



YOUR COUNTY... YOUR FUTURE



2011-12  
*Special Districts*  
ADOPTED BUDGET

- County of San Bernardino -

**COUNTY OF SAN BERNARDINO**

**2011-12 SPECIAL DISTRICTS**

**ADOPTED BUDGET**

Supervisor Brad Mitzelfelt, Vice Chairman .....	First District
Supervisor Janice Rutherford .....	Second District
Supervisor Neil Derry .....	Third District
Supervisor Gary Ovitt .....	Fourth District
Supervisor Josie Gonzales, Chair .....	Fifth District

**Gregory C. Devereaux, County Administrative Officer**

**Larry Walker, Auditor-Controller/Recorder/Treasurer/Tax Collector**





Gregory C. Devereaux  
Chief Executive Officer

## COUNTY OF SAN BERNARDINO

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## BOARD OF SUPERVISORS

Brad Mitzelfelt, Vice Chair ..... *First District*  
Janice Rutherford..... *Second District*  
Neil Derry..... *Third District*  
Gary C. Ovitt..... *Fourth District*  
Josie Gonzales, Chair..... *Fifth District*

June 2011

I am hereby submitting the 2011-12 Special Districts Adopted Budget. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport).

The budget workbook is presented by department in the following order: San Bernardino County Fire Protection District, Special Districts Department (including CSA 60 – Apple Valley Airport), and the County Flood Control District. The adopted operating budgets within each department are followed by sections on Equipment Budget Detail and Capital Improvement Projects and Reserves.

### THE BUDGET IN BRIEF

This budget book presents special revenue funds, capital project funds, and enterprise funds of the Special Districts Department, County Fire, and the Public Works Department (County Flood Control District). The total spending authority for all departments (excluding CIP and Reserves) totals \$358,098,615 and a summary of the overall operating budget authority and funded positions adopted for 2011-12 is shown by department below:

Department	Adopted Budget	Funded Positions
County Fire	\$156,952,140	969
Special Districts Department	62,775,459	207
County Flood Control District	138,371,016	161
<b>Total</b>	<b>\$358,098,615</b>	<b>1,337</b>

As in past years, these budgets have been presented at formal meetings with the appropriate advisory commission and/or municipal advisory council (MAC) for review and comment.

*The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.*



2011-12 HIGHLIGHTS

- Property Taxes – Budgetary property tax revenues for 2011-12 were adjusted based on the current year's property tax and special assessment collections and reflects a 6% decrease for County Fire, 5% decrease for Special Districts, and a 3% decrease for the County Flood Control District.
- Fee Adjustments – Proposition 218 notices were sent to all Special District water and sewer ratepayers regarding fee increases and the 2011-12 budget reflects an overall increase in related revenue of 4.75%. Fee revenue is also included for County Fire and Special Districts, including new fees and adjustments to existing fees based on program changes and/or increases in operating expenses. The 2011-12 budget reflects a 2% increase in fee revenue for County Fire and a 2% increase in fee revenue for Special Districts
- County General Fund Support – Support to County Fire is \$12.8 million, a 73% increase in an effort to sustain acceptable service levels.
- Staffing Changes – Overall net increase of positions due to a change in the accounting for extra-help positions and there has been no net increase in the number of actual positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count.
- Service Level Changes – Current service levels for Special Districts will be maintained and although County Fire will have a reduction in services levels, service delivery will be minimally impacted.

The current economic climate continues to cause reductions in county programs and local government. We are committed to making the most of our funding and capitalizing on the strengths of our employees to provide the necessary services in the most efficient manner. The County will continue to evaluate functions that can be consolidated. A continuing examination of the County's programs and functions is underway in order to maintain basic and mandated services and to streamline service delivery to end users. The County will continue its practice of cost reduction by thoroughly reviewing all hiring and scrutinizing other expenditures.

Although the 2011-12 budget meets the County's budget objectives and addresses major policy issues, as we enter into the new fiscal year and beyond, we will be facing challenges to ensure the Board's goals and objectives and the mission of the County, which is to serve and enhance the well-being of its residents, are accomplished.



GREGORY C. DEVEREAUX  
Chief Executive Officer



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## **COUNTY OF SAN BERNARDINO SPECIAL DISTRICTS**

The Special Districts Adopted Budget covers the period from July 1, 2011 – June 30, 2012. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget consisting of the special revenue funds, capital project funds, and enterprise funds has a total appropriation of \$358.1 million. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

### Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

### Goals

On September 28, 2010, the Board of Supervisors adopted the following goals to provide direction to the Chief Executive Officer and the organization, while the county engages in the creation of a new Countywide Vision Statement, and subsequent related goals and objectives.

- Create, Maintain and Grow Jobs and Economic Value in the County
- Improve County Government Operations
- Operate in a Fiscally-Responsible and Business-Like Manner
- Ensure Development of a Well-Planned, Balanced, and Sustainable County
- Maintain Public Safety
- Provide for Health and Social Services Needs of County Residents
- Pursue County Goals and Objectives by Working with Other Governmental Agencies

### Development of new Countywide Vision Statement

In the fall of 2010, the County of San Bernardino and San Bernardino Associated Governments (SANBAG) launched an initiative to collaborate with the community to develop a vision for the county's future. Input was received from more than 4,000 residents through an online survey and community meetings held throughout the county. In addition, focus group meetings were convened with more than 25 industry-specific groups, as well as with each of the 24 cities and towns in the county to more fully understand their perspectives and priorities.

The data collected through these outreach efforts was summarized into a report that identified nine core vision "elements," a set of shared values and a series of examples that demonstrate innovative and collaborative solutions to critical issues. The end result, the following Countywide Vision statement, was adopted on June 30, 2011, by the County Board of Supervisors and SANBAG Board of Directors.

### Countywide Vision Statement

*We envision a complete county that capitalizes on the diversity of its people, its geography, and its economy to create a broad range of choices for its residents in how they live, work, and play.*

*We envision a vibrant economy with a skilled workforce that attracts employers who seize the opportunities presented by the county's unique advantages and provide the jobs that create countywide prosperity.*



*We envision a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure, in which development complements our natural resources and environment.*

*We envision a model community which is governed in an open and ethical manner, where great ideas are replicated and brought to scale, and all sectors work collaboratively to reach shared goals.*

*From our valleys, across our mountains, and into our deserts, we envision a county that is a destination for visitors and a home for anyone seeking a sense of community and the best life has to offer.*

The County and SANBAG are now committed to facilitating discussions centered on how each of the nine core vision elements can be effectively focused to implement the Vision for a complete community – one that affords all citizens an opportunity for healthy lifestyles, strong public safety and quality amenities. These discussions will involve diverse stakeholders representing residents, employers, educators, community and faith-based organizations, and government. The Countywide Vision statement, report and related documents are available for review at [www.sbcounty.gov/vision](http://www.sbcounty.gov/vision).

#### Countywide Vision Elements and Shared Values

To achieve a countywide vision to build a complete community, we must work together to improve each essential element of our society:

Jobs/Economy  
Education  
Housing

Public Safety  
Infrastructure  
Quality of Life

Environment  
Wellness  
Image

The following shared values drive how we address these elements. Our values are our identity, which is what sets us apart and makes us unique from other Southern California regions:

Charity  
Collaboration  
Commitment  
Culture  
Diversity  
Efficiency  
History

Honesty  
Innovation  
Integrity  
Natural Resources  
Opportunity  
Participation  
Patience

People  
Responsibility  
Self-reliance  
Sense of Place  
Sustainability  
Transparency  
Volunteerism

The Countywide Vision, and subsequent goals and objectives, will be an important factor in future budget decisions.

#### **BUDGET PLANNING CALENDAR**

For 2011-12, the Special Districts annual budget process has changed due to the elimination of the publication of the Annual Report and Business Plan document. For 2011-12, the production of the Annual Report and Business Plan document has been eliminated, and the information has been incorporated into the budget document. Providing all of this information in one document is more reader friendly and cost effective. Therefore, the 2011-12 Adopted Budget book includes prior year accomplishments, departmental strategic goals, objectives, and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the county.

#### **ONGOING**

The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.





Departments provide year end estimates of revenues and expenditures to Finance and Administration on a monthly basis and any significant changes will be addressed timely.

Each quarter the County Administrative Office brings an agenda item to the Board of Supervisors requesting modification of the adopted budget. These quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on county department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the county in preparing the upcoming budget.

## **OCTOBER THROUGH DECEMBER**

**Fee Development** – Departments develop their recommended fee changes for the upcoming budget year and submit them to Finance and Administration for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. For 2011-12, Finance and Administration required departments to compute their full cost of service, capturing both direct and indirect costs associated with fees. Departments were able to provide an alternate fee amount for the Board of Supervisors, if based on their knowledge, implementation of a full cost fee or internal service rate would not be beneficial.

## **JANUARY AND FEBRUARY**

**Five-year Operating Forecast** – Finance and Administration develops a five-year operating forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

**Budget Prep System** – The in-house budget system is updated for changes in the various Memorandums of Understanding between the county and the various employee representation units.

## **MARCH AND APRIL**

**Budget Prep System** – The system is opened up for departmental input in preparation of the budget submittal and internal training is conducted for all users of the system.

**Fee Hearing** – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

**Strategic Plan** – The upcoming five-year strategic plan is developed based on revenue projections and estimates for cost increases of ongoing costs for the five years. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall needed to maintain current services.

**Preparation of Recommended Budget** – Departments develop their respective recommended budgets and submit them to Finance and Administration for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval. General fund departments must budget within their respective net county cost allocations given to them based on the strategic plan.

## **MAY AND JUNE**

**Submission of Recommended Budget** – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

**Budget Hearing and Adoption of Adopted Budget** – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

#### **JULY THROUGH SEPTEMBER**

**Budget Prep System** –Finance and Administration makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

**Preparation of Adopted Budget Book** –Finance and Administration updates the Recommended Budget Book to reflect final changes.



Calendar for the 2011-12 Budget

January 11, 2011	Fee Instructions to Departments
January 31, 2011	Departments Submit Fee Workbooks
March 8, 2011	Budget Preparation System opened for Departmental Input
March 8, 2011	Budget Preparation System Training
March 18, 2011	Budget Instructions to Departments
April 19, 2011	Fee Hearing
May 6 , 2011	Departments Submit Budget Workbooks
June 3, 2011	Recommended Budget Delivered to the Board of Supervisors
June 16 and 28, 2011	Budget Hearing and Adoption of 2011-12 Budget
November 2011	Adopted Budget Book Printed



### Budget Process

Special Districts has special revenue funds, capital project funds, and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2011-12 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. When the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

### Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the county. Any increases in appropriation in a budget unit after adoption of the adopted budget will be submitted on a quarterly budget report placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

#### Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with discretionary general funding (net county cost) are not allowed.
- Transfers out not funded with discretionary general funding require Board of Supervisors approval and should be included in a quarterly budget report.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

#### Transfer of Fixed Asset Appropriation:

- Transfers out requires Board of Supervisors approval and should be included in a quarterly budget report.
- Transfers in, less than \$10,000, may be approved by the County Administrative Office.
- Transfers in, greater than \$10,000, requires Board of Supervisors approval and should be included in a quarterly budget report.



## **BUDGET BOOK FORMAT**

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

### **DEPARTMENT Department Head**

The department name and responsible administrator are listed at the top.

### **MISSION STATEMENT**

*A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.*

Photo of the  
Department  
Head

### **ORGANIZATIONAL CHART**

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

### **2009-10 AND 2010-11 ACCOMPLISHMENTS**

Significant departmental accomplishments for the last two fiscal years. In the future this will only include the previous fiscal year, but as the Annual Report and Business Plan has been incorporated into the budget document for 2011-12, the 2009-10 accomplishments have not yet been published.

### **2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

#### **GOAL 1:**

*Objective:*

Measurement

2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target

The above table describes the department's goals, objectives, and performance measures for the 2011-12 fiscal year, including any status updates if applicable.



**SUMMARY OF BUDGET UNITS**

	2011-12				
	Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>Special Revenue Funds</u></b>					
Name of Special Revenue Fund Budget Unit	0	0	0		0
Name of Special Revenue Fund Budget Unit	0	0	0		0
Total Special Revenue Funds	0	0	0		0
<b><u>Enterprise Funds</u></b>					
Name of EF Budget Unit	0	0		0	0
Total Enterprise Funds	0	0		0	0
<b>Total - All Funds</b>	0	0	0	0	0

**5-YEAR APPROPRIATION TREND**

	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

**5-YEAR REVENUE TREND**

	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

**5-YEAR FUND BALANCE TREND**

	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

**5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND**

	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0



The above schedule displays a summary of all departmental budget units including budgeted staffing, and the five-year budget trend for the current year and prior four years including appropriation, revenue, and fund balance, or revenue over/(under) expense where applicable.



## Name of Budget Unit

The budget unit name is listed at the top, and begins the section on specific budget unit information. Up to this point the data has been departmental.

### Budget at a Glance

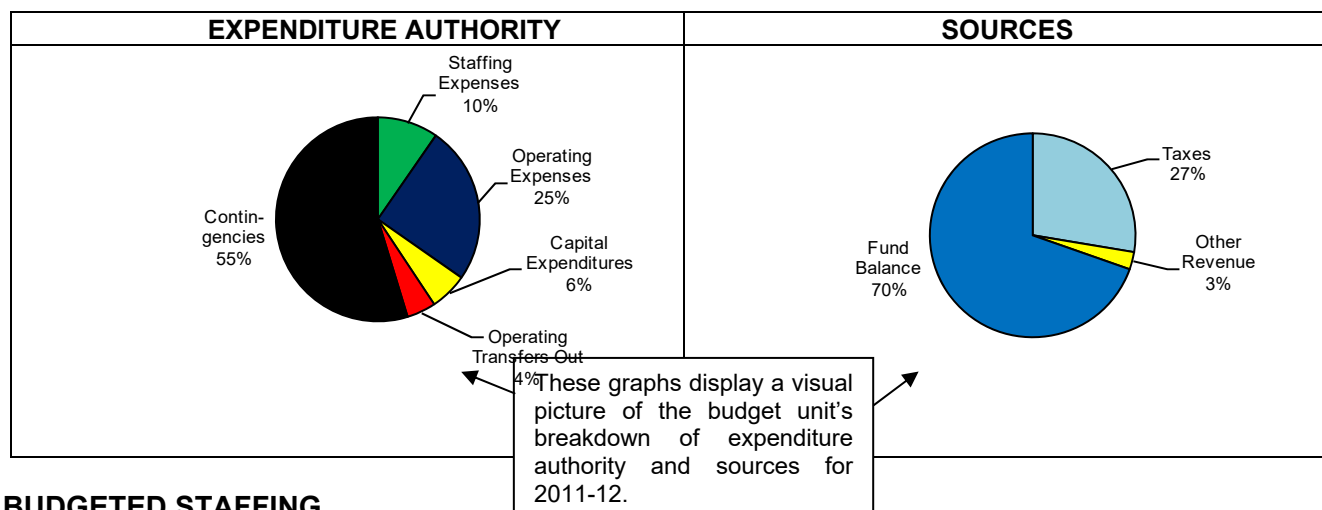
Total Expenditure Authority	\$1,086,595
Total Sources	\$329,801
Fund Balance	\$756,794
Total Staff	2

### DESCRIPTION OF MAJOR SERVICES

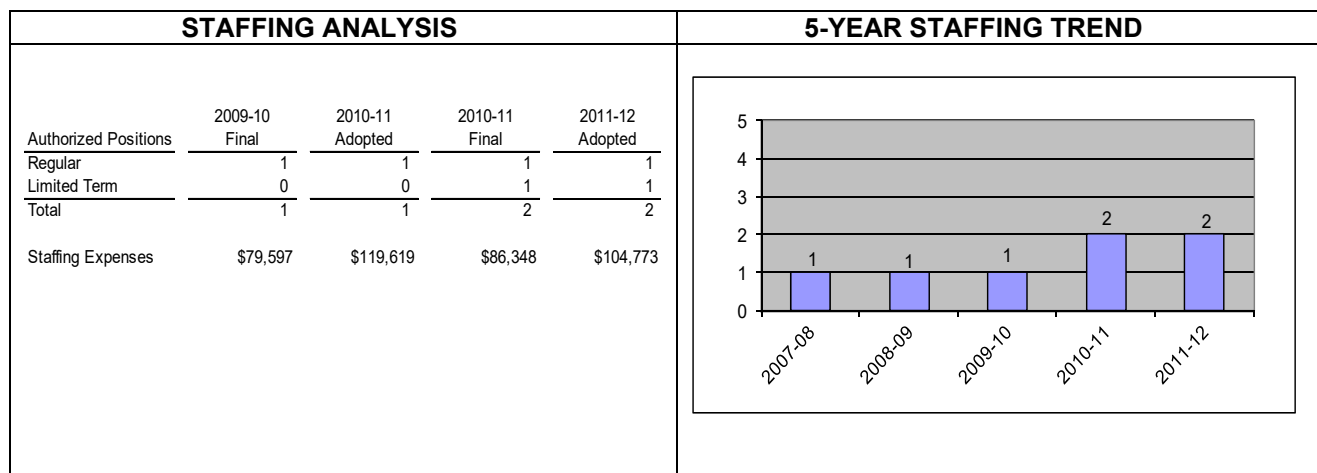
Description of Major Services provides a narrative describing the function and activity of the budget unit.

Budget at a Glance lists the budget unit's 2011-12 expenditure authority, sources (including reimbursements), total budgeted staffing, and percentage of net county cost, if any.

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



The first graph displays the budget unit's current staffing trend, including regular and limited term positions and associated staffing expenses for the current and two prior fiscal years.

The second graph displays a visual picture of the budget unit's five-year budgeted staffing trend for the current year and prior four years.





**ANALYSIS OF 2011-12 BUDGET**

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

<b>GROUP:</b>	-	<b>BUDGET UNIT:</b>	-
<b>DEPARTMENT:</b>	-	<b>FUNCTION:</b>	-
<b>FUND:</b>	-	<b>ACTIVITY:</b>	-

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	0	0
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	0	0
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	0	0	0	0	0
Fund Balance					0	0	0
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

This narrative section briefly describes any major budget unit changes and highlights the 2011-12 budget by appropriation and departmental revenue line item, including significant changes from the prior year current budget.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

This narrative section briefly highlights budgeted staffing changes and operational impacts for 2011-12, including significant changes from the prior year budgeted staffing.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	1	1	2	2	0	0	2
Total	1	1	2	2	0	0	2

**Operations**

1 Communications Engineer  
1 Public Service Employee

The 2011-12 Position Summary above displays regular and limited term positions by division within the budget unit; including details regarding if the positions are filled, vacant, or new (as of May 6, 2011 when budget workbooks were submitted). It also provides classification detail and position counts for 2011-12 budgeted staffing.





YOUR COUNTY... YOUR FUTURE

# FIRE DISTRICTS COUNTY FIRE

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

# SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

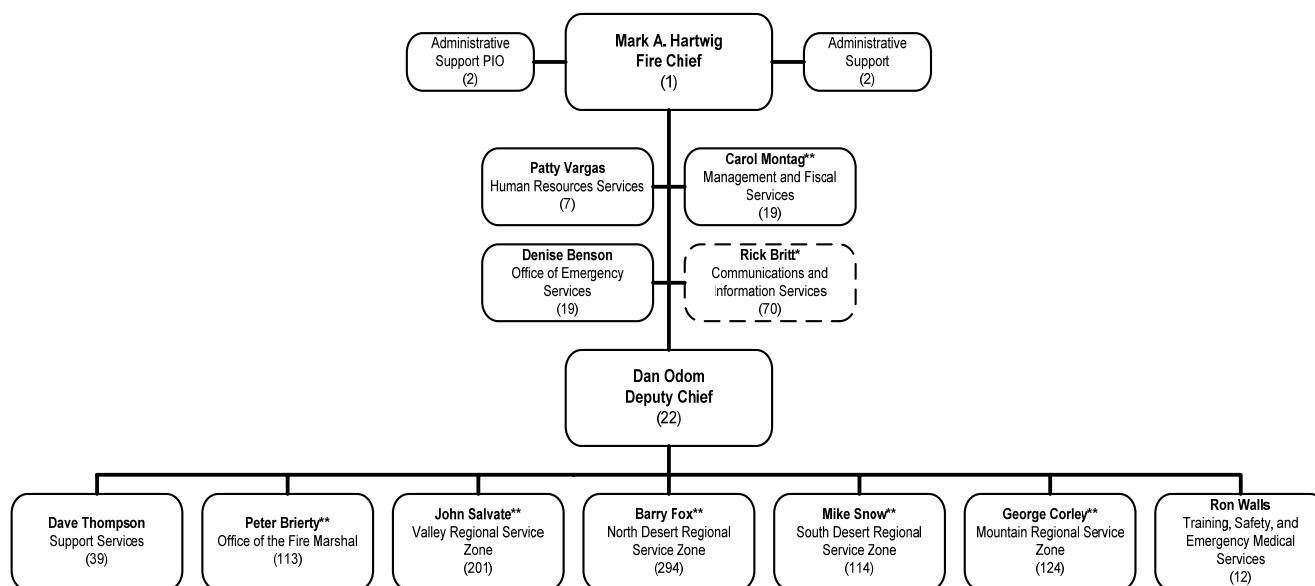
## Mark A. Hartwig

### MISSION STATEMENT

*San Bernardino County Fire is a community based all risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community.*



### ORGANIZATIONAL CHART



\* Joint Power Authority not included in San Bernardino County Fire Protection District's budget.

\*\* Assigned budgeted positions are programmed in two or more budget units.

### 2009-10 AND 2010-11 ACCOMPLISHMENTS

- SAFER Grant \$532,000 (Staffing for Adequate Fire and Emergency Response). Accepted in 2010, completed in 2011 with 20 entry level cadets graduating as entry level firefighters.
- Completed Telephonic Emergency Notification System (TENS) Notification Enhancement to include emergency notification to cell phones.
- Purchased 6 Hybrid Passenger Vehicles and used Community Development Block Grant (CDBG) funding to refurbish two trucks into Water Tenders for Wonder Valley and Adelanto.
- National Resources Conservation Service (NRCS) Grant fully reconciled and closed after completing almost 2,000 forestry projects.
- Applied for and received \$400,000 Red Cross Grant and transferred the management of the grant to Land Use Services.
- Office of the Fire Marshal brought forward the 2010 Fire Code to the Board of Supervisors for approval.
- Office of Emergency Services (OES) has successfully trained and sworn in a 753 citizens as Community Emergency Response Team (CERT) volunteers into the CERT program from 16 unincorporated communities within the county.
- OES continues to receive and manage the Homeland Security Grant program for the county and 24 cities and towns within the county. The most recent 2010 award was for \$4.46 million.



## 2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### GOAL 1: INCREASE AMBULANCE SERVICE BILLING ACCURACY TO MAXIMIZE THE POTENTIAL FOR A TIMELY COLLECTION OF AMBULANCE SERVICE REVENUES.

**Objective:** Transmit the standardized service call report electronically so that patient information is transmitted to the ambulance service billing contractor in an accurate and timely manner.

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
Percentage of service call reports with billing information submitted to the billing contractor within 5 working days from the incident.	38.3%	72.68%	90%	76%	N/A

### GOAL 2: RELOCATE RICHARD SEWELL TRAINING AND SERVICE CENTER FROM A LEASED FACILITY AT SAN BERNARDINO INTERNATIONAL AIRPORT (SBIA) TO A NEW CENTRALIZED, SECURE, AND STRATEGIC LOCATION.

**Objective:** Continue to estimate project cost and identify potential revenue sources to fund relocation of facility.

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
Percentage of completion of project cost estimate and potential revenue source identification.	N/A	N/A	N/A	0%	10%

### GOAL 3: DEVELOP AND IMPLEMENT EXPANDED BACKUP FIRE COMMUNICATIONS CENTER AT THE HIGH DESERT GOVERNMENT CENTER IN HESPERIA.

**Objective A:** Develop an integrated plan with county Architecture and Engineering for the implementation of the expanded backup communications center.

**Objective B:** Apply for and secure \$300,000 from the 2011 Homeland Security Grant to fund the Computer Aided Dispatch (CAD) and Information Technology (IT) equipment to support the Center.

**Objective C:** Purchase equipment required to make the Center operational.

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
A. Develop an integrated plan with county Architecture and Engineering (A&E) and Information Services Department (ISD) for the implementation of the expanded/backup center	N/A	N/A	N/A	N/A	90%
B. Apply for and secure \$300,000 from the 2011 Homeland Security Grant to fund the CAD and IT equipment to support the center.	N/A	N/A	N/A	N/A	90%

The Consolidated Fire Agencies (CONFIRE) Communication Center functions as the dispatch center for thirteen fire agencies and the County of San Bernardino. The Center processes approximately 112,000 Fire/Emergency Medical Services (EMS) incidents per year and 7,600 local government calls for service. Presently there is not dedicated backup center for the facility and there is little capacity to handle a substantial increase in work load.

At the direction of the Board of Supervisors, a needs assessment was completed by an outside consultant in 2007 and it was recommended that an additional site be established as an expanded or backup center to be activated when large incidents occur that require the additional capacity and staffing. Space has become available in the High Desert Government Center to move the Sheriff/Coroner/Public Administrator's Desert Dispatch Center and create an additional center for the CONFIRE Agencies. Funding for the dispatch equipment is being applied for in 2011-12 in the 2011 Homeland Security Grant application and if approved should total \$300,000. The county is funding both the building modifications and any ISD related costs regarding the radio system and consoles. The timeline for the project will be dependent upon 2011 Homeland Security Grant funding availability and availability of the new work space. Due to grant funding timelines it is anticipated this goal will not be completed until 2012-13.



**GOAL 4: TO INCREASE REVENUE COLLECTED BY AMBULANCE TRANSPORT COST RECOVERY COLLECTION STAFF BY 20% OVER A THREE-YEAR AVERAGE OF COLLECTED REVENUE BEGINNING 2008-09.**

*Objective A: To increase Cost Recovery collections by 20% in collected revenue based on the average collected over three-year average beginning 2008-09.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
Percentage increase of revenue collected from three-year average of \$180,000	N/A	N/A	N/A	N/A	20%

During the last quarter of 2010-11 County Fire's fiscal division underwent a staffing reorganization. The purpose was to focus more on the collection of revenues but still maintain the staff necessary to perform the technical and reporting functions of the Fiscal Division. With the increase in staff County Fire should see an estimated 20% increase in our collected Ambulance Transport Cost Recovery Revenue in 2011-12. The collection of this revenue offsets the costs of the County Fire staff and the contract biller to the regions. The more that is collected the less the regions are charged at the end of the fiscal year.



**SUMMARY OF BUDGET UNITS**

2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b>Special Revenue Funds</b>					
San Bernardino County Fire Protection District	31,180,578	21,701,649		9,478,929	127
Buffer Zone Protection Program Grant	36,471	35,660		811	0
USFS/ARRA Grant	1,409,734	1,201,765		207,969	1
Hazardous Materials	13,415,921	13,415,921		0	51
Household Hazardous Waste	3,052,817	3,052,817		0	44
Office of Emergency Services	1,523,296	1,523,296		0	19
Mountain Regional Service Zone	12,112,464	9,624,893		2,487,571	108
North Desert Regional Service Zone	41,758,025	41,071,543		686,482	292
South Desert Regional Service Zone	11,051,614	10,693,338		358,276	113
Valley Regional Service Zone	30,083,907	29,774,610		309,297	200
Homeland Security Grant Program	5,837,457	5,711,596		125,861	0
2008 Federal Pre-Mitigation Tree Removal Grant	5,489,856	5,483,189		6,667	14
Total Special Revenue Funds	156,952,140	143,290,277		13,661,863	969

**5-YEAR APPROPRIATION TREND**

	2007-08	2008-09	2009-10	2010-11	2011-12
San Bernardino County Fire Protection District*	55,357,230	83,105,980	96,960,031	93,144,475	31,180,578
Buffer Zone Protection Program Grant	0	0	0	124,911	36,471
USFS/ARRA Grant	0	0	0	1,641,118	1,409,734
Hazardous Materials	0	0	0	0	13,415,921
Household Hazardous Waste	0	0	0	0	3,052,817
Office of Emergency Services	0	0	0	0	1,523,296
Mountain Regional Service Zone*	12,039,920	13,232,185	11,388,433	9,965,600	12,112,464
North Desert Regional Service Zone*	8,619,544	23,500,720	18,701,939	13,701,437	41,758,025
South Desert Regional Service Zone*	7,812,981	12,631,135	10,958,595	9,201,308	11,051,614
Valley Regional Service Zone*	25,602,497	14,484,425	11,890,831	10,966,952	30,083,907
Homeland Security Grant Program	0	0	0	4,295,839	5,837,457
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	2,702,001	5,489,856
CSA 38 Consolidated Fire Service**	29,759,559	0	0	0	0
<b>Total</b>	<b>139,191,731</b>	<b>146,954,445</b>	<b>149,899,829</b>	<b>145,743,641</b>	<b>156,952,140</b>

\*In years prior to 2011-12, these budget units were programmed in multiple budget units and are grouped and presented as is for comparison purposes

\*\*In years subsequent to 2007-08, this budget unit was reprogrammed to the four regional service zones



<b>5-YEAR REVENUE TREND</b>					
	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>
San Bernardino County Fire Protection District*	54,499,938	80,901,693	79,803,265	79,131,751	21,701,649
Buffer Zone Protection Program Grant	0	0	0	124,911	35,660
USFS/ARRA Grant	0	0	0	1,439,588	1,201,765
Hazardous Materials	0	0	0	0	13,415,921
Household Hazardous Waste	0	0	0	0	3,052,817
Office of Emergency Services	0	0	0	0	1,523,296
Mountain Regional Service Zone*	10,482,407	11,642,603	9,860,265	8,862,536	9,624,893
North Desert Regional Service Zone*	6,820,280	18,632,805	15,286,841	12,506,842	41,071,543
South Desert Regional Service Zone*	6,267,386	10,110,915	8,906,264	7,576,394	10,693,338
Valley Regional Service Zone*	23,657,074	12,217,775	9,854,745	9,319,351	29,774,610
Homeland Security Grant Program	0	0	0	4,294,230	5,711,596
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	2,702,001	5,483,189
CSA 38 Consolidated Fire Service**	23,561,105	0	0	0	0
<b>Total</b>	<b>125,288,190</b>	<b>133,505,791</b>	<b>123,711,380</b>	<b>125,957,604</b>	<b>143,290,277</b>

\*In years prior to 2011-12, these budget units were programmed in multiple budget units and are grouped and presented as is for comparison purposes

\*\*In years subsequent to 2007-08, this budget unit was reprogrammed to the four regional service zones

<b>5-YEAR FUND BALANCE TREND</b>					
	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>
San Bernardino County Fire Protection District*	857,292	(2,204,287)	17,156,766	14,012,724	9,478,929
Buffer Zone Protection Program Grant	0	0	0	0	811
USFS/ARRA Grant	0	0	0	201,214	207,969
Hazardous Materials	0	0	0	0	0
Household Hazardous Waste	0	0	0	0	0
Office of Emergency Services	0	0	0	0	0
Mountain Regional Service Zone*	1,557,513	1,589,582	1,528,168	1,103,064	2,487,571
North Desert Regional Service Zone*	1,799,264	4,867,915	3,415,098	1,194,595	686,482
South Desert Regional Service Zone*	1,545,595	2,520,220	2,052,331	1,624,914	358,276
Valley Regional Service Zone*	1,945,423	2,266,650	2,036,086	1,647,601	309,297
Homeland Security Grant Program	0	0	0	1,609	125,861
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	0	6,667
CSA 38 Consolidated Fire Service**	6,198,454	0	0	0	0
<b>Total</b>	<b>13,903,541</b>	<b>9,040,080</b>	<b>26,188,449</b>	<b>19,785,721</b>	<b>13,661,863</b>

\*In years prior to 2011-12, these budget units were programmed in multiple budget units and are grouped and presented as is for comparison purposes

\*\*In years subsequent to 2007-08, this budget unit was reprogrammed to the four regional service zones





## San Bernardino County Fire Protection District Administration

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Fire Protection District (County Fire) covers 18,353 square miles, operates 81 fire stations and facilities within 4 Regional Service Zones (Mountain, North Desert, South Desert and Valley), and serves 64 unincorporated communities, the city of Grand Terrace, and the Town of Yucca Valley. There are also 6 ambulance enterprise operations that provide service within these Regional Service Zones. In addition, five cities are Independent Fire Protection Districts which contract with County Fire: Adelanto, Fontana, Hesperia, Needles and Victorville. County Fire's executive management is provided by the Fire Chief/County Fire Warden, Deputy Chief, Assistant Chief of Administration, Assistant Chief of Operations as well as Division Managers and Division Chiefs.

#### Budget at a Glance

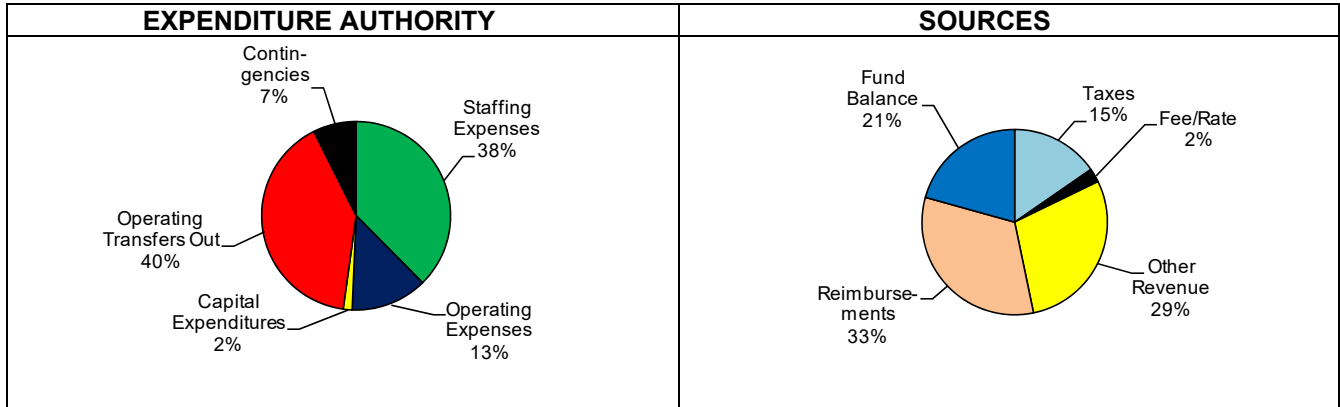
Total Expenditure Authority	\$46,098,670
Total Sources	\$36,619,741
Fund Balance	\$9,478,929
Total Staff	127

County Fire is an all-risk department providing emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, hazardous materials (HAZMAT) response, arson investigation, technical rescue including water borne, flooding and mudslide, winter rescue operations, and terrorism and weapons of mass destruction. As part of disaster preparation, response, and mitigation, the department's Office of Emergency Services specifically provides support and assistance to the 24 cities and towns, as well as, all the unincorporated portions of the county. The field functions are supported by a countywide management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, and equipment warehousing and distribution. County Fire also provides for the management of community safety services such as: fire prevention, building construction plans and permits, household hazardous waste, Local Oversight Program for hazardous materials, HAZMAT facility inspections, planning and engineering, and public education and outreach.

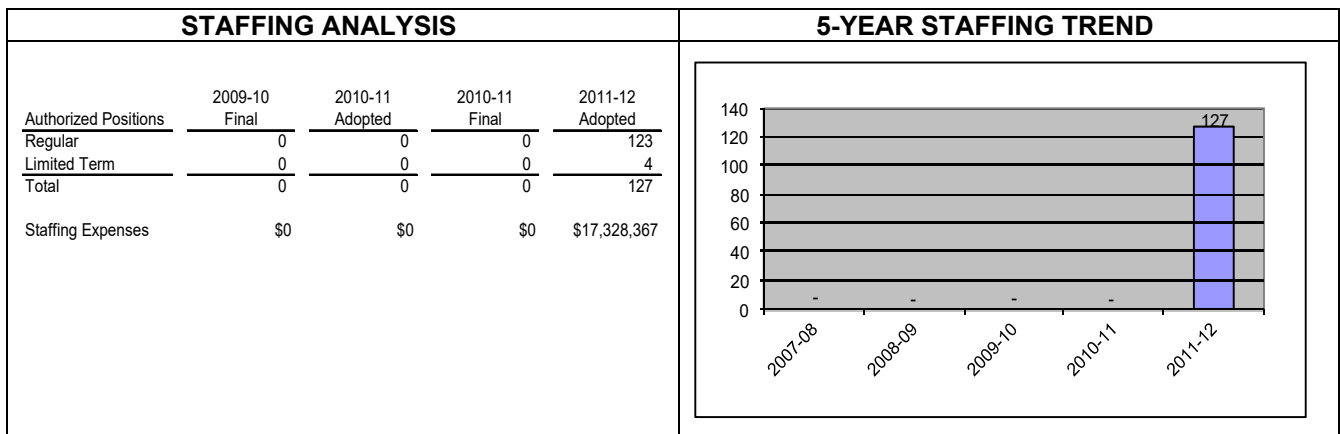
Beginning with 2011-12, County Fire Administration operating budget SKX is reflected in a new fund code FPD and the following operating budgets are separated from County Fire Administration (SKX 106) into special revenue funds with new fund agency codes: Office of Emergency Services (FES 108), Hazardous Materials (FHH 107) and Household Hazardous Waste (FHZ 107). Also, based on GASB 54 requirements, all accounting for Fire Protection Contracts have been moved to the region the contract is serving as follows: City of Needles (FSZ 610), Fontana Fire Protection District (FVZ 580), Hesperia Fire Protection District (FNZ 590), City of Victorville Fire Protection District (FNZ 590) and the City of Adelanto (FNZ 590).



## 2011-12 ADOPTED BUDGET



## BUDGETED STAFFING



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: San Bernardino County Fire Protection District

BUDGET UNIT: FPD  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	17,328,367	17,328,367
Operating Expenses	0	0	0	0	0	6,035,251	6,035,251
Capital Expenditures	0	0	0	0	0	699,370	699,370
Contingencies	0	0	0	0	0	3,405,616	3,405,616
Total Exp Authority	0	0	0	0	0	27,468,604	27,468,604
Reimbursements	0	0	0	0	0	(14,918,092)	(14,918,092)
Total Appropriation	0	0	0	0	0	12,550,512	12,550,512
Operating Transfers Out	0	0	0	0	0	18,630,066	18,630,066
Total Requirements	0	0	0	0	0	31,180,578	31,180,578
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	7,042,506	7,042,506
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	196,679	196,679
Fee/Rate	0	0	0	0	0	1,112,522	1,112,522
Other Revenue	0	0	0	0	0	95,000	95,000
Total Revenue	0	0	0	0	0	8,446,707	8,446,707
Operating Transfers In	0	0	0	0	0	13,254,942	13,254,942
Total Sources	0	0	0	0	0	21,701,649	21,701,649
				Fund Balance	0	9,478,929	9,478,929
				Budgeted Staffing	0	127	127

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$17,328,367 fund 127 budgeted positions.

Operating expenses of \$6,035,251 include services and supplies, central services, travel and reimbursements to County Human Resources for a Human Resources Officer III and Analyst I, Special Districts for shared administrative support positions, and County Administrative Office for assigned Administrative Analyst III.

Capital expenditures of \$699,370 include grant reimbursed utility trailers and fifth wheel for the Mass Care and Shelter and SHARPS programs, a service truck for Vehicle Services, replacement full-size and mid-size sports utility vehicles, a replacement full-sized truck, and one hybrid.

Contingencies \$3,405,616 fund future year operations.

Reimbursements of \$14,918,092 primarily include transfers in from the Regional Service Zones, Hazmat, Household Hazardous Waste and the Office of Emergency Services for reimbursement for various salaries and benefits and services and supplies. Salaries and benefits transfers in include reimbursement for positions such as administrative support, mechanics, Division Chiefs, and Battalion Chiefs as well as contract management fees.

Operating transfers out of \$18,630,066 primarily includes the transfers out of general fund support of \$12,799,942 to the Regional Service Zones and the Office of Emergency Services and the one-time transfer of fund balance of \$5.6 million to Hazmat and Household Hazardous Waste due to the utilization of newly created budget units for 2011-12.

Total revenue of \$8,446,707 includes property taxes, grant funds, fees and service charges, and other revenue.

Operating transfers in of \$13,254,942 includes general fund support of \$12,799,942 and transfers in from capital reserves for programmed capital expenditures.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	23	0	23	22	1	0	23
Administrative Support PIO	1	1	2	2	0	0	2
Administrative Support	1	1	2	2	0	0	2
Human Resources	6	1	7	7	0	0	7
Management and Fiscal Services	16	1	17	16	1	0	17
Support Services	39	0	39	39	0	0	39
Office of the Fire Marshal	20	0	20	19	1	0	20
Valley Regional Service Zone	1	0	1	1	0	0	1
North Desert Regional Service Zone	2	0	2	2	0	0	2
South Desert Regional Service Zone	1	0	1	1	0	0	1
Mountain Regional Service Zone	1	0	1	1	0	0	1
Training, Safety, and Emergency Medical Services	12	0	12	12	0	0	12
<b>Total</b>	<b>123</b>	<b>4</b>	<b>127</b>	<b>124</b>	<b>3</b>	<b>0</b>	<b>127</b>

<u>Administration</u>	<u>Support Services</u>	<u>Valley Regional Service Zone</u>
1 Fire Chief	1 Division Manager – Service Center	1 Division Chief
1 Deputy Fire Chief	2 SBCA Technician	
21 Battalion Chief	20 Fire Agency Mechanics	<u>North Desert Regional Service Zone</u>
	2 Lead Mechanics	2 Division Chief
<u>Administrative Support PIO</u>	1 Vehicle Services Supervisor	
1 Public Information Officer	2 Equipment Parts Chaser	<u>South Desert Regional Service Zone</u>
1 Public Service Employee	1 Office Assistant III	1 Division Chief
	2 Vehicle Parts Specialist	
<u>Administrative Support</u>	1 Maintenance Specialist	<u>Mountain Regional Service Zone</u>
1 Executive Assistant	1 Fire Equipment Specialist	1 Division Chief
1 Public Service Employee	3 Fire Equipment Technician I	
	1 Fire Equipment Technician II	
<u>Human Resources</u>	1 Fiscal Assistant	<u>Training, Safety, and Emergency Medical Services</u>
1 Personnel Services Supervisor	1 Warehouse Supervisor	1 Division Chief
1 Supervising Office Assistant I		1 Administrative Secretary II
1 Human Resources Assistant	<u>Office of the Fire Marshal</u>	4 Captain 1
3 Payroll Specialist	1 Assistant Chief	1 EMS Training Officer
1 Public Service Employee	1 Fire Marshal	1 EMS Nurse Educator
	1 Administrative Secretary II	1 EMS Training Supervisor
<u>Management and Fiscal Services</u>	1 Deputy Fire Marshal – Community Safety	1 Office Assistant II
1 Division Manager – Fiscal Services	1 Fire Prevention Officer/Arson	1 Training Officer – HM Responder Team
1 Budget Officer	2 Fire Prevention Officer	1 Contract Course Instructor
2 Budget Analyst II	5 Fire Prevention Specialist	
1 Management Analyst	2 Fire Prevention Supervisor/Arson	
1 Supervisor of Fiscal Services	2 Front Counter Technician	
3 Collection Officer	2 Office Assistant III	
1 Senior Collections Officer	2 Office Assistant II	
1 Supervising Fiscal Specialist		
1 Supervising Fiscal Technician II		
3 Fiscal Assistants		
1 Fiscal Specialist		
1 Office Assistant II		



## Buffer Zone Protection Program Grant

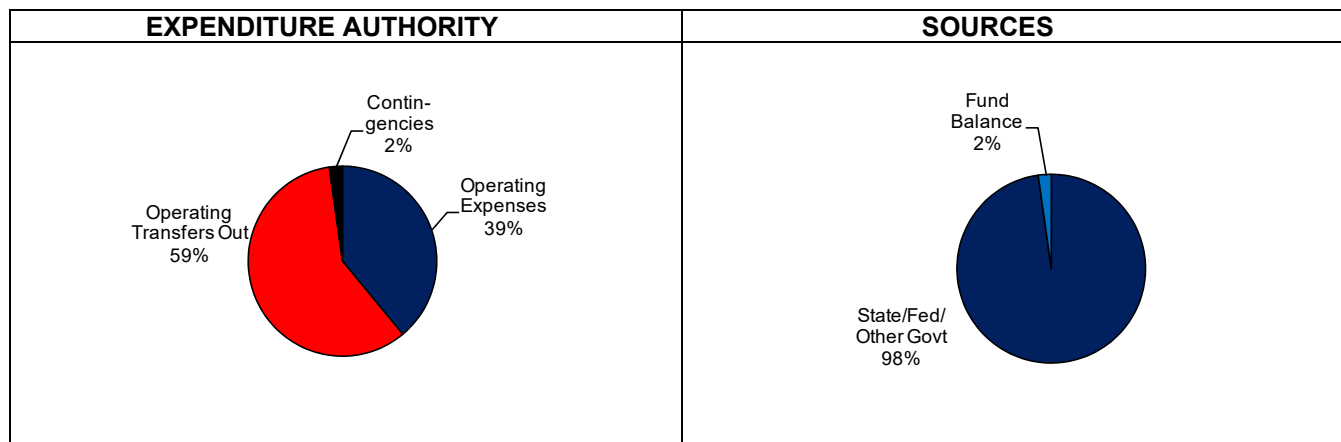
### DESCRIPTION OF MAJOR SERVICES

Since Fiscal Year 2005, the U.S. Department of Homeland Security has funded the Buffer Zone Protection Program (BZPP). The BZPP is designed to provide funding to protect and secure Critical Infrastructure and Key Resource (CI/KR) sites across the country as well as reduce vulnerabilities of these facilities. The program also significantly enhances their protection and deters threats or incidents of terrorism aimed at these facilities. The CI/KR sites are potential terrorist targets, which were identified through a National Review by the Preparedness Directorate Office of Grants and Training of the U.S. Department of Homeland Security. The San Bernardino Operational Area has three critical infrastructure sites that qualified for the Buffer Protection Plan and Vulnerability Reduction Purchase Plan programs in the 2006-07 BZPP grant. Information related to these critical infrastructure sites cannot be released due to the confidentiality of CI/KR facilities.

#### Budget at a Glance

Total Expenditure Authority	\$36,471
Total Sources	\$35,660
Fund Balance	\$811
Total Staff	0

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** San Bernardino County Fire Protection District  
**FUND:** Buffer Zone Protection Program Grant

**BUDGET UNIT:** SMH  
**FUNCTION:** Public Protection  
**ACTIVITY:** Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	101,126	95,669	95,669	14,238	(81,431)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	156	811	655
Total Exp Authority	0	0	101,126	95,669	95,825	15,049	(80,776)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	101,126	95,669	95,825	15,049	(80,776)
Operating Transfers Out	0	0	448,583	29,086	29,086	21,422	(7,664)
Total Requirements	0	0	549,709	124,755	124,911	36,471	(88,440)
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	549,710	125,265	125,265	35,660	(89,605)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	420	(187)	(354)	0	354
Total Revenue	0	0	550,130	125,078	124,911	35,660	(89,251)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	550,130	125,078	124,911	35,660	(89,251)
				Fund Balance	0	811	811
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$14,238 includes services and supplies, central services, travel, and reimbursements to other budget units. The net decrease of \$81,431 is primarily due to the completion of grant projects in the prior fiscal year.

Contingencies of \$811 are increasing by \$655 to fund future year operations. This is the result interest earned on daily cash balance of grant.

Operating transfers out of \$21,422 are decreasing by \$7,664 due to the decreased reimbursements to the Sheriff/Coroner/Public Administrator's Department as a result of the completion of the project.

Departmental revenue of \$35,660 is decreasing by \$89,251 due to the completion of grant projects in the prior fiscal year.



