

**OTHER AGENCIES  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>OTHER AGENCIES</u></b>				
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	2	7,436,914	6,029,591	1,407,323
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	6	131	5	126
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)	8	39,158	1,000	38,158
REDEVELOPMENT AGENCY SUMMARY	10			
SPEEDWAY PROJECT AREA	12	67,541,134	13,632,335	53,908,799
CEDAR GLEN PROJECT AREA	15	10,997,061	655,878	10,341,183
VICTOR VALLEY - EDA PROJECT AREA	17	4,714,622	933,100	3,781,522
MISSION BLVD JOINT PROJECT AREA	19	174,480	34,700	139,780
INLAND COUNTIES EMERGENCY MEDICAL AGENCY	21	3,706,887	3,206,887	500,000

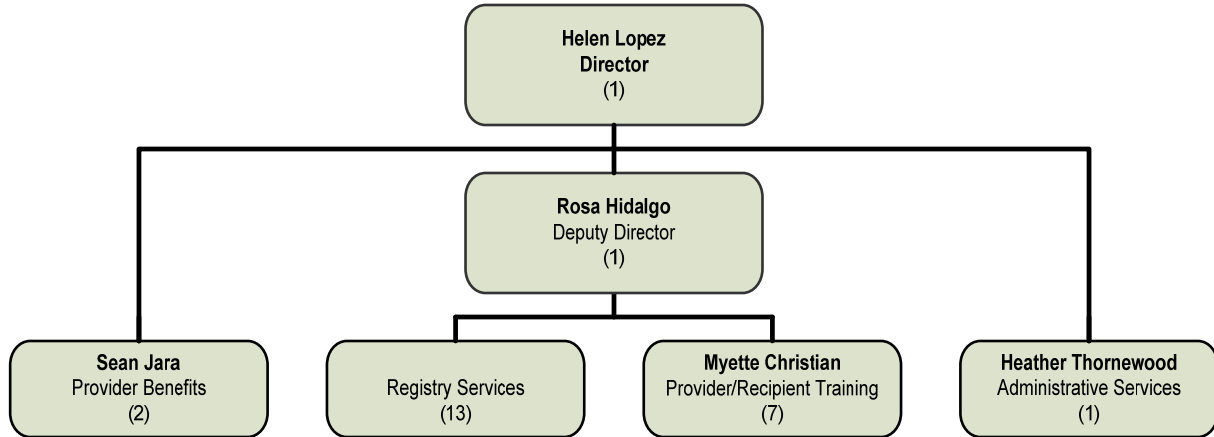


## IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY Helen Lopez

### MISSION STATEMENT

The San Bernardino County In-Home Supportive Services (IHSS) Public Authority improves the availability and quality of IHSS and eliminates barriers to providing assistance and choice for the aged and persons with disabilities who need support services to live independently and with dignity in the community.

### ORGANIZATIONAL CHART



# IHSS Public Authority

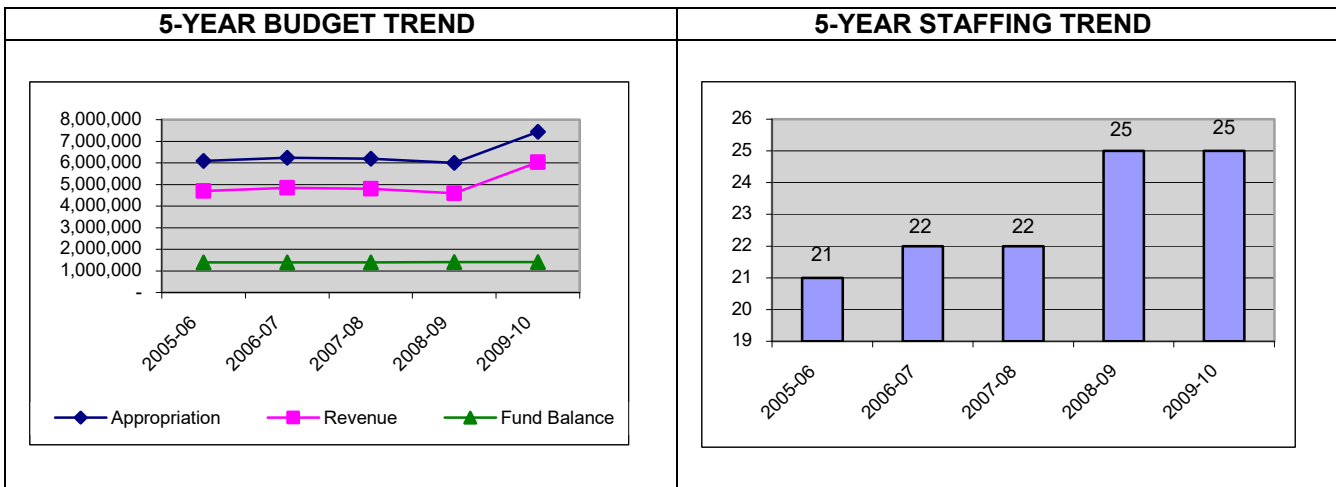
## DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers.
- Investigate the background and qualifications of potential care providers.
- Refer potential care providers from the registry to IHSS consumers upon request.
- Provide training for both IHSS care providers and consumers.
- Perform other functions related to the delivery of IHSS as designated by the governing board.

## BUDGET HISTORY



## PERFORMANCE HISTORY

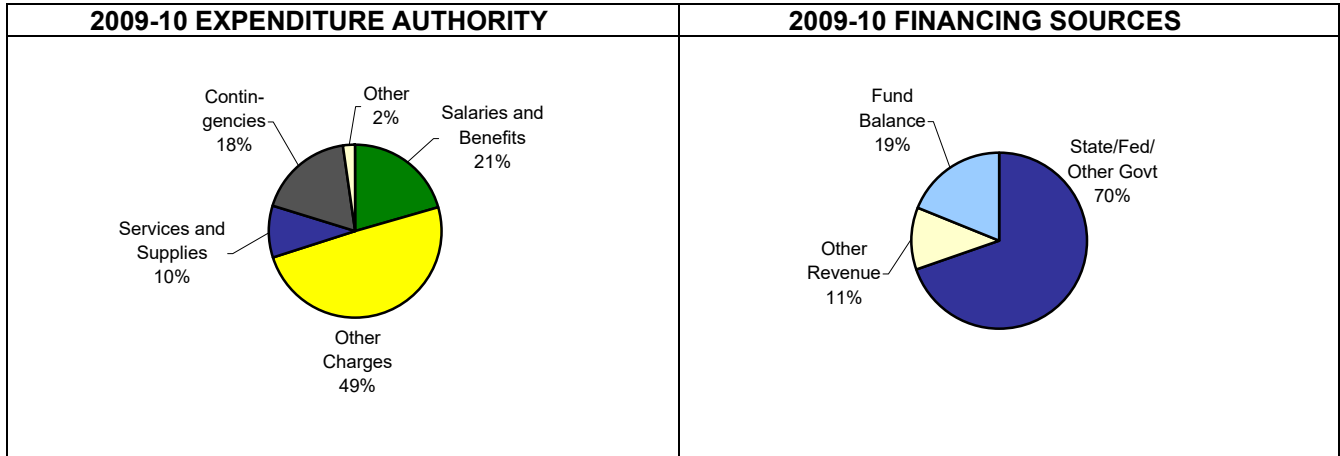
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	5,186,464	4,846,079	3,777,663	6,000,138	3,902,644
Departmental Revenue	5,190,270	4,847,830	3,785,697	4,594,266	3,904,095
Fund Balance				1,405,872	
Budgeted Staffing				25	

Actual appropriation for 2008-09 is 774,948 less than modified budget due to the following:

- Salaries and benefits by \$127,393 due to the average vacancy rate of 14%.
- Services and supplies by \$130,251 primarily from savings in postage, printing, provider background and fingerprinting costs. Costs were budgeted for open enrollment materials, however Memorandum of Understanding (MOU) negotiations are still ongoing and open enrollment is not expected to take place until 2009-10.
- Other charges by \$455,749 due to savings in health provider benefits. The MOU for benefits and wages terminated November 30, 2009 and negotiations for a successor agreement are still ongoing. No new enrollments into health benefits can occur until a successor agreement is in place.
- Transfers by \$31,555 primarily due to reduced time spent by administrative support positions in the Department of Aging and Adult Services (DAAS) and Human Services (HS) Administration.



