ramps, bus shelter, and sidewalk	I			15,000	15,000	Gas Tax, PE phase only
10		Phelan	Duncan Road	Johnson Rd / Wilson Ranch	Pave dirt road	P			716,413	716,413	Fee Plan, Proposition 1B
11		Phelan	Phelan Road	Pionero Rd / Burbank Rd	Rehabilitation	P			604,000	604,000	Proposition 42
12		Silver Lakes	Vista Road	Helendale Rd W/Lakeview Dr	Sidewalk Construction	I			89,000	89,000	Local Transportation Fund Article III, Gas Tax
13		Spring Valley Lake	Ridge Crest Road & Other	Pahute to Pebble Beach.	Sidewalk Construction	I			287,200	287,200	Gas Tax, SR2S
14		Wrightwood	Lone Pine Canyon Road	at Sheep Creek Wash	Culvert Replacement	I			500,000	500,000	Proposition 42 PE & Environmental Phase only
15		Wrightwood	Thrush Road	at Heath Canyon Wash	Culvert Replacement	I			500,000	500,000	Proposition 42 PE & Environmental Phase only
16		Yermo	Yermo Road	at Manix Wash	Bridge Replacement	I			265,000	265,000	88.53% HBP funding, Gas Tax, PE Phase only
<b>Total First District</b>										<b>7,916,875</b>	<b>7,916,875</b>
<b>Second District</b>											
17		Crest Forest	Crest Forest Drive	Mozumdar Dr to Waters Dr	Rehabilitation	P			25,000	25,000	Measure I, PE Phase only
18		Fontana	Almond Avenue	Upas Ct to .12M S of Foothill Blvd	Sidewalk Construction	I			296,680	296,680	Gas Tax, SR2S
19		Fontana	San Bernardino Avenue	at Etiwanda Avenue	Drainage Improvements	P			200,000	200,000	Proposition 42

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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# CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
<b>Second District (Cont'd)</b>											
20	Fontana		San Bernardino Avenue	Cherry Ave to Fontana Ave	Widen Roadway	P			1,500,000	1,500,000	Measure I with City Lead
<b>Total Second District</b>											
<b>Third District</b>											
21	Big Bear City		Shay Road	SH 38 to .5M S. Pioneer Town	Rehabilitation	P			50,000	50,000	Gas Tax, PE phase only
22	Colton		Reche Canyon Rd	1.20M S. Barton Rd (CLN CL) N .78M	Widen	P			400,000	400,000	Proposition 1B
23	Green Valley Lake		Green Valley Lake Rd.	SH18 NELLY 2.00	Rehabilitation	P			1,200,000	1,200,000	Measure I
24	Lake Arrowhead		Grandview Road	Sawmill Rd to Walnut Hills Dr	Sidewalk Construction	I			105,540	105,540	Gas Tax, SR2S
25	Lake Arrowhead		Hook Creek Road	at SH173	Turn Pockets	P			111,000	111,000	RDA
26	Moon Ridge		Hatchery Drive	SH38 N to State Lane	Pave dirt road	P			2,000,000	2,000,000	Proposition 42
<b>Total Third District</b>											
<b>Fourth District</b>											
27	Chino		Cozzens Avenue	Pamela Dr to Riverside Dr	Sidewalk Construction	I		735,000		735,000	General Fund
28	Chino		Pipe Line Avenue	Chino Ave to Biscayne St	Sidewalk Construction	I		1,300,000		1,300,000	General Fund
29	Chino		Pipe Line Avenue	at Chino Ave	Signal installation	I		-	200,000	200,000	Proposition 42 with City Lead
30	Chino		Roswell Avenue	Philadelphia to Francis Ave	Sidewalk Construction	I		965,000		965,000	General Fund
31	Montclair		Howard Street	Central Ave to Vernon Ave	Sidewalk Construction	I		900,000		900,000	General Fund
<b>Total Fourth District</b>											
<b>Fifth District</b>											
32	Arrowhead Farms		Forth Eighth Street	Third St to I Street	Sidewalk Construction	I		250,000		250,000	General Fund
33	Colton		Grand & Stevenson Avenue	Valley to Stevenson, and Cypress to Grans Ave.	Rehabilitation	P			1,000,000	1,000,000	Proposition 42
34	Bloomington		Cedar Avenue	at Hawthorne Ave	Signal installation	I			200,000	200,000	Measure I
35	Bloomington		Cedar Avenue	Valley Blvd to Randall Ave	Rehabilitation	P			600,000	600,000	Measure I
36	Bloomington		Linden Avenue	Santa Ana to Slover	Sidewalk Construction	I		185,000		185,000	General Fund
37	Fontana		Alder & Santa Ana Ave	Santa Ana E. 38 M & Alder to Laurel	Sidewalk Construction	I		760,000		760,000	General Fund
38	Muscoy		California Street	Mesa Street to Porter Street	Sidewalk Construction	I		205,000		205,000	General Fund
39	Rialto		Bohnert Avenue	Linden Ave to Cedar Ave	Sidewalk Construction	I		395,000		395,000	General Fund
40	San Bernardino		Pacific Street	Perris Hill Park to Sterling Ave	Rehabilitation	P			710,000	710,000	Proposition 42

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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# CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
<b>Fifth District (Cont'd)</b>											
41		San Bernardino	Pine Street	Little 3rd to Monterey Street	Sidewalk Construction	I		352,000		352,000	General Fund
		<b>Total Fifth District</b>					-	2,147,000	2,510,000	4,657,000	
41		<b>TOTAL TRANSPORTATION NEW PROJECTS</b>					-	6,047,000	16,515,095	22,562,095	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





# EXHIBIT E

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2009-10

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT (Various Funds)

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
<b>Countywide</b>										
<b>First District</b>										
1		Apple Valley	13401 Laguna Seca Dr.	Apple Valley Construction of LFG Extraction/Treatment System Construction	I			1,477,785	1,477,785	EAL - Environmental Fund
2		Barstow	32553 Barstow Rd.	Solar Panels	I			100,000	100,000	EAA - Operations Fund
3		Barstow	32553 Barstow Rd.	Phase 1 Stage 1 Liner Construction	I			425,000	425,000	EAC - Acquisition and Expansion Fund
4		Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley - Install Groundwater Monitoring Wells - CAP	I			212,500	212,500	EAL - Environmental Fund
5		Victorville	18600 Stoddard Wells Rd.	Title 27 Probe Installation	I			145,860	145,860	EAL - Environmental Fund
6		Victorville	18600 Stoddard Wells Rd.	Purchase/Install 2 new permanent scales, including 3 concrete vaults	I			170,000	170,000	EAA - Operations Fund
7		Victorville	18600 Stoddard Wells Rd.	Landfill Access Road Construction	P			850,000	850,000	EAA - Operations Fund
8		Victorville	18600 Stoddard Wells Rd.	Permanent Scale House Construction	C			446,250	446,250	EAA - Operations Fund
9			Desert Site	Wind Turbine	I			212,500	212,500	EAA - Operations Fund
<b>Total First District</b>						-	-	<b>4,039,895</b>	<b>4,039,895</b>	
<b>Second District</b>										
<b>Third District</b>										
10		Landers	59200 Wintler Rd.	Title 27 Probe Installation	I			78,540	78,540	EAL - Environmental Fund
11		Redlands	31 Refuse Rd.	San Timoteo Landfill - Installation of Gas Probes	I			385,900	385,900	EAL - Environmental Fund
12		Running Springs	29800 Heaps Peak Rd.	Permanent Scale House Construction	I			170,000	170,000	EAA - Operations Fund
13		Running Springs	29800 Heaps Peak Rd.	HHW - Fencing and Cover	I			25,000	25,000	EAA - Operations Fund
14		Yucaipa	33900 Oak Glen Rd.	Construction of groundwater Extraction/Treatment System - Construction/CAP	I			1,062,500	1,062,500	EAL - Environmental Fund
<b>Total Third District</b>						-	-	<b>1,721,940</b>	<b>1,721,940</b>	
<b>Fourth District</b>										
<b>Total Fourth District</b>						-	-	-	-	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

CAPITAL IMPROVEMENT PROGRAM



**EXHIBIT E**

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**2009-10**

**CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT**  
**(Various Funds)**

#	Proj.		Location	Address	Description	Proj. Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
							Local	Cost				
Fifth District												
15			Colton	850 Tropica Rancho Rd.	Scale Area Liner Construction	I				850,000	850,000	EAC - Acquisition and Expansion Fund
16			Rialto	2340 Alder Ave.	Mid-Valley - Title 27 Probe Installation	I				897,600	897,600	EAL - Environmental Fund
17			Rialto	2340 Alder Ave.	Landscaping Project - Perimeter Berms	I				10,000	10,000	EAA - Operations Fund
			Total Fifth District					-	-	1,757,600	1,757,600	
17			TOTAL SOLID WASTE MANAGEMENT NEW PROJECTS					-	-	7,519,435	7,519,435	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



**EXHIBIT F**

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**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Carryover Projects (Fund CJV-Structures and Improvements to Structures-Object 4030)</b>														
<b>Countywide</b>														
1			60510	A&E	Countywide	Various	Residual Savings from Completed General Fund projects	PL	2,433,320	16,400			16,400	General Fund. Residual used to fund new 2009-10 projects.
2	07-265		70538	A&E/Fac. Mgmt.	Countywide	Various	Energy conservation improvements	I	400,000	391,230			391,230	General Fund
3	07-266		70540	Health Comm./ Regional Parks	Countywide	Various	Recreation and Fitness Trails	I	400,000	399,457			399,457	General Fund
4	07-296		70680	Regional Parks	Countywide	Various	Security system installations at 7 parks	HS	300,000	87,557			87,557	General Fund
5	04-194		90680	Various	Countywide	Various	Site assessment and remediation	HS	1,275,160	199,012			199,012	General Fund
6	08-161		8X00	Fac. Mgmt.	Countywide	Various	Boiler replacements to meet new SCAQMD requirements	I	111,798	68,695			68,695	General Fund
7	08-170		8X03	A&E/Fac. Mgmt.	Countywide	Various	Refurbish elevator cabs. Multi-year funding.	DM	295,300	20,437			20,437	General Fund
8	08-171		8X06	A&E/Fac. Mgmt.	Countywide	Various	Emergency generator replacements. Phase I, Communication Sites.	I	638,000	194,614			194,614	General Fund
9	08-165		ADA	A&E/Fac. Mgmt.	Countywide	Various	ADA Project funding	HS	1,225,117	698,546			698,546	General Fund
10	Various		ADAR	A&E/Fac. Mgmt.	Countywide	Various	ADA Restroom Remodel	C	275,161	-			-	General Fund
11	Various		FMMR	Fac. Mgmt.	Countywide	Various	FM Minor CIP	DM	1,148,576	75,572			75,572	General Fund
12	Various		FMPC	Fac. Mgmt.	Countywide	Various	FM Paint & Carpet	DM	1,346,424	483,024			483,024	General Fund
13	Various		PROB	A&E/ Probation	Countywide	Various	Probation Residual	C	153,546		(37,189)		(37,189)	Probation
<b>Total Countywide (CJV-4030)</b>									<b>10,002,402</b>	<b>2,634,544</b>	<b>(37,189)</b>	<b>-</b>	<b>2,597,355</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



Period Ending 6/30/09

## EXHIBIT F

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**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

#	CIP Log #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding
<b>First District</b>													
14	07-305	70700	Board of Supervisors (BOS)	Adelanto	9330-9348 Commerce Rd.	Adelanto Detention Center Expansion design project.	PL	6,500,000	245,045			245,045	General Fund
15	09-034	9X15	Probation	Apple Valley	2101 Dale Evans Pkwy	Install 1,500 sq ft modular unit for office space	RE	460,000	158,381			158,381	General Fund
16		10740	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	C	-	21,537			21,537	General Fund
17	08-147	8X09	Sheriff-Coroner	Barstow	225 E. Min. View	Barstow Sheriff's Station Remodel/Expansion	RE	3,396,000	2,288,533			2,288,533	General Fund
18	08-165	9Y60	A&E/Fac. Mgmt.	Barstow	235 E. Mt. View	Courthouse ADA Restroom	ADA	126,000	100,844			100,844	General Fund
19	09-006	9F00	Fleet Mgmt	Barstow	29802 Hwy 58	Construct 5,000 sq. ft. service center & office	C	500,000		499,599		499,599	Fleet Mgmt
20	06-001	60060	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N, across the street from Fire Station #1	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station	LS/C	580,000	489,029			489,029	General Fund
21	08-328	8Y10	BOS	Hesperia	7th Ave. & Smoke Tree St.	High Desert Government Center	C	29,200,000	27,239,078			27,239,078	General Fund
22	08-199	8X12	1st District Sup.	High Desert	TBD	Museum and Business Resource Center lease or build larger facility.	L/C	500,000	500,000			500,000	General Fund
23	09-175	9Y35	BOS-1st District/ County Fire	Ludlow/Amboy	TBD	Construct 6,500 sq. ft. Fire Station. 2008-09 funding of \$300,000 was for design. Construction costs in the amount of \$2,700,000 will be proposed for funding from CIP in 2010-11 for a total project budget of \$3 million.	C	300,000	300,000			300,000	General Fund
24	06-126	60040	A&E/Fac. Mgmt.	Needles	1111 Bailey Ave.	Remodel County and City owned bldgs.	RE	550,000	487,938			487,938	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV, CMV and CJY)

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>First District (Cont'd)</b>														
25	08-081	8X15	Regional Parks	Needles		Park Moabi Road at I-40	Moabi Peninsula Sewer Holding Tank Replacement	I	968,000	252,420			252,420	General Fund
26	09-174	9Y05	BOS-1st District/ County Fire	Trona	83732 Trona Rd.		Trona Fire Station - remove & replace parking lot	P	150,000	32,360			32,360	General Fund
27	Various	9A05	A&E/Fac. Mgmt.	Victorville	14455 Civic Dr.		ADA Restroom remodel	HS	99,100	99,100			99,100	General Fund
28	09-112	9X12	A&E/Fac. Mgmt.	Victorville	14455 Civic Dr.		Roof Repairs Victorville Courthouse	R	85,800	9,122			9,122	General Fund
29	07-091	70430	Regional Parks	Yermo	36600 Ghost Town Rd.		Calico campground restroom replacement	C	1,670,000	621,769			621,769	General Fund
30	09-047	9X20	Regional Parks	Yermo	36600 Ghost Town Rd.		Calico Ghost Town well & water quality treatment improvements	HS	800,000	800,000			800,000	General Fund
31	09-192	9Z10	Regional Parks	Yermo	36600 Ghost Town Rd.		Calico Ghost Town Roof Repairs	R	200,310	23,164			23,164	General Fund
<b>Total First District (CJV-4030)</b>									<b>46,085,210</b>	<b>33,668,320</b>	<b>499,599</b>	<b>-</b>	<b>34,167,919</b>	
<b>Second District</b>														
32	07-268/ 07-280	70565	Library	Crestline		24105 Lake Gregory Dr.	New Library. Library will vacate leased location at 23555 Knapps Cutoff.	C	5,660,000	3,893,743	200,000		4,093,743	General Fund/Library
33		10470	Regional Parks	Crestline		24171 Lake Dr.	Lake Gregory Reg. Pk. dam valve replacement	I	180,000	89,162			89,162	General Fund
34	05-103	50748	Regional Parks	Crestline		24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	DM	750,000	233,824			233,824	General Fund
35	06-169	60585	Board of Supervisors (BOS)	Crestline		24171 Lake Dr.	Lake Gregory Reg. Pk. - paving of parking lot	P	175,000	174,025			174,025	General Fund
36	07-093	70130	Regional Parks	Crestline		24171 Lake Dr.	Lake Gregory Reg. Pk. waterside & splash pool rehabilitation	I	769,249	769,249			769,249	General Fund-combined with proj. 50750
37	08-207	8X84	Sheriff-Coroner	Devore		18000 W. Institution Rd.	Sheriff's Regional Training Center Design	PL	500,000	427,236			427,236	General Fund
38	06-207	60730	Regional Parks	Devore		2555 Glen Helen Pkwy	Park improvements	I	2,617,818	9,042	2,000,000		2,009,042	General Fund & \$2M from land easement sale.

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

#	Proj.	CIP Log #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Second District (Cont'd)														
39	09-221	9230		Regional Parks	Devore	2555 Glen Helen Pkwy	GHRP Water Connection to West Valley	I	300,000	300,000			300,000	General Fund
40	07-259	70522		A&E/Fac. Mgmt.	Devore	Glen Helen properties	Glen Helen - Automatic water system controls	I	740,000	75,421			75,421	General Fund
41	07-229	70150/70568		A&E/FM	Devore	Institution Rd.	Upgrade Institution Rd. to All-Weather	P	1,500,000	1,500,000			1,500,000	General Fund
42	09-275	9Y80		A&E/Fac. Mgmt.	Rancho Cucamonga	8303 Haven N. Ave.	FLJC 1st Fl. ADA Restroom Remodel	ADA	352,700	306,721			306,721	General Fund
43	07-173	70093		A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	ADA Path of Travel	HS	336,000	147,156			147,156	General Fund
44	07-179	70190		A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	Foothill Law and Justice Center (FLJC) Exterior Panels & Window Caulking	DM	180,000	180,000			180,000	General Fund
45	07-180	70200		A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC Base isolation testing	I	80,000	80,000			80,000	General Fund
46	08-165	9A00		A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC ADA Path of Travel	HS	87,000	7,713			7,713	General Fund
47	09-118	9X25		A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC Bldg. Fire Alarm upgrade (complete replacement cost \$747,500)	HS	250,000	250,000			250,000	General Fund
48		9Z00		Real Estate Services	Rancho Cucamonga	8575 Haven Ave.	County Office Bldg. Acquisition	AC/C	6,972,031	(29,564)			(29,564)	General Fund
49	05-086, 06-153, 06-159	50660		A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	WWDC security and fire system	HS	4,115,000	135,805			135,805	General Fund/Inmate Welfare
50	08-185	8X33		A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	West Valley Detention Center (WWDC) low roof replacement at housing units. Multi-year funding.	R	1,325,000	268,026			268,026	General Fund
51	09-113	9X30		A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	WWDC Repair/replace air handler filters	H	195,000	184,926			184,926	General Fund
52	09-114	9X35		A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	WWDC Remove/replace kitchen water heaters	I	195,000	24,848			24,848	General Fund
53	09-220	9Z25		Sheriff	Rancho Cucamonga	9500 Etiwanda Ave.	WWDC Transfer Switch Replacement	I	170,000			170,000		Sheriff
54	07-279	70625		BOS	Rancho Cucamonga	TBD	Sheriff's substation	C	1,500,000	1,500,000			1,500,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV, CMV and CJY)

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Second District (Cont'd)</b>														
55	06-214		60800	Sheriff	San Antonio Heights	TBD	Acquire site and construct new Sheriff sub-station	AC/C	69,000	54,973			54,973	General Fund
<b>Total Second District (CJV-4030)</b>														
<b>Third District</b>														
56	07-269		70575	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Add modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000	220,815			220,815	General Fund
57	09-172		8105	Superior Courts	Joshua Tree	6527 Whitefeather Rd.	Courthouse Modular Addition	C	1,575,000			579,699	579,699	Superior Courts
58	09-172		9Y20	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Design new County office bldg.	C	700,000	177,111			177,111	General Fund
59	09-222		9M10	Museums	Redlands	2024 Orange Tree Ln.	Museum - Exterior Fossil Wash Site	C	275,000	215,173			215,173	Museums
60	07-270		70578	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum humidification	H	1,400,000	127,010			127,010	General Fund
61	07-089		70665	Museums	Redlands	2024 Orange Tree Ln.	Refurbishment of Museum Admission and Lobby	C	65,000	65,000			65,000	General Fund
62	08-206		8X78	Museums	Redlands	2024 Orange Tree Ln.	Museum Geological Wonders Exhibit Fabrication	C	2,923,755	500,000		1,423,755	1,923,755	General Fund, State and Federal Grants
63	08-205		8X81	Museums	Redlands	2024 Orange Tree Ln.	Museum Hall of History Refurbishing	RE	500,000	121,139			121,139	General Fund
64	09-190		9Y90	Museums	Redlands	2024 Orange Tree Ln.	Museum Perimeter Security Fence	I	65,000	6,618			6,618	General Fund
65	09-190		9Y95	Museums	Redlands	2024 Orange Tree Ln.	Museum Front Entrance Updating	I	55,000	17,746			17,746	General Fund
66	09-155		9Z35	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum Boiler Replacement	I	90,000	82,114			82,114	General Fund
67	08-180		8X38	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Comp shingle/torch down new roof.	R	360,000	298,543			298,543	General Fund
68	08-161		9Z20	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Boiler Replacement	I	90,000	67,341			67,341	General Fund
69	06-109h		60190	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	Library - Pavement Management	P	14,582	12,000			12,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS  
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#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Third District (Cont'd)</b>														
70	08-126	8L00	Library		Yucaipa	12040 5th St.	Yucaipa Library HVAC Replacement	H	800,000		90,786		90,786	Library
71	08-192	8X87	A&E/Fac. Mgmt.		Yucaipa	12040 5th St.	North parking lot expansion.	P	200,000	197,013			197,013	General Fund
72	06-109c	60180	A&E/Fac. Mgmt.		Yucaipa	34282 Yucaipa Blvd.	Sheriff - Pavement Management	P	25,564	23,000			23,000	General Fund
<b>Total Third District (CJV-4030)</b>									<b>9,388,901</b>	<b>2,130,623</b>	<b>90,786</b>	<b>2,003,454</b>	<b>4,224,863</b>	
<b>Fourth District</b>														
73	07-262	70526	Fac. Mgmt.		Chino	7000 Merrill Ave.	Chino Airport Lighting retrofit	I	322,132	9,218			9,218	General Fund
74	09-170	9X40	4th District & Airports		Chino	7000 Merrill Ave.	Chino Airport - detention & storm water conveyance	I	500,000	499,120			499,120	General Fund
75	07-344	7V00	ISD		Chino Hills	16428 Canyon Lane	800 MHz Radio Site	C	588,000	(528,440)	588,000		59,560	ISD
76	07-101	70582	Regional Parks		Ontario	800 N. Archibald Ave.	Guasti Reg. Pk. Grading & Irrigation		296,000	1,435			1,435	General Fund
77	09-236	9Z80	Regional Parks		Ontario	800 N. Archibald Ave.	Cucamonga Guasti Reg. Pk. Reclaimed Water Project	I	134,000	122,359			122,359	General Fund
<b>Total Fourth District (CJV-4030)</b>									<b>1,840,132</b>	<b>103,692</b>	<b>588,000</b>	<b>-</b>	<b>691,692</b>	
<b>Fifth District</b>														
78	08-176	9Y25	Library		Bloomington	1202 E. Locust St.	Improvements to interior of 5,400 sq. ft. school district owned modular to be placed on Bloomington High School property for new library. This facility will replace the existing leased library at 10145 Orchard in Bloomington.	C	460,000	300,000	160,000		460,000	General Fund/Library
79	07-292	70660	BOS		Bloomington/Muscoy	Various	Planning for hiking, bicycle and horse trails including green space and planting trees	I	300,000	300,000			300,000	General Fund
80	09-116	9X50	A&E/Fac. Mgmt.		Devore	19777 Shelter Way	Devore Animal Shelter - Emergency Generator 100 KVA	HS	325,000	254,717			254,717	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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**2009-10 CARRYOVER PROJECTS  
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#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Fifth District (Cont'd)</b>														
81	08-016	8X55		Public Health - Animal Care and Control	Devore	19777 Shelter Way	Devore Animal Care/Adoption Facility improvements	C	1,300,000	619,157			619,157	General Fund
82	07-230 07-261	70170		A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Rte.	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD, remove/replace parking lot.	C	8,000,000	2,064,821			2,064,821	General Fund- Courts- \$4,350,000- \$3,650,000- combined with proj. 70520
83	09-214	9S00		Sheriff-Coroner	Fontana	17780 Arrow Rte.	Fontana Station Parking Lot Expansion	P	605,000		600,983		600,983	Sheriff-Coroner
84	09-157	9X55		A&E/Fac. Mgmt.	Fontana	17830 Arrow Rte.	Mechanical plant electrical service replacement with additional capacity	I	300,000	215,289			215,289	General Fund
85	09-128	9X60		A&E/Fac. Mgmt.	Fontana	17830 Arrow Rte.	County Bldg - east parking lot improvements (repairs \$250,000 & lights \$250,000)	P	500,000	445,868			445,868	General Fund
86	06-180; 07-274; 07-291	8Y35		BOS	Muscoy	Darby & Macy St.	Construct new Muscoy/Community Center/Library	C	3,996,421	3,989,871			3,989,871	General Fund
87	06-165	60570		County Fire	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	RE	512,000	(149,233)		197,703	48,470	General Fund/EOC
88	09-223	9Z40		A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB Foam Roof Replacement	I	176,000	18,316			18,316	General Fund
89	08-173	8X60		A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Fire rated corridors (Phase II)	HS	250,000	45,438			45,438	General Fund
90	09-149	9X70		A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Civic Center Bldg - R/R cooling tower	H	390,000	189,321			189,321	General Fund
91	09-158	9X75		A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Civic Center Bldg - security lighting	I	200,000	58,370			58,370	General Fund
92	08-335	8K55		Assessor	San Bernardino	172 W. 3rd St.	Relocate Computer Server Rm.	I	180,000		152,437		152,437	Assessor
93	05-172	50890		Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	DM	366,200	7,107			7,107	Probation
94	07-313	70740		A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	New Hall of Records (NHofR) 1st Floor HVAC replacement	H	1,639,000			546,189	546,189	Recorder's System Development Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS  
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#	CIP #	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Fifth District (Cont'd)</b>														
95	07-314		70760	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	ACR 2nd Floor Remodel	DM	530,000			72,017	72,017	ACR
96	03-088		10830	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Seismic Retrofit/Remodel	RE	33,512,874			2,299,499	2,299,499	FEMA/Courts/ State Grant
97		90780		Public Health	San Bernardino	351 N. Mt. View Ave.	Public Health remodel	RE	390,000		176,075		176,075	Public Health
98	09-112	8Y25		Public Health	San Bernardino	351 N. Mt. View Ave.	Public Health Admin Bldg - Foam Roof Repair	R	105,000	14,064			14,064	General Fund
99	08-334 10-137	8K45		CAO / Legislative Affairs	San Bernardino	385 N. Arrowhead Ave.	CGC 2nd Floor Remodel	RE	324,370	25,612	33,000		58,612	General Fund Leg Affairs CAO
100	09-202	9Z05		A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC Hydraulic Elevator Modernization	DM	133,000	8,870			8,870	General Fund
101	09-151	9X80		A&E/Fac. Mgmt.	San Bernardino	3rd St. & Lena Rd.	3rd St. Complex - water shut off valves	I	390,000	327,091			327,091	General Fund
102	09-138	9X85		A&E/Fac. Mgmt.	San Bernardino	630 E. 3rd St.	Central Detention Center (CDC) - R/R air handler	H	390,000	357,635			357,635	General Fund
103	08-135	8V10		Information Services	San Bernardino	670 E. Gilbert St.	Back-Up Generator	I	310,000		60,785		60,785	Information Services
104	08-195	8X63		A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD HVAC Replacement	H	421,400	9,097			9,097	General Fund
105	08-020	8N00		Behavioral Health	San Bernardino	700 E. Gilbert St., Bldg. H	Remodel building H consisting of 31,310 sq. ft. for crisis, short-term residential and drop-in Transitional Age Youth with mental and behavioral disabilities	RE	7,360,000		7,308,551		7,308,551	Behavioral Health
106	06-101	60250		A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert St., Bldgs 2 thru 6	Repair Roof	R	74,000	74,000			74,000	General Fund
107	08-134	8V20		Information Services	San Bernardino	777 E. Rialto Ave.	Remodel ISD Storage to relocate 800 MHz	RE	363,000		270,826		270,826	Information Services
108	07-159, 08-179	70390		A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	HVAC equipment replacement	H	2,795,000	2,198,833			2,198,833	General Fund
109	08-112	9X13		A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG Bldg. Re-roof	R	309,200	308,622			308,622	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV, CMV and CJY)