## USFS ARRA Stimulus Grant

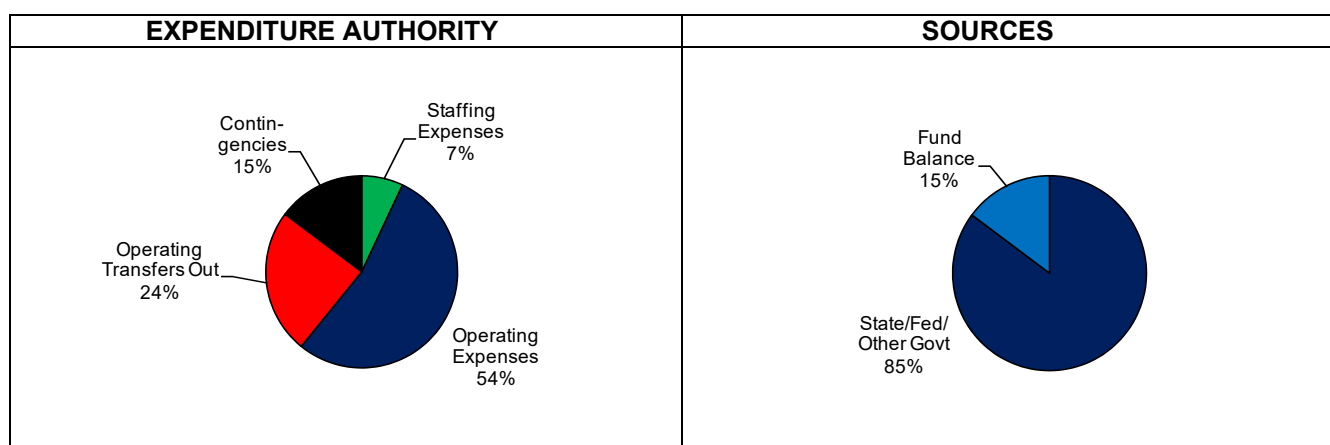
### DESCRIPTION OF MAJOR SERVICES

On August 18, 2009 (Item No. 35), the Board of Directors authorized County Fire to accept a total grant award of \$3,150,000 from the United States Forest Service through the American Recovery and Reinvestment Act of 2009 (ARRA) to continue the fuels reduction and fuels management program. The grant provides funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 22, 2009 to July 31, 2012.

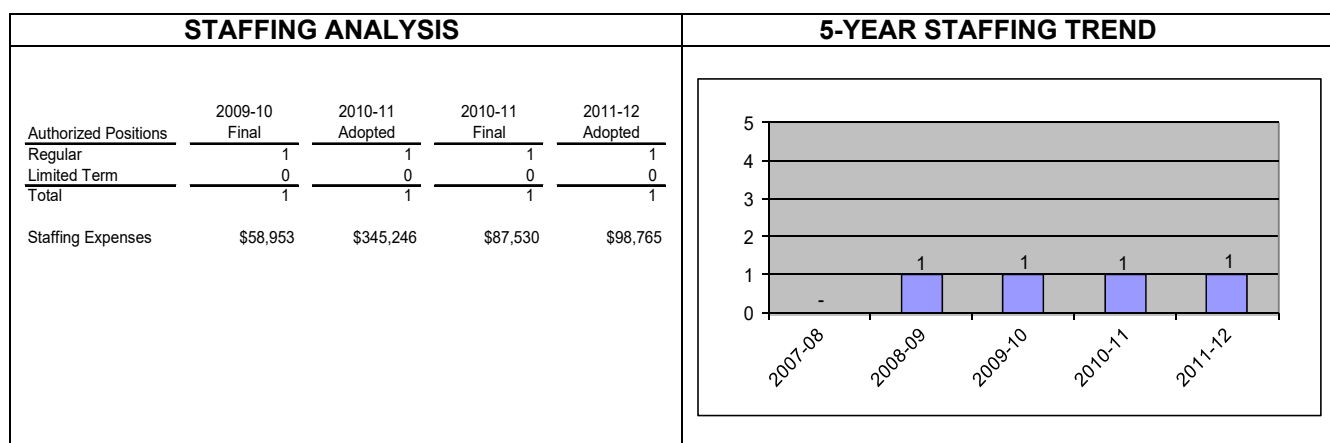
#### Budget at a Glance

Total Expenditure Authority	\$1,409,734
Total Sources	\$1,201,765
Fund Balance	\$207,969
Total Staff	1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: USFS ARRA Stimulus Grant

BUDGET UNIT: SMN  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	58,953	87,530	87,530	98,765	11,235
Operating Expenses	0	0	144,102	1,228,796	1,228,796	759,413	(469,383)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	207,939	207,969	30
Total Exp Authority	0	0	203,054	1,316,326	1,524,265	1,066,147	(458,118)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	203,054	1,316,326	1,524,265	1,066,147	(458,118)
Operating Transfers Out	0	0	53,441	116,853	116,853	343,587	226,734
Total Requirements	0	0	256,495	1,433,180	1,641,118	1,409,734	(231,384)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	256,495	1,439,588	1,439,588	1,201,765	(237,823)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	717	838	316	0	(316)
Total Revenue	0	0	257,213	1,440,426	1,439,904	1,201,765	(238,139)
Operating Transfers In	0	0	200,000	0	0	0	0
Total Sources	0	0	457,213	1,440,426	1,439,904	1,201,765	(238,139)
				Fund Balance	201,214	207,969	6,755
				Budgeted Staffing	1	1	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$98,765 fund 1 budgeted position and are increasing by \$11,235 due to a change in employee benefits.

Operating expenses of \$759,413 include services and supplies and are decreasing by \$469,383 due to the budgeting of current year expenditures only versus the entire grant award.

Contingencies of \$207,969 are increasing by \$30 to fund future year operations.

Operating transfers out of \$343,587 includes transfers for grant related expenditures including the repayment of a loan from San Bernardino County Fire Protection District Administration. The increase of \$226,734 is due to the budgeting of final year expenditures and reimbursement payment of seed money to San Bernardino County Fire Protection District (FPD 106).

Departmental revenue of \$1,201,765 includes United States Forest Service ARRA Stimulus Grant funds and is decreasing by \$238,139 due to amendment of the original grant award.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone - USFS ARRA Stimulus Grant	1	0	1	1	0	0	1
Total	1	0	1	1	0	0	1

Valley Regional Service Zone - USFS ARRA Stimulus Grant  
 1 Fire Prevention Officer



## Hazardous Materials

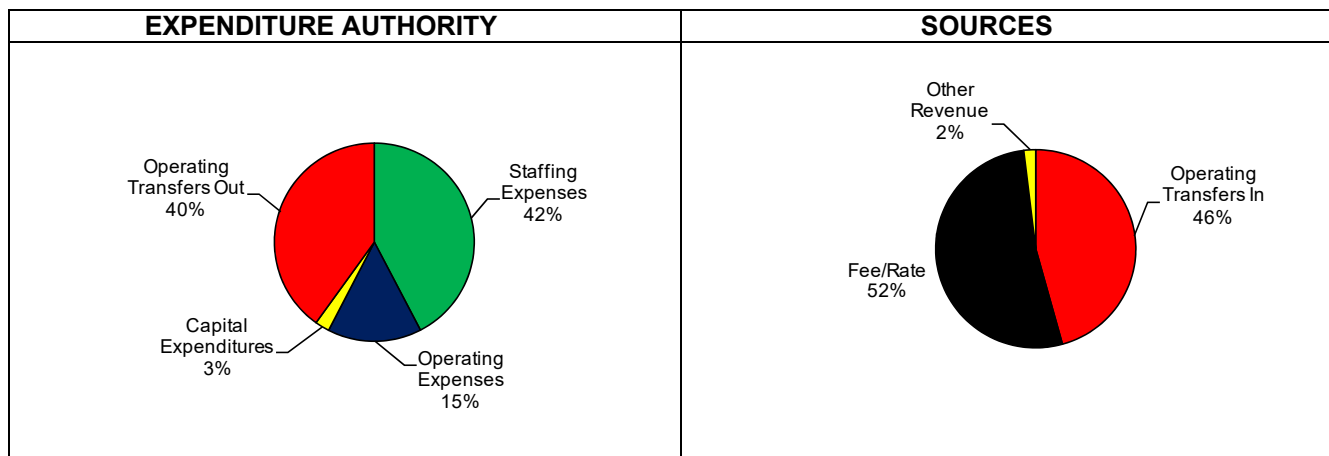
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department that provides for the oversight and regulation of all commercial hazardous materials and wastes. The program provides services in three major areas and these services are provided to all businesses in all cities within the county. The first area is the Consolidated Unified Program Agency or the CUPA that inspects about 4,000 businesses to ensure the proper management of hazardous materials and wastes in six areas of regulatory concern. The second program involves the cleanup of contamination from leaking underground storage tanks. Monitoring of about one thousand underground storage facilities has lead to the investigation of leaks at hundreds of facilities. This program works with the owner of the facility to provide the best and fastest methods to remove the contamination and protect ground water. The third program provides emergency response to, and investigation of, all releases of hazardous materials. This 24/7 team responds to all types of releases from businesses, pipelines, tanker trucks and rail cars. They are capable of mitigating the release as well as ensuring that any contamination resulting from the spill or release is remediated below any level of health risk concern. If there is any sign of misconduct, the program coordinates the county Environmental Crimes Task Force that coordinates all investigatory activity with the District Attorney's office. All activities are funded by permit fees and grants with no support from the general fund.

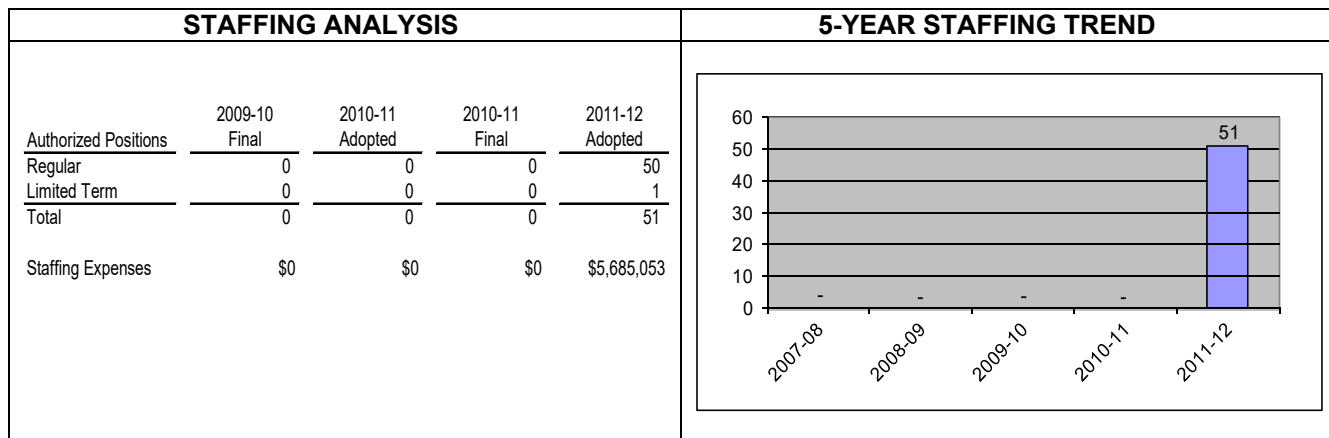
#### Budget at a Glance

Total Expenditure Authority	\$13,435,412
Total Sources	\$13,435,412
Fund Balance	\$0
Total Staff	51

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Hazardous Materials

BUDGET UNIT: FHZ  
 FUNCTION: Public Protection  
 ACTIVITY: Hazardous Materials

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	5,685,053	5,685,053
Operating Expenses	0	0	0	0	0	2,057,395	2,057,395
Capital Expenditures	0	0	0	0	0	316,382	316,382
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	8,058,830	8,058,830
Reimbursements	0	0	0	0	0	(19,491)	(19,491)
Total Appropriation	0	0	0	0	0	8,039,339	8,039,339
Operating Transfers Out	0	0	0	0	0	5,376,582	5,376,582
Total Requirements	0	0	0	0	0	13,415,921	13,415,921
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	7,031,254	7,031,254
Other Revenue	0	0	0	0	0	259,642	259,642
Total Revenue	0	0	0	0	0	7,290,896	7,290,896
Operating Transfers In	0	0	0	0	0	6,125,025	6,125,025
Total Sources	0	0	0	0	0	13,415,921	13,415,921
				Fund Balance	0	0	0
				Budgeted Staffing	0	51	51

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$5,685,053 fund 51 budgeted positions.

Operating expenses of \$2,057,395 include services and supplies, central services, travel and related costs, and reimbursement to San Bernardino County Fire Protection District Administration for the salaries and benefits and services and supplies associated with administrative support, vehicle services, Safety Gear Program, and Self-Contained Breathing Apparatus Program.

Capital expenditures of \$316,382 include equipment purchases necessary for outfitting emergency response vehicles.

Reimbursements of \$19,491 include salaries and benefits transfers in associated with a Supervising Hazmat Specialist assigned to the Victorville contract.

Operating transfers out of \$5,376,582 includes a transfer of funds into reserves.

Total revenue of \$7,290,896 includes charges for current services associated with health fees and permit and inspection fees.

Operating transfers in of \$6,125,025 primarily includes a one-time transfer of fund balance from San Bernardino County Fire Protection District Administration budget unit to this newly created budget unit for 2011-12 and transfers in from reserves to fund capital expenditures.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of the Fire Marshal - Hazardous Materials	48	1	49	43	4	2	49
Management and Fiscal Services	2	0	2	2	0	0	2
Total	50	1	51	45	4	2	51

Office of the Fire Marshal - Hazardous Materials

- 1 Administrative Secretary II
- 1 Administrative Supervisor I
- 1 Environmental Specialist III
- 1 Accounts Representative
- 3 Administrative Secretary I
- 1 Deputy Fire Marshal
- 1 Hazardous Materials Specialist 4/HM Responder Team
- 2 Hazardous Materials Specialist 4
- 2 Office Assistant II
- 3 Office Assistant III
- 1 PSE Office Assistant
- 3 Supervising Hazardous Materials Specialist
- 1 Supervising Hazardous Materials Specialist/HM Responder Team
- 5 Hazardous Materials Specialist 2/HM Responder Team
- 4 Hazardous Materials Specialist 3
- 2 Hazardous Materials Specialist 3/HM Responder Team
- 17 Hazardous Materials Specialists 2

Management and Fiscal Services

- 1 Collection Officer
- 1 Senior Collections Officer



## Household Hazardous Waste

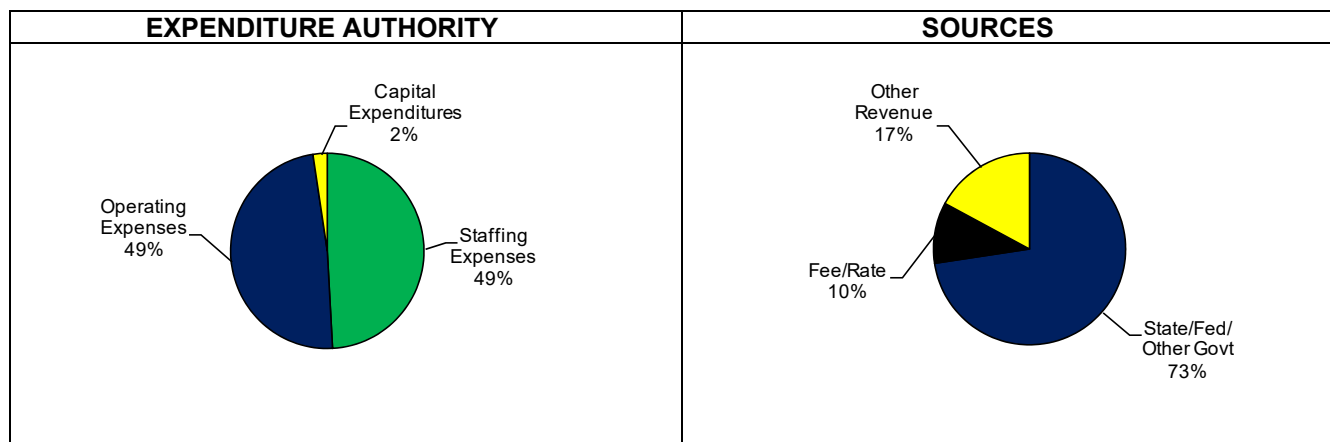
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department that provides a nationally recognized, award winning program for management of Household Hazardous Waste (HHW). These full service activities include the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. The program re-uses or recycles hundreds of thousands of pounds of waste paint, used oil, batteries, pesticides and other household chemicals that can't go down the drain or be dumped in the landfill. The program also conducts public education programs and activities to try to eliminate the impact of these hazardous wastes on public health and the environment. The program contracts with every city and town in the county, except one, to make these services available to almost every single resident within the county.

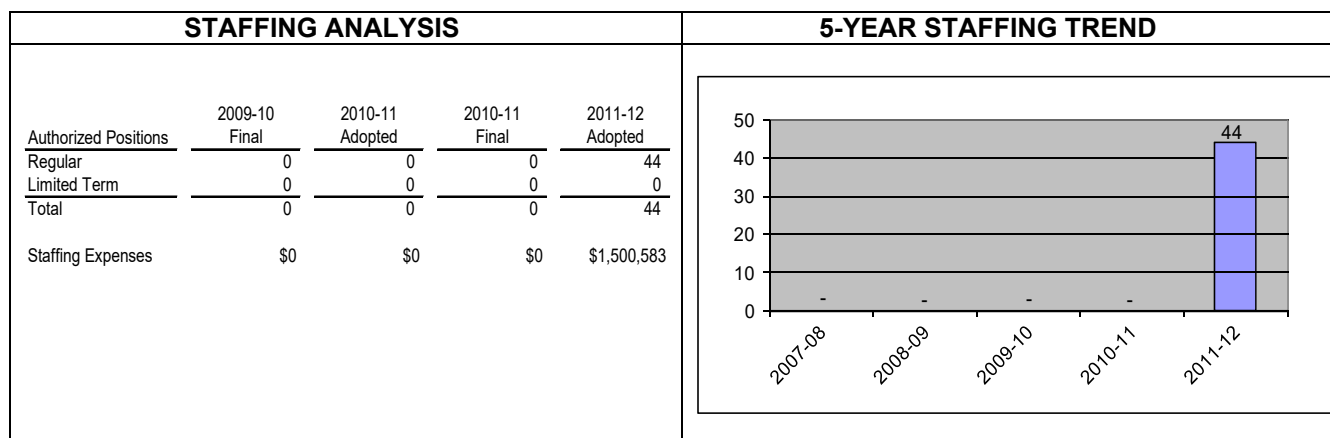
#### Budget at a Glance

Total Expenditure Authority	\$3,052,817
Total Sources	\$3,052,817
Fund Balance	\$0
Total Staff	44

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Household Hazardous Waste

BUDGET UNIT: FHH  
 FUNCTION: Public Protection  
 ACTIVITY: Hazardous Materials

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	1,500,583	1,500,583
Operating Expenses	0	0	0	0	0	1,479,984	1,479,984
Capital Expenditures	0	0	0	0	0	72,250	72,250
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	3,052,817	3,052,817
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	0	3,052,817	3,052,817
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	3,052,817	3,052,817
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	2,216,207	2,216,207
Fee/Rate	0	0	0	0	0	314,000	314,000
Other Revenue	0	0	0	0	0	452,664	452,664
Total Revenue	0	0	0	0	0	2,982,871	2,982,871
Operating Transfers In	0	0	0	0	0	69,946	69,946
Total Sources	0	0	0	0	0	3,052,817	3,052,817
				Fund Balance	0	0	0
				Budgeted Staffing	0	44	44

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,500,583 fund 44 budgeted positions.

Operating expenses of \$1,479,984 include services and supplies, central services, travel and related costs, other charges, and reimbursement to San Bernardino County Fire Protection District Administration for the salaries and benefits and services and supplies associated with administrative support, vehicle services, and Norton facility charges.

Capital expenditures of \$72,250 include structures as well as improvements to structures for facilities in Hesperia, Big River, Lucerne Valley, and Victorville, and equipment purchases including spill pallets and a swamp cooler.

Total revenue of \$2,982,871 includes state grant funds, contract revenue, charges for current services, and revenue agreements with County Environmental Health Services and Solid Waste Management.

Operating transfers in of \$69,946 include a one-time fund balance transfer from San Bernardino County Fire Protection District Administration budget unit to this newly created budget unit for 2011-12.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of the Fire Marshal - Household Hazardous Waste	18	26	44	44	0	0	44
Total	18	26	44	44	0	0	44

Office of the Fire Marshal - Household Hazardous Waste

- 1 Environmental Specialist III
- 1 Administrative Secretary I
- 6 Environmental Technician II
- 7 Environmental Technician I
- 25 Household Hazardous Materials
  - 1 Office Assistant III
  - 1 Public Service Employee
  - 1 Supervising Hazardous Materials Specialist
  - 1 Hazardous Materials Specialist III



## Office of Emergency Services

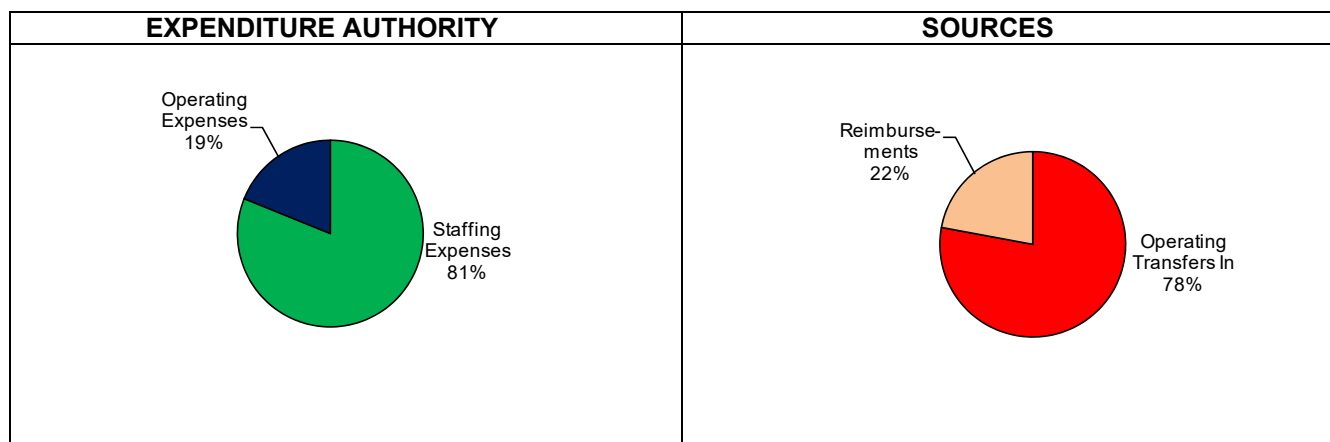
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department providing emergency management and disaster planning and coordination throughout the county through its Office of Emergency Services (OES). It functions as the Lead Agency for the San Bernardino County Operational Area (OA). While County OES does not directly manage field operations, it ensures coordination of disaster response and recovery efforts through day-to-day program management and during a disaster or emergency. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as, all the unincorporated portions of the county. It is the single point of contact for the California Emergency Management Agency (CalEMA) for all county activities. OES manages numerous grants totaling millions of dollars such as the Homeland Security Grant, the Emergency Management Performance Grant, the Disaster Corps Grant for Volunteering and Preparedness and Urban Area Security Initiative Grant among many others. OES is also responsible for developing and implementing numerous county-wide plans such as the Hazard Mitigation Plan, the Mass Care and Shelter Plan just to name a few. OES also coordinates various task forces and boards such as the county's Flood Area Safety Taskforce (FAST). The county's use of the Telephonic Emergency Notification System (TENS) is also coordinated by OES. OES takes a full service approach to all of its endeavors and to all citizens of the county.

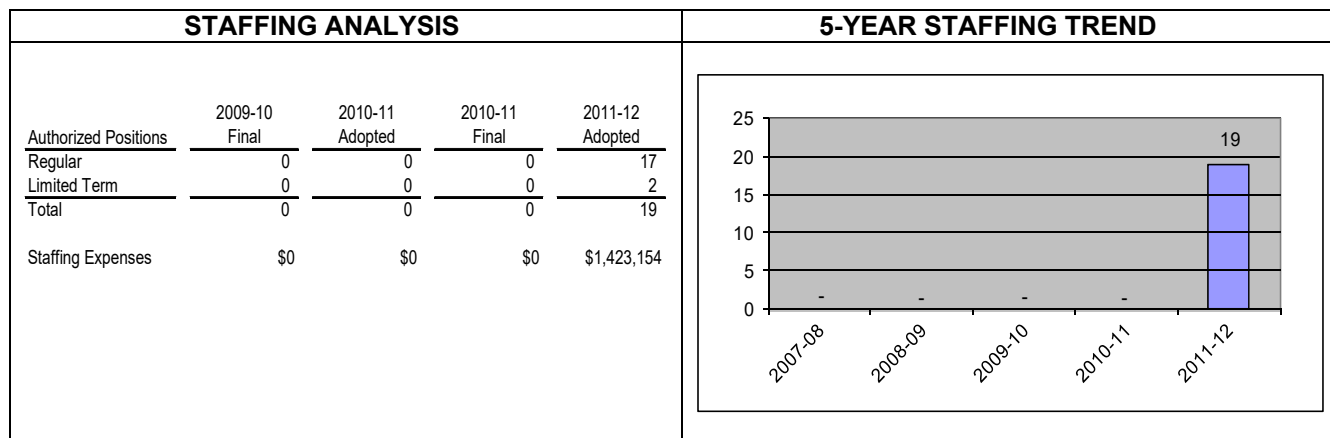
#### Budget at a Glance

Total Expenditure Authority	\$1,753,653
Total Sources	\$1,954,987
Fund Balance	(\$201,334)
Total Staff	19

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Office of Emergency Services

BUDGET UNIT: FES  
 FUNCTION: Public Protection  
 ACTIVITY: Office of Emergency Services

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	1,423,154	1,423,154
Operating Expenses	0	0	0	0	0	330,499	330,499
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	1,753,653	1,753,653
Reimbursements	0	0	0	0	0	(431,691)	(431,691)
Total Appropriation	0	0	0	0	0	1,321,962	1,321,962
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	1,321,962	1,321,962
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0
Operating Transfers In	0	0	0	0	0	1,523,296	1,523,296
Total Sources	0	0	0	0	0	1,523,296	1,523,296
Fund Balance					0	(201,334)	(201,334)
Budgeted Staffing					0	19	19

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,423,154 fund 19 budgeted positions.

Operating expenses of \$330,499 includes services and supplies, central services, travel and reimbursements to San Bernardino County Fire Protection District for vehicle services support and grant related activities.

Reimbursements of \$431,691 include transfers in from grant budget units for various grant related expenditures such as salaries and benefits and services and supplies.

Departmental revenue of \$1,523,296 includes operating transfers in from the San Bernardino County Fire Protection District administrative budget unit for general fund support.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of Emergency Services	17	2	19	18	0	1	19
Total	17	2	19	18	0	1	19

Office of Emergency Services

- 1 Assistant Emergency Services Division Manager
- 1 Administrative Secretary II
- 1 Administrative Supervisor I
- 1 Staff Analyst I
- 4 County Fire Department Emergency Services Officer
- 1 Staff Analyst II
- 1 Division Manager Emergency Services
- 1 Fire Equipment Technician
- 1 Office Assistant III
- 2 PSE Office Assistant
- 1 Contract Accounting Technician
- 1 Contract Business Systems Analyst
- 3 Contract Emergency Services Officer



## Mountain Regional Service Zone

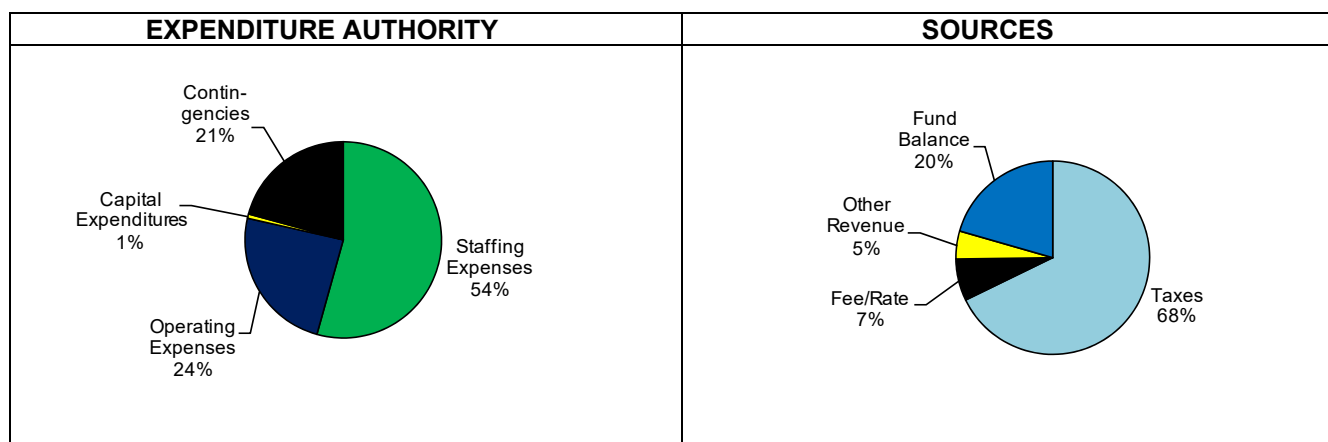
### DESCRIPTION OF MAJOR SERVICES

The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission (LAFCO) Resolution 2986/2989. This Regional Service Zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). The budget also funds Limited Term Firefighters, a Paid Call Firefighter program and administrative staff. This service zone provides ambulance services to the Lake Arrowhead community out of Stations #91, #92 and #94 and paramedic services out of Service Zone PM-1 Lake Arrowhead Paramedic. Beginning in 2011-12, based on GASB 54 requirements, this region will record all the revenues and appropriation for both the Ambulance and Paramedic Services (Lake Arrowhead Ambulance and Service Zone PM-1) located within this region.

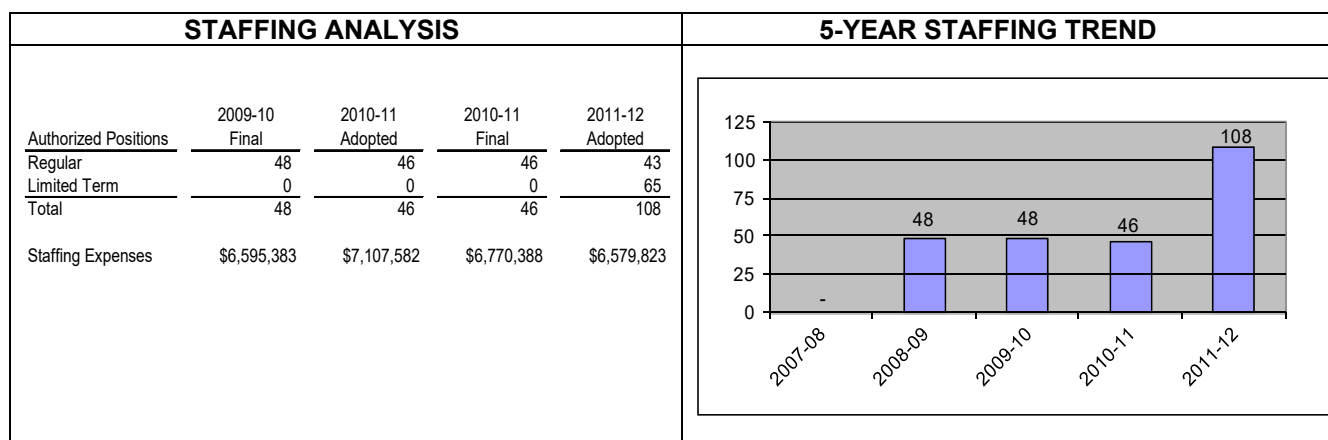
#### Budget at a Glance

Total Expenditure Authority	\$12,112,464
Total Sources	\$9,624,893
Fund Balance	\$2,487,571
Total Staff	108

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	6,198,524	6,595,383	6,770,388	6,770,388	6,579,823	(190,565)
Operating Expenses	0	2,687,983	2,601,018	2,619,169	2,614,099	2,934,438	320,339
Capital Expenditures	0	222,835	29,734	366,963	161,292	85,000	(76,292)
Contingencies	0	0	0	0	603,868	2,513,203	1,909,335
Total Exp Authority	0	9,109,342	9,226,135	9,756,520	10,149,647	12,112,464	1,962,817
Reimbursements	0	(400,000)	(276,660)	(244,547)	(244,547)	0	244,547
Total Appropriation	0	8,709,342	8,949,475	9,511,973	9,905,100	12,112,464	2,207,364
Operating Transfers Out	0	20,000	260,294	60,500	60,500	0	(60,500)
Total Requirements	0	8,729,342	9,209,769	9,572,473	9,965,600	12,112,464	2,146,864
<b>Departmental Revenue</b>							
Taxes	0	8,448,367	8,400,670	8,276,804	7,927,646	8,210,988	283,342
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	391,043	188,665	199,973	199,973	0	(199,973)
Fee/Rate	0	5,876	(107,717)	(97,540)	(97,540)	848,294	945,834
Other Revenue	0	(692,904)	20,777	5,333	5,166	37,632	32,466
Total Revenue	0	8,152,382	8,502,395	8,384,570	8,035,245	9,096,914	1,061,669
Operating Transfers In	0	859,690	524,041	827,291	827,291	527,979	(299,312)
Total Sources	0	9,012,072	9,026,436	9,211,861	8,862,536	9,624,893	762,357
Fund Balance					1,103,064	2,487,571	1,384,507
Budgeted Staffing					46	108	62

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$6,579,823 fund 108 budgeted positions of which 43 are regular positions and 65 extra-help. The decrease of \$190,565 is due to MOU decreases in benefits from Suppression and Non Represented/Supervisory staff. Budgeted positions are increasing by 62 positions due to a change in the accounting for extra-help positions and there has been no net increase in the number of actual positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count.

Operating expenses of \$2,934,438 includes services and supplies, central services, travel and related costs, and reimbursements to other budget units. The net increase of \$320,339 is primarily due to the inclusion of ambulance and paramedic service budget units in this budget unit beginning 2011-12. This increase is offset by reduced clothing expense due to MOU changes for Suppression and a reduction in both inventoriable equipment expense and building maintenance expense.

Capital expenditures of \$85,000 include the purchase of an apparatus bay exhaust system and a water tender. The decrease of \$76,292 is primarily due to a reduction in vehicle purchases for 2011-12.

Contingencies of \$2,513,203 are increasing by \$1,909,335 to fund future year operations.

Reimbursements are decreasing by \$244,547 primarily due to these transfers in are now being reflected in departmental revenue as a result of the inclusion of ambulance and paramedic service budget units in this budget unit.

Operating transfers out is decreasing by \$60,500 due to a decrease in capital improvement projects transfers out.



Total revenue of \$9,096,914 includes property taxes, charges for current services, and other revenue. The increase of \$1,061,669 is primarily due to charges for current services as a result of the inclusion of ambulance and paramedic services budget units in this budget unit beginning 2011-12.

Operating transfers in of \$527,979 includes transfers for general fund support from San Bernardino County Fire Protection District Administration and reserves to provide funding for capital expenditures and minor CIPs. The decrease of \$299,312 is primarily due to the inclusion of ambulance and paramedic service budget units in this budget unit and their special assessments and ambulance rates are now reflected in fee/rate revenue.

Service Zone PM-1 Lake Arrowhead was approved by the Board of Supervisors in June 1981 (originally CSA 70 PM-1). A special tax for paramedic services, not to exceed \$10 per parcel, was approved in November 1981. In 1991, the voters increased the special tax not to exceed \$17 per parcel. This Service Zone provides additional funding to support the paramedic staffing and services at the Lake Arrowhead stations in the Mountain Regional Service Zone. Parcel count for 2011-12 is 15,709. Special tax revenue for 2011-12 is \$245,689.

### 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Mountain Regional Service Zone	43	65	108	105	3	0	108
Total	43	65	108	105	3	0	108

#### Mountain Regional Service Zone

- 1 Office Assistant II
- 1 Office Assistant III
- 1 Staff Analyst
- 18 Firefighter
- 6 Limited Term Firefighter
- 22 PCF Firefighter
- 29 PCF Firefighter Trainee
- 9 Engineer
- 12 Captain
- 5 PCF Captain
- 1 PCF Admin Captain
- 1 Lake Arrowhead Facilities Attendant
- 2 PCF Engineer



## North Desert Regional Service Zone

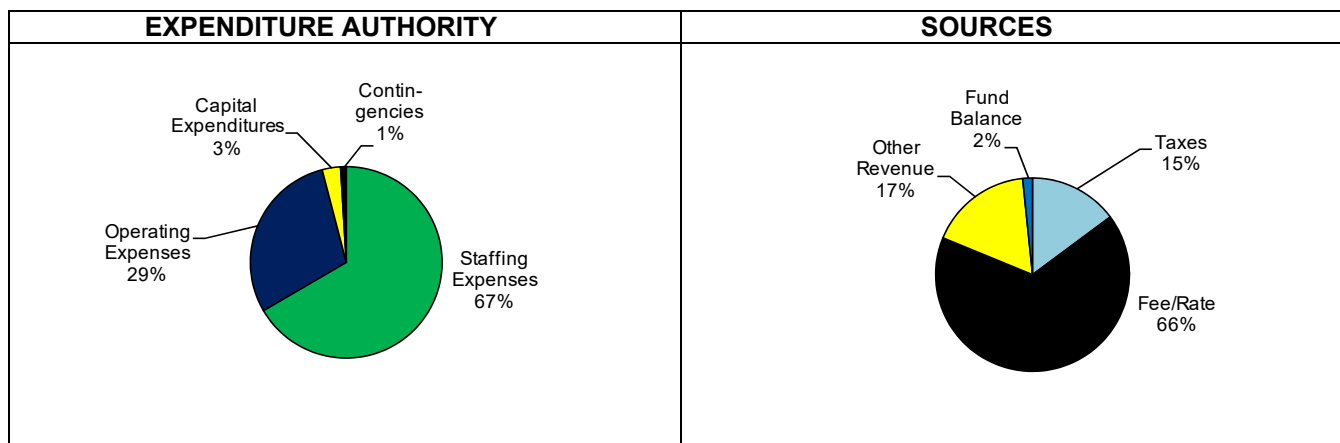
### DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission (LAFCO) resolution 2986/2989. This Regional Service Zone provides fire protection services to the areas of Spring Valley Lake (Station #22), Oak Hills (Station #40), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #46), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). The budget funds Limited Term Firefighters, a Paid Call Firefighter program and Administrative Staff. This service zone provides ambulance services to the communities of Lucerne Valley, Phelan/Pinon Hills, Wrightwood and Searles Valley out of Stations #8, #10, #13, #14 and #57. Beginning in 2011-12, based on GASB 54 requirements, this region will manage the Fire Protection Contracts with the Cities of Victorville, Adelanto and the Hesperia FPD; it will also record all the revenues and appropriations for all Fire Protection Zones (FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage and FP-5 Helendale/Silver Lakes) and ambulance operations (Lucerne Valley Ambulance, Searles Valley Ambulance and Wrightwood Ambulance) located within this region.

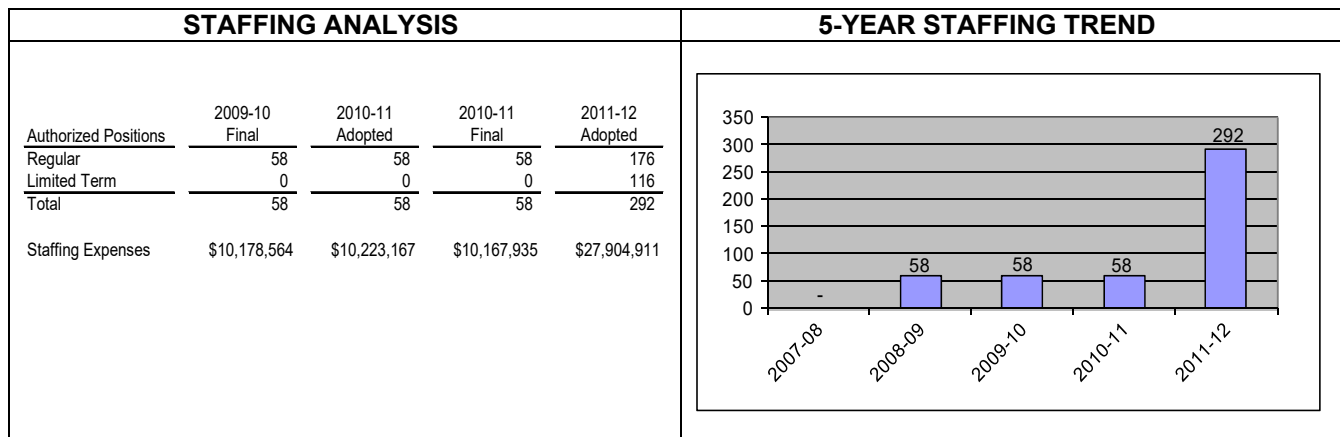
#### Budget at a Glance

Total Expenditure Authority	\$41,897,762
Total Sources	\$41,211,280
Fund Balance	\$686,482
Total Staff	292

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	9,673,989	10,178,564	10,167,935	10,167,935	27,904,911	17,736,976
Operating Expenses	0	3,931,593	4,529,515	4,130,703	4,121,420	12,294,197	8,172,777
Capital Expenditures	0	159,013	0	337,215	131,544	1,299,000	1,167,456
Contingencies	0	0	0	0	249,551	399,654	150,103
Total Exp Authority	0	13,764,595	14,708,079	14,635,853	14,670,450	41,897,762	27,227,312
Reimbursements	0	(887,634)	(830,000)	(969,013)	(969,013)	(139,737)	829,276
Total Appropriation	0	12,876,961	13,878,079	13,666,839	13,701,437	41,758,025	28,056,588
Operating Transfers Out	0	442,876	105,412	0	0	0	0
Total Requirements	0	13,319,837	13,983,491	13,666,839	13,701,437	41,758,025	28,056,588
<b>Departmental Revenue</b>							
Taxes	0	9,616,537	6,886,913	6,245,463	6,341,255	6,190,534	(150,721)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	299,450	142,962	171,989	171,989	0	(171,989)
Fee/Rate	0	(103,672)	(22,832)	19,786	19,786	27,719,217	27,699,431
Other Revenue	0	174,297	85,651	157,163	157,496	397,700	240,204
Total Revenue	0	9,986,612	7,092,694	6,594,400	6,690,526	34,307,451	27,616,925
Operating Transfers In	0	4,647,699	5,749,624	5,816,316	5,816,316	6,764,092	947,776
Total Sources	0	14,634,311	12,842,318	12,410,716	12,506,842	41,071,543	28,564,701
Fund Balance					1,194,595	686,482	(508,113)
Budgeted Staffing					58	292	234

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$27,904,911 fund 292 budgeted positions of which 176 are regular positions and 116 are extra-help positions. The net increase of \$17,736,976 and 234 positions is due to the city contracts for Victorville, Hesperia, and Adelanto being added to this budget unit from San Bernardino County Fire Protection District Administration and a change in the accounting for extra-help positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count. There has been no net increase in the number of actual positions for the district. This increase is offset by MOU decreases in benefits from Suppression and Non Represented/Supervisory staff.

Operating expenses of \$12,294,197 includes services and supplies, central services, travel and related costs, and reimbursements to other budget units. The net increase of \$8,172,777 is primarily due to the inclusion of the city fire service contracts and the ambulance and paramedic service budget units in this budget unit beginning 2011-12. This increase is offset by reductions in clothing expense due to MOU changes for Suppression, non-inventoriable equipment, special department expense, and automotive repairs and maintenance.

Capital expenditures of \$1,299,000 include equipment purchases of cardiac monitors, a fire engine, three brush patrol engines, a water tender, and an ambulance. The increase of \$1,167,456 is primarily due to an increase in vehicle purchases.

Contingencies of \$399,654 are increasing by \$150,103 to fund future year operations.

Reimbursements of \$139,737 are decreasing by \$829,276, primarily due to them being reflected in fee/rate revenue versus reimbursements as a result of the inclusion of city fire service contracts and the ambulance and paramedic service budget units in this budget unit.

Total revenue of \$34,307,451 includes special assessment fees, ambulance service fees, city contract revenues, other revenue, and residual equity transfers in. The increase of \$27,616,925 is a result of the inclusion of city fire service contracts and the ambulance and paramedic service budget units in this budget unit.

Operating transfers in of \$6,764,092 reflects the general fund support from San Bernardino County Fire Protection District Administration and the use of reserves to provide funding for capital expenditures. The



general fund support and use of reserves increased by \$947,776. These increases are offset by decreases as a result of the inclusion of ambulance and paramedic service budget units in this budget unit and their transfers in are now reflected in fee/rate revenue.

Service Zone FP-1 Red Mountain was originally approved by the Board of Supervisors on September 26, 1995 (originally as CSA 30). Service Zone FP-1 provides fire protection services to the community of Red Mountain through a contract, which includes staffing with Kern County Fire Department under the administrative direction of the San Bernardino County Fire Protection District. A special tax of \$100 per parcel was approved in May 1985 to generate revenue for fire protection services. Parcel count for 2011-12 is 72. Special tax revenue for 2011-12 is \$6,624.

Service Zone FP-2 Windy Acres was formed in January 1985 (originally as CSA 70 FP-1 Improvement Zone) to provide fire protection to the community of Windy Acres, and is funded by a voter approved special tax, not to exceed \$407 per parcel. The budget for Windy Acres provides for a continuation of the contract, which includes staffing, with Kern County Fire Department, approved by the Board of Supervisors on September 26, 1999. Service Zone FP-2 provides fire protection services to the community of Windy Acres under the administrative direction of the San Bernardino County Fire Protection District. The current special tax rate of \$60 per parcel was established September 26, 1995. Parcel count for 2011-12 is 117. Special tax revenue for 2011-12 is \$6,458.

Service Zone FP-3 El Mirage was originally approved by the Board of Supervisors on March 16, 1986 (originally CSA 38 N). Service Zone FP-3 provides funding to the North Desert Regional Service Zone for fire protection staffing and services to the community of El Mirage under the administrative direction of the San Bernardino County Fire Protection District. A special tax of \$9 per parcel was approved in July 1987 to generate revenue for these fire protection services. Parcel count for 2011-12 is 3,591. Special tax revenue for 2011-12 is \$29,733.

Service Zone FP-5 Helendale/Silver Lakes was originally approved by the Board August 1, 2006 (originally CSA 70 FP-5 Improvement Zone). Service Zone FP-5 provides funding to the North Desert Regional Service Zone for fire and paramedic services staffing to the community of Helendale/Silver Lakes under the administrative direction of the San Bernardino County Fire Protection District. A special tax for fire services of \$117 per parcel with an annual 3% cost of living increase was approved on August 1, 2006. Parcel count for 2011-12 is 7,679. Special tax revenue for 2011-12 is \$903,290.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
North Desert Regional Service Zone	176	116	292	277	15	0	292
Total	176	116	292	277	15	0	292

### North Desert Regional Service Zone

- 1 Office Assistant II
- 2 Office Assistant III
- 1 Office Specialist
- 2 Accounts Representative
- 2 Staff Analyst
- 63 Firefighter
- 21 Limited Term Firefighter
- 30 PCF Firefighter
- 57 PCF Firefighter Trainee
- 42 Engineer
- 2 PCF Engineer
- 57 Captain
- 4 PCF Captain
- 2 Fire Prevention Officer
- 1 Fire Prevention Specialist
- 1 Fire Prevention Supervisor
- 2 PSE Environmental Tech
- 1 Environmental Specialist IV
- 1 Emergency Services Supervisor





## South Desert Regional Service Zone

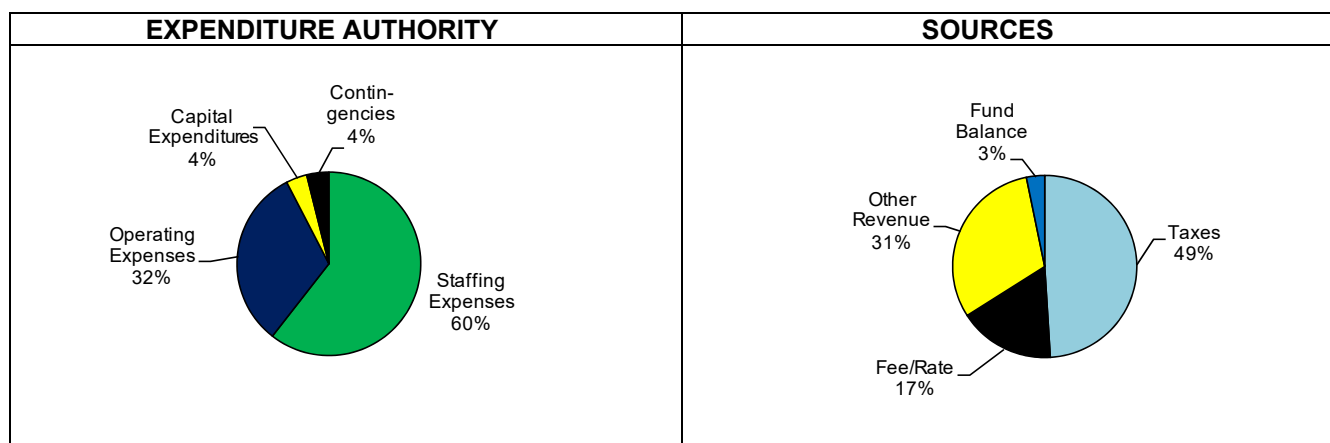
### DESCRIPTION OF MAJOR SERVICES

The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission (LAFCO) resolution 2986/2989. This Regional Service Zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Copper Mountain Mesa (Station #44), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneer Town (Station #38), Wonder Valley (Station #45), Wonder Valley – East (Station #47), Yucca Mesa (Station #42), and Yucca Valley (Station #41). The budget funds Limited Term Firefighters, a Paid Call Firefighter program and Administrative Staff. This service zone provides ambulance and paramedic services to the communities of Havasu Lake and Yucca Valley out of Stations #18, #41 and #42. Beginning in 2011-12, based on GASB 54 requirements, this region will manage the Fire Protection Contract with the City of Needles; it will also record all the revenue and appropriation for all Fire Protection Zones (FP-4 Wonder Valley and FP-6 Havasu Lake) and ambulance operations (Yucca Valley Ambulance and Havasu Lake Ambulance) located within this region.