**ANALYSIS OF FINAL BUDGET**



**GROUP: Other Agencies**  
**DEPARTMENT: IHSS - Public Authority**  
**FUND: Special Revenue**

**BUDGET UNIT: RHH 498**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,035,412	1,042,062	1,205,894	1,353,973	1,481,366	1,544,621	63,255
Services and Supplies	375,598	379,939	485,316	563,353	678,011	659,143	(18,868)
Central Computer	14,844	17,149	15,653	20,468	18,497	22,385	3,888
Travel	-	-	-	26,436	44,000	41,000	(3,000)
Other Charges	3,648,263	3,325,496	2,017,608	1,850,251	2,306,000	3,703,703	1,397,703
Transfers	125,674	81,433	53,192	88,163	119,718	113,516	(6,202)
Contingencies	-	-	-	-	1,352,546	1,352,546	-
Total Exp Authority	5,199,791	4,846,079	3,777,663	3,902,644	6,000,138	7,436,914	1,436,776
Reimbursements	(13,327)	-	-	-	-	-	-
Total Appropriation	5,186,464	4,846,079	3,777,663	3,902,644	6,000,138	7,436,914	1,436,776
<b>Departmental Revenue</b>							
Use of Money and Prop	25,910	32,615	41,835	28,303	38,000	30,000	(8,000)
State, Fed or Gov't Aid	4,165,999	3,972,285	3,260,265	3,214,610	3,758,260	5,189,214	1,430,954
Other Revenue	492	325	218	180	800	500	(300)
Total Revenue	4,192,401	4,005,225	3,302,318	3,243,093	3,797,060	5,219,714	1,422,654
Operating Transfers In	997,869	842,605	483,379	661,002	797,206	809,877	12,671
Total Financing Sources	5,190,270	4,847,830	3,785,697	3,904,095	4,594,266	6,029,591	1,435,325
				Fund Balance	1,405,872	1,407,323	1,451
				Budgeted Staffing	25	25	-

Salaries and benefits of \$1,544,621 fund 25 budgeted positions and are increasing by \$63,255 primarily from contractual cost of living adjustments in salary and benefits.

Services and supplies of \$659,143 include annual registry and provider health benefits database licensing and maintenance, provider and staff training, provider background investigations and finger printing and county overhead charges (COWCAP). The decrease of \$18,868 is primarily due to reduced printing, postage, equipment costs, provider background investigations and fingerprinting costs. IHSS Public Authority is moving to a new location in May 2009, which will result in rent savings.

Other charges of \$3,703,703 represent payments for provider health benefits. The increase of \$1,397,303 is due partially to an increase in health benefit premiums, and partially due to a temporary change in Federal Medicaid Assistance Percentage (FMAP). The effect of the FMAP change is an increase in the amount of federal dollars that are leveraged by the negotiated fixed local match of \$500,000. This increase has no impact on the cost to Social Services realignment. The MOU is currently under negotiations and open enrollment will occur once negotiations have been reached. It is expected that the number of enrollees will increase during open enrollment.



Transfers of \$113,516 represent charges for administrative support. The decrease of \$6,202 is primarily due to reduced time spent by administrative support positions in DAAS and HS Administration.

Use of money and property revenue of \$30,000 represents interest earnings on the IHSS Public Authority's cash balance throughout the year. The decrease of \$8,000 is due to a decrease in interest rates.

Federal and state revenue of \$5,189,214 represents the federal and state mandated share of IHSS Public Authority expenditures.

Operating transfers in of \$809,877 represents the county's mandated local share of IHSS Public Authority expenditures.

A final budget adjustment to reflect actual fund balance was approved by the Board of Supervisors on June 23, 2009. Based on this action, appropriation was increased by \$54,777.

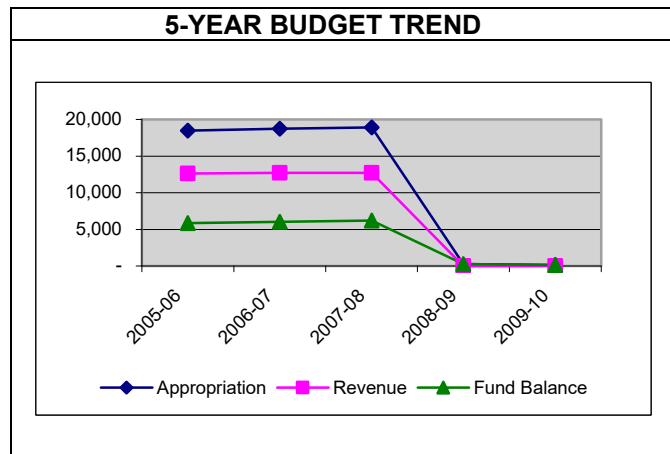
## ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION Mark Dowling

### DESCRIPTION OF MAJOR SERVICES

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function of the Economic Development Agency.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



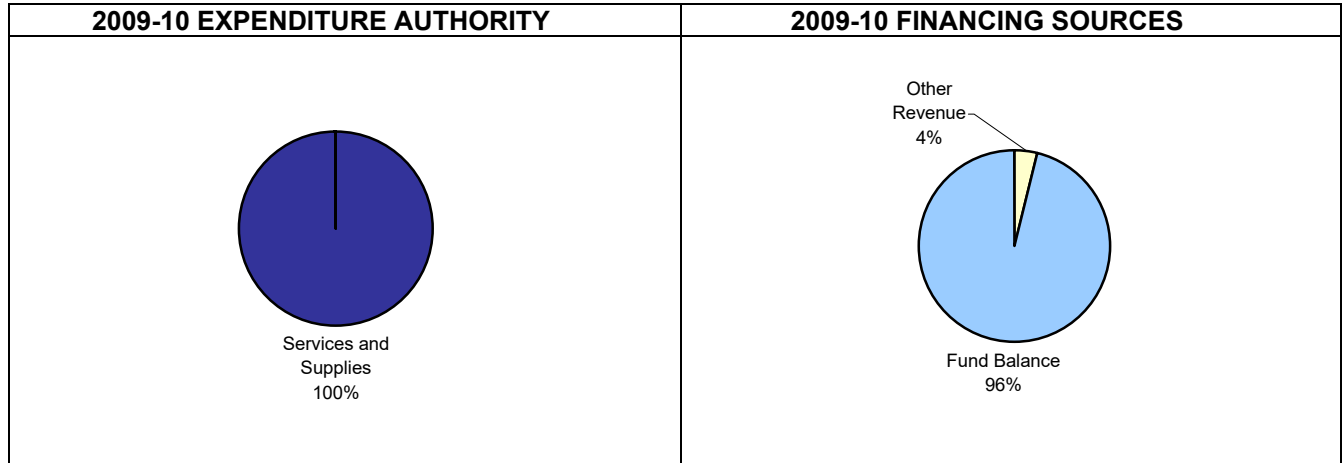
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	98	76	6,030	282	164
Departmental Revenue	240	279	94	-	8
Fund Balance				282	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.



**ANALYSIS OF FINAL BUDGET**



GROUP: Economic Development Agency  
 DEPARTMENT: Economic Development Agency  
 FUND: Economic and Community Development Corporation

BUDGET UNIT: SFI 499  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	98	76	6,030	164	282	131	(151)
Total Appropriation	98	76	6,030	164	282	131	(151)
<b>Departmental Revenue</b>							
Use of Money and Prop	240	279	94	8	-	5	5
Total Revenue	240	279	94	8	-	5	5
				Fund Balance	282	126	(156)

Since no bonds have been issued due to low market interest rates, services and supplies have decreased to \$131 to reflect the available fund balance.



