

**OTHER
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>	<u>Budgeted Staffing</u>
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	2	12	1	11	0
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (CoIDA)	4	40,421	600	39,821	0
IN HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	20	7,035,793	5,625,138	1,410,655	
REDEVELOPMENT AGENCY	6				
CEDAR GLEN PROJECT AREA	14	8,033,032	1,139,222	6,893,810	0
VICTOR VALLEY EDA PROJECT AREA	16	7,027,233	871,300	6,155,933	0
MISSION BOULEVARD JOINT PROJECT AREA	18	360,054	94,800	265,254	0
SAN SEVAINE PROJECT AREA	11	87,470,040	16,404,366	71,065,674	9
INLAND COUNTIES EMERGENCY MEDICAL AGENCY	25	4,253,362	3,322,116	931,246	24
APPENDIX A					
BUDGET BOOK ACRONYMS	29				



ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION

Mary Jane Olhasso

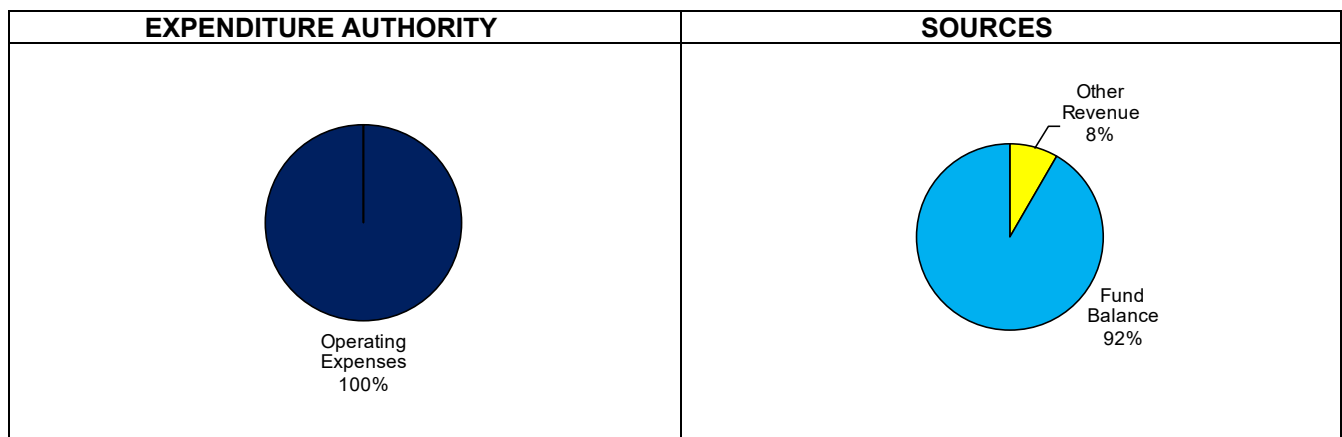
DESCRIPTION OF MAJOR SERVICES

In September 1987, the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program and other program related costs. Economic and Community Development Corporation is a function of the Economic Development Agency.

Budget at a Glance

Total Expenditure Authority	\$12
Total Sources	\$1
Fund Balance	\$11
Total Staff	0

2011-12 RECOMMENDED BUDGET



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Economic Development Agency
 FUND: Economic and Community Development Corporation

BUDGET UNIT: SFI 499
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<u>Appropriation</u>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	6,030	164	38	80	91	12	(79)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	6,030	164	38	80	91	12	(79)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	6,030	164	38	80	91	12	(79)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	6,030	164	38	80	91	12	(79)
<u>Departmental Revenue</u>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	94	8	2	0	0	1	1
Total Revenue	94	8	2	0	0	1	1
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	94	8	2	0	0	1	1
Fund Balance					91	11	(80)
Budgeted Staffing					0	0	0

BUDGET CHANGES AND OPERATIONAL IMPACT

Since no bonds are planned to be issued due to low market interest rates, operating expenses have decreased to \$12 to reflect the available fund balance.



COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)

Mary Jane Olhasso

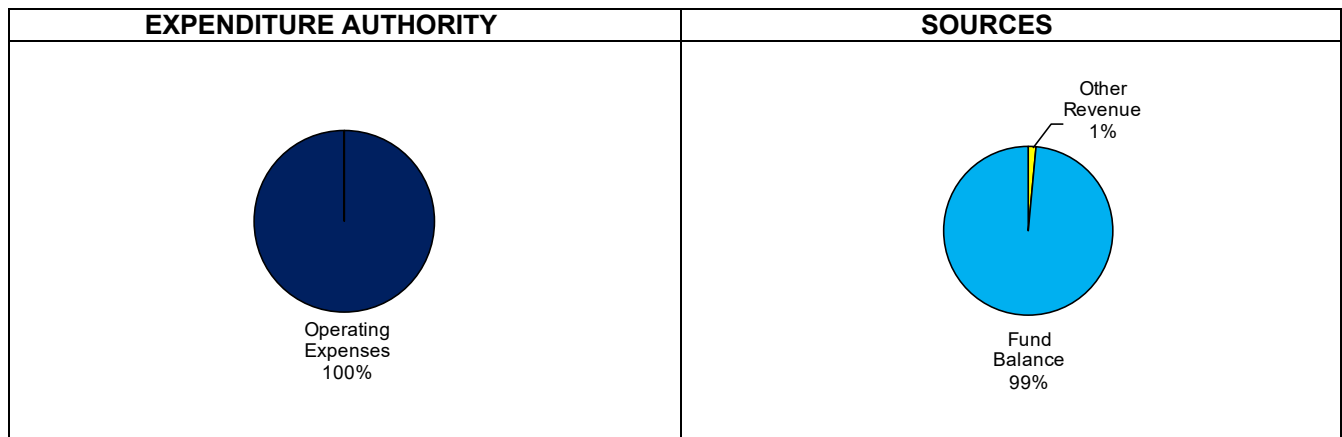
DESCRIPTION OF MAJOR SERVICES

In March 1981, the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the county. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

Budget at a Glance

Total Expenditure Authority	\$40,421
Total Sources	\$600
Fund Balance	\$39,821
Total Staff	0

2011-12 RECOMMENDED BUDGET



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Economic Development Agency
 FUND: Industrial Development Authority

BUDGET UNIT: SPG 510
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<u>Appropriation</u>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	14,049	58	84	30,368	216,663	40,421	(176,242)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	14,049	58	84	30,368	216,663	40,421	(176,242)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	14,049	58	84	30,368	216,663	40,421	(176,242)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	14,049	58	84	30,368	216,663	40,421	(176,242)
<u>Departmental Revenue</u>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	31,000	0	0	0	0
Other Revenue	1,999	1,069	639	476	146,950	600	(146,350)
Total Revenue	1,999	1,069	31,639	476	146,950	600	(146,350)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	1,999	1,069	31,639	476	146,950	600	(146,350)
Fund Balance					69,713	39,821	(29,892)
Budgeted Staffing					0	0	0

BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$40,421 represent professional services associated with the issuance of bonds, promotion of the financing program and other related costs. Operating expenses decreased by \$176,242 reflecting the completion of the sale of recovery zone bonds.

Other revenue is decreasing by \$146,350 due to the completion of the bond sales.

Due to the limited number of applicants for funding, the operating expenses and revenue for 2010-11 was significantly less than anticipated and is expected to be at about the same level in 2011-12.