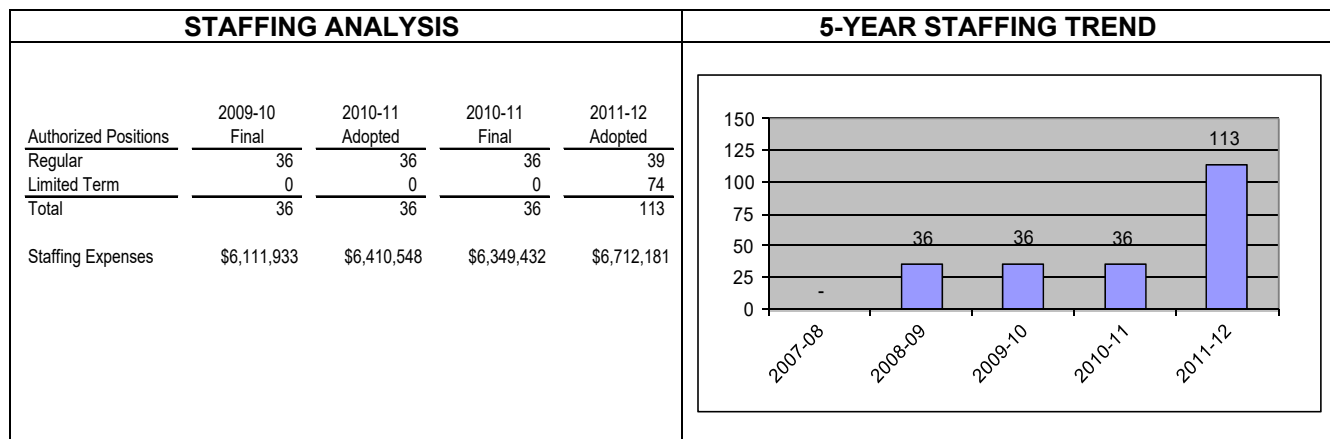
#### Budget at a Glance

Total Expenditure Authority	\$11,086,527
Total Sources	\$10,728,251
Fund Balance	\$358,276
Total Staff	113

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: South Desert Regional Service Zone

BUDGET UNIT: FSZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	5,835,959	6,111,933	6,352,418	6,349,432	6,712,181	362,749
Operating Expenses	0	2,880,405	2,908,554	2,994,367	2,977,450	3,533,112	555,662
Capital Expenditures	0	109,229	32,024	206,753	187,263	408,253	220,990
Contingencies	0	0	0	0	0	432,981	432,981
Total Exp Authority	0	8,825,593	9,052,510	9,553,539	9,514,145	11,086,527	1,572,382
Reimbursements	0	(253,555)	(345,810)	(312,837)	(312,837)	(34,913)	277,924
Total Appropriation	0	8,572,038	8,706,700	9,240,702	9,201,308	11,051,614	1,850,306
Operating Transfers Out	0	6,000	0	0	0	0	0
Total Requirements	0	8,578,038	8,706,700	9,240,702	9,201,308	11,051,614	1,850,306
<b>Departmental Revenue</b>							
Taxes	0	6,074,353	5,872,331	5,253,453	5,189,255	5,418,397	229,142
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	78,825	73,971	216,203	216,203	0	(216,203)
Fee/Rate	0	(60,474)	(63,036)	(54,143)	(54,143)	1,879,136	1,933,279
Other Revenue	0	1,018,008	89,848	96,675	95,868	151,726	55,858
Total Revenue	0	7,110,712	5,973,114	5,512,188	5,447,183	7,449,259	2,002,076
Operating Transfers In	0	2,081,442	3,102,913	2,129,211	2,129,211	3,244,079	1,114,868
Total Sources	0	9,192,154	9,076,027	7,641,399	7,576,394	10,693,338	3,116,944
Fund Balance					1,624,914	358,276	(1,266,638)
Budgeted Staffing					36	113	77

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$6,712,181 fund 113 budgeted positions of which 39 are regular positions and 74 are extra-help. The increase of \$362,749 and 77 positions is due to the city contract for Needles being added to this budget unit from San Bernardino County Fire Protection District Administration and a change in the accounting for extra-help positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count. There has been no net increase in the number of actual positions for the district. This increase is offset by MOU decreases in benefits from Suppression and Non Represented/Supervisory staff.

Operating expenses of \$3,533,112 includes services and supplies, central services, travel and related costs, other charges for financed equipment, and reimbursements to other budget units. The increase of \$555,662 is primarily due to the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit beginning 2011-12 based on GASB 54 to account for appropriations and revenues in the region in which they operate. This increase is offset by reductions in non-inventoriable equipment, building maintenance, and reduced clothing expense due to MOU changes for Suppression.

Capital expenditures of \$408,253 include a gate opener in structures and improvement to structures, the anticipated replacement costs of an ambulance and brush patrol in vehicles, and the continuing five year payment schedule for a fire engine in lease purchase - vehicles. The increase of \$220,900 is primarily due to increased vehicle purchases for 2011-12.

Contingencies of \$432,981 fund future year operations.



Reimbursements of \$34,913 include salaries and benefits transfers in for a shared District Coordinator position. The decrease of \$277,924 is primarily due to some reimbursements that are now being reflected in fee/rate revenue as a result of the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit.

Total revenue of \$7,449,259 includes property taxes, special assessment fees, ambulance service fees, city contract revenue, other revenue, and residual equity transfers in. The increase of \$2,002,076 is primarily due to the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit and is offset by decreased property tax revenue based on current trends.

Operating transfers in of \$3,244,079 reflects the general fund support from San Bernardino County Fire Protection District Administration and the use of reserves to provide funding for capital expenditures. The general fund support and use of reserves increased by \$1,114,868. These increases are offset by decreases as a result of the inclusion of ambulance and paramedic service budget units in this budget unit and their transfers in are now reflected in fee/rate revenue.

Service Zone FP-4 Wonder Valley was originally approved by the Board June 7, 2005 (originally CSA 70 M). Service Zone FP-4 provides funding to the South Desert Regional Service Zone for fire services staffing to the community of Wonder Valley under the administrative direction of the San Bernardino County Fire Protection District. A special tax for fire services of \$30 per parcel with an annual 1.5% cost of living increase was approved June 7, 2005. Parcel count for 2011-12 is 4,664. Special tax revenue for 2011-12 is \$136,622.

Service Zone FP-6 Havasu Lake was originally approved by the Board July 14, 2009. Service Zone FP-6 provides funding to the South Desert Regional Service Zone for fire and emergency medical services staffing to the community of Havasu Lake under the administrative direction of the San Bernardino County Fire Protection District. A special tax for fire services of \$113 per parcel with an annual 3% cost of living increase was approved on July 14, 2009. Parcel count for 2011-12 is 1,346. Special tax revenue for 2011-12 is \$140,537.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
South Desert Regional Service Zone	39	74	113	104	9	0	113
Total	39	74	113	104	9	0	113

### South Desert Regional Service Zone

- 1 Office Assistant II
- 1 District Services Coordinator
- 1 Staff Analyst
- 12 Firefighter
- 12 Limited Term Firefighter
- 28 PCF Firefighter
- 27 PCF Firefighter Trainee
- 9 Engineer
- 15 Captain
- 2 PCF Captain
- 3 PCF Lieutenant
- 1 PCF Admin Captain
- 1 Extra Help Emergency Services Officer



## Valley Regional Service Zone

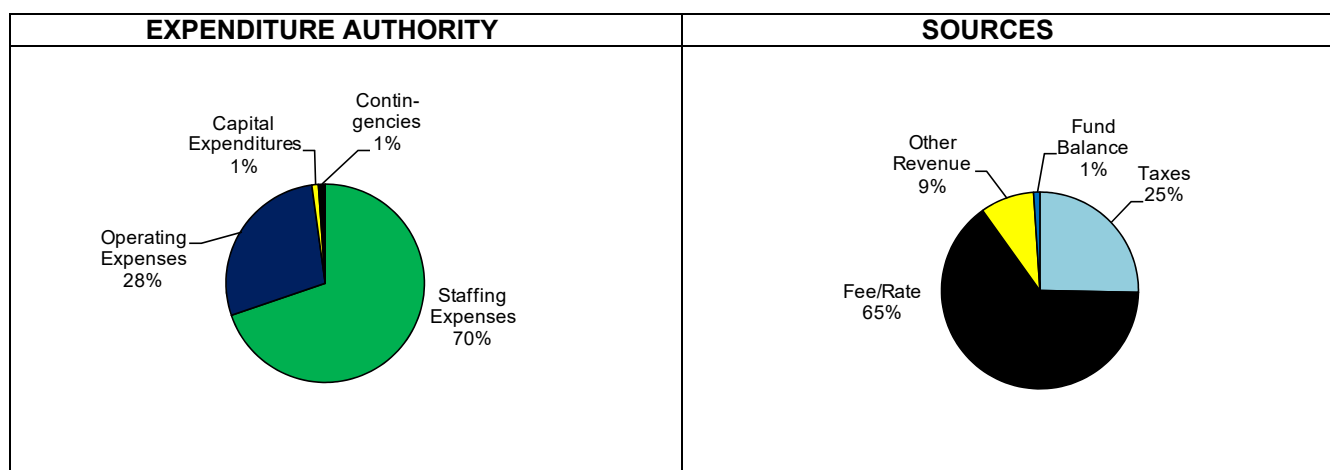
### DESCRIPTION OF MAJOR SERVICES

The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission (LAFCO) Resolution 2986/2989. This Regional Service Zone provides fire protection and paramedic services to the areas of Colton, Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), Little Mountain, and Highland. Beginning in 2011-12, based on GASB 54 requirements, this region will manage the Fire Protection Contract with the Fontana FPD; it will also record all the revenues and appropriations for all the paramedic zones located within this region (PM-2 Highland and PM-3 Yucaipa).

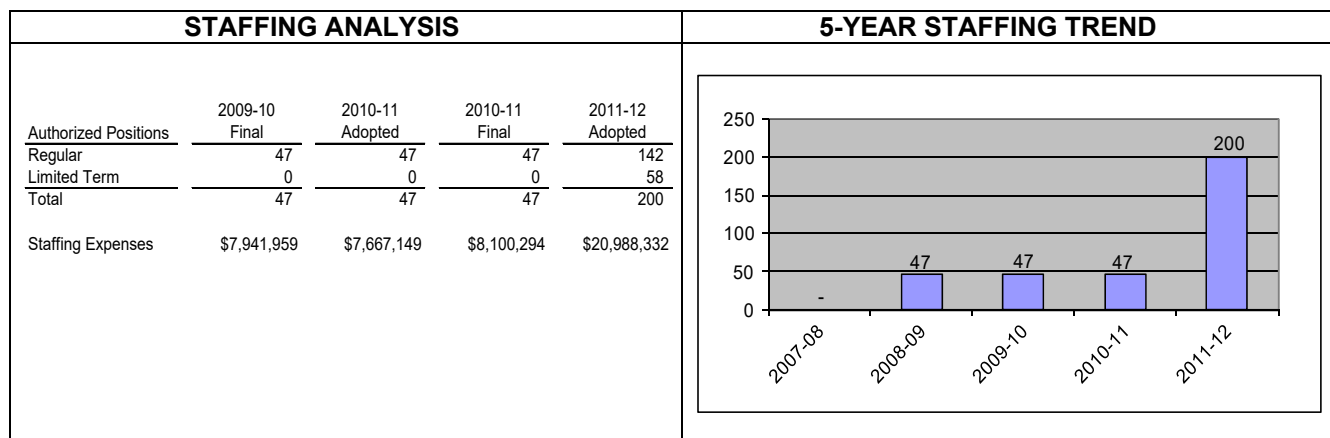
#### Budget at a Glance

Total Expenditure Authority	\$30,083,907
Total Sources	\$29,774,610
Fund Balance	\$309,297
Total Staff	200

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	6,773,506	7,941,959	8,100,294	8,100,294	20,988,332	12,888,038
Operating Expenses	0	3,078,602	3,002,884	2,900,904	2,919,287	8,445,158	5,525,871
Capital Expenditures	0	108,968	141,992	328,431	328,431	319,306	(9,125)
Contingencies	0	0	0	0	0	331,111	331,111
Total Exp Authority	0	9,961,076	11,086,835	11,329,629	11,348,012	30,083,907	18,735,895
Reimbursements	0	(197,527)	(317,086)	(381,060)	(381,060)	0	381,060
Total Appropriation	0	9,763,549	10,769,749	10,948,569	10,966,952	30,083,907	19,116,955
Operating Transfers Out	0	2,084,608	0	7,000	0	0	0
Total Requirements	0	11,848,157	10,769,749	10,955,569	10,966,952	30,083,907	19,116,955
<b>Departmental Revenue</b>							
Taxes	0	10,557,133	8,449,151	7,519,934	7,249,966	7,612,765	362,799
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	337,707	376,743	191,404	191,404	0	(191,404)
Fee/Rate	0	250,253	168,819	(96,454)	(96,454)	19,499,251	19,595,705
Other Revenue	0	374,370	45,940	22,156	21,429	41,814	20,385
Total Revenue	0	11,519,463	9,040,653	7,637,039	7,366,345	27,153,830	19,787,485
Operating Transfers In	0	1,763,270	1,343,675	1,953,006	1,953,006	2,620,780	667,774
Total Sources	0	13,282,733	10,384,328	9,590,045	9,319,351	29,774,610	20,455,259
Fund Balance					1,647,601	309,297	(1,338,304)
Budgeted Staffing					47	200	153

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$20,988,332 fund 200 budgeted positions of which 142 are regular positions and 58 are extra-help. The increase of \$12,888,038 and 153 positions is due to the city contract for Fontana being added to this budget unit from San Bernardino County Fire Protection District Administration and a change in the accounting for extra-help positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count. There has been no net increase in the number of actual positions for the district. This increase is offset by MOU decreases in benefits from Suppression and Non Represented/Supervisory staff.

Operating expenses of \$8,455,158 includes services and supplies, central services, travel, other charges, and reimbursements to other budget units. The increase of \$5,525,871 is primarily due to the inclusion of the city fire service contract and the paramedic service budget units in this budget unit beginning 2011-12. This increase is offset by a reduction of clothing expense due to MOU changes for Suppression.

Capital expenditures of \$319,306 include a bathroom remodel project, a roof replacement project, a parking lot rehab in improvements to structures, and also the final payment of a fire engine in lease/purchase vehicles. The decrease of \$9,125 is primarily due to the final payment on a fire engine being made midway thru the year.

Contingencies of \$331,111 fund future year operations.

Reimbursements are decreasing by \$381,060 primarily due to these reimbursements are now being reflected in fee/rate revenue as a result of the inclusion of the city fire service contract and the paramedic service budget units in this budget unit.

Total revenue of \$27,153,830 includes property taxes, special assessment fees, ambulance service fees, city contract revenue, other revenue, and residual equity transfers in. The increase of \$19,787,485 is primarily due to the inclusion of the city fire service contract and the paramedic service budget units in this budget unit and is offset by decreased property tax revenue based on current trends.



Operating transfers in of \$2,620,780 includes transfers in for general fund support of \$2,276,006 from San Bernardino County Fire Protection District Administration and transfers in from reserves to provide funding for capital expenditures. The general fund support and use of reserves increased by \$667,774. These increases are offset by decreases as a result of the inclusion of paramedic service budget units in this budget unit and their operating transfers in are now reflected in fee/rate revenue.

Service Zone PM-2 Highland was originally approved by the Board of Supervisors on June 8, 1985 (originally CSA 38 L). In November 1985 voters approved a special tax for paramedic services not to exceed \$19 per residential unit and \$38 per commercial unit. Service Zone PM-2 provides paramedic service to the unincorporated portion of San Bernardino. In 1999 the City of Highland detached from CSA 38L. Service Zone PM-2 contracts with the City of San Bernardino Fire Department to provide staffing for paramedic services to unincorporated area remaining within the PM-2 Zone boundaries. Parcel count for 2011-12 is 4,573. Special tax revenue for 2011-12 is \$95,930.

Service Zone PM-3 Yucaipa was approved by the Board of Supervisors on February 24, 1986 (originally CSA 38 M). In June 1987 voters approved a special tax for paramedic services not to exceed \$24 per residential unit and \$35 per commercial unit. Service Zone PM-3 provides paramedic service to the unincorporated portion of Yucaipa. In 1999 the City of Yucaipa detached from CSA 38 Zone M. Service Zone PM-3 contracts with the City of Yucaipa to provide staffing for paramedic services to the remaining unincorporated area within the PM-3 Zone boundaries. Parcel count for 2011-12 is 252. Special tax revenue for 2011-12 is \$5,918.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone	142	58	200	192	8	0	200
Total	142	58	200	192	8	0	200

### Valley Regional Service Zone

2 Office Assistant II  
 3 Office Assistant III  
 1 Staff Analyst  
 1 Facilities Attendant  
 57 Firefighter  
 6 Limited Term Firefighter  
 7 PCF Firefighter  
 43 PCF Firefighter Trainee  
 33 Engineer  
 2 PCF Engineer  
 39 Captain  
 2 Fire Prevention Officer  
 1 Fire Prevention Specialist  
 1 Fire Prevention Supervisor  
 1 Front Counter Technician  
 1 Senior Plans Examiner



## Homeland Security Grant Program

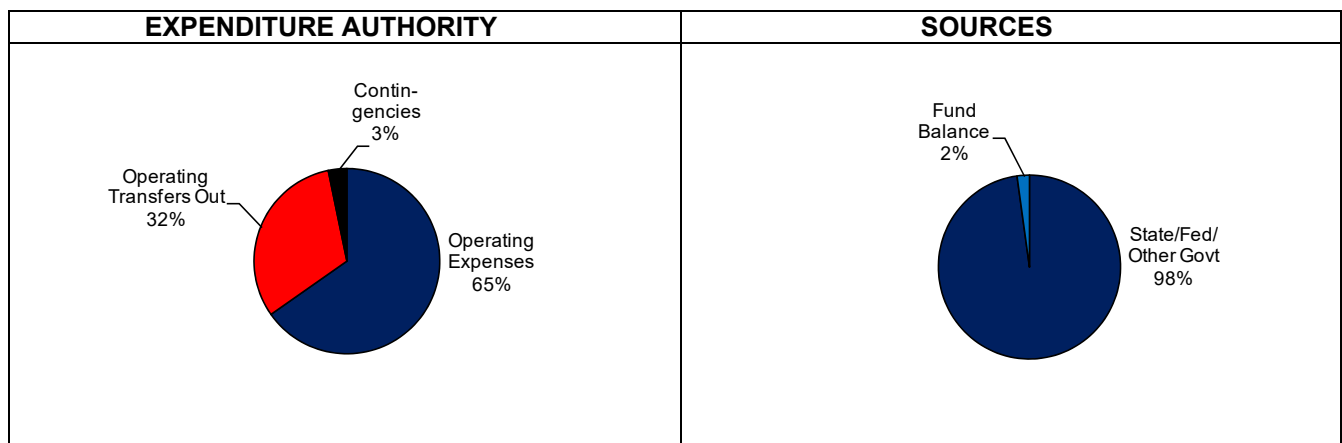
### DESCRIPTION OF MAJOR SERVICES

Since 1999, grant funds have been received from the California Emergency Management Agency (Cal EMA) for terrorism risk capability assessments and eligible equipment for Emergency First Responders. The Homeland Security Grant Program is one tool among a comprehensive set of federal measures administered by Cal EMA to help strengthen the state against risks associated with potential terrorist attacks. Cal EMA has approved and awarded this grant, and the acceptance of this grant will continue San Bernardino County's effort to continue implementing the objectives and strategies of the Homeland Security Grant Program and respond to other catastrophic events.

#### Budget at a Glance

Total Expenditure Authority	\$5,837,457
Total Sources	\$5,711,596
Fund Balance	\$125,861
Total Staff	0

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Homeland Security Grant Program

BUDGET UNIT: SME  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	153,494	1,951,484	1,603,015	2,781,811	2,781,811	3,809,492	1,027,681
Capital Expenditures	0	22,423	161,309	(1,608)	1	0	(1)
Contingencies	0	0	0	0	48,828	188,129	139,301
Total Exp Authority	153,494	1,973,907	1,764,323	2,780,203	2,830,640	3,997,621	1,166,981
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	153,494	1,973,907	1,764,323	2,780,203	2,830,640	3,997,621	1,166,981
Operating Transfers Out	349,777	827,404	1,699,119	1,393,629	1,465,199	1,839,836	374,637
Total Requirements	503,271	2,801,312	3,463,442	4,173,832	4,295,839	5,837,457	1,541,618
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	496,998	2,910,855	3,424,796	4,226,469	4,298,039	5,711,596	1,413,557
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	11,751	(5,425)	(3,809)	0	3,809
Total Revenue	496,998	2,910,855	3,436,547	4,221,045	4,294,230	5,711,596	1,417,366
Operating Transfers In	0	100,000	0	0	0	0	0
Total Sources	496,998	3,010,855	3,436,547	4,221,045	4,294,230	5,711,596	1,417,366
Fund Balance					1,609	125,861	124,252
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$3,809,492 includes services and supplies, central services, travel, and reimbursements to other budget units. The net increase of \$1,027,681 is primarily due to the increased FY10 Homeland Security Grant Program funding from Cal EMA in 2011-12.

Contingencies of \$188,129 are increasing by \$139,301 based on amount of grant funding unallocated in 2011-12.

Operating transfers out of \$1,839,836 is increasing by \$374,367 due to increased transfers out to the Sheriff/Coroner/Public Administrator and Public Health as a result of increased grant expenditures in 2011-12 which is funded by the FY10 Homeland Security Grant Program from Cal EMA.

Departmental revenue of \$5,711,596 is increasing by \$1,417,366 due to the funding of FY10 Homeland Security Grant Program from Cal EMA being increased in 2011-12.





## 2008 Federal Pre-Mitigation Tree Removal Grant

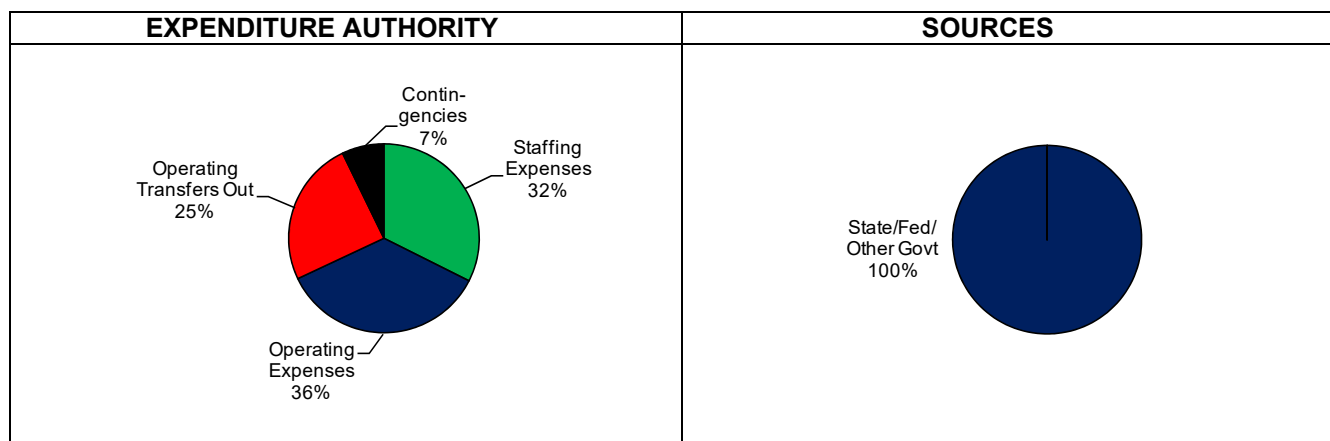
### DESCRIPTION OF MAJOR SERVICES

On July 8, 2008 the Board of Directors authorized County Fire to accept a total grant award of \$3,500,000 from the United States Forest Service to continue funding for the Tree Removal/Fuels Reduction Program under the Cooperative Forestry Assistance Act of 1978. On May 12, 2009, the Board approved the acceptance of an additional \$10,000,000 from Public Law (PL) 110-329 Consolidated Security, Disaster Assistance, and Continuing Appropriation Act of 2009 to extend the programs end date from July 14, 2011 to July 14, 2013. The grant provides funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 15, 2008 to July 14, 2013.

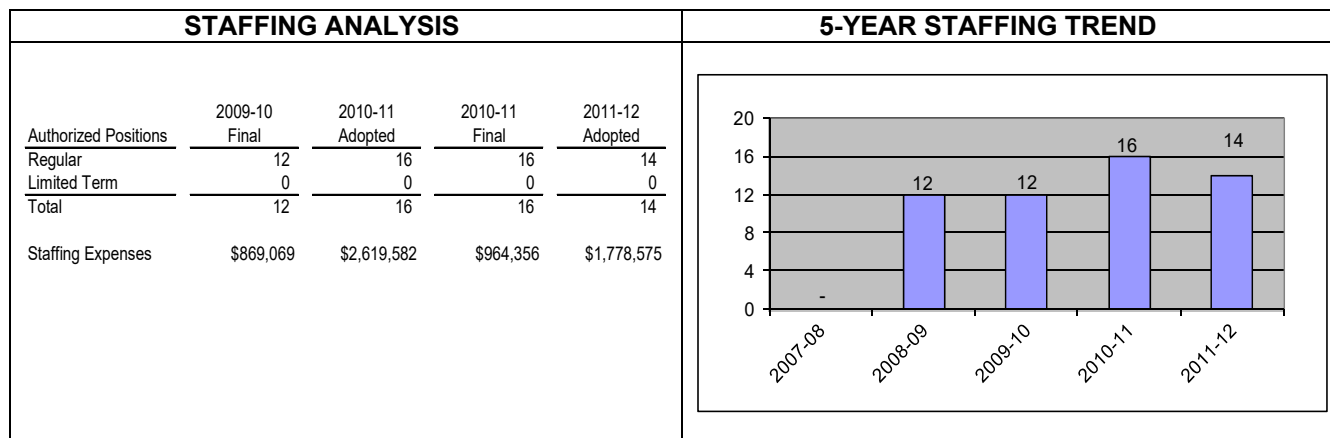
#### Budget at a Glance

Total Expenditure Authority	\$5,489,856
Total Sources	\$5,483,189
Fund Balance	\$6,667
Total Staff	14

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Federal Pre-Mitigation/Tree Removal Grant

BUDGET UNIT: SMF  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	531,210	869,069	964,356	964,356	1,778,575	814,219
Operating Expenses	0	498,394	799,316	1,191,467	1,073,776	1,955,554	881,778
Capital Expenditures	0	0	275,954	190,043	0	0	0
Contingencies	0	0	0	0	39,880	394,672	354,792
Total Exp Authority	0	1,029,604	1,944,340	2,345,867	2,078,012	4,128,801	2,050,789
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	1,029,604	1,944,340	2,345,867	2,078,012	4,128,801	2,050,789
Operating Transfers Out	0	0	817,155	507,605	623,989	1,361,055	737,066
Total Requirements	0	1,029,604	2,761,494	2,853,471	2,702,001	5,489,856	2,787,855
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	999,993	2,733,334	2,699,743	2,699,743	5,483,189	2,783,446
Fee/Rate	0	0	0	1,033	1,033	0	(1,033)
Other Revenue	0	2,098	(375)	2,482	1,225	0	(1,225)
Total Revenue	0	1,002,091	2,732,959	2,703,258	2,702,001	5,483,189	2,781,188
Operating Transfers In	0	250,000	0	0	0	0	0
Total Sources	0	1,252,091	2,732,959	2,703,258	2,702,001	5,483,189	2,781,188
Fund Balance					0	6,667	6,667
Budgeted Staffing					16	14	(2)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,778,575 fund 14 budgeted positions and is increasing by \$814,219, due to budgeting of the entire multi-year grant award available funding for 2011-12.

Operating expenses of \$1,955,554 include services and supplies and reflects an increase of \$881,778, due to budgeting of the entire multi-year grant award available funding for 2011-12.

Contingencies of \$394,672 are increasing by \$354,792 to fund future year operations.

Operating transfers out of \$1,361,055 is increasing by \$737,066, due to budgeting of the entire multi-year grant award available funding for 2011-12.

Departmental revenue of \$5,483,189 reflects an increase of \$2,781,188, due to budgeting of the entire multi-year grant award available funding for 2011-12.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Mountain Regional Service Zone - Federal Pre-Mitigation/Tree Removal Grant	14	0	14	12	2	0	14
Total	14	0	14	12	2	0	14

**Mountain Regional Service Zone - Federal Pre-Mitigation/Tree Removal Grant**

- 1 Fire Prevention Officer
- 1 Captain
- 4 Slash Crew Supervisor
- 5 Slash Crew Worker
- 3 Slash Crew Worker II





YOUR COUNTY... YOUR FUTURE

# CAPITAL IMPROVEMENT PROJECTS AND RESERVES COUNTY FIRE

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

**2011-12 CAPITAL IMPROVEMENT PROJECTS  
ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT  
By Supervisorial District**

# Proj.	CIP Log #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	Discre- tionary General Funding	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Carryover Projects</b>												
<b>First District</b>												
1	CF07004	San Bernardino County Fire Protection District	Spring Valley Lake/Victorville - TBD	Land Acquisition/Design Spring Valley Lake FS #22	C	CAW 4030	385,335		385,335		385,335	North Desert Regional Service Zone
2	CF08002	San Bernardino County Fire Protection District	Ludlow/Amboy - TBD	Ludlow/Amboy Fire Station	C	CDI 4030	203,322	-	203,322		203,322	North Desert Regional Service Zone / General Fund
3	CF11001	San Bernardino County Fire Protection District	Needles - TBD	Needles Fire Station	C	CAX 4030	552,766		552,766		552,766	South Desert Regional Service Zone
<b>Total First District</b>							<b>1,141,423</b>	<b>-</b>	<b>1,141,423</b>	<b>-</b>	<b>1,141,423</b>	
<b>Second District</b>												
4	2004032	San Bernardino County Fire Protection District	San Sevaine - TBD	San Sevaine Construction FS #80	C	CNI 4030	5,557,985		5,557,985		5,557,985	Valley Regional Service Zone
<b>Total Second District</b>							<b>5,557,985</b>	<b>-</b>	<b>5,557,985</b>	<b>-</b>	<b>5,557,985</b>	
<b>Third District</b>												
5	CF07001	San Bernardino County Fire Protection District	5766 Frontage Rd., Angelus Oaks, CA	Construction/Remodel Angeles Oaks FS #98	RE	CDN 4030	3,101,179	3,000,000	101,179		3,101,179	Mountain Regional Service Zone
<b>Total Third District</b>							<b>3,101,179</b>	<b>3,000,000</b>	<b>101,179</b>	<b>-</b>	<b>3,101,179</b>	
<b>5 TOTAL CARRYOVER PROJECTS A&amp;E CAPITAL FUNDS</b>							<b>9,800,587</b>	<b>3,000,000</b>	<b>6,800,587</b>	<b>-</b>	<b>9,800,587</b>	



### 2011-12 Grants and Reserves

DISTRICT TYPE				CASH*	FINANCING SOURCES OPERATING TRANSFER			
DISTRICT NAME and	FUND	11/12			LOCAL	LOAN or	CDH	OTHER
PROJECT NAME	DEPT	ORG	APPROP	BALANCE	FUNDS	GRANT		
<b>San Bernardino County Fire Protection District (RESERVES)</b>								
Termination Benefit Reserves	FTR	106	Various	<u>5,728,492</u>	<u>5,678,492</u>	<u>50,000</u>	<u>0</u>	<u>0</u>
SBCFPD - General	FAR	106	Various	<u>9,727,305</u>	<u>9,577,305</u>	<u>150,000</u>	<u>0</u>	<u>0</u>
Mountain Regional Service Zone - General	FMR	600	Various	<u>1,910,659</u>	<u>1,910,659</u>		<u>0</u>	<u>0</u>
North Desert Regional Service Zone - General	FNR	590	Various	<u>2,962,516</u>	<u>2,962,516</u>		<u>0</u>	<u>0</u>
South Desert Regional Service Zone - General	FSR	610	Various	<u>528,000</u>	<u>528,000</u>		<u>0</u>	<u>0</u>
Valley Regional Service Zone - General	FVR	580	Various	<u>3,256,116</u>	<u>3,256,116</u>		<u>0</u>	<u>0</u>
Hazmat - General	FHR	107	Various	<u>5,466,637</u>	<u>89,555</u>	<u>5,377,082</u>	<u>0</u>	<u>0</u>
Hazmat (CUPA Statewide Penalties) - General	FKE	107	Various	<u>1,412,876</u>	<u>1,397,876</u>	<u>15,000</u>	<u>0</u>	<u>0</u>
Hazmat (CUPA Admin Penalties) - General	FKF	107	Various	<u>600,000</u>		<u>600,000</u>	<u>0</u>	<u>0</u>

\* Estimated cash balance available on July 1, 2011 for reserves.

Reserves include estimated Transfers In and Out, interest earnings and miscellaneous non-operating revenue.





YOUR COUNTY... YOUR FUTURE

# EQUIPMENT DETAIL COUNTY FIRE

2011-12  
SPECIAL DISTRICTS  
ADOPTED BUDGET

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*- County of San Bernardino -*

# **EQUIPMENT BUDGET DETAIL** **FISCAL YEAR 2011-2012**

DISTRICT TYPE		APPROVED		
DISTRICT NAME		REPLACEMENT/ ADDITION	UNITS	\$ AMOUNT
EQUIPMENT RECOMMENDED	FUND			
San Bernardino County Fire Protection District				
Administration		FPD-106		
*State Homeland Security Grant Purchases (org 116)				
1	Fifth Wheel Truck	Replacement	1	40,000
2	Utility Trailer w/Shelter Cache	Addition	6	154,370
3	Utility Trailer	Replacement	6	60,000
				254,370
Vehicle Services Division (org 300)				
1	Truck w/ Shell	Replacement	1	40,000
2	Full-size SUV	Replacement	7	244,000
3	Hybrid SUV	Replacement	2	64,000
4	Mid-size SUV	Replacement	2	62,000
5	Service Truck	Replacement	1	35,000
				445,000
Total Administration				699,370

\* Purchases with reimbursable grant dollars (SME-108).

<b><u>Hazardous Materials</u></b>	FHZ-107			
1 Hand Held Radios		Addition	4	16,000
2 Pneumatic Rescue Tool Kit		Addition	1	2,000
3 17 Piece Tool Kit		Addition	2	2,000
4 Gas Detector with IR Channel		Addition	1	4,500
5 CMS Analyzer with Chips		Addition	2	6,000
6 Drum Tank Plug Kit		Addition	2	2,000
7 Flame Ionizer Dector		Addition	1	10,000
8 Gas Cylinder Recovery Vessel		Addition	1	5,500
9 Heinz 5-step Kit		Addition	2	8,000
10 Level A Suits		Addition	4	8,000
11 Mini Leak Sealing Bag Sets		Addition	4	11,552
12 Forklift with Truck		Addition	1	150,000
13 Pipe Sealing Bag Set		Addition	4	9,680
14 Proengin AP4C CWA/TIC Detector		Addition	2	60,000
15 Rae MiniRae 3000 Photoionization Detector		Addition	2	8,000
16 Savatech Leak Sealing Bag Kit		Addition	1	2,500
17 Stinger Kit		Addition	1	1,650
				<b>307,382</b>
<b>Total Hazardous Materials</b>				<b>307,382</b>



## EQUIPMENT BUDGET DETAIL

### FISCAL YEAR 2011-2012

<b><u>Household Hazardous Waste</u></b>		FHH-107			
1	Spill Pallets	Addition	3	3,000	
2	Swamp Coolers	Addition	3	6,000	
				<b>9,000</b>	
<b>Total Household Hazardous Waste</b>				<b>9,000</b>	
<b><u>Regional Fire Service Zones</u></b>					
<b><u>Mountain Regional Service Zone</u></b>		FMZ-600			
1	Apparatus Exhaust System	Addition	1	55,000	
2	Water Tender	Re-fabrication	1	30,000	
				<b>85,000</b>	
<b>Total Mountain Regional Service Zone</b>				<b>85,000</b>	
<b><u>North Desert Regional Service Zone</u></b>		FNZ-590			
1	Fire Engine	Replacement	1	500,000	
2	Brush Patrol	Replacement	3	555,000	
3	Water Tender	Re-fabrication	1	30,000	
4	Cardiac Monitor	Replacement	2	64,000	
				<b>1,149,000</b>	
<b><u>Wrightwood Ambulance (org WWD)</u></b>					
1	Ambulance	Replacement	1	150,000	
				<b>150,000</b>	
<b>Total North Desert Regional Service Zone</b>				<b>1,299,000</b>	
<b><u>South Desert Regional Service Zone</u></b>		FSZ-610			
1	Fire Engine Lease Purchase	Replacement	1	80,453	
2	Brush Patrol	Replacement	1	185,000	
				<b>265,453</b>	
<b><u>Yucca Valley Ambulance (org YVY)</u></b>					
1	Ambulance	Replacement	1	134,000	
				<b>134,000</b>	
<b>Total South Desert Regional Service Zone</b>				<b>399,453</b>	
<b><u>Valley Regional Service Zone</u></b>		FVZ-580			
1	Fire Engine Lease Purchase	Replacement	1	90,078	
2	Fire Engine Lease Purchase	Replacement	2	185,654	
				<b>275,732</b>	
<b>Total Valley Regional Service Zone</b>				<b>275,732</b>	
<b>Sub-total Regional Fire Service Zones</b>				<b>2,059,185</b>	
<b>TOTAL EQUIPMENT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT</b>				<b>3,074,937</b>	







YOUR COUNTY... YOUR FUTURE

# GENERAL DISTRICTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

## SPECIAL DISTRICTS

### Jeffrey O. Rigney

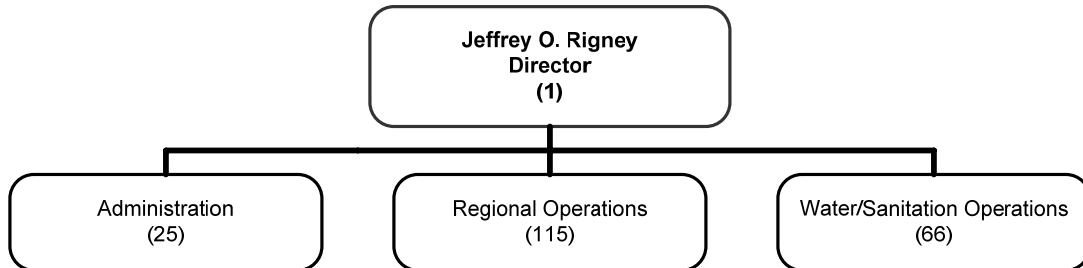
#### MISSION STATEMENT

*The Special Districts Department promotes safe, healthy, enjoyable and dynamic communities by providing essential programs and municipal services that meet the current and future needs of the communities served.*



GENERAL

#### ORGANIZATIONAL CHART



#### 2009-10 AND 2010-11 ACCOMPLISHMENTS

- County Service Area (CSA) 120 North Etiwanda Preserve interpretive trail improvements dedication.
- Cedar Glen Phase I water line replacement project completed.
- CSA 63 Oak Glen park renovation completed.
- Memorandum of Understanding (MOU) with Department of Public Works for snow removal services finalized.



## 2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### GOAL 1: INCREASE CUSTOMER SERVICE LEVELS TO DISTRICT CUSTOMERS

**Objective:** *Redesign the Internet website, increasing functionality, public awareness and to support district operations.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
Percentage of completion of redesigning the Internet website.	N/A	20%	100%	60%	100%

Redesigning the Internet website will allow the department to establish a visible local presence within each community served. The website will make business information available, answer frequently asked questions and allow for customer feedback. It will also increase public awareness of the department, district programs and services, and outlying district websites through direct website links. The department will also incorporate convenient web based payment options for district customers.

### GOAL 2: CREATE A SAFER WORK ENVIRONMENT FOR EMPLOYEES

**Objective:** *Increase employee safety training opportunities and awareness.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
Percent of employees that attend tailgate safety meetings.	N/A	N/A	N/A	N/A	85%
Percent decrease of worker's compensation claims prior year.	N/A	N/A	N/A	N/A	10%
Percent decrease of vehicle accidents over prior year.	N/A	N/A	N/A	N/A	10%

Training and education improve safety in the workplace, support employees' professional development, and increase customer service levels. Frequent meetings and training sessions keep employees updated on the latest changes in regulations, safety procedures, job skills, assignments, and responsibilities. Safety meetings and training opportunities encourage employees to think about their work environment, apply best practices and decrease accidents. Through continuous education efforts, the department expects to see an increase in employee safety awareness, a decrease in accidents and associated costs, as well as a higher level of productivity as employees remain on the job injury free.



## SPECIAL DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>Special Revenue Funds</u></b>					
General Districts	12,930,970	5,558,875	7,372,095		107
Park Districts	13,247,107	10,131,264	3,115,843		98
Road Districts	3,326,893	1,633,588	1,693,305		2
Streetlight Districts	1,419,914	809,716	610,198		0
Total Special Revenue Funds	30,924,884	18,133,443	12,791,441		207
<b><u>Enterprise Funds</u></b>					
General Districts	9,278,065	2,717,327		(6,560,738)	0
Sanitation Districts	10,000,279	5,937,885		(4,062,394)	0
Water Districts	12,572,231	9,913,307		(2,658,924)	0
Total Enterprise Funds	31,850,575	18,568,519		(13,282,056)	0
<b>Total - All Funds</b>	<b>62,775,459</b>	<b>36,701,962</b>	<b>12,791,441</b>	<b>(13,282,056)</b>	<b>207</b>

## GENERAL DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>Special Revenue Funds</u></b>					
CSA 40 Elephant Mountain	1,086,595	329,801	756,794		2
CSA 70 Countywide	7,952,888	4,220,850	3,732,038		104
CSA 70 D-1 Lake Arrowhead Dam	1,954,399	501,396	1,453,003		0
CSA 70 DB-1 Bloomington	105,308	43,435	61,873		0
CSA 70 DB-2 Big Bear	17,338	16,530	808		0
CSA 70 EV-1 East Valley	54,554	550	54,004		0
CSA 70 TV-2 Morongo Valley	719,171	164,813	554,358		0
CSA 70 TV-4 Wonder Valley	169,513	26,330	143,183		0
CSA 70 TV-5 Mesa	453,670	168,171	285,499		1
CSA 120 North Etiwanda Preserve	72,864	56,530	16,334		0
CFD 2006-1 Lytle Creek	344,670	30,469	314,201		0
Total Special Revenue Funds	12,930,970	5,558,875	7,372,095		107
<b><u>Enterprise Funds</u></b>					
CSA 60 Apple Valley Airport	3,699,443	2,119,307		(1,580,136)	0
CSA 60 Apple Valley Airport CIP	5,485,584	500,000		(4,985,584)	0
CSA 70 HL Havasu Lake	93,038	98,020		4,982	0
Total Enterprise Funds	9,278,065	2,717,327		(6,560,738)	0
<b>Total - All Funds</b>	<b>22,209,035</b>	<b>8,276,202</b>	<b>7,372,095</b>	<b>(6,560,738)</b>	<b>107</b>



## CSA 40 Elephant Mountain

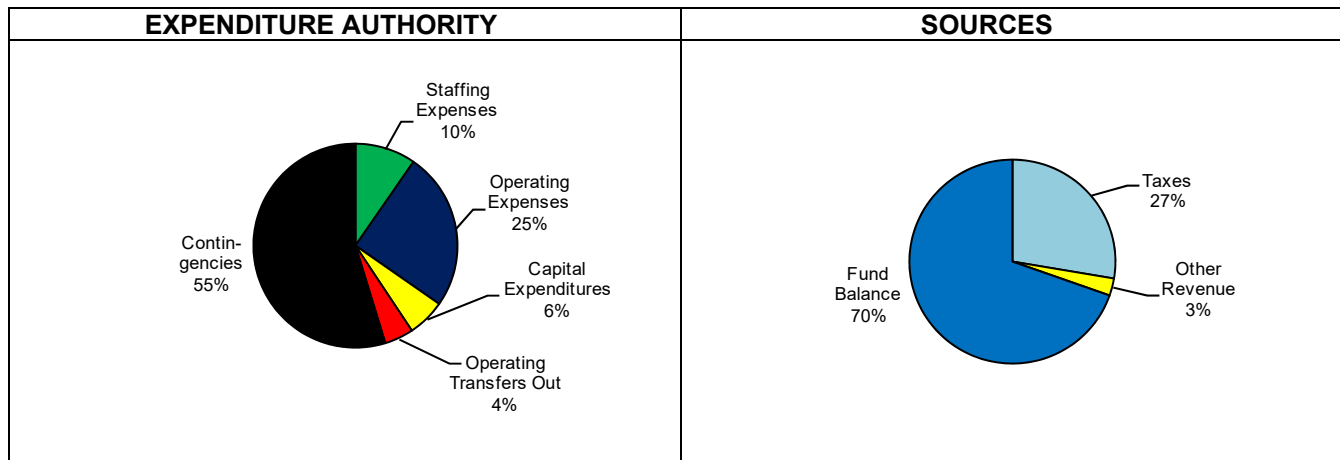
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 40 was established by an act of the County of San Bernardino Board of Supervisors on August 11, 1969 to provide ten channels of ultra high frequency (UHF) television translator service broadcast from Elephant Mountain, and five channels of very high frequency (VHF) television translator service broadcast from Newberry Springs to the 100 square mile area encompassing Barstow, Daggett, Hinkley, Newberry Springs and Yermo. This district provides service to approximately 35,000 households and is funded by property taxes. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

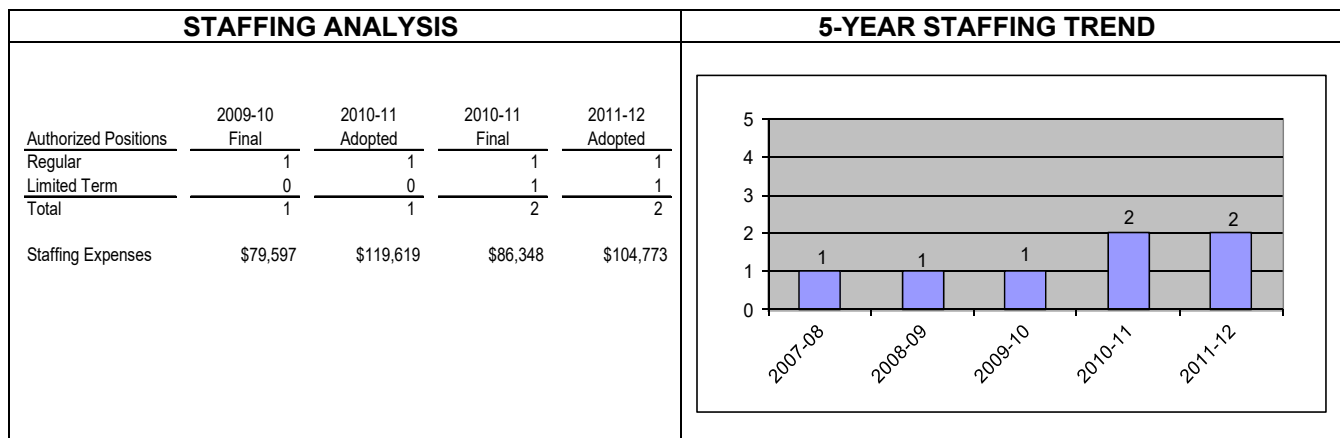
#### Budget at a Glance

Total Expenditure Authority	\$1,086,595
Total Sources	\$329,801
Fund Balance	\$756,794
Total Staff	2

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 40 Elephant Mountain

BUDGET UNIT: SIS 300  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	51,521	71,434	79,597	85,933	86,348	104,773	18,425
Operating Expenses	171,658	191,806	147,555	184,314	187,326	272,187	84,861
Capital Expenditures	0	8,802	22,627	1,741	1,741	65,000	63,259
Contingencies	0	0	0	0	754,843	594,635	(160,208)
Total Exp Authority	223,179	272,042	249,779	271,987	1,030,258	1,036,595	6,337
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	223,179	272,042	249,779	271,987	1,030,258	1,036,595	6,337
Operating Transfers Out	0	0	0	0	0	50,000	50,000
Total Requirements	223,179	272,042	249,779	271,987	1,030,258	1,086,595	56,337
<b>Departmental Revenue</b>							
Taxes	300,410	310,060	297,716	293,638	293,641	300,156	6,515
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(1,183)	(4,035)	(3,877)	(3,341)	(3,341)	0	3,341
Other Revenue	43,268	40,945	36,447	32,005	32,683	29,645	(3,038)
Total Revenue	342,495	346,970	330,286	322,302	322,983	329,801	6,818
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	342,495	346,970	330,286	322,302	322,983	329,801	6,818
Fund Balance					707,275	756,794	49,519
Budgeted Staffing					2	2	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$104,773 include 1 regular budgeted position and 1 public service employee (PSE) position. The increase of \$18,425 is primarily due to an increase in PSE hours.