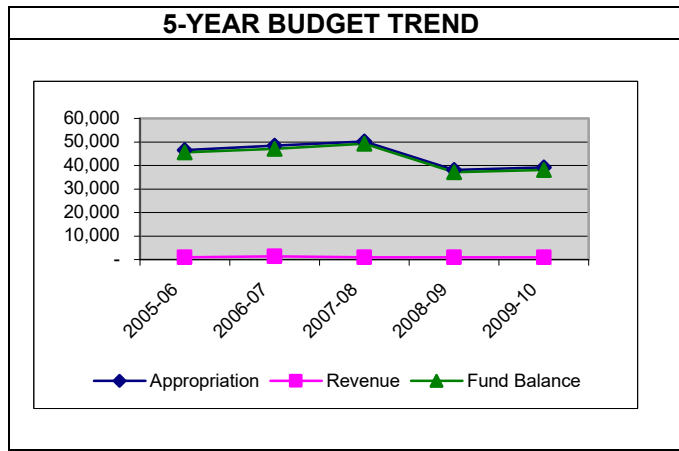
## COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA) Mark Dowling

### DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

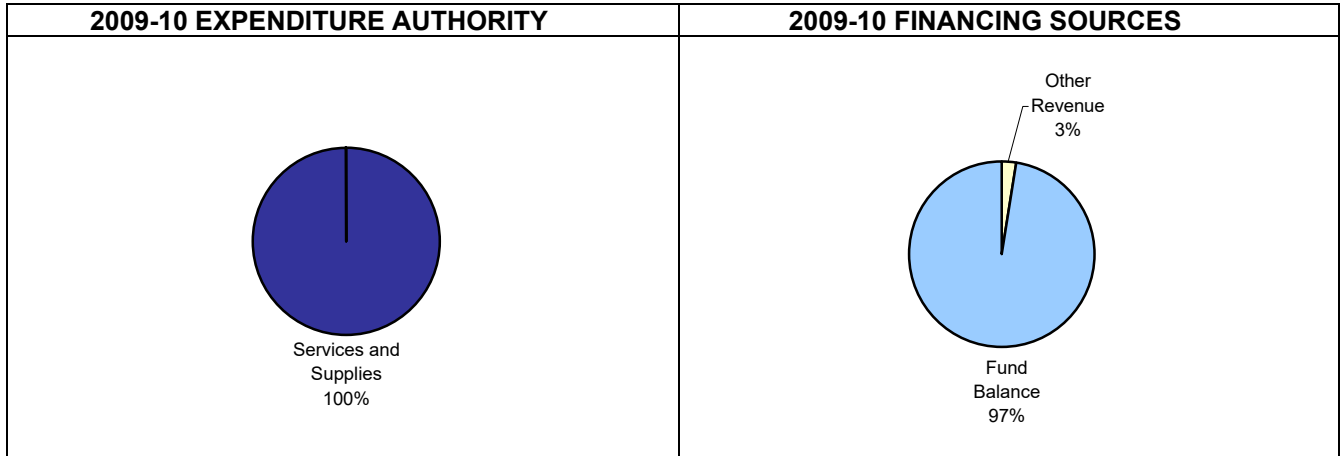
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	33	110	14,049	38,146	58
Departmental Revenue	1,573	2,194	1,999	1,000	1,069
Fund Balance				37,146	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.





**ANALYSIS OF FINAL BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Economic Development Agency  
**FUND:** Industrial Development Authority

**BUDGET UNIT:** SPG 510  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	33	110	14,049	58	38,146	39,158	1,012
Total Appropriation	33	110	14,049	58	38,146	39,158	1,012
<b>Departmental Revenue</b>							
Use of Money and Prop	1,573	2,194	1,999	1,069	1,000	1,000	-
Total Revenue	1,573	2,194	1,999	1,069	1,000	1,000	-
				Fund Balance	37,146	38,158	1,012

Services and supplies of \$39,158 represent professional services associated with the issuance of bonds, promotion of the financing program and other related costs. The \$1,012 increase in services and supplies is related to an increase in fund balance.

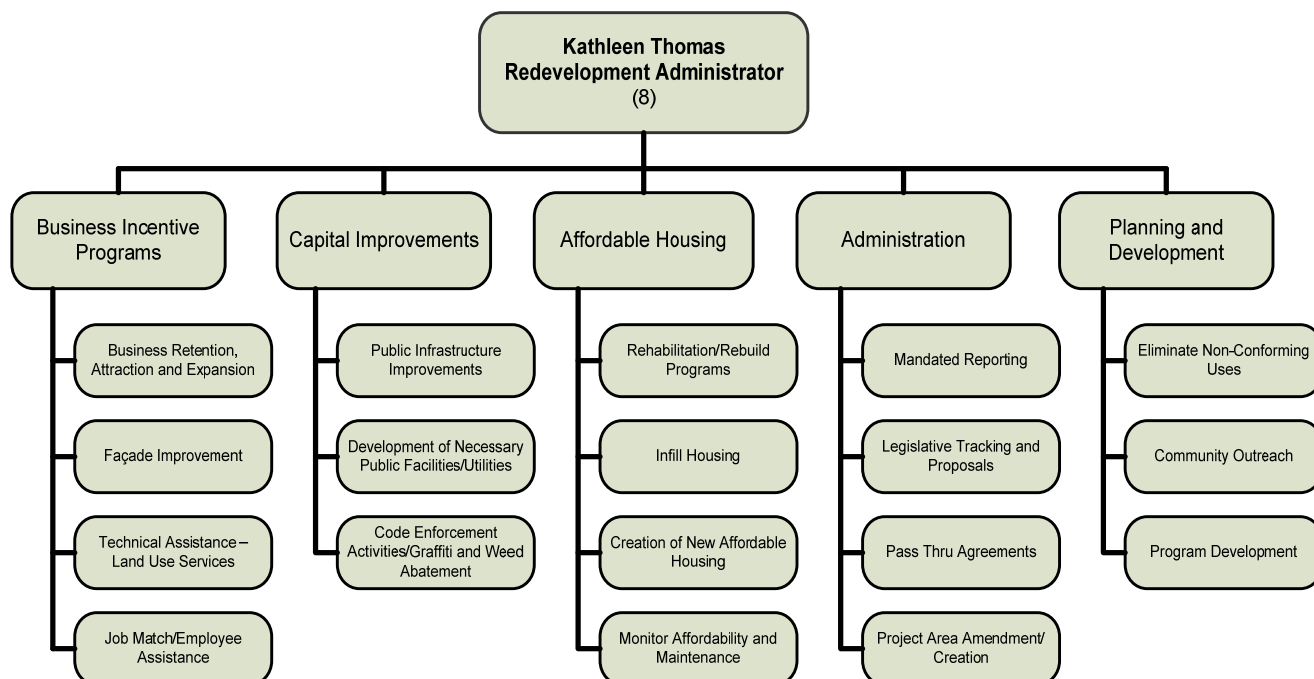


## REDEVELOPMENT AGENCY Kathleen Thomas

### MISSION STATEMENT

The County of San Bernardino Redevelopment Agency (CoRDA) serves as a catalyst to revitalize communities within established redevelopment project areas by: improving infrastructure, retaining and expanding opportunities for existing businesses, attracting new businesses and private investment, creating new jobs and affordable housing and improving the living conditions of residents. Through coordinated efforts with County departments and other jurisdictions, CoRDA implements strategic programs and projects that advance economic opportunities and foster a sense of community pride.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Develop and implement inclusionary and replacement housing programs/projects to meet such needs and to increase, improve and preserve the redevelopment project areas' housing stock.
2. Assist in the development of capital improvements to eliminate and prevent the acceleration of physical blight and encourage the better utilization of real property and new private enterprise investment.
3. Assist in the development of business incentive programs to reconstruct, upgrade and expand commercial areas in conformance with the general plan (as amended) and community plans.
4. Effectuate the comprehensive planning, redesign, replanning, reconstruction, and/or rehabilitation of project areas in such a manner as to facilitate a higher and better utilization of land uses in accordance with the general plan.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
The number of applicants assisted in the Home Rehabilitation Program (HRP) in the Speedway, VVEDA, Mission Boulevard, and IVDA project areas.	N/A	N/A	N/A	15
The number of applicants assisted in the Cedar Glen Housing Programs (Home Rehabilitation Loan and Grant Program and Land Use Services Program).	31	15	58	8
The number of applicants assisted in the Volunteer Demolition Grant Program.	N/A	10	3	3
The total number of properties acquired as part of the Rosemary/Iris Voluntary Sales program to alleviate incompatible land use.	29	44	47	40

### SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Fund Balance	Staffing
<b>Redevelopment</b>				
Speedway Project Area	67,541,134	13,632,335	53,908,799	8
Cedar Glen Project Area	10,997,061	655,878	10,341,183	-
VVEDA Project Area	4,714,622	933,100	3,781,522	-
Mission Boulevard Joint Project Area	174,480	34,700	139,780	-
<b>Total Other Agencies</b>	<b>83,427,297</b>	<b>15,256,013</b>	<b>68,171,284</b>	<b>8</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