REDEVELOPMENT AGENCY

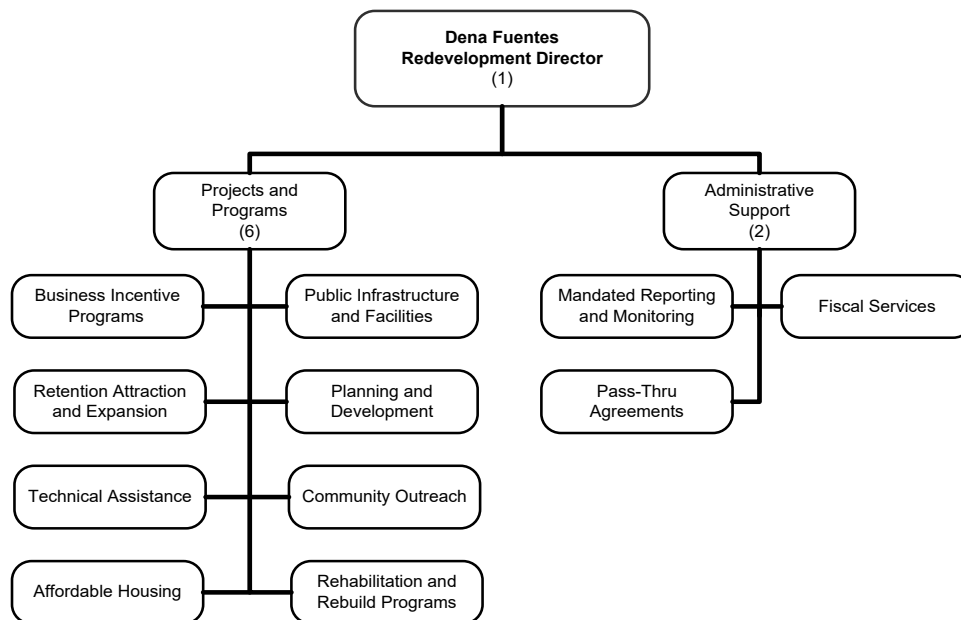
Dena Fuentes

MISSION STATEMENT

The Redevelopment Agency of the County of San Bernardino serves as a Catalyst to revitalize communities within established redevelopment project areas by: improving infrastructure, retaining and expanding opportunities for existing businesses, attracting new businesses and private investment, creating new jobs and affordable housing and improving the living conditions of residents. Through coordinated efforts with county departments and other jurisdictions, the Agency implements strategic programs and projects that advance economic opportunities and foster a sense of community pride.



ORGANIZATIONAL CHART



2009-10 AND 2010-11 ACCOMPLISHMENTS

- Funded \$9.5 million for I-10 and Cherry Avenue interchange right of way acquisition project.
- Entered into a \$500,000 pre-development agreement with California Steel Industries Inc. for the planning and development of a 30 acre portion of their existing site.
- Funded \$4 million for Phase II Cedar Glen water distribution and storage improvements.
- Assisted private and public entities in issuing approximately \$15 million in federally subsidized Recovery Zone Bonds.



2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1: DEVELOP AND IMPLEMENT INCLUSIONARY AND REPLACEMENT HOUSING PROGRAMS AND PROJECTS TO MEET SUCH NEEDS AND TO INCREASE, IMPROVE AND PRESERVE THE REDEVELOPMENT PROJECT AREAS' AFFORDABLE HOUSING STOCK.

Objective: *Implement affordable housing programs in several unincorporated areas to address residential blight and to assist low-and moderate-income households.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Number of households assisted in the new affordable housing program.	N/A	N/A	N/A	N/A	40

In 2010-11 the Agency hired an affordable housing consultant to review the affordable housing needs of the San Sevaire Project Area (Project Area) and develop housing programs specifically tailored for the area. The consultant has: (1) reviewed available data to determine the character and make-up of residential properties located in the project area; (2) reviewed financial projections of what funds will be available for housing programs during the next 5 years; (3) identified programs that will produce the highest affordable housing benefits to the project area matched with availability of housing funds; (4) developed draft programs; and, (5) based upon comments and input by staff, is finalizing the programs and drafting all documents for the implementation of the programs, including procedure manuals and regulatory agreements. These programs, once implemented and refined, can be modified and applied in other project areas. The Agency is also working with Community Development and Housing (CDH) to integrate programs where appropriate and expand the current repertoire to include new programs. It is estimated that the programs will be brought to the Board for review and approval in the summer of 2011 and implemented in 2011-12.



GOAL 2: ASSIST IN THE DEVELOPMENT OF CAPITAL IMPROVEMENTS TO ELIMINATE AND PREVENT THE ACCELERATION OF PHYSICAL BLIGHT AND ENCOURAGE THE BETTER UTILIZATION OF REAL PROPERTY AND NEW PRIVATE ENTERPRISE INVESTMENT.

Objective: Ensure that capital improvement projects are carried out as planned in the work program and the budget

Status

This objective seeks to facilitate the needed infrastructure to promote economic development and improve the quality of life within established redevelopment project areas. Most capital projects are meeting project schedules and budgeted costs. The following describes how the objectives are being met and the current status:

Current projects are nearing completion or under construction:

Speedway Project Area:

- San Bernardino Avenue improvements include road widening, landscaped medians and parkways; sidewalks; turn pockets, two lighted intersections and safety improvements to railroad crossings. The Agency funded \$3.65M, Prologis funded \$2.4M and County Public Works funded \$2.2M for a total project cost of \$8.25M. The raised medians, sidewalks and road widening components are completed with landscaping and lighted intersection work to be completed by the end of 2011.
- Cherry Avenue is being widened from Merrill Avenue to Foothill Boulevard, that includes bridge widening. The Agency has appropriated \$18.6M for this project and County Public Works has provided \$1.1M. The Whittram to Foothill phase of the project will begin construction in 2011 with final completion in 2013. The bridge widening right-of-way acquisition is underway with construction anticipated to begin in 2012.
- The Interstate 10 and Cherry Avenue interchange project includes engineering and design specifications, right-of-way acquisition, and construction. The Agency has funded a large portion of the County share with \$4.2M for design, \$9.5M for right-of-way and \$3.7M for construction. Right-of-way certification occurred in April 2011 with construction anticipated to begin in 2012 and completion in 2014.
- The Valley Boulevard improvements consist of a traffic signal at Banana Avenue and pavement rehabilitation of 2.25 miles. The Agency will fund approximately \$900,000 and the City of Fontana to contribute \$2.1M of improvements; construction will begin in Fall 2011 and is anticipated to be completed by Spring 2012.
- Continued to implement Graffiti Abatement Program and ongoing Code Enforcement within the San Sevaire Project Area. Exploring the expansion of both programs in VVEDA and IVDA.

Current projects are nearing completion or under construction:

Cedar Glen:

- The Agency is funding \$128,000 for the improvements to the intersection at SH-173 and Hook Creek Road. County Public Works is funding the remaining \$148,000. Construction is anticipated to start in Summer 2011 and be completed in Fall 2011.
- The Business District Improvements will be constructed in the Summer of 2011 by improving the parking area of the commercial district and installing an informational kiosk and bus shelter. Other improvements will be made in future phases in 2012 and 2013.
- The Agency funded \$4M for Phase II of the water distribution and storage improvements. Final construction for Phase II will be completed in winter 2011.
- The Agency issued bonds in 2010 to fund Phases III and IV of the water distribution and storage improvements which will commence in 2012 and 2014 respectively.



GOAL 3: DEVELOP BUSINESS INCENTIVE PROGRAMS TO RECONSTRUCT, UPGRADE AND EXPAND INDUSTRIAL/COMMERCIAL AREAS IN CONFORMANCE WITH THE GENERAL PLAN (AS AMENDED) AND COMMUNITY PLANS.

Objective: Provide ongoing economic development and workforce development to help businesses find needed employees and assist existing businesses expand with entitlement and business planning consultations.

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Number of existing businesses assisted within the Project Areas.	N/A	10	15	20	25

The Agency has assisted a number of businesses with technical and/or financial assistance. Due to the length of time it takes to assist businesses (the entitlement process alone can take between 9-18 months), many of the businesses listed below have been noted in previous Agency Reports; these businesses will more than likely be mentioned in the future reports as projects progress through design and specifications, site clearance/demolition, and construction of improvements.

The following is a list of additional accomplishments related to the goals and objectives.

- Continued marketing of redevelopment project areas at conventions and trade shows such as International Council of Shopping Centers, High Desert Opportunity and other regional trade shows the Economic Development Agency attends.
- Provided technical and/or financial assistance to businesses seeking to locate, relocate and expand in our redevelopment project areas.
- Assisted Inland Kenworth, a logistics company, with egress and ingress planning for its existing site and median improvements along San Bernardino Avenue.
- Assisted Burrtec, a waste management company, with the relocation of an existing truck repair facility and expansion of its Material Recovery Facility located on Napa Street.
- Provided technical assistance to Vista Metals, an aluminum manufacturer, which proposed expansion of existing facility along Whittram and Ilex.
- Assisted California Steel Industries Inc., with the removal of obsolete smokestacks and assisted with pre-development planning for its north 30 acres of the existing site.
- Assisted Advanced Steel Recovery, a scrap metal recycler, in the planning of on-site improvements to screen its operations and provide dust control at its current site.