Operating expenses of \$272,187 include costs for utilities, maintenance, other professional and specialized services for technicians, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$84,861 is primarily due to higher utility charges, insurance costs, general maintenance expenses and additional allocation from CSA 70 for district management and administration.

Capital expenditures of \$65,000 support the purchase of translators/modulators and a digital monitoring system. The increase of \$63,259 accommodates the purchase of the translators/modulators and digital monitoring system not required in prior year.

Contingencies of \$594,635 are decreasing by \$160,208 to fund current year capital expenditures and CIP.

Operating transfers out of \$50,000 fund the Pinto Mountain roadway capital improvement project.

Departmental revenue of \$329,801 includes property taxes and interest earnings and is increasing by \$6,818 based on projected trends.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	1	1	2	2	0	0	2
Total	1	1	2	2	0	0	2

Operations

1 Communications Engineer  
 1 Public Service Employee



## CSA 60 – Apple Valley Airport

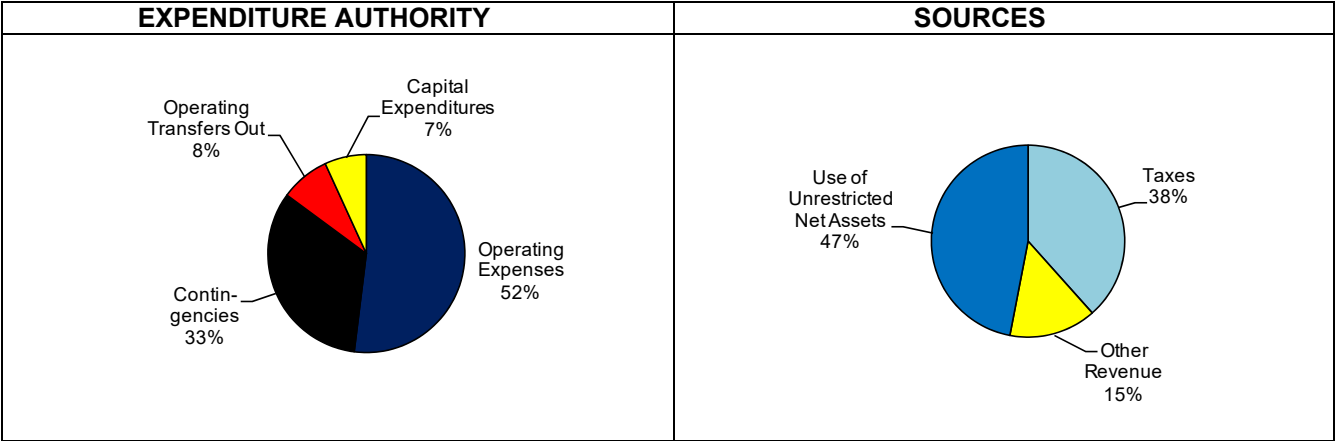
### DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from leasing activities.

#### Budget at a Glance

Total Expenditure Authority	\$3,699,443
Total Sources	\$2,119,307
Rev Over/(Under) Exp	(\$1,580,136)
Total Staff	0
Use of Unrestricted Net Assets	\$1,850,136

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Airports  
FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Transportation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,188,704	1,231,481	1,305,452	1,365,828	1,373,730	2,063,104	689,374
Contingencies	0	0	0	0	1,973,566	1,316,621	(656,945)
Total Exp Authority	2,188,704	1,231,481	1,305,452	1,365,828	3,347,296	3,379,725	32,429
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,188,704	1,231,481	1,305,452	1,365,828	3,347,296	3,379,725	32,429
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	2,248,215	0	0	0	319,718	319,718
Total Requirements	2,188,704	3,479,696	1,305,452	1,365,828	3,347,296	3,699,443	352,147
<b>Departmental Revenue</b>							
Taxes	1,972,324	2,132,373	1,896,751	1,792,854	1,792,854	1,512,435	(280,419)
Reallignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	36,871	35,818	23,417	42,315	42,315	16,000	(26,315)
Fee/Rate	2,005	(12,006)	(7,946)	(6,255)	(6,254)	13,600	19,854
Other Revenue	907,038	933,882	891,490	823,345	823,346	577,272	(246,074)
Total Revenue	2,918,238	3,090,067	2,803,712	2,652,259	2,652,261	2,119,307	(532,954)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,918,238	3,090,067	2,803,712	2,652,259	2,652,261	2,119,307	(532,954)
Rev Over/(Under) Exp	729,534	(389,629)	1,498,260	1,286,431	(695,035)	(1,580,136)	(885,101)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	24,282	149,669	(21,107)	0	0	270,000	270,000
Total Fixed Assets	24,282	149,669	(21,107)	0	0	270,000	270,000

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$2,063,104 includes \$160,000 for the Apple Valley Airshow 2011, \$130,000 for utilities, \$71,037 for COWCAP, \$827,652 in reimbursements for staffing expenses for the personnel assigned to CSA 60 and the administrative overhead. The remaining balance supports vehicle maintenance, office supplies, and general maintenance to support the administration and maintenance of the airport.

Contingencies of \$1,316,621 are set aside for unanticipated expenses.

Operating transfers out of \$319,718 are used to fund the CSA 60 Apple Valley Airport Capital Improvement Fund for costs of several projects including Storm Water Detention Drainage Improvements, pavement repairs and land acquisition. Initiation of specific projects will be updated with the completion of the Airport Master Plan, which is scheduled for completion by December 2011.

Taxes of \$1,512,435 are estimated lower due to lower property tax values.

Fee/rate revenue of \$13,600 is from fuel flowage and commissions.

Other revenue consists of \$527,272 from leasing activities and \$50,000 from use permit fees, landing fees, fuel flowage and commissions. The reduction is based on pending state enforced reallocation of redevelopment monies.

Capital expenditures consist of \$270,000 in vehicle and service equipment purchases, as detailed on the Equipment Budget Listing for County Service Area 60 – Apple Valley Airport.





## CSA 60 – Apple Valley Airport – Capital Improvement Fund

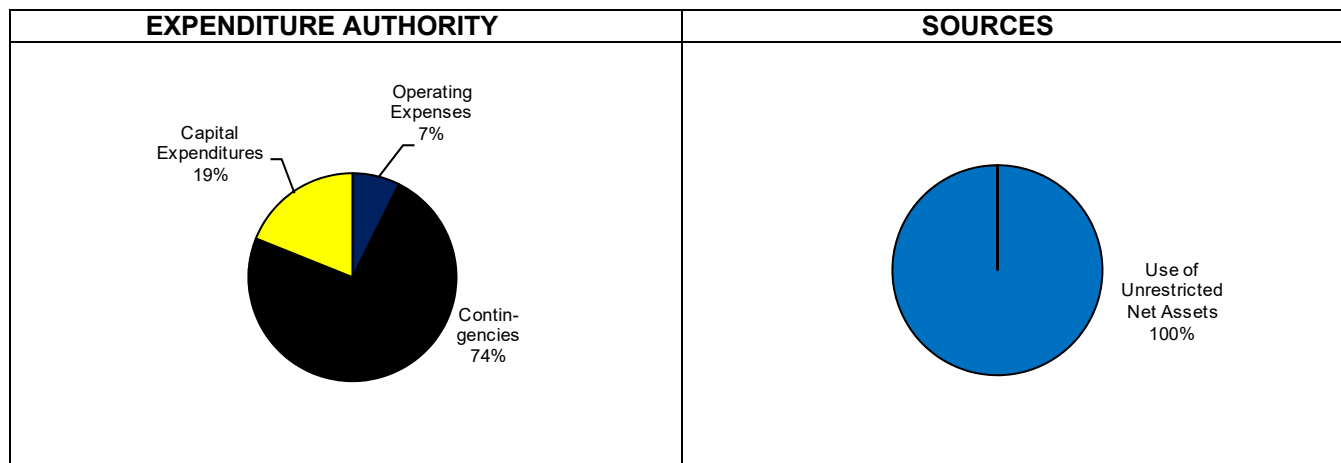
### DESCRIPTION OF MAJOR SERVICES

Community Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget and when available, Federal Aviation Administration (FAA) grants.

#### Budget at a Glance

Total Expenditure Authority	\$5,485,584
Total Sources	\$500,000
Rev Over/(Under) Exp	(\$4,985,584)
Total Staff	0
Use of Unrestricted Net Assets	\$6,265,584

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Airports  
 FUND: CSA 90 -Airport Capital Improvement Fund

BUDGET UNIT: RAI 400  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Transportaion

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	385,298	20,834	500,000	500,000	0
Contingencies	0	0	0	0	6,770,462	4,985,584	(1,784,878)
Total Exp Authority	0	0	385,298	20,834	7,270,462	5,485,584	(1,784,878)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	385,298	20,834	7,270,462	5,485,584	(1,784,878)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	385,298	20,834	7,270,462	5,485,584	(1,784,878)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	(170,198)	65,702	57,715	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	170,242	98,758	0	56,935	46,038	0	(46,038)
Total Revenue	44	164,460	57,715	56,935	46,038	0	(46,038)
Operating Transfers In	1,100,000	2,248,215	2,251,178	0	0	500,000	500,000
Total Financing Sources	1,100,044	2,412,675	2,308,893	56,935	46,038	500,000	453,962
Rev Over/(Under) Exp	1,100,044	2,412,675	1,923,595	36,101	(7,224,424)	(4,985,584)	2,238,840
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	587,999	437,175	11,045	2,711	2,711	1,280,000	1,277,289
Total Fixed Assets	587,999	437,175	11,045	2,711	2,711	1,280,000	1,277,289

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$500,000 are primarily for professional services for the Utility Master Plan, Airport Drainage Plan, Fire Suppression Plan, and Environmental Compliance program.

Contingencies of \$4,985,584 are set aside to fund future projects. The decrease is primarily due to less operating transfers in from the County Service Area 60 operating budget.

Total revenue has decreased based on no federal grant revenues expected in 2011-12.

Operating transfers in of \$500,000 are funds from the CSA 60 – Apple Valley Airport operating budget unit to fund capital projects. It is anticipated that upon completion of the Master Plan, projects will commence.



## CSA 70 Countywide

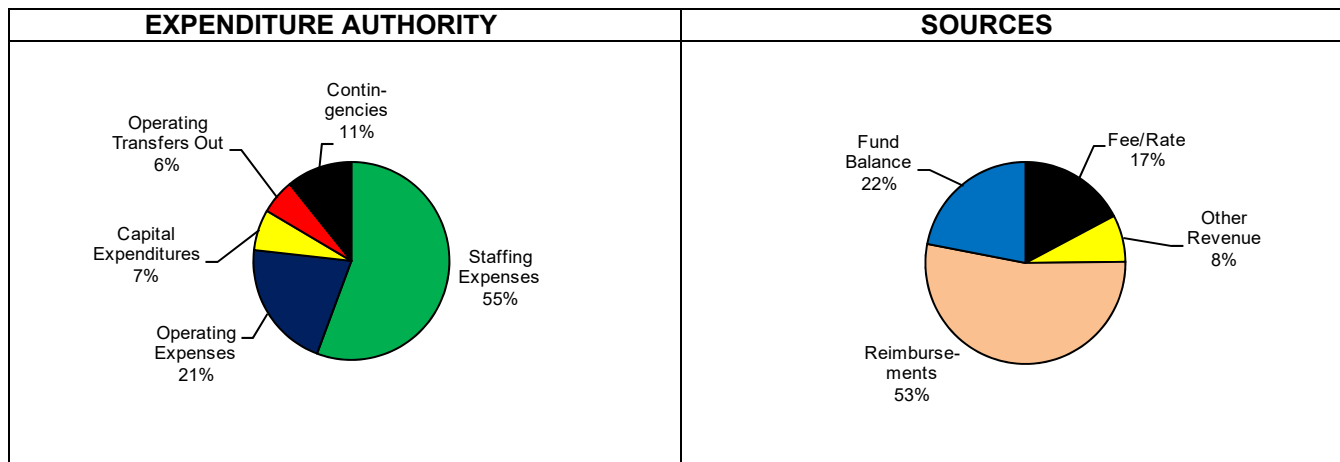
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70 was established by an act of the County of San Bernardino Board of Supervisors on December 29, 1969 to provide a centralized mechanism for administration of personnel which serve all board governed special districts. The employees are engaged in multi-district operations funded by the various sanitation, water, road, streetlights, park and recreation districts. Staff provides centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll and information services, road maintenance and inspection.

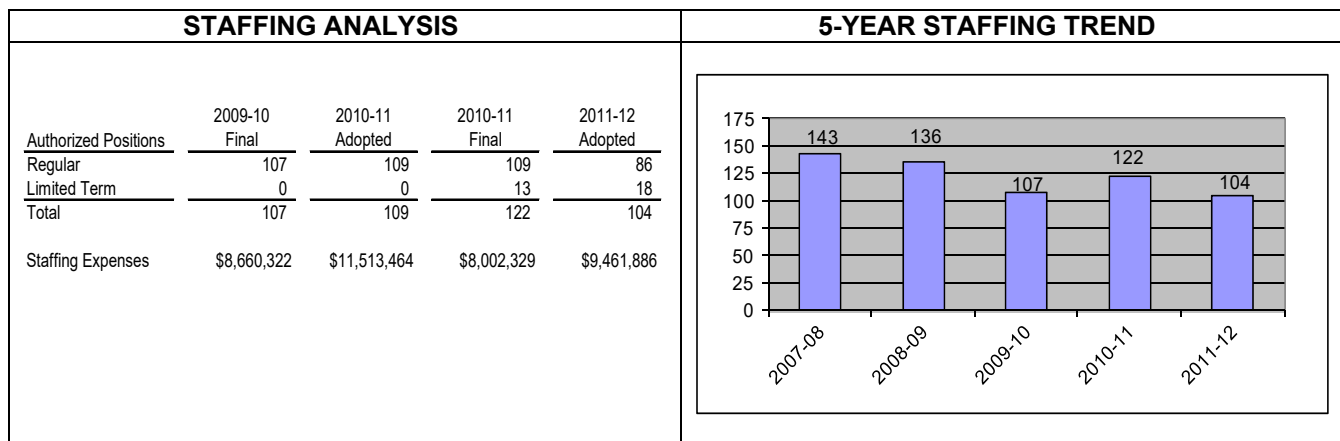
#### Budget at a Glance

Total Expenditure Authority	\$17,000,962
Total Sources	\$13,268,924
Fund Balance	\$3,732,038
Total Staff	104

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 Countywide

BUDGET UNIT: SKV 105  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	10,091,613	8,964,430	8,660,322	7,956,008	8,002,329	9,461,886	1,459,557
Operating Expenses	3,785,519	3,143,493	3,912,309	3,508,718	3,477,924	3,590,509	112,585
Capital Expenditures	52,054	750,224	272,958	449,413	299,275	1,146,000	846,725
Contingencies	0	0	0	0	3,453,783	1,828,265	(1,625,518)
Total Exp Authority	13,929,186	12,858,147	12,845,589	11,914,139	15,233,311	16,026,660	793,349
Reimbursements	(12,998,497)	(10,201,618)	(10,696,562)	(9,375,017)	(9,375,015)	(9,048,074)	326,941
Total Appropriation	930,689	2,656,529	2,149,027	2,539,122	5,858,296	6,978,586	1,120,290
Operating Transfers Out	314,302	585,661	600,500	258,048	261,049	974,302	713,253
Total Requirements	1,244,991	3,242,190	2,749,527	2,797,171	6,119,345	7,952,888	1,833,543
<b>Departmental Revenue</b>							
Taxes	26,558	0	534	382	385	0	(385)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	28,471	0	730	27,554	67,040	0	(67,040)
Fee/Rate	672,703	1,204,239	1,990,340	2,851,513	2,811,971	2,931,548	119,577
Other Revenue	609,813	275,760	202,944	372,840	377,100	167,000	(210,100)
Total Revenue	1,337,545	1,479,999	2,194,548	3,252,289	3,256,496	3,098,548	(157,948)
Operating Transfers In	414,241	628,525	555,645	102,543	102,548	1,122,302	1,019,754
Total Sources	1,751,786	2,108,524	2,750,193	3,354,832	3,359,044	4,220,850	861,806
Fund Balance					2,760,301	3,732,038	971,737
Budgeted Staffing					122	104	(18)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$9,461,886 fund 86 regular budgeted positions and 18 extra help regular positions and are increasing by \$1,459,557 primarily due to funding positions, previously vacant in 2010-11, that will support contract business services in 2011-12.

Operating expenses of \$3,590,509 include computer hardware and software costs, small tools and instruments, non-inventoriable equipment, insurance premiums, COWCAP charges, other professional and specialized services for engineering services, rents and leases, vehicle service charges, maintenance charges, central computer charges, costs for Facilities Management basic custodial, grounds, and maintenance services, travel and training costs, and transfers for shared human resources staff and County Administrative Office administrative support. The increase of \$112,585 is primarily due to increases in central services, travel and related costs and transfers to County Fire for shared staff.

Capital expenditures of \$1,146,000 include the replacement of four vehicles at the end of their useful life, one camera van and trailer at the end of its useful life, radio read system equipment for the remote meter reading system, radio meter read software, and improvements to land and structures to support contract business activities, including the water system improvements at Calico Regional Park and continued work on the Gilbert Street water tank. The increase of \$846,725 is primarily due to reclassifying of contract service work support from outside contractors to capital expenditures from operating expenses.

Contingencies of \$1,828,265 are decreasing by \$1,625,518 to fund current year operations.

Reimbursements of \$9,048,074 include salaries and benefits, services and supplies, and fixed assets transfers incurred by CSA 70 Countywide and charged back to the appropriate district. The decrease of \$326,941 is primarily due to the loss of reimbursements from Crestline Sanitation District which is now a self-governed district.



Operating transfers out of \$974,302 provides for advances to districts to expedite reimbursement-based grant-funded projects and funds the purchase of an office building. The increase of \$713,253 is primarily due to higher capital improvement project (CIP) funding requirements in 2011-12.

Total revenue of \$3,098,548 includes interest earnings, current services revenue primarily from contract business activities, construction and engineering services, and administrative services. The decrease of \$157,948 is primarily due to reduced interest earnings, reduction in grant funds from Air Quality Management District (AQMD) and lower anticipated contract business activity revenue.

Operating transfers in of \$1,122,302 represents CIP funding support from reserves and interest revenue transfers from reserve funds. The increase of \$1,019,754 is primarily due to funding from reserves for the purchase of an office building.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	12	1	13	12	1	0	13
Information Systems	4	1	5	5	0	0	5
Engineering	7	1	8	7	1	0	8
Regional Operations	6	6	12	12	0	0	12
Water and Sanitation	57	9	66	49	17	0	66
Total	86	18	104	85	19	0	104

<u>Administration</u>	<u>Information Systems</u>	<u>Regional Operations</u>	<u>Water and Sanitation( con't)</u>
1 Director, Special Districts	1 Automated Systems Analyst	2 Regional Manager	1 Fiscal Assistant
1 Budget Analyst II	1 Automated Systems Analyst II	2 Asst. Regional Manager	17 Maintenance Worker I
1 Budget Officer	1 Communications Technician	2 District Coordinator	9 Maintenance Worker II
1 Division Mgr, Fiscal Serv.	1 MIS Supervisor	6 Public Service Employee	6 Maintenance Worker III
1 Executive Assistant	1 Public Service Employee		1 Reg. Compliance Officer
1 Assessment Technician		<u>Water and Sanitation</u>	1 Sampling Technician
1 Fiscal Specialist	<u>Engineering</u>	1 Deputy Director	1 Staff Analyst
2 Office Assistant II	1 Division Manager, Engineering	1 Business Operations Manager	1 Supervising Office Assistant I
1 Payroll Specialist	3 Building Construction Eng III	1 Accounting Technician	2 Treatment Plant Operator I
1 Staff Analyst I	2 Construction Inspector	1 Accounts Representative	2 Treatment Plant Operator III
1 Supv. Fiscal Specialist	1 Engineering Tech III	1 Buyer	1 Treatment Plant Operator IV
1 Public Service Employee	1 Public Service Employee	4 Customer Service Rep.	1 Water Operations Manager
		1 Electrical Technician	3 Water and Sanitation Sup.
		1 Electrical Technician II	9 Public Service Employee



## CSA 70 D-1 Lake Arrowhead Dam

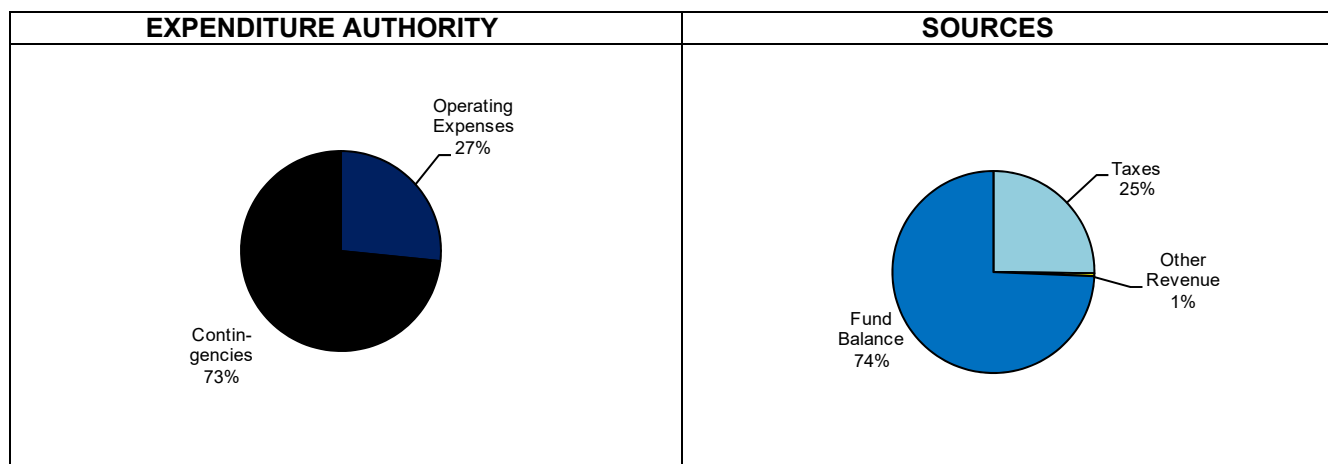
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone D-1 was established by an act of the County of San Bernardino Board of Supervisors (Board) on August 26, 1974 to maintain a dam located on the east side of Lake Arrowhead known as Papoose Lake. The district is funded by property taxes, which fund security, maintenance, replacement shrubbery, reforestation, and engineering services. This District has a Board appointed Advisory Commission and utilizes the CSA 70 D-1 Office for meetings.

#### Budget at a Glance

Total Expenditure Authority	\$1,954,399
Total Sources	\$501,396
Fund Balance	\$1,453,003
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 D-1 Lake Arrowhead Dam

BUDGET UNIT: SLA 130  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	86,504	91,454	116,452	2,605	2,605	1,164	(1,441)
Operating Expenses	209,671	250,941	250,177	400,667	400,668	519,611	118,943
Capital Expenditures	0	0	0	119,081	119,082	0	(119,082)
Contingencies	0	0	0	0	1,459,136	1,433,624	(25,512)
Total Exp Authority	296,175	342,395	366,629	522,353	1,981,491	1,954,399	(27,092)
Reimbursements	(8,383)	(12,405)	(5,770)	0	0	0	0
Total Appropriation	287,792	329,990	360,859	522,353	1,981,491	1,954,399	(27,092)
Operating Transfers Out	0	70,000	500,000	0	0	0	0
Total Requirements	287,792	399,990	860,859	522,353	1,981,491	1,954,399	(27,092)
<b>Departmental Revenue</b>							
Taxes	500,593	493,321	489,675	484,814	484,814	492,396	7,582
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(3,574)	557	13,733	(784)	(783)	0	783
Other Revenue	38,425	40,765	24,630	10,759	14,245	9,000	(5,245)
Total Revenue	535,444	534,643	528,037	494,789	498,276	501,396	3,120
Operating Transfers In	112	688,264	0	0	0	0	0
Total Sources	535,556	1,222,907	528,037	494,789	498,276	501,396	3,120
Fund Balance					1,483,215	1,453,003	(30,212)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1,164 is for additional worker's compensation payment to Special District's Joint Powers Authority (JPA) insurance fund for the prior year. The decrease of \$1,441 is due to lower worker's compensation costs.

Operating expenses of \$519,611 are primarily for maintenance costs, insurance, professional engineering services, cost for a shared position with CSA 70 countywide, and administrative support costs. The increase of \$118,943 is primarily due to higher anticipated general maintenance costs and additional allocation costs from CSA 70 Countywide.

Capital expenditures are decreasing by \$119,082 due to completion of the purchase of a loader in 2010-11 and no capital purchases programmed in 2011-12.

Contingencies of \$1,433,624 are decreasing by \$25,512 to fund current year operations.

Departmental revenues of \$501,396 include property taxes and interest earnings and are increasing by \$3,120 based on projected revenue.



CSA 70 DB-1 Bloomington

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone DB-1 was established by the County of San Bernardino Board of Supervisors on February 10, 2004. The District is responsible for the maintenance of two detention basins, and four landscaped intersections in the Bloomington area. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$105,308
Total Sources	\$43,435
Fund Balance	\$61,873
Total Staff	0

2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES												
<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Operating Expenses</td><td>54%</td></tr><tr><td>Contingencies</td><td>46%</td></tr></table>	Category	Percentage	Operating Expenses	54%	Contingencies	46%	<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Fund Balance</td><td>59%</td></tr><tr><td>Fee/Rate</td><td>41%</td></tr></table>	Category	Percentage	Fund Balance	59%	Fee/Rate	41%
Category	Percentage												
Operating Expenses	54%												
Contingencies	46%												
Category	Percentage												
Fund Balance	59%												
Fee/Rate	41%												



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 DB-1 Bloomington

BUDGET UNIT: SLB 131  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,088	33,173	24,820	24,451	24,452	56,512	32,060
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	61,970	48,796	(13,174)
Total Exp Authority	39,088	33,173	24,820	24,451	86,422	105,308	18,886
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,088	33,173	24,820	24,451	86,422	105,308	18,886
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	39,088	33,173	24,820	24,451	86,422	105,308	18,886
<b>Departmental Revenue</b>							
Taxes	0	0	0	195	67	0	(67)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	37,777	40,415	45,574	43,189	43,318	43,156	(162)
Other Revenue	388	349	391	432	452	279	(173)
Total Revenue	38,165	40,764	45,964	43,816	43,837	43,435	(402)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	38,165	40,764	45,964	43,816	43,837	43,435	(402)
Fund Balance					42,585	61,873	19,288
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$56,512 include costs for utilities, landscaped maintenance contractors, and Administrative Support costs. The increase of \$32,060 is primarily due to the increase in landscape contractor costs associated with detention basin maintenance.

Contingencies of \$48,796 are decreasing by \$13,174 to fund current year operations.

Departmental revenue of \$43,435 primarily represents per parcel service charges and interest earnings and is decreasing by \$402 based on projected revenue.



## CSA 70 DB-2 Big Bear

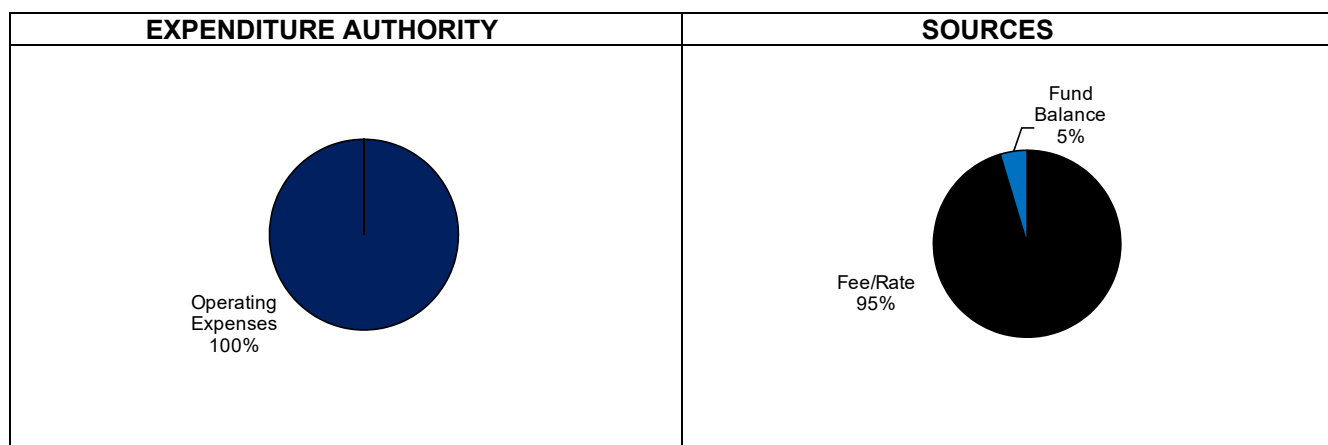
### DESCRIPTION OF MAJOR SERVICES

County Service Area 70, Zone DB-2 was established by an act of the County of San Bernardino Board of Supervisors on April 27, 2010. The district will maintain a detention basin, open space and storm drain conveyances to the basin of a newly developed tract on Maple Drive in the Big Bear area. District operations are funded by an annual service charge levied on real property owners within the District. The District does not utilize an Advisory Commission or Municipal Advisory Committee. Meetings will be held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$17,338
Total Sources	\$16,530
Fund Balance	\$808
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 DB-2 Big Bear

BUDGET UNIT: EIB 570  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	1,200	16,530	17,338	808
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,000	0	(2,000)
Total Exp Authority	0	0	0	1,200	18,530	17,338	(1,192)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	1,200	18,530	17,338	(1,192)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	1,200	18,530	17,338	(1,192)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	16,530	16,530	0
Other Revenue	0	0	0	8	0	0	0
Total Revenue	0	0	0	8	16,530	16,530	0
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	0	8	16,530	16,530	0
Fund Balance					2,000	808	(1,192)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$17,338 include costs for utilities, maintenance, and administrative support charges. The increase of \$808 is primarily due to the costs associated with 2011-12 being the first full year of operations.

Contingencies are decreasing by \$2,000 to fund current year operations.

Departmental revenues of \$16,530 represent per parcel services charges.



## CSA 70 EV-1 East Valley

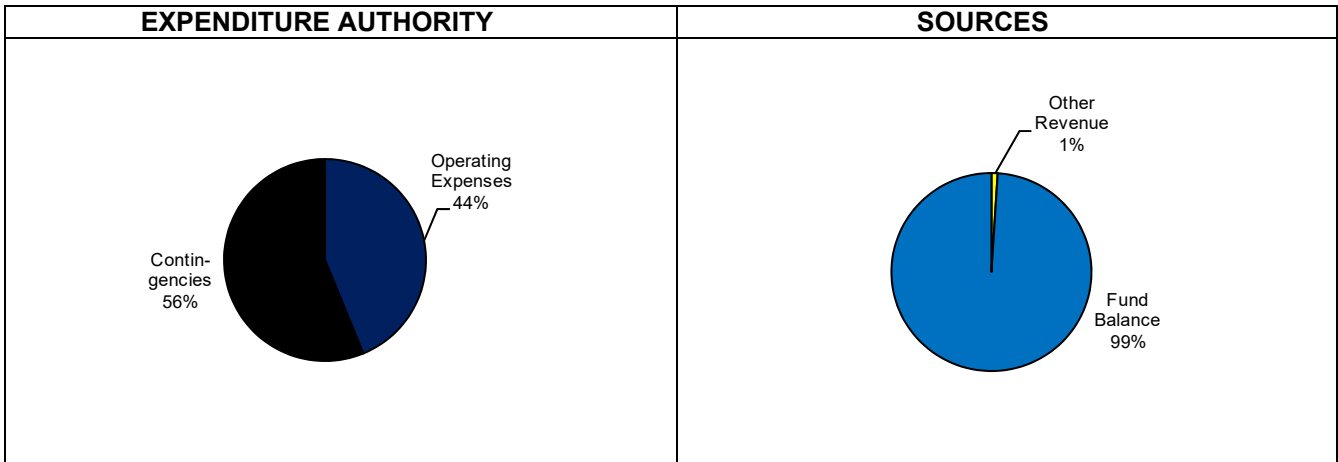
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone EV-1 East Valley was established by the San Bernardino County Board of Supervisors on April 23, 1996. The District is responsible for the maintenance of the Alabama Street Storm Drain in Redlands Citrus Plaza area. Funding for District operations is generated through a developer buy-in charge, which was received in 2008-09. This District does not utilize an Advisory Commission or Municipal Advisory Council. Community meetings are held as needed.

#### Budget at a Glance

Total Expenditure Authority	\$54,554
Total Sources	\$550
Fund Balance	\$54,004
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 EV-1 East Valley

BUDGET UNIT: SFC 103  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	7,002	2,276	2,276	23,900	21,624
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	54,004	30,654	(23,350)
Total Exp Authority	0	0	7,002	2,276	56,280	54,554	(1,726)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	7,002	2,276	56,280	54,554	(1,726)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	7,002	2,276	56,280	54,554	(1,726)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	1,446	0	0	0	0
Other Revenue	0	60,038	904	594	594	550	(44)
Total Revenue	0	60,038	2,350	594	594	550	(44)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	60,038	2,350	594	594	550	(44)
Fund Balance					55,686	54,004	(1,682)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$23,900 include costs for utilities, maintenance, and administrative support charges and is increasing by \$21,624 primarily due to higher anticipated general maintenance costs.

Contingencies of \$30,654 are decreasing by \$23,350 due to increased operating expenses and reduction in departmental revenue and available fund balance.

Departmental revenue of \$550 includes interest earnings and is decreasing by \$44 due to lower cash balances based on projected revenue. This budget unit was funded by a one-time charge to a developer for the construction of a storm drain and has no annual revenue source.



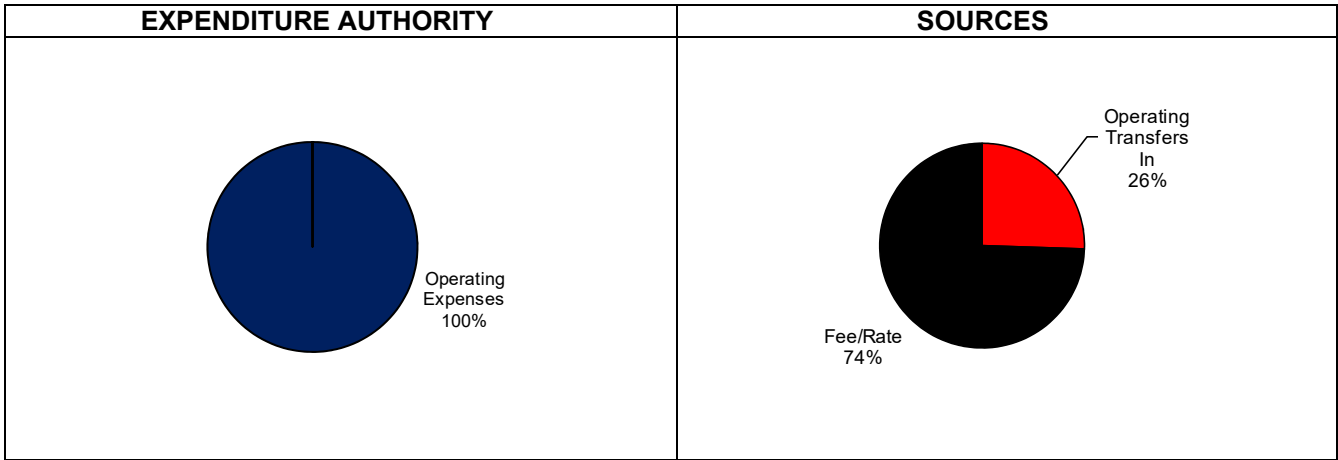
CSA 70 HL Havasu Lake

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone HL was established by an act of the County of San Bernardino Board of Supervisors on April 1, 1990 to provide refuse collection services within the community of Havasu Lake. The District is funded by an annual service charge.

Budget at a Glance	
Total Expenditure Authority	\$93,038
Total Sources	\$98,020
Rev Over/(Under) Exp	\$4,982
Total Staff	0

2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 HL Havasu Lake

BUDGET UNIT: EJA 487  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	68,270	39,391	65,618	66,748	62,942	93,038	30,096
Contingencies	0	0	0	0	846	0	(846)
Total Exp Authority	68,270	39,391	65,618	66,748	63,788	93,038	29,250
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	68,270	39,391	65,618	66,748	63,788	93,038	29,250
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	30,000	0	0	0	0
Total Requirements	68,270	39,391	95,618	66,748	63,788	93,038	29,250
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	43,435	42,561	51,150	64,428	64,429	72,936	8,507
Other Revenue	9,375	484	10,854	93	114	84	(30)
Total Revenue	52,810	43,045	62,004	64,521	64,543	73,020	8,477
Operating Transfers In	0	0	20,000	0	1,999	25,000	23,001
Total Financing Sources	52,810	43,045	82,004	64,521	66,542	98,020	31,478
Rev Over/(Under) Exp	(15,460)	3,654	(13,614)	(2,228)	2,754	4,982	2,228
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capitalized Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$93,038 include costs for hauling contractor, COWCAP charges, and Administrative Support costs. The increase of \$30,096 is primarily due to the repayment of a \$25,000 short-term loan to CSA 70 Countywide and higher hauling contractor costs.

Contingencies are decreasing by \$846 to fund current year operations.

Total revenue of \$73,020 includes per parcel service charges and is increasing by \$8,477 based on projected revenue.

Operating transfers in of \$25,000 represents short-term loan proceeds from CSA 70 Countywide not taken in prior year.



## CSA 70 TV-2 Morongo Valley

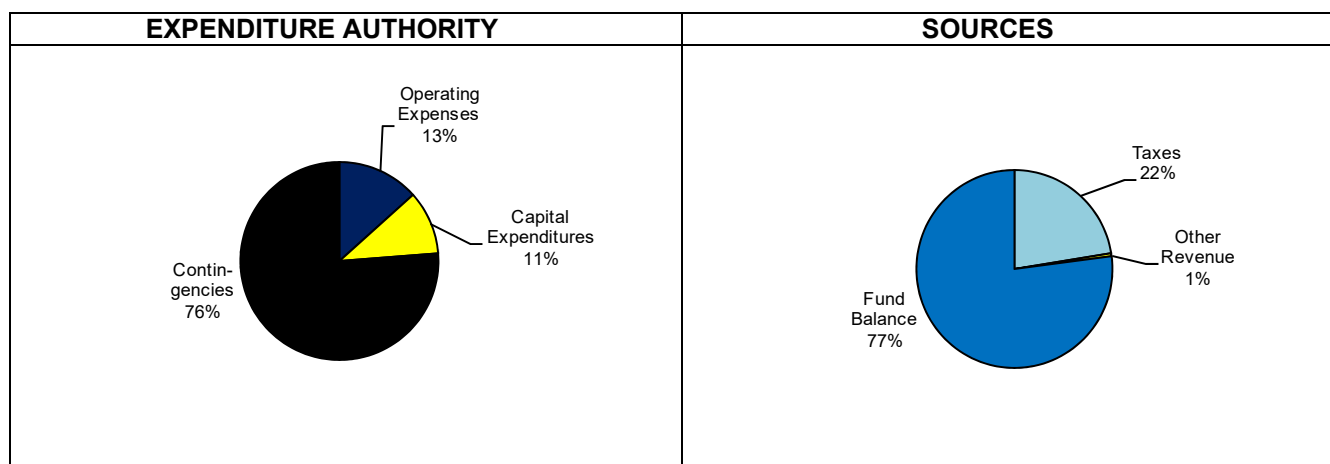
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone TV-2 was established by an act of the County of San Bernardino Board of Supervisors to provide nine channels of ultra high frequency (UHF) television and one channel of very high frequency (VHF) television translator service to the 38 square miles of the Morongo Valley area. This District provides service to approximately 2,000 households and is funded by property tax revenue. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$719,171
Total Sources	\$164,813
Fund Balance	\$554,358
Total Staff	0

### 2011-12 ADOPTED BUDGET





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 TV-2 Morongo Valley

BUDGET UNIT: SLD 330  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	887	0	0	0	0	0	0
Operating Expenses	52,264	69,981	68,545	65,262	65,262	95,907	30,645
Capital Expenditures	37,152	53,131	24,798	9,208	9,209	75,000	65,791
Contingencies	0	0	0	0	555,877	548,264	(7,613)
Total Exp Authority	90,303	123,112	93,344	74,470	630,348	719,171	88,823
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	90,303	123,112	93,344	74,470	630,348	719,171	88,823
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	90,303	123,112	93,344	74,470	630,348	719,171	88,823
<b><u>Departmental Revenue</u></b>							
Taxes	183,017	181,900	166,389	153,743	153,743	161,313	7,570
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(1,305)	(2,414)	(2,165)	(1,787)	(1,786)	0	1,786
Other Revenue	11,630	10,228	10,956	4,492	4,870	3,500	(1,370)
Total Revenue	193,342	189,714	175,179	156,449	156,827	164,813	7,986
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	193,342	189,714	175,179	156,449	156,827	164,813	7,986
Fund Balance					473,521	554,358	80,837
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$95,907 include costs for utilities, maintenance, and Administrative Support. The increase of \$30,645 is primarily due to higher anticipated general maintenance and Administrative Support costs.

Capital expenditures of \$75,000 fund a digital television transmitter and the replacement of power pole insulators and are increasing by \$65,791 due to additional capital requirements in 2011-12.

Contingencies of \$548,264 are decreasing by \$7,613 to fund current year operations.

Departmental revenue of \$164,813 includes property taxes and interest earnings and is increasing by \$7,986 based on projected revenue.



## CSA 70 TV-4 Wonder Valley

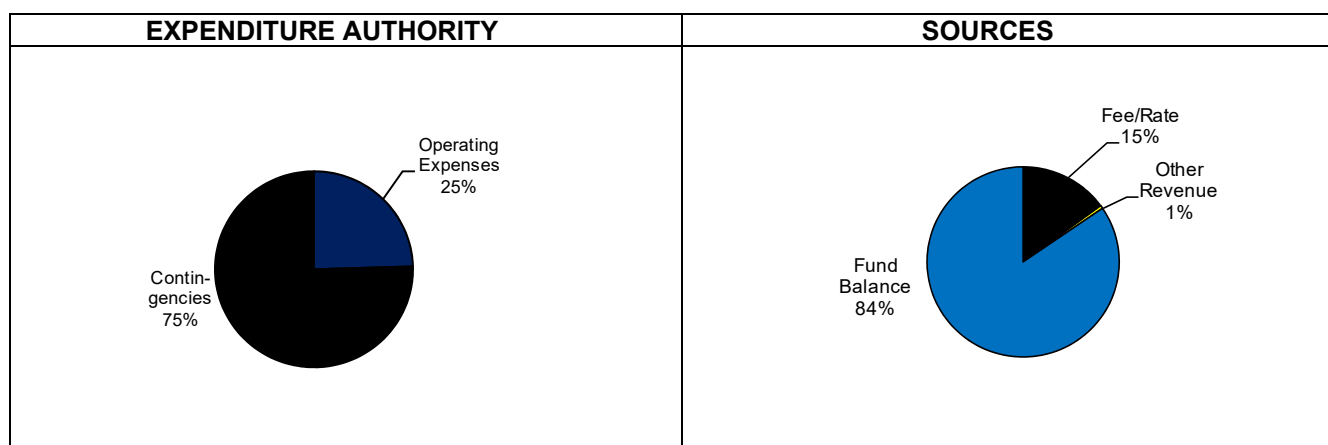
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone TV-4 was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of ultra high frequency (UHF) television translator service broadcast from Pinto Mountain, for the direct benefit of Wonder Valley. This district provides service to approximately 2,000 households and is funded by a special per parcel tax, which funds a part-time TV production assistant for community television, and a basic community television program service. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$169,513
Total Sources	\$26,330
Fund Balance	\$143,183
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 TV-4 Wonder Valley

BUDGET UNIT: SLF 332  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	1,825	0	0	0	0	0	0
Operating Expenses	15,511	15,130	8,951	9,008	9,009	41,593	32,584
Capital Expenditures	0	9,282	0	0	0	0	0
Contingencies	0	0	0	0	143,426	127,920	(15,506)
Total Exp Authority	17,336	24,412	8,951	9,008	152,435	169,513	17,078
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	17,336	24,412	8,951	9,008	152,435	169,513	17,078
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	17,336	24,412	8,951	9,008	152,435	169,513	17,078
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	26,478	24,830	24,152	25,163	25,163	25,430	267
Other Revenue	5,039	1,902	50,976	1,377	1,313	900	(413)
Total Revenue	31,517	26,732	75,128	26,540	26,476	26,330	(146)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	31,517	26,732	75,128	26,540	26,476	26,330	(146)
Fund Balance					125,959	143,183	17,224
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$41,593 primarily represent costs for maintenance and Administrative Support services. The increase of \$32,584 is primarily due to additional use of professional and specialized services.

Contingencies of \$127,920 are decreasing by \$15,506 to fund current year operations.

Departmental revenue of \$26,330 includes per parcel service charges and interest earnings and is decreasing by \$146 based on projected revenue.