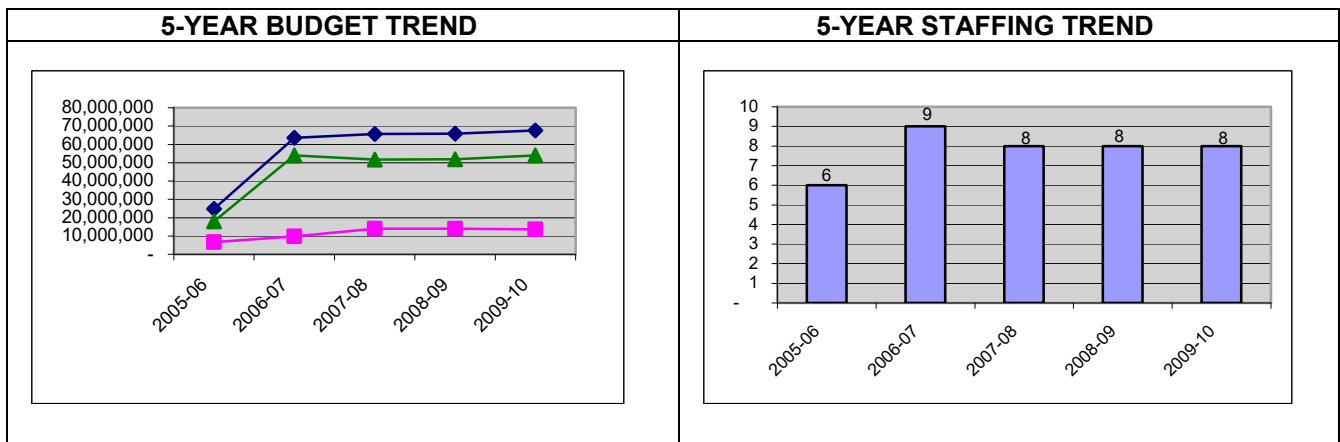
## Speedway Project Area

### DESCRIPTION OF MAJOR SERVICES

In 1995, the former Kaiser Steel Mill site and other blighted industrial properties in its vicinity were formed to create the San Sevaine Redevelopment Project Area, currently known as the *Speedway Redevelopment Project Area* (Speedway). The Speedway was amended in 2004 and 2005 to add additional territory resulting in a total acreage of 3,426 acres.

San Sevaine Bond Series 2005 A was funded in December 2005 with net proceeds of \$34,691,164. Projects to be undertaken with these bond proceeds include assistance in the improvement of public infrastructure Etiwanda/San Sevaine Flood Control Channel (South), West Fontana Flood Control Channel, Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues); the development of public facilities such as the construction of a fire station; land acquisition; and, economic incentives for businesses within the project area and attraction of new businesses for the area. Proceeds allocated for housing projects will be used for home rehabilitation programs, land acquisition, infill housing programs and affordable housing development assistance.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	6,243,814	18,281,948	18,063,598	65,885,843	14,801,215
Departmental Revenue	43,657,573	14,007,700	18,172,258	14,024,567	16,901,471
Fund Balance				51,861,276	
Budgeted Staffing				8	

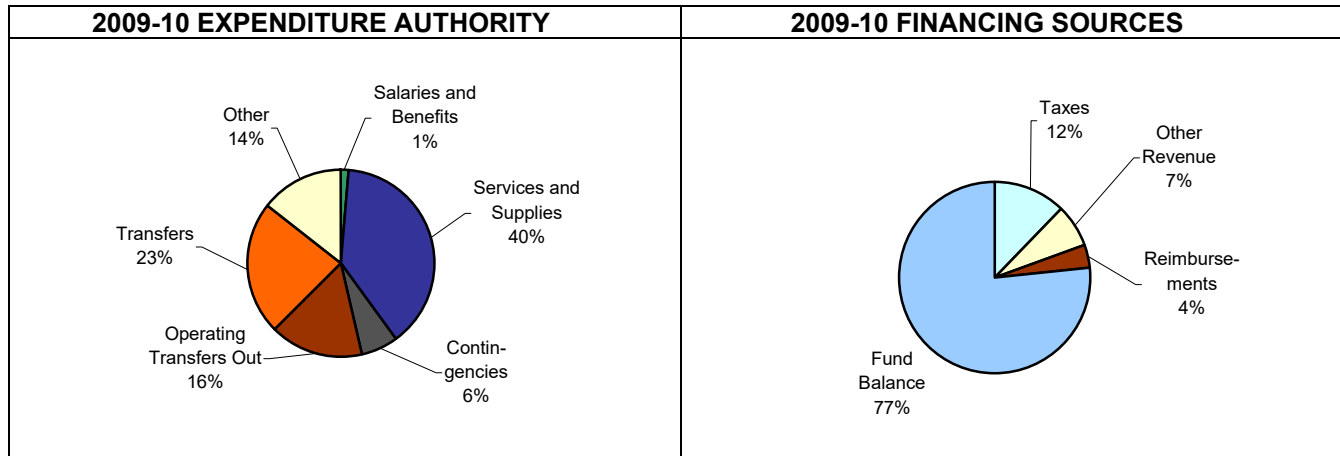
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less modified than budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 is higher than modified budget due to tax increment revenue being significantly higher than anticipated, partially because the Educational Revenue Augmentation Fund (ERAF) payment did not materialize.

The agency saw a large increase in revenue in 2005-06 due to the San Sevaine Bond Series 2005A being funded in December 2005 with net proceeds of \$34,691,164. Per the official statement of this bond series, these funds can only be spent on designated capital improvement projects.



**ANALYSIS OF FINAL BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Speedway Project Area

**BUDGET UNIT:** DBR, SPD, SPE, SPF & SPH  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget	
<b>Appropriation</b>								
Salaries and Benefits	637,585	508,835	696,963	802,088	939,563	918,724	(20,839)	
Services and Supplies	1,072,206	475,374	1,885,864	1,616,358	24,370,253	25,759,838	1,389,585	
Central Computer	145	4,418	9,203	10,192	10,195	9,898	(297)	
Travel	-	-	-	7,754	12,900	12,900	-	
Other Charges	1,909,571	3,797,350	3,758,750	3,677,095	3,794,450	3,753,650	(40,800)	
Land and Improvements	2,666,186	7,082,238	4,963,594	2,425,496	6,000,000	9,500,000	3,500,000	
Equipment	14,388	-	-	9,999	-	-	-	
Transfers	454,027	3,010,406	3,766,804	3,302,958	10,646,998	15,338,240	4,691,242	
Contingencies	-	-	-	-	3,904,222	4,137,469	233,247	
<b>Total Exp Authority</b>	<b>6,754,108</b>	<b>14,878,621</b>	<b>15,081,178</b>	<b>11,851,940</b>	<b>49,678,581</b>	<b>59,430,719</b>	<b>9,752,138</b>	
Reimbursements	(719,979)	(527,562)	(539,768)	(727,820)	(1,320,355)	(2,728,308)	(1,407,953)	
<b>Total Appropriation</b>	<b>6,034,129</b>	<b>14,351,059</b>	<b>14,541,410</b>	<b>11,124,120</b>	<b>48,358,226</b>	<b>56,702,411</b>	<b>8,344,185</b>	
Operating Transfers Out	209,685	3,930,889	3,522,188	3,677,095	17,527,617	10,838,723	(6,688,894)	
<b>Total Requirements</b>	<b>6,243,814</b>	<b>18,281,948</b>	<b>18,063,598</b>	<b>14,801,215</b>	<b>65,885,843</b>	<b>67,541,134</b>	<b>1,655,291</b>	
<b>Departmental Revenue</b>								
Taxes	7,567,895	7,876,405	11,629,180	11,468,830	8,288,391	8,650,259	361,868	
Use of Money and Prop	1,185,010	2,486,621	2,569,226	1,378,478	1,346,800	783,500	(563,300)	
State, Fed or Gov't Aid	3,818	2,502	2,785	2,697	-	-	-	
Other Financing Sources	34,691,165	-	-	4,285	-	-	-	
<b>Total Revenue</b>	<b>43,447,888</b>	<b>10,365,528</b>	<b>14,201,191</b>	<b>12,854,290</b>	<b>9,635,191</b>	<b>9,433,759</b>	<b>(201,432)</b>	
Operating Transfers In	209,685	3,642,172	3,971,067	4,047,181	4,389,376	4,198,576	(190,800)	
<b>Total Financing Sources</b>	<b>43,657,573</b>	<b>14,007,700</b>	<b>18,172,258</b>	<b>16,901,471</b>	<b>14,024,567</b>	<b>13,632,335</b>	<b>(392,232)</b>	
					Fund Balance	51,861,276	53,908,799	2,047,523
					Budgeted Staffing	8	8	-

Salaries and benefits of \$918,724 fund 8 budgeted positions and are decreasing by \$20,839. The decreased cost for salaries and benefits is primarily due to the reduction of Worker's Compensation expenses and new personnel starting at lower steps on the wage scale.