SUMMARY OF BUDGET UNITS

	2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<u>Other Agencies</u>						
San Sevaime Project Area	87,647,454	16,404,366		71,243,088		9
Cedar Glen Project Area	8,462,854	1,139,222		7,323,632		0
Victor Valley Economic Development Authority	7,027,233	871,300		6,155,933		0
Mission Boulevard Joint Project Area	360,054	94,800		265,254		0
Total Other Agencies	103,497,595	18,509,688		84,987,907		9

5-YEAR APPROPRIATION TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
San Sevaime Project Area	65,759,453	65,885,843	67,541,134	90,876,019	87,647,454
Cedar Glen Project Area	9,878,195	10,673,987	10,997,061	15,925,307	8,462,854
Victor Valley Economic Development Authority	1,056,238	1,482,279	5,051,087	6,632,947	7,027,233
Mission Boulevard Joint Project Area	129,016	111,403	174,480	272,744	360,054
Total	76,822,902	78,153,512	83,763,762	113,707,017	103,497,595

5-YEAR REVENUE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
San Sevaime Project Area	14,027,786	14,024,567	13,632,335	40,658,365	16,404,366
Cedar Glen Project Area	403,250	836,460	655,878	5,893,043	1,139,222
Victor Valley Economic Development Authority	155,550	256,105	1,269,565	1,224,620	871,300
Mission Boulevard Joint Project Area	22,570	24,570	34,700	87,400	94,800
Total	14,609,156	15,141,702	15,592,478	47,863,428	18,509,688

5-YEAR FUND BALANCE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
San Sevaime Project Area	51,731,667	51,861,276	53,908,799	50,217,654	71,243,088
Cedar Glen Project Area	9,474,945	9,837,527	10,341,183	10,032,264	7,323,632
Victor Valley Economic Development Authority	900,688	1,226,174	3,781,522	5,408,327	6,155,933
Mission Boulevard Joint Project Area	106,446	86,833	139,780	185,344	265,254
Total	62,213,746	63,011,810	68,171,284	65,843,589	84,987,907



San Sevaine Project Area

DESCRIPTION OF MAJOR SERVICES

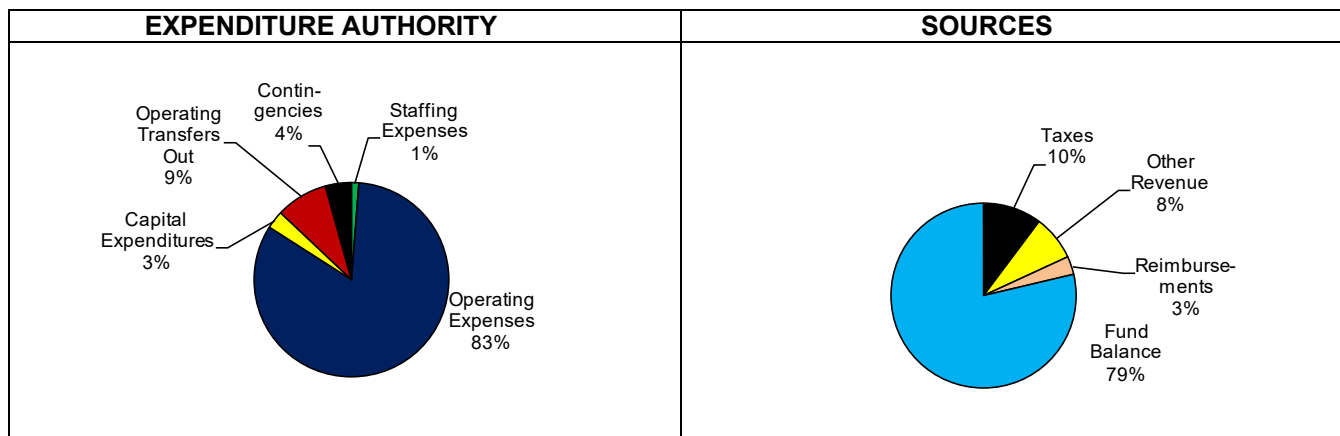
In 1995, the former Kaiser Steel Mill site and other blighted industrial properties in its vicinity were formed to create the San Sevaine Redevelopment Project Area. The San Sevaine Project Area was amended in 2004 and 2005 to add additional territory resulting in a total acreage of 3,426 acres.

Budget at a Glance

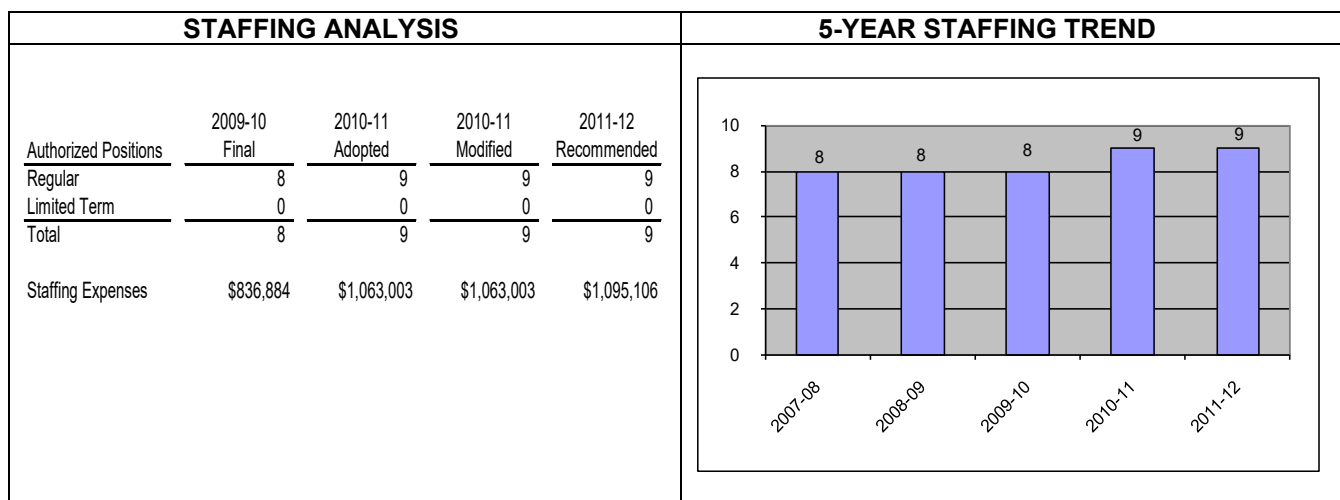
Total Expenditure Authority	\$90,534,247
Total Sources	\$19,291,159
Fund Balance	\$71,243,088
Total Staff	9

San Sevaine Bond Series 2010 A&B was funded in November 2010 with net proceeds of \$30,550,000. Projects to be undertaken with these bond proceeds include assistance in the improvement of public infrastructure (Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues); the development of public facilities such as land acquisition, economic incentives for businesses within the project area and attraction of new businesses for the area. Proceeds allocated for housing projects will be used for home rehabilitation programs, land acquisition, infill housing programs and affordable housing development assistance.