## CSA 70 TV-5 Mesa

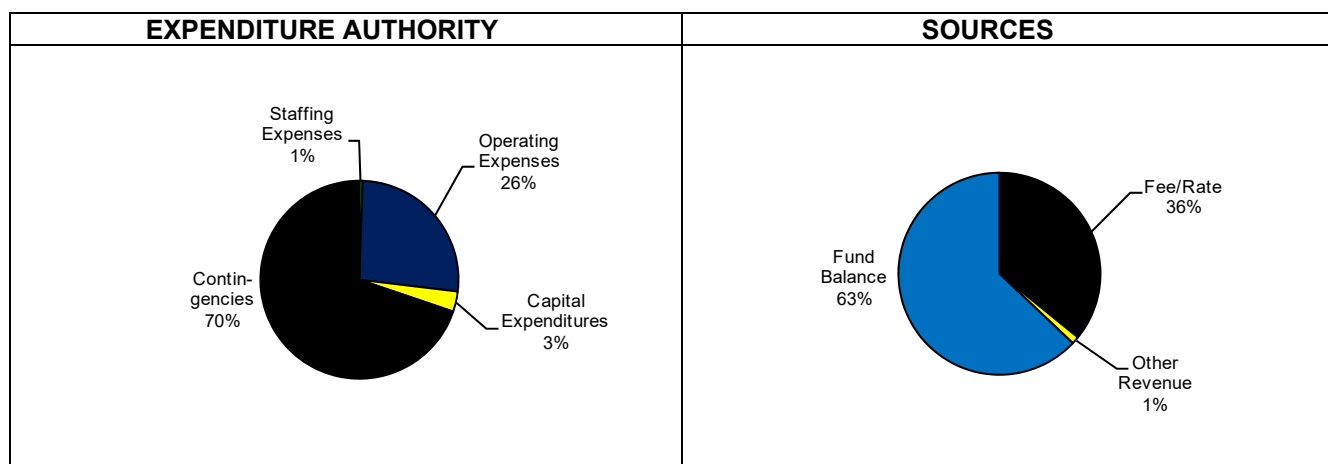
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone TV-5 was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of ultra high frequency (UHF) translator service broadcast from Pinto Mountain to the 100 square mile area encompassing Copper Mesa, Desert Heights, Flamingo Heights, Landers, and Yucca Mesa. This District provides service to approximately 18,000 households and is funded by special per parcel assessment. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

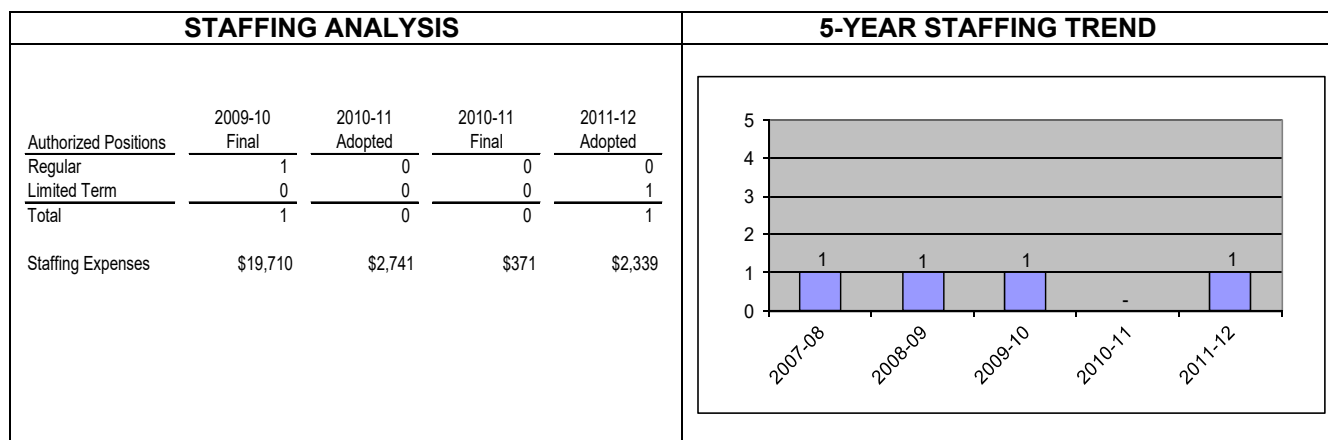
#### Budget at a Glance

Total Expenditure Authority	\$453,670
Total Sources	\$168,171
Fund Balance	\$285,499
Total Staff	1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 TV-5 Mesa

BUDGET UNIT: SLE 331  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	46,732	44,508	19,710	369	371	2,339	1,968
Operating Expenses	102,433	92,356	83,626	87,018	87,019	119,722	32,703
Capital Expenditures	84,996	8,802	10,495	846	846	15,000	14,154
Contingencies	0	0	0	0	285,241	316,609	31,368
Total Exp Authority	234,161	145,666	113,830	88,233	373,477	453,670	80,193
Reimbursements	0	(12,000)	(7,178)	0	0	0	0
Total Appropriation	234,161	133,666	106,652	88,233	373,477	453,670	80,193
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	234,161	133,666	106,652	88,233	373,477	453,670	80,193
<b>Departmental Revenue</b>							
Taxes	0	0	0	9,610	8,764	0	(8,764)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	165,647	159,481	162,692	157,054	157,901	162,671	4,770
Other Revenue	12,123	11,027	8,275	4,666	4,714	5,500	786
Total Revenue	177,770	170,508	170,967	171,330	171,379	168,171	(3,208)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	177,770	170,508	170,967	171,330	171,379	168,171	(3,208)
Fund Balance					202,098	285,499	83,401
Budgeted Staffing					0	1	1

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$2,339 fund 1 public service employee (PSE) position and are increasing by \$1,968 due to additional PSE hours.

Operating expenses of \$119,722 include costs for utilities, maintenance, professional services, vehicle charges, insurance, and administrative support. The increase of \$32,703 is primarily due to higher utility charges.

Capital expenditures of \$15,000 support the purchase of a transmitter/modulator not required in prior year.

Contingencies of \$316,609 are increasing by \$31,368 to support future year operations.

Departmental revenue of \$168,171 includes a per parcel special tax and interest earnings and is decreasing by \$3,208 based on projected revenue.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	0	0	1	1
Total	0	1	1	0	0	1	1

Operations  
 1 Public Service Employee



## CSA 120 North Etiwanda Preserve

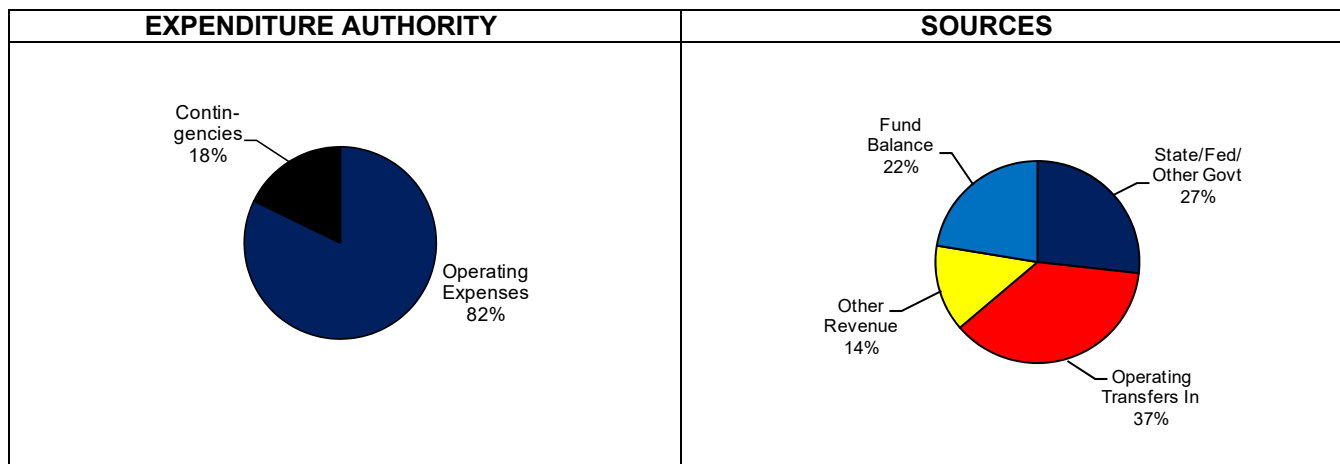
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 120 was formed on July 1, 2009 as a result of Local Agency Formation Commission Resolution Number 3051. The resolution included the dissolution of CSA 70 OS-1 and OS-3. The District provides for the management, protection and operation of 762 acres of a preserved Riversidian Coastal Sage Habitat located north of Rancho Cucamonga and east of Day Creek Boulevard. The district is funded by interest income generated annually from a \$700,000 endowment from SANBAG; from additional endowments received when acreage is accepted into the district for open space management; and from grant funding when available. This district has an advisory commission and utilizes the Second Supervisorial District's Rancho Office for meetings.

#### Budget at a Glance

Total Expenditure Authority	\$72,864
Total Sources	\$56,530
Fund Balance	\$16,334
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 120 North Etiwanda Preserve

BUDGET UNIT: SOH 547  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	93,081	35,279	35,083	21,797	21,798	59,887	38,089
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	16,388	12,977	(3,411)
Total Exp Authority	93,081	35,279	35,083	21,797	38,186	72,864	34,678
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	93,081	35,279	35,083	21,797	38,186	72,864	34,678
Operating Transfers Out	(17,446)	1,361,553	0	0	0	0	0
Total Requirements	75,635	1,396,832	35,083	21,797	38,186	72,864	34,678
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	(19,500)	0	19,500
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	659,309	0	0	19,500	19,500	0
Fee/Rate	0	0	0	16,325	16,325	0	(16,325)
Other Revenue	62,708	(7,696)	26,262	1,719	1,771	10,030	8,259
Total Revenue	62,708	651,613	26,262	18,044	18,096	29,530	11,434
Operating Transfers In	0	723,059	0	17,914	17,915	27,000	9,085
Total Sources	62,708	1,374,672	26,262	35,958	36,011	56,530	20,519
				Fund Balance	2,175	16,334	14,159
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$59,887 include costs for vegetation maps and surveys, maintenance, and administrative support from CSA 70 Countywide. The increase of \$38,089 is primarily due to additional use of professional and specialized services for a Conservation District Environmental Impact Report and additional administrative support charges from CSA 70 Countywide.

Contingencies of \$12,977 are decreasing by \$3,411 to fund current year operations.

Total revenue of \$29,530 includes mitigation acceptance fees and Proposition 117 grant revenue and is increasing by \$11,434 primarily due to anticipated receipt of mitigation acceptance fees.

Operating transfers in of \$27,000 represent the transfer of interest from endowment fund and are increasing by \$9,085 due to an increase in interest revenue.



### CFD 2006-1 Lytle Creek

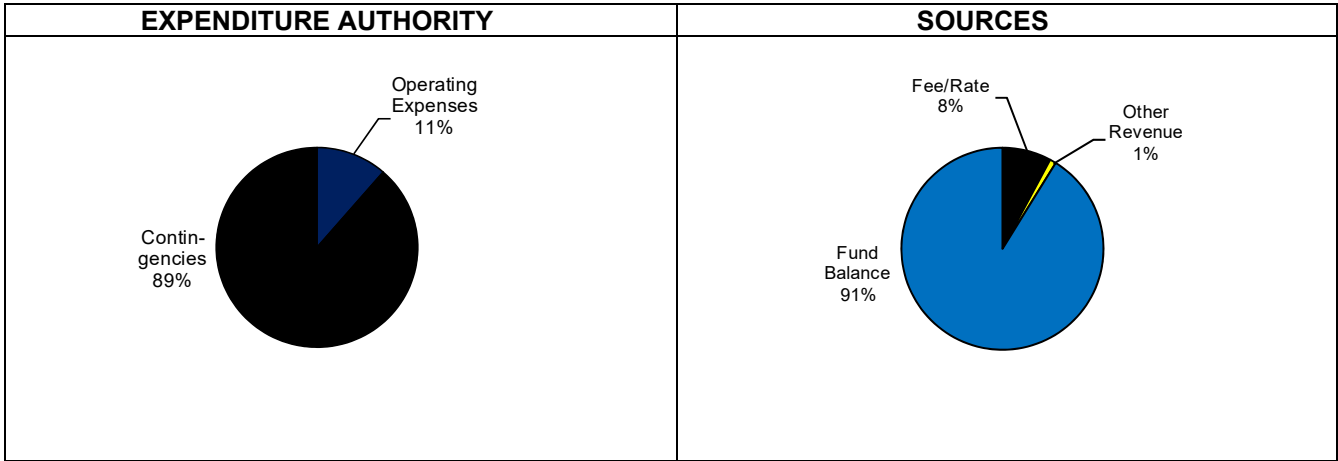
#### DESCRIPTION OF MAJOR SERVICES

Community Facilities District (CFD 2006-1) Lytle Creek was established by the San Bernardino County Board of Supervisors (Board) on March 13, 2007. Also, on March 13, 2007, the Board adopted an ordinance authorizing the levying of special taxes to fund the maintenance of public infrastructure. The District is responsible for the maintenance of open space and storm drain protection services in the Glen Helen area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

##### Budget at a Glance

Total Expenditure Authority	\$344,670
Total Sources	\$30,469
Fund Balance	\$314,201
Total Staff	0

#### 2011-12 ADOPTED BUDGET





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CFD 2006-1 Lytle Creek

BUDGET UNIT: CXI 306  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	5,558	19,856	106,248	39,543	(66,705)
Capital Expenditures	0	1,084	(1,084)	0	0	0	0
Contingencies	0	0	0	0	228,911	305,127	76,216
Total Exp Authority	0	1,084	4,473	19,856	335,159	344,670	9,511
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	1,084	4,473	19,856	335,159	344,670	9,511
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	1,084	4,473	19,856	335,159	344,670	9,511
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	26,505	27,296	26,180	27,007	827
Other Revenue	0	6,201	4,047	2,744	4,250	3,462	(788)
Total Revenue	0	6,201	30,552	30,040	30,430	30,469	39
Operating Transfers In	0	250,000	0	0	0	0	0
Total Sources	0	256,201	30,552	30,040	30,430	30,469	39
Fund Balance					304,729	314,201	9,472
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$39,543 include professional services, general district maintenance and the allocation of management and operations support from County Service Area 70 Countywide. The decrease of \$66,705 is primarily due to lower anticipated use of other professional and specialized services for inspections.

Contingencies of \$305,127 are increasing by \$76,216 to support future year operations.

Departmental revenue of \$30,469 includes interest earnings and special taxes.





YOUR COUNTY... YOUR FUTURE

# PARK DISTRICTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

## PARKS DISTRICTS SUMMARY OF BUDGET UNITS

	2011-12				
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b><u>Special Revenue Funds</u></b>					
CSA 20 Joshua Tree	2,415,555	1,732,272		683,283	10
CSA 29 Lucerne Valley	690,961	601,711		89,250	4
CSA 42 Oro Grande	79,580	82,289		(2,709)	1
CSA 56 Wrightwood	2,015,987	1,700,929		315,058	5
CSA 63 Oak Glen/Yucaipa	462,442	103,874		358,568	3
CSA 70 M Wonder Valley	144,875	54,929		89,946	1
CSA 70 P-6 El Mirage	67,160	33,992		33,168	1
CSA 70 P-8 Fontana	55,389	4,600		50,789	0
CSA 70 P-10 Mentone	137,384	53,406		83,978	0
CSA 70 P-12 Montclair	78,985	29,302		49,683	0
CSA 70 P-13 El Rancho Verde	154,355	74,240		80,115	0
CSA 70 P-14 Mentone	320,667	40,424		280,243	0
CSA 70 P-16 Eagle Crest	66,704	18,391		48,313	0
CSA 70 W Hinkley	103,200	81,220		21,980	0
CSA 82 Searles Valley	490,441	470,146		20,295	0
Big Bear Valley Recreation and Park	3,181,394	2,641,654		539,740	51
Moonridge Animal Park	791,703	766,146		25,557	15
Bloomington Recreation and Park	1,990,325	1,641,739		348,586	7
Total Special Revenue Funds	13,247,107	10,131,264		3,115,843	98



## CSA 20 Joshua Tree

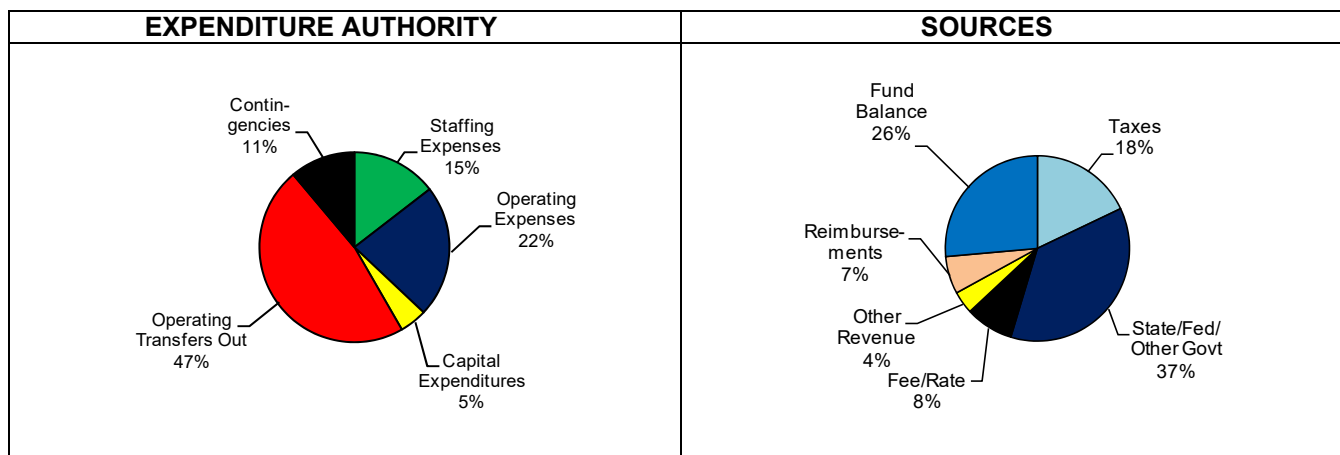
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 20 was established by an act of the County of San Bernardino Board of Supervisors (Board) on June 1, 1964. Resolution 1993-22 consolidated the services of fire with streetlighting, park and recreation. This District provides funding for four parks, three ball fields, one recreation center building, a water playground, a skateboard park, and a 12,000 square foot community center. The District also provides maintenance for area streetlights. Fire powers were removed by adoption of a resolution by the Board of Supervisors on June 17, 2008, effective July 1, 2008, as a result of the County Fire Department reorganization. This District has a Board appointed Municipal Advisory Council and utilizes the Joshua Tree Community Center for meetings.

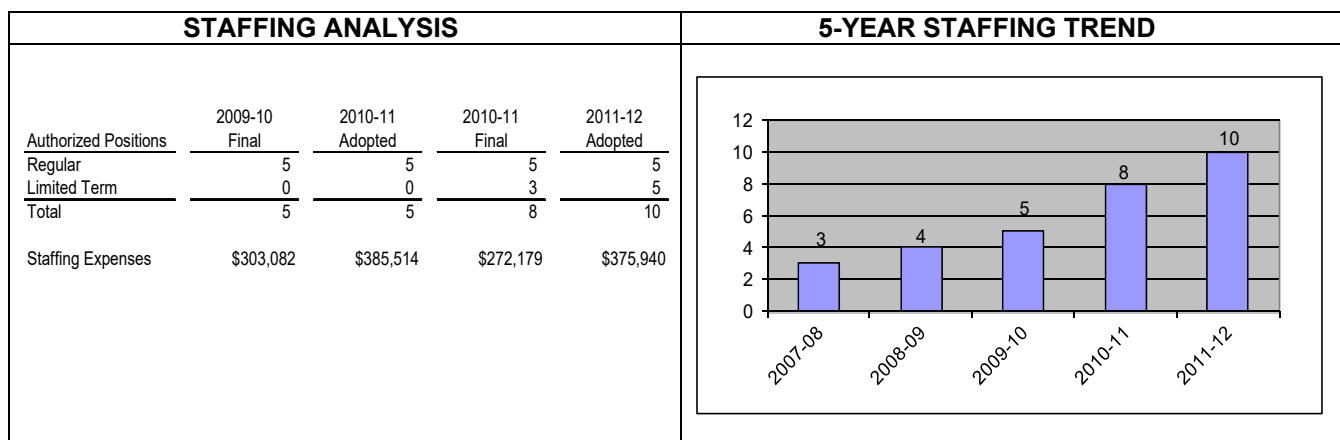
#### Budget at a Glance

Total Expenditure Authority	\$2,585,555
Total Sources	\$1,902,272
Fund Balance	\$683,283
Total Staff	10

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 20 Joshua Tree

BUDGET UNIT: SGD 200  
 FUNCTION: Operating  
 ACTIVITY: Park and Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	240,382	300,247	303,082	270,871	272,179	375,940	103,761
Operating Expenses	781,006	443,957	483,294	412,559	412,562	581,397	168,835
Capital Expenditures	0	42,945	0	6,020	6,034	120,000	113,966
Contingencies	0	0	0	0	702,502	288,218	(414,284)
Total Exp Authority	1,021,388	787,149	786,375	689,450	1,393,277	1,365,555	(27,722)
Reimbursements	0	0	0	(33,910)	(33,909)	(170,000)	(136,091)
Total Appropriation	1,021,388	787,149	786,375	655,540	1,359,368	1,195,555	(163,813)
Operating Transfers Out	0	195,000	42,000	85,000	85,000	1,220,000	1,135,000
Total Requirements	1,021,388	982,149	828,375	740,540	1,444,368	2,415,555	971,187
<b>Departmental Revenue</b>							
Taxes	1,059,984	853,494	476,328	436,182	436,185	462,552	26,367
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	80,875	0	0	950,000	950,000
Fee/Rate	40,135	14,255	209,631	226,161	226,162	217,166	(8,996)
Other Revenue	64,991	87,429	88,422	62,240	63,067	102,554	39,487
Total Revenue	1,165,110	955,178	855,256	724,583	725,414	1,732,272	1,006,858
Operating Transfers In	625	8,389	0	0	0	0	0
Total Sources	1,165,735	963,567	855,256	724,583	725,414	1,732,272	1,006,858
Fund Balance					718,954	683,283	(35,671)
Budgeted Staffing					8	10	2

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$375,940 fund 5 regular budgeted positions and 5 public service employee (PSE) positions and are increasing by 2 PSE positions. The increase of \$103,761 is primarily due to an increase in Worker's Compensation costs, health insurance premiums and PSE scheduled hours.

Operating expenses of \$581,397 include costs for utilities, maintenance, professional services for recreational classes, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$168,835 is primarily due to higher costs for non-inventoriable equipment, insurance premiums, utilities and COWCAP charges.

Capital expenditures of \$120,000 support a landscape improvement at Community Park and for remodeling the fitness center at Sunburst Park Community Center. The increase of \$113,966 is due to additional fixed asset requirements in 2011-12.

Contingencies of \$288,218 are decreasing by \$414,284 to fund current year programmed capital improvement projects and operations.

Reimbursements of \$170,000 represent capital improvement funding for district projects and are increasing by \$136,091 due to additional funding available to this district for 2011-12.



Operating transfers out of \$1,220,000 includes \$950,000 to fund improvements at the Desert View Conservation Area Educational Trail Project, improvements to the Community Center, and other capital improvement project funding. The increase of \$1,135,000 is primarily due to funding the Desert View Conservation Area improvements, a parking pavement project, and ADA restroom improvements at the Community Center.

Departmental revenue of \$1,732,272 primarily represents property taxes, park program fees, grant funds, concessions and rent, interest earnings, and other miscellaneous revenue and is increasing by \$1,006,858 primarily due to expected Proposition 84 grant funding for the Desert View Conservation Area Educational Trail Project.

### 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	5	5	10	8	0	2	10
Total	5	5	10	8	0	2	10

#### Operations

1 District Services Coordinator  
 1 Park Maintenance Worker I  
 1 Park Maintenance Worker II  
 1 Recreation Assistant  
 1 Recreation Coordinator  
 5 Public Service Employees



## CSA 29 Lucerne Valley

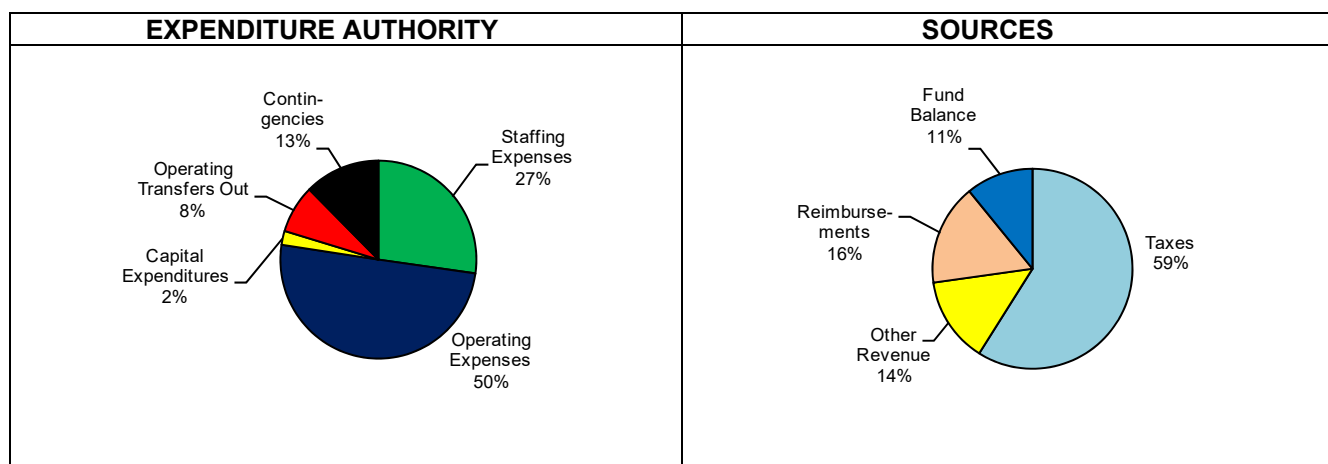
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 29 was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 30, 1964 to provide park and recreation services, a cemetery, television translators, and streetlighting to the community of Lucerne Valley. The District serves approximately 3,000 residents and provides an equestrian center containing ten horse groups. This District has a Board appointed Municipal Advisory Council and utilizes the Lucerne Valley Community Center for meetings.

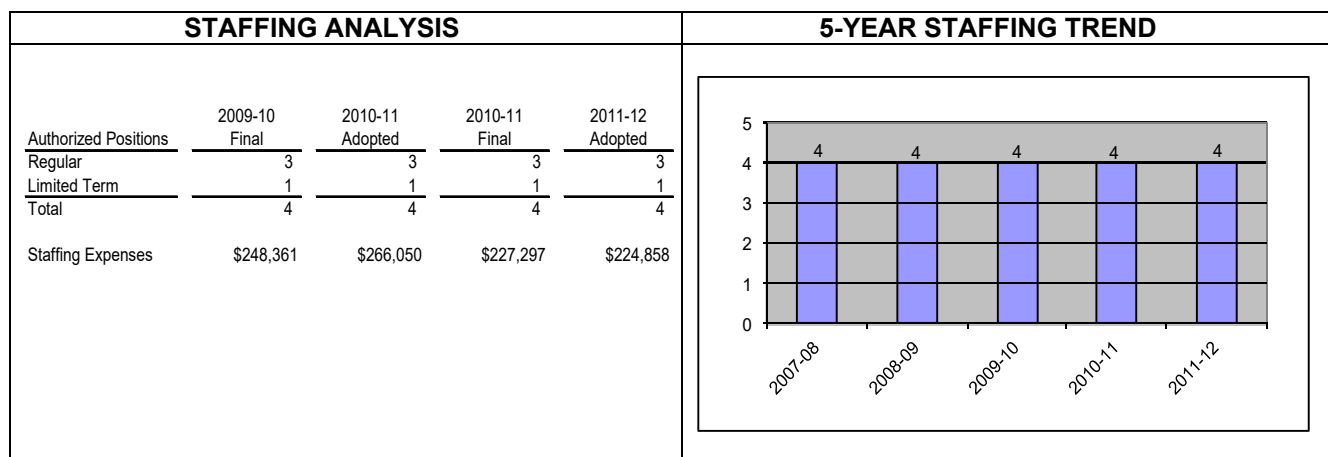
#### Budget at a Glance

Total Expenditure Authority	\$824,961
Total Sources	\$735,711
Fund Balance	\$89,250
Total Staff	4

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 29 Lucerne Valley

BUDGET UNIT: SGG 245  
 FUNCTION: Operating  
 ACTIVITY: Park, Cemetery, TV, Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	241,018	239,877	248,361	226,204	227,297	224,858	(2,439)
Operating Expenses	249,231	289,530	272,918	335,622	335,625	413,862	78,237
Capital Expenditures	0	0	9,393	15,053	15,053	19,000	3,947
Contingencies	0	0	0	0	87,751	102,241	14,490
Total Exp Authority	490,249	529,407	530,671	576,879	665,726	759,961	94,235
Reimbursements	0	0	0	(21,267)	(21,266)	(134,000)	(112,734)
Total Appropriation	490,249	529,407	530,671	555,613	644,460	625,961	(18,499)
Operating Transfers Out	283,199	129,074	61,382	175,500	175,500	65,000	(110,500)
Total Requirements	773,448	658,481	592,053	731,113	819,960	690,961	(128,999)
<b><u>Departmental Revenue</u></b>							
Taxes	523,127	502,545	508,337	454,102	539,757	483,517	(56,240)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	157,287	0	188,459	104,000	0	(104,000)
Fee/Rate	(2,093)	(6,412)	598	(791)	(2,536)	4,584	7,120
Other Revenue	87,560	28,798	40,638	72,820	73,348	63,610	(9,738)
Total Revenue	608,594	682,218	549,572	714,590	714,569	551,711	(162,858)
Operating Transfers In	8,251	80,861	0	0	0	50,000	50,000
Total Sources	616,845	763,079	549,572	714,590	714,569	601,711	(112,858)
Fund Balance					105,391	89,250	(16,141)
Budgeted Staffing					4	4	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$224,858 fund 3 regular budgeted positions and 1 public service employee position (PSE). The decrease of \$2,439 is primarily due to a reduction in PSE hours.

Operating expenses of \$413,862 include costs for utilities, maintenance, vehicle charges, insurance, administrative support, repayment of short-term loan from CSA 70 Countywide, and COWCAP charges. The increase of \$78,237 is primarily due to the repayment of a short-term loan from CSA 70 Countywide and an increase in vehicle charges.

Capital expenditures of \$19,000 are for the purchase of playground equipment for Midway Park.

Contingencies of \$102,241 are increasing by \$14,490 due to available fund balance to fund future year operations.

Reimbursements of \$134,000 are from Community Development and Housing capital improvement funds and Community Development Block Grant programs for three different projects. The increase of \$112,734 is due to funding of the projects not required in prior year.

Operating transfers out of \$65,000 is to fund the capital improvement project at Midway Park. The decrease of \$110,500 is due to reduced transfers for programmed capital improvement projects.

Total revenue of \$551,711 primarily represents property taxes, park program fees, concessions and rent, interest earnings, and other miscellaneous revenue. The decrease of \$162,858 is primarily due to no Proposition 40 funding in 2011-12.

Operating transfers in of \$50,000 represent a short-term loan from CSA 70 Countywide not required in prior year.





## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Park Operations	3	1	4	4	0	0	4
Total	3	1	4	4	0	0	4

Park Operations
1 Park Maintenance Worker I
1 Park Maintenance Worker III
1 Office Specialist
1 Public Service Employee



## CSA 42 Oro Grande

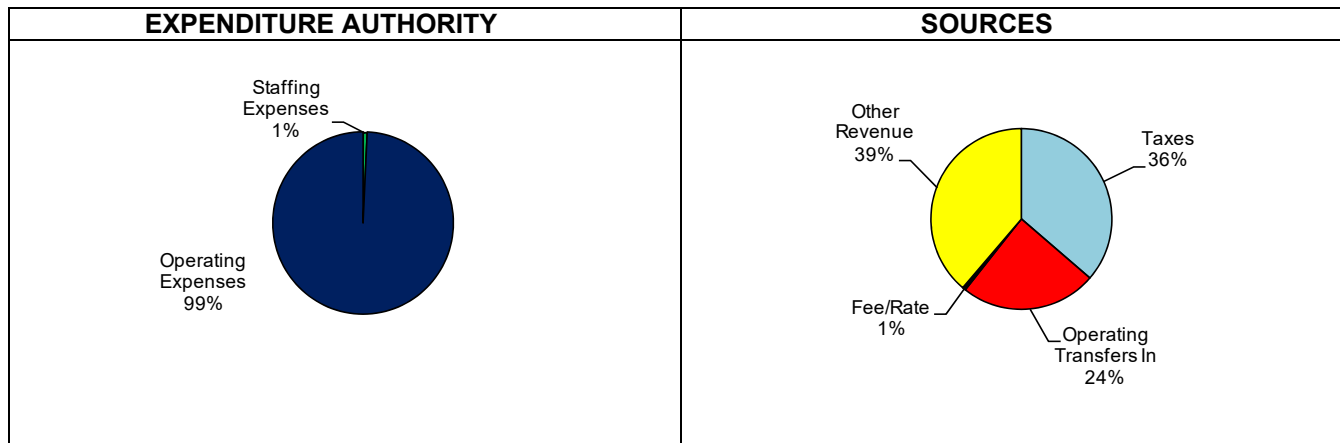
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 42 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide water, sewer, park, refuse collection and streetlighting services to the community of Oro Grande. Starting in 2009-10, the District consolidated park and streetlight services to increase operational efficiencies and reduce administrative activities. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with the residents in the Oro Grande Community Building as needed.

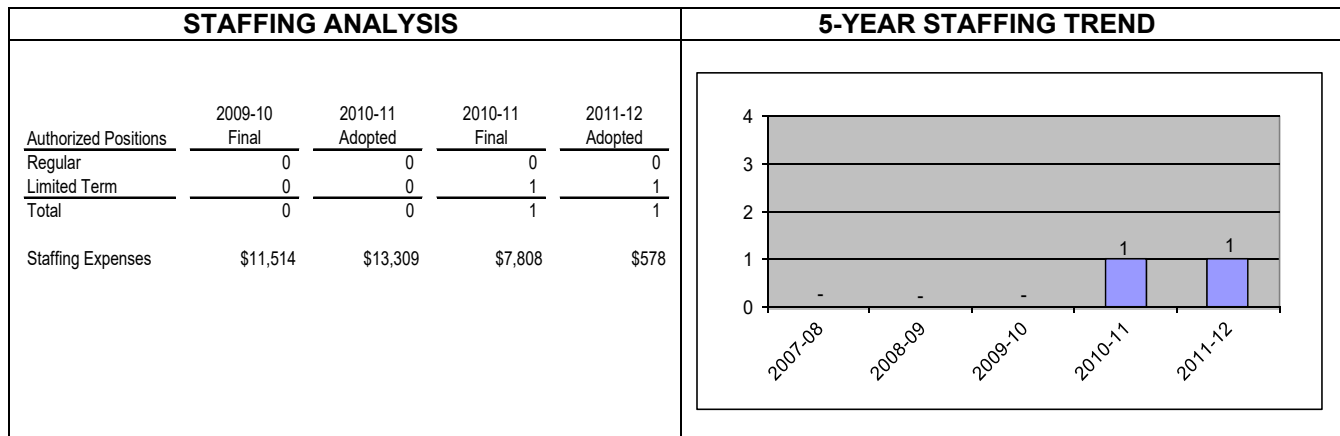
#### Budget at a Glance

Total Expenditure Authority	\$79,580
Total Sources	\$82,289
Fund Balance	(\$2,709)
Total Staff	\$1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 42 Oro Grande

BUDGET UNIT: SIV 310  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	10,758	12,640	11,514	7,808	7,808	578	(7,230)
Operating Expenses	11,163	15,016	24,415	27,481	27,482	79,002	51,520
Capital Expenditures	0	0	0	14,700	14,700	0	(14,700)
Contingencies	0	0	0	0	14,243	0	(14,243)
Total Exp Authority	21,921	27,656	35,929	49,989	64,233	79,580	15,347
Reimbursements	0	0	0	(15,642)	(15,641)	0	15,641
Total Appropriation	21,921	27,656	35,929	34,347	48,592	79,580	30,988
Operating Transfers Out	1,000	300	89,960	29,055	29,055	0	(29,055)
Total Requirements	22,921	27,956	125,889	63,402	77,647	79,580	1,933
<b><u>Departmental Revenue</u></b>							
Taxes	23,022	22,987	29,572	29,579	(9,364)	29,897	39,261
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	80,000	20,000	74,890	0	(74,890)
Fee/Rate	(232)	0	53	(344)	(343)	500	843
Other Revenue	5,393	2,963	2,343	8,219	8,225	31,892	23,667
Total Revenue	28,183	25,950	111,967	57,454	73,408	62,289	(11,119)
Operating Transfers In	0	1,460	10,000	0	1,000	20,000	19,000
Total Sources	28,183	27,410	121,967	57,454	74,408	82,289	7,881
Fund Balance					3,239	(2,709)	(5,948)
Budgeted Staffing					1	1	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$578 fund 1 public service employee position. The decrease of \$7,230 is due to a reduction in PSE hours as a result of maintenance functions now performed by a Maintenance Worker II position shared with CSA 70 P-6 El Mirage and CSA 56 Wrightwood.

Operating expenses of \$79,002 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The net increase of \$51,520 is primarily due to the repayment of short-term loan to CSA 70 Countywide and higher costs for utilities and insurance.

Capital expenditures are decreasing by \$14,700 due to no programmed capital improvement projects for this budget unit in 2011-12.

Contingencies are decreasing by \$14,243 due to reduced departmental revenue and less fund balance.

Reimbursements are decreasing by \$15,641 due to a reduction in reimbursable projects.

Operating transfers out are decreasing by \$29,055 due to the reduction in programmed capital improvement projects requiring transfers in 2011-12.

Total revenue of \$62,289 includes property taxes, park program fees, concessions and rent, interest earnings, and other miscellaneous revenue. The decrease of \$11,119 is primarily due to no Proposition 40 grant funding expected in 2011-12 and reduced residual transfers for capital improvement projects.

Operating transfers in of \$20,000 represent a short-term loan from CSA 70 Countywide to meet operational cash flow needs.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

Operations

1 Public Service Employee



## CSA 56 Wrightwood

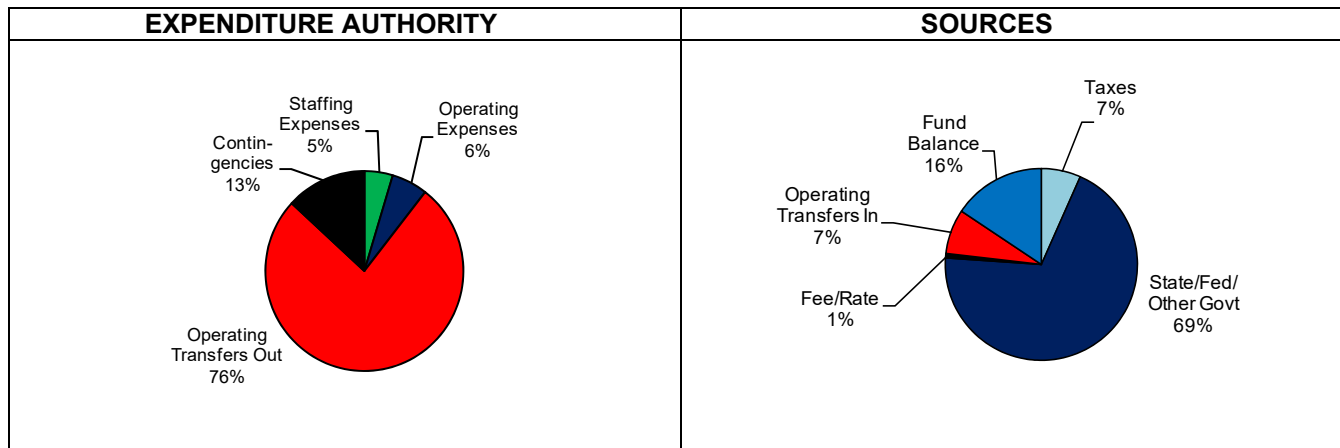
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 56 was established by an act of the County of San Bernardino Board of Supervisors (Board) on September 19, 1966 to provide park and recreation services along with one community center and one senior center for the community of Wrightwood. This District has a Board appointed Municipal Advisory Council and utilizes the Wrightwood Community Center for meetings.

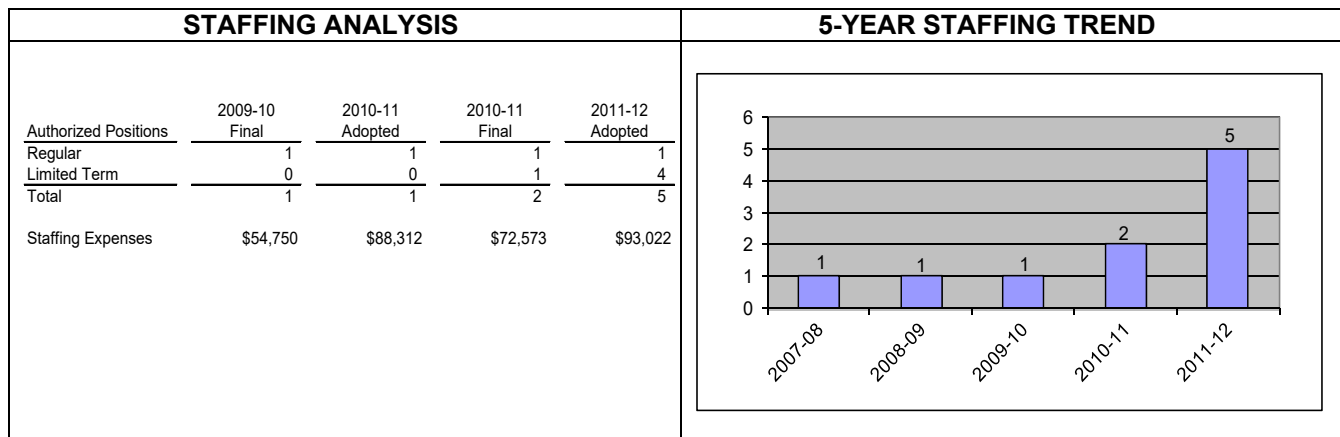
#### Budget at a Glance

Total Expenditure Authority	\$2,026,266
Total Sources	\$1,711,208
Fund Balance	\$315,058
Total Staff	5

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 56 Wrightwood

BUDGET UNIT: SKD 380  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	43,357	61,481	54,750	72,224	72,573	93,022	20,449
Operating Expenses	86,036	108,010	97,991	75,198	75,199	118,429	43,230
Capital Expenditures	0	162,000	12,750	0	0	0	0
Contingencies	0	0	0	0	315,293	264,815	(50,478)
Total Exp Authority	129,393	331,491	165,491	147,422	463,065	476,266	13,201
Reimbursements	(17,881)	(10,903)	(4,835)	(150,000)	(150,000)	(10,279)	139,721
Total Appropriation	111,512	320,588	160,656	(2,578)	313,065	465,987	152,922
Operating Transfers Out	0	0	0	70,000	70,000	1,550,000	1,480,000
Total Requirements	111,512	320,588	160,656	67,422	383,065	2,015,987	1,632,922
<b>Departmental Revenue</b>							
Taxes	168,743	166,698	155,020	126,023	126,024	133,929	7,905
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	50,961	0	0	1,400,000	1,400,000
Fee/Rate	13,120	14,269	10,380	14,792	14,792	15,000	208
Other Revenue	5,904	(42,116)	2,645	8,415	8,633	2,000	(6,633)
Total Revenue	187,767	138,851	219,006	149,230	149,449	1,550,929	1,401,480
Operating Transfers In	162,000	0	0	0	(1)	150,000	150,001
Total Sources	349,767	138,851	219,006	149,230	149,448	1,700,929	1,551,481
Fund Balance					233,617	315,058	81,441
Budgeted Staffing					2	5	3

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$93,022 fund 1 regular budgeted position and 4 public service employee (PSE) positions. The increase of \$20,449 is primarily due to an increase of 3 PSE positions.

Operating expenses of \$118,429 include costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$43,230 is primarily due to the purchase of picnic tables and benches and an anticipated increase in utilities.

Contingencies of \$264,815 are decreasing by \$50,478 to fund current year operations.

Reimbursements of \$10,279 are for costs of shared position with CSA 42 Oro Grande and are decreasing by \$139,721 due to completion of Capital Improvement Program (CIP) reimbursement transfer in prior year.

Operating transfers out of \$1,550,000 includes a \$1,400,000 transfer of Proposition 84 funding to capital improvement project and \$150,000 transfer to fund skate park project. The increase of \$1,480,000 is due primarily to transfer of Proposition 84 funds to park improvement project fund.

Total revenue of \$1,550,929 primarily represents property taxes, Proposition 84 grant funding, park program fees, concessions and rent, interest earnings, and other miscellaneous revenue and is increasing by \$1,401,480 primarily due to \$1,400,000 Proposition 84 grant funding expected in 2011-12.

Operating transfers in of \$150,000 represents receipt of capital improvement funding for skate park project.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	1	4	5	2	0	3	5
Total	1	4	5	2	0	3	5

Operations

1 Park Maintenance Worker I

4 Public Service Employee



## CSA 63 Oak Glen/Yucaipa

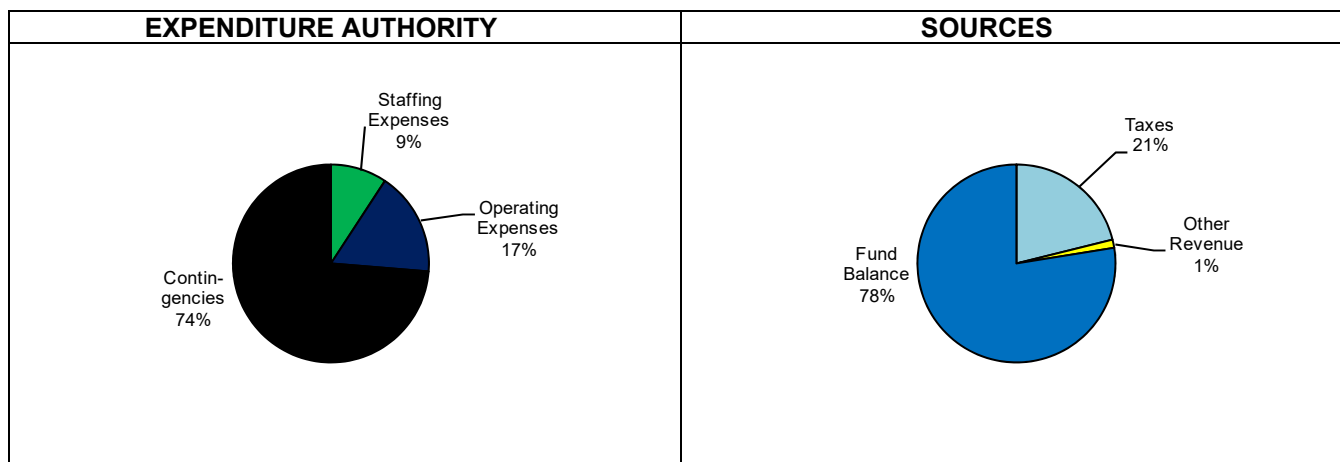
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 63 was established by an act of the County of San Bernardino Board of Supervisors on December 18, 1967 to maintain a 19-acre park site which contains a historical schoolhouse, tennis court, playground, picnic area and paved parking lot for unincorporated areas in Yucaipa and Oak Glen. This District is located 4 miles northeast of Yucaipa. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with the residents as needed. The District distributes a quarterly newsletter and has an active Museum Association.