Services and supplies of \$25,759,838 include the budgeting of professional services, various costs associated with improving the area around the Auto Club Speedway, and miscellaneous office expenses. Services and supplies have increased by \$1,389,585 due to an increase in anticipated program expenditures.

Travel of \$12,900 includes private mileage, air travel, hotel, car rental, and conference fees. These costs are based on departmental analysis of past travel related expenses.

Other charges of \$3,753,650 represent debt service payments. Other charges decreased by \$40,800 due to increases in principal offset by decreases in interest in the 2005A Series Bond payment schedule.



Land and improvements of \$9,500,000 include costs associated with the Rosemary/Iris Voluntary Sale Program and commercial/industrial land acquisitions. The Rosemary/Iris Voluntary Sale Program has \$2.0 million budgeted and \$7.5 million for the commercial/industrial land. This amount reflects an increase of \$3,500,000 due to the purchase of several land parcels within the project area to continue existing projects and to develop new projects.

Transfers of \$15,338,240 to other county departments represent various costs, which include road projects, storm drainage construction and administrative charges. Transfers have increased by \$4,691,242 primarily for road projects, flood control projects, and increases in administrative charges.

Contingencies of \$4,137,469 represent funds held by the Trustee, Bank of NY for the 2005 Series A Tax Allocation Bonds.

Reimbursements of \$2,728,308 primarily represent reimbursements from other Redevelopment Agency project funds to the Speedway administrative fund for staff charges. The increase in reimbursements of \$1,407,953 is primarily due to a reimbursement of \$1,400,000 to a capital fund by the housing fund for a road project that benefits the residences in the area.

Operating transfers out of \$10,838,723 generally represent reserves for construction of a variety of projects. Operating transfers out have decreased by \$6,688,894, as 2005 Series A Tax Allocation Bond proceeds have been used in 2008-09 and are expected to continue to be used in 2009-10.

Departmental revenue of \$13,632,335 primarily reflects tax increment and interest revenue. The decrease in revenue of \$392,232 represents a proposed increase in tax increment of \$1,116,868 offset by ERAF costs of \$755,000, and decreases in interest revenue of \$563,300 and operating transfers in of \$190,800.



## Cedar Glen Project Area

### DESCRIPTION OF MAJOR SERVICES

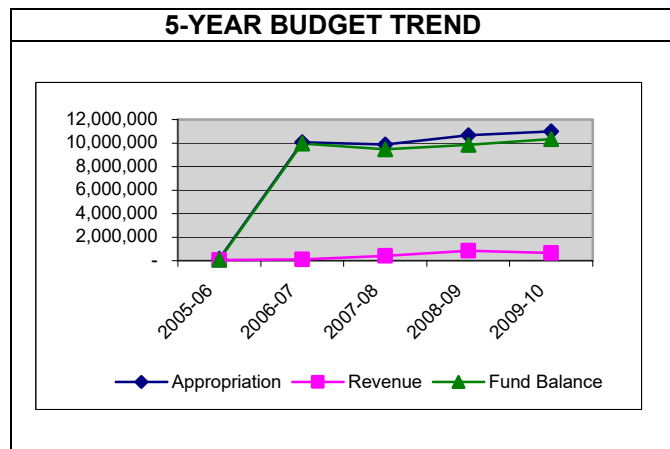
In 2004, the *Cedar Glen Disaster Recovery Project Area* (Cedar Glen), consisting of 837 acres, was adopted to assist with the rebuilding of the community that was destroyed by the 2003 Old Fire.

Operating funds received for the project area are used to finance capital improvements, particularly water services within the area. Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

Initial plan preparation and operating expenses were funded through a \$75,000 loan from the Speedway Project Area and subsequent loans from the county general fund of \$365,000. In addition, in December of 2005, the Board of Supervisors approved a loan of \$10 million from the county general fund to Cedar Glen to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this project area; however, administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



### PERFORMANCE HISTORY

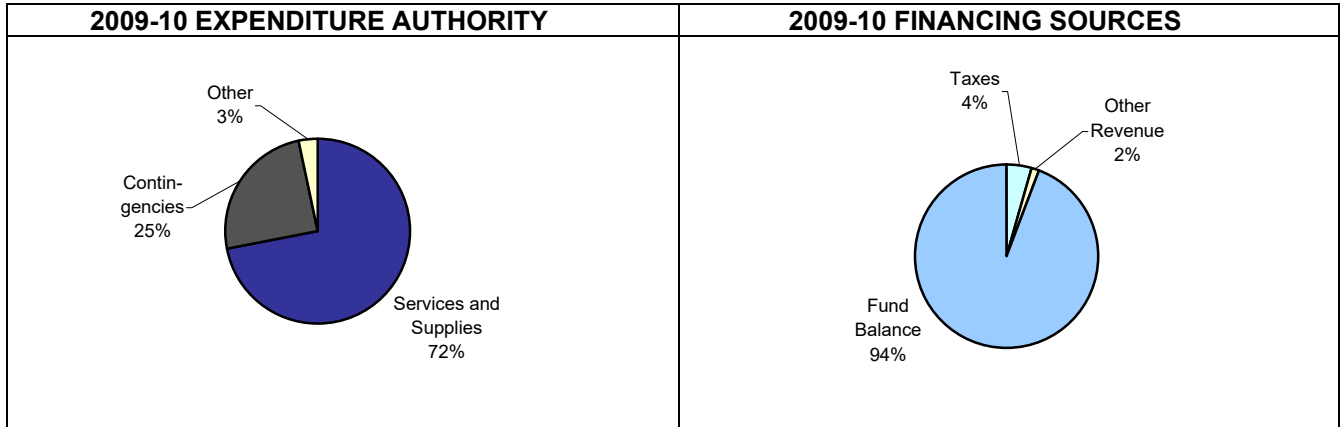
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	418,300	1,267,592	698,779	10,673,987	461,176
Departmental Revenue	10,285,254	788,348	986,360	836,460	964,832
Fund Balance				9,837,527	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 is higher than modified budget due to property tax being higher than anticipated.



**ANALYSIS OF FINAL BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Cedar Glen Disaster Project Area

**BUDGET UNIT:** SPK, SPL, DBT  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	107,747	60,101	8,264	31,045	2,564,080	7,901,772	5,337,692
Land and Improvements	-	311,076	-	4,840	59,454	-	(59,454)
Transfers	310,553	896,415	290,515	425,291	450,453	379,211	(71,242)
Contingencies	-	-	-	-	7,600,000	2,715,000	(4,885,000)
<b>Total Appropriation</b>	<b>418,300</b>	<b>1,267,592</b>	<b>298,779</b>	<b>461,176</b>	<b>10,673,987</b>	<b>10,995,983</b>	<b>321,996</b>
Operating Transfers Out	-	-	400,000	-	-	1,078	1,078
<b>Total Requirements</b>	<b>418,300</b>	<b>1,267,592</b>	<b>698,779</b>	<b>461,176</b>	<b>10,673,987</b>	<b>10,997,061</b>	<b>323,074</b>
<b>Departmental Revenue</b>							
Taxes	240,367	672,985	1,039,569	1,293,067	482,860	488,600	5,740
Use of Money and Prop	80,965	454,480	481,562	295,544	353,600	166,200	(187,400)
State, Fed or Gov't Aid	634	1,705	3,635	3,774	-	-	-
Current Services	(2,057)	(3,305)	(5,058)	(8,989)	-	-	-
Other Revenue	(109,655)	(337,517)	(533,348)	(618,564)	-	-	-
Other Financing Sources	10,075,000	-	-	-	-	-	-
<b>Total Revenue</b>	<b>10,285,254</b>	<b>788,348</b>	<b>986,360</b>	<b>964,832</b>	<b>836,460</b>	<b>654,800</b>	<b>(181,660)</b>
Operating Transfers In	-	-	-	-	-	1,078	1,078
<b>Total Financing Sources</b>	<b>10,285,254</b>	<b>788,348</b>	<b>986,360</b>	<b>964,832</b>	<b>836,460</b>	<b>655,878</b>	<b>(180,582)</b>
				Fund Balance	9,837,527	10,341,183	503,656

Services and supplies of \$7,901,772 represent funds set aside for projects. Services and supplies increased by \$5,337,692 primarily due to the increase in project expenditures of \$4,520,000, professional services of \$817,270 and increase in miscellaneous expenses of \$422.