2011-12 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Economic Development
DEPARTMENT: Redevelopment Agency
FUND: San Seavine Project Area

BUDGET UNIT: DBR, SPD, SPE, SPF & SPH, SQB, SQC
FUNCTION: General
ACTIVITY: Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
Appropriation							
Staffing Expenses	696,963	802,088	836,884	945,600	1,063,003	1,095,106	32,103
Operating Expenses	9,420,621	8,614,357	8,311,887	8,564,795	63,540,633	75,022,068	11,481,435
Capital Expenditures	4,963,594	2,435,495	4,993,669	1,486,000	9,000,000	2,700,000	(6,300,000)
Contingencies	0	0	0	0	4,063,138	3,913,360	(149,778)
Total Exp Authority	15,081,178	11,851,940	14,142,440	10,996,395	77,666,774	82,730,534	5,063,760
Reimbursements	(539,768)	(727,820)	(661,102)	(1,464,971)	(1,106,727)	(2,886,793)	(1,780,066)
Total Appropriation	14,541,410	11,124,120	13,481,338	9,531,424	76,560,047	79,843,741	3,283,694
Operating Transfers Out	3,522,188	3,677,095	4,243,281	9,622,369	14,315,972	7,803,713	(6,512,259)
Total Requirements	18,063,598	14,801,215	17,724,619	19,153,793	90,876,019	87,647,454	(3,228,565)
Departmental Revenue							
Taxes	11,629,180	11,468,830	6,947,370	8,671,852	9,083,852	9,257,000	173,148
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	2,785	2,697	3,143	0	0	0	0
Fee/Rate	0	0	(176,231)	0	0	0	0
Other Revenue	2,569,226	1,382,763	660,886	26,876,404	26,768,804	390,800	(26,378,004)
Total Revenue	14,201,191	12,854,290	7,435,168	35,548,256	35,852,656	9,647,800	(26,204,856)
Operating Transfers In	3,971,067	4,047,181	3,994,782	4,630,971	4,805,709	6,756,566	1,950,857
Total Financing Sources	18,172,258	16,901,471	11,429,950	40,179,227	40,658,365	16,404,366	(24,253,999)
Fund Balance					50,217,654	71,243,088	21,025,434
Budgeted Staffing					9	9	0

BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1,095,106 fund 9 budgeted positions and are increasing by \$32,103 due to miscellaneous benefit changes and step increases.

Operating expenses of \$75.0 million include services and supplies, central services, travel, debt service payments, payments to other departments, and transfers and have increased by \$11.5 million. The majority of the operating expenses are services and supplies (\$66 million) and include professional services, various project costs within the project area including transportation projects, business assistance, rehab grants/programs and miscellaneous administrative expenses. Services and supplies have increased by \$26 million due to additional tax allocation bonds funded in 2010-11 and the requirement to budget total fund balance. The issuance of the above mentioned bonds has increased debt service payments by \$2 million, to a total of \$6.4 million.

Capital expenditures of \$2.7 million include land and improvement costs associated with the Rosemary/Iris Voluntary Sale Program and commercial/industrial land acquisitions. The Rosemary/Iris Voluntary Sale Program has \$200,000 budgeted and \$2.5 million has been budgeted for the housing project land purchases.

Contingencies of \$3,913,360 represent funds held by the Trustee, Bank of NY for the 2005 Series A Tax Allocation.

Reimbursements of \$2,886,793 represent housing fund repayment of \$1.85 million, administrative costs of \$900,000 and fifty percent of the Redevelopment Directors salary and benefits from Community Development and Housing. The increase in reimbursements of \$1.8 million is due to the above mention housing repayment.

Operating transfers out of \$7,803,713 generally represent the movement of funds for debt service payments of \$6,756,566 and funds for future unidentified projects.

Departmental revenue of \$16,404,366 includes funding from projected tax increment, revenue from interest and operating transfers in of \$6,756,566 due to the required larger debt service payments.



The net decrease of \$24,253,999 is the result of the Series 2010 Tax Allocation Bond issued in the prior fiscal year. Budgeted revenue is based on a 5% gross tax increment reduction offset by the end of SERAF deductions that for 2010-11 amounted to \$729,148.

2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Management/Administrative	3	0	3	3	0	0	3
Project/Program	6	0	6	5	1	0	6
Total	9	0	9	8	1	0	9

<u>Management /Administrative</u>	<u>Project/Program</u>
1 Director of RDA	1 Deputy Director-RDA
1 Staff Analyst II	5 Project Managers (Development Specialists)
1 Exec. Secretary II	



Cedar Glen Project Area

DESCRIPTION OF MAJOR SERVICES

In 2004, the *Cedar Glen Disaster Recovery Project Area* (Cedar Glen), consisting of 837 acres, was adopted to assist with the rebuilding of the community that was destroyed by the 2003 Old Fire.

Initial plan preparation and operating expenses were financed through a \$75,000 loan from the Speedway Project Area and subsequent loans from the county general fund of \$365,000. In addition, in December of 2005, the Board of Supervisors approved a loan of \$10.0 million from the county general fund to Cedar Glen to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

Operating funds received for the project area are used to finance capital improvements, particularly water services within the area. Due to the fact that the loan will be repaid by the tax increment generated, CoRDA set aside 20% of the loan for affordable housing purposes. California Redevelopment Law requires that 20% of the gross tax increment revenues are set aside for the creation, preservation, or improvement of low and moderate-income housing. CoRDA has established housing programs for the use of these funds.

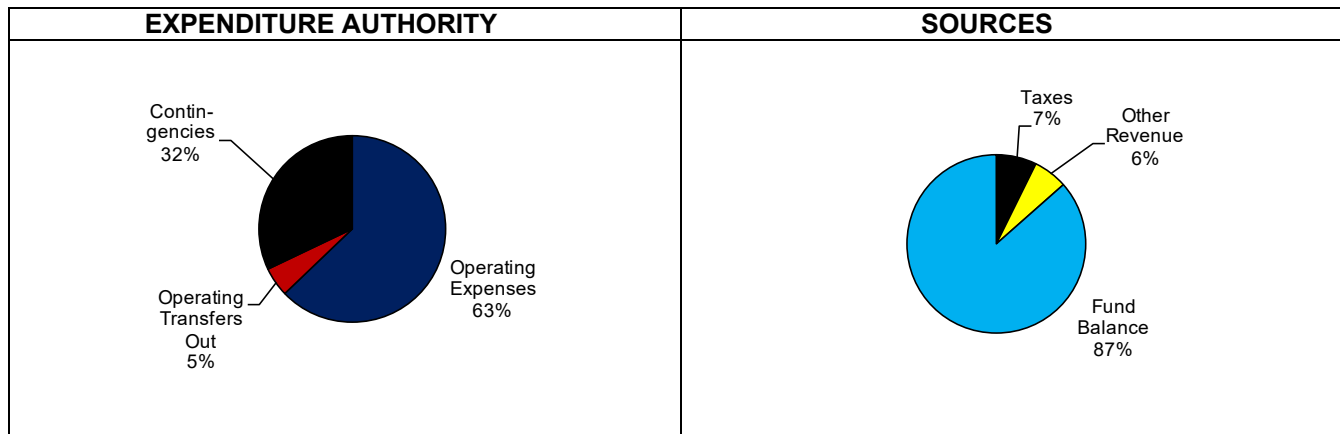
Cedar Glen Bond Series 2010 was funded in November 2010 with net proceeds of \$5,750,000. Projects to be undertaken with these bond proceeds include the water distribution and storage improvements.

There are no budgeted positions assigned to this project area, however, administrative and staffing costs are allocated to this project area based upon time studies.

Budget at a Glance

Total Expenditure Authority	\$8,462,854
Total Sources	\$1,139,222
Fund Balance	\$7,323,632
Total Staff	0

2011-12 RECOMMENDED BUDGET



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Redevelopment Agency
 FUND: Cedar Glen Disaster Project Area

BUDGET UNIT: SPK, SPL, SPU, DBT
 FUNCTION: General
 ACTIVITY: Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	298,779	456,336	944,151	8,896,522	13,177,931	5,318,032	(7,859,899)
Capital Expenditures	0	4,840	0	0	0	0	0
Contingencies	0	0	0	0	3,036,225	2,715,000	(321,225)
Total Exp Authority	298,779	461,176	944,151	8,896,522	16,214,156	8,033,032	(8,181,124)
Reimbursements	0	0	0	(400,000)	(400,000)	0	400,000
Total Appropriation	298,779	461,176	944,151	8,496,522	15,814,156	8,033,032	(7,781,124)
Operating Transfers Out	400,000	0	0	111,151	111,151	429,822	318,671
Total Requirements	698,779	461,176	944,151	8,607,673	15,925,307	8,462,854	(7,462,453)
Departmental Revenue							
Taxes	1,039,569	1,293,067	486,955	578,815	581,815	617,000	35,185
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,635	3,774	0	0	0	0	0
Fee/Rate	(5,058)	(8,989)	0	0	0	0	0
Other Revenue	(51,786)	(323,020)	164,750	5,209,075	5,200,925	92,400	(5,108,525)
Total Revenue	986,360	964,832	651,705	5,787,890	5,782,740	709,400	(5,073,340)
Operating Transfers In	0	0	0	111,151	110,303	429,822	319,519
Total Financing Sources	986,360	964,832	651,705	5,899,041	5,893,043	1,139,222	(4,753,821)
Fund Balance					10,032,264	7,323,632	(2,708,632)
Budgeted Staffing					0	0	0

BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$5,318,032 include funds set aside for the new debt service payments for the 2010 Series of Tax Allocation Bonds, for future phases of construction of the water system improvements in the project area, to assist in connecting the property owners to the water, for professional services, and for administrative fees to the Redevelopment Agency's San Sevaire Project Area administrative budget unit. The decrease of \$7,859,899 is due to the reduction of water improvement projects funded using one-time funds from bond proceeds and county loan proceeds in 2010-11.