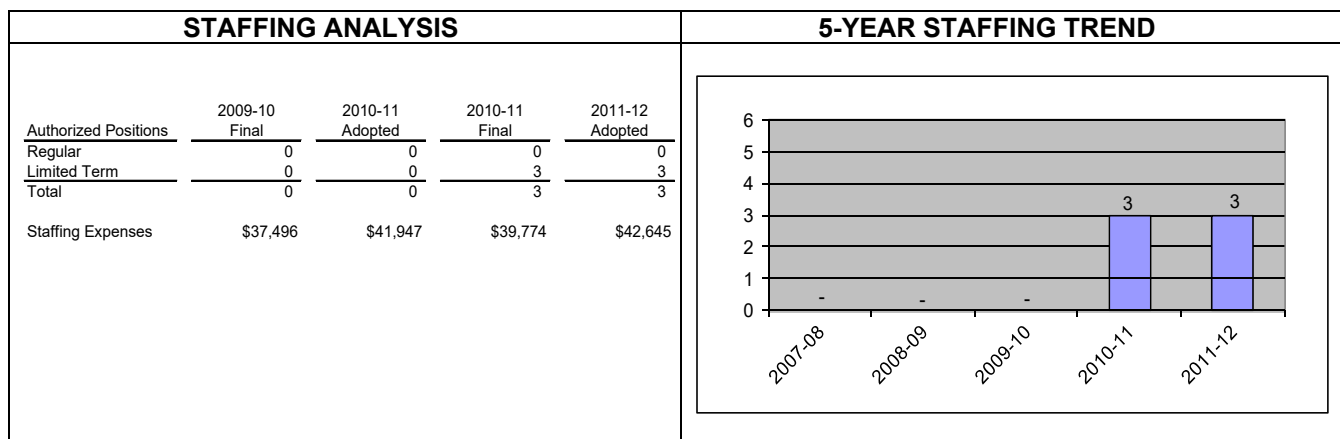
#### Budget at a Glance

Total Expenditure Authority	\$462,442
Total Sources	\$103,874
Fund Balance	\$358,568
Total Staff	3

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 63 Oak Glen/Yucaipa

BUDGET UNIT: SKM 415  
 FUNCTION: Operating  
 ACTIVITY: Park and Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	32,613	32,696	37,496	39,582	39,774	42,645	2,871
Operating Expenses	58,245	78,880	64,310	63,618	63,704	79,034	15,330
Capital Expenditures	18,949	0	0	0	0	0	0
Contingencies	0	0	0	0	359,591	340,763	(18,828)
Total Exp Authority	109,807	111,576	101,806	103,200	463,069	462,442	(627)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	109,807	111,576	101,806	103,200	463,069	462,442	(627)
Operating Transfers Out	500,000	663,566	0	0	0	0	0
Total Requirements	609,807	775,142	101,806	103,200	463,069	462,442	(627)
<b>Departmental Revenue</b>							
Taxes	98,615	100,535	96,637	96,445	96,446	97,696	1,250
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	543	1,052	26,972	0	0	0	0
Fee/Rate	(726)	(1,292)	(1,257)	(1,122)	(1,122)	0	1,122
Other Revenue	43,441	487,008	169,045	5,880	6,442	6,178	(264)
Total Revenue	141,873	587,303	291,398	101,203	101,766	103,874	2,108
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	141,873	587,303	291,398	101,203	101,766	103,874	2,108
Fund Balance					361,303	358,568	(2,735)
Budgeted Staffing					3	3	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$42,645 fund 3 public service employee (PSE) positions and is increasing by \$2,871 based on a slight increase in PSE hours.

Operating expenses of \$79,034 include costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$15,330 is primarily due to higher anticipated maintenance costs, vehicle charges, and computer hardware purchases.

Contingencies of \$340,763 are decreasing by \$18,828 to support current year operations.

Departmental revenue of \$103,874 primarily represents property taxes, park program fees, concessions and rent, interest earnings, and miscellaneous revenue and is increasing by \$2,108 primarily due to projected revenue.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	3	3	3	0	0	3
Total	0	3	3	3	0	0	3

Operations

3 Public Service Employee





## CSA 70 M Wonder Valley

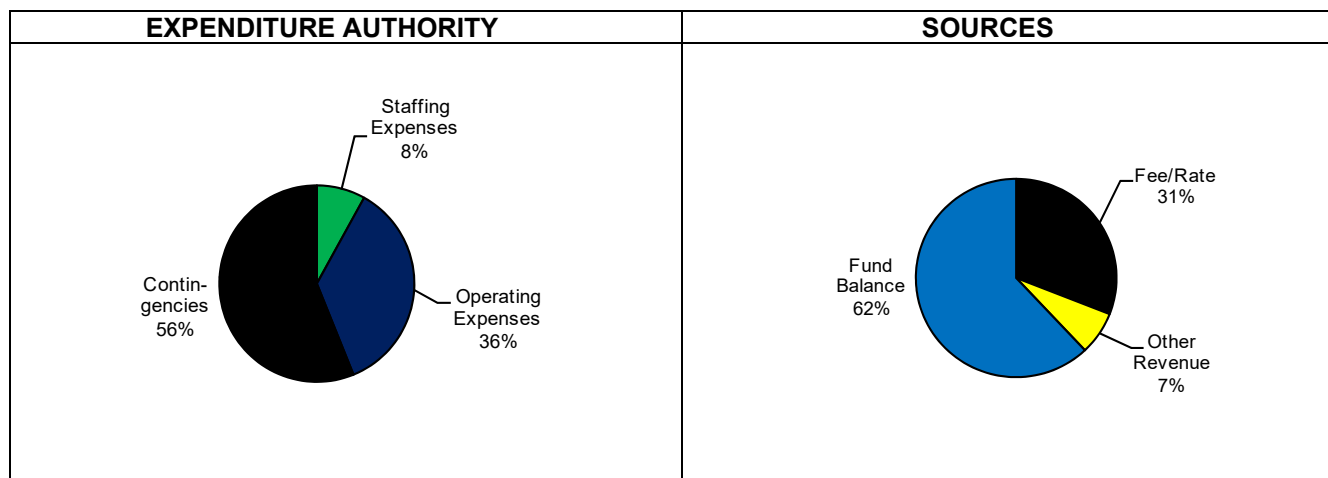
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone M is located ten miles east of Twentynine Palms and was established by an act of the County of San Bernardino Board of Supervisors (Board) on July 1, 1991 to provide park services to the community of Wonder Valley. This District has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

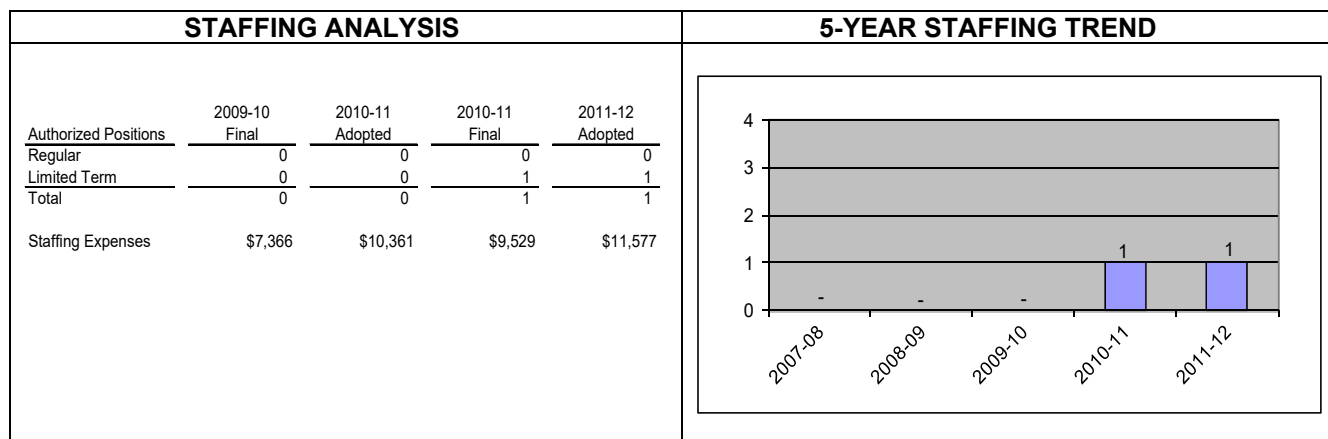
#### Budget at a Glance

Total Expenditure Authority	\$144,875
Total Sources	\$54,929
Fund Balance	\$89,946
Total Staff	1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 M Wonder Valley

BUDGET UNIT: SYR 205  
 FUNCTION: Operating  
 ACTIVITY: Park and Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	11,620	9,502	7,366	9,482	9,529	11,577	2,048
Operating Expenses	46,862	67,033	41,782	45,918	45,918	52,063	6,145
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	90,000	81,235	(8,765)
Total Exp Authority	58,482	76,535	49,148	55,400	145,447	144,875	(572)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	58,482	76,535	49,148	55,400	145,447	144,875	(572)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	58,482	76,535	49,148	55,400	145,447	144,875	(572)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	70	0	0	0
Fee/Rate	54,425	47,395	46,514	48,190	48,261	44,731	(3,530)
Other Revenue	5,097	11,441	10,557	10,376	10,266	10,198	(68)
Total Revenue	59,522	58,836	57,071	58,637	58,527	54,929	(3,598)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	59,522	58,836	57,071	58,637	58,527	54,929	(3,598)
Fund Balance					86,920	89,946	3,026
Budgeted Staffing					1	1	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$11,577 fund 1 public service employee position. The increase of \$2,048 is due to additional hours for park maintenance projects.

Operating expenses of \$52,063 include costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$6,145 is primarily due to increased cost of general maintenance and utilities.

Contingencies of \$81,235 are decreasing by \$8,765 due to reduced departmental revenue.

Departmental revenue of \$54,929 primarily represents service charges, park program fees, concessions and rent, interest earnings, and miscellaneous revenue and is decreasing by \$3,598 based on projected revenue.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

## Operations

1 Public Service Employee



## CSA 70 P-6 El Mirage

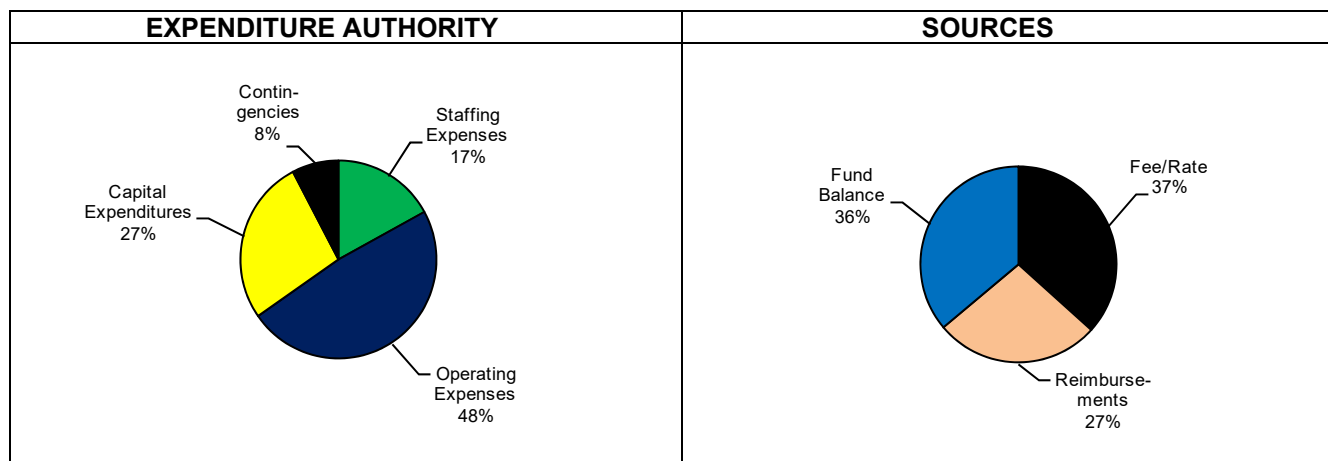
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-6 was established by an act of the County of San Bernardino Board of Supervisors (Board) on October 15, 1990. This District provides park and recreation services for the area of El Mirage. This District has a Board appointed Municipal Advisory Council and utilizes the El Mirage Community Center for meetings.

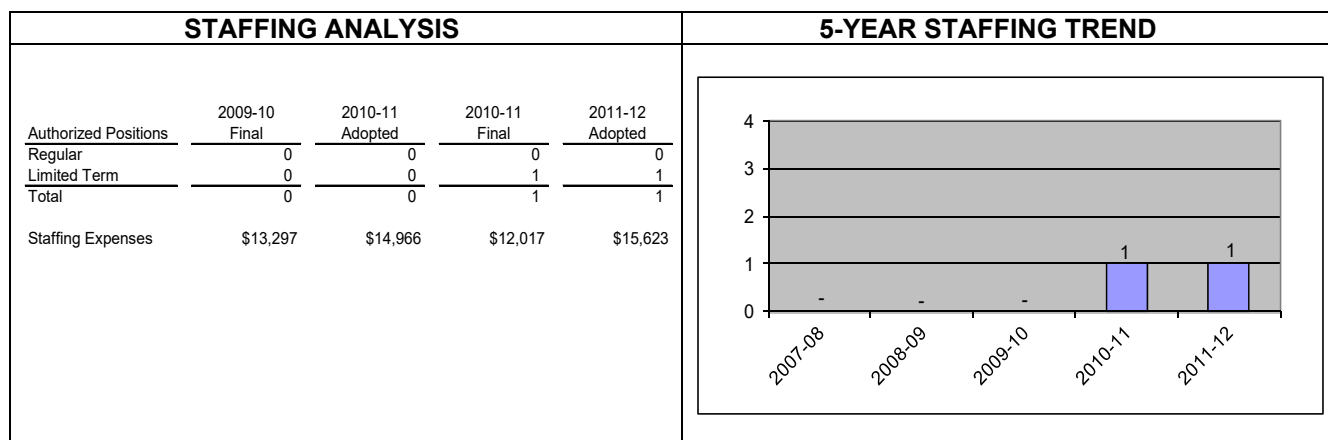
#### Budget at a Glance

Total Expenditure Authority	\$92,160
Total Sources	\$58,992
Fund Balance	\$33,168
Total Staff	1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-6 El Mirage

BUDGET UNIT: SYP 212  
 FUNCTION: Operating  
 ACTIVITY: Park and Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	15,390	21,865	13,297	11,944	12,017	15,623	3,606
Operating Expenses	42,371	36,753	27,424	35,671	35,672	44,508	8,836
Capital Expenditures	0	0	0	0	0	25,000	25,000
Contingencies	0	0	0	0	33,194	7,029	(26,165)
Total Exp Authority	57,761	58,618	40,721	47,615	80,883	92,160	11,277
Reimbursements	(12,014)	(11,302)	(5,670)	0	0	(25,000)	(25,000)
Total Appropriation	45,747	47,316	35,051	47,615	80,883	67,160	(13,723)
Operating Transfers Out	0	101,049	0	0	0	0	0
Total Requirements	45,747	148,365	35,051	47,615	80,883	67,160	(13,723)
<b>Departmental Revenue</b>							
Taxes	33,398	32,076	34,295	2,015	1,896	0	(1,896)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	80,000	19,039	0	0	0	0
Fee/Rate	0	0	0	32,071	32,192	33,692	1,500
Other Revenue	4,362	380	3,260	473	493	300	(193)
Total Revenue	37,760	112,456	56,594	34,560	34,581	33,992	(589)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	37,760	112,456	56,594	34,560	34,581	33,992	(589)
Fund Balance					46,302	33,168	(13,134)
Budgeted Staffing					1	1	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$15,623 fund 1 public service employee and are increasing by \$3,606 due to an adjustment in staff hours to support park projects.

Operating expenses of \$44,508 include costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$8,836 is primarily due to increases in utility charges and insurance costs.

Capital expenditures of \$25,000 are for the purchase of LED street lighting.

Contingencies of \$7,029 are decreasing by \$26,165 to fund current year operations and due to reduced available fund balance.

Reimbursements of \$25,000 include Community Development and Housing capital improvement funds for the LED street lighting capital improvement project and are increasing by \$25,000 due to an increase in projects for 2011-12.

Departmental revenue of \$33,992 primarily represents a per parcel special assessment tax, interest earnings, and other miscellaneous revenue and is decreasing by \$589 based on projected revenue.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

Operations

1 Public Service Employee



CSA 70 P-8 Fontana

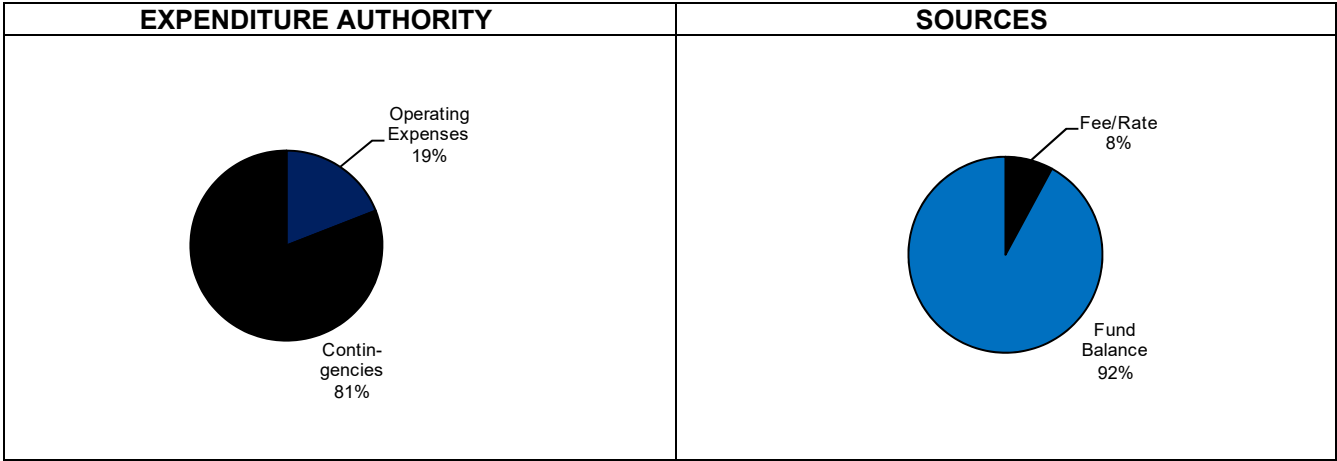
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-8 was established by an act of the County of San Bernardino Board of Supervisors on July 13, 1993 to provide park maintenance for the community of Fontana. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$55,389
Total Sources	\$4,600
Fund Balance	\$50,789
Total Staff	0

2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-8 Fontana

BUDGET UNIT: SMK 214  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,866	8,390	12,453	3,153	3,154	10,553	7,399
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	50,946	44,836	(6,110)
Total Exp Authority	3,866	8,390	12,453	3,153	54,100	55,389	1,289
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,866	8,390	12,453	3,153	54,100	55,389	1,289
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,866	8,390	12,453	3,153	54,100	55,389	1,289
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	10,049	11,001	10,803	9,850	9,850	4,350	(5,500)
Other Revenue	1,743	1,415	631	7	58	250	192
Total Revenue	11,792	12,416	11,435	9,857	9,908	4,600	(5,308)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	11,792	12,416	11,435	9,857	9,908	4,600	(5,308)
Fund Balance					44,192	50,789	6,597
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$10,553 include costs for utilities, maintenance, administrative support, Real Estate Services (RES) charges, and COWCAP charges. The increase of \$7,399 is primarily due to RES costs for title report and appraisal.

Contingencies of \$44,836 are decreasing by \$6,110 due to reduced departmental revenue and to fund current operations.

Departmental revenue of \$4,600 primarily represents service charges, interest earnings, and miscellaneous revenue and is decreasing by \$5,308 primarily due to a reduction in the per parcel service charge.



## CSA 70 P-10 Mentone

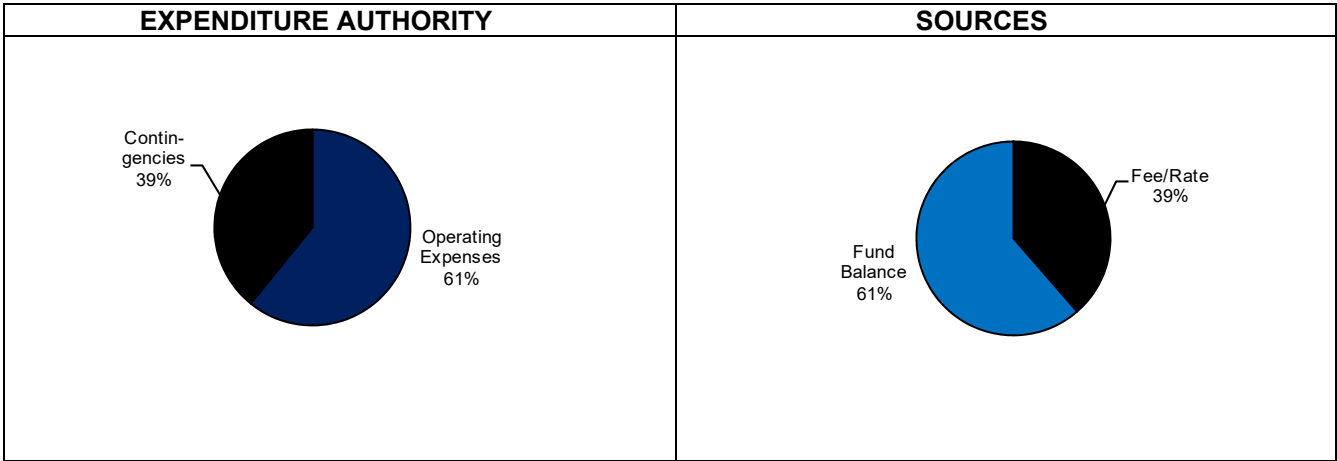
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-10 was established by an act of the County of San Bernardino Board of Supervisors on November 28, 1995 to provide park maintenance, landscaping, and streetlighting services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$137,384
Total Sources	\$53,406
Fund Balance	\$83,978
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-10 Mentone

BUDGET UNIT: RGT 208  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	44,895	54,817	73,469	60,740	60,740	83,604	22,864
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	84,331	53,780	(30,551)
Total Exp Authority	44,895	54,817	73,469	60,740	145,071	137,384	(7,687)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	44,895	54,817	73,469	60,740	145,071	137,384	(7,687)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	44,895	54,817	73,469	60,740	145,071	137,384	(7,687)
<b>Departmental Revenue</b>							
Taxes	0	0	0	599	600	0	(600)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	54,455	55,027	48,147	55,126	55,126	52,806	(2,320)
Other Revenue	4,766	2,940	1,415	616	784	600	(184)
Total Revenue	59,221	57,967	49,562	56,340	56,510	53,406	(3,104)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	59,221	57,967	49,562	56,340	56,510	53,406	(3,104)
				Fund Balance	88,561	83,978	(4,583)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$83,604 include costs for utilities, maintenance, administrative support, and COWCAP charges. The increase of \$22,864 is primarily due to increased road maintenance, park upgrades, and higher utility costs.

Contingencies of \$53,780 are decreasing by \$30,551 to fund park upgrades and current operations and due to reduced departmental revenue and available fund balance.

Departmental revenue of \$53,406 includes per parcel service charges, interest earnings, and other miscellaneous revenue and is decreasing by \$3,104 based on projected revenue.





CSA 70 P-12 Montclair

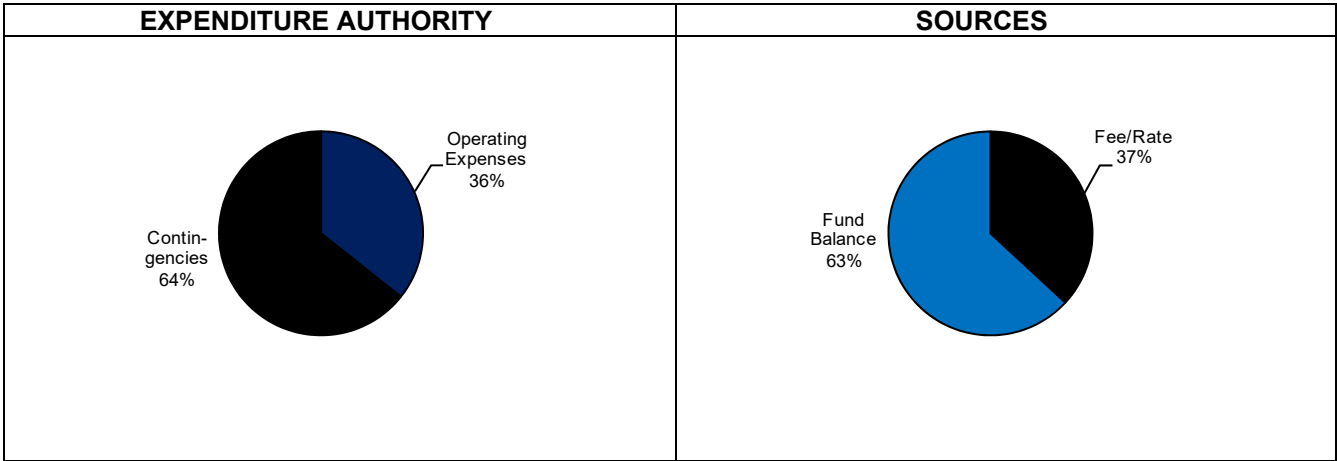
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-12 was established by an act of the County of San Bernardino Board of Supervisors on February 7, 2006 to provide landscaping, graffiti removal, block wall maintenance, and streetlighting services to Tract 17509 in the Montclair area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$78,985
Total Sources	\$29,302
Fund Balance	\$49,683
Total Staff	0

2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-12 Montclair

BUDGET UNIT: SLL 132  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	9,201	18,572	17,704	17,432	17,432	28,184	10,752
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	49,699	50,801	1,102
Total Exp Authority	9,201	18,572	17,704	17,432	67,131	78,985	11,854
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	9,201	18,572	17,704	17,432	67,131	78,985	11,854
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	9,201	18,572	17,704	17,432	67,131	78,985	11,854
<b>Departmental Revenue</b>							
Taxes	0	0	0	117	118	0	(118)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	25,900	26,900	26,351	27,083	27,083	29,031	1,948
Other Revenue	359	248	458	370	313	271	(42)
Total Revenue	26,259	27,148	26,809	27,571	27,514	29,302	1,788
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	26,259	27,148	26,809	27,571	27,514	29,302	1,788
				Fund Balance	39,617	49,683	10,066
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$28,184 include costs for utilities, maintenance, administrative support, and COWCAP charges. The increase of \$10,752 is primarily due to increases in other professional and specialized services.

Contingencies of \$50,801 are increasing by \$1,102 to support future year operations.

Departmental revenue of \$29,302 includes per parcel service charges, interest earnings, and other miscellaneous revenue and is increasing by \$1,788 primarily due higher anticipated service charge revenue based on projected revenue.



## CSA 70 P-13 El Rancho Verde

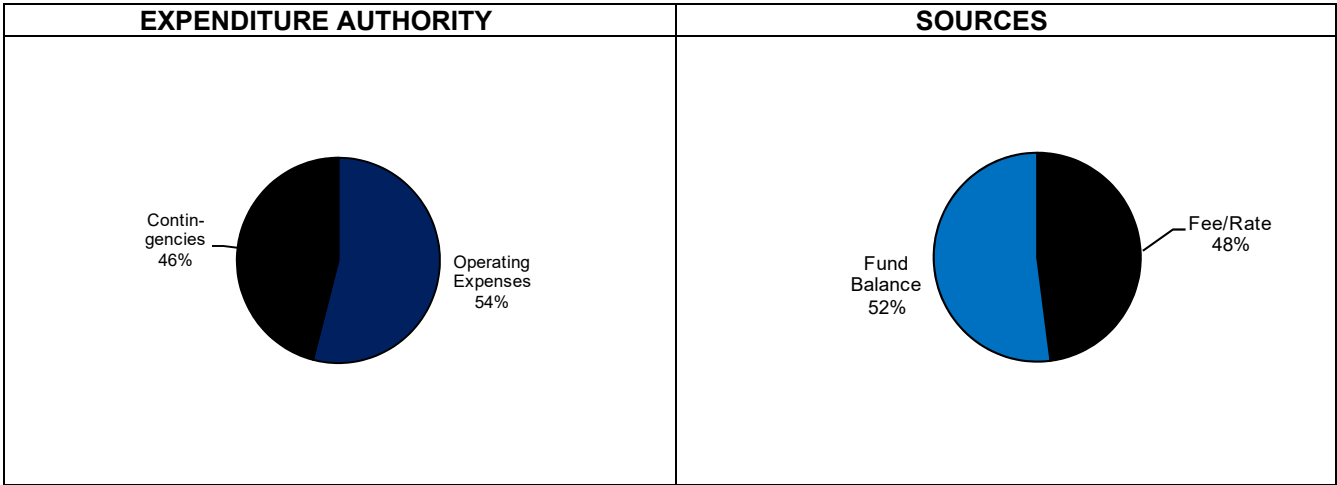
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-13 was established by an act of the County of San Bernardino Board of Supervisors on August 1, 2006 to provide landscape improvements to the Riverside Avenue median in the unincorporated area of El Rancho Verde. This District utilizes a Municipal Advisory Council. Meetings are held with residents as needed at the El Rivino Country Club.

#### Budget at a Glance

Total Expenditure Authority	\$154,355
Total Sources	\$74,240
Fund Balance	\$80,115
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-13 El Rancho Verde

BUDGET UNIT: SLU 204  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	125,980	60,560	58,897	70,448	70,448	83,335	12,887
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	80,375	71,020	(9,355)
Total Exp Authority	125,980	60,560	58,897	70,448	150,823	154,355	3,532
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	125,980	60,560	58,897	70,448	150,823	154,355	3,532
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	125,980	60,560	58,897	70,448	150,823	154,355	3,532
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	63,082	66,435	67,952	72,240	72,261	73,840	1,579
Other Revenue	1,293	2,285	963	615	693	400	(293)
Total Revenue	64,375	68,720	68,914	72,855	72,954	74,240	1,286
Operating Transfers In	105,620	7,958	0	0	0	0	0
Total Sources	169,995	76,678	68,914	72,855	72,954	74,240	1,286
Fund Balance					77,869	80,115	2,246
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$83,335 include costs for utilities, maintenance, and administrative support. The increase of \$12,887 is primarily due to a higher anticipated costs for additional landscape projects funded through the planned utilization of fund balance.

Contingencies of \$71,020 are decreasing by \$9,355 to fund additional landscape projects.

Departmental revenue of \$74,240 includes per parcel service charges, interest earnings, and miscellaneous revenue and is increasing by \$1,286 based on projected revenue.



CSA 70 P-14 Mentone

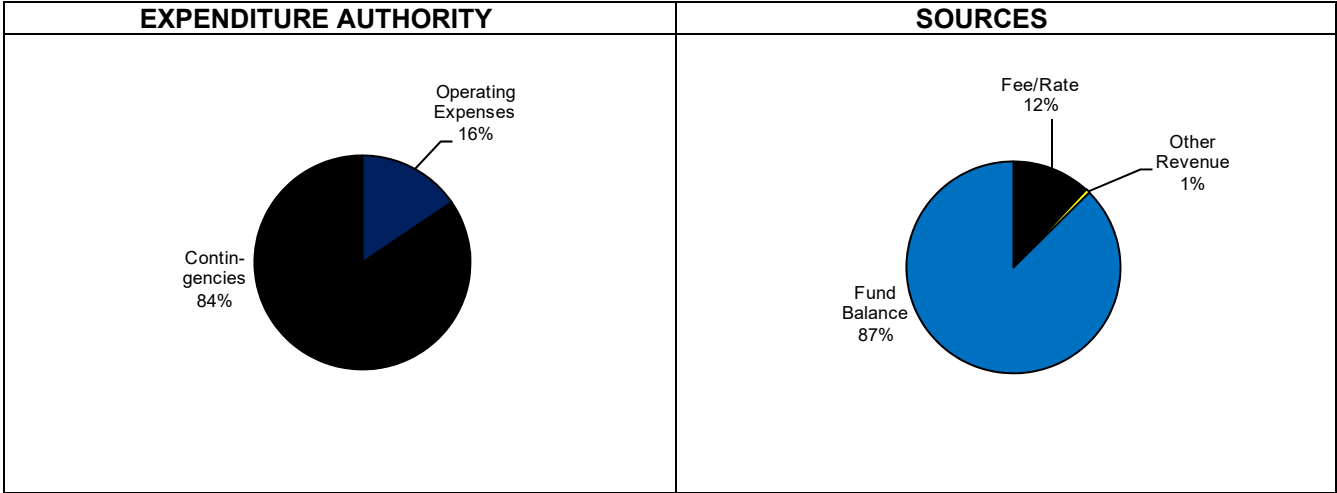
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-14 was established by an act of the County of San Bernardino Board of Supervisors on December 19, 2006 to provide landscape maintenance, streetlighting services and a detention basin to Tract 16602 in the Mentone area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$320,667
Total Sources	\$40,424
Fund Balance	\$280,243
Total Staff	0

2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-14 Mentone

BUDGET UNIT: RCZ 497  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	23,942	27,623	41,638	45,582	45,583	49,864	4,281
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	280,487	270,803	(9,684)
Total Exp Authority	23,942	27,623	41,638	45,582	326,070	320,667	(5,403)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	23,942	27,623	41,638	45,582	326,070	320,667	(5,403)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	23,942	27,623	41,638	45,582	326,070	320,667	(5,403)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	73,674	123,792	120,642	40,218	40,219	38,322	(1,897)
Other Revenue	2,335	4,185	3,266	2,593	2,189	2,102	(87)
Total Revenue	76,009	127,977	123,909	42,811	42,408	40,424	(1,984)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	76,009	127,977	123,909	42,811	42,408	40,424	(1,984)
Fund Balance					283,662	280,243	(3,419)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$49,864 include costs for utilities, maintenance, and administrative support. The increase of \$4,281 is primarily due to higher utilities costs and an increase in costs for a landscape contractor for a landscape project.

Contingencies of \$270,803 are decreasing by \$9,684 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$40,424 primarily represents service charges, interest earnings, and miscellaneous revenue and is decreasing by \$1,984 primarily due to a reduction of the per parcel charge.



CSA 70 P-16 Eagle Crest

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-16 was established by an act of the County of San Bernardino Board of Supervisors on January 23, 2007 to provide landscape maintenance and streetlighting services to Tract 16756 in the Mentone area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$66,704
Total Sources	\$18,391
Fund Balance	\$48,313
Total Staff	0

2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES												
<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Operating Expenses</td><td>27%</td></tr><tr><td>Contingencies</td><td>73%</td></tr></table>	Category	Percentage	Operating Expenses	27%	Contingencies	73%	<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Fund Balance</td><td>73%</td></tr><tr><td>Fee/Rate</td><td>27%</td></tr></table>	Category	Percentage	Fund Balance	73%	Fee/Rate	27%
Category	Percentage												
Operating Expenses	27%												
Contingencies	73%												
Category	Percentage												
Fund Balance	73%												
Fee/Rate	27%												

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-16 Eagle Crest

BUDGET UNIT: RWZ 565  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,797	6,110	6,865	12,694	12,695	18,079	5,384
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	48,341	48,625	284
Total Exp Authority	7,797	6,110	6,865	12,694	61,036	66,704	5,668
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,797	6,110	6,865	12,694	61,036	66,704	5,668
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,797	6,110	6,865	12,694	61,036	66,704	5,668
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	26,107	17,499	17,937	17,937	17,937	18,141	204
Other Revenue	803	708	498	390	339	250	(89)
Total Revenue	26,910	18,207	18,435	18,327	18,276	18,391	115
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	26,910	18,207	18,435	18,327	18,276	18,391	115
Fund Balance					42,760	48,313	5,553
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$18,079 include costs for utilities, maintenance, and administrative support and are increasing by \$5,384 primarily due to utility costs.

Contingencies of \$48,625 are increasing by \$284 due to available fund balance.

Departmental revenue of \$18,391 includes per parcel service charges, interest earnings, and miscellaneous revenue and is increasing by \$115 based on projected revenue.





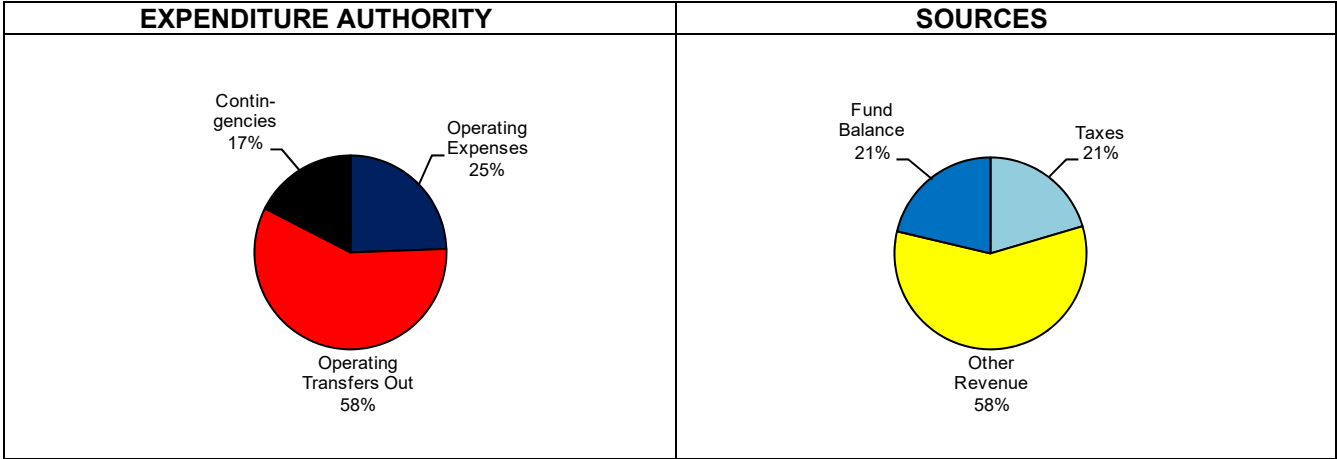
CSA 70 W Hinkley

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W was established by an act of the County of San Bernardino Board of Supervisors on April 30, 1973 to provide park services and a community center to the community of Hinkley. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Community Center.

Budget at a Glance	
Total Expenditure Authority	\$103,200
Total Sources	\$81,220
Fund Balance	\$21,980
Total Staff	0

2011-12 ADOPTED BUDGET



PARK

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W Hinkley

BUDGET UNIT: SLT 335  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	14,056	11,651	13,984	14,662	14,662	25,214	10,552
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	22,038	17,986	(4,052)
Total Exp Authority	14,056	11,651	13,984	14,662	36,700	43,200	6,500
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	14,056	11,651	13,984	14,662	36,700	43,200	6,500
Operating Transfers Out	4,500	0	0	31,000	31,000	60,000	29,000
Total Requirements	18,556	11,651	13,984	45,662	67,700	103,200	35,500
<b>Departmental Revenue</b>							
Taxes	15,758	13,598	17,816	20,796	20,796	21,090	294
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	25,000	25,000	0	(25,000)
Fee/Rate	0	0	(404)	(232)	(232)	0	232
Other Revenue	724	314	239	102	123	60,130	60,007
Total Revenue	16,482	13,912	17,652	45,666	45,687	81,220	35,533
Operating Transfers In	342	1,171	0	0	0	0	0
Total Sources	16,824	15,083	17,652	45,666	45,687	81,220	35,533
				Fund Balance	22,013	21,980	(33)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$25,214 include costs for utilities, maintenance, vehicle charges, insurance, and administrative support. The increase of \$10,552 is primarily due to higher costs for maintenance and property insurance associated with a newly completed playground area and contributions to the Joint Powers Authority (JPA) insurance pool as a result of financing shortfalls.

Contingencies of \$17,986 are decreasing by \$4,052 to fund current year operations.

Operating transfers out of \$60,000 fund a capital improvement project for the Senior Center remodel and are increasing by \$29,000 due to additional Capital Improvement Program (CIP) funding requirements in 2011-12.

Departmental revenue of \$81,220 includes property taxes, interest earnings, and residual equity transfer for reimbursement of a Community Development and Housing (CDH) grant funded capital improvement project. The increase of \$35,533 is primarily due to an increase in CDH funding.



CSA 82 Searles Valley

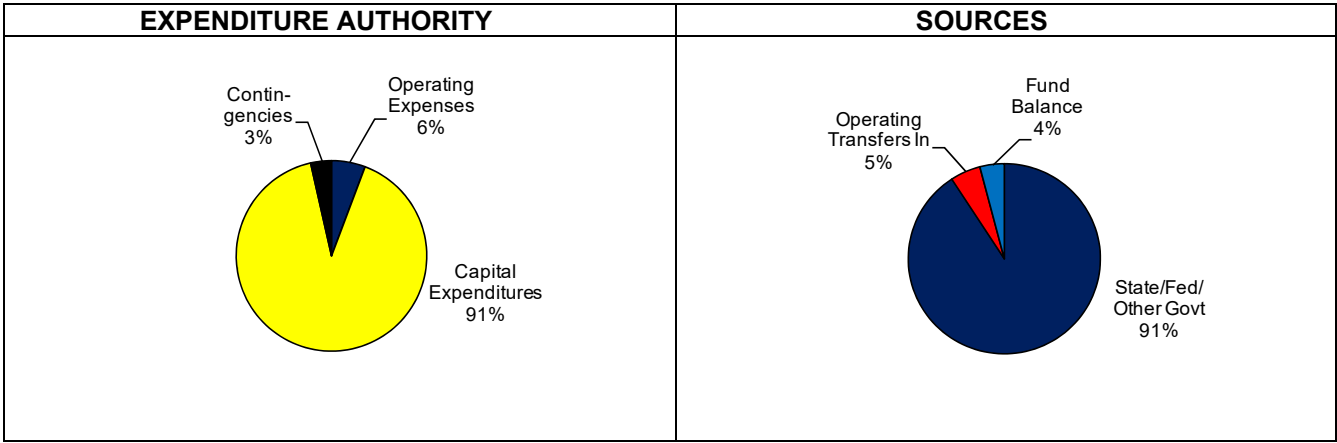
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 82 was established by an act of the County of San Bernardino Board of Supervisors (Board) on June 28, 1976. Located in the Northwest corner of the County, this budget represents maintenance costs for the roadside park in Searles Valley. The District is primarily funded by revenues from CSA 82, Sanitation District. This District has a Board appointed Municipal Advisory Council and an Advisory Commission. They utilize the Doris Bray Senior Center for meetings.

Budget at a Glance

Total Expenditure Authority	\$490,441
Total Sources	\$470,146
Fund Balance	\$20,295
Total Staff	0

2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 82 Searles Valley

BUDGET UNIT: SOZ 495  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	21,246	25,176	22,748	21,366	21,367	28,155	6,788
Capital Expenditures	0	0	0	0	0	445,000	445,000
Contingencies	0	0	0	0	20,336	17,286	(3,050)
Total Exp Authority	21,246	25,176	22,748	21,366	41,703	490,441	448,738
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	21,246	25,176	22,748	21,366	41,703	490,441	448,738
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	21,246	25,176	22,748	21,366	41,703	490,441	448,738
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	445,000	445,000
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	596	954	163	(440)	(443)	100	543
Total Revenue	596	954	163	(440)	(443)	445,100	445,543
Operating Transfers In	25,046	25,046	25,046	25,046	25,046	25,046	0
Total Sources	25,642	26,000	25,209	24,606	24,603	470,146	445,543
				Fund Balance	17,100	20,295	3,195
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$28,155 include costs for utilities, maintenance, and administrative support from CSA 70 Countywide. The increase of \$6,788 is primarily due to higher anticipated landscape contractor costs.

Capital expenditures of \$445,000 support a capital improvement project to provide playground equipment, a basketball court, and restrooms with funding from Proposition 84 grant.

Contingencies of \$17,286 are decreasing by \$3,050 to fund current year operations.

Departmental revenue of \$445,100 includes Proposition 84 grant funds and interest revenue.

Operating transfers in of \$25,046 represent annual funding from CSA 82, Sanitation District.



## Big Bear Valley Recreation and Park

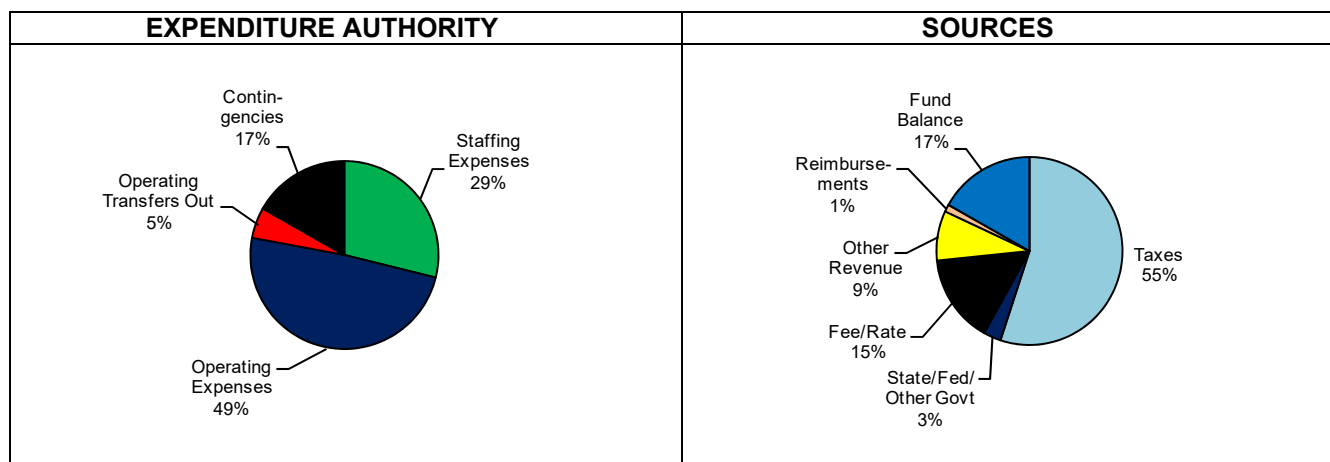
### DESCRIPTION OF MAJOR SERVICES

The Big Bear Valley Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors (Board) on April 23, 1934. The District currently maintains 6 developed parks, 2 undeveloped parks, several community buildings including the Big Bear Valley Senior Center, 3 ball fields, and a swim beach. This District has a Board appointed Advisory Commission that meets monthly at the Big Bear Senior Center.

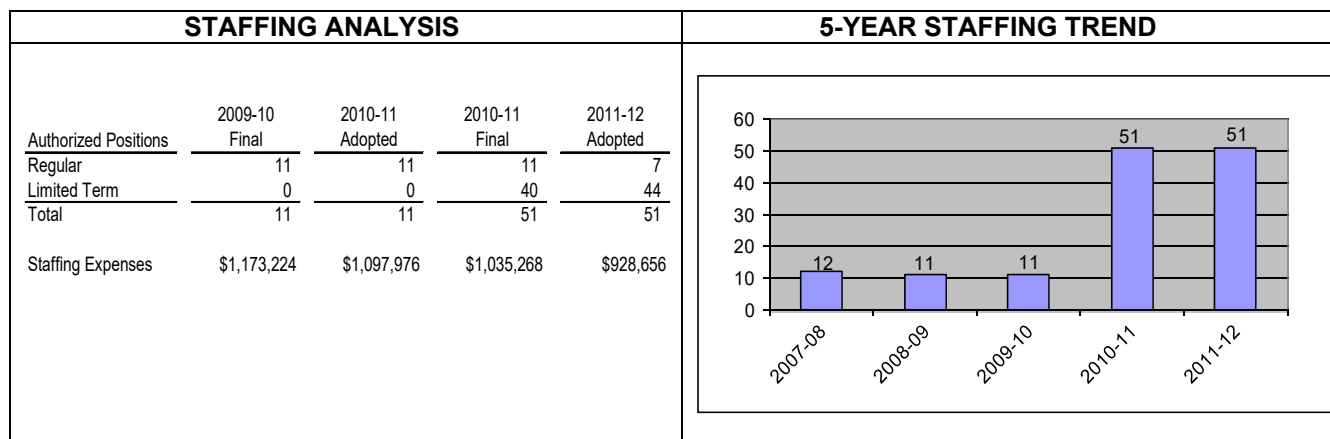
#### Budget at a Glance

Total Expenditure Authority	\$3,222,397
Total Sources	\$2,682,657
Fund Balance	\$539,740
Total Staff	51

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: Big Bear Valley Rec and Park

BUDGET UNIT: SSA 620  
 FUNCTION: Operating  
 ACTIVITY: Park and Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	1,196,364	1,304,404	1,173,224	1,030,294	1,035,268	928,656	(106,612)
Operating Expenses	924,951	1,397,248	1,329,543	1,141,680	1,343,600	1,579,409	235,809
Capital Expenditures	0	21,375	12,140	9,374	9,374	5,000	(4,374)
Contingencies	0	0	0	0	237,398	539,332	301,934
Total Exp Authority	2,121,315	2,723,027	2,514,908	2,181,348	2,625,640	3,052,397	426,757
Reimbursements	0	(54,267)	(65,698)	(59,004)	(59,004)	(41,003)	18,001
Total Appropriation	2,121,315	2,668,760	2,449,210	2,122,344	2,566,636	3,011,394	444,758
Operating Transfers Out	394,000	564,197	589,076	251,968	251,968	170,000	(81,968)
Total Requirements	2,515,315	3,232,957	3,038,286	2,374,312	2,818,604	3,181,394	362,790
<b>Departmental Revenue</b>							
Taxes	1,746,285	1,922,412	1,778,388	1,728,407	1,802,861	1,772,654	(30,207)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	105,427	23,202	263,512	43,529	2,524,821	97,500	(2,427,321)
Fee/Rate	448,523	515,157	450,623	692,761	536,811	493,000	(43,811)
Other Revenue	138,055	81,145	168,450	149,519	403,500	48,500	(355,000)
Total Revenue	2,438,290	2,541,916	2,660,973	2,614,216	5,267,993	2,411,654	(2,856,339)
Operating Transfers In	49,593	269,821	265,000	0	0	230,000	230,000
Total Sources	2,487,883	2,811,737	2,925,973	2,614,216	5,267,993	2,641,654	(2,626,339)
Fund Balance					(2,449,389)	539,740	2,989,129
Budgeted Staffing					51	51	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$928,656 fund 7 regular budgeted positions and 44 public service employee (PSE) positions. The decrease of \$106,612 is due to a reduction in hours for budgeted staff.