Transfers of \$379,211 represent administrative fees to the Speedway administrative fund. Decreases of \$71,242 are due primarily to a reduction in the Cedar Glen's share of the administrative costs.

Contingencies of \$2,715,000 are necessary because, per the Cedar Glen loan agreement, the Board of Supervisors (Board) must approve all additional projects utilizing the loan funds. On November 18, 2008, Item No. 109, the Board released \$4,885,000 for projects within the project area. Upon approval of additional projects, the funds will be transferred to the appropriate expenditure category for use.

Operating transfers out of \$1,078 represent interest earnings in the debt service fund to be moved to the operating and housing fund.

Departmental revenue of \$655,878 includes funding from projected tax increment as well as revenue from interest. The decrease in revenue of \$180,582 is primarily due to decreases in interest revenue to reflect current trend and a minor increase in tax increment revenue.





## Victor Valley Economic Development Authority Project Area

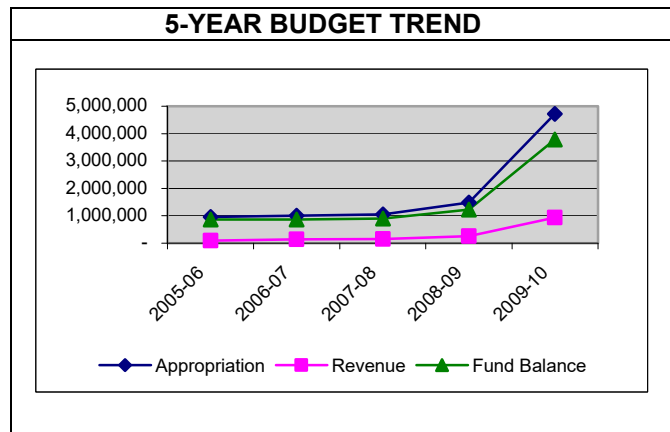
### DESCRIPTION OF MAJOR SERVICES

In 1993, the *Victor Valley Economic Development Authority* (VVEDA), a joint powers authority, was established for the purpose of providing economic development in and around the former George Air Force Base. Five jurisdictions oversee the economic development of the area, which include: the Cities of Victorville, Hesperia and Adelanto, the town of Apple Valley, and the County of San Bernardino. The eighth amendment to the project area approved on December 20, 2006 increased the total acreage to 90,236 acres. The same amendment also increased the unincorporated portion of VVEDA to approximately 22,472 acres. VVEDA is administered by the City of Victorville.

Operating funds received for the project area are used to finance capital improvements and land acquisition. Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



The trend of the VVEDA budget represents small increases for years leading up to 2008-09. In 2008-09, departmental revenue increased by 73% based on estimates provided by the lead agency. The 2009-10 final budget is increasing by 364% based on the current revenue trend and on estimates provided by the lead agency. This increase is related to the additional acreage mentioned above, and is expected by VVEDA to remain at the higher level in the future.

### PERFORMANCE HISTORY

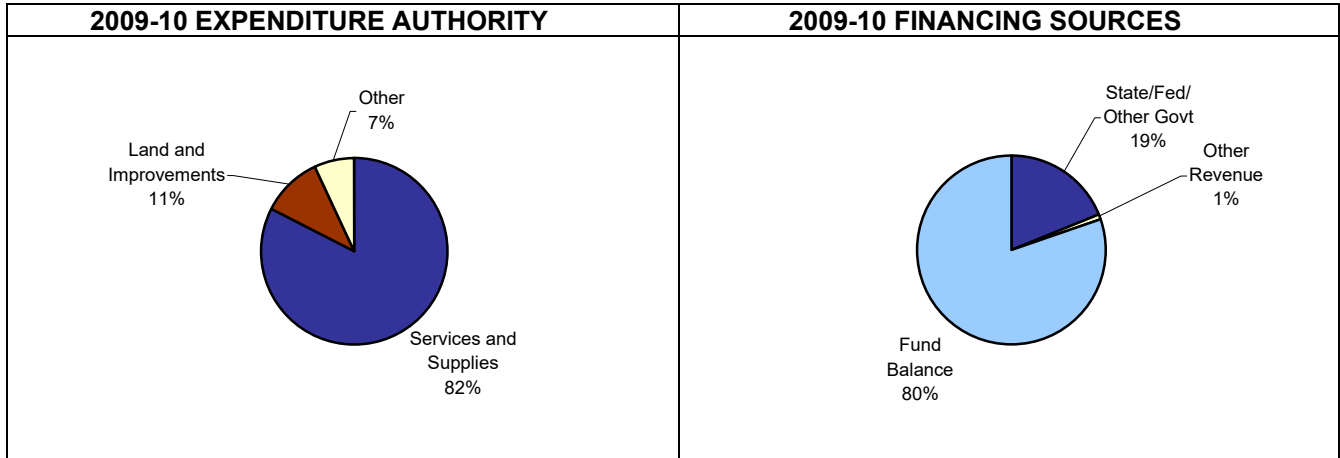
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	145,867	178,158	84,136	1,482,279	76,652
Departmental Revenue	56,508	210,566	301,719	256,105	2,631,999
Fund Balance				1,226,174	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 is significantly higher than modified budget due to the addition of 12,270 unincorporated acres to the project area which generated additional tax increment of \$1,680,228 and the collection of prior year tax revenue of \$609,500.



**ANALYSIS OF FINAL BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Victor Valley Economic Development Authority Project Area

**BUDGET UNIT:** MPV, MPW  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	61,334	96,477	(74,988)	720	825,477	3,886,762	3,061,285
Other Charges	-	15,082	79,311	(79,311)	66,650	172,100	105,450
Land and Improvements	-	-	-	-	300,000	500,000	200,000
Transfers	84,533	66,599	79,813	155,243	290,152	155,760	(134,392)
<b>Total Appropriation</b>	<b>145,867</b>	<b>178,158</b>	<b>84,136</b>	<b>76,652</b>	<b>1,482,279</b>	<b>4,714,622</b>	<b>3,232,343</b>
<b>Departmental Revenue</b>							
Use of Money and Prop	28,666	40,233	46,621	87,173	17,450	40,000	22,550
State, Fed or Gov't Aid	27,842	170,333	255,098	2,544,826	238,655	893,100	654,445
<b>Total Revenue</b>	<b>56,508</b>	<b>210,566</b>	<b>301,719</b>	<b>2,631,999</b>	<b>256,105</b>	<b>933,100</b>	<b>676,995</b>
				Fund Balance	1,226,174	3,781,522	2,555,348

Services and supplies of \$3,886,762 represent project expenditures and professional services. Services and supplies increased by \$3,061,285 due to a significant increase in revenues from the lead agency.

Other charges of \$172,100 represent administrative charges paid to the Victor Valley Economic Development Authority. Other charges have increased by \$105,450 due to possible Educational Revenue Augmentation Fund costs for the county's portion of the project area.

Land and improvements of \$500,000 include costs associated with commercial/industrial/residential land acquisitions. Land and improvement costs increased by \$200,000 due to an anticipated increase in land acquisition.

Transfers of \$155,760 include administrative charges paid to the Speedway administrative fund. The decrease of \$134,392 is due to an anticipated reduction in VVEDA's share of the County of San Bernardino Redevelopment Agency's administrative costs.

Departmental revenue of \$933,100 consists of tax increment revenue and revenue from interest. The increase in revenue of \$676,995 represents increases in tax increment revenue distributed through the lead agency. Tax increment revenue for the project area increased significantly in 2007-08 and is anticipated to continue at the same rate.



## Mission Boulevard Joint Project Area

### DESCRIPTION OF MAJOR SERVICES

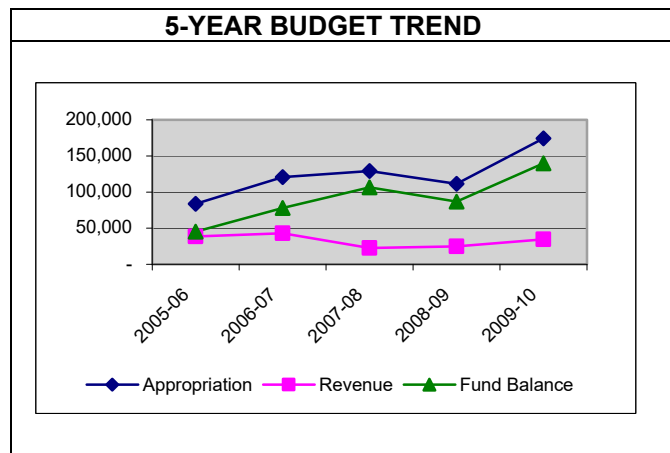
In 2003, the County approved the *Mission Boulevard Joint Redevelopment Project Area* (Mission Boulevard) with the City of Montclair. Mission Boulevard totals approximately 404 acres and is administered by the City of Montclair.