Contingencies of \$2,715,000 are necessary to comply with the Cedar Glen loan agreement, the Board of Supervisors (Board) must approve all additional projects utilizing the loan funds. On November 18, 2008, Item No. 109, the Board released \$4,885,000 for projects within the project area. Upon approval of additional projects, the funds will be transferred to the appropriate expenditure category for use.

Operating transfers out and operating transfers in of \$429,822 represents funds transferred from the operating fund to the debt service fund for debt service payments.

Total revenue of \$709,400 includes funding from projected tax increment as well as revenue from interest. The decrease of \$5,073,340 is due to one-time revenue received in 2010-11 related to the receipt of bond proceeds.



Victor Valley Economic Development Authority Project Area

DESCRIPTION OF MAJOR SERVICES

In 1993, the *Victor Valley Economic Development Authority* (VVEDA), a joint powers authority, was established for the purpose of providing economic development in and around the former George Air Force Base. Five jurisdictions oversee the economic development of the area, which include: the cities of Victorville, Hesperia and Adelanto, the Town of Apple Valley, and the County of San Bernardino. The eighth amendment to the project area increases total acreage to 90,236 acres. The same amendment also increased the unincorporated portion of VVEDA to approximately 22,472 acres. VVEDA is administered by the City of Victorville.

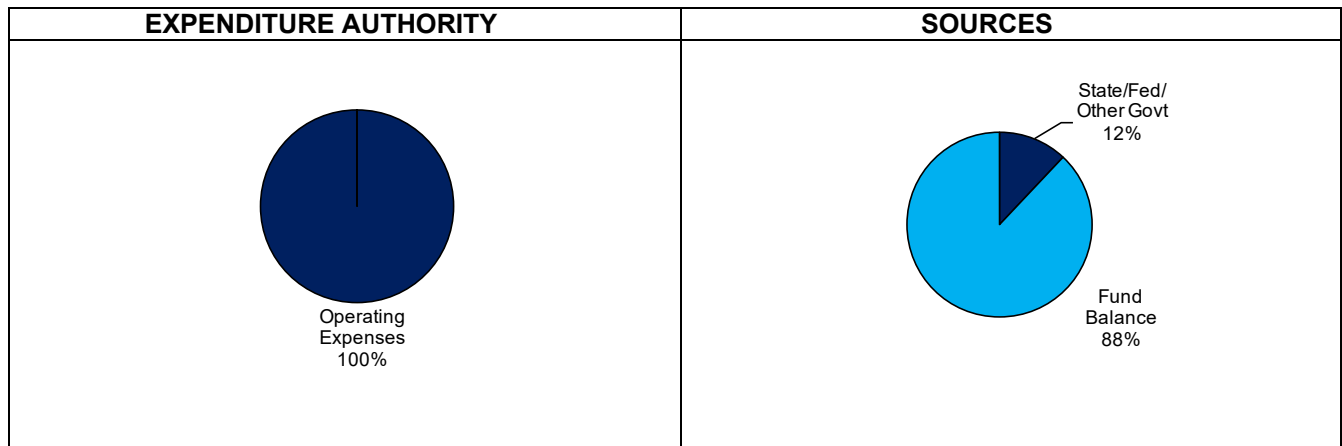
Budget at a Glance

Total Expenditure Authority	\$7,027,233
Total Sources	\$871,300
Fund Balance	\$6,155,933
Total Staff	0

Operating funds received for the project area are used to finance capital improvements and land acquisition. Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however, administrative and staffing costs are allocated to this project area based upon time studies.

2011-12 RECOMMENDED BUDGET



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Redevelopment Agency
 FUND: Victor Valley Economic Develop. Authority Project Area

BUDGET UNIT: MPV, MPW
 FUNCTION: General
 ACTIVITY: Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	84,136	76,652	81,133	91,924	5,632,947	7,027,233	1,394,286
Capital Expenditures	0	0	0	0	1,000,000	0	(1,000,000)
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	84,136	76,652	81,133	91,924	6,632,947	7,027,233	394,286
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	84,136	76,652	81,133	91,924	6,632,947	7,027,233	394,286
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	84,136	76,652	81,133	91,924	6,632,947	7,027,233	394,286
Departmental Revenue							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	255,098	2,544,826	1,153,884	795,280	1,189,620	839,900	(349,720)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	46,621	87,173	127,149	44,250	35,000	31,400	(3,600)
Total Revenue	301,719	2,631,999	1,281,033	839,530	1,224,620	871,300	(353,320)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	301,719	2,631,999	1,281,033	839,530	1,224,620	871,300	(353,320)
Fund Balance					5,408,327	6,155,933	747,606
Budgeted Staffing					0	0	0

BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$7,027,233 represent project expenditures, professional services, payments to other county departments and administrative charges paid to the Redevelopment Agency's San Sevaire Project Area administrative budget unit. Operating expenses increased by \$1,394,286 for currently identified project costs, such as street improvements, rehabilitation grants (\$1.4 million).

There are no capital expenditures budgeted in 2011-12.

Departmental revenue of \$871,300 consists of tax increment revenue and interest revenue. The decrease in revenue of \$353,320 represents estimated decreases in tax increment revenue distributed through the lead agency and reduced anticipated interest income.



Mission Boulevard Joint Project Area

DESCRIPTION OF MAJOR SERVICES

In 2003, the county approved the *Mission Boulevard Joint Redevelopment Project Area* (Mission Boulevard) with the City of Montclair. Mission Boulevard totals approximately 404 acres and is administered by the City of Montclair.

The county's responsibility for the Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

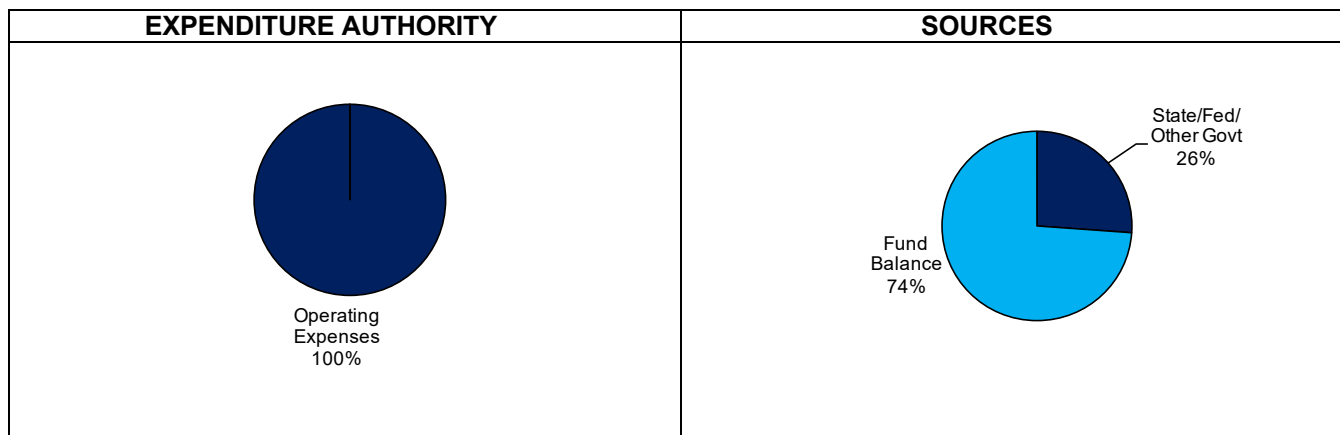
A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however, administrative and staffing costs are allocated to this project area based upon time studies.