Operating expenses of \$1,579,409 include costs for utilities, maintenance, professional services for recreational classes, vehicle charges, equipment leases, insurance, administrative support, and COWCAP charges. The increase of \$235,809 is primarily due to repayment of short-term loan to CSA 70 Countywide.

Capital expenditures of \$5,000 fund the purchase of a new water slide at Swim Beach. The decrease of \$4,374 is due to reduced equipment requirements in 2011-12.

Contingencies of \$539,332 are increasing by \$301,934 to fund future year operations.

Reimbursements of \$41,003 are for costs of shared Park General Manager position with CSA 29 Lucerne Valley Park and are decreasing by \$18,001 primarily due to reduction in costs of General Manager position.

Operating transfers out of \$170,000 include a \$100,000 transfer of shared property taxes to Moonridge Zoo and a transfer to fund Bear City Park capital improvement project. The decrease of \$81,968 is due primarily to a reduction in grant funding for Paradise Park.

Total revenue of \$2,411,654 primarily represents property taxes, park program fees, grant funds, concessions and rent, interest earnings, and other miscellaneous revenue and is decreasing by \$2,856,339 due to no Proposition 84 grant funding expected in 2011-12.

Operating transfers in of \$230,000 represent a short term loan from CSA 70 Countywide for cash flow purposes and a contribution for Big Bear City Park through the Third Supervisorial District not received in prior year.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	2	0	2	2	0	0	2
Maintenance	4	4	8	6	2	0	8
Recreation	1	40	41	32	9	0	41
Total	7	44	51	40	11	0	51

<u>Administration</u>	<u>Maintenance</u>	<u>Recreation</u>
1 General Manager	1 Park Maint. Superintendent	1 Recreation Superintendent
1 Office Assistant II	1 Park Maintenance Worker II	40 Public Service Employee
	2 Maintenance Worker I	
	4 Public Service Employees	



## Moonridge Animal Park

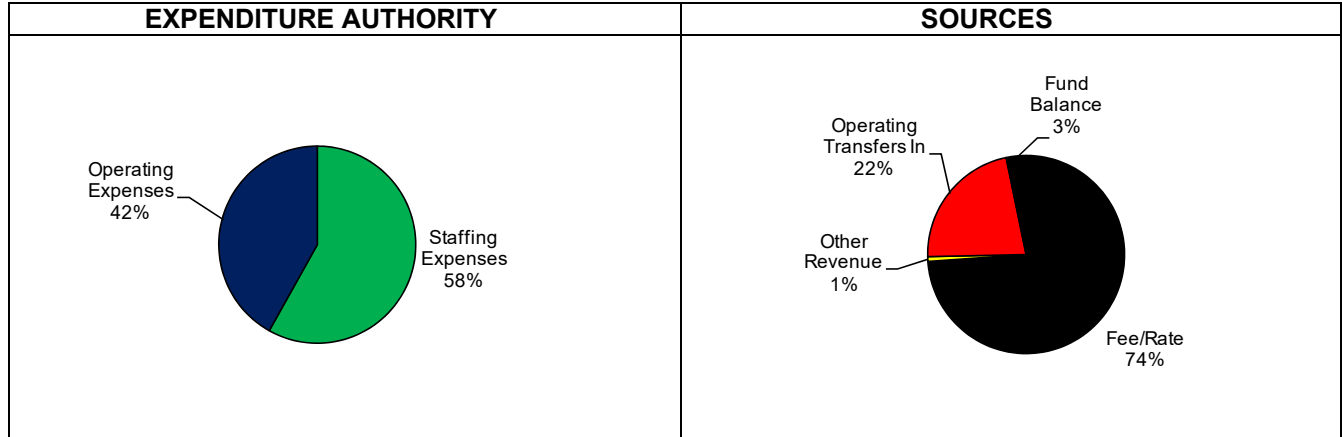
### DESCRIPTION OF MAJOR SERVICES

The Moonridge Animal Park Zoo is administered by the Big Bear Valley Recreation and Park District. The Zoo is open year round for visitors to see alpine species on exhibit. The Zoo receives approximately 99,600 visitors annually. The Big Bear Valley Park advisory commission also serves as advisory to this district.

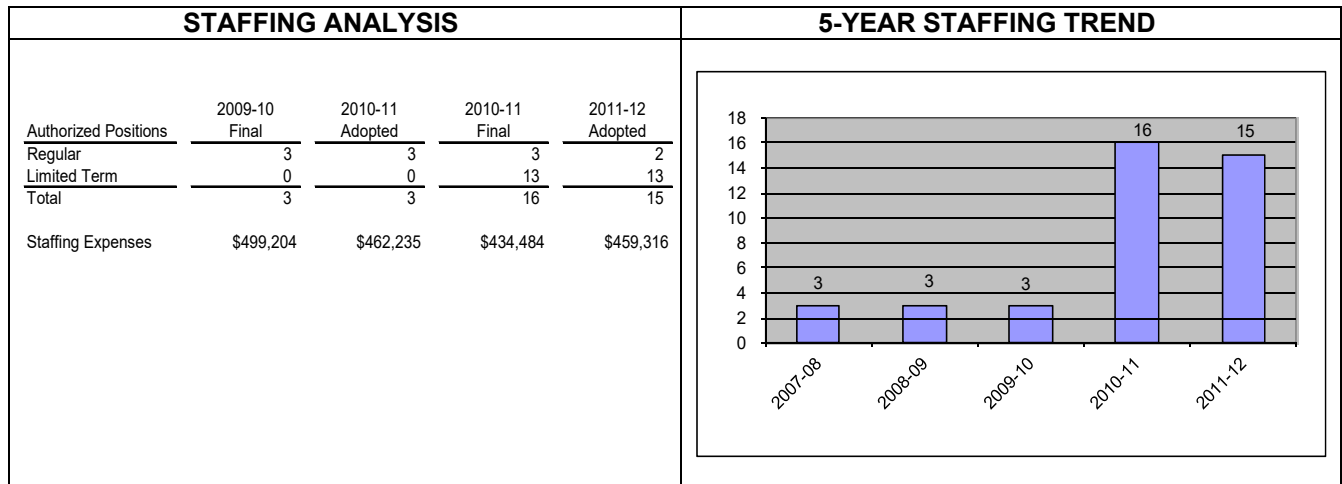
#### Budget at a Glance

Total Expenditure Authority	\$791,703
Total Sources	\$766,146
Fund Balance	\$25,557
Total Staff	15

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: Moonridge Animal Park

BUDGET UNIT: SSF 620  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	359,588	458,124	499,204	432,397	434,484	459,316	24,832
Operating Expenses	214,596	278,302	338,105	296,734	296,736	331,060	34,324
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	24,005	1,327	(22,678)
Total Exp Authority	574,184	736,426	837,309	729,130	755,225	791,703	36,478
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	574,184	736,426	837,309	729,130	755,225	791,703	36,478
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	574,184	736,426	837,309	729,130	755,225	791,703	36,478
<b>Departmental Revenue</b>							
Taxes	111,700	118,890	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	499,338	578,974	487,671	537,239	537,239	585,000	47,761
Other Revenue	22,106	(5,762)	33,381	6,920	7,410	6,146	(1,264)
Total Revenue	633,144	692,102	521,052	544,159	544,649	591,146	46,497
Operating Transfers In	0	115,386	59,076	173,152	173,153	175,000	1,847
Total Sources	633,144	807,488	580,128	717,311	717,802	766,146	48,344
Fund Balance					37,423	25,557	(11,866)
Budgeted Staffing					16	15	(1)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$459,316 fund 2 regular budgeted positions and 13 public service employee (PSE) positions and are increasing by \$24,832 due to additional PSE scheduled hours.

Operating expenses of \$331,060 include costs for animal feed, veterinary services, utilities, maintenance, and administrative support. The net increase of \$34,324 is primarily due to an increase in agricultural services.

Contingencies of \$1,327 are decreasing by \$22,678 to support current year operations.

Total revenue of \$591,146 includes gate fees, park program fees, concessions, interest earnings, and miscellaneous revenue and is increasing by \$46,497 primarily due to park and recreation fee revenue.

Operating transfers in of \$175,000 includes \$100,000 of shared tax revenue with Big Bear Recreation and Park District and \$75,000 from interest earned on the relocation fund (CRR-620) to help defray lease payments until zoo relocation takes place.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	2	13	15	15	0	0	15
Total	2	13	15	15	0	0	15

## Operations

1 Animal Keeper I  
 1 Zoo Curator  
 13 Public Service Employee



## Bloomington Recreation and Park

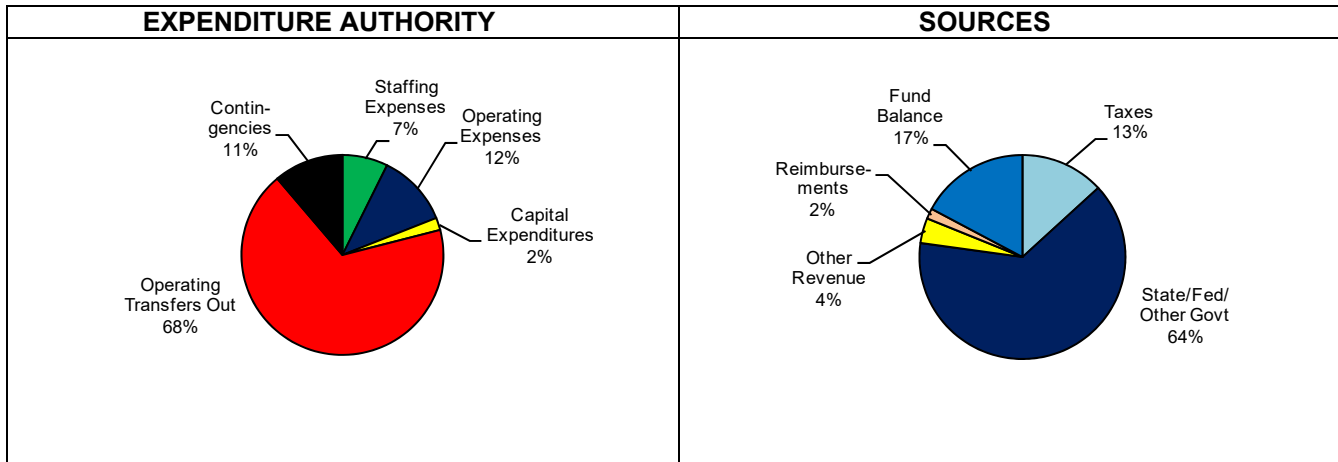
### DESCRIPTION OF MAJOR SERVICES

The Bloomington Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors (Board) on July 19, 1972. The District maintains two community parks, an equestrian arena, sports fields, and a community center. The District also offers a summer swim program that is funded by an annual Community Development and Housing Block Grant. This District has a Board appointed Municipal Advisory Council and utilizes the Bloomington Community Center for meetings.

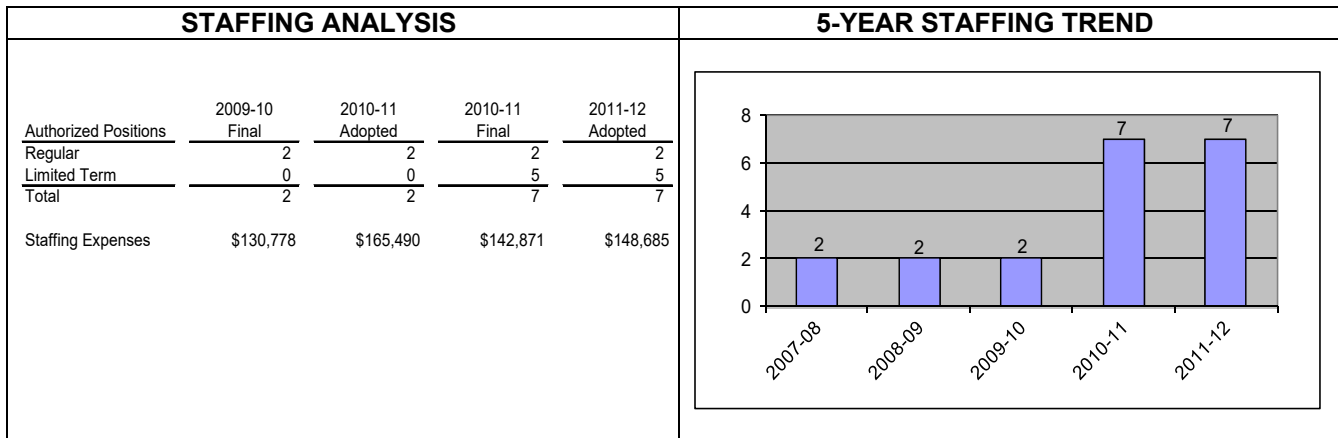
#### Budget at a Glance

Total Expenditure Authority	\$2,023,579
Total Sources	\$1,674,993
Fund Balance	\$348,586
Total Staff	7

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: Bloomington Recreation and Park

BUDGET UNIT: SSD 625  
 FUNCTION: Operating  
 ACTIVITY: Park and Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	66,231	122,210	130,778	142,184	142,871	148,685	5,814
Operating Expenses	161,032	177,803	164,727	173,186	173,282	236,426	63,144
Capital Expenditures	0	7,100	0	0	0	40,000	40,000
Contingencies	0	0	0	0	350,791	227,516	(123,275)
Total Exp Authority	227,263	307,113	295,505	315,370	666,944	652,627	(14,317)
Reimbursements	0	(50,546)	(21,425)	(17,746)	(17,746)	(33,254)	(15,508)
Total Appropriation	227,263	256,567	274,080	297,623	649,198	619,373	(29,825)
Operating Transfers Out	0	210,011	705,271	563,000	563,000	1,370,952	807,952
Total Requirements	227,263	466,578	979,351	860,623	1,212,198	1,990,325	778,127
<b>Departmental Revenue</b>							
Taxes	310,342	303,274	274,465	261,971	261,986	267,587	5,601
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	720,369	104	91	1,293,452	1,293,361
Fee/Rate	(8,419)	(6)	(3,136)	(1,841)	(1,840)	1,000	2,840
Other Revenue	33,621	28,704	15,858	563,344	565,778	79,700	(486,078)
Total Revenue	335,544	331,972	1,007,556	823,579	826,015	1,641,739	815,724
Operating Transfers In	4,333	92,608	0	0	0	0	0
Total Sources	339,877	424,580	1,007,556	823,579	826,015	1,641,739	815,724
Fund Balance					386,183	348,586	(37,597)
Budgeted Staffing					7	7	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$148,685 fund 2 regular budgeted positions and 5 public service employee (PSE) positions. The increase of \$5,814 is due to additional hours for PSE positions for park projects in 2011-12.

Operating expenses of \$236,426 include costs for utilities, maintenance, professional services for recreational classes, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$63,144 is primarily due to higher costs for utilities, insurance, and COWCAP charges.

Capital expenditures of \$40,000 include the purchase of a riding lawnmower to support operations not required in prior year.

Contingencies of \$227,516 are decreasing by \$123,275 to fund current year operations including capital expenditures.

Reimbursements of \$33,254 are for salaries and benefits for a Maintenance Worker II position shared with CSA 120 North Etiwanda Preserve and CSA 70 P-6 El Mirage Park and are increasing by \$15,508.

Operating transfers out of \$1,370,952 include a transfer of \$1,293,452 of Proposition 84 funds to Kessler Park capital improvement project and transfer of \$77,500 in district funds to Ayala Park capital improvement projects. The increase of \$807,952 is due primarily to capital improvement projects funded by Proposition 84 in 2011-12.

Departmental revenue of \$1,641,739 includes property taxes, Proposition 84 grant funds, interest earnings, residual transfers in from capital improvement projects, and other miscellaneous revenue and are increasing by \$815,724 primarily due to receipt of Proposition 84 funding expected in 2011-12.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Operations	2	0	2	2	0	0	2
Swim Program	0	5	5	5	0	0	5
Total	2	5	7	7	0	0	7

<u>Operations</u>	<u>Swim Program</u>
1 Maintenance Worker II	5 Public Service Employees
1 Maintenance Worker I	





YOUR COUNTY... YOUR FUTURE

# ROAD DISTRICTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

## ROAD DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b>Special Revenue Funds</b>					
CSA 18 Cedar Pines	436,645	281,391		155,254	0
CSA 59 Deer Lodge Park	47,111	39,265		7,846	0
CSA 68 Valley of the Moon	54,876	45,976		8,900	0
CSA 69 Lake Arrowhead	172,691	65,914		106,777	0
CSA 70 G Wrightwood	323,295	140,036		183,259	0
CSA 70 M Wonder Valley	159,526	73,657		85,869	1
CSA 70 PRD G-1 Wrightwood	99,400	99,398		2	0
CSA 70 R-2 Twin Peaks	111,100	71,216		39,884	0
CSA 70 R-3 Erwin Lake	118,816	72,956		45,860	0
CSA 70 R-4 Cedar Glen	9,011	2,472		6,539	0
CSA 70 R-5 Sugarloaf	689,026	229,759		459,267	0
CSA 70 R-7 Lake Arrowhead	9,658	6,040		3,618	0
CSA 70 R-8 Riverside Terrace Road	100,266	25,607		74,659	0
CSA 70 R-9 Rim Forest	13,352	9,188		4,164	0
CSA 70 R-12 Baldwin Lake	19,934	10,073		9,861	0
CSA 70 R-13 Lake Arrowhead North Shore	31,650	8,419		23,231	0
CSA 70 R-15 Landers	179,619	95,885		83,734	1
CSA 70 R-16 Running Springs	36,461	15,903		20,558	0
CSA 70 R-19 Copper Mountain	60,157	42,097		18,060	0
CSA 70 R-20 Flamingo Heights	11,864	11,445		419	0
CSA 70 R-21 Mountain View	11,611	2,562		9,049	0
CSA 70 R-22 Twin Peaks	31,585	19,031		12,554	0
CSA 70 R-23 Mile High Park	57,029	20,734		36,295	0
CSA 70 R-25 Lucerne Valley	7,506	1,229		6,277	0
CSA 70 R-26 Yucca Mesa	18,401	7,166		11,235	0
CSA 70 R-29 Yucca Mesa	10,933	6,443		4,490	0
CSA 70 R-30 Verdemont	4,396	2,324		2,072	0
CSA 70 R-31 Lytle Creek	7,396	2,913		4,483	0
CSA 70 R-33 Big Bear City	53,669	10,700		42,969	0
CSA 70 R-34 Big Bear Road	12,303	2,670		9,633	0
CSA 70 R-35 Cedar Glen	8,765	2,814		5,951	0
CSA 70 R-36 Pan Springs	38,129	8,864		29,265	0
CSA 70 R-39 Highland Estates - Phelan	125,431	67,052		58,379	0
CSA 70 R-40 Upper North Bay-Lake Arrowhead	49,664	17,565		32,099	0
CSA 70 R-41 Quail Summit	21,906	8,966		12,940	0
CSA 70 R-42 Windy Pass	61,519	39,278		22,241	0
CSA 70 R-44 Saw Pit Canyon	26,916	11,142		15,774	0
CSA 70 R-45 Erwin Lake	24,029	15,636		8,393	0
CSA 70 R-46 South Fairway Drive	21,229	16,850		4,379	0
CSA 79 R-1 Green Valley Lake	50,028	22,952		27,076	0
Total Special Revenue Funds	3,326,903	1,633,588		1,693,315	2



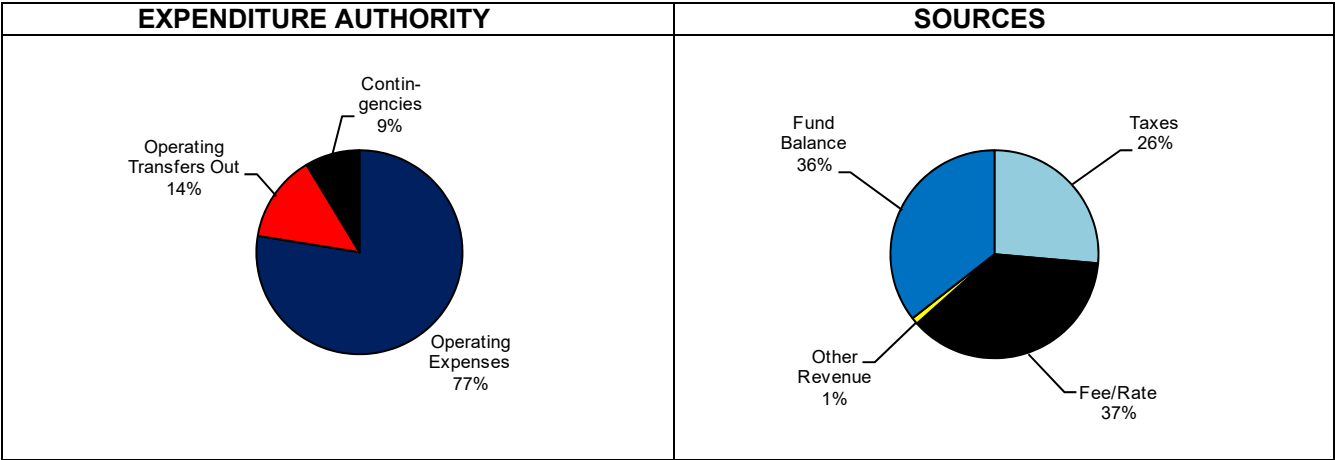
# CSA 18 Cedar Pines

## DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 18 was established by an act of the County of San Bernardino Board of Supervisors on July 17, 1967 to maintain paved and dirt roadways, one community center and one five-acre park. This District receives property tax revenue and a per parcel service charge. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$436,645
Total Sources	\$281,391
Fund Balance	\$155,254
Total Staff	0

## 2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 18 Cedar Pines

BUDGET UNIT: SFY 190  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	84,586	93,723	102,614	(75)	(75)	1,200	1,275
Operating Expenses	128,206	205,093	190,472	308,903	308,617	337,716	29,099
Capital Expenditures	0	0	134,186	0	0	0	0
Contingencies	0	0	0	0	143,199	37,729	(105,470)
Total Exp Authority	212,792	298,816	427,272	308,828	451,741	376,645	(75,096)
Reimbursements	(2,917)	(6,621)	(13,531)	0	0	0	0
Total Appropriation	209,875	292,195	413,741	308,828	451,741	376,645	(75,096)
Operating Transfers Out	118,566	125,000	125,000	200,000	200,000	60,000	(140,000)
Total Requirements	328,441	417,195	538,741	508,828	651,741	436,645	(215,096)
<b>Departmental Revenue</b>							
Taxes	126,613	126,256	116,040	111,788	111,790	115,252	3,462
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	17,424	0	0	0
Fee/Rate	206,180	180,535	179,576	170,121	170,122	161,639	(8,483)
Other Revenue	34,381	20,906	6,929	1,349	2,433	4,500	2,067
Total Revenue	367,174	327,697	302,545	300,682	284,345	281,391	(2,954)
Operating Transfers In	2,040	126,868	0	0	0	0	0
Total Sources	369,214	454,565	302,545	300,682	284,345	281,391	(2,954)
Fund Balance					367,396	155,254	(212,142)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,200 fund prior year workers' compensation payment due to Risk Management Joint Powers Authority (JPA) insurance fund.

Operating expenses of \$337,716 primarily represent costs for street maintenance, equipment repairs, insurance, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide including use of a District Coordinator. The increase of \$29,099 is due in part to additional road repairs required following 2010-11 storm damage.

Contingencies of \$37,729 are decreasing by \$105,470 due to additional road repairs and reduced departmental revenue and available fund balance.

Operating transfers out of \$60,000 to capital improvement project fund CKO-190 for paving project are decreasing by \$140,000 due to change in Capital Improvement Project funding requirements in 2011-12.

Departmental revenue of \$281,391 represents property taxes, interest, and service charges and is decreasing by \$2,954 based on projected revenue.





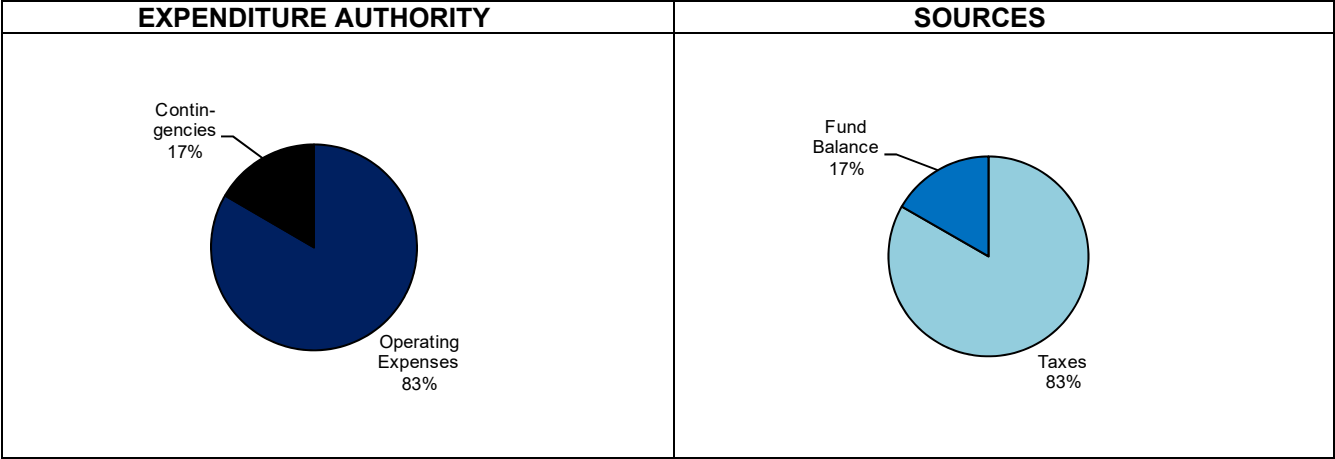
CSA 59 Deer Lodge Park

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 59 was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1966 to maintain paved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$47,111
Total Sources	\$39,265
Fund Balance	\$7,846
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 59 Deer Lodge Park

BUDGET UNIT: SKJ 395  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	24,558	30,853	103,951	32,803	32,804	39,289	6,485
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	8,070	7,822	(248)
Total Exp Authority	24,558	30,853	103,951	32,803	40,874	47,111	6,237
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	24,558	30,853	103,951	32,803	40,874	47,111	6,237
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	24,558	30,853	103,951	32,803	40,874	47,111	6,237
<b>Departmental Revenue</b>							
Taxes	37,537	54,988	24,441	38,245	38,245	39,165	920
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(264)	(531)	(512)	(445)	(445)	0	445
Other Revenue	2,168	1,867	903	(103)	99	100	1
Total Revenue	39,441	56,324	24,831	37,696	37,899	39,265	1,366
Operating Transfers In	2,290	0	0	0	0	0	0
Total Sources	41,731	56,324	24,831	37,696	37,899	39,265	1,366
Fund Balance					2,975	7,846	4,871
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$39,289 include road maintenance costs, auditing charges, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net increase of \$6,485 is primarily due to an increase in other professional services for tree trimming expenses.

Contingencies of \$7,822 are decreasing by \$248 to fund current year operations.

Departmental revenue of \$39,265 represents property taxes and interest earnings and is increasing by \$1,366 based on projected revenue.



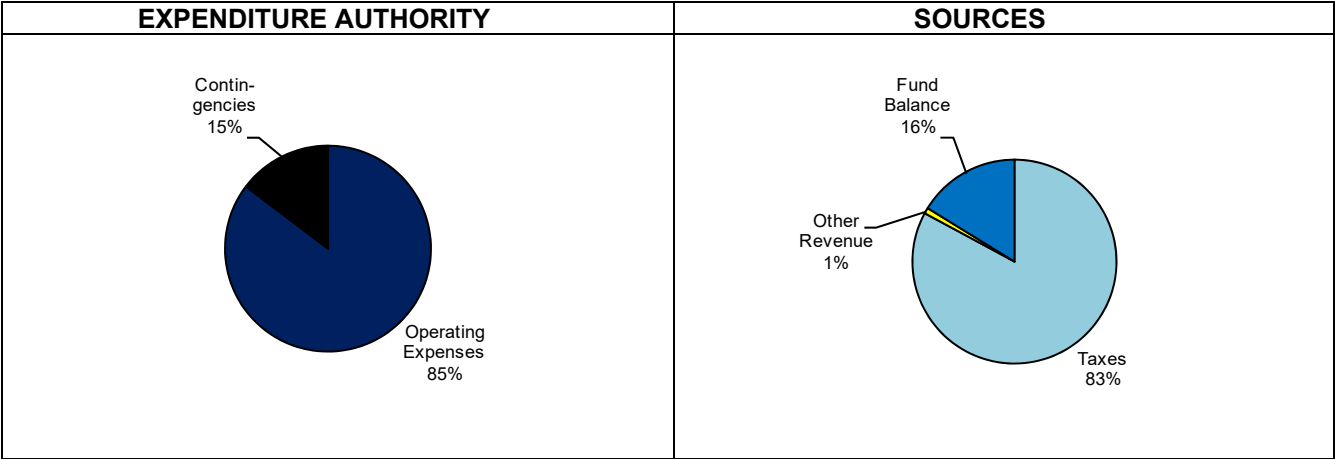
### CSA 68 Valley of the Moon

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 68 was established by an act of the County of San Bernardino Board of Supervisors on December 1, 1969 to maintain paved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$54,876
Total Sources	\$45,976
Fund Balance	\$8,900
Total Staff	0

#### 2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 68 Valley of the Moon

BUDGET UNIT: SKP 440  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	50,844	50,041	45,045	115,893	115,893	46,826	(69,067)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,075	8,050	5,975
Total Exp Authority	50,844	50,041	45,045	115,893	117,968	54,876	(63,092)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	50,844	50,041	45,045	115,893	117,968	54,876	(63,092)
Operating Transfers Out	0	15,925	0	0	0	0	0
Total Requirements	50,844	65,966	45,045	115,893	117,968	54,876	(63,092)
<b>Departmental Revenue</b>							
Taxes	50,112	73,306	28,523	43,885	43,886	45,476	1,590
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	7,080	0	0	0
Fee/Rate	(359)	(662)	(599)	(510)	(510)	0	510
Other Revenue	4,061	2,953	1,021	300	449	500	51
Total Revenue	53,814	75,597	28,945	50,754	43,825	45,976	2,151
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	53,814	75,597	28,945	50,754	43,825	45,976	2,151
Fund Balance					74,143	8,900	(65,243)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$46,826 represent road maintenance costs, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$69,067 is primarily due to higher than normal maintenance requirements and culvert replacements in 2010-11.

Contingencies of \$8,050 are increasing by \$5,975 to fund future year operations.

Departmental revenue of \$45,976 represents property taxes and interest earnings and is increasing by \$2,151 based on projected revenue.



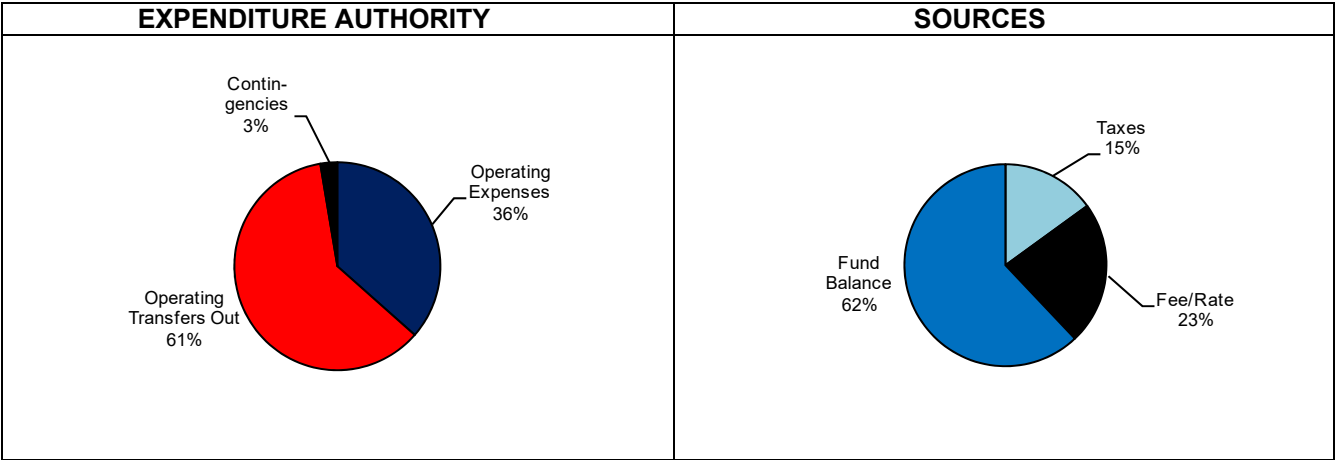
CSA 69 Lake Arrowhead

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 69 was established by an act of the County of San Bernardino Board of Supervisors on December 22, 1969 to maintain paved roads. This Road District receives property tax revenue and a per parcel service charge for the maintenance of roads and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$172,691
Total Sources	\$65,914
Fund Balance	\$106,777
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 69 Lake Arrowhead

BUDGET UNIT: SKS 445  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	88,757	70,235	83,880	57,286	57,286	63,135	5,849
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	97,194	4,556	(92,638)
Total Exp Authority	88,757	70,235	83,880	57,286	154,480	67,691	(86,789)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	88,757	70,235	83,880	57,286	154,480	67,691	(86,789)
Operating Transfers Out	0	0	0	9,000	19,000	105,000	86,000
Total Requirements	88,757	70,235	83,880	66,286	173,480	172,691	(789)
<b><u>Departmental Revenue</u></b>							
Taxes	39,075	18,574	23,616	26,548	26,548	25,815	(733)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	17,724	0	0	0	0	0	0
Fee/Rate	26,254	40,363	39,249	39,854	39,855	39,499	(356)
Other Revenue	14,790	5,853	1,675	847	1,066	600	(466)
Total Revenue	97,843	64,790	64,541	67,249	67,469	65,914	(1,555)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	97,843	64,790	64,541	67,249	67,469	65,914	(1,555)
				Fund Balance	106,011	106,777	766
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$63,135 include road maintenance costs, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$5,849 is primarily due to higher anticipated road maintenance costs in 2011-12.

Contingencies of \$4,556 are decreasing by \$92,638 to fund current year operations and a paving project.

Operating transfers out of \$105,000 represent a transfer to capital improvement project fund CFB-445 for a paving project. The increase of \$86,000 is due to adjustments in CIP funding requirements in 2011-12.

Departmental revenue of \$65,914 represents property taxes, service charges and interest and is decreasing by \$1,555 based on projected revenue.



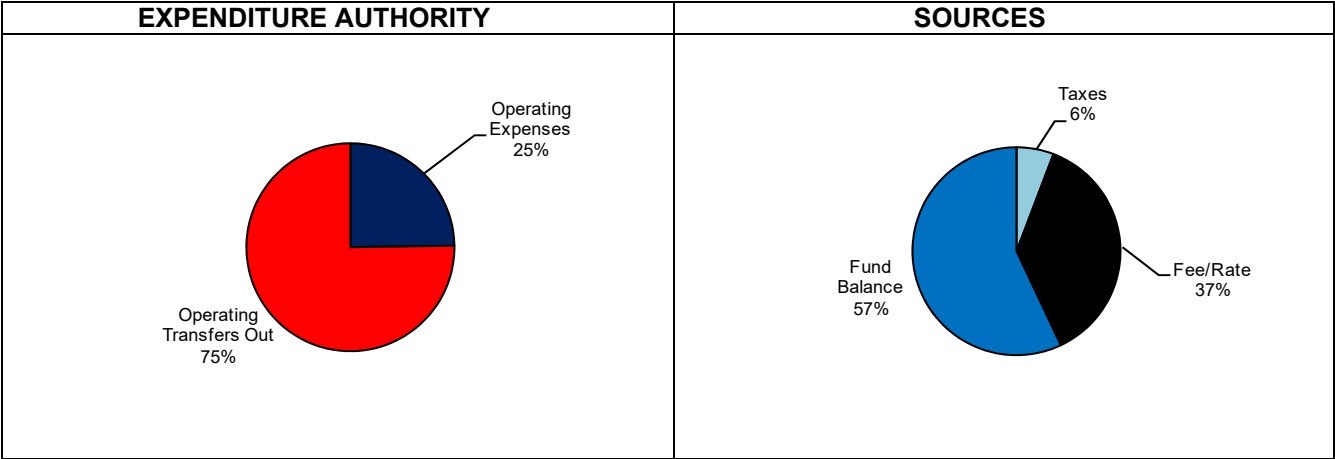
### CSA 70 G Wrightwood

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone G was established by an act of the County of San Bernardino Board of Supervisors on November 29, 1971 to maintain paved and unpaved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. On June 3, 2003 voters approved an annual per parcel special tax. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$323,295
Total Sources	\$140,036
Fund Balance	\$183,259
Total Staff	0

#### 2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 G Wrightwood

BUDGET UNIT: SLG 155  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,052	34,803	47,325	94,597	94,598	80,058	(14,540)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	184,391	0	(184,391)
Total Exp Authority	39,052	34,803	47,325	94,597	278,989	80,058	(198,931)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,052	34,803	47,325	94,597	278,989	80,058	(198,931)
Operating Transfers Out	99,400	99,400	99,196	174,400	174,400	243,237	68,837
Total Requirements	138,452	134,203	146,522	268,997	453,389	323,295	(130,094)
<b><u>Departmental Revenue</u></b>							
Taxes	21,114	14,788	19,465	16,982	16,982	18,633	1,651
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	133,212	128,459	122,464	117,423	117,423	119,603	2,180
Other Revenue	12,544	11,918	4,655	2,092	2,692	1,800	(892)
Total Revenue	166,870	155,165	146,585	136,496	137,097	140,036	2,939
Operating Transfers In	8,043	26,248	0	0	0	0	0
Total Sources	174,913	181,413	146,585	136,496	137,097	140,036	2,939
				Fund Balance	316,292	183,259	(133,033)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$80,058 include road maintenance, administrative support, and miscellaneous costs. The decrease of \$14,540 is primarily due to reduced road maintenance costs in comparison to above average maintenance after the 2010-11 storms.

Contingencies are decreasing by \$184,391 primarily due to the funding of a road improvement project as reflected in operating transfers out.

Operating transfers out of \$243,237 are increasing by \$68,837 due to a programmed road improvement project in fund CPQ-155.

Departmental revenue of \$140,036 represents property taxes, interest, and special tax revenue and is increasing by \$2,939 to reflect projected revenue.





## CSA 70 M Wonder Valley

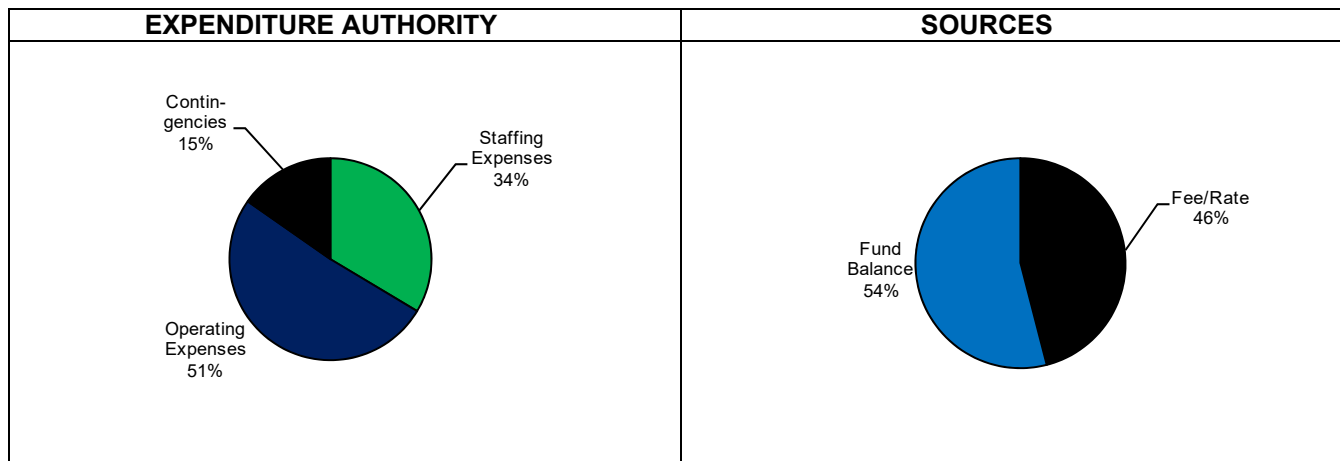
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone M was established by an act of the County of San Bernardino Board of Supervisors (Board) on August 14, 1972 to provide road maintenance for the community of Wonder Valley. This Road District is located 10 miles east of Twenty-Nine Palms and receives a per parcel service charge to fund its maintenance service. This District has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

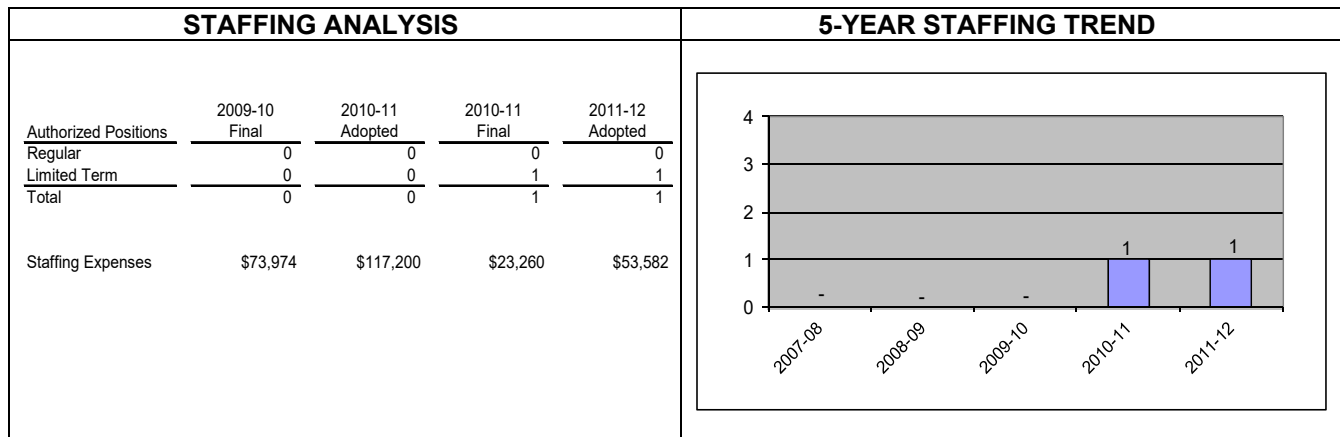
#### Budget at a Glance

Total Expenditure Authority	\$159,526
Total Sources	\$73,657
Fund Balance	\$85,869
Total Staff	1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 M Wonder Valley

BUDGET UNIT: SLP 180  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	54,005	73,220	73,974	23,148	23,260	53,582	30,322
Operating Expenses	60,472	69,490	63,067	71,075	71,075	81,564	10,489
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	85,911	24,380	(61,531)
Total Exp Authority	114,477	142,710	137,041	94,223	180,246	159,526	(20,720)
Reimbursements	(36,463)	(104,946)	(42,016)	0	0	0	0
Total Appropriation	78,014	37,764	95,025	94,223	180,246	159,526	(20,720)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	78,014	37,764	95,025	94,223	180,246	159,526	(20,720)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	75,692	61,734	71,069	72,257	72,256	73,057	801
Other Revenue	3,877	31,221	1,591	881	805	600	(205)
Total Revenue	79,569	92,955	72,660	73,138	73,061	73,657	596
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	79,569	92,955	72,660	73,138	73,061	73,657	596
Fund Balance					107,185	85,869	(21,316)
Budgeted Staffing					1	1	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$53,582 fund 1 public service employee and are increasing by \$30,322 due to an increase in hours for winter 2011 storm damage repairs.

Operating expenses of \$81,564 represent road maintenance, other costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$10,489 is due to reimbursements to CSA 70 Countywide for shared positions.

Contingencies of \$24,380 are decreasing by \$61,531 to fund current year operations and due to less available fund balance.

Departmental revenue of \$73,657 represents service charges and interest revenue and is increasing by \$596 based on projected revenue.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

**Operations**

1 Public Service Employee Equipment Operator



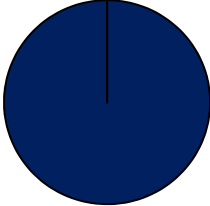
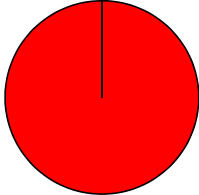
### CSA 70 PRD G-1 Wrightwood

#### DESCRIPTION OF MAJOR SERVICES

Permanent Road Division (PRD) G-1 was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 13, 2005 to provide funding for a road improvement project in County Service Area 70, Improvement Zone G (Wrightwood). On April 18, 2006, the Board approved a \$725,000 revolving loan agreement with a ten year term with Desert Community Bank. This budget unit is set up for the sole purpose of debt service for the above mentioned loan.

Budget at a Glance	
Total Expenditure Authority	\$99,400
Total Sources	\$99,398
Fund Balance	\$2
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES
<div><p>Operating Expenses 100%</p></div>	<div><p>Operating Transfers In 100%</p></div>

ROAD

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 PRD G-1 Wrightwood

BUDGET UNIT: SLK 155  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	99,400	99,400	99,400	99,400	99,400	99,400	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	14	0	(14)
Total Exp Authority	99,400	99,400	99,400	99,400	99,414	99,400	(14)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	99,400	99,400	99,400	99,400	99,414	99,400	(14)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	99,400	99,400	99,400	99,400	99,414	99,400	(14)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	640	(1,634)	80	31	40	0	(40)
Total Revenue	640	(1,634)	80	31	40	0	(40)
Operating Transfers In	99,400	99,400	99,196	99,361	99,360	99,398	38
Total Sources	100,040	97,766	99,276	99,392	99,400	99,398	(2)
				Fund Balance	14	2	(12)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$99,400 represents debt service payments for the approved road project.

Operating transfers in of \$99,398 is increasing by \$38 and represents a transfer in from CSA 70 G Wrightwood to fund debt service payments.