The County's responsibility for the Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



### PERFORMANCE HISTORY

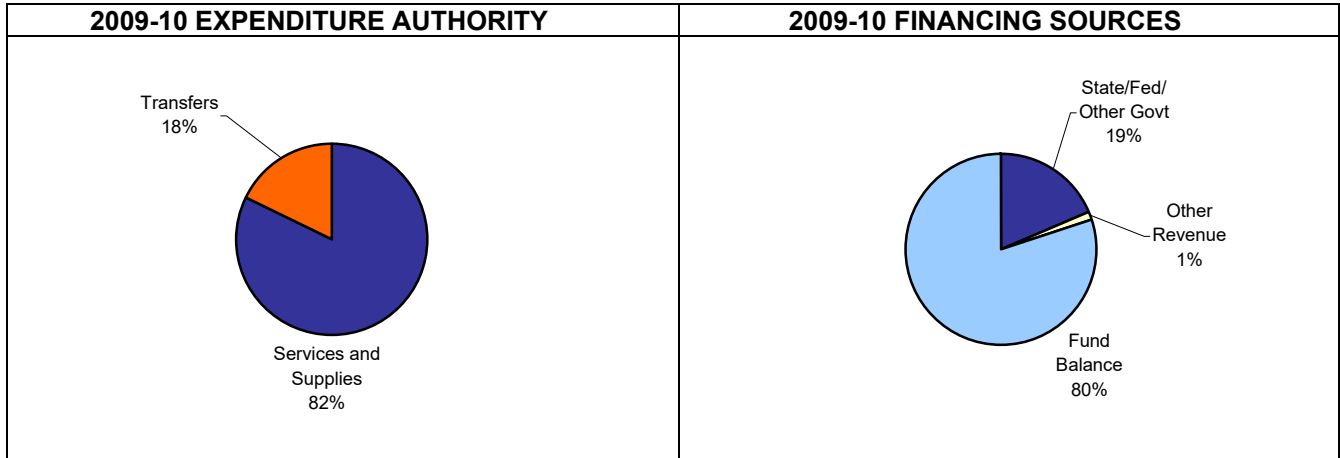
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	35,644	26,461	9,984	111,403	70,689
Departmental Revenue	68,341	55,052	(9,629)	24,570	123,635
Fund Balance				86,833	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Actual departmental revenue for 2008-09 is higher than modified budget primarily due to higher than anticipated housing tax increment and the collection of prior year tax revenue of \$30,950.



**ANALYSIS OF FINAL BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Mission Boulevard Joint Project Area

**BUDGET UNIT:** SPM MIS  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	781	125	336	690	81,373	143,328	<b>61,955</b>
Transfers	34,863	26,336	9,648	69,999	30,030	31,152	<b>1,122</b>
<b>Total Appropriation</b>	<b>35,644</b>	<b>26,461</b>	<b>9,984</b>	<b>70,689</b>	<b>111,403</b>	<b>174,480</b>	<b>63,077</b>
<b>Departmental Revenue</b>							
Use of Money and Prop	1,451	2,289	3,851	2,465	2,000	2,000	-
State, Fed or Gov't Aid	-	52,763	(13,480)	121,170	22,570	32,700	<b>10,130</b>
Other Financing Sources	66,890	-	-	-	-	-	-
<b>Total Revenue</b>	<b>68,341</b>	<b>55,052</b>	<b>(9,629)</b>	<b>123,635</b>	<b>24,570</b>	<b>34,700</b>	<b>10,130</b>
				Fund Balance	86,833	139,780	<b>52,947</b>

Services and supplies of \$143,328 represent funds set aside for potential projects. This appropriation increased by \$61,955. No projects have currently been identified in this budget unit and the agency is awaiting the accumulation of sufficient funds to undertake a project.

Transfers of \$31,152 include administrative charges paid to the Speedway administrative fund. The increase of \$1,122 is based upon time studies for the current year. While projected staff time allocated for this project area has remained unchanged, total expected administrative costs have increased, causing a small increase in administrative charges paid by the project area.

Departmental revenue of \$34,700 primarily represents tax increment revenue distributed by the lead agency, which is anticipated to increase in the amount of \$10,130 in 2009-10. Lead agency estimates of tax increment revenue for the project area increased from prior year by a significant amount. Due to this significant increase, expenditures for projects will be budgeted as actual tax increment is received by the agency.

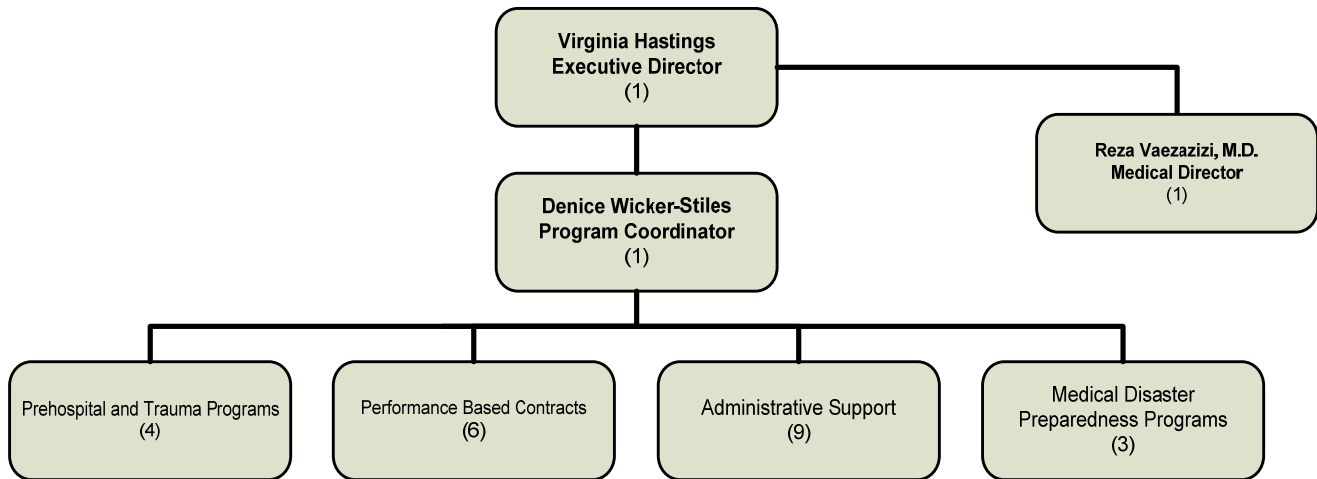


# INLAND COUNTIES EMERGENCY MEDICAL AGENCY (ICEMA) Virginia Hastings

## MISSION STATEMENT

The Inland Counties Emergency Medical Agency is the local Emergency Medical Services Agency for the Counties of San Bernardino, Inyo, and Mono. The mission of ICEMA is to ensure an effective system of quality patient care and coordinated emergency medical response by planning, implementing, and evaluating an effective emergency medical services system including fire department and public ambulances, pre-hospital providers; public and private, ground and air; specialty care hospitals; such as trauma centers, and hospitals, for the citizens of San Bernardino, Inyo, and Mono Counties.