Budget at a Glance

Total Expenditure Authority	\$360,054
Total Sources	\$94,800
Fund Balance	\$265,254
Total Staff	0

2011-12 RECOMMENDED BUDGET



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Redevelopment Agency
 FUND: Mission Boulevard Joint Project Area

BUDGET UNIT: SPM, MIS
 FUNCTION: General
 ACTIVITY: Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	984	70,689	43,074	12,990	272,744	360,054	87,310
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	984	70,689	43,074	12,990	272,744	360,054	87,310
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	984	70,689	43,074	12,990	272,744	360,054	87,310
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	984	70,689	43,074	12,990	272,744	360,054	87,310
Departmental Revenue							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	(13,480)	121,170	87,177	92,000	86,900	93,900	7,000
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	3,851	2,465	1,461	900	500	900	400
Total Revenue	(9,629)	123,635	88,638	92,900	87,400	94,800	7,400
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	(9,629)	123,635	88,638	92,900	87,400	94,800	7,400
Fund Balance					185,344	265,254	79,910
Budgeted Staffing					0	0	0

BUDGET CHANGES AND OPERATION IMPACT

Operating expenses of \$360,054 represent funds set aside for future program and administrative costs. Additional projects will be planned to the extent revenue is received. The requirements of new programs will correspond with the lead agency's housing goals and objectives.

Departmental revenue of \$94,800 primarily represents tax increment revenue distributed by the City of Montclair (the lead agency), which is anticipated to increase by \$7,000 in 2011-12.



IN HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

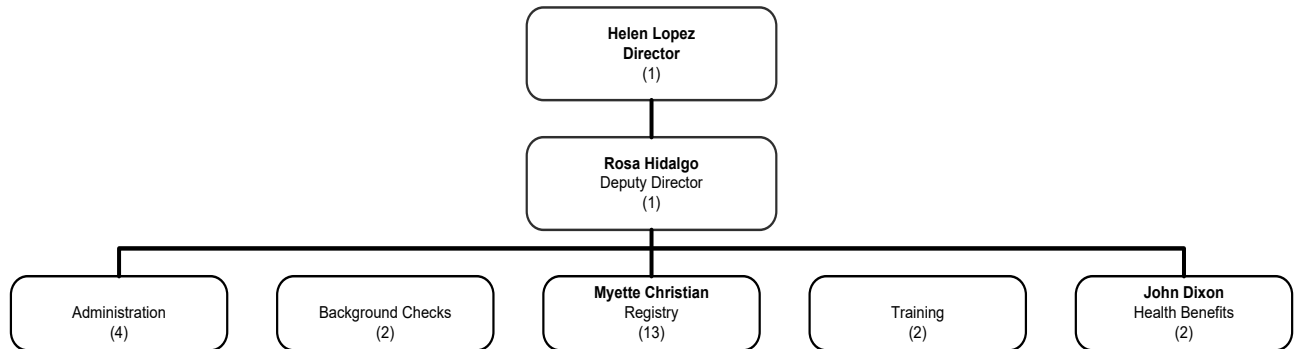
Helen Lopez

MISSION STATEMENT

The mission of the San Bernardino County IHSS Public Authority is to improve the availability and quality of Homecare in the County of San Bernardino.



ORGANIZATIONAL CHART



2009-10 AND 2010-11 ACCOMPLISHMENTS

- The Criminal Background Investigations Unit processed over 22,000 criminal background reports to comply with the State of California's new IHSS fraud initiative.
- Partnered with the Workforce Investment Board's ARRA funding to assist over 2100 IHSS providers to pay for fingerprints.
- Answered over 105,000 phone information requests in Paycheck Customer Service.
- Hosted two Caregiver Appreciation Day events in the cities of Victorville and Rialto honoring over 300 homecare providers.
- Increased Registry Provider cadre in the hard to serve county areas of the Mountains (25%) and Needles(20%).



SUMMARY OF BUDGET UNITS

2011-12						
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<u>Special Revenue Fund</u>						
In Home Supportive Services Public Authority	7,035,793	5,625,138		1,410,655		25
Total Special Revenue Fund	7,035,793	5,625,138		1,410,655		25

5-YEAR APPROPRIATION TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
In Home Supportive Services Public Authority	6,154,593	5,946,812	7,436,914	8,252,118	7,035,793
Total	6,154,593	5,946,812	7,436,914	8,252,118	7,035,793

5-YEAR REVENUE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
In Home Supportive Services Public Authority	4,802,047	4,594,266	6,029,591	6,841,463	5,625,138
Total	4,802,047	4,594,266	6,029,591	6,841,463	5,625,138

5-YEAR FUND BALANCE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
In Home Supportive Services Public Authority	1,352,546	1,352,546	1,407,323	1,410,655	1,410,655
Total	1,352,546	1,352,546	1,407,323	1,410,655	1,410,655



In Home Support Services Public Authority

DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

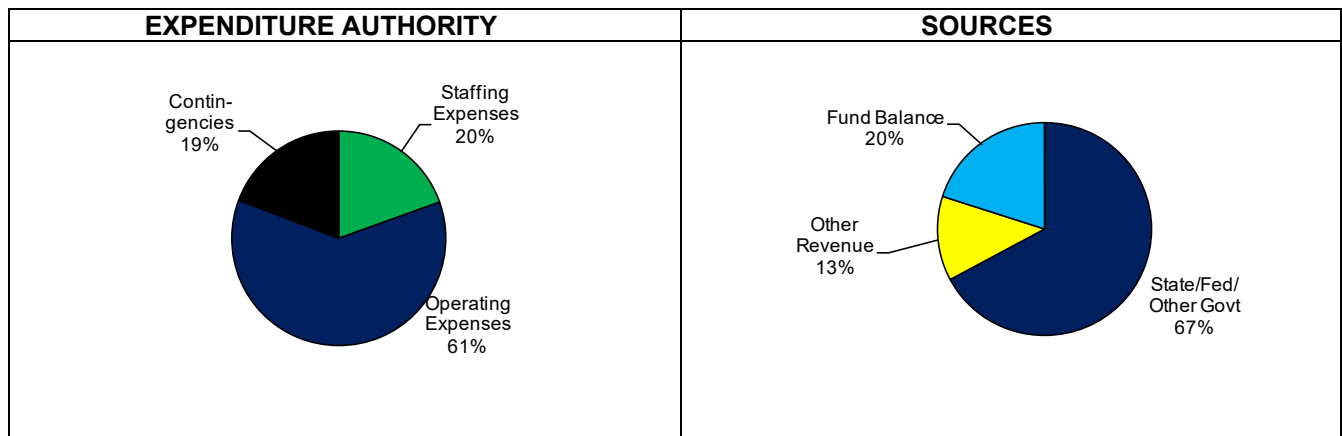
Budget at a Glance

Total Expenditure Authority	\$7,035,793
Total Sources	\$5,625,138
Fund Balance	\$1,410,655
Total Staff	25

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers.
- Investigate the background and qualifications of potential care providers.
- Refer potential care providers from the registry to IHSS consumers upon request.
- Provide training for both IHSS care providers and consumers.
- Perform other functions related to the delivery of IHSS as designated by the governing board.