#	CIP #	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Fifth District (Cont'd)</b>														
110	07-160	70410	A&E/Fac. Mgmt.	San Bernardino	825 E. 3rd St.	HVAC equipment replacement	H		1,980,000	366,877			366,877	General Fund
111	09-140	9Y00	A&E/FM	San Bernardino	825 E. 3rd St.	Public Works Bldg. 1-hr Corridor	HS		400,000	347,074			347,074	General Fund
112	03-187	30260	Probation	San Bernardino	900 E. Gilbert St.	Pemis Hill Park R/R water storage tank	I		441,000	431,864			431,864	General Fund
113	07-263	8Y30	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	Gilbert St. Parking Lot Restoration	P		185,926	4,400			4,400	General Fund
114	09-210	9P00	Probation	San Bernardino	900 E. Gilbert St.	CJDAC Ward Suicide Prevention	C		240,000		240,000		240,000	Probation
115	07-263	9Y40	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	Gilbert St. Intern Housing landscaping restoration	I		686,000	318,840			318,840	General Fund
116	07-363	60810	CAO	San Bernardino	Government Center Campus	Master plan implementation	C		500,000	66,710			66,710	General Fund
117	07-293	70600	Sheriff	San Bernardino	TBD	Crime Lab	C		250,000	13,688			13,688	General Fund
118	09-167	9X05	Sheriff-Coroner	San Bernardino	Various	Pavement Mgmt - Sheriff's Hdqtrs & Old Hall of Records	P		296,500	264,048			264,048	General Fund
<b>Total Fifth District (CJV-4030)</b>									<b>71,886,891</b>	<b>13,496,367</b>	<b>9,002,657</b>	<b>3,115,408</b>	<b>25,614,432</b>	
<b>118</b>	<b>Total Carryover Projects (CJV-4030)</b>								<b>168,222,334</b>	<b>62,615,852</b>	<b>12,343,853</b>	<b>5,288,862</b>	<b>80,248,567</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



Period Ending 6/30/09

## EXHIBIT F

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**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Carryover Projects (Fund CJV-Land Purchase-Object 4005)</b>														
Countywide									-	-	-	-	-	
First District									-	-	-	-	-	
Second District														
1	06-214	60800		Sheriff	San Antonio Heights	TBD	Acquire site for new Sheriff sub-station	AC/C	381,000	381,000	-	-	381,000	General Fund
Total Second District (CJV-4005)									381,000	381,000	-	-	381,000	
Third District									-	-	-	-	-	
Fourth District									-	-	-	-	-	
Fifth District									-	-	-	-	-	
1	Total Carryover Projects (CJV-4005)								381,000	381,000	-	-	381,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV, CMV and CJY)

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Countywide</b>														
<b>First District</b>														
<b>Second District</b>														
1	06-181	60630		BOS-2nd District	Crestline	607 Forest Shade	Boys & Girls Club Improvements	DM	25,000	25,000			25,000	General Fund
2	05-125	50620		BOS-2nd District	Devore	Various Locations	Equestrian Trails	I	220,000	214,995			214,995	General Fund
3	05-119	50700		BOS-2nd District	Devore	Various Locations	Devore Community and neighborhood watch signs	I	25,000	23,579			23,579	General Fund
4	05-124	50615		BOS-2nd District	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	I	150,000	105,695			105,695	General Fund
<b>Total Second District (CJV-3305)</b>									<b>420,000</b>	<b>369,269</b>	-	-	<b>369,269</b>	
<b>Third District</b>														
5	08-197	8800		BOS-3rd District	Yucca Valley	TBD	Construct animal control facility. Joint project with the Town of Yucca Valley. Total project cost \$3.5 million to be shared 50/50 with Town. County to set aside \$437,500 annually for four years.	C	875,000	875,000			875,000	General Fund
<b>Total Third District (CJV-3305)</b>									<b>875,000</b>	<b>875,000</b>	-	-	<b>875,000</b>	
<b>Fourth District</b>														
6	07-290	70652		BOS-4th District	Chino Hills	14565 Pipeline	Community Center project.	C	4,000,000	3,000,000			3,000,000	General Fund
7	06-138	60440		BOS-4th District	Montclair	4351 Kingsley	Sunset park improvements	I	175,000	175,000			175,000	General Fund
8	06-135	60410		BOS-4th District	Montclair	5201 Benito St	Alma Hoffman Park Improvements	I	227,500	227,500			227,500	General Fund
<b>Total Fourth District (CJV-3305)</b>									<b>4,402,500</b>	<b>3,402,500</b>	-	-	<b>3,402,500</b>	
<b>Fifth District</b>														
8	<b>Total Carryover Projects (CJV-3305)</b>													
									<b>5,697,500</b>	<b>4,646,769</b>	-	-	<b>4,646,769</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Carryover Projects (Fund CJV-Contributions To Non-Owned Projects-Object 3310)</b>														
<b>Countywide</b>														
<b>First District</b>														
1	09-173	9C12	CDH		Landers	632 Landers Ln.	Morongo Historic Society HVAC	H	25,000			14,291	14,291	CDBG
2	09-173	9C15	CDH		Morongo Valley	49029 Park Ave.	Covington Park Restroom	H	145,000			110,190	110,190	CDBG
<b>Total First District (CJV-3310)</b>									<b>170,000</b>	-	-	<b>124,481</b>	<b>124,481</b>	
<b>Second District</b>														
<b>Third District</b>														
<b>Fourth District</b>														
<b>Fifth District</b>														
3	03-055	50950	ARMC		San Bernardino	1543 W. 8th St.	West Side Family Health Center Remodel	RE	630,000	-	-	630,000	630,000	ARMC
<b>Total Fifth District (CJV-3310)</b>									<b>630,000</b>	-	-	<b>630,000</b>	<b>630,000</b>	
3	<b>Total Carryover Projects (CJV-3310)</b>													
130	<b>TOTAL CARRYOVER PROJECTS (FUND CJV)</b>								<b>175,100,834</b>	<b>67,643,621</b>	<b>12,343,853</b>	<b>6,043,343</b>	<b>86,030,817</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

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#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Proj. Log #		Proj. #											
<b>Carryover Projects (Fund CMV-Structures and Improvements-Object 4030)</b>													
	Countywide							-	-	-	-	-	
	First District							-	-	-	-	-	
	Second District							-	-	-	-	-	
	Third District							-	-	-	-	-	
	Fourth District							-	-	-	-	-	
	Fifth District							-	-	-	-	-	
1	08-153	8X69	Probation	San Bernardino	900 E. Gilbert St.	Construct new Central Juvenile Hall facility.	C	63,600,000	58,913,246			58,913,246	General Fund
<b>Total Fifth District (CMV-4030)</b>								<b>63,600,000</b>	<b>58,913,246</b>	-	-	<b>58,913,246</b>	
1	<b>TOTAL CARRYOVER PROJECTS (FUND CMV)</b>												
								<b>63,600,000</b>	<b>58,913,246</b>	-	-	<b>58,913,246</b>	



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**2009-10 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV, CMV and CJY)**

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
<b>Carryover Projects (Fund CJY-Object 3310-Contributions to Non-Owned Projects)</b>														
Countywide									-	-	-	-	-	
First District									-	-	-	-	-	
Second District									-	-	-	-	-	
Third District									-	-	-	-	-	
Fourth District									-	-	-	-	-	
Fifth District									-	-	-	-	-	
1		1830	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.		Contributions of \$8.8 million to State of California for new courthouse. \$900,000 due 12/2009.	C	8,800,000	900,000			900,000	General Fund
<b>Total Fifth District (CJY-3310)</b>														
1	<b>TOTAL CARRYOVER PROJECTS (FUND CJY)</b>													
132	<b>TOTAL CARRYOVER PROJECTS CAPITAL FUNDS</b>													
									8,800,000	900,000	-	-	900,000	
									8,800,000	900,000	-	-	900,000	
									247,500,834	127,456,867	12,343,853	6,043,343	145,844,063	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions







## EXHIBIT G

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**2009-10 ARROWHEAD REGIONAL MEDICAL CENTER  
CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJZ, CJE and CJM)**

#	CIP Proj. Log #	AE Proj. #	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects (Fund CJZ-Object 4030-Structures and Improvements to Structures)											
1	06-196, 06-219	60740	Colton	400 N. Pepper Ave.	Med-Surg Remodel	RE 22,575,000			3,376,989	3,376,989	ARMC
2	07-361	70730	Colton	400 N. Pepper Ave.	ARMC - Medical Office Building	C 25,000,000			20,111,895	20,111,895	ARMC
2	Total Carryover Projects (Fund CJZ)					47,575,000	-	-	23,488,884	23,488,884	
Carryover Projects (Fund CJE-Object 4030 - Structures and Improvements to Structures)											
1	08-209	8G10	Colton	400 N. Pepper Ave.	Room preparation for installation of Open Magnetic Resonance Imaging	RE 350,000			346,016	346,016	ARMC Operating Budget
2	08-211	8G15	Colton	400 N. Pepper Ave.	ARMC-Linear Accelerator	I 450,000			1,671	1,671	ARMC Operating Budget
3	08-019	8G05	Colton	400 N. Pepper Ave.	Install perchlorate filter system. Payback 1.6 years.	I 550,000			283,821	283,821	
3	Total Carryover Projects (Fund CJE)					1,350,000	-	-	631,508	631,508	
Carryover Projects (Fund CJM-Object 4030-Structures and Improvements to Structures)											
1		20650	Colton	400 N. Pepper Ave.	ARMC Shower Replacement	DM 800,000		164,980		164,980	Lawsuit settlement funds
2	06-159	60660	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	DM 2,000,000		1,525,671		1,525,671	Lawsuit settlement funds
2	Total Carryover Projects (Fund CJM)					2,800,000	-	1,690,651	-	1,690,651	
7	TOTAL ARMC CARRYOVER PROJECTS					51,725,000	-	1,690,651	24,120,392	25,811,043	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

## EXHIBIT H

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# 2009-10 AIRPORTS CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Various Funds)

#	CIP	Sup.	Proj.	Log #	Dist.	Location	Address	Description	Proj.	Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Airport Carryover Projects (Various Funds)</b>															
<b>Countywide</b>															
<b>First District</b>															
1		1				Baker	56500 Hwy 127	Baker Airport 002 Runway Rehabilitation	P				600,000	600,000	RAA
2		1				Daggett	39500 National Trails Hwy	Demolish Delapidated Buildings	C				200,000	200,000	RAW
3		1				Daggett	39500 National Trails Hwy	Pavement Repairs	P				20,000	20,000	RAW
4		1				Daggett	39500 National Trails Hwy	Coat Interior of Water Tanks	I				200,000	200,000	RAA
5	06-069	1				Daggett	39500 National Trails Hwy	Waste Water Treatment Plant	I				300,000	300,000	RAW
6	07-254	1				Daggett	39500 National Trails Hwy	Taxiway A & C electrical upgrades and Taxiway B Extension	I				6,500,000	6,500,000	RAA
7	07-255	1				Daggett	39500 National Trails Hwy	Land Acquisition for Runway Object Free Area	P				450,000	450,000	RAA
8	07-126	1				Daggett	39500 National Trails Hwy	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P				150,000	150,000	RAA
9		1				Needles	711 Airport Rd.	Pavement Repair	P				20,000	20,000	RAW
10		1				Needles	711 Airport Rd.	Shade Port Replacement	I				150,000	150,000	RAA
11	07-127	1				Needles	711 Airport Rd.	Rejuvenate and repaint Runways and associated taxiways.	P				150,000	150,000	RAA
12		1				Twentynine Palms	78569 29 Palms Hwy	Pavement Repair	P				20,000	20,000	RAW
13		1				Twentynine Palms	78569 29 Palms Hwy	Rehabilitate Water System	I				10,000	10,000	RAW
14		1				Twentynine Palms	78569 29 Palms Hwy	Construct aircraft storage T-Hangers	C				631,579	631,579	RAA
15	07-128	1				Twentynine Palms	78569 29 Palms Highway	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P				150,000	150,000	RAA
<b>Total First District</b>												-	9,551,579	9,551,579	
<b>Second District</b>															
<b>Third District</b>															
<b>Fourth District</b>															
15		4				Chino	7000 Merrill Ave.	Reverted Building Improvements	C				50,000	50,000	RAW
16		4				Chino	7000 Merrill Ave.	Dome Hangars 1-4 Rehab & Lighting/Elect Impvmts	C				50,000	50,000	RAW
17		4				Chino	7000 Merrill Ave.	Demolition and Fencing - Dairy Sites	I				40,000	40,000	RAW
18		4				Chino	7000 Merrill Ave.	Infrastructure Improvement and Rehabilitation	I				60,000	60,000	RAW

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





**EXHIBIT H**  
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**2009-10 AIRPORTS CARRYOVER PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**(Various Funds)**

#	CIP	Sup.	Proj.	Log #	Dist.	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Fourth District (Cont'd)</b>														
19		4			4	Chino	7000 Merrill Ave.	Pavement Repair	P			40,000	40,000	RAW
20		4			4	Chino	7000 Merrill Ave.	Test/Monitor Ground Water for POE's & TCE's	I			280,000	280,000	RAA
21		4			4	Chino	7000 Merrill Ave.	Relocate ILS	I			1,500,000	1,500,000	RAA
22		4			4	Chino	7000 Merrill Ave.	Update CLUP	PL			50,000	50,000	RAA
23	05-074	4			4	Chino	7000 Merrill Ave.	Land Acquisition for Runway Protection Zones	AC			9,000,000	9,000,000	RAA
24		4			4	Chino	7000 Merrill Ave.	Chino Wash Racks	I			100,000	100,000	RAA
25	07-129	4			4	Chino	7000 Merrill Ave.	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P			675,000	675,000	RAA
<b>Total Fourth District</b>										-	-	<b>11,845,000</b>	<b>11,845,000</b>	
<b>Fifth District</b>														
24	<b>TOTAL AIRPORT CARRYOVER PROJECTS (VARIOUS FUNDS)</b>													
										-	-	<b>21,396,579</b>	<b>21,396,579</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

## EXHIBIT I

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**2009-10 AIRPORTS CARRYOVER PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**Apple Valley Airport - County Service Area 60 (CSA 60)**

#	CIP Log #	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
							Local	Cost				
Apple Valley Airport - County Service Area 60 (CSA 60)												
1		1	Apple Valley	21600 Corwin Rd.	Runway 8/26 Drainage Improvements	I				200,000	200,000	RAI
2		1	Apple Valley	21600 Corwin Rd.	Construct Storage Building	C				150,000	150,000	RAI
3		1	Apple Valley	21600 Corwin Rd.	Pavement Repairs	P				50,000	50,000	RAI
4		1	Apple Valley	21600 Corwin Rd.	Construct Perimeter Road	P				250,000	250,000	RAI
5	05-042	1	Apple Valley	21600 Corwin Rd.	Remodel Terminal Building (midyear project)	C				100,000	100,000	RAI
6		1	Apple Valley	21600 Corwin Rd.	Apple Valley complex - Phase III	C				1,800,000	1,800,000	RAI
7		1	Apple Valley	21600 Corwin Rd.	Land Acquisition for RPZ -RW18	AC				500,000	500,000	RAI
8	07-125	1	Apple Valley	21600 Corwin Rd.	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P				100,000	100,000	RAI
7	TOTAL APPLE VALLEY AIRPORT - CSA 60 - CARRYOVER PROJECTS							-	-	3,150,000	3,150,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



**EXHIBIT J**

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# 2009-10 REGIONAL PARKS CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Countywide</b>										
1		Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 4	I			521,405	521,405	Federal/State Grants
2		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			985,705	985,705	Federal/State Grants
3		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			3,921,000	3,921,000	Federal/State Grants
4		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			419,940	419,940	Federal/State Grants
5		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			180,000	180,000	Prop 84
		<b>Total Countywide</b>				-	-	<b>6,028,050</b>	<b>6,028,050</b>	
<b>First District</b>										
6		Needles	I-40 and Park Moabi Rd.	Moabi Special Projects	C			250,000	250,000	Prop 40
7		Needles	I-40 and Park Moabi Rd.	Moabi Reg. Park - Sewer Treatment Facility	I			300,000	300,000	Prop 40
8		Victorville	8000 Yates Rd.	Mojave Narrows Reg. Pk - Snack Bar & Restroom renovation	C			199,609	199,609	Prop 40
		<b>Total First District</b>				-	-	<b>749,609</b>	<b>749,609</b>	
<b>Second District</b>										
9		Glen Helen		Nature Trail	I			487,000	487,000	Prop 40
		<b>Total Second District</b>				-	-	<b>487,000</b>	<b>487,000</b>	
<b>Third District</b>										
10		Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Sports Complex Lighting	I		10,000	346,500	356,500	Federal Grant/ 2008 Priority Policy
		<b>Total Third District</b>				-	<b>10,000</b>	<b>346,500</b>	<b>356,500</b>	
<b>Fourth District</b>										
11		Chino	16700 Euclid Ave.	Prado New Shelters	C			350,000	350,000	Prop 40
12		Chino	16700 Euclid Ave.	Prado Reg. Park - Domestic Water System & Booster Station	I			113,662	113,662	Prop 40
13		Ontario	800 N Archibald Ave.	Cucamonga-Guasti Reclaimed Water Retro Fit	I			11,843	11,843	Prop 40
		<b>Total Fourth District</b>				-	-	<b>475,505</b>	<b>475,505</b>	
<b>Fifth District</b>										
14		San Bernardino	Along Santa Ana River	Santa Ana River Park	I			99,000	99,000	Federal Grant
15		San Bernardino	Along Santa Ana River	Santa Ana River Park	I			77,727	77,727	State Grant
16		San Bernardino	Along Santa Ana River	Santa Ana River Park	I			120,000	120,000	Prop 84
		<b>Total Fifth District</b>				-	-	<b>296,727</b>	<b>296,727</b>	
16		<b>TOTAL REGIONAL PARKS CARRYOVER PROJECTS</b>				-	<b>10,000</b>	<b>8,383,391</b>	<b>8,393,391</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

## EXHIBIT K

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# 2009-10 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

#	Countywide	Location	Road Name	Limits	Description	Proj. Type	General Fund		Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
							Local	Cost				
									-	-		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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## 2009-10 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

#	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>First District (Cont'd)</b>										
24	Victorville	Hi Desert Corr Proj	SH395 E/SH 18	Engineering and environmental	PL			677,500	677,500	Gas Tax
25	Victorville	San Martin Rd.	Dos Palmas Rd. NLPalmdale Rd.	Pave dirt road.	P		280,000		280,000	General Fund
26	Wrightwood	Lone Pine Canyon Rd.	.4 M S, SR138 N .05M	Re-profiling	I			235,000	235,000	Gas Tax
<b>Total First District</b>						-	<b>765,000</b>	<b>25,604,087</b>	<b>26,369,087</b>	
<b>Second District</b>										
27	Crestline	Lake Gregory Dr.	Lake Dr SE & S/SH189	Retaining Wall repair	I			720,000	720,000	Measure I
28	Devore	Cajon Boulevard	.22 NW, Palm Ave NW/CLAT&SF overcsg	Rehabilitation	P			864,700	864,700	Measure I
29	Fontana	Arrow Route	Hickory Ave. E/Beech Ave.1	Rehab/drainage/inter IMPS	I			2,870,000	2,870,000	Measure I
30	Fontana	Cherry Ave.	I-10	Improve interchange	PL			2,410,000	2,410,000	Redevelopment Agency (RDA)
31	Fontana	Cherry Ave.	Whittran Ave. N/Foothill Blvd.	Widen Roadway	I			2,030,000	2,030,000	RDA
32	Fontana	Cherry Ave.	.13M N, Merrill Ave at RR Xing	Grade Separation	I			465,000	465,000	RDA
33	Fontana	Napa St.	Etiwanda Ave. E.82M	Rehabilitation	P			1,080,976	1,080,976	Proposition 1B
34	Fontana	San Bernardino Ave.	Mulberry Ave. E/Cherry Ave.	Rehabilitation	P			1,830,000	1,830,000	Proposition 1B
35	Fontana	Sequia Ave.	from Hemlock Ave. to Existing Sidewalk	Sidewalk construction	I		60,000	498,300	558,300	State SRTS, 2nd SD General Fund, Gas Tax
36	Lytle Creek	Glen Helen Parkway Bridge	Over Cajon Wash	Bridge Replacement	I			1,324,000	1,324,000	HBP 88.53%, Gas Tax, amount is for PE phase only
37	Lytle Creek	South Fork Rd.	.0003M SW, Melody Ln. NEL/Lytle Creek Rd.	Drainage improvements	I			245,000	245,000	Gas Tax
38	Verdmont SD 5	Institution Rd.	.20M W, Verdmont Rch Rd E .40M	Rehabilitation	P		1,000,000		1,000,000	General Fund
<b>Total Second District</b>						-	<b>1,060,000</b>	<b>14,337,976</b>	<b>15,397,976</b>	
<b>Third District</b>										
39	Big Bear City	Pine View Dr.	Big Bear Blvd. (SH38) N/Aeroplane	Storm Drain	I			970,000	970,000	Proposition 1B
40	Colton	Reche Canyon Rd	1.20M S, Barton Rd (CLN CL) N .78M	Widen	I			400,000	400,000	Proposition 1B
41	Green Valley Lake	Green Valley Lake Rd.	SH18 NEL Y 2.00	Rehabilitation	P			1,200,000	1,200,000	Measure I

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

## EXHIBIT K

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## 2009-10 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Third District (Cont'd)</b>											
42	Lake Arrowhead	Daley Canyon Road	SH18 (Lake Gregory Drive)		Improve intersection safety/realign	I			25,000	25,000	Measure I
43	Lake Arrowhead	Cottage Grove Rd	AT 655 Cottage Grove Rd		Retaining Wall repair	I			190,000	190,000	Measure I
44	Mentone	Colton Ave.	Wabash Ave. E/Crafton Ave.		Rehabilitation	P			1,527,015	1,527,015	Proposition 1B
45	Mentone	Fifth Ave.	At Walnut		Improve Sight Distance	PL			1,200,000	1,200,000	Prop. 1B
46	Moonridge	Maple Ln	Barton Lane N/SH38		Slope Protection	PL			800,000	800,000	Prop. 1B
47	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420		Bridge replacement	I			2,753,000	2,753,000	HBP 80%, Gas Tax
48	Yucca Valley	Reche Road	SH247		Construct turn lane	I			310,500	310,500	Measure I
	<b>Total Third District</b>						-	-	<b>9,375,515</b>	<b>9,375,515</b>	
<b>Fourth District</b>											
49	Chino	Roswell Ave.	Chino Ave N/Walnut Ave		Rehabilitation	P			681,575	681,575	Proposition 1B
50	Chino	Pipe Line Avenue	At Chino Avenue		Signal modification	I			150,000	150,000	AB2928
51	Montclair	Wesley Ave.	Phillips Blvd N/.0013M N, Grand Ave.		Rehabilitation	P			200,000	200,000	Proposition 1B
	<b>Total Fourth District</b>						-	-	<b>1,031,575</b>	<b>1,031,575</b>	
<b>Fifth District</b>											
52	Bloomington	Cedar Avenue	At I-10		Interchange PSR/PR	PL			10,000	10,000	Gas Tax
53	Bloomington	Cedar Avenue	At Jurupa		Signal installation	I			319,250	319,250	Measure I, CDBG
54	Bloomington	Cedar Avenue	At Seventh St.		Improve intersection	I			125,000	125,000	CDBG
55	Bloomington	Fifth St.	Cedar E/End		Drainage improvements	I		500,000	200,000	200,000	Prop. 1B
56	Colton	Pepper Avenue	At I-10		Reconstruct interchange	PL			2,000,000	2,500,000	DEMO 80%, General Fund
57	Fontana	Slover Ave.	Laurel Ave E/Locust Ave		Signal installation	I			2,653,410	2,653,410	Proposition 1B, Measure I
58	Lyle Creek	Glen Helen Parkway Grade Separation	at UPRR-BNSF Crossing		Grade Separation	I		650,000	1,690,572	2,340,572	General Fund and SANBAG, for PE and environmental only
59	Rialto	Riverside Ave.	.05M S, Pecan Ave. N 1.33M		Rehabilitation	P			1,650,000	1,650,000	Proposition 1B
	<b>Total Fifth District</b>						-	<b>1,150,000</b>	<b>8,648,232</b>	<b>9,798,232</b>	
59	<b>TOTAL TRANSPORTATION CARRYOVER PROJECTS</b>										<b>61,972,385</b>

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





**EXHIBIT L**

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**2009-10**

# **SOLID WASTE MANAGEMENT CARRYOVER PROJECTS** **(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Countywide</b>										
<b>First District</b>										
1		Apple Valley	13401 Laguna Seca Dr.	Apple Valley Construction of LFG Extraction/Treatment System	I			349,715	349,715	EAL - Environmental Fund
2		Barstow	32553 Barstow Rd.	Barstow Phase 1 Stage 1 (Basin Area) Liner Construction	I			1,275,000	1,275,000	EAC - Acquisition and Expansion Fund
3		Barstow	32553 Barstow Rd.	Barstow Tortoise Fence Construction	I			850,000	850,000	EAC - Acquisition and Expansion Fund
4		Barstow	32553 Barstow Rd.	LFGE Construction - RFP	I			1,530,000	1,530,000	EAL - Environmental Fund
5		Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley - Install Groundwater Monitoring Wells - CAP	I			637,500	637,500	EAL - Environmental Fund
6		Victorville	18600 Stoddard Wells Rd.	Landfill Access Road Construction	P			297,500	297,500	EAA - Operations Fund
7		Victorville	18600 Stoddard Wells Rd.	Permanent Scale House Construction	C			361,250	361,250	EAA - Operations Fund
8		Victorville	18600 Stoddard Wells Rd.	Purchase/Install 2 new permanent scales, including 3 concrete vaults	I			263,500	263,500	EAA - Operations Fund
9		Twentynine Palms	7501 Pinto Mtn. Rd.	Modular Scale House	I			100,000	100,000	EAA - Operations Fund
10		Twentynine Palms	7501 Pinto Mtn. Rd.	Resurface Entry Road	P			243,100	243,100	EAA - Operations Fund
<b>Total First District</b>						-	-	<b>5,907,565</b>	<b>5,907,565</b>	
<b>Second District</b>										
<b>Third District</b>										
11		Landers	59200 Winter Rd.	Install 2 groundwater quality monitoring wells	I			510,000	510,000	EAL - Environmental Fund
12		Landers	59201 Winter Rd.	Septic Ponds 1 and 2 expansion and new land farm construction	I			1,360,000	1,360,000	EAC - Acquisition and Expansion Fund
13		Redlands	31 Refuse Road	San Timoteo Landfill - Installation of Gas Probes	I			75,000	75,000	EAL - Environmental Fund
14		Running Springs	29800 Heaps Peak Rd.	Heaps Peak LCRS - Construction of Treatment System - CAP	I			340,000	340,000	EAL - Environmental Fund
15		Running Springs	29818 Heaps Peak Rd.	Heaps Peak Transfer Station - Permanent Scale	I			106,250	106,250	EAA - Operations Fund
16		Running Springs	29818 Heaps Peak Rd.	Heaps Peak Transfer Station - Permanent Scalehouse Project	I			195,500	195,500	EAA - Operations Fund
<b>Total Third District</b>						-	-	<b>2,586,750</b>	<b>2,586,750</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