## ORGANIZATIONAL CHART



## STRATEGIC GOALS

1. Ensure that the most effective emergency services are delivered to the residents of San Bernardino, Inyo, and Mono Counties.
2. Implement an emergency medical services authority quality improvement plan.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Increase in number of Cardiac Care Hospitals (CCH) designated in the ICEMA jurisdiction.	N/A	4	4	2
Percentage of 911 transports reviewed to ensure that patients are being transported to designated CCH's in a timely manner.	N/A	40%	100%	100%
Number of Quality Improvement audit filters for system review and improvement.	N/A	N/A	N/A	500%
Number of educational programs implemented to address system. Quality improvement issues identified through a strong, standardized quality improvement program.	N/A	N/A	N/A	200%



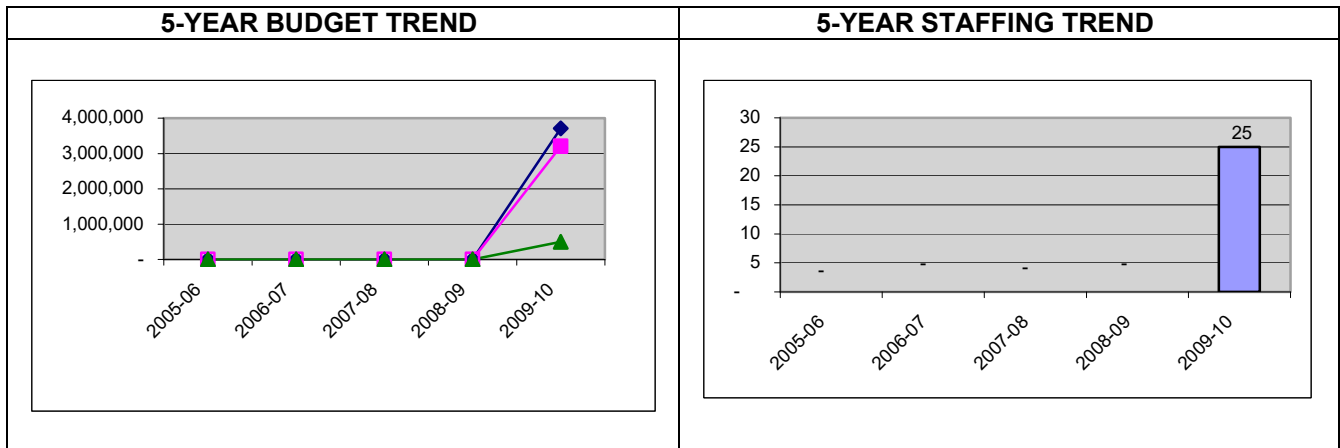
**DESCRIPTION OF MAJOR SERVICES**

The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three county area. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.

In February 2007, the Board of Supervisors approved the separation of ICEMA from the Public Health budget unit, to be included as a separate organization within the Health Care Administration Division and administered directly by the County Administrative Office. After careful discussion with staff from ICEMA and the Auditor-Controller/Recorders Office, it was determined, that by virtue of being a Joint Powers Authority, and as such, a separate agency, the most appropriate method for its accounting would be as a distinct and separate budget unit. Therefore, for 2009-10, ICEMA staff and all corresponding expenditures and revenues are reflected under this new special revenue fund.

Additionally, the three special revenue funds once administered by ICEMA: 1) Ambulance Performance Based Fines; 2) Pediatric Trauma, and 3) Hospital Preparedness are being converted to agency trusts. These new trusts will no longer be reflected as separate budget units, but are established to collect the fines and grant revenues previously associated with the special revenue funds. As such, the new ICEMA special revenue fund will begin to record and budget monies transferred from these agency trust accounts as revenue.

**BUDGET HISTORY**



**PERFORMANCE HISTORY**

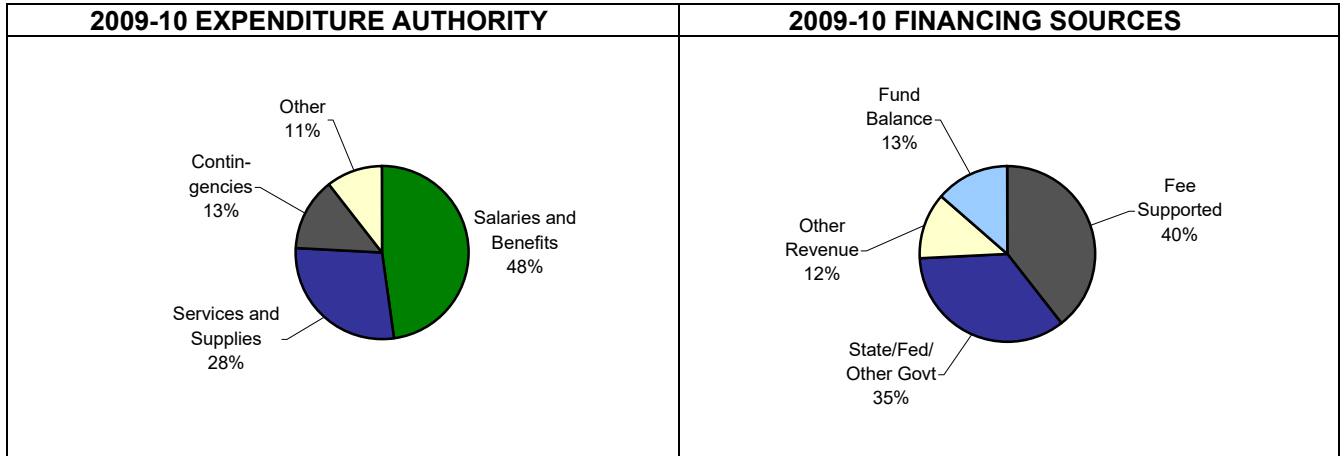
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	-	-	-	-	2,227
Departmental Revenue	-	-	-	-	673,213
Fund Balance				-	

Prior budget history for ICEMA is reflected within the Health Care Administration budget unit.

Departmental revenue was transferred to this budget unit in 2008-09 in order to provide ICEMA sufficient cash to ensure uninterrupted operations beginning July 1, 2009.



**ANALYSIS OF FINAL BUDGET**



**GROUP: Other Agency**  
**DEPARTMENT: Inland Counties Emergency Medical Agency**  
**FUND: Special Revenue**

**BUDGET UNIT: SMI ICM**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	-	-	1,771,890	1,771,890
Services and Supplies	-	-	-	2,227	-	967,153	967,153
Central Computer	-	-	-	-	-	31,839	31,839
Travel	-	-	-	-	-	43,650	43,650
Equipment	-	-	-	-	-	175,000	175,000
Transfers	-	-	-	-	-	217,355	217,355
Contingencies	-	-	-	-	-	500,000	500,000
<b>Total Appropriation</b>	-	-	-	2,227	-	3,706,887	3,706,887
<b>Departmental Revenue</b>							
Licenses & Permits	-	-	-	-	-	228,187	228,187
Fines and Forfeitures	-	-	-	172,843	-	848,740	848,740
Use of Money and Prop	-	-	-	370	-	-	-
State, Fed or Gov't Aid	-	-	-	-	-	1,286,482	1,286,482
Current Services	-	-	-	-	-	384,480	384,480
Other Revenue	-	-	-	-	-	254,152	254,152
<b>Total Revenue</b>	-	-	-	173,213	-	3,002,041	3,002,041
Operating Transfers In	-	-	-	500,000	-	204,846	204,846
<b>Total Financing Sources</b>	-	-	-	673,213	-	3,206,887	3,206,887
				Fund Balance	-	500,000	500,000
				Budgeted Staffing	-	25	25

Salaries and benefits of \$1,771,890 fund 25 budgeted positions.

Services and supplies of \$967,153 include operational costs for ICEMA, including the purchase of computers and small equipment. The amount also includes professional services contracts for the ICEMA Medical Director and Hospital Preparedness Program training consultants.

Travel of \$43,650 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of \$175,000 includes the purchase of two Heating, Ventilation and Air Conditioning (HVAC) Systems for surge shelters (at \$12,500 each) and two dust containment units (at \$75,000 each).

Transfers of \$217,355 represent payments to other departments for employee relations, the Employee Health and Productivity program, and lease costs.



Contingencies of \$500,000 reflect beginning fund balance. This fund balance, provided via a transfer of funds from the Realignment Trust during 2008-09, will act as starting capital for this budget unit to ensure the timely and uninterrupted payment of expenditures necessary for daily operations. This fund balance will continue to be appropriated within the contingency category until such time as ICEMA is dissolved and this initial investment is returned to the Realignment Trust.

Licenses and permits revenue of \$228,187 include collections for ambulance licensure and Emergency Medical Technician certification.

Fines and forfeitures revenue of \$848,740 include fines collected by the Superior Court for moving violations, as dictated under SB612 and SB1773.

State aid revenue of \$1,286,482 represents funding from the Emergency Medical Services Authority (EMSA) to support maintenance of the three-county Joint Powers Agreement and the Hospital Preparedness Program grant.

Current services revenue of \$384,480 are fees paid to ICEMA for administration of performance based contracts.

Other revenue of \$254,152 reflects fines associated with ambulance companies' failure to meet contractual response time standards.

Operating transfers in of \$204,846 reflects the transfer of Health Realignment trust funds to support emergency medical services and medical disaster preparedness activities.