2011-12 RECOMMENDED BUDGET



BUDGETED STAFFING

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
Authorized Positions	2009-10 Final	2010-11 Adopted	2010-11 Modified	2011-12 Recommended					
Regular	0	0	0	0					
Limited Term	25	26	26	25					
Total	25	26	26	25					
Staffing Expenses	\$ 1,584,092	\$ 1,596,374	\$ 1,596,374	\$ 1,374,686					

ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Other Agencies
DEPARTMENT: IHSS - Public Authority
FUND: IHSS - Public Authority

BUDGET UNIT: RHH 498
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
Appropriation							
Staffing Expenses	1,205,894	1,353,973	1,353,120	1,582,708	1,596,374	1,374,686	(221,688)
Operating Expenses	2,571,769	2,548,671	3,104,021	4,502,936	5,401,811	4,308,561	(1,093,250)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	1,352,546	1,352,546	0
Total Exp Authority	3,777,663	3,902,644	4,457,141	6,085,644	8,350,731	7,035,793	(1,314,938)
Reimbursements	0	0	(13,769)	0	(98,613)	0	98,613
Total Appropriation	3,777,663	3,902,644	4,443,372	6,085,644	8,252,118	7,035,793	(1,216,325)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,777,663	3,902,644	4,443,372	6,085,644	8,252,118	7,035,793	(1,216,325)
Departmental Revenue							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,260,265	3,214,610	3,709,778	5,112,946	5,860,560	4,723,826	(1,136,734)
Fee/Rate	0	0	3,084	0	0	0	0
Other Revenue	42,053	28,483	(76,035)	972,698	980,903	901,312	(79,591)
Total Revenue	3,302,318	3,243,093	3,636,827	6,085,644	6,841,463	5,625,138	(1,216,325)
Operating Transfers In	483,379	661,002	809,877	0	0	0	0
Total Financing Sources	3,785,697	3,904,095	4,446,704	6,085,644	6,841,463	5,625,138	(1,216,325)
Fund Balance					1,410,655	1,410,655	0
Budgeted Staffing					26	25	(1)

BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1.4 million fund 25 budgeted positions and is decreasing by \$221,688 as a result of eliminating 1 position and reductions to work schedules by all staff.

Operating expenses of \$4.3 million include annual registry and provider health benefits databases licensing and maintenance, provider and staff training, provider background investigations and finger printing, county overhead charges (COWCAP) and payments for provider health benefits. The decrease of \$1.1 million is primarily due to the sunset of American Recovery and Reinvestment Act (ARRA) funding that has been available the past two years for provider health benefits.



Contingencies of \$1.3 million represents the amount of fund balance required to be set aside to guarantee appropriate cash flow due to retroactive reimbursements from federal and state funding sources.

State, federal or government aid of \$4.7 million represents the federal and state mandated share of Public Authority expenditures. For 2011-12, the amount of federal funding will decrease as a result of the loss of ARRA funding.

Other revenue of \$901,312 represents the net county share required to match federal and state funding for this program and is decreasing by \$79,591 due to overall federal and state funding being reduced. The net county share is funded with social services realignment.

2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	0	6	6	6	0	0	6
Background Checks	0	2	2	2	0	0	2
Health Benefits	0	2	2	2	0	0	2
Registry	0	13	13	13	0	0	13
Training	0	2	2	2	0	0	2
Total	0	25	25	25	0	0	25

<u>Administration</u>	<u>Background Checks</u>	<u>Health Benefits</u>	<u>Registry</u>
1 Executive Director	2 Office Assistant III	1 Staff Analyst II	1 Admin Sprvsr I
1 Deputy Director		1 Office Assistant III	2 Office Assistant III
1 Fiscal Asst			5 Office Assistant II
2 Office Assistant II			5 Social Worker I
1 Staff Analyst I			
<u>Training</u>			
2 Office Assistant III			



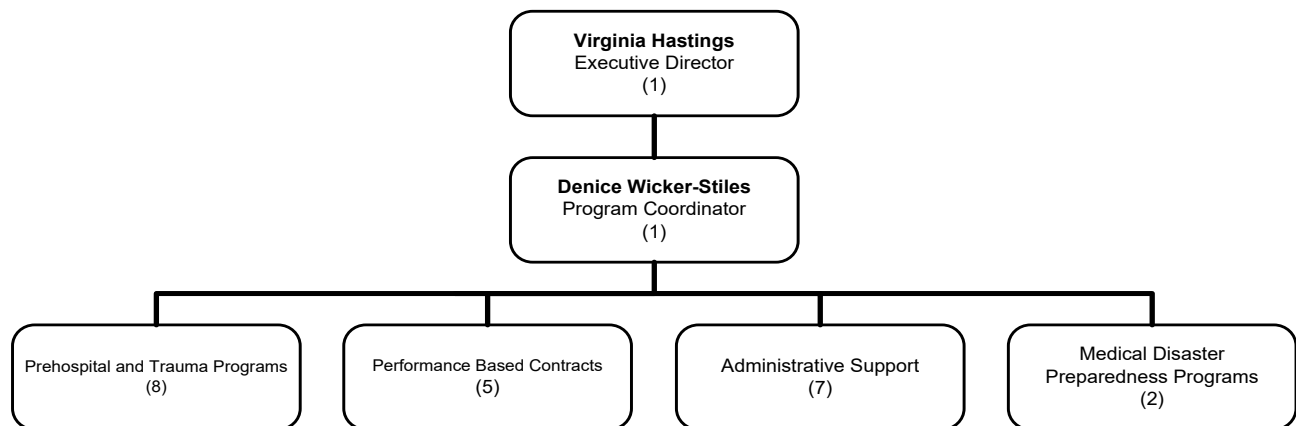
INLAND COUNTIES EMERGENCY MEDICAL AGENCY Virginia Hastings

MISSION STATEMENT

To ensure an effective system of quality patient care and coordinated emergency medical response by planning, implementing and evaluating an effective emergency medical services system including fire department and public ambulances, pre-hospital providers and hospitals, including specialty care hospitals, such as trauma and cardiac care hospitals.



ORGANIZATIONAL CHART



2009-10 AND 2010-11 ACCOMPLISHMENTS

- Established two Cardiac Care Centers in 2009-10 bringing the total amount of centers to 6 in San Bernardino County
- Reviewed 100% of 911 cardiac related phone calls
- Implemented Statewide Central Registry and new disciplinary procedures for Emergency Medical Technicians in accordance with new State regulations
- Initiated Emergency Medical Services (EMS) Aircraft contracts for San Bernardino County
- Increased participation in system wide EMS data collection program with all system participants except some fire agencies
- Increased Countywide hospital disaster preparedness through the purchase of various items and training



2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**GOAL 1: ENSURE THAT THE MOST EFFECTIVE EMERGENCY SERVICES ARE DELIVERED TO THE RESIDENTS OF SAN BERNARDINO COUNTY**

Objective: Designate Specialty Care Hospitals to allow paramedics to transport specialty care patients to Specialty Care Hospitals in order to access the services of specialty physicians in a timelier manner.

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Increase in number of Cardiac Care Hospitals (CCHs) designated in the Inland Counties Emergency Medical Agency (ICEMA) jurisdiction.	4	2	1	0	1
Establishment of Neurovascular Stroke Receiving Centers Designated in the Inland Counties Emergency Medical Agency Jurisdiction.	N/A	N/A	N/A	N/A	4

In 2008-09, ICEMA established implementation of Cardiac Care Hospitals as one of its objectives. During that year, ICEMA designated Loma Linda University Medical Center, San Antonio Community Hospital, St. Mary's Medical Center and Pomona Valley Hospital as Cardiac Care Hospitals. In 2009-10, ICEMA designated St. Bernardine Medical Center and Riverside Community Hospital as Cardiac Care Hospitals increasing the number of hospitals to six. For 2011-12 ICEMA plans to add one more hospital to this designation specialty, which would increase the number of Cardiac Care Hospitals to seven.

In addition, ICEMA is establishing the implementation of Neurovascular Stroke Receiving Centers as one of its objectives. In 2011-12 ICEMA is working to designate a minimum of four hospitals as Neurovascular Stroke Receiving Centers.

GOAL 2: IMPLEMENT AN EMERGENCY MEDICAL SERVICES AUTHORITY QUALITY IMPROVEMENT (QI) PLAN

Objective: Adapt and implement a medically sound and current Quality Improvement Plan within the ICEMA Region.

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Number of departments with approved ICEMA QI Plan.	N/A	N/A	N/A	N/A	15
Number of educational programs designed and produced to address system Quality Improvement issues identified through a strong, standardized Quality Improvement program.	N/A	N/A	N/A	N/A	5

For 2010-11, ICEMA adapted and implemented the Emergency Medical Services Authority's (EMSA) new Quality Improvement Plan.

In 2011-12 ICEMA will continue to work with constituents to implement the new plan and identify key audit filters of system review. Additionally, ICEMA intends to initiate online educational program for all EMS personnel. Staff will design and produce a minimum of five courses to be offered in addition to standard continuing education courses to address system Quality Improvement issues identified through a strong, standardized Quality Improvement program.