**EXHIBIT L**

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**2009-10****SOLID WASTE MANAGEMENT CARRYOVER PROJECTS  
(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Fourth District</b>										
17		Ontario	2050 S. Milliken Ave	Installation of Title 27 LFG perimeter monitoring probes at Milliken	I			1,150,000	1,150,000	EAL - Environmental Fund
		<b>Total Fourth District</b>				-	-	<b>1,150,000</b>	<b>1,150,000</b>	
<b>Fifth District</b>										
18		Colton	850 Tropica Rancho Rd.	Construction of a Scale Area Liner	I			2,465,000	2,465,000	EAC - Acquisition and Expansion Fund
19		Rialto	2340 Alder Ave.	Mid-Valley Landscaping	I			170,000	170,000	EAA - Operations Fund
20		Rialto	2340 Alder Ave.	60' Mobile Office Trailer	I			127,500	127,500	EAA - Operations Fund
21		Rialto	2340 Alder Ave.	Clay Purchase	I			281,911	281,911	EAC - Acquisition and Expansion Fund
22		Rialto	2340 Alder Ave.	Volitale Organic Compound's (Rialto Well #3)	I			255,000	255,000	EAL - Environmental Fund
23		Rialto	2341 Alder Ave.	Installation of Title 27 LFG perimeter monitoring probes at Mid-Valley	I			400,000	400,000	EAL - Environmental Fund
		<b>Total Fifth District</b>				-	-	<b>3,699,411</b>	<b>3,699,411</b>	
<b>23</b>		<b>TOTAL SOLID WASTE CARRYOVER PROJECTS</b>				-	-	<b>13,343,726</b>	<b>13,343,726</b>	



# EXHIBIT M

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## 2008-09 COMPLETED PROJECTS WITH GENERAL FUND SAVINGS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Fund CJV) By Location

#	CIP Proj. #	AE Proj. #	Sup. Dist.	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding for New Projects	Comments	Funding Source
2008-09 Completed Projects (Fund CJV-Structures and Improvements to Structures - Object 4030)														
1	07-272	70584	4	Regional Parks	Chino	16700 S. Euclid Ave.	Prado Regional Park Picnic Shelter	C	600,000	576,145	23,855	23,855	Under/(Over) to CIP Residual Funding	General Fund
2	07-249	70070	4	Airports	Chino	7000 Merrill Ave.	Airport entrance rehab	I	1,500,000	still active project		924,967	Portion of available funding to CIP Residual	General Fund
3	07-253	70526	4	Fac. Mgmt.	Chino	7000 Merrill Ave.	Chino Airport Lighting retrofit.	I	800,000	322,132	477,868	392,868	Under/(Over) to CIP Residual Funding	General Fund
4	09-169	9X45	4	4th District & Airports	Chino	7000 Merrill Ave.	Chino Airport - tie down ramp pavement improvements	P	250,000	-	250,000	250,000	Under/(Over) to CIP Residual Funding	General Fund
5	08-092	8X50	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti Reg. Pk. Paving & Road Extension.	P	566,000	-	566,000	566,000	Under/(Over) to CIP Residual Funding	General Fund
6	06-166	60575	5	Assessor	San Bernardino	172 W. 3rd St.	Old Hall of Records 3rd, 4th & 5th Fl. Remodel	RE	1,600,000	1,476,355	123,645	110,000	Under/(Over) to CIP Residual Funding	General Fund
7	07-221	70370	5	A&E/Fac. Mgmt.	San Bernardino	364 N. Mtn. View	Roof repair	RE	377,754	still active project		87,310	Portion of available funding to CIP Residual	General Fund
8	03-184	30150	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC remove/replace HVAC Phase II & III	H	1,644,102	1,144,102	500,000	500,000	Under/(Over) to CIP Residual Funding	General Fund
Completed Projects to Residual Funding for New Projects									7,337,856	3,518,734	1,941,368	2,855,000		



# EXHIBIT N

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## 2009-10 THROUGH 2013-14

### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

By Project Type

Description	Year 1 (2009-10)*	Staffing/ Projected Operating Cost	Proposed Year 2 (2010-11)	Staffing/ Projected Operating Cost	Proposed Year 3 (2011-12)	Staffing/ Projected Operating Cost	Proposed Year 4 (2012-13)	Staffing/ Projected Operating Cost	Proposed Year 5 (2013-14)	Staffing/ Projected Operating Cost	Total One-Time Capital Cost	Total Staffing/ Projected Operating Cost**
ADA improvements	472,000	-	752,500	-	790,000	-	830,000	-	871,000	-	3,715,500	-
HVAC	-	-	-	-	-	-	182,000	-	192,000	-	374,000	-
PW-Air Distrib. Sys/HVAC Cont.	140,000	-	393,000	-	413,000	-	428,000	-	448,000	-	1,822,000	-
New HoR 2nd & 4th Fl.	475,000	-	395,000	-	300,000	-	-	-	-	-	1,170,000	-
Roof Repairs/Replacements:	-	-	-	-	-	-	-	-	-	-	-	-
West Valley Detention Center	283,000	-	500,000	-	500,000	-	500,000	-	500,000	-	2,283,000	-
Other	530,000	-	400,000	-	200,000	-	400,000	-	200,000	-	1,730,000	-
Pavement Management	-	-	800,000	-	400,000	-	800,000	-	400,000	-	2,400,000	-
Minor CIP	772,000	-	811,000	-	850,000	-	893,000	-	938,000	-	4,264,000	-
Paint/Carpet	735,000	-	772,000	-	810,000	-	850,000	-	893,000	-	4,060,000	-
Building Systems/Improvements:	-	-	-	-	-	-	-	-	-	-	-	-
Boiler Replacements	-	-	280,000	-	300,000	-	-	-	-	-	580,000	-
Elevator Cabs	50,000	-	100,000	-	-	-	-	-	-	-	150,000	-
Emergency Generators	160,000	-	400,000	-	350,000	-	150,000	-	-	-	1,060,000	-
Other	90,000	-	68,500	-	865,000	-	1,500,000	-	1,575,000	-	4,098,500	-
PW-Fire Rated exiting	200,000	-	175,000	-	175,000	-	180,000	-	-	-	730,000	-
WDC-Duct Cleaning	325,000	-	375,000	-	-	-	-	-	-	-	700,000	-
Minor Remodels/Expansions:	-	-	-	-	-	-	-	-	-	-	-	-
Apple Valley-Probation-modular	-	11,300	-	11,600	-	12,000	-	12,300	-	-	-	47,200
Barstow Sheriff's Substation	-	30,100	-	31,000	-	31,900	-	32,800	-	-	-	125,900
SB-Clerk of the Board Remodel	-	-	-	-	-	-	-	-	-	-	-	-
SB-CGC-5th Fl Conf Rm Wall	61,000	-	-	-	-	-	-	-	-	-	61,000	-
SB-CGC-New Walls at LUS	78,600	-	-	-	-	-	-	-	-	-	78,600	-
New Construction:	-	-	-	-	-	-	-	-	-	-	-	-
Angeles Oaks Fire Station	2,920,000	-	-	62,828	-	129,426	-	135,897	-	142,692	2,920,000	470,843
Bloomington Library	-	-	-	-	-	-	-	-	-	-	-	-
Chino Airport Chaffey College	2,245,000	-	877,500	-	877,500	-	-	-	-	-	4,000,000	-
Crestline Library	-	111,800	-	115,500	-	119,200	-	124,000	-	-	-	470,500
Devore Animal Shelter	215,000	-	-	-	-	-	-	-	-	-	215,000	-
High Desert Animal Control	785,000	25,000	1,000,000	27,500	1,425,000	30,000	1,000,000	400,000	-	440,000	4,210,000	922,500
Joshua Tree Office Building	5,500,000	1,025,200	-	1,031,800	-	1,062,700	-	1,094,800	-	-	5,500,000	4,214,300
Ludlow/Amboy Fire Station	-	-	2,700,000	-	-	750,000	-	787,500	-	826,875	2,700,000	2,364,375
Rialto-Library	304,000	-	-	-	-	-	-	-	-	-	304,000	-
Yucca Valley Animal Shelter	437,500	21,780	437,500	23,958	-	26,354	-	317,857	-	349,844	875,000	739,593
Parking/Roads	-	-	-	-	-	-	-	-	-	-	-	-
Site Infrastructure	405,000	89,600	1,102,500	89,800	1,157,600	90,000	1,200,000	90,300	1,260,000	-	5,125,100	359,700
Unprogrammed	955,500	-	2,960,500	-	5,886,900	-	6,387,000	-	8,023,000	-	24,212,900	-
<b>Total Budget</b>	<b>18,138,600</b>	<b>1,314,780</b>	<b>15,300,000</b>	<b>1,393,986</b>	<b>15,300,000</b>	<b>2,261,680</b>	<b>15,300,000</b>	<b>2,996,354</b>	<b>15,300,000</b>	<b>1,769,211</b>	<b>79,338,600</b>	<b>9,714,911</b>

\*2009-10 CIP funding includes the base CIP budget of \$15.3 million plus \$2,838,600 in savings from completed general funded projects for a total budget of \$18,138,600.

\*\* Projected Staffing and Operating Costs associated with the CIP project, if any, would be funded in departmental budgets and apply only in the case of Minor Remodels/Expansions and New Construction. Other operating expense impacts will extend the useful life of facilities and decrease operating expenses in some cases.



## Appendices



The following schedules summarize what was approved by the Board of Supervisors for inclusion in the final budget. These schedules represent items approved after compilation of the Proposed Budget Workbook.

**BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK**

	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<b>CHANGES TO THE 2009-10 PROPOSED BUDGET:</b>				
<b><u>Board of Supervisors</u></b>				
Legislative Program Funding Adjustment	51,054		51,054	-
Fifth District Reduction of Vacant Position <sup>(1)</sup>	-	-	-	(1)
<b><u>Board of Supervisors - Elective Funding</u></b> - Redirect Prior Year Allocation <sup>(2)</sup>	700,000	700,000	-	-
<b><u>Clerk of the Board</u></b> - Salary Savings Agreement	15,219	-	15,219	2
<b><u>Human Resources</u></b> - Salary Savings Agreement	-	-	-	2
<b><u>Information Services - Application Development</u></b> - Salary Savings Agreement	199,604	-	199,604	4
<b><u>LAFCO</u></b> - Funding Adjustment	(5,363)	-	(5,363)	-
<b><u>Economic Development</u></b> - Redirect Prior Year Allocation	300,000	300,000	-	-
<b><u>Assessor</u></b> - Salary Savings Agreement	312,452	-	312,452	9
<b><u>Aging and Adult Services</u></b>				
Contract with the Ca Dept of Aging for Sr Nutrition Svcs - ARRA	452,430	452,430	-	-
Contract with the Ca Dept of Aging for Sr Employment Svcs - ARRA	91,106	91,106	-	-
<b><u>District Attorney</u></b> - Salary Savings Agreement	1,340,868	-	1,340,868	25
<b><u>Public Defender</u></b>				
Salary Savings Agreement	602,323	-	602,323	17
Employment contract for Social Services Practitioner services <sup>(1)</sup>	-	-	-	1
<b><u>Sheriff-Coroner</u></b> - Salary Savings Agreement	(3,765,180)	-	(3,765,180)	-
<b><u>Agriculture/Weights and Measures</u></b> - Funding for University Cooperative Ext <sup>(3)</sup>	-	-	-	-
<b><u>Facilities Management</u></b> - Salary Savings Agreement	25,773	-	25,773	5
<b><u>Land Use Services - Code Enforcement</u></b> - Salary Savings Agreement	22,209	-	22,209	2
<b><u>Registrar of Voters (ROV)</u></b> - ROV Funding Adjustment <sup>(4)</sup>	-	(1,016,379)	1,016,379	-
<b>Total Changes to the 2009-10 Proposed Budget</b>	<b>342,495</b>	<b>527,157</b>	<b>(184,662)</b>	<b>66</b>

**ADDITIONAL GENERAL FUND FINANCING ACTIONS FROM BUDGET ADOPTION:**

Increase of \$1.0 million to the County Service Area Revolving Loan Program.  
Contribution of \$2.0 million to new special purpose reserve - Fire Facilities Reserve.





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**ADMINISTRATIVE/EXECUTIVE GROUP**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	55,990,676	56,681,701	59,321,671
Services and Supplies	39,099,708	45,458,575	42,387,321
Central Computer	641,456	604,548	639,141
Travel		581,732	377,336
Other Charges	338,215	350,000	344,637
Capital Assets / Equipment	177,500	59,520	12,500
Expenditure Transfers & Reimbursements	(6,533,016)	(18,999,945)	(18,670,929)
Contingencies and Reserves	1,882,556	1,489,447	1,550,309
Subtotal	91,597,095	86,225,578	85,961,986
Operating Transfers Out	2,450,134	2,045,014	2,032,392
Total	94,047,229	88,270,592	87,994,378
<b>Revenue</b>			
State and Federal Aid	6,566,681	316,000	294,700
Charges for Current Services	10,843,035	14,565,930	16,350,759
Other Revenue	2,566,489	233,915	398,626
Fund Balance/Net Assets	2,613,172	1,890,064	1,734,538
General Fund Allocation/Local Cost	71,457,852	71,264,683	69,215,755
Total	94,047,229	88,270,592	87,994,378
Budgeted Staffing	835	847	808

Restatement represents the separation of Health Care from Administrative/Executive Group.



**ECONOMIC DEVELOPMENT AGENCY**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	14,413,233	13,061,416	14,906,510
Services and Supplies	35,899,619	37,240,446	62,824,491
Central Computer	192,320	182,726	160,978
Travel		323,718	441,500
Other Charges	4,450,301	3,642,815	14,489,823
Capital Assets / Equipment	13,000	61,800	150,000
Expenditure Transfers & Reimbursements	6,774,741	6,723,186	5,860,744
Contingencies and Reserves	7,986,699	8,577,518	9,744,894
Subtotal	69,729,913	69,813,625	108,578,940
Operating Transfers Out	1,764,379	432,092	500,000
Total	71,494,292	70,245,717	109,078,940
<b>Revenue</b>			
Property Related Revenue	40,000	40,000	10,000
State and Federal Aid	44,787,770	41,542,436	80,122,844
Charges for Current Services	441,412	174,337	172,140
Other Revenue	4,921,753	4,401,909	4,261,600
Operating Transfers In	550,000	500,000	300,000
Fund Balance/Net Assets	13,490,705	16,848,137	18,881,589
General Fund Allocation/Local Cost	7,262,652	6,738,898	5,330,767
Total	71,494,292	70,245,717	109,078,940
Budgeted Staffing	182	160	203



**FISCAL GROUP**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	48,035,474	46,856,834	43,889,980
Services and Supplies	18,795,024	15,944,849	15,714,230
Central Computer	4,614,140	4,075,596	4,330,213
Travel		449,552	317,075
Other Charges	2,000,000	-	-
Capital Assets / Equipment	1,941,000	1,904,000	531,100
Expenditure Transfers & Reimbursements	1,477,608	1,502,211	1,448,536
Contingencies and Reserves	7,907,855	6,875,293	5,496,831
Subtotal	84,771,101	77,608,335	71,727,965
Operating Transfers Out	157,920	1,025,000	800,000
Total	84,929,021	78,633,335	72,527,965
<b>Revenue</b>			
Property Related Revenue	939,000	935,000	1,215,000
State and Federal Aid	184,858	192,410	346,500
Charges for Current Services	24,503,751	23,178,865	22,650,941
Other Revenue	1,042,406	1,067,710	4,495,474
Operating Transfers In	2,697,858	125,000	925,000
Fund Balance/Net Assets	17,884,591	15,400,606	12,899,851
General Fund Allocation/Local Cost	37,676,557	37,733,744	29,995,199
Total	84,929,021	78,633,335	72,527,965
Budgeted Staffing	714	713	631



**HEALTH CARE**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	345,496,384	351,452,764	350,991,626
Services and Supplies	354,678,280	377,434,271	370,518,345
Central Computer	2,794,234	3,255,223	3,426,966
Travel		2,652,673	1,782,010
Other Charges	137,308,597	45,598,696	58,629,428
Capital Assets / Equipment	42,251,018	42,213,073	35,028,943
Expenditure Transfers & Reimbursements	(3,470,273)	4,807,120	4,689,398
Contingencies and Reserves	32,759,001	62,137,124	41,287,906
Subtotal	911,817,241	889,550,944	866,354,622
Operating Transfers Out	102,861,324	102,702,962	144,365,751
Total	1,014,678,565	992,253,906	1,010,720,373
<b>Revenue</b>			
Property Related Revenue	1,865,560	1,623,644	1,691,508
State and Federal Aid	496,594,123	527,126,379	539,295,159
Charges for Current Services	250,636,778	172,446,396	164,314,559
Other Revenue	35,106,679	35,686,213	37,744,280
Operating Transfers In	119,972,385	133,477,021	162,831,555
Fund Balance/Net Assets	84,358,308	96,497,539	79,497,238
General Fund Allocation/Local Cost	26,144,732	25,396,714	25,346,074
Total	1,014,678,565	992,253,906	1,010,720,373
Budgeted Staffing	5,751	5,662	5,236

Restatement represents the separation of Health Care from Administrative/Executive Group.



**HUMAN SERVICES**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	301,666,458	290,951,200	304,058,899
Services and Supplies	53,014,594	52,090,775	64,602,530
Central Computer	4,630,973	5,040,652	5,181,433
Travel		2,810,798	1,550,186
Other Charges	486,062,073	552,371,942	585,557,213
Capital Assets / Equipment	1,392,667	1,334,100	1,907,612
Expenditure Transfers & Reimbursements	38,503,075	40,427,592	40,274,928
Subtotal	885,269,840	945,027,059	1,003,132,801
Operating Transfers Out	837,821	797,206	1,959,877
Total	886,107,661	945,824,265	1,005,092,678
<b>Revenue</b>			
State and Federal Aid	831,124,405	887,676,986	949,435,599
Charges for Current Services	2,303,608	2,581,115	2,749,990
Other Revenue	888,840	3,841,571	1,822,875
Operating Transfers In	1,313,495	1,216,495	2,439,175
Fund Balance/Net Assets	(397,795)	164,516	1,111,961
General Fund Allocation/Local Cost	50,875,108	50,343,582	47,533,078
Total	886,107,661	945,824,265	1,005,092,678
Budgeted Staffing	5,274	5,152	4,979



**LAW AND JUSTICE GROUP**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	538,682,606	542,778,173	544,536,588
Services and Supplies	87,093,217	90,063,033	97,931,896
Central Computer	6,418,864	7,280,134	7,105,461
Travel		2,679,239	2,257,736
Other Charges	39,059,048	43,013,020	43,483,090
Capital Assets / Equipment	11,756,669	11,099,860	12,223,977
Expenditure Transfers & Reimbursements	3,374,647	6,444,404	5,877,194
Contingencies and Reserves	12,607,941	20,552,851	13,273,205
Subtotal	698,992,992	723,910,714	726,689,147
Operating Transfers Out	26,990,391	21,333,425	28,818,656
Total	725,983,383	745,244,139	755,507,803
<b>Revenue</b>			
Other Taxes	166,400,000	153,400,000	129,400,000
State and Federal Aid	75,207,860	75,836,547	77,656,808
Charges for Current Services	142,971,559	155,238,199	158,945,737
Other Revenue	18,700,374	21,019,631	21,837,522
Operating Transfers In	5,303,550	16,211,123	21,534,266
Fund Balance/Net Assets	36,186,419	29,652,606	31,100,150
General Fund Allocation/Local Cost	281,213,621	293,886,033	315,033,320
Total	725,983,383	745,244,139	755,507,803
Budgeted Staffing	5,919	5,837	5,816



**PUBLIC AND SUPPORT SERVICES GROUP**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Salaries and Benefits	110,063,819	111,428,500	103,560,015
Services and Supplies	259,060,318	263,741,953	259,890,412
Central Computer	1,122,826	1,436,766	1,327,523
Travel		854,210	717,157
Other Charges	23,441,579	27,578,622	23,715,555
Capital Assets / Equipment	86,851,015	84,847,390	54,910,485
Expenditure Transfers & Reimbursements	(55,740,983)	(55,205,674)	(58,720,790)
Contingencies and Reserves	29,129,698	26,466,159	19,238,184
Subtotal	453,928,272	461,147,926	404,638,541
Operating Transfers Out	27,142,215	29,083,983	26,173,574
Total	481,070,487	490,231,909	430,812,115
<b>Revenue</b>			
Property Related Revenue	21,948,147	23,059,709	22,287,327
Other Taxes	8,233,560	8,078,364	6,575,121
State and Federal Aid	120,936,845	137,423,194	96,266,830
Charges for Current Services	124,097,914	100,889,264	100,482,540
Other Revenue	30,507,142	36,029,857	30,343,838
Operating Transfers In	27,363,952	30,235,606	26,136,062
Fund Balance/Net Assets	99,317,422	103,856,582	108,050,219
General Fund Allocation/Local Cost	48,665,505	50,659,333	40,670,178
Total	481,070,487	490,231,909	430,812,115
Budgeted Staffing	2,154	2,168	1,997



**CAPITAL IMPROVEMENT PROGRAM**

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Other Charges	6,758,609	5,887,825	9,709,167
Capital Assets / Equipment	130,299,472	128,058,334	155,510,191
Expenditure Transfers & Reimbursements	(464)		82
Subtotal	137,057,617	133,946,159	165,219,440
Operating Transfers Out		19,594,495	11,648,166
Total	137,057,617	153,540,654	176,867,606
<b>Revenue</b>			
State and Federal Aid	8,513,411	11,786,294	6,200,229
Other Revenue	20,776,753	25,928,631	575,000
Operating Transfers In	69,827,397	56,546,941	35,731,538
Fund Balance/Net Assets	37,940,056	59,278,788	134,360,839
Total	137,057,617	153,540,654	176,867,606





**FINANCE - OTHER**

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Final Budget
<b>Appropriation</b>			
Services and Supplies	1,000,000	1,000,000	1,000,000
Other Charges	6,500,000	6,500,000	6,500,000
Expenditure Transfers & Reimbursements	15,812,788	14,830,389	15,874,895
Contingencies and Reserves	117,179,267	159,330,314	97,701,667
Subtotal	140,492,055	181,660,703	121,076,562
Operating Transfers Out	83,648,219	87,453,625	71,458,634
Total	224,140,274	269,114,328	192,535,196

**Revenue**

Property Related Revenue	456,465,475	478,000,846	453,394,579
Other Taxes	24,892,074	26,732,040	21,545,651
State and Federal Aid	3,660,738	3,650,060	4,775,903
Charges for Current Services	55,424,829	55,794,878	51,365,322
Other Revenue	40,345,370	42,628,501	38,797,775
Operating Transfers In	29,862,837	25,445,245	26,741,001
Fund Balance/Net Assets	92,216,456	98,928,452	82,856,495
General Fund Unreserved Fund Balance	56,425,431	77,342,818	46,190,296
Use of Reserves	2,688,000	4,096,300	1,992,545
General Fund Allocation/Local Cost	(523,296,027)	(536,022,987)	(533,124,371)
Contributions to Reserves	(14,544,909)	(7,481,825)	(2,000,000)
Total	224,140,274	269,114,328	192,535,196





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**PROJECTED CHANGES IN BUDGETARY FUND BALANCE – GOVERNMENTAL FUNDS**

	<b>General Fund</b>	<b>Restricted General Fund</b>	<b>Special Revenue Funds</b>	<b>Capital Project Funds</b>
<b>2009-10 Beginning Budgetary Fund Balance</b>	<b>46,190,296</b>	<b>158,411,534</b>	<b>179,068,210</b>	<b>134,360,839</b>
<b>Add:</b>				
Revenues	2,328,774,851	171,644,098	407,674,244	6,775,229
Other Financing Sources	20,581,569	6,159,432	5,353,482	35,731,538
Use of Reserves	1,992,545			
<b>Total Available Financing</b>	<b>2,397,539,261</b>	<b>336,215,064</b>	<b>592,095,936</b>	<b>176,867,606</b>
<b>Less:</b>				
Expenditures	2,317,404,529	181,780,479	355,819,356	165,219,440
Other Financing Uses	28,800,675	39,953,615	146,487,072	11,648,166
Increase in Reserves	26,000,000			
<b>Total Requirements</b>	<b>2,372,205,204</b>	<b>221,734,094</b>	<b>502,306,428</b>	<b>176,867,606</b>
<b>2009-10 Projected Ending Budgetary Fund Balance</b>	<b>25,334,057</b>	<b>114,480,970</b>	<b>89,789,508</b>	<b>-</b>

General Fund

For the General Fund, budgetary fund balance is expected to decrease by \$20.9 million. The main cause of this decrease is due to the current economic condition and its severe impact on revenue streams. While mitigations measures have been put in place to lessen this impact, overall fund balance reductions are anticipated. Additionally, there is a sizable anticipated contribution to reserves to be funded from the unspent ongoing set-aside per County policy.

Restricted General Fund

For the Restricted General Fund, fund balance is expected to decrease by \$43.9 million.

Fund balance is estimated to increase a net \$0.8 million in the Prop 172 restricted fund primarily due to interest income. Fund balance is anticipated to decrease by a net \$44.7 million in the Realignment restricted fund. The decrease is a combination of projected decreases in budgetary inflows from sales tax and vehicle license fees of 8% each, coupled with increases in budgetary outflows for departmental usage.



### Special Revenue Funds

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance in special revenue funds must be appropriated each year. Budgeted contingencies are appropriated for future or unplanned expenditures that are not anticipated for the current budget year. The projected 2009-10 ending fund balance of \$89.8 million is the contingency appropriation. Therefore, overall fund balances in the special revenue funds are anticipated to decrease by \$89.3 million from a beginning budgetary fund balance of \$179.1 million to the projected ending budgetary fund balance listed in the previous schedule. All appropriation not expended this fiscal year will be carried over to the 2010-11 budget as fund balance.

Significant details regarding projected reductions in fund balances for Special Revenue Funds:

- Behavioral Health's Mental Health Services Act (MHSA) budget unit projects a \$10.9 million decrease in ending 2009-10 fund balance due to less financing sources available.
- The budget unit that accounts for the tobacco settlement proceeds, called the Master Settlement Agreement, is expected to have a lower fund balance at the end of 2009-10 due to a reduction in budgeted contingencies of \$10.9 million.
- The Law and Justice Group's Southwest Border Prosecution Initiative budget unit is expected to decrease fund balance by an estimated \$5.5 million at the end of 2009-10 as a result of increased expenditures for the Board-approved projects that the various Law and Justice Group departments will incur during the year. Additionally, since revenues are decreasing from previous fiscal year budget due to changes in the formula calculation of the reimbursement claims, these expenditures will also be financed using a portion of prior year contingencies.
- The Transportation's Road Operations budget unit is likely to have a \$4.7 million reduction in fund balance at the end of 2009-10 due to planned expenditures for the year being financed with a combination of reduced revenues and fund balance.
- The budgetary fund balance for the Auditor/Controller-Recorder's Systems Development budget unit is anticipated to decrease \$2.3 million as expected revenues for the 2009-10 year are declining from the previous year and prior year contingencies were targeted to fund expenditures.

Significant details regarding projected increases in fund balances for Special Revenue Funds:

- The budgetary fund balance for Behavioral Health's Block Grant Carryover Program budget unit is projected to increase \$2.5 million based on anticipated increases in departmental revenue.
- The Workforce Development budget unit is projected to have a \$2.1 million increase in ending 2009-10 budgetary fund balance due in part to anticipated carryover of 20% of the funding associated with increases in the Workforce Investment Act formula allocations. This expected fund balance will be used to provide training and services for programs that begin in 2009-10, but are not completed until 2010-11.

### Capital Project Funds

The entire fund balance for capital projects is appropriated each year by project; therefore, the projected ending fund balance will be zero. Historically, the amount budgeted each year is greater than the amount actually expended because large capital projects often span many fiscal years and project balances are carried over annually until project completion. Hence, the actual ending fund balance is typically much greater than budgeted.

### General Fund

Aging and Adult Svcs - Aging Programs	AAF OOA
Aging and Adult Svcs - Public Guardian-Conservator	AAA PGD
Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Assessor	AAA ASR
Auditor/Controller-Recorder	AAA ACR
Behavioral Health	AAA MLH
Behavioral Health - Alcohol and Drug Services	AAA ADS
Board of Supervisors	AAA BDF
Board of Supervisors - Board Elective Funding	AAA FLF
Board of Supervisors - Legislation	AAA LEG
Board of Supervisors - Priority Policy Needs	AAA CNA
Child Support Services	AAA DCS
Clerk of the Board	AAA CBD
County Administrative Office	AAA CAO
County Administrative Office - Joint Powers Leases	AAA JPL
County Administrative Office - Litigation	AAA LIT
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GJY
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Criminal Prosecution	AAA DAT
Economic Development	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Health Care Administration	AAA HCC
Human Resources	AAA HRD
Human Resources - The Center for Employee Health and Wellness	AAA OCH
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAB ATI
Human Services - CalWORKs - 2 Parent Families	AAB UPP
Human Services - CalWORKs - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Child Care)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED



### General Fund

Information Services - Application Development	AAA SDD
Land Use Services - Administration	AAA LUS
Land Use Services - Advance Planning	AAA ADV
Land Use Services - Building and Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Current Planning	AAA CUR
Land Use Services - Fire Hazard Abatement	AAA WAB
Law and Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Probation - Juvenile Justice Grant Program	AAA PRG
Public and Support Services Group Administration	AAA PSG

### General Fund

Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Courts Property Management	AAA CRT
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Registrar of Voters	AAA ROV
Sheriff-Coroner	AAA SHR
Treasurer-Tax Collector/Public Administrator	AAA TTC
Veterans Affairs	AAA VAF

### Restricted General Funds

Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC

### Special Revenue Funds

Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Capital Improvement Program Fund	RAA APT
Airports - Capital Improvement Program Fund	RAW APT
Airports - Capital Improvement Program Fund	RBS APT
Airports - Capital Improvement Program Fund	RCD APT



### Special Revenue Funds

Airports - Capital Improvement Program Fund	RCW APT
Airports - Capital Improvement Program Fund	REQ APT
Airports - Capital Improvement Program Fund	RHI APT
Airports - Capital Improvement Program Fund	RHO APT
Airports - Capital Improvement Program Fund	RHS APT
Airports - Capital Improvement Program Fund	RHV APT
Airports - Capital Improvement Program Fund	RHY APT
Airports - Capital Improvement Program Fund	RJC APT
Airports - Capital Improvement Program Fund	RJE APT
Airports - Chino Airport Commercial Hangars	RCI APT
Airports - Chino Airport Incentive Fund	RCO APT
Arrowhead Regional Medical Center - Archstone Foundation Grant	RMT MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RHB RMG
Auditor/Controller-Recorder - Electronic Recording	SIW REC
Auditor/Controller-Recorder - Recorder Records	SIX REC
Auditor/Controller-Recorder - Social Security Number Truncation	SST REC
Auditor/Controller-Recorder - Systems Development	SDW REC
Auditor/Controller-Recorder - Vital Records	SDX REC
Behavioral Health - Block Grant Carryover Program	SDH MLH
Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Behavioral Health - Proposition 36	RHD MLH
Community Development and Housing	SAR ECD
Community Development and Housing	SAS ECD
Community Development and Housing	SAT ECD
Community Development and Housing	SAU ECD
Community Development and Housing	SAV ECD
Community Development and Housing	SBA ECD
Community Development and Housing	SBC ECD
Community Development and Housing	SBD ECD
Community Development and Housing	SBE ECD
Community Development and Housing	SBQ ECD
Community Development and Housing	SBR ECD
Community Development and Housing	SBT ECD
Community Development and Housing	SBW ECD



### Special Revenue Funds

Community Development and Housing	SBZ ECD
Community Development and Housing	SCS ECD
Community Development and Housing	SDK ECD
Community Development and Housing	SDR ECD
Community Development and Housing	SEI ECD
Community Development and Housing	SIH ECD
Community Development and Housing	SIO ECD
County Administrative Office - Disaster Recovery Fund	SFH CAO
County Administrative Office - Federal Forest Reserve	SFB CAO
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Facility - Excess 25%	RSD CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Registration Fees	RMX IDC
District Attorney - Auto Insurance Fraud Prosecution	RIP DAT
District Attorney - Federal Asset Forfeitures	SDN DAT
District Attorney - Real Estate Fraud Prosecution	REB DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
District Attorney - Workers' Compensation Insurance Fraud Prosecution	ROB DAT
Economic Development - San Bernardino Valley Enterprise Zone	SYZ EDF
Health Care Administration - Ambulance Performance Based Fines	SDS HCC
Health Care Administration - Hospital Preparedness	SZB HCC
Health Care Administration - Master Settlement Agreement	RSM MSA
Health Care Administration - Pediatric Trauma	SZA HCC
Human Resources - Commuter Services	SDF HRD
Human Resources - Employee Benefits and Services	SDG HRD
Human Services - Wraparound Reinvestment Fund	SIN BHI
L&J Group - 2005 COPS Technology Grant	SEC LNJ
L&J Group - 2005 Justice Assistance Grant	SEG LNJ
L&J Group - 2006 COPS Technology Grant	SII LNJ
L&J Group - 2006 Justice Assistance Grant	SFX LNJ
L&J Group - 2007 Justice Assistance Grant	SIE LNJ
L&J Group - 2008 Justice Assistance Grant	SIQ LNJ
L&J Group - Southwest Border Prosecution Initiative	SWI LNJ
Land Use Services - General Plan Update	RHJ LUS
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program	SIG PRG
Probation - State Seized Assets	SYN PRB
Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - Tobacco Use Reduction Now	RSP PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL





### Special Revenue Funds

Public Works - Surveyor - Survey Monument Preservation	SBS SVR
Public Works - Transportation - Etiwanda Interchange Improvement Project	SVE TRA
Public Works - Transportation - Facilities Development Plans	SWB TRA
Public Works - Transportation - Facilities Development Plans	SWD TRA
Public Works - Transportation - Facilities Development Plans	SWG TRA
Public Works - Transportation - Facilities Development Plans	SWJ TRA
Public Works - Transportation - Facilities Development Plans	SWN TRA
Public Works - Transportation - Facilities Development Plans	SWO TRA
Public Works - Transportation - Facilities Development Plans	SWQ TRA
Public Works - Transportation - Facilities Development Plans	SWX TRA
Public Works - Transportation - Facilities Development Plans	SXP TRA
Public Works - Transportation - Facilities Development Plans	SXQ TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA
Public Works - Transportation - Measure I Program	RRR TRA
Public Works - Transportation - Measure I Program	RRS TRA
Public Works - Transportation - Measure I Program	RRT TRA
Public Works - Transportation - Measure I Program	RRU TRA
Public Works - Transportation - Measure I Program	RRV TRA
Public Works - Transportation - Measure I Program	RWR TRA
Public Works - Transportation - Measure I Program	RWS TRA
Public Works - Transportation - Measure I Program	RWT TRA
Public Works - Transportation - Measure I Program	RWU TRA
Public Works - Transportation - Measure I Program	RWV TRA
Public Works - Transportation - Measure I Program	SWR TRA
Public Works - Transportation - Measure I Program	SWS TRA
Public Works - Transportation - Measure I Program	SWT TRA
Public Works - Transportation - Measure I Program	SWU TRA
Public Works - Transportation - Measure I Program	SWV TRA
Public Works - Transportation - Measure I Program	SWW TRA
Public Works - Transportation - Measure I Program	SXA TRA
Public Works - Transportation - Measure I Program	SXB TRA
Public Works - Transportation - Measure I Program	SXC TRA
Public Works - Transportation - Measure I Program	SXD TRA
Public Works - Transportation - Measure I Program	SXE TRA
Public Works - Transportation - Measure I Program	SXF TRA
Public Works - Transportation - Measure I Program	SXG TRA
Public Works - Transportation - Measure I Program	SXO TRA
Public Works - Transportation - Measure I Program	SXU TRA
Public Works - Transportation - Measure I Program	SXV TRA
Public Works - Transportation - Measure I Program	SXW TRA
Public Works - Transportation - Measure I Program	SXY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA



### Special Revenue Funds

Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA



### Special Revenue Funds

Real Estate Services - Chino Agricultural Preserve	SIF INQ
Regional Parks - Calico Ghost Town Marketing Services	SPS CCR
Regional Parks - County Trail System	RTS CCP
Regional Parks - Glen Helen Pavilion	SGH CAO
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance and Development	SPR CCR
Regional Parks - Pavilion Improvements at Glen Helen	SGR RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner - Aviation	SCE SHR
Sheriff-Coroner - CAL-ID Program	SDA SHR
Sheriff-Coroner - Capital Project Fund	SQA SHR
Sheriff-Coroner - Contract Training	SCB SHR
Sheriff-Coroner - COPSMORE Grant	SDE SHR
Sheriff-Coroner - Court Services Auto	SQR SHR
Sheriff-Coroner - Court Services Tech	SQT SHR
Sheriff-Coroner - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner - IRNET Federal	SCF SHR
Sheriff-Coroner - IRNET State	SCX SHR
Sheriff-Coroner - Local Detention Facility Revenue	SRL SHR
Sheriff-Coroner - Public Gatherings	SCC SHR
Sheriff-Coroner - Search and Rescue	SCW SHR
Sheriff-Coroner - State Seized Assets	SCT SHR
Sheriff-Coroner - Vehicle Theft Task Force	SCL SHR
Special Districts - Fish and Game Commission	SBV CAO
Treasurer-Tax Collector/Public Administrator - Redemption Maintenance	SDQ TTX
Workforce Development	SAC JOB

### Capital Improvement Funds

Architecture and Engineering - Capital Improvements and Maintenance	CJV CIP
Architecture and Engineering - Capital Improvements and Maintenance	CMV CIP
ARMC - Capital Improvements	CJE CIP
ARMC - Capital Improvements	CJM CIP
ARMC - Capital Improvements	CJZ CIP

### Enterprise Funds

Arrowhead Regional Medical Center (ARMC)	EAD MCR
County Museum - Museum Store	EMM CCR
Health Care Administration - Medical Center Lease Payments	EMD JPL
Public Works - Solid Waste Management - Environmental Fund	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation Fund	EWD SWM



### Enterprise Funds

Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EW C SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure and Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement, Expansion, and Acquisition	EAC SWM
Regional Parks - Active Outdoors	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR

### Internal Service Funds

Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - 800 Megahertz-Rebanding Project	IBT MHZ
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ PRT
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS
Information Services - Telecommunication Services	IAM DTS
Information Services - Telecommunication Services	IAM NMC
Information Services - Telecommunication Services	IAM TOP
Information Services - Telecommunication Services	IAM WAN
Information Services - Telecommunication Services	IAM FSC
Information Services - Telecommunication Services	IAM MHZ
Purchasing - Mail/Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAV PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAS RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG



### Internal Service Funds

Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Insurance Programs	IXX RMG
Risk Management - Operations	IBP RMG





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**8% Reduction:** A mitigation measure, taken midyear in 2008-09 and again during the development of the 2009-10 Proposed Budget, used to assist with balancing the budget due to reductions in revenues and increases in costs impacting general fund financing. The majority of general fund budget units receiving local financing were impacted by these reductions.

**Accrual:** An accrual is an accounting entry that recognizes revenue when earned and expenses when incurred. An accrual is made at the end of the fiscal year to ensure revenue and expenses are recorded in the appropriate fiscal year.

**Activity:** A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Amortization:** The process of gradually extinguishing an asset on the books.

**Appropriation:** An appropriation is an authority to spend. It represents the authorization for the county to make expenditures/incur obligations for a specified purpose and period of time. An appropriation represents the authorized expenditure limit for a budget unit for the current fiscal year.

**Balanced Budget:** The annual operating budget will be structurally balanced upon adoption of the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total appropriation and reserves.

**Budgeted Staffing:** The number of positions (headcount) funded in a budget unit.

**Budget Unit:** An organizational component which is represented by the combination of a fund and department into one unit for purposes of budgeting.

**Capital Project Funds:** Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

**Central Computer:** The Central Computer expense category is set up to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2010-11) will be adjusted based upon the actual usage in 2009-10.

**Contingencies:** An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

**COWCAP:** COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

**Department:** An organizational unit used by county management to group programs of a like nature. In terms of financial structure, departments may have multiple funding sources, i.e. general fund, special revenue fund, etc. that are based on specified uses. The combinations of the various funds are consolidated at the department level.

**Depreciation:** The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**Deficit:** Insufficient revenues or other available funds to fully finance expenditures and other disbursements during a fiscal year.

**Discretionary Revenue:** Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

**Employee Health and Productivity Program (EHaP):** A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

**Encumbrance:** An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

**Enterprise Funds:** Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

**Expenditure:** Decreases in net financial resources. An expenditure includes current operating expenses that require the present or future use of resources.

**Fiscal Year (FY):** The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

**Fixed Asset:** An asset of a long-term character such as land, buildings, furniture, and other equipment costing \$5,000 or more and having a useful life of one year or more. Additionally, computer software is capitalized if the value is \$100,000 or greater.

**Full-time Equivalent (FTE):** The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit and dividing by 2080, which represents the total number of hours in a work year. Beginning in 2009-10, the County changed reporting of budgeted staffing from FTE to headcount.

**Function:** A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

**Fund:** A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

**Fund Balance:** An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund, including the cancellation of prior year encumbrances. This is measured at the end of each fiscal year. Fund balance may be used in the budget unit for the upcoming year as a funding source for one-time projects or services.



**GASB 34:** Governmental Accounting Standards Board (GASB), Statement 34 establishes requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions.

There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be accounted for (either as reimbursements or as departmental revenues). All transactions between departments within the same fund (i.e. general fund) are budgeted as reimbursements. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories.

**General Fund:** The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development, fiscal, human services, law and justice, and public and support services groups.

**General Fund Financing:** Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Geographic Information System (GIS):** A geographic information system integrates hardware, software, and data for capturing, managing, analyzing, and displaying all forms of geographically referenced information.

**Governmental Funds:** Governmental funds consist of the general fund, special revenue funds, capital projects funds and debt service funds.

**Grants:** A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

**Headcount:** Actual number of individuals carried in a budget unit's payroll, as opposed to the equivalent number computed from wages budgeted.

**Internal Service Funds:** Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

**Local Cost:** Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Mandate:** A program that meets constitutional, statutory or court-ordered requirements from either federal or state entities.

**Memorandum of Understanding (MOU):** For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

**Mid-year Adjustments:** Board approved changes to a department's budget after the adoption of the final budget.

**Mission:** A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

**Operating Transfers In/Out:** A method of providing financing from one budget unit to another for the implementation of a project or program.

**Other Charges:** A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

**Performance Measure:** An ongoing, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate to objectives and allow for measurement of the same thing over time.

**Policy Item:** A funding request by a department for workload and program changes that were not financed within existing departmental revenue or general fund allocations. A policy item requests additional general fund financing or local cost.

**Position:** A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position whether full or part-time is reflected as 1 in budgeted staffing amounts.

**Proposed Budget:** A proposed budget is the working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets or for new permanent employee positions unless specifically approved by the Board of Supervisors.

**Proposition 172 (Prop 172):** A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

**Proprietary Funds:** Classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

**Public Service Employee (PSE):** PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

**Realignment Funding (Health & Welfare):** In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

**Reimbursements:** Amount received as payment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of expenditure and are considered a financing source.

**Restricted Financing Funds:** Restricted financing funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the county.

**Revenue:** The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a budget unit for future appropriation.

**Salary Reduction:** A mitigation measure taken during the development of the 2009-10 Proposed Budget used to assist with balancing the budget due to reductions in revenues and increases in costs impacting general fund financing. This reduction was based on the need to decrease the largest, ongoing cost component, salaries and benefits, of the county. General fund budget units receiving local financing were impacted by these reductions.

**SB 90 State-Mandated Local Program:** State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

**Services and Supplies:** A category of expenditures within a budget unit for all standard costs of daily operations, including such items as office supplies, training, contractual services, and travel.

**Set-Aside Reserve:** A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

**Special Revenue Funds:** Special Revenue Funds are used to account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government. State Government Code Section 29009 requires that the entire unreserved fund balance must be appropriated each year.

**Step Increases:** An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements within the base salary range shall be based on one (1) or two (2) step increments depending on hiring date and the bargaining unit. Each increment is 2.5%.

**Strategic Goal:** A strategic goal translates resources into significant results to be achieved, providing the basis for evaluating the department as a whole.

**Transfers:** The movement of resources from one budget unit to another usually for payment of services received.

**Trend:** A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same.

**Unrestricted Net Assets:** That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 1COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2010

AVAILABLE FINANCING				
COUNTY FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED 06/30/2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING
(1)	(2)	(3)	(4)	(5)
General Fund	46,190,296	1,992,545	2,351,073,965	2,399,256,806
Restricted General Fund	158,411,534		(70,090,309)	88,321,225
Transportation	12,298,805		69,791,702	82,090,507
County Library	3,749		17,072,130	17,075,879
Economic and Community Development	18,904,502		55,524,652	74,429,154
Aging and Adult Services	1,407,323		6,029,591	7,436,914
Jobs and Employment Services	(134,382)		28,860,792	28,726,410
AB 75 Tobacco Tax Program	853,383		879,697	1,733,080
Special Aviation	6,544,555		22,365,122	28,909,677
Local Law Enforcement Block Grant	7,439,041		884,440	8,323,481
Sheriff's Special Projects	14,413,116		15,534,127	29,947,243
Special Transportation	31,810,892		12,863,536	44,674,428
Preschool Services	550,643		43,531,924	44,082,567
Micrographics Fees	12,722,088		4,347,866	17,069,954
Capital Improvements	134,360,839		42,506,767	176,867,606
DA Special Projects	2,751,172		5,874,000	8,625,172
Probation Asset Forfeiture	72,137		1,820	73,957
Mental Health Services Act	39,005,034		65,891,200	104,896,234
Substance Abuse and Crime Prevention	226,001		4,228,142	4,454,143
General Plan Update	89,472		0	89,472
Proposition 40 Projects	(55,212)		1,718,114	1,662,902
Museum Special Projects	9,152		5,000	14,152
Mental Health Patient Fund	13		0	13
Registration Fee Projects	100,557		27,500	128,057
Bio-Terrorism Preparedness	518,722		2,576,813	3,095,535
Courthouse Facilities - Excess 25%	5,164,154		1,890,000	7,054,154
Central Courthouse - Surcharge	321		3,502,200	3,502,521
Tobacco Settlement Agreement	2,630,071		18,600,000	21,230,071
Tobacco Use Reduction Now	18,720		403,760	422,480
County Trail System	(167,822)		6,681,277	6,513,455
Survey Monument Preservation	162,594		40,000	202,594
County Fish and Game	26,818		9,150	35,968
Off-Highway Vehicle License Fees	997,500		395,000	1,392,500
California Grazing Fees	136,605		800	137,405
Vital Statistics State Fees	576,215		150,752	726,967
Driving Under the Influence	194,771		263,673	458,444
Commuter Services	646,058		622,110	1,268,168
Employee Benefits and Services	1,088,480		3,220,668	4,309,148
Block Grant Carryover	3,294,886		11,022,760	14,317,646
Court Alcohol and Drug Program	807,056		441,243	1,248,299
Domestic Violence/Child Abuse	1,160,722		391,151	1,551,873
Marrige License Fee Program	229,180		463,491	692,671



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 1COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2010FINANCING REQUIREMENTS

ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)	COUNTY FUNDS (9)
2,397,256,806	2,000,000	2,399,256,806	General Fund
88,321,225		88,321,225	Restricted General Fund
82,090,507		82,090,507	Transportation
17,075,879		17,075,879	County Library
74,429,154		74,429,154	Economic and Community Development
7,436,914		7,436,914	Aging and Adult Services
28,726,410		28,726,410	Jobs and Employment Services
1,733,080		1,733,080	AB 75 Tobacco Tax Program
28,909,677		28,909,677	Special Aviation
8,323,481		8,323,481	Local Law Enforcement Block Grant
29,947,243		29,947,243	Sheriff's Special Projects
44,674,428		44,674,428	Special Transportation
44,082,567		44,082,567	Preschool Services
17,069,954		17,069,954	Micrographics Fees
176,867,606		176,867,606	Capital Improvements
8,625,172		8,625,172	DA Special Projects
73,957		73,957	Probation Asset Forfeiture
104,896,234		104,896,234	Mental Health Services Act
4,454,143		4,454,143	Substance Abuse and Crime Prevention
89,472		89,472	General Plan Update
1,662,902		1,662,902	Proposition 40 Projects
14,152		14,152	Museum Special Projects
13		13	Mental Health Patient Fund
128,057		128,057	Registration Fee Projects
3,095,535		3,095,535	Bio-Terrorism Preparedness
7,054,154		7,054,154	Courthouse Facilities - Excess 25%
3,502,521		3,502,521	Central Courthouse - Surcharge
21,230,071		21,230,071	Tobacco Settlement Agreement
422,480		422,480	Tobacco Use Reduction Now
6,513,455		6,513,455	County Trail System
202,594		202,594	Survey Monument Preservation
35,968		35,968	County Fish and Game
1,392,500		1,392,500	Off-Highway Vehicle License Fees
137,405		137,405	California Grazing Fees
726,967		726,967	Vital Statistics State Fees
458,444		458,444	Driving Under the Influence
1,268,168		1,268,168	Commuter Services
4,309,148		4,309,148	Employee Benefits and Services
14,317,646		14,317,646	Block Grant Carryover
1,248,299		1,248,299	Court Alcohol and Drug Program
1,551,873		1,551,873	Domestic Violence/Child Abuse
692,671		692,671	Marriage License Fee Program



STATE CONTROLLER  
COUNTY BUDGET ACT

COUNTY BUDGET FORM  
SCHEDULE 1

COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2010

COUNTY FUNDS (1)	AVAILABLE FINANCING			
	FUND BALANCE UNRESERVED/ UNDESIGNATED 06/30/2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL AVAILABLE FINANCING (5)
Redemption Maintenance	177,763		4,421	182,184
Performance Based Fines	2,304		0	2,304
Alternate Dispute Resolution Program	184,589		605,700	790,289
Disaster Recovery Fund	384,362		50,000	434,362
Glen Helen Pavilion	291,628		1,675,000	1,966,628
Pavilion Improvements	374,505		37,000	411,505
Chino Agriculture Preserve	8,146,776		1,161,897	9,308,673
Juvenile Justice Grant Program	975,063		5,586,338	6,561,401
SB 163 Warparound Reinvestment	561,318		1,182,182	1,743,500
Domestic Violence AB 2405	0		100,000	100,000
Vector Control Assessments	1,948,090		1,634,436	3,582,526
County Redevelopment Agency	68,171,284		15,256,013	83,427,297
Park Maintenance/Development	755,134		347,000	1,102,134
Calico Marketing Services	61,581		466,000	527,581
San Bernardino Valley Enterprise Zone	111,469		101,140	212,609
Pediatric Trauma	2,190		0	2,190
Hospital Preparedness	1,669		0	1,669
GRAND TOTAL	<u>587,609,486</u>	<u>1,992,545</u>	<u>2,757,803,753</u>	<u>3,347,405,784</u>



STATE CONTROLLER  
COUNTY BUDGET ACT

COUNTY BUDGET FORM  
SCHEDULE 1

COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2010

FINANCING REQUIREMENTS			
ESTIMATED FINANCING USES (6)	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS (7)	TOTAL FINANCING REQUIREMENTS (8)	COUNTY FUNDS (9)
182,184		182,184	Redemption Maintenance
2,304		2,304	Performance Based Fines
790,289		790,289	Alternate Dispute Resolution Program
434,362		434,362	Disaster Recovery Fund
1,966,628		1,966,628	Glen Helen Pavilion
411,505		411,505	Pavilion Improvements
9,308,673		9,308,673	Chino Agriculture Preserve
6,561,401		6,561,401	Juvenile Justice Grant Program
1,743,500		1,743,500	SB 163 Wararound Reinvestment
100,000		100,000	Domestic Violence AB 2405
3,582,526		3,582,526	Vector Control Assessments
83,427,297		83,427,297	County Redevelopment Agency
1,102,134		1,102,134	Park Maintenance/Development
527,581		527,581	Calico Marketing Services
212,609		212,609	San Bernardino Valley Enterprise Zone
2,190		2,190	Pediatric Trauma
1,669		1,669	Hospital Preparedness
<u>3,345,405,784</u>	<u>2,000,000</u>	<u>3,347,405,784</u>	GRAND TOTAL



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 2COUNTY OF SAN BERNARDINO  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
FOR FISCAL YEAR 2010

LESS: RESERVES AND DESIGNATIONS AT 6/30/2009				
COUNTY FUNDS (1)	FUND EQUITY AS OF 06/30/2009 ACTUAL (2)	RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)
General Fund	297,087,683	(18,803,452)	(44,082,555)	(183,227,069)
Restricted General Fund	158,602,072	0	0	0
Transportation	28,600,319	(15,964,019)	(128,487)	0
County Library	9,249	0	(5,500)	0
Economic and Community Development	20,780,424	(1,725,397)	(750)	0
Aging and Adult Services	1,414,564	0	(200)	0
Jobs and Employment Services	97,057	(226,216)	(2,500)	0
AB 75 Tobacco Tax Program	855,406	0	0	0
Special Aviation	7,399,985	(799,504)	0	0
Local Law Enforcement Block Grant	7,571,792	(74,179)	0	0
Sheriff's Special Projects	15,533,413	(1,014,739)	(8,500)	0
Special Transportation	35,512,585	(3,467,760)	0	0
Preschool Services Department	571,840	(5,101)	(9,500)	0
Micrographics Fees	15,033,310	(2,300,764)	0	0
Capital Improvements	151,030,708	(16,516,988)	0	0
DA Special Projects	2,764,419	0	0	0
Probation Asset Forfeiture	72,650	0	0	0
Mental Services Health Act	51,339,796	0	0	(11,989,911)
Substance Abuse and Crime Prevention	243,754	0	0	0
General Plan Update	90,123	0	0	0
Proposition 40 Projects	(23,842)	(30,994)	0	0
Museum Special Projects	11,260	0	0	0
Mental Health Patient Fund	13	0	0	0
Archstone Foundation Grant	29	0	0	0
Registration Fee Projects	101,080	0	0	0
Bio-Terrorism Preparedness	528,049	0	0	0
Courthouse Facilities - Excess 25%	5,187,849	0	0	0
Central Courthouse - Surcharge	830	0	0	0
Tobacco Settlement Agreement	2,745,705	0	0	0
Tobacco Use Reduction Now	19,504	0	0	0
County Trail System	699,712	(863,009)	0	0
Survey Monument Preservation	162,594	0	0	0
County Fish and Game	26,818	0	0	0
Off-Highway Vehicle License Fees	1,004,569	0	0	0
California Grazing Fees	136,605	0	0	0
Vital Statistics State Fees	580,194	0	0	0
Driving Under the Influence	196,462	0	0	0
Commuter Services	650,052	0	0	0
Employee Benefits and Services	1,095,103	0	0	0
Block Grant Carryover	3,323,597	0	0	0
Court Alcohol and Drug Program	813,707	0	0	0
Domestic Violence/Child Abuse	1,169,879	0	0	0
Marriage License Fee Program	229,180	0	0	0
Redemption Maintenance	179,002	0	0	0
Performance Based Fines	5,179	0	0	0
Alternate Dispute Resolution Program	185,271	0	0	0
Federal Forest Reserve	111	0	0	0
Disaster Recovery Fund	403,699	0	0	0
Glen Helen Pavilion	302,334	0	0	0





STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 2COUNTY OF SAN BERNARDINO  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
FOR FISCAL YEAR 2010

FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 06/30/2009 ACTUAL (6)	MINUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 06/30/2009 ACTUAL (8)	COUNTY FUNDS (9)
50,974,607	(4,784,311)	46,190,296	General Fund
158,602,072	(190,538)	158,411,534	Restricted General Fund
12,507,813	(209,008)	12,298,805	Transportation
3,749	0	3,749	County Library
19,054,277	(149,775)	18,904,502	Economic and Community Development
1,414,364	(7,041)	1,407,323	Aging and Adult Services
(131,659)	(2,723)	(134,382)	Jobs and Employment Services
855,406	(2,023)	853,383	AB 75 Tobacco Tax Program
6,600,481	(55,926)	6,544,555	Special Aviation
7,497,613	(58,572)	7,439,041	Local Law Enforcement Block Grant
14,510,174	(97,058)	14,413,116	Sheriff's Special Projects
32,044,825	(233,933)	31,810,892	Special Transportation
557,239	(6,596)	550,643	Preschool Services Department
12,732,546	(10,458)	12,722,088	Micrographics Fees
134,513,720	(152,881)	134,360,839	Capital Improvements
2,764,419	(13,247)	2,751,172	DA Special Projects
72,650	(513)	72,137	Probation Asset Forfeiture
39,349,885	(344,851)	39,005,034	Mental Services Health Act
243,754	(17,753)	226,001	Substance Abuse and Crime Prevention
90,123	(651)	89,472	General Plan Update
(54,836)	(376)	(55,212)	Proposition 40 Projects
11,260	(2,108)	9,152	Museum Special Projects
13	0	13	Mental Health Patient Fund
29	(29)	0	Archstone Foundation Grant
101,080	(523)	100,557	Registration Fee Projects
528,049	(9,327)	518,722	Bio-Terrorism Preparedness
5,187,849	(23,695)	5,164,154	Courthouse Facilities - Excess 25%
830	(509)	321	Central Courthouse - Surcharge
2,745,705	(115,634)	2,630,071	Tobacco Settlement Agreement
19,504	(784)	18,720	Tobacco Use Reduction Now
(163,297)	(4,525)	(167,822)	County Trail System
162,594	0	162,594	Survey Monument Preservation
26,818	0	26,818	County Fish and Game
1,004,569	(7,069)	997,500	Off-Highway Vehicle License Fees
136,605	0	136,605	California Grazing Fees
580,194	(3,979)	576,215	Vital Statistics State Fees
196,462	(1,691)	194,771	Driving Under the Influence
650,052	(3,994)	646,058	Commuter Services
1,095,103	(6,623)	1,088,480	Employee Benefits and Services
3,323,597	(28,711)	3,294,886	Block Grant Carryover
813,707	(6,651)	807,056	Court Alcohol and Drug Program
1,169,879	(9,157)	1,160,722	Domestic Violence/Child Abuse
229,180	0	229,180	Marriage License Fee Program
179,002	(1,239)	177,763	Redemption Maintenance
5,179	(2,875)	2,304	Performance Based Fines
185,271	(682)	184,589	Alternate Dispute Resolution Program
111	(111)	0	Federal Forest Reserve
403,699	(19,337)	384,362	Disaster Recovery Fund
302,334	(10,706)	291,628	Glen Helen Pavilion



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 2COUNTY OF SAN BERNARDINO  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
FOR FISCAL YEAR 2010

LESS: RESERVES AND DESIGNATIONS AT 6/30/2009				
COUNTY FUNDS (1)	FUND EQUITY AS OF 06/30/2009 ACTUAL (2)	RESERVED FOR ENCUMBRANCES (3)	GENERAL AND OTHER RESERVES (4)	DESIGNATIONS (5)
Pavilion Improvements	376,904	0	0	0
Chino Agriculture Preserve	8,200,645	(696)	0	0
Juvenile Justice Grant Program	991,946	(4,610)	0	0
SB 163 Warparound Reinvestment	562,109	0	0	0
Vector Control Assessments	1,962,669	0	0	0
County Redevelopment Agency	84,223,731	(964,607)	(14,657,602)	0
Park Maintenance/Development	992,803	(232,939)	0	0
Calico Marketing Services	62,436	0	0	0
San Bernardino Valley Enterprise Zone	128,534	(15,210)	0	0
Pediatric Trauma	4,524	0	0	0
Hospital Preparedness	3,445	0	0	0
<b>GRAND TOTAL</b>	<b>911,855,440</b>	<b>(63,010,184)</b>	<b>(58,895,594)</b>	<b>(195,216,980)</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 2COUNTY OF SAN BERNARDINO  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
FOR FISCAL YEAR 2010

FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS) 06/30/2009 ACTUAL (6)	MINUS GASB 31 ADJUSTMENT (7)	FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS) 06/30/2009 ACTUAL (8)	COUNTY FUNDS (9)
376,904	(2,399)	374,505	Pavilion Improvements
8,199,949	(53,173)	8,146,776	Chino Agriculture Preserve
987,336	(12,273)	975,063	Juvenile Justice Grant Program
562,109	(791)	561,318	SB 163 Warparound Reinvestment
1,962,669	(14,579)	1,948,090	Vector Control Assessments
68,601,522	(430,238)	68,171,284	County Redevelopment Agency
759,864	(4,730)	755,134	Park Maintenance/Development
62,436	(855)	61,581	Calico Marketing Services
113,324	(1,855)	111,469	San Bernardino Valley Enterprise Zone
4,524	(2,334)	2,190	Pediatric Trauma
3,445	(1,776)	1,669	Hospital Preparedness
<b>594,732,682</b>	<b>(7,123,196)</b>	<b>587,609,486</b>	<b>GRAND TOTAL</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 3COUNTY OF SAN BERNARDINO  
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 06/30/2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2010 (7)
		RECOMMENDED (3)	APPROVED/ ADOPTED BY THE BOARD (4)	RECOMMENDED (5)	APPROVED/ ADOPTED BY THE BOARD (6)	
<b><u>General Fund</u></b>						
Reserved for:						
Inventory	350,299					350,299
Imprest Cash	110,265					110,265
Revolving Funds	421,400					421,400
Change Funds	36,604					36,604
CSA Revolving Loan	895,646					895,646
Prepaid Items	1,428,649					1,428,649
Loans Receivable	15,585,293					15,585,293
Advances	2,350,000					2,350,000
Teeter	22,904,400					22,904,400
Designated for:						
Medical Center Debt Service	32,074,905					32,074,905
Justice Facilities	140,562					140,562
Future Retirement Rate	46,500,000					46,500,000
Teeter	1,805,525					1,805,525
General Purpose	59,733,617					59,733,617
Restitution	1,670,025					1,670,025
Insurance	3,000,000					3,000,000
Electronic Voting Systems	275,000	275,000	275,000			0
Capital Projects	4,000,000					4,000,000
Business Process Improvements	2,146,979	1,717,545	1,717,545			429,434
Future Space Needs	31,880,455					31,880,455
High Desert Fire Station	0				2,000,000	2,000,000
General Fund Total	227,309,624	1,992,545	1,992,545	0	2,000,000	227,317,079
<b><u>Transportation</u></b>						
Reserved for:						
Inventory	125,987					125,987
Imprest Cash	2,500					2,500
Transportation Total	128,487	0	0	0	0	128,487
<b><u>County Library</u></b>						
Reserved for:						
Imprest Cash	2,775					2,775
Change Funds	2,725					2,725
County Library Total	5,500	0	0	0	0	5,500
<b><u>Economic and Community Development</u></b>						
Reserved for:						
Imprest Cash	750					750
<b><u>Aging and Adult Services</u></b>						
Reserved for:						
Imprest Cash	200					200
<b><u>Jobs and Employment Services</u></b>						
Reserved for:						
Imprest Cash	2,500					2,500
<b><u>Sheriff's Special Projects</u></b>						
Reserved for:						
Imprest Cash	3,500					3,500
Revolving Funds	5,000					5,000
	8,500	0	0	0	0	8,500
<b><u>Headstart/Preschool Services</u></b>						
Reserved for:						
Imprest Cash	9,500					9,500



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 3COUNTY OF SAN BERNARDINO  
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	RESERVES/ DESIGNATIONS BALANCE AS OF 06/30/2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2010 (7)
		RECOMMENDED (3)	APPROVED/ ADOPTED BY THE BOARD (4)	RECOMMENDED (5)	APPROVED/ ADOPTED BY THE BOARD (6)	
<b><u>Mental Services Health Act</u></b>						
Designated for:						
General Purpose	11,989,911					11,989,911
<b><u>County Redevelopment Agency</u></b>						
Reserved for:						
Imprest Cash	200					200
Land Held For Resale	14,657,402					14,657,402
	14,657,602	0	0	0	0	14,657,602
<b>GRAND TOTAL</b>	<b>254,112,574</b>	<b>1,992,545</b>	<b>1,992,545</b>	<b>0</b>	<b>2,000,000</b>	<b>254,120,029</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 4COUNTY OF SAN BERNARDINO  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b>SUMMARIZATION BY SOURCE:</b>				
Taxes	692,962,989	666,415,575	627,766,993	627,766,993
Licenses, Permits and Franchises	24,943,606	24,732,847	25,161,463	25,161,463
Fines, Forfeitures and Penalties	16,674,901	16,268,632	12,996,352	12,996,352
Revenue from Use of Money and Property	67,401,047	62,652,099	52,363,984	52,896,716
Intergovernmental Revenues	1,305,174,055	1,320,326,622	1,460,568,034	1,444,776,232
Charges for Current Services	305,898,443	318,780,447	358,230,459	356,789,979
Other Revenues	39,294,563	35,644,041	45,106,013	44,894,010
Other Financing Sources	129,035,603	235,014,138	249,522,022	192,522,008
<b>GRAND TOTAL</b>	<b>2,581,385,207</b>	<b>2,679,834,401</b>	<b>2,831,715,320</b>	<b>2,757,803,753</b>

**SUMMARIZATION BY FUND:**

General Fund	2,190,892,939	2,183,139,691	2,348,829,263	2,351,073,965
Restricted General Fund	9,307,607	29,658,793	(56,412,186)	(70,090,309)
Transportation	65,310,594	52,787,291	69,791,702	69,791,702
County Library	19,178,269	17,530,750	17,080,221	17,072,130
Economic and Community Development	18,314,522	16,890,720	55,502,636	55,524,652
Aging and Adult Services	3,785,695	3,904,094	6,029,591	6,029,591
Job and Employment Services	11,341,090	14,170,071	28,860,792	28,860,792
AB 75 Tobacco Tax Program	1,792,620	870,104	879,697	879,697
Special Aviation	7,708,078	2,646,760	22,199,230	22,365,122
Local Law Enforcement Block Grant	6,517,934	520,602	884,440	884,440
Sheriff's Special Projects	18,328,050	17,103,029	15,534,127	15,534,127
Special Transportation	11,998,267	10,056,504	12,863,536	12,863,536
Preschool Services Department	39,454,980	40,652,077	43,531,924	43,531,924
Micrographic Fees	4,810,202	4,161,626	4,347,866	4,347,866
Capital Improvements	61,267,219	140,252,429	105,167,333	42,506,767
DA Special Projects	7,637,938	6,238,997	5,874,000	5,874,000
Probation Asset Forfeiture	3,476	2,061	1,820	1,820
Property Assessment Education	2,160,861	0	0	0
Mental Services Health Act	27,960,044	66,176,857	65,891,200	65,891,200
Substance Abuse and Crime Prevention	5,315,394	4,087,452	4,228,142	4,228,142
General Plan Update	21,782	2,617	0	0
Proposition 12 Projects	1,171,764	(1,014)	0	0
Proposition 40 Projects	165,208	579,595	1,718,114	1,718,114
Museum Special Projects	25,341	58,775	5,000	5,000
Archstone Foundation Grant	4,975	111	0	0
Registration Fee Projects	17,358	39,539	27,500	27,500
Bio-Terrorism Preparedness	2,407,488	3,472,681	2,576,813	2,576,813
Courthouse Facilities - Excess 25%	1,681,746	1,510,349	1,890,000	1,890,000
Central Courthouse - Surcharge	2,795,963	2,518,450	3,502,200	3,502,200
Tobacco Settlement Agreement	19,549,193	21,230,071	18,600,000	18,600,000
Tobacco Use Reduction Now	405,680	337,191	403,760	403,760
County Trail System	288,872	177,633	6,681,277	6,681,277
Survey Monument Preservation	64,930	65,930	40,000	40,000
County Fish and Game	11,726	8,530	9,150	9,150
Off-Highway Vehicle License Fees	403,388	380,679	395,000	395,000
California Grazing Fees	1,994	826	800	800



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 4COUNTY OF SAN BERNARDINO  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
Vital Statistics State Fees	176,146	149,924	150,752	150,752
Driving Under the Influence	133,217	186,050	263,673	263,673
Commuter Services	523,843	570,271	622,110	622,110
Employee Benefits and Services	2,300,325	2,748,811	3,220,668	3,220,668
Block Grant Carryover	601,653	891,684	11,022,760	11,022,760
Court Alcohol and Drug Program	443,080	460,197	441,243	441,243
Domestic Violence/Child Abuse	682,739	606,947	591,151	391,151
Marriage License Fee Program	426,246	411,472	463,491	463,491
Redemption Maintenance	8,244	4,981	4,000	4,421
Performance Based Fines	179,521	161,958	0	0
Alternate Dispute Resolution Program	603,116	697,735	605,700	605,700
Federal Forest Reserve	70,264	0	0	0
Disaster Recovery Fund	358,185	383,520	50,000	50,000
Glen Helen Pavilion	1,467,446	1,268,030	1,505,000	1,675,000
Pavilion Improvements	88,437	34,644	37,000	37,000
Chino Agriculture Preserve	1,363,017	1,182,751	1,161,897	1,161,897
Juvenile Justice Grant Program	6,873,862	4,476,208	5,586,338	5,586,338
SB 163 Wraparound Reinvestment	0	571,927	1,150,000	1,182,182
Domestic Violence AB 2405	0	0	100,000	100,000
Vector Control Assessments	1,734,203	1,760,415	1,634,436	1,634,436
County Redevelopment Agency	19,457,070	20,621,937	15,256,013	15,256,013
Park Maintenance and Repairs	468,031	412,336	347,000	347,000
Calico Marketing Services	543,203	452,056	466,000	466,000
San Bernardino Valley Enterprise Zone	326,250	3,248	101,140	101,140
Pediatric Trauma	209,256	312,478	0	0
Hospital Preparedness	244,667	232,950	0	0
<b>GRAND TOTAL</b>	<b>2,581,385,207</b>	<b>2,679,834,401</b>	<b>2,831,715,320</b>	<b>2,757,803,753</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 5COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2010

SOURCE CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
<b>TAXES</b>					
Property Taxes - Current Secured - Debt Service	55,008	72,915	0	0	CSA - DS
Property Taxes - Current Secured 1% Debt Service	20,875,195	23,232,109	9,138,859	9,138,859	CSA - DS
Property Taxes - Current Secured 1%	192,290,818	200,538,376	192,720,721	192,720,721	GENERAL
Property Taxes - Current Secured 1%	11,212,015	11,611,608	11,059,000	11,059,000	COUNTY LIBRARY
Property Taxes - Current Unsecured Debt Service	5,843	7,855	0	0	CSA - DS
Property Taxes - Current Unsecured	981,389	1,328,451	0	0	CSA - DS
Property Taxes - Current Unsecured	7,943,020	8,167,875	7,500,000	7,500,000	GENERAL
Property Taxes - Current Unsecured	472,116	483,842	471,000	471,000	COUNTY LIBRARY
Property Taxes - Current Utility Unitary	9,400	38,003	0	0	CSA - DS
Property Taxes - Current Utility Unitary	11,989,217	12,693,167	12,000,000	12,000,000	GENERAL
Property Taxes - Current Utility Unitary	451,006	472,125	449,000	449,000	COUNTY LIBRARY
Property Taxes - Prior Secured Debt Service	294	1,219	0	0	CSA - DS
Property Taxes - Prior Secured Unclaimed Refunds	5,003,865	0	0	0	GENERAL
Property Taxes - Prior Secured	24,741	85,627	0	0	CSA - DS
Property Taxes - Prior Secured	831,083	449,617	750,000	750,000	GENERAL
Property Taxes - Prior Secured	858,761	974,827	891,931	891,931	COUNTY LIBRARY
Property Taxes - Prior Unsecured Debt Service	139	62	0	0	CSA - DS
Property Taxes - Prior Unsecured	21,012	2,795	0	0	CSA - DS
Property Taxes - Prior Unsecured	467,678	328,217	600,000	600,000	GENERAL
Property Taxes - Prior Unsecured	27,601	18,823	34,000	34,000	COUNTY LIBRARY
Property Tax In Lieu of VLF	215,060,239	225,972,474	212,651,564	212,651,564	GENERAL
Penalties, Interest and Costs	13,499	35,924	0	0	CSA - DS
Penalties, Interest and Costs	17,217	5,118	5,000	5,000	E. C. D.
Penalties, Interest and Costs	8,118,415	7,482,872	7,330,000	7,330,000	GENERAL
Penalties, Interest and Costs	59,803	42,560	56,000	56,000	COUNTY LIBRARY
Penalties, Interest and Costs	34,536	40,788	37,309	37,309	VECTOR CONTROL ASSESSMENTS
Special Assessments All Prior Years	46,336	6,601	5,000	5,000	E. C. D.
Special Assessments All Prior Years	404,589	522,105	705,000	705,000	GENERAL
Special Assessments All Prior Years	104,364	133,315	125,435	125,435	VECTOR CONTROL ASSESSMENTS
Special Assessments-Current Year	1,418,185	843,153	877,409	877,409	GENERAL
Special Assessments-Current Year	1,496,325	1,527,734	1,426,355	1,426,355	VECTOR CONTROL ASSESSMENTS
Other Taxes - Aircraft Tax	937,186	1,014,035	790,000	790,000	GENERAL
Other Taxes - Delinquent Mobile Home	223	2,050	0	0	GENERAL
Other Taxes - Racehorse	2,016	142	0	0	GENERAL
Other Taxes - Supplemental Rols	859,657	1,420,452	0	0	CSA - DS
Other Taxes - Supplemental Rols	26,748,108	10,969,636	7,000,000	7,000,000	GENERAL
Other Taxes - Supplemental Rols	776,087	303,249	650,000	650,000	COUNTY LIBRARY
Other Taxes - Property Transfer	7,913,918	5,730,249	5,600,000	5,600,000	GENERAL
Other Taxes - Hotel/Motel	1,554,746	1,485,105	1,400,000	1,400,000	GENERAL
In Lieu Local Sales & Use Tax	6,106,555	4,401,212	5,194,289	5,194,289	GENERAL
Sales and Use Taxes	13,483,924	10,746,550	12,324,000	12,324,000	GENERAL
Sales and Use Taxes	7,220,836	6,452,865	6,575,121	6,575,121	SPECIAL TRANSPORTATION
1/2% Sales Tax - Public Safety	147,038,594	126,792,096	129,400,000	129,400,000	GENERAL
Prop 10 Tobacco Tax	48,429	0	0	0	PRESCHOOL SERVICES
<b>TOTAL TAXES</b>	<b>692,962,989</b>	<b>666,415,576</b>	<b>627,766,993</b>	<b>627,766,993</b>	
<b>LICENSES, PERMITS AND FRANCHISES</b>					
Ambulance Licenses	106,521	114,139	0	0	GENERAL
Animal Licenses	983,731	970,374	877,489	877,489	GENERAL
Business Licenses	51,710	88,744	107,175	107,175	GENERAL
Construction Permits	8,676,936	7,296,346	8,255,773	8,255,773	GENERAL
Construction Permits	7,245	4,611	0	0	TRANSPORTATION
Road Permits	508,797	455,862	360,000	360,000	TRANSPORTATION
Other Licenses and Permits	7,930,313	8,557,448	8,529,375	8,529,375	GENERAL
Cable Television	1,373,083	1,640,588	1,317,546	1,317,546	GENERAL
Gas	2,237,089	1,604,130	2,342,304	2,342,304	GENERAL
Water	232,752	207,457	217,995	217,995	GENERAL
Electricity	2,716,473	3,691,015	3,040,491	3,040,491	GENERAL
Pipeline	118,955	98,583	113,315	113,315	GENERAL
Telecommunications	0	3,549	0	0	GENERAL
<b>TOTAL LICENSES, PERMITS AND FRANCHISES</b>	<b>24,943,606</b>	<b>24,732,847</b>	<b>25,161,463</b>	<b>25,161,463</b>	
<b>FINES, FORFEITURES AND PENALTIES</b>					
Vehicle Code Fines	6,613	64,609	34,000	34,000	GENERAL
Victim Restitution	405	840	0	0	GENERAL
Parking Fines	98,055	83,684	110,000	110,000	GENERAL
Other Court Fines	11,726	8,530	9,150	9,150	FISH AND GAME
Other Court Fines	11,784,181	11,894,539	11,000,000	11,000,000	GENERAL
Other Court Fines	397,932	430,664	402,702	402,702	COURT ALCOHOL & DRUG PROGRAM
Other Court Fines	0	303,096	0	0	PEDIATRIC TRAUMA
Court Administration Assessments	599	1,336	0	0	GENERAL
Warrant Servicing	1,939	1,475	2,000	2,000	GENERAL
Other Forfeitures	0	18,241	16,000	16,000	SHERIFF'S SPECIAL PROJECTS
Penalties	4,145	2,820	1,000	1,000	E. C. D.
Penalties	160,888	156,394	170,000	170,000	GENERAL
Penalties	167,942	150,402	0	0	PERFORMANCE BASED FINES
Forfeitures - District Attorney	4,038,285	3,149,532	1,250,000	1,250,000	DA SPECIAL PROJECTS
Forfeitures - District Attorney	2,191	2,269	1,500	1,500	GENERAL
<b>TOTAL FINES, FORFEITURES AND PENALTIES</b>	<b>16,574,301</b>	<b>16,260,632</b>	<b>12,996,352</b>	<b>12,996,352</b>	





STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 5COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2010

SOURCE CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>					
Interest	41,835	28,303	30,000	30,000	AGING AND ADULT SERVICES
Interest	2,878	2,742	4,000	4,000	ALTERNATE DISPUTE RESOLUTION
Interest	1,074	111	0	0	ARCHSTONE FOUNDATION GRANT
Interest	81,458	37,489	19,479	19,479	BIO-TERRORISM PREPAREDNESS
Interest	336,058	115,401	220,270	220,270	BLOCK GRANT CARRYOVER
Interest	4,198	3,435	2,500	2,500	CALICO MARKETING SERVICES
Interest	832,410	614,498	42,889	575,000	CAPITAL IMPROVEMENTS
Interest	214,875	2,047	2,200	2,200	CENTRAL COURTHOUSE SURCHARGE
Interest	310,432	213,728	241,350	241,350	CHINO AGRICULTURE PRESERVE
Interest	27,474	18,055	11,000	11,000	COMMUTER SERVICES
Interest	21,348	18,188	10,000	10,000	COUNTY TRAIL SYSTEM
Interest	44,208	26,733	38,541	38,541	COURT ALCOHOL & DRUG PROGRAM
Interest	149,116	95,239	190,000	190,000	COURTHOUSE FACILITIES - EXCESS
Interest	3,107,622	1,770,086	991,700	991,700	CSA - DS
Interest	61,191	53,246	14,000	14,000	DA SPECIAL PROJECTS
Interest	49,013	77,723	50,000	50,000	DISASTER RECOVERY FUND
Interest	61,615	36,806	38,800	38,800	DOMESTIC VIOLENCE/CHILD ABUSE
Interest	12,401	6,798	21,612	21,612	DRIVING UNDER THE INFLUENCE
Interest	1,321,958	662,646	646,000	646,000	E. C. D.
Interest	64,430	26,619	25,000	25,000	EMPLOYEE BENEFITS AND SERVICES
Interest	1,984	0	0	0	FEDERAL FOREST RESERVE
Interest	46,808,946	46,611,465	37,785,984	37,785,984	GENERAL
Interest	21,782	2,617	0	0	GENERAL PLAN UPDATE
Interest	72,446	43,030	60,000	60,000	GLEN HELEN PAVILION
Interest	11,313	7,138	0	0	HOSPITAL PREPAREDNESS
Interest	17,764	10,948	20,000	20,000	J.E.S.D.
Interest	159,162	49,330	35,000	35,000	JUVENILE JUSTICE GRANT PROGRAM
Interest	259,559	235,427	130,200	130,200	L.L.E.B.G.
Interest	1,462,406	1,386,116	1,000,000	1,000,000	MENTAL HEALTH SERVICES
Interest	18,991	42,037	39,500	39,500	MICROGRAPHIC FEES
Interest	25,341	8,475	5,000	5,000	MUSEUM SPECIAL PROJECTS
Interest	27,499	28,415	20,000	20,000	OFF HIGHWAY VEHICLE
Interest	24,105	20,025	17,000	17,000	PARK MAINTENANCE/DEVELOPMENT
Interest	13,437	9,644	12,000	12,000	PAVILION IMPROVEMENTS
Interest	3,412	9,382	0	0	PEDIATRIC TRAUMA
Interest	11,579	11,556	0	0	PERFORMANCE BASED FINES
Interest	40,752	26,513	0	0	PRESCHOOL SERVICES
Interest	3,476	2,061	1,820	1,820	PROBATION ASSET FORFEITURE
Interest	20,923	0	0	0	PROPERTY ASSESSMENT EDUCATION
Interest	10,349	(1,014)	0	0	PROPOSITION 12 PROJECTS
Interest	12,847	1,512	6,000	6,000	PROPOSITION 40 PROJECTS
Interest	8,244	4,981	4,000	4,421	REDEMPTION MAINTENANCE
Interest	2,285	2,102	2,500	2,500	REGISTRATION FEE PROJECTS
Interest	7,470	7,457	4,000	4,000	SAN BERNARDINO VLY ENTERPRISE ZONE
Interest	0	3,181	0	0	SB 163 WRAPAROUND REINVESTMENT
Interest	542,929	390,121	282,400	282,400	SHERIFF'S SPECIAL PROJECTS
Interest	274,229	224,817	155,000	155,000	SPECIAL AVIATION
Interest	1,325,618	943,655	911,860	911,860	SPECIAL TRANSPORTATION
Interest	82,864	71,358	113,742	113,742	SUBSTANCE ABUSE & CRIME PREVENTION
Interest	651,795	464,787	600,000	600,000	TOBACCO SETTLEMENT
Interest	22,438	5,593	32,000	32,000	TOBACCO TAX
Interest	4,228	3,153	2,306	2,306	TOBACCO USE REDUCTION NOW
Interest	1,636,047	836,702	1,005,500	1,005,500	TRANSPORTATION
Interest	98,977	58,599	45,337	45,337	VECTOR CONTROL ASSESSMENTS
Interest	23,021	15,994	10,752	10,752	VITAL STATISTICS STATE FEES
Rents and Concessions	82,846	60,354	63,000	63,000	CALICO MARKETING SERVICES
Rents and Concessions	1,052,565	968,907	920,547	920,547	CHINO AGRICULTURE PRESERVE
Rents and Concessions	500	47,974	85,000	85,000	E. C. D.
Rents and Concessions	3,660,815	4,025,923	4,230,487	4,230,487	GENERAL
Rents and Concessions	1,395,000	1,225,000	1,275,000	1,275,000	GLEN HELEN PAVILION
Rents and Concessions	210,516	214,994	390,744	390,744	J.E.S.D.
Rents and Concessions	30,413	1,013	0	0	PARK MAINTENANCE/DEVELOPMENT
Rents and Concessions	832,242	630,406	396,204	396,204	SPECIAL AVIATION
Rents and Concessions	76,106	86,968	50,000	50,000	TRANSPORTATION
Rents and Concessions-Vending Machines	46,416	45,489	51,960	51,960	GENERAL
<b>TOTAL REVENUE FROM MONEY AND PROPERTY</b>	<b>67,401,047</b>	<b>62,652,099</b>	<b>52,383,984</b>	<b>52,896,716</b>	
<b>INTERGOVERNMENTAL REVENUES</b>					
<b>State Aid:</b>					
Aviation - State Matching	40,000	40,000	0	0	GENERAL
Aviation - State Matching	214,057	96,724	980,843	980,843	SPECIAL AVIATION
Highway Users Tax	29,149,803	26,860,127	27,000,000	27,000,000	TRANSPORTATION
Court Services Restitution	20,007	179,101	207,000	207,000	GENERAL
Welfare Administration	82,331,707	79,238,308	99,410,928	99,410,928	GENERAL
Aid for Children	159,052,392	175,352,896	204,744,714	204,744,714	GENERAL
Aid for Children	2,461,090	2,436,480	2,461,091	2,461,091	PRESCHOOL SERVICES
Health Administration	32,650,273	33,182,132	37,505,650	37,505,650	GENERAL
Realignment Revenue	0	17	0	0	EMPLOYEE BENEFITS AND SERVICES
Realignment Revenue	(9,793,876)	499,961	(66,113,360)	(79,791,483)	GENERAL
Aid to Crippled Children	8,395,559	7,971,864	8,160,770	8,160,770	GENERAL
Aid for Health	2,479,403	3,383,901	2,557,334	130,237	BIO-TERRORISM PREPAREDNESS
Aid for Health	3,983,713	4,246,153	4,723,519	4,723,519	GENERAL
Aid for Health	233,354	0	0	0	HOSPITAL PREPAREDNESS
Aid for Health	5,232,530	4,016,094	4,114,400	4,114,400	SUBSTANCE ABUSE & CRIME PREVENTION
Aid for Health	0	100,364	0	0	TOBACCO USE REDUCTION NOW
Social Services Realignment	79,317,108	63,204,378	72,368,088	72,368,088	GENERAL
Realignment Revenue for Health	12,827,784	18,926,148	12,906,098	12,906,098	GENERAL
Aid for Mental Health	14,802,694	12,803,737	10,643,937	8,210,047	GENERAL