Inland Counties Emergency Medical Agency

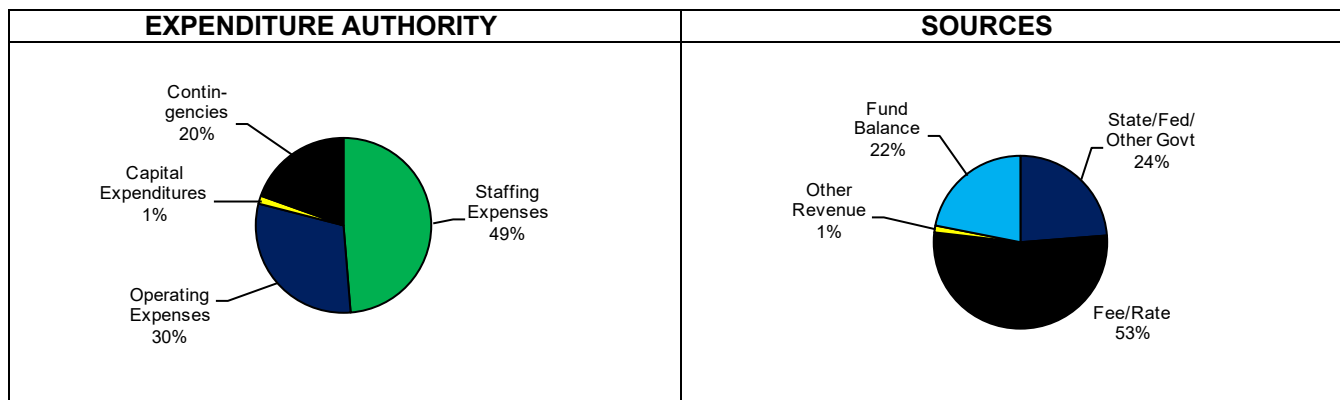
DESCRIPTION OF MAJOR SERVICES

The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three county areas. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness in accordance with Health and Safety Code, Division 2.5 and the following eight defined components of EMS: system organization and maintenance, staffing and training, communications, transportation, assessment of hospitals and critical care centers, data collection and evaluation, public information and education and disaster response.

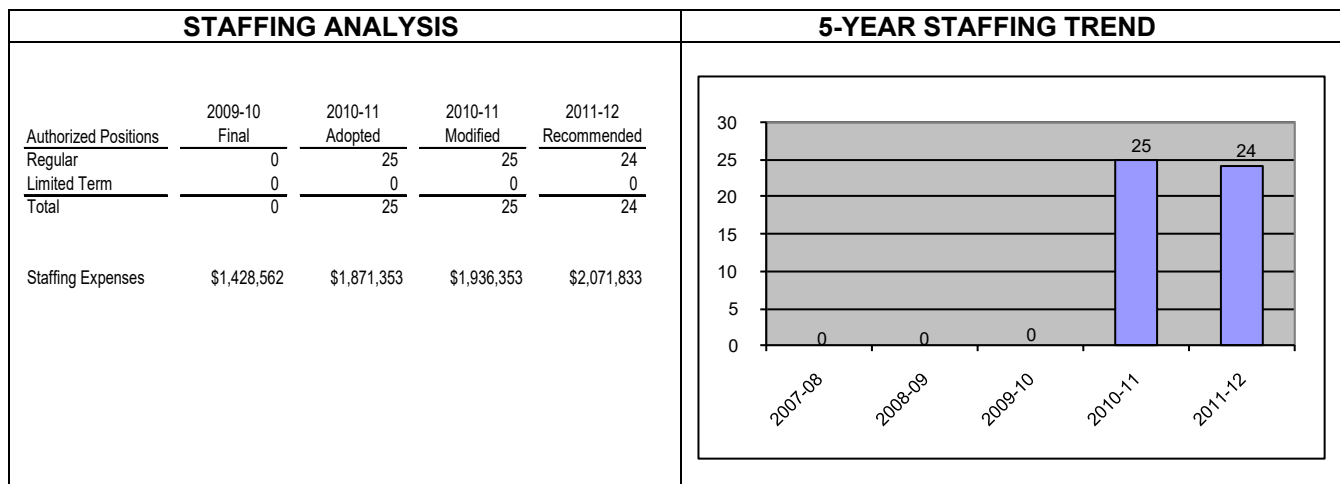
Budget at a Glance

Total Expenditure Authority	\$4,253,362
Total Sources	\$3,322,116
Fund Balance	\$931,246
Total Staff	24

2011-12 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Other Agencies
 DEPARTMENT: Inland Counties Emergency Medical Agency
 FUND: ICEMA

BUDGET UNIT: SMI ICM
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
Appropriation							
Staffing Expenses	0	0	1,428,562	1,673,836	1,936,353	2,071,833	135,480
Operating Expenses	0	2,227	1,415,944	1,048,267	1,816,747	1,288,449	(528,298)
Capital Expenditures	0	0	415,357	96,976	188,090	63,000	(125,090)
Contingencies	0	0	0	0	495,151	830,080	334,929
Total Exp Authority	0	2,227	3,259,863	2,819,079	4,436,341	4,253,362	(182,979)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	2,227	3,259,863	2,819,079	4,436,341	4,253,362	(182,979)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	2,227	3,259,863	2,819,079	4,436,341	4,253,362	(182,979)
Departmental Revenue							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	1,580,121	1,136,375	1,147,885	1,010,294	(137,591)
Fee/Rate	0	172,843	1,442,458	1,595,896	1,255,033	2,257,192	1,002,159
Other Revenue	0	370	410,129	131,222	977,565	54,630	(922,935)
Total Revenue	0	173,213	3,432,708	2,863,493	3,380,483	3,322,116	(58,367)
Operating Transfers In	0	500,000	0	43,000	212,026	0	(212,026)
Total Financing Sources	0	673,213	3,432,708	2,906,493	3,592,509	3,322,116	(270,393)
Fund Balance					843,832	931,246	87,414
Budgeted Staffing					25	24	(1)

BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$2,071,833 fund 24 budgeted positions. This appropriation has a net increase of \$135,480 from the prior year modified budget which reflects inflationary cost increases. The decrease of 1 position reflects the addition of a Contract Nurse position and the deletion of a Supervising Office Assistant and a Public Service Employee.

Operating expenses of \$1,288,449 includes contracts for professional services and the purchase of a new data system. The decrease of \$528,298 is due to the reduction in the purchase of non-inventorial equipment and the elimination of a Hospital Preparedness Program Consultant.

Capital expenditures of \$63,000 represents Hospital Preparedness Program grant funded equipment.

Contingencies of \$830,080 are increasing by \$334,929 due to less planned program expenditures in 2011-12.

Departmental revenue of \$3,322,116 represents payments from fees charged for services and federal grant funding. The decrease of \$270,393 is the result of lower Maddy funding.

2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Management/Administrative Support	8	1	9	9	0	0	9
Prehospital and Trauma Program	4	4	8	8	0	0	8
Performance Based Contracts	5	0	5	5	0	0	5
Medical Disaster Preparedness Program	2	0	2	2	0	0	2
Total	19	5	24	24	0	0	24

<u>Management/Administrative Support</u>	<u>Pre-Hospital/Trauma</u>	<u>Performance Based Contracts</u>	<u>Medical Disaster Preparedness</u>
1 Executive Director	4 EMS Nurses	1 Program Coordinator	1 EMS Nurse Educator
1 Program Coordinator	2 EMS Specialists	1 Staff Analyst II	1 Medical Emergency Planning SP
1 Staff Analyst II	1 Cont. EMS Technical Consultant	2 Statistical Analyst	
1 Secretary I	1 Public Service Employees	1 Office Assistant III	
1 Fiscal Assistant			
3 Office Assistant III			
1 Office Assistant II			



ARRA: American Recovery and Reinvestment Act
CDH: Community Development and Housing
CoIDA: San Bernardino County Industrial Development Authority
CoRDA: County of San Bernardino Redevelopment Agency
EDA: Economic Development Authority
EMS: Emergency Medical Services
EMSA: Emergency Medical Services Authority
ICEMA: Inland Counties Emergency Medical Agency
IHSS (Public Authority): In Home Supportive Services
IVDA: Inland Valley Development Authority
SERAF: Supplemental Education Revenue Augmentation Fund
VVEDA: Victor Valley Economic Development Authority
WIC: Welfare and Institutions Code