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 5COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2010

SOURCE CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
Mental Health Realignment	31,519,534	27,871,994	28,816,823	28,816,823	GENERAL
Vehicle License Fees Realignment	70,219,230	61,400,022	56,753,089	56,753,089	GENERAL
Aid for Agriculture	2,701,055	2,237,773	2,238,445	2,238,445	GENERAL
Aid for Agriculture	2,051,083	2,201,514	2,051,083	2,051,083	PRESCHOOL SERVICES
Aid for Disaster	36,217	20,889	0	0	DISASTER RECOVERY FUND
Aid for Disaster	196,175	55,274	0	0	GENERAL
Aid for Disaster	0	22,859	0	0	J.E.S.D.
Aid for Disaster	(1,598)	243	0	0	PARK MAINTENANCE/DEVELOPMENT
Aid for Disaster	0	7,743	0	0	PRESCHOOL SERVICES
Aid for Disaster	141,902	193,093	0	0	TRANSPORTATION
State - Capital Grants	0	550,000	550,000	0	CAPITAL IMPROVEMENTS
State - Capital Grants	0	65,000	797,867	797,867	COUNTY TRAIL SYSTEM
State - Capital Grants	227,468	(101,950)	99,500	99,500	GENERAL
State - Capital Grants	0	578,083	0	0	PROPOSITION 40 PROJECTS
State - Capital Grants	120,304	0	0	0	SPECIAL TRANSPORTATION
State - Capital Grants	91,652	173,833	250,000	250,000	TRANSPORTATION
Aid for Exchange/Matching Funds	1,194,369	1,194,369	1,194,369	1,194,369	TRANSPORTATION
State Aid for Veterans Affairs	148,224	154,687	145,000	145,000	GENERAL
Cops Program	1,917,801	1,053,379	863,880	863,880	GENERAL
Juvenile Justice Program	6,392,983	4,084,735	5,194,462	5,194,462	JUVENILE JUSTICE GRANT PROGRAM
Homeowner's Tax Relief	150,887	140,272	150,000	150,000	COUNTY LIBRARY
Other State Support	2,875,209	2,369,595	2,558,905	2,558,905	GENERAL
Other State Support	17,621,298	7,800,867	10,286,395	10,282,145	GENERAL
Other State Support	26,497,638	64,790,741	64,891,200	64,891,200	MENTAL HEALTH SERVICES
Other State Support	0	5,890	0	0	TOBACCO TAX
Other State Support	2,963,389	1,504,417	1,400,000	1,400,000	TRANSPORTATION
Other State Support	3,077	1,208	51,700	51,700	ALTERNATE DISPUTE RESOLUTION
Other State Aid	0	811,705	587,597	1,317,338	CAPITAL IMPROVEMENTS
Other State Aid	1,021,293	358,124	0	0	COUNTY LIBRARY
Other State Aid	2,645,269	2,322,572	800,000	800,000	DA SPECIAL PROJECTS
Other State Aid	75,651	76,903	76,903	76,903	DOMESTIC VIOLENCE/CHILD ABUSE
Other State Aid	18,926,743	19,831,889	19,122,032	19,122,032	GENERAL
Other State Aid	375,889	352,264	375,000	375,000	OFF-HWY VEHICLE LICENSE FEES
Other State Aid	71,811	97,934	0	0	PRESCHOOL SERVICES
Other State Aid	4,631,627	4,358,898	4,285,000	4,285,000	SHERIFF'S SPECIAL PROJECTS
Other State Aid	1,769,893	858,128	847,697	847,697	TOBACCO TAX
Other State Aid	512,000	(274,004)	0	0	TRANSPORTATION
State Traffic Congestion	0	13,349,745	14,000,000	14,000,000	TRANSPORTATION
Medi-Cal - Inpatient	22,121,580	37,176,500	45,657,381	45,657,381	GENERAL
Medi-Cal - Outpatient	5,750,795	5,962,444	5,391,259	5,391,259	GENERAL
STC 924 Program	852,830	883,795	737,500	737,500	GENERAL
SB 90 Mandated Cost Reimbursement	392	0	0	0	CSA - DS
SB 90 Mandated Cost Reimbursement	7,415	0	0	0	EMPLOYEE BENEFITS AND SERVICES
SB 90 Mandated Cost Reimbursement	3,461,677	231,507	5,808,723	5,808,723	GENERAL
SB 90 Mandated Cost Reimbursement	244	0	0	0	J.E.S.D.
Homeowner's Tax Relief	6,028	6,470	0	0	CSA - DS
Assembly Bills and Senate Bills	1,047,589	1,220,959	1,195,000	1,195,000	GENERAL
State - Unrestricted Grants	1,213,054	1,289,439	1,493,774	1,493,774	AGING AND ADULT SERVICES
State - Unrestricted Grants	0	43,949	0	0	BIO-TERRORISM PREPAREDNESS
State - Unrestricted Grants	0	0	0	1,935,000	CAPITAL IMPROVEMENTS
State - Unrestricted Grants	0	407,221	850,000	850,000	COUNTY LIBRARY
State - Unrestricted Grants	0	0	2,910,000	2,910,000	D.A. SPECIAL PROJECTS
State - Unrestricted Grants	11,754	1,645,873	2,500,000	2,500,000	E.C.D.
State - Unrestricted Grants	36,809,811	44,739,245	47,537,305	26,589,432	GENERAL
State - Unrestricted Grants	0	225,812	0	0	HOSPITAL PREPAREDNESS
State - Unrestricted Grants	10,843,705	11,813,516	28,341,048	0	J.E.S.D.
State - Unrestricted Grants	978,573	1,649,866	1,715,533	1,715,533	PRESCHOOL SERVICES
State - Unrestricted Grants	0	0	0	1,712,114	PROPOSITION 40 PROJECTS
State - Unrestricted Grants	401,454	233,674	401,454	401,454	TOBACCO USE REDUCTION NOW
<b>Federal Aid:</b>					
Welfare Administration	150,318,036	157,951,727	147,310,962	147,310,962	GENERAL
Aid for Children	226,041,685	209,003,050	250,246,993	250,246,993	GENERAL
Aid for Day Care	2,953,928	71,313	0	0	GENERAL
Aid for Day Care	33,425,941	33,652,583	36,992,025	34,828,234	PRESCHOOL SERVICES
Health Administration	48,156,680	45,681,132	47,651,424	47,651,424	GENERAL
Medicare - Inpatient	(136,997)	0	0	0	GENERAL
Medicare - Outpatient	134,771	108,809	127,400	127,400	GENERAL
Federal - Capital Grants	0	0	4,630,866	0	CAPITAL IMPROVEMENTS
Federal - Capital Grants	38,089	14,402	5,352,205	5,352,205	COUNTY TRAIL SYSTEM
Federal - Capital Grants	0	0	2,200,000	2,200,000	SPECIAL TRANSPORTATION
Federal - Capital Grants	2,506,366	829,479	13,393,838	13,393,838	TRANSPORTATION
Federal - Grants	2,047,211	1,925,171	3,695,440	3,695,440	AGING AND ADULT SERVICES
Federal - Grants	0	0	0	2,427,097	BIO-TERRORISM PREPAREDNESS
Federal - Grants	0	0	0	10,802,490	BLOCK GRANT CARRYOVER
Federal - Grants	0	4,630,867	0	238,755	CAPITAL IMPROVEMENTS
Federal - Grants	0	0	1,440	1,440	COUNTY LIBRARY
Federal - Grants	0	0	521,405	521,405	COUNTY TRAIL SYSTEM
Federal - Grants	13,195,606	11,185,799	49,150,780	49,172,796	E.C.D.
Federal - Grants	17,922,913	45,673,694	45,719,014	73,125,145	GENERAL
Federal - Grants	171,693	19,824	0	16,232,669	J.E.S.D.
Federal - Grants	5,229,986	285,175	254,240	254,240	L.L.E.B.G.
Federal - Grants	866,956	57,084	0	0	SHERIFF'S SPECIAL PROJECTS
Federal - Grants	0	0	20,169,625	20,169,625	SPECIAL AVIATION
Aid for Disaster - FEMA	138,695	285,108	0	0	DISASTER RECOVERY FUND
Aid for Disaster - FEMA	933,573	539,948	0	0	GENERAL
Aid for Disaster - FEMA	0	7,693	0	0	J.E.S.D.
Aid for Disaster - FEMA	(3,893)	0	0	0	PARK MAINTENANCE/DEVELOPMENT
Aid for Disaster - FEMA	133,577	598,639	0	0	TRANSPORTATION
Aid for Disaster - FHER	1,829,762	557,989	300,000	300,000	TRANSPORTATION



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SOURCE CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
Forest Reserve Revenue	68,280	0	0	0	FEDERAL FOREST RESERVE
Forest Reserve Revenue	136,580	156,378	125,101	125,101	TRANSPORTATION
Grazing Fees	1,994	825	800	800	CALIFORNIA GRAZING FEES
Other In-Lieu Taxes	1,808,465	2,877,581	1,882,611	2,800,000	GENERAL
Other Gov Agencies - Fed Only	2,952,463	(2,598,493)	4,725,389	2,511,433	CAPITAL IMPROVEMENTS
Other Gov Agencies - Fed Only	303,225	289,284	294,700	294,700	COMMUTER SERVICES
Other Gov Agencies - Fed Only	42,940	1,562	0	0	COUNTY LIBRARY
Other Gov Agencies - Fed Only	133,963	0	0	0	COUNTY TRAIL SYSTEM
Other Gov Agencies - Fed Only	241,618	2,665,998	925,800	925,800	CSA - DS
Other Gov Agencies - Fed Only	16,154,542	16,541,918	14,950,915	11,428,800	GENERAL
Other Gov Agencies - Fed Only	1,161,415	0	0	0	PROPOSITION 12 PROJECTS
Other Gov Agencies - Fed Only	52,361	0	1,712,114	0	PROPOSITION 40 PROJECTS
Other Gov Agencies - Fed Only	267,005	10,599	0	0	TRANSPORTATION
Other Federal Aid	265,595	776,282	10,802,480	0	BLOCK GRANT CARRYOVER
Other Federal Aid	0	0	0	197,703	CAPITAL IMPROVEMENTS
Other Federal Aid	115,874	0	0	0	E. C. D.
Other Federal Aid	41,830,704	13,649,366	5,051,313	5,051,313	GENERAL
Other Federal Aid	1,028,389	0	500,000	500,000	L.L.E.B.G.
Other Federal Aid	1,962,496	1,965,718	950,000	950,000	SHERIFF'S SPECIAL PROJECTS
Other Federal Aid	4,798,367	22,802	0	0	SPECIAL AVIATION
Other Federal Aid	352,686	0	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Other Federal Aid	74,495	0	1,974,645	1,974,645	TRANSPORTATION
ARRA/Federal Direct	0	0	0	2,163,791	PRESCHOOL SERVICES
ARRA/Pass-Through	0	0	0	543,536	GENERAL
ARRA/Pass-Through	0	1,819,576	0	12,217,379	J.E.S.D.
<b>Other Governmental Aid:</b>					
Aid From Other Governmental Agencies	99,642	524,882	0	0	CAPITAL IMPROVEMENTS
Aid From Other Governmental Agencies	283,061	342,118	356,876	356,876	JUVENILE JUSTICE GRANT PROGRAM
Aid From Other Governmental Agencies	0	105,165	0	0	PRESCHOOL SERVICES
Aid From Other Governmental Agencies	3,008,994	3,110,250	4,191,987	4,191,987	SHERIFF'S SPECIAL PROJECTS
Prop 1B Highway Safety	20,301,972	4,415,886	0	0	TRANSPORTATION
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<b>1,305,174,055</b>	<b>1,320,326,622</b>	<b>1,460,568,034</b>	<b>1,444,776,232</b>	
<b>CHARGES FOR CURRENT SERVICES</b>					
Agricultural Services	(217,461)	(756,622)	3,202,193	3,202,193	GENERAL
Weed Abatement Contracts	54,858	22,500	167,000	167,000	GENERAL
SB 813 Implementation Cost	7,485,443	3,719,825	6,800,000	5,792,611	GENERAL
Assessment and Tax Collection Fees	3,404,206	3,543,350	3,059,361	3,059,361	GENERAL
Tax Sale Fees	193,344	124,150	155,000	155,000	GENERAL
Reimbursement Fee-Tax Deeded Property	621,454	462,216	570,000	570,000	GENERAL
Exclusion Fees	142,092	101,097	110,000	110,000	GENERAL
Auditing Fees	362,186	616,448	263,616	263,616	GENERAL
Accounting Services	4,869,628	6,537,154	3,803,833	3,803,833	GENERAL
Electronic Monitoring	64,623	1,959	0	0	GENERAL
Change of Plea	74,411	70,325	70,000	70,000	GENERAL
Probation Diversion Fees	35,658	31,284	35,000	35,000	GENERAL
Sealing of Records	9,605	10,267	8,500	8,500	GENERAL
Institutional Care and Services	3,099,930	3,552,841	4,457,034	4,457,034	GENERAL
Adult Supervision Fees	671,674	836,798	575,000	575,000	GENERAL
Civil Process Service	1,472,386	1,779,137	1,750,000	1,750,000	GENERAL
Registration Fees	589,673	736,159	790,000	790,000	GENERAL
Registration Fees	15,074	37,437	25,000	25,000	REGISTRATION FEE PROJECTS
Jury Fees	60	0	0	0	GENERAL
Court Fees - Civil	597,163	693,785	550,000	550,000	ALTERNATE DISPUTE RESOLUTION
Court Fees - Civil	2,581,287	2,516,403	3,500,000	3,500,000	CENTRAL COURTHOUSE - SURCHARGE
Court Fees	11,919,538	11,213,824	12,000,000	12,000,000	GENERAL
Court Installment Fees	75,886	47,831	44,000	44,000	GENERAL
Reimbursement For Welfare Child Support	2,015,414	1,440,830	1,578,798	1,578,798	GENERAL
Health Fees	1,294,823	1,208,090	1,670,095	1,670,095	GENERAL
Health Service Fees	27,503,719	35,760,688	53,694,939	53,694,939	GENERAL
Vitals and Health Statistic Fees	169,227	156,222	147,311	147,311	MICROGRAPHICS FEES
Private Pay - Inpatient	127,731	119,193	132,500	132,500	GENERAL
Private Pay - Outpatient	425,851	388,449	319,900	319,900	GENERAL
California Childrens Services	4,757	200	0	0	GENERAL
Coroner's Removal Fees	0	267	0	0	DA SPECIAL PROJECTS
Coroner's Removal Fees	219,595	212,723	200,000	200,000	GENERAL
Coroner's Report Fees	29,610	29,399	35,557	35,557	GENERAL
Mental Health Services	120,816	179,252	242,061	242,061	DRIVING UNDER THE INFLUENCE
Mental Health Services	223,976	277,425	265,800	265,800	GENERAL
Mental Health Services	0	83,063	312,192	312,192	PRESCHOOL SERVICES
Humane Services	392,508	1,685,063	1,417,238	1,417,238	GENERAL
Telephone & Telegraph	163,776	92,538	130,240	130,240	GENERAL
Educational Services	444,106	463,296	455,000	455,000	GENERAL
Election Services	3,028,749	2,894,875	2,634,000	2,634,000	GENERAL
Estate Fees	352,722	272,289	289,000	289,000	GENERAL
Legal Services	5,084,711	5,725,854	6,278,225	6,278,225	GENERAL
Legal Services - Justice Courts	266,563	457,405	291,217	291,217	GENERAL
SB 2557 Booking Fees-Receipts	473,171	(399)	0	0	GENERAL
Law Enforcement Services	122,631,993	129,687,330	131,715,872	131,715,872	GENERAL
Law Enforcement Services	3,368,958	2,655,802	3,360,000	3,360,000	SHERIFF'S SPECIAL PROJECTS
Library Services	1,100,206	1,239,804	1,300,000	1,291,909	COUNTY LIBRARY
Substance Abuse Test Fee	230	251	150	150	GENERAL
Park and Recreation Fees	162,201	127,499	135,000	135,000	CALICO MARKETING SERVICES
Park and Recreation Fees	5,818,040	6,043,699	6,443,186	6,443,186	GENERAL
Park and Recreation Fees	395,456	364,930	330,000	330,000	PARK MAINTENANCE/DEVELOPMENT
Museum Admission Fees	188,786	185,063	240,000	240,000	GENERAL
Personnel Services	312,010	275,400	275,400	275,400	GENERAL
Credit Card Service Fees	32,772	38,340	33,000	33,000	GENERAL
Collection Fees	4,534,395	4,292,978	4,873,022	4,873,022	GENERAL



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 5COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2010

SOURCE CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2008 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
Vital Records	788,905	763,516	711,526	711,526	GENERAL
Sale of Public Information	322,308	287,118	250,000	250,000	GENERAL
County Clerk	806,890	884,600	775,818	775,818	GENERAL
Recording Fees	6,917,527	5,485,980	5,321,391	5,321,391	GENERAL
Recording Fees	0	3	0	0	MICROGRAPHICS
Recording Fees	148,477	128,428	140,000	140,000	VITAL STATISTICS STATE FEES
Micrographics Fees	3,332,286	2,441,013	2,090,730	2,090,730	MICROGRAPHICS
Electronic Recording	539,823	473,601	399,000	399,000	MICROGRAPHICS
ACR Records Revenue	539,821	473,603	434,860	434,860	MICROGRAPHICS
Redaction Fee	210,054	493,147	436,465	436,465	MICROGRAPHICS
Adult Investigations Fees	272,590	278,324	250,000	250,000	GENERAL
Facilities Development Fees	1,890,464	608,412	578,242	578,242	SPECIAL TRANSPORTATION
Planning Services	3,456,760	3,819,632	3,588,218	3,588,218	GENERAL
Planning Services	15,045	4,671	15,000	15,000	TRANSPORTATION
Land Development Engineering Svcs	3,468,425	3,429,260	4,467,402	4,467,402	GENERAL
Land Development Engineering Svcs	299,497	177,865	350,000	350,000	TRANSPORTATION
EIR Consultant Fees	165,908	(1,069)	1,785,071	1,785,071	GENERAL
Developers Buy-in Fee	258,473	244,394	150,000	150,000	TRANSPORTATION
Security Bond Management Fees	0	84,985	0	0	GENERAL
Security Bond Management Fees	4,565	8,238	20,000	20,000	TRANSPORTATION
Permit and Inspection Fees	158,576	76,554	300,000	300,000	TRANSPORTATION
Road and Street Services	19,081	20,220	10,000	10,000	TRANSPORTATION
Sanitation Services	1,179,474	1,232,735	1,000,000	1,000,000	GENERAL
Fuel Flowage	88,401	106,282	104,700	104,700	GENERAL
Fuel Flowage	30,466	0	0	0	SPECIAL AVIATION
Landing Fees	4,062	7,194	6,400	6,400	GENERAL
Landing Fees	5,780	224	0	0	SPECIAL AVIATION
Subrogation For Departments	140,123	132,461	100	100	GENERAL
Subrogation For Departments	1,040	0	0	0	PRESCHOOL SERVICES
Subrogation For Departments	523,445	960,525	0	0	SPECIAL AVIATION
Subrogation For Departments	400	52,220	0	0	TRANSPORTATION
Claim Cost Recoveries	0	1,414	0	0	TRANSPORTATION
Reimbursement for Indirect Costs	25,086,312	27,690,568	28,797,263	28,797,263	GENERAL
Other Services	2,046,858	33,337	0	0	CAPITAL IMPROVEMENTS
Other Services	193,145	264,932	316,410	316,410	COMMUTER SERVICES
Other Services	(84,037)	(188,268)	0	0	CSA - DS
Other Services	893,193	739,341	900,000	900,000	DA SPECIAL PROJECTS
Other Services	134,260	0	0	0	DISASTER RECOVERY FUND
Other Services	545,473	490,153	475,448	275,448	DOMESTIC VIOLENCE/CHILD ABUSE
Other Services	646,881	2,746,041	3,095,668	3,095,668	EMPLOYEE BENEFITS AND SERVICES
Other Services	23,788,311	25,181,323	28,307,391	28,082,381	GENERAL
Other Services	50,763	22,506	146,000	146,000	SHERIFF'S SPECIAL PROJECTS
Other Services	942	0	0	0	SPECIAL AVIATION
Other Services	1,439,579	1,450,100	2,598,313	2,598,313	SPECIAL TRANSPORTATION
Other Services	64,930	65,930	40,000	40,000	SURVEY MONUMENT PRESERVATION
Other Services	2,004,308	823,813	4,176,949	4,176,949	TRANSPORTATION
ISD Direct Labor Services	4,039,494	4,623,421	5,247,714	5,247,714	GENERAL
Central Stores Sales	17	0	0	0	GENERAL
Operating Revenue From Outside Agencies	0	1,528	0	0	GENERAL
Operating Revenue From Outside Agencies	317,810	0	97,140	97,140	SAN BERNARDINO VLY ENTERPRISE ZONE
Adoption Fees	85,604	66,152	90,000	90,000	GENERAL
Map Automation Fees	26,518	19,933	21,000	21,000	GENERAL
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>305,898,443</b>	<b>318,780,447</b>	<b>358,230,459</b>	<b>356,789,979</b>	
<b>OTHER REVENUE</b>					
Assessor Revenue/Municipal Court Suspense	72,062	32,505	36,000	36,000	GENERAL
PIMS Access Fee	69,797	52,805	46,000	46,000	GENERAL
Revenue Applicable to Prior Years	7,262	1,053,017	(200,000)	(200,000)	GENERAL
Revenue Applicable to Prior Years	21,539	5,246	0	0	PRESCHOOL SERVICES
State Disability Tax	0	(10)	0	0	GENERAL
Taxable Sales to the Public	121,091	130,749	88,000	88,000	GENERAL
Taxable Sales to the Public	0	198	0	0	PARK MAINTENANCE/DEVELOPMENT
Taxable Sales to the Public	1,412	2,907	0	0	SPECIAL TRANSPORTATION
Taxable Sales to the Public	21,375	9,006	20,000	20,000	TRANSPORTATION
Other Sales	5,702	8,241	5,500	5,500	CALICO MARKETING SERVICES
Other Sales	239,547	169,324	132,534	132,534	GENERAL
Other Sales	10	0	0	0	SPECIAL TRANSPORTATION
Other Sales	9,181	6,700	3,191,500	3,191,500	TRANSPORTATION
Cash Contributions	20	10	0	0	GENERAL
Contributions and Donations	30,404	33,554	42,000	42,000	GENERAL
Contributions and Donations	6,285	21,023	0	0	PRESCHOOL SERVICES
Litigation Settlement	2,203,235	19,997	0	0	GENERAL
Evidence and Seizures	263,643	157,766	100,000	100,000	SHERIFF'S SPECIAL PROJECTS
Other Revenues	218	180	500	500	AGING AND ADULT SERVICES
Other Revenues	3,901	0	0	0	ARCHSTONE FOUNDATION GRANT
Other Revenues	308,256	252,527	260,000	260,000	CALICO MARKETING SERVICES
Other Revenues	4,685,405	918,174	0	0	CAPITAL IMPROVEMENTS
Other Revenues	0	116	0	0	CHINO AGRICULTURE PRESERVE
Other Revenues	1,805,520	517,082	406,000	406,000	COUNTY LIBRARY
Other Revenues	82,890	80,043	0	0	COUNTY TRAIL SYSTEM
Other Revenues	940	2,800	0	0	COURT ALCOHOL & DRUG PROGRAM
Other Revenues	(10,631,796)	(13,902,803)	0	0	CSA - DS
Other Revenues	0	308	0	0	DA SPECIAL PROJECTS
Other Revenues	0	0	100,000	100,000	DOMESTIC VIOLENCE AB 2405
Other Revenues	3,601,132	3,333,891	3,109,856	3,109,856	E. C. D.
Other Revenues	1,581,589	(23,867)	100,000	100,000	EMPLOYEE BENEFITS AND SERVICES
Other Revenues	11,808,584	16,459,193	16,543,892	16,270,889	GENERAL
Other Revenues	0	0	170,000	340,000	GLEN HELEN PAVILION
Other Revenues	97,169	260,662	109,000	0	J.E.S.D.
Other Revenues	(5,460)	25	0	0	JUVENILE JUSTICE GRANT PROGRAM



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 5COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2010

SOURCE CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
Other Revenues	426,246	411,472	463,491	463,491	MARRIAGE LICENSE FEE PROGRAM
Other Revenues	0	75,000	0	0	MICROGRAPHICS
Other Revenues	0	50,300	0	0	MUSEUM SPECIAL PROJECTS
Other Revenues	(105,141)	25,326	0	0	PARK MAINTENANCE/DEVELOPMENT
Other Revenues	75,000	25,000	25,000	25,000	PAVILION IMPROVEMENTS
Other Revenues	205,844	0	0	0	PEDIATRIC TRAUMA
Other Revenues	343,895	155,320	0	0	PRESCHOOL SERVICES
Other Revenues	100,000	0	0	0	REGIONAL PARKS PROP 40 PROJECT
Other Revenues	970	(4,210)	0	0	SAN BERNARDINO VLY ENTERPRISE ZONE
Other Revenues	0	3,252	0	0	SB 163 WRAPAROUND REINVESTMENT
Other Revenues	3,181,683	4,366,642	1,956,740	1,956,740	SHERIFF'S SPECIAL PROJECTS
Other Revenues	870	4,762	0	0	SPECIAL AVIATION
Other Revenues	23	758,085	0	0	SPECIAL TRANSPORTATION
Other Revenues	(352,666)	0	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Other Revenues	18,897,398	20,765,284	18,000,000	18,000,000	TOBACCO SETTLEMENT
Other Revenues	288	492	0	0	TOBACCO TAX
Other Revenues	104,574	(800,157)	400,000	400,000	TRANSPORTATION
Other Revenues	4,648	5,503	0	0	VITAL STATISTICS STATE FEES
<b>TOTAL OTHER REVENUE</b>	<b>39,294,553</b>	<b>35,644,041</b>	<b>45,106,013</b>	<b>44,894,010</b>	
<b>OTHER FINANCING SOURCES</b>					
Operating Transfers In	483,379	861,002	809,877	809,877	AGING AND ADULT SERVICES
Operating Transfers In	(133,373)	7,342	0	0	BIO-TERRORISM PREPAREDNESS
Operating Transfers In	50,850,441	134,746,049	84,534,081	35,731,538	CAPITAL IMPROVEMENTS
Operating Transfers In	12,582	0	0	0	COUNTY TRAIL SYSTEM
Operating Transfers In	1,532,630	1,415,110	1,700,000	1,700,000	COURTHOUSE FACILITIES - EXCESS
Operating Transfers In	3,971,067	4,047,181	4,199,654	4,199,654	CSA - DS
Operating Transfers In	0	3,085	0	0	DOMESTIC VIOLENCE/CHILD ABUSE
Operating Transfers In	68,114,523	96,554,893	144,271,291	145,972,457	GENERAL
Operating Transfers In	44,116	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Operating Transfers In	1,200,025	961,850	761,850	761,850	COUNTY LIBRARY
Operating Transfers In	0	0	800,000	800,000	MICROGRAPHICS
Operating Transfers In	128,689	0	0	0	PARK MAINTENANCE/DEVELOPMENT
Operating Transfers In	2,139,938	0	0	0	PROPERTY ASSESSMENT EDUCATION
Operating Transfers In	0	565,495	1,150,000	1,182,182	SB 163 WRAPAROUND REINVESTMENT
Operating Transfers In	0	0	248,000	248,000	SHERIFF'S SPECIAL PROJECTS
Operating Transfers In	1,027,879	706,500	497,558	663,450	SPECIAL AVIATION
Operating Transfers In	547,500	374,935	0	0	TRANSPORTATION
Operating Transfers In	0	0	0	0	UNIFIED PROPERTY SYSTEM
Sale of Fixed Assets	364,693	550,677	350,000	350,000	GENERAL
Sale of Fixed Assets	0	7,000	0	0	MICROGRAPHICS
Sale of Fixed Assets	4,740	9,628	0	0	PRESCHOOL SERVICES
Sale of Fixed Assets	410,000	0	0	0	SHERIFF'S SPECIAL PROJECTS
Sale of Fixed Assets	338,973	475,408	105,000	105,000	TRANSPORTATION
Long-term Debt Proceeds	0	21,309	10,096,711	0	CAPITAL IMPROVEMENTS
Long-term Debt Proceeds	0	4,285	0	0	CSA - DS
Residual Equity Transfers In	0	(26,269)	0	0	DA SPECIAL PROJECTS
Residual Equity Transfers In	0	12,975	0	0	GENERAL
Residual Equity Transfers In	0	(6,858)	0	0	MICROGRAPHICS
Residual Equity Transfers In	0	159,520	0	0	TRANSPORTATION
Residual Equity Transfers Out	0	(6,425)	0	0	CSA - DS
Residual Equity Transfers Out	0	(6,077,889)	0	0	GENERAL
Residual Equity Transfers Out	0	8,858	0	0	MICROGRAPHICS
Residual Equity Transfers Out	0	(159,520)	0	0	SPECIAL TRANSPORTATION
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>129,035,603</b>	<b>235,014,139</b>	<b>249,522,922</b>	<b>192,522,008</b>	
<b>TOTAL FINANCING SOURCES</b>	<b>2,581,385,207</b>	<b>2,679,834,401</b>	<b>2,831,715,320</b>	<b>2,757,803,753</b>	



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 6COUNTY OF SAN BERNARDINO  
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION  
FOR FISCAL YEAR 2010

Description	Apportionment from Countywide Tax Rate	Voter Approved Debt		Total
		Rate	Amount	
Current Secured Property Taxes				
General Fund	171,726,212	0	0	171,726,212
County Library	10,032,280	0	0	10,032,280
Grand Total	181,758,492	0	0	181,758,492
Current Unsecured Property Taxes				
General Fund	10,643,952	0	0	10,643,952
County Library	639,348	0	0	639,348
Grand Total	11,283,300	0	0	11,283,300

## COUNTYWIDE TAX BASE (In Thousands)

	SECURED ROLL			Unsecured Roll	Total Secured and Unsecured
	Locally Assessed	State Assessed	Total Secured		
Land	55,300,211	616,659	55,916,870	0	55,916,870
Improvements	119,838,669	3,757,607	123,596,276	4,879,973	128,476,249
Personal Property	449,573	985,803	1,435,376	5,696,840	7,132,216
Total Gross Assessed Valuation	175,588,453	5,360,069	180,948,522	10,576,813	191,525,335
Less Exemptions:					
Homeowners	1,831,986	0	1,831,986	0	1,831,986
Other	3,791,891	0	3,791,891	542,853	4,334,744
Total Net Assessed Valuation	169,964,576	5,360,069	175,324,645	10,033,960	185,358,605
Less Allowance for:					
Delinquencies: 4%, 0%, 4%	6,798,583	0	6,798,583	401,358	7,199,941
Identify: Redevelopment Increments	50,875,894	1,100,615	51,976,509	4,711,908	56,688,417
Adjusted Valuation for Estimated Tax Revenue Computation	112,290,099	4,259,454	116,549,553	4,920,694	121,470,247



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 7COUNTY OF SAN BERNARDINO  
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b>SUMMARIZATION BY FUNCTION:</b>				
General	316,841,701	404,368,786	478,665,208	517,935,378
Public Protection	779,086,962	787,795,434	823,035,111	824,684,069
Public Ways and Facilities	86,344,311	70,827,040	123,919,515	122,521,351
Health and Sanitation	426,297,469	494,619,445	564,066,522	564,945,354
Public Assistance	883,053,881	895,007,357	1,068,186,465	1,071,613,773
Education	21,769,517	21,706,983	21,781,391	21,400,923
Recreation and Cultural Services	19,003,925	17,392,245	26,453,537	26,608,746
Total Specific Financing Uses	2,532,397,766	2,691,717,291	3,106,107,749	3,149,709,594
Appropriation for Contingencies	1,988	0	199,591,536	195,696,190
Subtotal - Estimated Financing Uses	2,532,399,754	2,691,717,291	3,305,699,285	3,345,405,784
Provisions for Reserves & Designations	0	0	2,000,000	2,000,000
TOTAL FINANCING REQUIREMENTS	2,532,399,754	2,691,717,291	3,307,699,285	3,347,405,784
<b>SUMMARIZATION BY FUND:</b>				
General Fund	2,133,456,177	2,262,993,781	2,371,087,021	2,399,256,806
Restricted General Fund	38,381,085	40,947,481	89,080,969	88,321,225
Transportation	72,317,628	61,224,657	89,071,279	82,090,507
County Library	19,386,051	18,340,745	17,456,347	17,075,879
Economic and Community Development	15,422,595	16,007,184	73,405,284	74,429,154
Aging and Adult Services	3,777,663	3,902,644	7,382,137	7,436,914
Job and Employment Services	11,199,044	14,397,091	28,860,792	28,726,410
AB 75 Tobacco Tax Program	2,027,409	322,521	1,027,711	1,733,080
Special Aviation	3,066,235	2,866,472	27,956,080	28,909,677
Local Law Enforcement Block Grant	2,905,605	1,413,011	8,444,253	8,323,481
Sheriff's Special Projects	14,141,025	14,056,490	27,831,330	29,947,243
Special Transportation	11,028,853	6,619,119	43,113,726	44,674,428
Preschool Services Department	39,473,841	40,661,107	43,531,924	44,082,567
Micrographics Fees	7,054,011	6,815,058	16,110,214	17,069,954
Capital Improvements	44,488,006	64,954,098	160,971,332	176,867,606
DA Special Projects	7,319,094	7,448,650	8,447,832	8,625,172
Probation Asset Forfeiture	1,559	1,554	73,452	73,957
Property Assessment Education	2,466,257	0	0	0
Mental Health Services Act	20,707,217	50,951,740	118,263,655	104,896,234
Substance Abuse and Crime Prevention	5,333,256	3,892,891	4,228,142	4,454,143
General Plan Update	(25,134)	0	0	89,472
Proposition 12 Projects	834,131	0	0	0
Proposition 40 Projects	796,625	474,167	1,648,864	1,662,902
Museum Special Projects	167,186	327,936	68,313	14,152
Mental Health Patient Fund	0	0	0	13
Archstone Foundation Grant	34,147	4,645	0	0
Registration Fee Projects	0	0	126,018	128,057
Bio-Terrorism Preparedness	2,853,631	3,436,376	2,981,710	3,095,535
Courthouse Facilities - Excess 25%	3,500,000	0	7,043,203	7,054,154
Central Courthouse - Surcharge	15,488,724	2,986,778	3,997,132	3,502,521
Tobacco Settlement Agreement	15,000,000	32,084,079	23,056,356	21,230,071
Tobacco Use Reduction Now	344,379	379,773	481,194	422,480
County Trail System	736,054	25,916	6,458,266	6,513,455
Survey Monument Preservation	264,393	126,219	94,456	202,594
County Fish and Game	8,200	9,646	34,733	35,968



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 7COUNTY OF SAN BERNARDINO  
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
Off-Highway Vehicle License Fees	41,947	187,350	1,329,261	1,392,500
California Grazing Fees	0	0	137,405	137,405
Vital Statistics State Fees	86,302	83,967	720,307	726,967
Driving Under the Influence	161,943	157,214	426,825	458,444
Commuter Services	536,754	595,141	1,255,119	1,268,168
Employee Benefits and Services	2,514,677	2,866,845	3,901,055	4,309,148
Block Grant Carryover	2,500,000	1,500,000	13,272,117	14,317,646
Court Alcohol and Drug Program	407,000	407,000	1,229,345	1,248,299
Domestic Violence/Child Abuse	455,245	547,432	769,002	1,551,873
Marriage License Fee Program	475,623	499,141	463,491	692,671
Redemption Maintenance	0	0	182,184	182,184
Performance Based Fines	0	514,626	0	2,304
Alternate Dispute Resolution Program	644,742	600,000	777,554	790,289
Federal Forest Reserve	67,000	12,622	0	0
Disaster Recovery Fund	404,570	0	125,842	434,362
Glen Helen Pavilion	1,348,972	1,669,753	1,971,351	1,966,628
Pavilion Improvements	0	(25,000)	412,276	411,505
Chino Agriculture Preserve	209,745	134,350	9,220,431	9,308,673
Juvenile Justice Grant Program	6,812,230	5,249,825	5,616,402	6,561,401
SB 163 Wraparound Reinvestment	0	10,609	1,743,500	1,743,500
Domestic Violence AB 2405	0	0	100,000	100,000
Vector Control Assessments	1,641,384	1,886,560	3,512,166	3,582,526
County Redevelopment Agency	18,906,046	15,409,733	76,411,612	83,427,297
Park Maintenance/Development	384,208	152,923	998,959	1,102,134
Calico Marketing Services	517,404	456,053	548,358	527,581
San Bernardino Valley Enterprise Zone	35,230	182,798	240,998	212,609
Pediatric Trauma	0	534,311	0	2,190
Hospital Preparedness	293,786	412,210	0	1,669
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>2,532,399,754</b>	<b>2,691,717,291</b>	<b>3,307,699,285</b>	<b>3,347,405,784</b>





STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY FINANCING REQUIREMENTS  
FOR FISCAL YEAR 2010

DESCRIPTION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
Total Specific Financing Uses	2,532,397,766	2,691,717,291	3,106,107,749	3,149,709,594
<b><u>APPROPRIATION FOR CONTINGENCIES:</u></b>				
General Fund	0	0	39,236,268	49,334,057
Restricted General Fund	0	0	49,127,354	48,367,610
Special Aviation	0	0	1,882,804	2,895,951
Transportation	0	0	6,500,000	2,328,181
Economic and Community Development	0	0	7,475,000	7,475,000
Aging and Adult Services	0	0	1,352,546	1,352,546
Sheriff Special Projects	0	0	6,015,788	8,060,731
Special Transportation	0	0	5,201,519	5,351,432
Micrographics Fees	0	0	4,537,091	5,496,831
Job and Employment Services	0	0	2,404,276	2,269,894
Local Law Enforcement Block Grant	1,988	0	3,873,208	3,765,063
DA Special Projects	0	0	1,270,071	1,447,411
Mental Health Services Act	0	0	40,856,092	27,488,671
State Bio-Terrorism	0	0	313,074	426,899
Tobacco Settlement Agreement	0	0	8,056,356	6,230,071
Vital Statistics State Fees	0	0	446,960	453,620
Driving Under the Influence	0	0	248,635	280,254
Commuter Services	0	0	634,051	647,100
Employee Benefits and Services	0	0	495,116	903,209
Block Grant Carryover	0	0	2,469,627	3,515,156
Court Alcohol and Drug Program	0	0	788,102	807,056
Chino Agriculture Preserve	0	0	8,574,378	8,662,620
Vector Control Program	0	0	1,213,998	1,284,358
County Redevelopment Agency	0	0	6,619,222	6,852,469
Total Appropriation for Contingencies	1,988	0	199,591,536	195,696,190
<b>Subtotal - Total Estimated Financing Uses</b>	<b>2,532,399,754</b>	<b>2,691,717,291</b>	<b>3,305,699,285</b>	<b>3,345,405,784</b>
<b><u>PROVISIONS FOR RESERVES/DESIGNATIONS:</u></b>				
General Fund	0	0	2,000,000	2,000,000
Total Provisions for Reserves/Designations	0	0	2,000,000	2,000,000
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>2,532,399,754</b>	<b>2,691,717,291</b>	<b>3,307,699,285</b>	<b>3,347,405,784</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2010

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b>GENERAL FUNCTION</b>				
<u>Legislative and Administrative:</u>				
Board of Supervisors	6,663,873	7,673,739	7,519,518	7,570,572
County Administrative Office	4,650,909	7,549,046	6,317,628	6,317,628
Clerk of the Board	1,426,540	1,453,489	2,159,109	2,174,328
Priority Policy Needs	3,953,892	2,839,251	3,750,000	6,519,645
Jail Expansion	350,000	0	0	0
Board Elective Funding	4,528,507	2,149,966	0	9,605,250
Franchise Administration	199,816	0	0	0
Legislation	800,605	832,509	0	0
Litigation	629,128	3,800,555	388,681	596,807
Total Legislative and Administrative	23,203,270	26,298,554	20,134,936	32,784,230
<u>Finance:</u>				
Auditor/Controller-Recorder	16,576,283	17,282,965	17,108,441	17,108,441
Assessor	19,156,851	18,929,482	16,300,912	16,738,364
Financial Administration	48,892,684	132,529,865	34,308,130	36,300,675
Purchasing	1,299,649	1,454,438	1,443,974	1,443,974
Treasurer-Tax Collector	19,070,687	18,409,168	21,429,022	21,429,022
Property Assessment Education	2,466,257	0	0	0
Redemption Maintenance	0	0	182,184	182,184
Total Finance	107,462,412	188,605,919	90,772,663	93,202,660
<u>Counsel:</u>				
County Counsel	8,731,032	10,514,706	10,222,650	10,222,650
<u>Personnel:</u>				
Human Resources	6,853,992	7,173,295	6,105,255	6,105,255
Center for Employee Health and Wellness	821,164	697,822	999,134	999,134
Unemployment Insurance	2,491,685	2,960,186	4,000,500	4,000,500
Total Personnel	10,166,841	10,831,303	11,104,889	11,104,889
<u>Elections:</u>				
Registrar of Voters	11,812,269	9,580,422	7,934,942	7,934,942
<u>Property Management:</u>				
Architecture and Engineering	507,156	583,661	538,494	538,494
Facilities Management	13,436,968	13,523,939	12,420,157	12,445,930
Joint Powers Leases	18,675,497	20,233,690	21,203,394	23,033,394
Rents	120,481	353,074	429,355	429,355



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2010

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b>GENERAL FUNCTION (Continued)</b>				
Real Estate Services	2,742,543	2,214,560	2,047,134	2,047,134
Utilities	16,645,883	17,665,034	18,895,726	18,895,726
Total Property Management	52,128,527	54,573,957	55,534,260	57,390,033
<b>Plant Acquisition:</b>				
Capital Improvements Fund	44,488,006	64,954,098	160,971,332	176,867,606
Special Aviation - State	3,066,235	2,866,472	26,073,276	26,013,726
Courthouse Facility - Excess 25%	3,500,000	0	7,043,203	7,054,154
Courthouse Seismic Surcharge	15,488,724	2,986,778	3,997,132	3,502,521
Total Plant Acquisition	66,542,965	70,807,348	198,084,943	213,438,007
<b>Other General:</b>				
Public and Support Services Group	1,940,600	1,949,023	0	0
Application Development	15,947,739	15,797,823	15,083,535	15,283,139
Victor Valley RDA	84,136	76,652	3,331,773	4,714,622
Speedway RDA	18,063,598	14,801,217	58,141,552	63,403,665
Cedar Glen RDA	698,779	461,175	8,206,297	8,282,061
Mission Boulevard RDA	9,984	70,689	112,768	174,480
Bloomington RDA	17,535	0	0	0
Muscoy RDA	32,013	0	0	0
Total Other General	36,794,385	33,156,578	84,875,925	91,857,967
<b>TOTAL GENERAL FUNCTION</b>	<b>316,841,701</b>	<b>404,368,786</b>	<b>478,665,208</b>	<b>517,935,378</b>
<b>PUBLIC PROTECTION FUNCTION</b>				
<b>Judicial:</b>				
Court Facilities Payments	869,334	1,102,462	2,779,442	2,779,442
Courts Property Management	293,515	908,813	2,375,357	2,375,357
Court Facilities/Judicial Benefits	1,390,836	1,806,668	1,887,583	1,887,583
District Attorney	60,597,678	69,339,840	66,750,784	68,091,652
Child Support Services	40,427,026	40,755,187	39,351,268	39,351,268
Child Abduction and Recovery	877,985	0	0	0
Drug Court Programs	57,345	93,528	182,226	182,226
Grand Jury	331,407	347,079	390,660	390,660
Indigent Defense Program	9,090,092	9,169,508	9,409,431	9,411,470
Law and Justice Group Administration	232,503	236,633	235,029	235,029
Public Defender	32,693,177	34,600,553	34,602,546	35,598,529
Court-Ordered Placements	2,050,665	1,626,324	2,528,834	2,528,834
Trial Court Funding - Maintenance of Effort	31,579,590	30,856,460	35,036,490	35,036,490
District Attorney - Real Estate Fraud	1,558,896	1,670,401	1,616,181	1,616,181
District Attorney - Auto Insurance Fraud	914,774	741,101	756,927	756,927



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2010

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b><u>PUBLIC PROTECTION FUNCTION (Continued)</u></b>				
District Attorney - Worker's Comp. Ins. Fraud	2,048,801	1,981,825	2,132,667	2,132,667
Drug Forfeiture/Hazardous Waste Awards	2,796,623	3,055,323	2,671,986	2,671,986
Marriage License Fee Program	475,623	499,141	463,491	692,671
Local Law Enforcement Block Grant	2,903,617	1,413,011	4,571,045	4,558,418
Alternate Dispute Resolution	644,742	600,000	777,554	790,289
Domestic Violence and Child Abuse	0	0	100,000	100,000
Probation Asset Forfeiture - 15%	0	0	14,867	14,887
Asset Forfeiture - Probation	1,559	1,554	58,585	59,070
Total Judicial	191,835,789	200,605,410	208,692,953	211,261,636
<b><u>Police Protection:</u></b>				
Sheriff-Coroner	410,438,182	412,522,583	421,394,903	418,934,998
Sheriff's Special Projects	14,141,025	14,056,490	21,815,542	21,886,512
Total Police Protection	424,579,207	426,579,073	443,210,445	440,821,510
<b><u>Detention and Correction:</u></b>				
Probation	112,177,743	111,216,299	115,552,672	115,552,672
Juvenile Justice Grant Program	6,812,230	5,249,825	5,616,402	6,561,401
Total Detention and Correction	118,989,973	116,466,124	121,169,074	122,114,073
<b><u>Protective Inspection:</u></b>				
Agriculture, Weights and Measures	6,058,885	6,215,702	6,334,081	6,334,081
Fire Hazard Abatement	2,745,579	2,625,459	2,888,411	2,888,411
Total Protective Inspection	8,804,464	8,841,161	9,222,492	9,222,492
<b><u>Other Protection:</u></b>				
Land Use Services - Advance Planning	2,848,181	3,483,346	3,929,714	3,929,714
Land Use Services - Building and Safety	8,565,708	7,771,614	8,390,773	8,390,773
Land Use Services - Code Enforcement	4,700,860	4,724,573	4,418,196	4,440,405
Land Use Services - Current Planning	3,123,423	3,228,126	3,165,256	3,165,256
Local Agency Formation Commission	338,215	350,000	350,000	344,637
Land Use Services - Administration	703	440,662	0	0
Public Guardian - Conservator	881,684	1,087,210	1,097,924	1,097,924
Public Works - Surveyor	3,792,086	3,818,214	4,754,089	4,754,089
General Plan Update	(25,134)	0	0	89,472
Bio-Terrorism Preparedness	2,853,631	3,436,376	2,668,636	2,668,636
Survey Monument Preservation	264,393	126,219	94,456	202,594
Fish and Game Commission	8,200	9,646	34,733	35,968
California Grazing	0	0	137,405	137,405
Micrographics Fees	7,054,011	6,815,058	11,573,123	11,573,123



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2010

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b><u>PUBLIC PROTECTION FUNCTION (Continued)</u></b>				
Federal Forest Reserve	67,000	12,622	0	0
Disaster Recovery Fund	404,570	0	125,842	434,362
Total Other Protection	34,877,529	35,303,666	40,740,147	41,264,358
<b>TOTAL PUBLIC PROTECTION FUNCTION</b>	<b>779,086,962</b>	<b>787,795,434</b>	<b>823,035,111</b>	<b>824,684,069</b>
<b><u>PUBLIC WAYS AND FACILITIES FUNCTION</u></b>				
<u>Public Ways:</u>				
Special Transportation	11,028,853	6,619,119	37,912,207	39,322,996
Road Operations	72,317,628	61,224,657	82,571,279	79,762,326
Chino Agricultural Preserve	209,745	134,350	646,053	646,053
Total Public Ways	83,556,226	67,978,126	121,129,539	119,731,375
<u>Transportation Terminals:</u>				
Airports	2,788,085	2,848,914	2,789,976	2,789,976
<b>TOTAL PUBLIC WAYS AND FACILITIES FUNCTION</b>	<b>86,344,311</b>	<b>70,827,040</b>	<b>123,919,515</b>	<b>122,521,351</b>
<b><u>HEALTH AND SANITATION FUNCTION</u></b>				
<u>Health:</u>				
Public Health	77,107,825	78,924,460	83,092,275	83,092,275
Tobacco Use Reduction Now	344,379	379,773	481,194	422,480
Vital Statistics State Fees	86,302	83,967	273,347	273,347
Commuter Services	536,754	595,141	621,068	621,068
Employee Benefits and Services	2,514,677	2,866,845	3,405,939	3,405,939
Vector Control Assessments	1,641,384	1,886,560	2,298,168	2,298,168
Total Health	82,231,321	84,736,746	90,171,991	90,113,277
<u>Hospital Care:</u>				
Alcohol and Drug Services	23,990,031	20,707,658	22,888,424	22,888,424
California Children's Services	15,743,777	16,092,834	18,031,236	18,031,236
Indigent Ambulance	472,501	472,501	472,501	472,501
Health Care Administration	54,582,494	61,210,663	73,908,023	73,908,023
Behavioral Health	164,431,502	179,670,325	209,555,393	209,555,393
Health Realignment	38,381,085	40,947,481	39,953,615	39,953,615
Mental Health Services Act	20,707,217	50,951,740	77,407,563	77,407,563
Tobacco Tax Funds	2,027,409	322,521	1,027,711	1,733,080
Substance Abuse and Crime Prevention	5,333,256	3,892,891	4,228,142	4,454,143
Mental Health Patient Fund	0	0	0	13
Archstone Foundation Grant	34,147	4,645	0	0
Master Settlement Agreement	15,000,000	32,084,079	15,000,000	15,000,000



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2010

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b>HEALTH AND SANITATION FUNCTION (Continued)</b>				
Driving Under the Influence Programs	161,943	157,214	178,190	178,190
Block Grant Carryover Program	2,500,000	1,500,000	10,802,490	10,802,490
Court Alcohol and Drug Program	407,000	407,000	441,243	441,243
Performance Based Fines	0	514,626	0	2,304
Pediatric Trauma	0	534,311	0	2,190
Hospital Preparedness	293,786	412,210	0	1,669
Total Hospital Care	344,066,148	409,882,700	473,894,531	474,832,077
<b>TOTAL HEALTH AND SANITATION FUNCTION</b>	<b>426,297,469</b>	<b>494,619,445</b>	<b>564,066,522</b>	<b>564,945,354</b>
<b>PUBLIC ASSISTANCE FUNCTION</b>				
<u>Administration:</u>				
Human Services	353,108,172	363,561,399	391,512,144	391,512,144
Domestic Violence and Child Abuse Services	1,488,344	1,532,671	1,638,805	1,638,805
Aging and Adult Services	14,559,397	14,458,981	16,355,689	16,954,002
Domestic Violence/Child Abuse	455,245	547,432	769,002	1,551,873
Total Administration	369,611,158	380,100,483	410,275,640	411,656,824
<u>Aid Programs:</u>				
Entitlement Payments (Child Care)	77,067,053	36,293,569	45,994,200	45,994,200
Out-of-Home Child Care	502,708	514,348	859,415	859,415
Aid to Adoptive Children	36,935,857	41,567,551	46,955,024	46,955,024
AFDC - Foster Care	84,900,721	81,433,463	85,500,144	85,500,144
Refugee Cash Assistance Program	37,688	42,366	100,000	100,000
Cash Assistance For Immigrants	541,347	619,636	637,528	637,528
CalWorks - All Other Families	207,308,985	233,930,511	275,998,904	275,998,904
Kinship Guardianship Assistance Program	5,129,830	5,561,419	6,304,032	6,304,032
Seriously Emotionally Disturbed	4,881,618	5,524,376	5,615,961	5,615,961
CalWorks - 2 Parent Families	19,686,384	30,574,906	43,460,670	43,460,670
AFDC - Foster Care	0	10,609	1,743,500	1,743,500
Total Aid Programs	436,992,190	436,072,755	513,169,378	513,169,378
<u>General Relief:</u>				
Aid to Indigents	1,224,323	1,395,299	1,742,025	1,742,025
<u>Veterans' Services:</u>				
Veterans' Affairs	1,511,318	1,550,155	1,628,933	1,628,933



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2010

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY) (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)
<b>PUBLIC ASSISTANCE FUNCTION (Continued)</b>				
<u>Other Assistance:</u>				
Community Development and Housing/Economic Development	23,122,007	20,830,469	71,382,049	72,877,530
Preschool Services	39,473,841	40,661,107	43,531,924	44,082,567
Workforce Development	11,119,044	14,397,091	26,456,516	26,456,516
Total Other Assistance	73,714,892	75,888,666	141,370,489	143,416,613
<b>TOTAL PUBLIC ASSISTANCE FUNCTION</b>	<b>883,053,881</b>	<b>895,007,357</b>	<b>1,068,186,465</b>	<b>1,071,613,773</b>
<b>EDUCATION FUNCTION</b>				
<u>School Administration:</u>				
County Schools	2,383,466	3,366,237	4,325,044	4,325,044
Total School Administration	2,383,466	3,366,237	4,325,044	4,325,044
<u>Library:</u>				
County Library	19,386,051	18,340,745	17,456,347	17,075,879
<b>TOTAL EDUCATION FUNCTION</b>	<b>21,769,517</b>	<b>21,706,983</b>	<b>21,781,391</b>	<b>21,400,923</b>
<b>RECREATION AND CULTURAL SERVICES FUNCTION</b>				
<u>Recreation Facilities:</u>				
Regional Parks	10,453,756	10,023,198	9,605,131	9,605,131
Proposition 12 Projects	834,131	0	0	0
Proposition 40 Projects	796,625	474,167	1,648,864	1,662,902
County Trail System	736,054	25,916	6,458,266	6,513,455
Off-Highway Vehicle License Fees	41,947	187,350	1,329,261	1,392,500
Glen Helen Pavilion	1,348,972	1,669,753	1,971,351	1,966,628
Pavilion Improvements	0	(25,000)	412,276	411,505
Park Maintenance/Development	384,208	152,923	998,959	1,102,134
Calico Marketing Services	517,404	456,053	548,358	527,581
Total Recreation Facilities	15,113,097	12,964,360	22,972,466	23,181,836
<u>Culture:</u>				
County Museum	3,723,642	4,099,949	3,412,758	3,412,758
Museum Special Projects	167,186	327,936	68,313	14,152
Total Culture	3,890,828	4,427,885	3,481,071	3,426,910
<b>TOTAL RECREATION AND CULTURAL SERVICES FUNCTION</b>	<b>19,003,925</b>	<b>17,392,245</b>	<b>26,453,537</b>	<b>26,608,746</b>
<b>TOTAL SPECIFIC FINANCING USES</b>	<b>2,532,397,766</b>	<b>2,691,717,291</b>	<b>3,106,107,749</b>	<b>3,149,709,594</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2010

FINANCING USES CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
<b><u>SALARIES AND BENEFITS</u></b>					
Salaries And Benefits	1,205,894	1,353,973	1,584,092	1,544,621	AGING AND ADULT SERVICES
Salaries And Benefits	78,420	79,965	88,286	88,286	CALICO MARKETING SERVICES
Salaries And Benefits	137,939	177,277	221,213	215,161	COMMUTER SERVICES
Salaries And Benefits	11,006,512	11,594,182	11,334,483	10,954,015	COUNTY LIBRARY
Salaries And Benefits	696,963	802,088	962,588	918,724	CSA - DS
Salaries And Benefits	3,934,271	0	0	0	DA SPECIAL PROJECTS
Salaries And Benefits	3,029,496	2,565,090	3,385,375	3,275,288	E.C.D.
Salaries And Benefits	2,182,010	2,371,201	2,393,046	2,325,647	EMPLOYEE BENEFITS AND SERVICES
Salaries And Benefits	1,082,539,025	1,100,878,436	1,145,231,314	1,122,481,069	GENERAL
Salaries And Benefits	4,537,849	5,339,336	8,512,716	8,309,065	J.E.S.D.
Salaries And Benefits	4,775,368	3,297,230	0	0	JUVENILE JUSTICE GRANT PROGRAM
Salaries And Benefits	1,057,874	1,675,412	3,046,631	2,958,656	MICROGRAPHICS FEES
Salaries And Benefits	22,431,350	22,784,706	25,639,192	25,120,865	PRESCHOOL SERVICES
Salaries And Benefits	953,275	0	0	0	PROPERTY ASSESSMENT EDUCATION
Salaries And Benefits	1,254,143	1,242,564	1,737,903	1,632,793	SHERIFF'S SPECIAL PROJECTS
Salaries And Benefits	1,739,095	2,125,266	5,126,694	5,128,694	SPECIAL TRANSPORTATION
Salaries And Benefits	27,468,858	27,799,187	29,229,690	28,619,428	TRANSPORTATION
<b>TOTAL SALARIES AND BENEFITS</b>	<b>1,169,028,344</b>	<b>1,184,085,896</b>	<b>1,238,495,223</b>	<b>1,213,572,112</b>	
<b><u>SERVICES AND SUPPLIES</u></b>					
Services And Supplies	485,219	563,353	564,895	659,143	AGING AND ADULT SERVICES
Services And Supplies	644,742	600,000	777,554	790,289	ALTERNATE DISPUTE RESOLUTION
Services And Supplies	34,147	4,645	0	0	ARCHSTONE FOUNDATION GRANT
Services And Supplies	423,720	354,006	426,781	406,004	CALICO MARKETING SERVICES
Services And Supplies	0	0	137,405	137,405	CALIFORNIA GRAZING FEES
Services And Supplies	197,886	106,755	617,053	617,053	CHINO AGRICULTURE PRESERVE
Services And Supplies	306,996	345,680	378,800	384,852	COMMUTER SERVICES
Services And Supplies	8,200	9,646	34,733	35,968	COUNTY FISH AND GAME
Services And Supplies	7,263,687	5,569,212	5,151,664	5,151,664	COUNTY LIBRARY
Services And Supplies	719,896	7,916	5,953,976	6,009,165	COUNTY TRAIL SYSTEM
Services And Supplies	1,816,548	1,648,812	30,865,530	37,691,700	CSA - DS
Services And Supplies	427,627	(64)	0	0	DA SPECIAL PROJECTS
Services And Supplies	404,570	0	0	0	DISASTER RECOVERY FUND
Services And Supplies	9,785,953	8,756,407	55,812,735	56,949,421	E.C.D.
Services And Supplies	718,298	1,027,227	1,514,912	1,582,311	EMPLOYEE BENEFITS AND SERVICES
Services And Supplies	405,001,946	416,550,399	435,474,316	461,699,765	GENERAL
Services And Supplies	(25,134)	0	0	0	GENERAL PLAN UPDATE
Services And Supplies	1,073,316	1,691,408	2,046,527	2,250,178	J.E.S.D.
Services And Supplies	841,848	928,872	0	0	JUVENILE JUSTICE GRANT PROGRAM
Services And Supplies	657,772	487,623	426,722	427,191	L.L.E.B.G.
Services And Supplies	2,125,819	2,500,730	5,716,748	5,804,723	MICROGRAPHICS FEES
Services And Supplies	41,947	75,648	579,261	642,500	OFF-HWY VEHICLE LICENSE FEES
Services And Supplies	360,522	104,109	768,132	871,307	PARK MAINTENANCE/DEVELOPMENT
Services And Supplies	0	0	437,276	436,505	PAVILION IMPROVEMENTS
Services And Supplies	6,413,898	6,643,294	6,393,781	7,462,951	PRESCHOOL SERVICES
Services And Supplies	1,559	1,554	58,552	59,057	PROBATION ASSET FORFEITURE
Services And Supplies	294,324	0	0	0	PROPERTY ASSESSMENT EDUCATION
Services And Supplies	0	0	50,000	64,038	PROPOSITION 40 PROJECTS
Services And Supplies	42,341	150,911	222,358	193,969	SAN BERNARDINO VLY ENTERPRISE ZONE
Services And Supplies	2,897,407	4,081,259	5,297,603	5,451,551	SHERIFF'S SPECIAL PROJECTS
Services And Supplies	498,503	624,691	2,313,739	2,088,297	SPECIAL AVIATION
Services And Supplies	8,882,338	4,457,459	29,713,385	31,157,171	SPECIAL TRANSPORTATION
Services And Supplies	264,393	126,219	94,456	202,594	SURVEY MONUMENT PRESERVATION
Services And Supplies	2,027,409	322,521	1,027,711	1,733,080	TOBACCO TAX
Services And Supplies	40,628,432	28,233,876	61,490,450	59,092,108	TRANSPORTATION
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>495,167,930</b>	<b>485,974,366</b>	<b>654,347,055</b>	<b>690,051,960</b>	
<b><u>DATA PROCESSING CHARGES</u></b>					
Data Processing Charges	15,653	20,468	22,385	22,385	AGING AND ADULT SERVICES
Data Processing Charges	2,845	2,887	2,903	2,903	COMMUTER SERVICES
Data Processing Charges	155,757	163,358	163,227	163,227	COUNTY LIBRARY
Data Processing Charges	9,203	10,192	9,898	9,898	CSA - DS
Data Processing Charges	23,102	(460)	0	0	DA SPECIAL PROJECTS
Data Processing Charges	47,077	41,925	38,521	38,521	E.C.D.
Data Processing Charges	29,754	28,162	33,733	33,733	EMPLOYEE BENEFITS AND SERVICES
Data Processing Charges	18,194,121	19,232,543	19,434,319	19,434,319	GENERAL
Data Processing Charges	79,303	89,826	88,088	88,088	J.E.S.D.
Data Processing Charges	50,092	44,101	0	0	JUVENILE JUSTICE GRANT PROGRAM
Data Processing Charges	106,797	147,612	258,484	258,484	PRESCHOOL SERVICES
Data Processing Charges	273,291	317,790	323,372	323,372	TRANSPORTATION
<b>TOTAL DATA PROCESSING CHARGES</b>	<b>18,986,795</b>	<b>20,098,405</b>	<b>20,374,930</b>	<b>20,374,930</b>	





STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2010

FINANCING USES CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
<b>TRAVEL AND RELATED COSTS</b>					
Travel and Related Costs	97	26,436	41,000	41,000	AGING AND ADULT SERVICES
Travel and Related Costs	0	201	8,000	8,000	CALICO MARKETING SERVICES
Travel and Related Costs	0	1,090	1,175	1,175	COMMUTER SERVICES
Travel and Related Costs	1,243	94,578	91,000	91,000	COUNTY LIBRARY
Travel and Related Costs	0	0	1,790	1,790	COUNTY TRAIL SYSTEM
Travel and Related Costs	928	7,754	12,900	12,900	CSA - DS
Travel and Related Costs	3,274	0	0	0	DA SPECIAL PROJECTS
Travel and Related Costs	707	11,442	36,500	36,500	E.C.D.
Travel and Related Costs	3,275	19,460	26,000	26,000	EMPLOYEE BENEFITS AND SERVICES
Travel and Related Costs	1,034,560	5,006,145	5,829,573	5,861,656	GENERAL
Travel and Related Costs	15,592	98,098	141,000	141,000	J.E.S.D.
Travel and Related Costs	1,580	11,020	0	0	JUVENILE JUSTICE GRANT PROGRAM
Travel and Related Costs	0	0	7,010	7,010	L.L.E.B.G.
Travel and Related Costs	0	6,195	33,675	33,675	MICROGRAPHICS FEES
Travel and Related Costs	6,581	179,558	199,600	199,600	PRESCHOOL SERVICES
Travel and Related Costs	0	0	14,900	14,900	PROBATION ASSET FORFEITURE
Travel and Related Costs	2,960	0	0	0	PROPERTY ASSESSMENT EDUCATION
Travel and Related Costs	375	1,675	3,000	3,000	SAN BERNARDINO VLY ENTERPRISE ZONE
Travel and Related Costs	9,222	80,939	167,700	167,700	SHERIFF'S SPECIAL PROJECTS
Travel and Related Costs	5,055	194,179	212,500	212,500	TRANSPORTATION
<b>TOTAL TRAVEL AND RELATED COSTS</b>	<b>1,085,450</b>	<b>5,738,770</b>	<b>6,827,323</b>	<b>6,859,408</b>	
<b>OTHER CHARGES</b>					
Other Charges	2,017,608	1,850,251	3,703,703	3,703,703	AGING AND ADULT SERVICES
Other Charges	2,919,622	1,321,588	6,603,117	9,709,167	CAPITAL IMPROVEMENTS
Other Charges	11,859	27,595	29,000	29,000	CHINO AGRICULTURE PRESERVE
Other Charges	135,141	177,806	177,952	177,952	COUNTY LIBRARY
Other Charges	3,887,609	3,597,784	3,925,750	3,925,750	CSA - DS
Other Charges	557,993,030	572,607,297	684,707,257	684,701,894	GENERAL
Other Charges	3,835,491	6,086,139	14,489,823	14,489,823	J.E.S.D.
Other Charges	147	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Other Charges	826,999	84,139	6,000	6,000	L.L.E.B.G.
Other Charges	1,500,000	0	0	0	MICROGRAPHICS FEES
Other Charges	7,025,160	6,971,251	7,095,885	7,095,885	PRESCHOOL SERVICES
Other Charges	0	10,609	1,743,500	1,743,500	SB163 WRAPAROUND REINVESTMENT
Other Charges	2,420	30,000	160,500	160,500	SPECIAL TRANSPORTATION
Other Charges	408,434	736,334	3,438,093	3,437,744	TRANSPORTATION
<b>TOTAL OTHER CHARGES</b>	<b>580,563,518</b>	<b>593,500,793</b>	<b>726,080,580</b>	<b>729,180,918</b>	
<b>LAND</b>					
Land	0	0	381,000	381,000	CAPITAL IMPROVEMENTS
Land	4,963,594	2,430,336	10,000,000	10,000,000	CSA - DS
Land	0	0	9,450,000	9,450,000	SPECIAL AVIATION
<b>TOTAL LAND</b>	<b>4,963,594</b>	<b>2,430,336</b>	<b>19,831,000</b>	<b>19,831,000</b>	
<b>IMPROVEMENTS TO LAND</b>					
Improvements to Land	(1)	0	0	0	PROPOSITION 12 PROJECTS
Improvements to Land	2,008,620	1,615,292	12,401,579	12,401,579	SPECIAL AVIATION
<b>TOTAL IMPROVEMENTS TO LAND</b>	<b>2,008,619</b>	<b>1,615,292</b>	<b>12,401,579</b>	<b>12,401,579</b>	
<b>EASEMENTS/RIGHT OF WAYS</b>					
Easements/Right of Ways	1,134,613	1,105,185	675,000	675,000	TRANSPORTATION
<b>TOTAL EASEMENTS/RIGHT OF WAYS</b>	<b>1,134,613</b>	<b>1,105,185</b>	<b>675,000</b>	<b>675,000</b>	
<b>STRUCTURES &amp; IMPROVEMENTS</b>					
Structures & Improvements to Structures	41,547,138	55,315,970	153,987,215	155,129,191	CAPITAL IMPROVEMENTS
Structures & Improvements to Structures	1,966	0	0	0	COUNTY LIBRARY
Structures & Improvements to Structures	0	0	453,500	453,500	COUNTY TRAIL SYSTEM
Structures & Improvements to Structures	(236)	0	0	0	GENERAL
Structures & Improvements to Structures	0	0	54,000	54,000	MICROGRAPHICS FEES
Structures & Improvements to Structures	0	11,702	650,000	650,000	OFF-HWY VEHICLE LICENSE FEES
Structures & Improvements to Structures	10,587	0	46,000	46,000	PARK MAINTENANCE/DEVELOPMENT
Structures & Improvements to Structures	108,587	665,624	500,000	500,000	PRESCHOOL SERVICES
Structures & Improvements to Structures	666,829	0	0	0	PROPOSITION 12 PROJECTS
Structures & Improvements to Structures	784,043	432,195	1,578,864	1,578,864	PROPOSITION 40 PROJECTS
Structures & Improvements to Structures	0	24,849	50,000	50,000	SHERIFF'S SPECIAL PROJECTS
Structures & Improvements to Structures	286,068	170,971	920,000	920,000	SPECIAL AVIATION
Structures & Improvements to Structures	39,364	20,744	745,000	745,000	TRANSPORTATION
<b>TOTAL STRUCTURES &amp; IMPROVEMENTS</b>	<b>43,444,347</b>	<b>56,642,056</b>	<b>158,984,579</b>	<b>160,126,555</b>	



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2010

FINANCING USES CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
<b>EQUIPMENT</b>					
Equipment	402,745	221,879	100,000	100,000	COUNTY LIBRARY
Equipment	0	9,999	0	0	CSA - DS
Equipment	0	19,998	150,000	150,000	E.C.D.
Equipment	11,510	0	0	0	EMPLOYEE BENEFITS AND SERVICES
Equipment	2,985,552	2,608,052	3,119,500	3,201,307	GENERAL
Equipment	866	89,324	0	0	J.E.S.D
Equipment	155,298	696,974	87,000	87,000	L.L.E.B.G.
Equipment	303,215	290,010	427,100	427,100	MICROGRAPHICS FEES
Equipment	111,345	0	68,327	68,327	PARK MAINTENANCE/DEVELOPMENT
Equipment	251,384	0	130,000	130,000	PRESCHOOL SERVICES
Equipment	236,544	238,896	2,360,000	2,360,000	SHERIFF'S SPECIAL PROJECTS
Equipment	118,529	135,645	85,000	85,000	SPECIAL AVIATION
Equipment	711,118	102,515	1,459,300	1,459,300	TRANSPORTATION
<b>TOTAL EQUIPMENT</b>	<b>5,288,107</b>	<b>4,419,291</b>	<b>7,986,227</b>	<b>8,068,034</b>	
<b>VEHICLES</b>					
Vehicles	48,695	24,348	0	0	COMMUTER SERVICES
Vehicles	16,202	0	0	0	DA SPECIAL PROJECTS
Vehicles	9,519,403	7,267,607	5,518,985	5,518,985	GENERAL
Vehicles	41,392	0	0	0	JUVENILE JUSTICE GRANT PROGRAM
Vehicles	25,000	0	0	0	MICROGRAPHICS FEES
Vehicles	3,754	33,444	116,500	116,500	PARK MAINTENANCE/DEVELOPMENT
Vehicles	0	125,872	0	0	PRESCHOOL SERVICES
Vehicles	788,746	1,180,303	1,780,000	1,780,000	SHERIFF'S SPECIAL PROJECTS
Vehicles	5,374	43,812	60,000	60,000	SPECIAL AVIATION
Vehicles	2,420,353	3,118,384	5,535,000	5,535,000	TRANSPORTATION
<b>TOTAL VEHICLES</b>	<b>12,868,921</b>	<b>11,793,770</b>	<b>13,010,485</b>	<b>13,010,485</b>	
<b>LEASE PURCHASE - EQUIPMENT</b>					
Lease Purchase - Equipment	243,232	374,139	542,378	542,378	GENERAL
Lease Purchase - Equipment	780,267	479,755	401,000	401,000	TRANSPORTATION
<b>TOTAL LEASE PURCHASE - EQUIPMENT</b>	<b>1,023,499</b>	<b>853,894</b>	<b>943,378</b>	<b>943,378</b>	
<b>CAPITALIZED SOFTWARE</b>					
Capitalized Software	99,125	1,539,694	997,715	997,715	GENERAL
<b>TOTAL CAPITALIZED SOFTWARE</b>	<b>99,125</b>	<b>1,539,694</b>	<b>997,715</b>	<b>997,715</b>	
<b>OPERATING TRANSFERS OUT</b>					
Operating Transfers Out	2,853,631	3,436,376	2,668,636	2,668,636	BIO-TERRORISM PREPAREDNESS
Operating Transfers Out	2,500,000	1,500,000	10,802,490	10,802,490	BLOCK GRANT CARRYOVER
Operating Transfers Out	21,246	8,316,539	0	11,648,166	CAPITAL IMPROVEMENTS
Operating Transfers Out	15,488,724	2,986,778	3,997,132	3,502,521	CENTRAL COURTHOUSE SURCHARGE
Operating Transfers Out	204,447	216,625	0	0	COUNTY LIBRARY
Operating Transfers Out	407,000	407,000	441,243	441,243	COURT ALCOHOL AND DRUG PROGRAM
Operating Transfers Out	3,500,000	0	7,043,203	7,054,154	COURTHOUSE FACILITIES - EXCESS 25%
Operating Transfers Out	3,922,188	3,677,095	10,839,669	10,839,801	CSA - DS
Operating Transfers Out	1,743,544	7,449,175	7,177,761	7,177,761	DA SPECIAL PROJECTS
Operating Transfers Out	0	0	125,842	434,362	DISASTER RECOVERY FUND
Operating Transfers Out	0	0	100,000	100,000	DOMESTIC VIOLENCE AB 2405
Operating Transfers Out	455,245	547,432	769,002	1,551,873	DOMESTIC VIOLENCE/CHILD ABUSE
Operating Transfers Out	161,943	157,214	178,190	178,190	DRIVING UNDER THE INFLUENCE
Operating Transfers Out	711,235	298,775	500,000	500,000	E.C.D.
Operating Transfers Out	67,000	12,622	0	0	FEDERAL FOREST RESERVE
Operating Transfers Out	119,598,259	202,719,295	94,823,505	96,816,050	GENERAL
Operating Transfers Out	0	0	0	89,472	GENERAL PLAN UPDATE
Operating Transfers Out	293,786	412,210	0	1,669	HOSPITAL PREPAREDNESS
Operating Transfers Out	1,363,548	142,251	4,044,313	4,031,217	L.L.E.B.G.
Operating Transfers Out	475,623	499,141	463,491	692,671	MARRIAGE LICENSE FEE PROGRAM
Operating Transfers Out	0	0	0	13	MENTAL HEALTH PATIENT FUND
Operating Transfers Out	20,707,217	50,951,740	77,407,563	77,407,563	MENTAL HEALTH SERVICES ACT
Operating Transfers Out	695,927	1,000,000	800,000	800,000	MICROGRAPHICS FEES
Operating Transfers Out	167,186	327,936	68,313	14,152	MUSEUM SPECIAL PROJECTS
Operating Transfers Out	0	19,285	0	0	PARK MAINTENANCE/DEVELOPMENT
Operating Transfers Out	0	534,311	0	2,190	PEDIATRIC TRAUMA
Operating Transfers Out	0	514,626	0	2,304	PERFORMANCE BASED FINES
Operating Transfers Out	5,000	0	0	0	PRESCHOOL SERVICES
Operating Transfers Out	1,208,230	0	0	0	PROPERTY ASSESSMENT EDUCATION
Operating Transfers Out	167,302	0	0	0	PROPOSITION 12 PROJECTS
Operating Transfers Out	12,582	41,972	0	0	PROPOSITION 40 PROJECTS
Operating Transfers Out	0	0	126,018	128,057	REGISTRATION FEE PROJECTS
Operating Transfers Out	5,128,136	3,180,593	5,052,814	5,074,946	SHERIFF'S SPECIAL PROJECTS
Operating Transfers Out	50,000	1,000	517,558	683,450	SPECIAL AVIATION
Operating Transfers Out	0	0	4,228,142	4,454,143	SUBSTANCE ABUSE & CRIME PREVENTION
Operating Transfers Out	15,000,000	32,084,079	15,000,000	15,000,000	TOBACCO SETTLEMENT AGREEMENT
Operating Transfers Out	344,379	379,773	481,194	422,480	TOBACCO USE REDUCTION NOW
Operating Transfers Out	600,000	1,460,000	0	700,000	TRANSPORTATION
Operating Transfers Out	1,641,384	1,886,560	2,298,168	2,298,168	VECTOR CONTROL ASSESSMENTS
Operating Transfers Out	86,302	83,967	273,347	273,347	VITAL STATISTICS STATE FEES
<b>TOTAL OPERATING TRANSFERS OUT</b>	<b>199,581,062</b>	<b>325,244,369</b>	<b>250,227,594</b>	<b>265,791,089</b>	



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2010

FINANCING USES CLASSIFICATION (1)	FY 2008 ACTUAL (2)	FY 2009 ACTUAL (3)	FY 2010 RECOMMENDED BY CAO (4)	FY 2010 APPROVED/ ADOPTED (5)	FUND (6)
<b>INTRA/INTER-FUND TRANSFERS</b>					
Intra/Inter-Fund Transfers	53,192	88,163	113,516	113,516	AGING AND ADULT SERVICES
Intra/Inter-Fund Transfers	15,264	21,881	25,291	25,291	CALICO MARKETING SERVICES
Intra/Inter-Fund Transfers	0	0	0	82	CAPITAL IMPROVEMENTS
Intra/Inter-Fund Transfers	40,479	43,859	16,977	16,977	COMMUTER SERVICES
Intra/Inter-Fund Transfers	214,554	303,105	438,021	438,021	COUNTY LIBRARY
Intra/Inter-Fund Transfers	16,357	18,000	49,000	49,000	COUNTY TRAIL SYSTEM
Intra/Inter-Fund Transfers	3,607,012	3,225,671	13,176,055	13,176,055	CSA - DS
Intra/Inter-Fund Transfers	1,171,074	0	0	0	DA SPECIAL PROJECTS
Intra/Inter-Fund Transfers	1,848,127	4,313,546	6,007,153	6,004,424	E.C.D.
Intra/Inter-Fund Transfers	(430,171)	(579,209)	(561,752)	(561,752)	EMPLOYEE BENEFITS AND SERVICES
Intra/Inter-Fund Transfers	(25,370,757)	(24,842,349)	(25,874,494)	(13,378,774)	GENERAL
Intra/Inter-Fund Transfers	1,348,972	1,669,753	1,971,351	1,966,628	GLEN HELEN PAVILION
Intra/Inter-Fund Transfers	1,658,627	1,002,962	1,178,362	1,178,362	J.E.S.D.
Intra/Inter-Fund Transfers	1,101,804	968,602	5,616,402	6,561,401	JUVENILE JUSTICE GRANT PROGRAM
Intra/Inter-Fund Transfers	0	1,825	0	0	L.L.E.B.G.
Intra/Inter-Fund Transfers	1,346,176	1,336,710	1,494,969	1,494,969	MICROGRAPHICS FEES
Intra/Inter-Fund Transfers	0	100,000	100,000	100,000	OFF-HIGHWAY VEHICLES
Intra/Inter-Fund Transfers	(102,000)	(3,914)	0	0	PARK MAINTENANCE/DEVELOPMENT
Intra/Inter-Fund Transfers	0	(25,000)	(25,000)	(25,000)	PAVILION IMPROVEMENTS
Intra/Inter-Fund Transfers	3,125,084	3,143,188	3,314,982	3,314,982	PRESCHOOL SERVICES
Intra/Inter-Fund Transfers	7,467	0	0	0	PROPERTY ASSESSMENT EDUCATION
Intra/Inter-Fund Transfers	0	0	20,000	20,000	PROPOSITION 40 PROJECTS
Intra/Inter-Fund Transfers	0	0	182,184	182,184	REDEMPTION MAINTENANCE
Intra/Inter-Fund Transfers	(7,486)	30,213	15,640	15,640	SAN BERNARDINO VLY ENTERPRISE ZONE
Intra/Inter-Fund Transfers	3,826,827	4,027,087	5,369,522	5,369,522	SHERIFF'S SPECIAL PROJECTS
Intra/Inter-Fund Transfers	99,141	275,061	325,400	325,400	SPECIAL AVIATION
Intra/Inter-Fund Transfers	405,000	6,394	2,909,628	2,876,631	SPECIAL TRANSPORTATION
Intra/Inter-Fund Transfers	5,333,256	3,892,891	0	0	SUBSTANCE ABUSE & CRIME PREVENTION
Intra/Inter-Fund Transfers	(2,152,156)	(2,343,272)	(21,438,126)	(21,438,126)	TRANSPORTATION
<b>TOTAL INTRA/INTER-FUND TRANSFERS</b>	<b>(2,846,188)</b>	<b>(3,324,828)</b>	<b>(5,374,919)</b>	<b>7,825,433</b>	
<b>OTHER FINANCING USES</b>					
Other Financing Uses	0	0	1,352,546	1,352,546	AGING AND ADULT SERVICES
Other Financing Uses	0	0	313,074	426,899	BIO-TERRORISM PREPAREDNESS
Other Financing Uses	0	0	2,469,627	3,515,156	BLOCK GRANT CARRYOVER
Other Financing Uses	0	0	8,574,378	8,662,620	CHINO AGRICULTURE PRESERVE
Other Financing Uses	0	0	634,051	647,100	COMMUTER SERVICES
Other Financing Uses	0	0	788,102	807,056	COURT ALCOHOL AND DRUG PROGRAM
Other Financing Uses	0	0	6,619,222	6,852,489	CSA - DS
Other Financing Uses	0	0	1,270,071	1,447,411	DA SPECIAL PROJECTS
Other Financing Uses	0	0	248,635	280,254	DRIVING UNDER THE INFLUENCE
Other Financing Uses	0	0	7,475,000	7,475,000	E.C.D.
Other Financing Uses	0	0	495,116	903,209	EMPLOYEE BENEFITS AND SERVICES
Other Financing Uses	0	0	88,363,622	97,701,667	GENERAL
Other Financing Uses	0	0	2,404,276	2,269,694	J.E.S.D.
Other Financing Uses	1,988	0	3,873,208	3,765,063	L.L.E.B.G.
Other Financing Uses	0	0	40,856,092	27,488,671	MENTAL HEALTH SERVICES ACT
Other Financing Uses	0	0	4,537,091	5,496,831	MICROGRAPHICS FEES
Other Financing Uses	0	0	6,015,788	8,060,731	SHERIFF'S SPECIAL PROJECTS
Other Financing Uses	0	0	1,882,804	2,895,951	SPECIAL AVIATION
Other Financing Uses	0	0	5,201,519	5,351,432	SPECIAL TRANSPORTATION
Other Financing Uses	0	0	8,056,356	6,230,071	TOBACCO SETTLEMENT AGREEMENT
Other Financing Uses	0	0	7,000,000	2,328,181	TRANSPORTATION
Other Financing Uses	0	0	1,213,998	1,284,358	VECTOR CONTROL ASSESSMENTS
Other Financing Uses	0	0	446,960	453,620	VITAL STATISTICS STATE FEES
<b>TOTAL OTHER FINANCING USES</b>	<b>1,988</b>	<b>0</b>	<b>200,091,536</b>	<b>195,696,190</b>	
<b>GRAND TOTAL</b>	<b>2,532,399,754</b>	<b>2,691,717,291</b>	<b>3,305,699,285</b>	<b>3,345,405,784</b>	





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