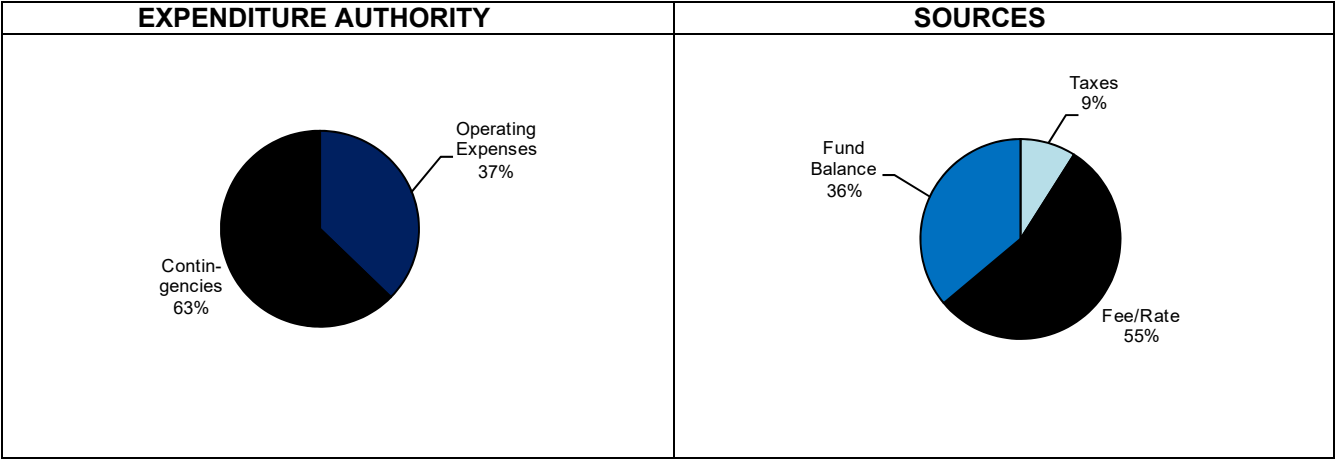
CSA 70 R-2 Twin Peaks

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-2 was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain paved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. In 2007-08 registered voters approved a new per parcel special tax to fund road improvements and increased operating expenses. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$111,100
Total Sources	\$71,216
Fund Balance	\$39,884
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-2 Twin Peaks

BUDGET UNIT: SMA 225  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	(292)	17,568	31,040	91,196	91,197	41,340	(49,857)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	40,019	69,760	29,741
Total Exp Authority	(292)	17,568	31,040	91,196	131,216	111,100	(20,116)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	(292)	17,568	31,040	91,196	131,216	111,100	(20,116)
Operating Transfers Out	0	0	110,000	0	0	0	0
Total Requirements	(292)	17,568	141,040	91,196	131,216	111,100	(20,116)
<b>Departmental Revenue</b>							
Taxes	9,952	29,679	9,956	9,902	9,902	9,929	27
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(70)	39,765	61,734	60,263	60,262	60,687	425
Other Revenue	497	1,009	839	2,260	2,285	600	(1,685)
Total Revenue	10,379	70,453	72,529	72,425	72,449	71,216	(1,233)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	10,379	70,453	72,529	72,425	72,449	71,216	(1,233)
Fund Balance					58,767	39,884	(18,883)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$41,340 include road maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$49,857 is primarily due to a reduction in other charges as a result of repayment of a CSA revolving fund loan in 2010-11.

Contingencies of \$69,760 are increasing by \$29,741 primarily due to a decrease in operating expenses.

Departmental revenue of \$71,216 represents property taxes, special taxes and interest and is decreasing by \$1,233 based on projected revenue.



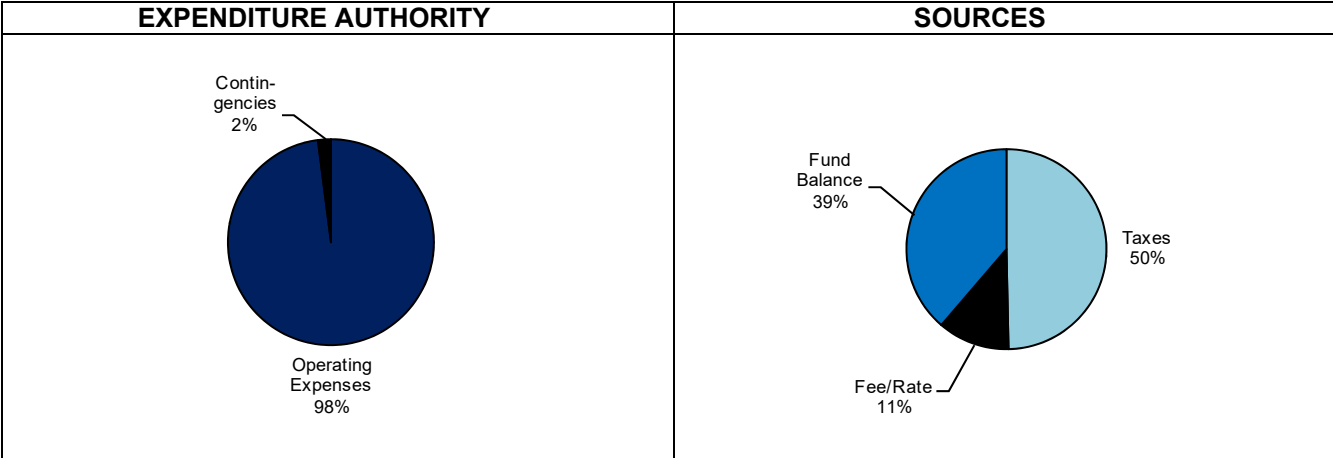
CSA 70 R-3 Erwin Lake

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-3 was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain paved roads. This Road District receives property tax revenue and a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$118,816
Total Sources	\$72,956
Fund Balance	\$45,860
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-3 Erwin Lake

BUDGET UNIT: SMD 230  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	25,084	68,195	168,259	80,390	80,390	116,420	36,030
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	46,299	2,396	(43,903)
Total Exp Authority	25,084	68,195	168,259	80,390	126,689	118,816	(7,873)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	25,084	68,195	168,259	80,390	126,689	118,816	(7,873)
Operating Transfers Out	5,000	105,000	0	0	0	0	0
Total Requirements	30,084	173,195	168,259	80,390	126,689	118,816	(7,873)
<b><u>Departmental Revenue</u></b>							
Taxes	76,678	65,100	60,013	56,779	56,780	58,884	2,104
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(451)	13,012	12,769	12,952	12,949	13,772	823
Other Revenue	5,544	6,759	1,760	249	559	300	(259)
Total Revenue	81,771	84,871	74,541	69,979	70,288	72,956	2,668
Operating Transfers In	0	1,613	0	0	0	0	0
Total Sources	81,771	86,484	74,541	69,979	70,288	72,956	2,668
Fund Balance					56,401	45,860	(10,541)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$116,420 include road maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$36,030 is primarily due to additional required road maintenance work as a result of the Winter 2010 storms.

Contingencies of \$2,396 are decreasing by \$43,903 due to additional required road maintenance work as a result of the Winter 2011 storms.

Departmental revenue of \$72,956 represents property taxes, service charges and interest and increasing by \$2,668 based on projected revenue.





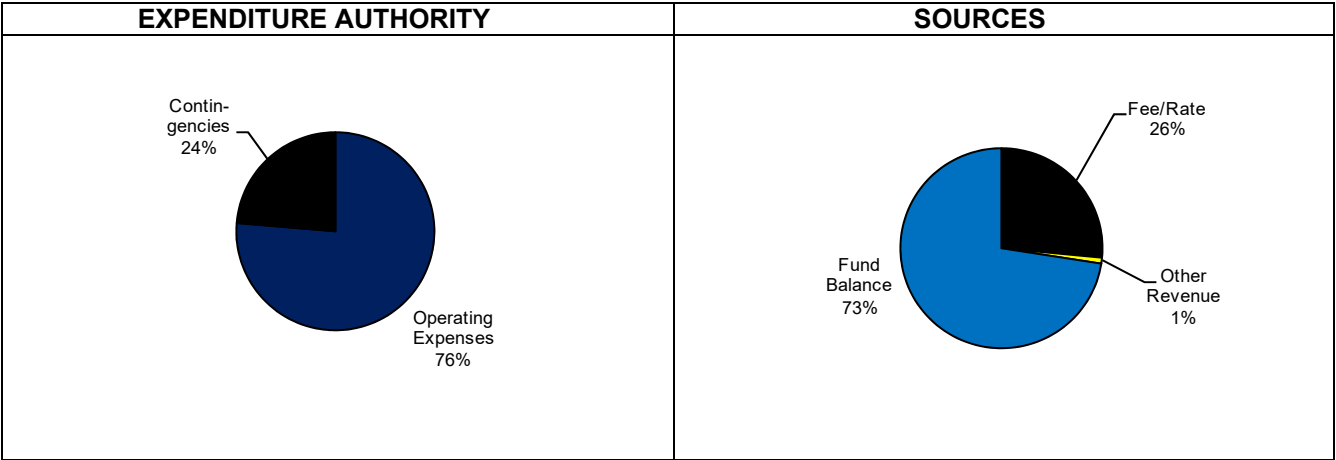
CSA 70 R-4 Cedar Glen

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-4 was established by an act of the County of San Bernardino Board of Supervisors on September 26, 1977 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$9,011
Total Sources	\$2,472
Fund Balance	\$6,539
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-4 Cedar Glen

BUDGET UNIT: SMG 235  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,017	2,743	2,778	4,281	4,282	6,880	2,598
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	6,571	2,131	(4,440)
Total Exp Authority	3,017	2,743	2,778	4,281	10,853	9,011	(1,842)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,017	2,743	2,778	4,281	10,853	9,011	(1,842)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,017	2,743	2,778	4,281	10,853	9,011	(1,842)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,903	2,048	2,356	234,937	2,386	2,387	1
Other Revenue	443	275	149	75	90	85	(5)
Total Revenue	3,346	2,323	2,504	235,012	2,476	2,472	(4)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	3,346	2,323	2,504	235,012	2,476	2,472	(4)
				Fund Balance	8,377	6,539	(1,838)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$6,880 include road maintenance, auditing charges, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,598 is primarily due to higher anticipated expenditures for road maintenance.

Contingencies of \$2,131 are decreasing by \$4,440 due to increased operating expenses and less available fund balance.

Departmental revenue of \$2,472 represents service charges and interest and is decreasing by \$4.



### CSA 70 R-5 Sugarloaf

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-5 was established by an act of the County of San Bernardino Board of Supervisors on March 5, 1980 to maintain paved and unpaved roads. This Road District receives a per parcel special tax to fund road maintenance and snow removal services. This District has a board appointed Municipal Advisory Council and utilizes the Sugarloaf Fire Station for meetings.

Budget at a Glance	
Total Expenditure Authority	\$689,026
Total Sources	\$229,759
Fund Balance	\$459,267
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES												
<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Operating Expenses</td><td>37%</td></tr><tr><td>Contingencies</td><td>63%</td></tr></table>	Category	Percentage	Operating Expenses	37%	Contingencies	63%	<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Fund Balance</td><td>67%</td></tr><tr><td>Fee/Rate</td><td>33%</td></tr></table>	Category	Percentage	Fund Balance	67%	Fee/Rate	33%
Category	Percentage												
Operating Expenses	37%												
Contingencies	63%												
Category	Percentage												
Fund Balance	67%												
Fee/Rate	33%												

ROAD



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-5 Sugarloaf

BUDGET UNIT: SMP 240  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	136,820	177,774	236,593	153,190	153,191	252,660	99,469
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	461,622	436,366	(25,256)
Total Exp Authority	136,820	177,774	236,593	153,190	614,813	689,026	74,213
Reimbursements	0	0	0	(10,000)	(10,000)	0	10,000
Total Appropriation	136,820	177,774	236,593	143,190	604,813	689,026	84,213
Operating Transfers Out	0	470,732	0	0	0	0	0
Total Requirements	136,820	648,506	236,593	143,190	604,813	689,026	84,213
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	206,668	213,777	222,432	227,227	222,394	225,984	3,590
Other Revenue	531,750	82,583	31,390	93,643	94,853	3,775	(91,078)
Total Revenue	738,418	296,360	253,822	320,870	317,247	229,759	(87,488)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	738,418	296,360	253,822	320,870	317,247	229,759	(87,488)
Fund Balance					287,566	459,267	171,701
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$252,660 include road maintenance, other professional services, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$99,469 is primarily due to higher anticipated expenditures for road maintenance due to winter 2010 storms.

Contingencies of \$436,366 are decreasing by \$25,256 to fund anticipated street maintenance expenses in 2011-12.

Departmental revenue of \$229,759 represents special taxes and interest and is decreasing by \$87,488 primarily due to no residual transfers in from capital improvement projects in 2011-12.



CSA 70 R-7 Lake Arrowhead

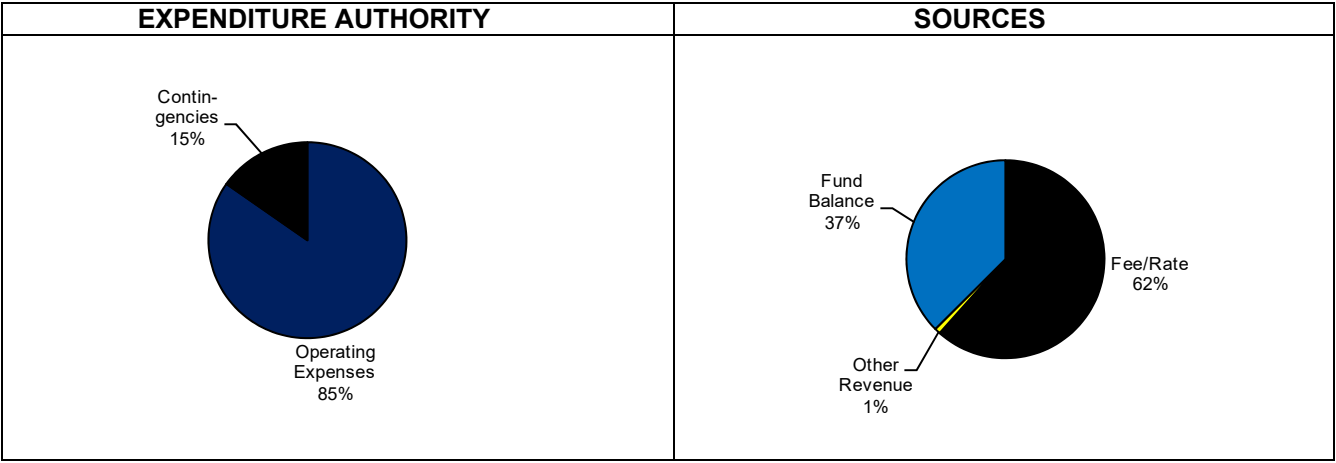
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-7 was established by an act of the County of San Bernardino Board of Supervisors on December 15, 1980 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$9,658
Total Sources	\$6,040
Fund Balance	\$3,618
Total Staff	0

2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-7 Lake Arrowhead

BUDGET UNIT: SMS 465  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,232	3,222	2,933	11,643	11,643	8,176	(3,467)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	3,645	1,482	(2,163)
Total Exp Authority	7,232	3,222	2,933	11,643	15,288	9,658	(5,630)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,232	3,222	2,933	11,643	15,288	9,658	(5,630)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,232	3,222	2,933	11,643	15,288	9,658	(5,630)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,141	0	0	0	0	0	0
Fee/Rate	2,958	6,300	6,300	6,300	6,300	5,950	(350)
Other Revenue	328	937	120	55	71	90	19
Total Revenue	6,427	7,237	6,420	6,355	6,371	6,040	(331)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	6,427	7,237	6,420	6,355	6,371	6,040	(331)
Fund Balance					8,917	3,618	(5,299)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$8,176 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$3,467 is primarily due to lower debt payment for CSA revolving fund loan, for which final payment is budgeted in 2011-12.

Contingencies of \$1,482 are decreasing by \$2,163 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$6,040 includes annual service charges and interest, and is decreasing by \$331 due to higher anticipated delinquencies based on projected revenue.



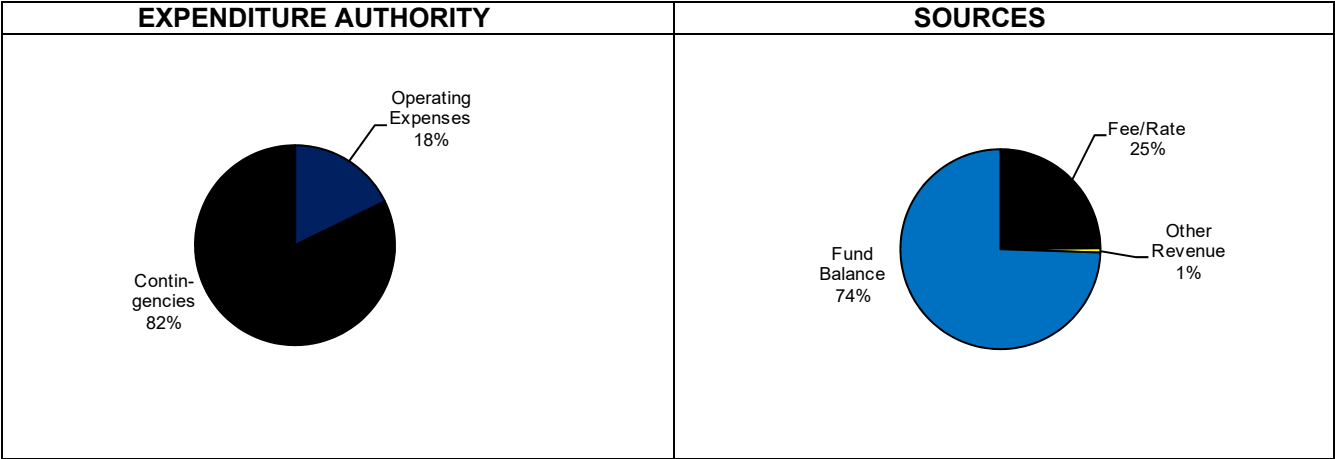
CSA 70 R-8 Riverside Terrace

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-8 located in the Chino area was established by an act of the County of San Bernardino Board of Supervisors on March 16, 1982 to maintain a paved road. This Road District receives a per parcel service charge to fund road maintenance. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$100,266
Total Sources	\$25,607
Fund Balance	\$74,659
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-8 Riverside Terrace

BUDGET UNIT: SMY 255  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	5,666	5,769	7,501	6,006	6,006	17,804	11,798
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	75,090	82,462	7,372
Total Exp Authority	5,666	5,769	7,501	6,006	81,096	100,266	19,170
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	5,666	5,769	7,501	6,006	81,096	100,266	19,170
Operating Transfers Out	220,000	0	65,000	0	0	0	0
Total Requirements	225,666	5,769	72,501	6,006	81,096	100,266	19,170
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	189	0	0	0
Fee/Rate	24,023	24,365	23,736	24,404	24,592	24,907	315
Other Revenue	6,608	3,870	33,220	1,046	1,198	700	(498)
Total Revenue	30,631	28,235	56,956	25,638	25,790	25,607	(183)
Operating Transfers In	64,230	(59,474)	0	0	0	0	0
Total Sources	94,861	(31,239)	56,956	25,638	25,790	25,607	(183)
				Fund Balance	55,306	74,659	19,353
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$17,804 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$11,798 is primarily due to increased road maintenance costs due to the winter 2010 storms.

Contingencies of \$82,462 are increasing by \$7,372 to support future year operations.

Departmental revenue of \$25,607 represents service charges and interest and is decreasing by \$183 based on projected revenue.





CSA 70 R-9 Rim Forest

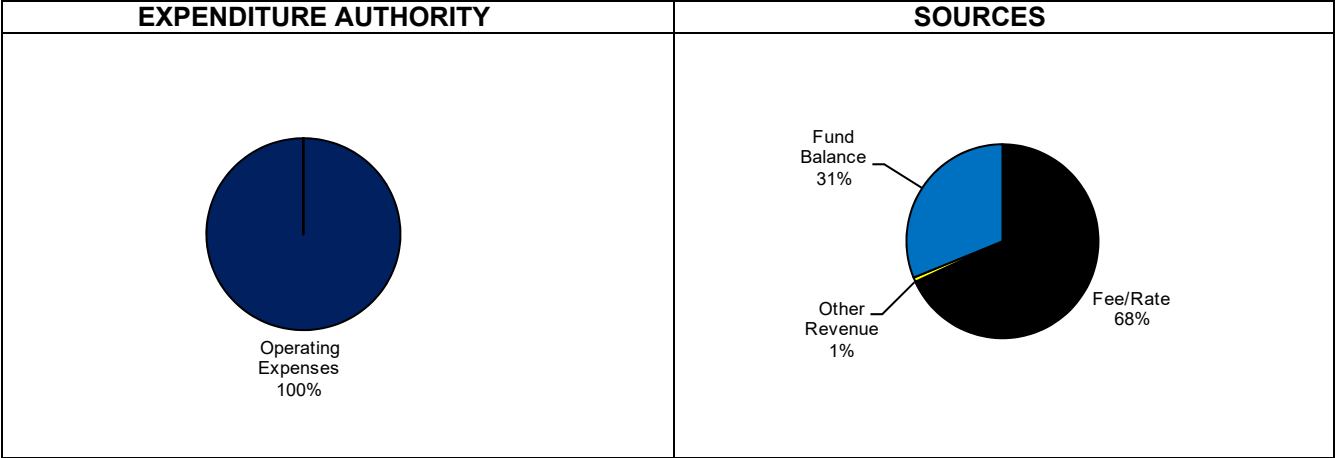
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-9 was established by an act of the County of San Bernardino Board of Supervisors on May 9, 1983 to maintain a paved road. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$13,352
Total Sources	\$9,188
Fund Balance	\$4,164
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-9 Rim Forest

BUDGET UNIT: SNG 260  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	11,551	17,596	12,460	14,953	14,954	13,352	(1,602)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	4,204	0	(4,204)
Total Exp Authority	11,551	17,596	12,460	14,953	19,158	13,352	(5,806)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	11,551	17,596	12,460	14,953	19,158	13,352	(5,806)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	11,551	17,596	12,460	14,953	19,158	13,352	(5,806)
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	9,112	9,883	10,519	8,940	8,940	9,088	148
Other Revenue	1,050	551	130	80	102	100	(2)
Total Revenue	10,162	10,434	10,649	9,020	9,042	9,188	146
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	10,162	10,434	10,649	9,020	9,042	9,188	146
Fund Balance					10,116	4,164	(5,952)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$13,352 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net decrease of \$1,602 is primarily due to lower anticipated road maintenance expenditures.

Contingencies are decreasing by \$4,204 due to available fund balance.

Departmental revenue of \$9,188 represents annual service charges and interest and is increasing by \$146.



## CSA 70 R-11 Running Springs

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-11 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain .75 miles of paved road. This Road District received a per parcel service charge to fund road maintenance and snow removal services. A mailed ballot election was held to increase the service charge to cover expenses in August 2010, was unsuccessful, and the zone was dissolved in 2010-11.



## CSA 70 R-12 Baldwin Lake

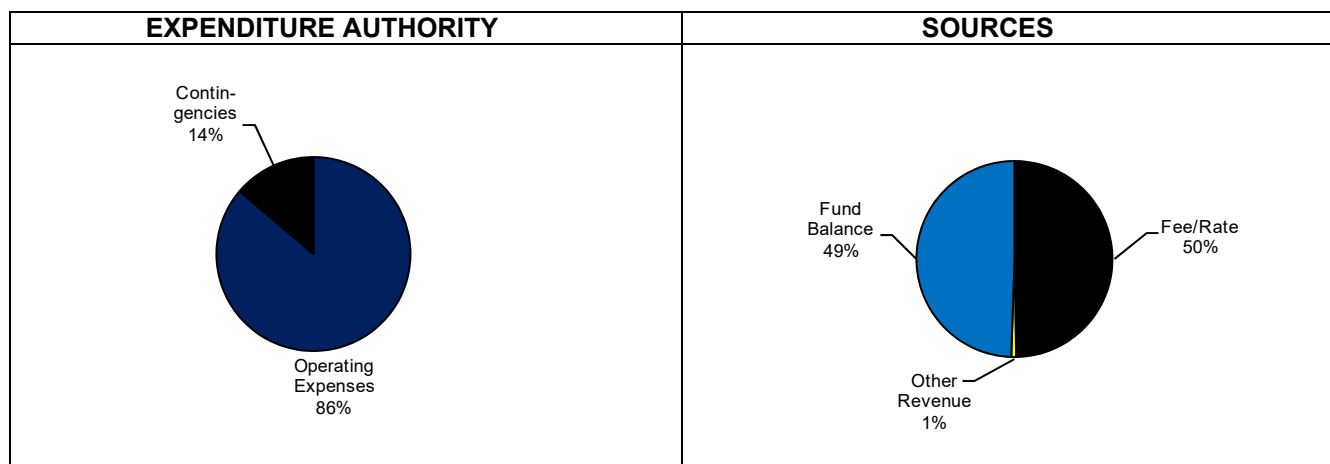
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-12 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain unpaved road. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$19,934
Total Sources	\$10,073
Fund Balance	\$9,861
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2012-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-12 Baldwin Lake

BUDGET UNIT: SOA 270  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,826	5,242	6,280	7,951	7,952	17,186	9,234
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,881	2,748	(7,133)
Total Exp Authority	1,826	5,242	6,280	7,951	17,833	19,934	2,101
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,826	5,242	6,280	7,951	17,833	19,934	2,101
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	1,826	5,242	6,280	7,951	17,833	19,934	2,101
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	606	0	0	0
Fee/Rate	2,006	9,129	9,507	9,406	10,013	9,913	(100)
Other Revenue	2	29	67	98	97	160	63
Total Revenue	2,008	9,158	9,573	10,109	10,110	10,073	(37)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,008	9,158	9,573	10,109	10,110	10,073	(37)
				Fund Balance	7,723	9,861	2,138
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$17,186 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$9,234 is primarily due to additional road maintenance budget for 2010 winter storm repairs and for unforeseen emergencies during the year.

Contingencies of \$2,748 are decreasing by \$7,133 to fund current year operations.

Departmental revenue of \$10,073 represents service charges and interest and is decreasing by \$37 based on projected revenue.



## CSA 70 R-13 Lake Arrowhead North Shore

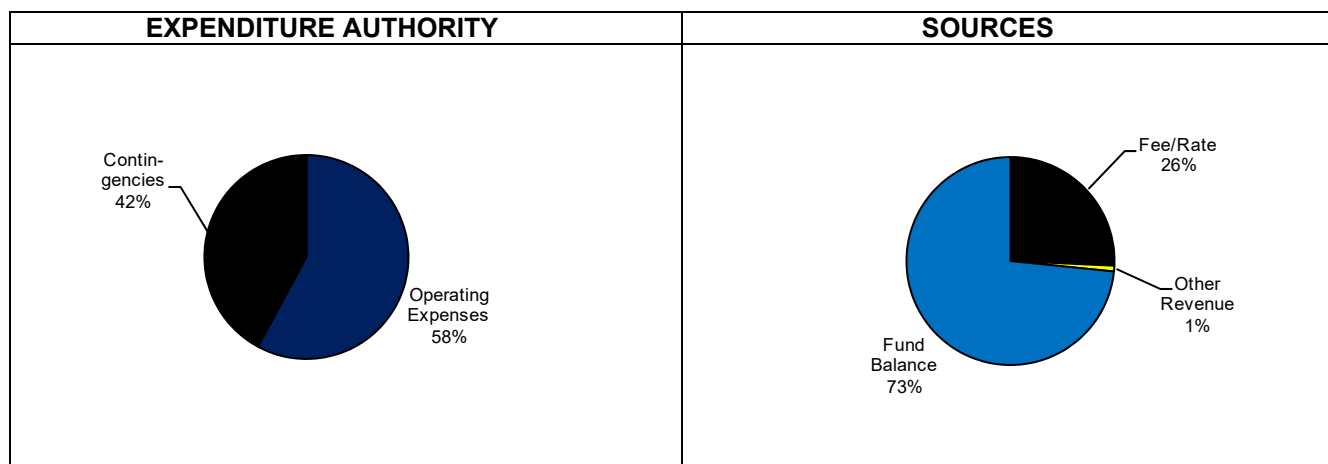
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-13 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$31,650
Total Sources	\$8,419
Fund Balance	\$23,231
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-13 Lake Arrowhead North Shore

BUDGET UNIT: SOE 275  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,079	6,497	12,105	17,562	17,563	18,324	761
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	23,309	13,326	(9,983)
Total Exp Authority	7,079	6,497	12,105	17,562	40,872	31,650	(9,222)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,079	6,497	12,105	17,562	40,872	31,650	(9,222)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,079	6,497	12,105	17,562	40,872	31,650	(9,222)
<b>Departmental Revenue</b>							
Taxes	0	0	0	64	65	0	(65)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	8,923	8,875	7,903	8,600	8,600	8,139	(461)
Other Revenue	1,506	1,146	521	242	250	280	30
Total Revenue	10,429	10,021	8,425	8,906	8,915	8,419	(496)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	10,429	10,021	8,425	8,906	8,915	8,419	(496)
Fund Balance					31,957	23,231	(8,726)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$18,324 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$761 is primarily due to higher anticipated road maintenance expenditures.

Contingencies of \$13,326 are decreasing by \$9,983 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$8,419 represents service charges and interest and is decreasing by \$496 based on projected revenue.



## CSA 70 R-15 Landers

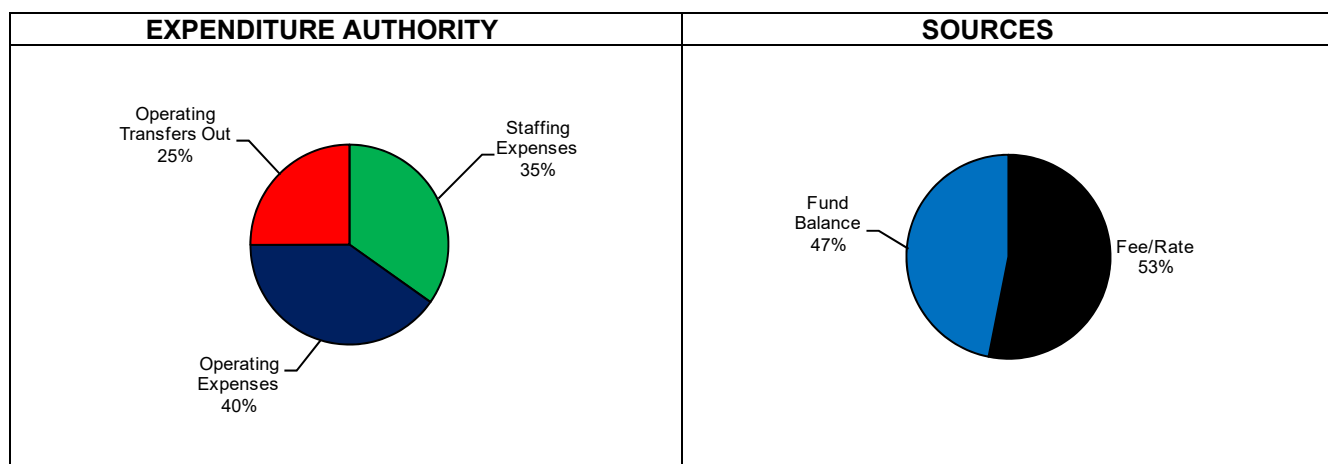
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-15 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain unpaved roads in the community of Landers. This Road District receives a per parcel service charge to fund road grading and road maintenance services. CSA 70 R-15 and CSA 70 M shares the cost of one full-time Equipment Operator I. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

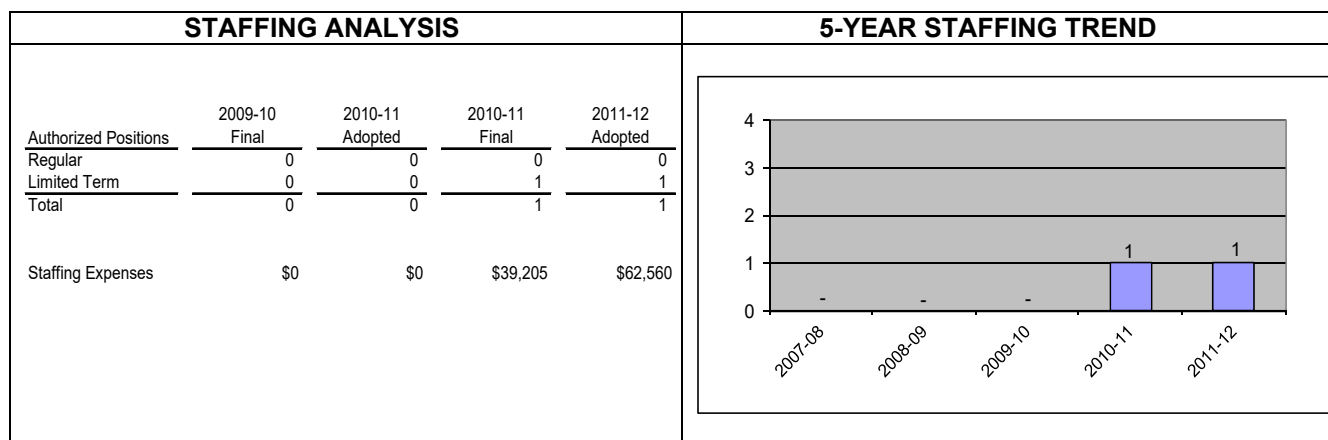
#### Budget at a Glance

Total Expenditure Authority	\$179,619
Total Sources	\$95,885
Fund Balance	\$83,734
Total Staff	1

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 70 R-15 Landers

BUDGET UNIT: SOG 280  
FUNCTION: Operating  
ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	39,017	39,205	62,560	23,355
Operating Expenses	75,409	144,659	86,480	60,971	60,971	72,059	11,088
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	84,123	0	(84,123)
Total Exp Authority	75,409	144,659	86,480	99,987	184,299	134,619	(49,680)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	75,409	144,659	86,480	99,987	184,299	134,619	(49,680)
Operating Transfers Out	0	0	0	30,000	30,000	45,000	15,000
Total Requirements	75,409	144,659	86,480	129,987	214,299	179,619	(34,680)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	74,074	63,161	69,107	71,585	71,585	94,905	23,320
Other Revenue	10,421	17,724	2,321	955	1,242	980	(262)
Total Revenue	84,495	80,885	71,428	72,540	72,827	95,885	23,058
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	84,495	80,885	71,428	72,540	72,827	95,885	23,058
				Fund Balance	141,472	83,734	(57,738)
				Budgeted Staffing	1	1	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$62,560 fund 1 Public Service Employee Equipment Operator and is increasing by \$23,355 due to anticipated increase in number of work hours for road grading projects.

Operating expenses of \$72,059 include road and equipment maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$11,088 is primarily due to higher anticipated road repair and maintenance expenditures.

Contingencies are decreasing by \$84,123 to fund current operations and due to available fund balance.

Operating transfers out of \$45,000 are increasing by \$15,000 to fund capital improvement project fund CAI-280.

Departmental revenue of \$95,885 primarily represents service charges and interest and is increasing by \$23,058 due to new anticipated revenue for capital improvement type projects provided to other departments.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

## Operations

1 Public Service Employee Equipment Operator



## CSA 70 R-16 Running Springs

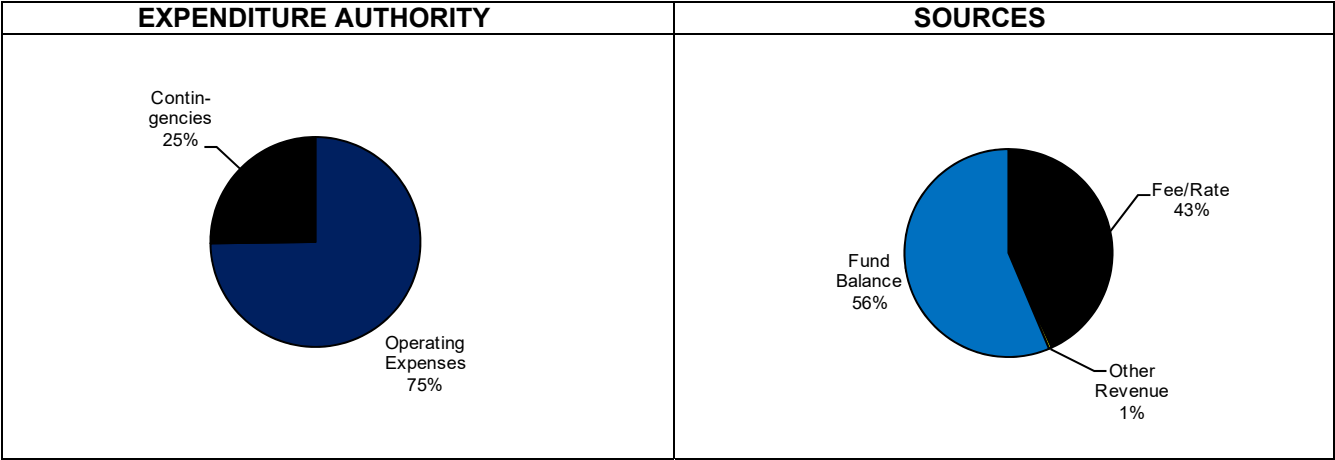
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-16 was established by an act of the County of San Bernardino Board of Supervisors on May 14, 1984 to maintain paved roads in the community of Running Springs. This Road District receives a per parcel special tax to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$36,461
Total Sources	\$15,903
Fund Balance	\$20,558
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-16 Running Springs

BUDGET UNIT: SOJ 285  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	11,991	12,869	17,783	15,718	15,718	27,270	11,552
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	20,629	9,191	(11,438)
Total Exp Authority	11,991	12,869	17,783	15,718	36,347	36,461	114
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	11,991	12,869	17,783	15,718	36,347	36,461	114
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	11,991	12,869	17,783	15,718	36,347	36,461	114
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	17,363	16,076	16,730	15,453	15,455	15,753	298
Other Revenue	(7,274)	5,107	286	133	156	150	(6)
Total Revenue	10,089	21,183	17,016	15,586	15,611	15,903	292
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	10,089	21,183	17,016	15,586	15,611	15,903	292
				Fund Balance	20,736	20,558	(178)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$27,270 include road maintenance, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$11,552 increase is primarily due to higher anticipated road maintenance expenditures due to winter 2010 storms.

Contingencies of \$9,191 are decreasing by \$11,438 to fund current year operations.

Departmental revenue of \$15,903 represents service charges and interest and is increasing by \$292 due to anticipated increase in delinquencies.



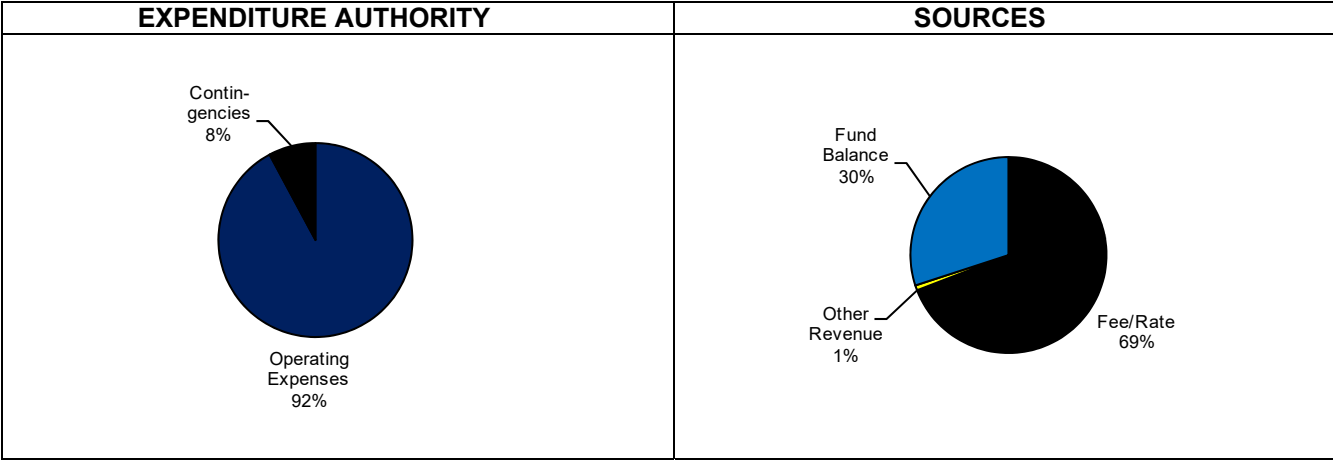
CSA 70 R-19 Copper Mountain

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-19 in the vicinity of 29 Palms was established by an act of the County of San Bernardino Board of Supervisors on May 19, 1986 to maintain unpaved road. This Road District receives a per parcel service charge to fund road maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$60,157
Total Sources	\$42,097
Fund Balance	\$18,060
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-19 Copper Mountain

BUDGET UNIT: SNA 470  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,036	45,383	50,041	55,772	55,773	55,452	(321)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	20,662	4,705	(15,957)
Total Exp Authority	39,036	45,383	50,041	55,772	76,435	60,157	(16,278)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,036	45,383	50,041	55,772	76,435	60,157	(16,278)
Operating Transfers Out	0	0	0	60,000	60,000	0	(60,000)
Total Requirements	39,036	45,383	50,041	115,772	136,435	60,157	(76,278)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	704	0	2,265	0	(2,265)
Fee/Rate	46,226	40,639	42,357	41,773	41,774	41,597	(177)
Other Revenue	4,522	3,257	1,351	65	297	500	203
Total Revenue	50,748	43,896	44,412	41,838	44,336	42,097	(2,239)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	50,748	43,896	44,412	41,838	44,336	42,097	(2,239)
Fund Balance					92,099	18,060	(74,039)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$55,452 include road and equipment maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$321 is primarily due to lower anticipated road repair and maintenance expenditures.

Contingencies of \$4,705 are decreasing by \$15,957 due to reduced departmental revenue and available fund balance.

Operating transfers out are decreasing by \$60,000 due to no capital improvement projects funded in 2011-12.

Departmental revenue of \$42,097 primarily represents service charges and interest and is decreasing by \$2,239 based on projected revenue.



CSA 70 R-20 Flamingo Heights

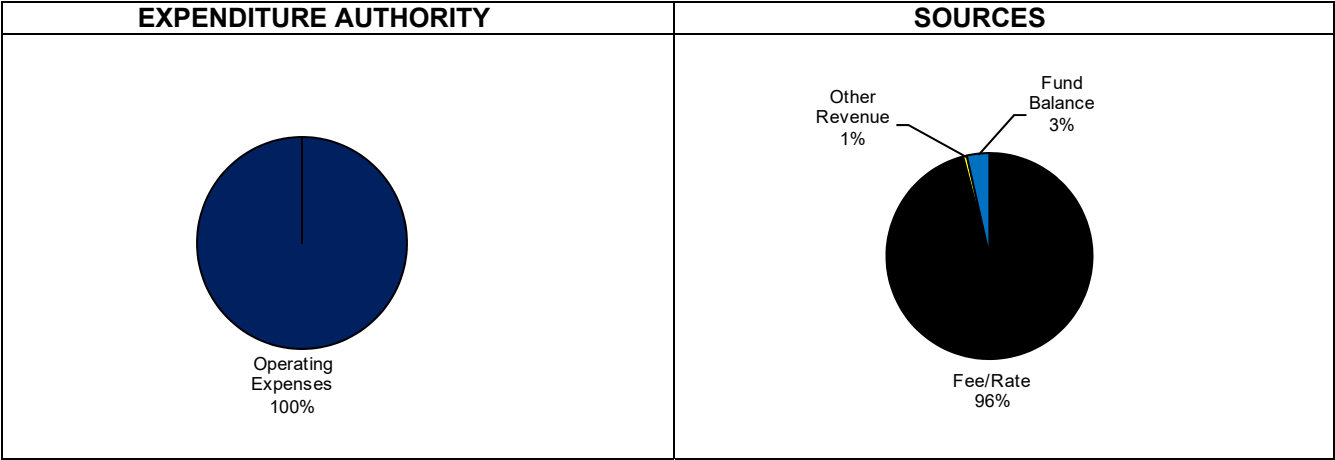
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-20 was established by an act of the County of San Bernardino Board of Supervisors on April 7, 1986 to maintain 30 miles of unpaved roads. This Road District receives a \$15 service charge on each of 761 parcels of land to fund road maintenance services. This District has a board appointed Municipal Advisory Council and utilizes the Flamingo Heights Community Center for meetings.

Budget at a Glance

Total Expenditure Authority	\$11,864
Total Sources	\$11,445
Fund Balance	\$419
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-20 Flamingo Heights

BUDGET UNIT: SNS 410  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	13,904	10,373	13,878	16,807	16,807	11,864	(4,943)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	442	0	(442)
Total Exp Authority	13,904	10,373	13,878	16,807	17,249	11,864	(5,385)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	13,904	10,373	13,878	16,807	17,249	11,864	(5,385)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	13,904	10,373	13,878	16,807	17,249	11,864	(5,385)
<b>Departmental Revenue</b>							
Taxes	0	0	0	226	190	0	(190)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	12,633	11,445	11,672	10,864	10,900	11,375	475
Other Revenue	358	287	112	23	40	70	30
Total Revenue	12,991	11,732	11,784	11,113	11,130	11,445	315
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	12,991	11,732	11,784	11,113	11,130	11,445	315
Fund Balance					6,119	419	(5,700)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$11,864 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$4,943 decrease is primarily due to lower anticipated road maintenance expenditures.

Contingencies are decreasing by \$442 due to reduced available fund balance.

Departmental revenue of \$11,445 includes service charges and interest and is increasing by \$315.



## CSA 70 R-21 Mountain View

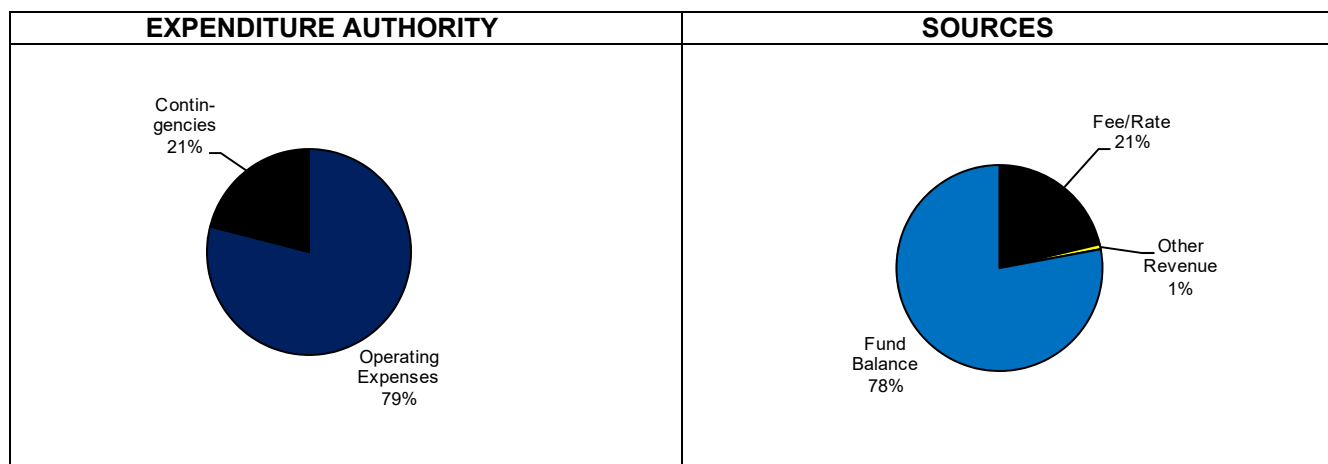
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-21 was established by an act of the County of San Bernardino Board of Supervisors on August 17, 1987 to maintain approximately paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$11,611
Total Sources	\$2,562
Fund Balance	\$9,049
Total Staff	0

### 2011-12 ADOPTED BUDGET





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-21 Mountain View

BUDGET UNIT: SNM 480  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,602	3,337	2,686	2,117	2,118	9,175	7,057
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,081	2,436	(6,645)
Total Exp Authority	2,602	3,337	2,686	2,117	11,199	11,611	412
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,602	3,337	2,686	2,117	11,199	11,611	412
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,602	3,337	2,686	2,117	11,199	11,611	412
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,084	1,754	2,301	2,427	2,429	2,472	43
Other Revenue	(1,431)	2,225	149	81	93	90	(3)
Total Revenue	653	3,979	2,450	2,508	2,522	2,562	40
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	653	3,979	2,450	2,508	2,522	2,562	40
				Fund Balance	8,677	9,049	372
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$9,175 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$7,057 is primarily due to additional road maintenance budget for unforeseen emergencies during the year.

Contingencies of \$2,436 are decreasing by \$6,645 to fund current year operations.

Departmental revenue of \$2,562 represents service charges and interest and is increasing by \$40.



## CSA 70 R-22 Twin Peaks

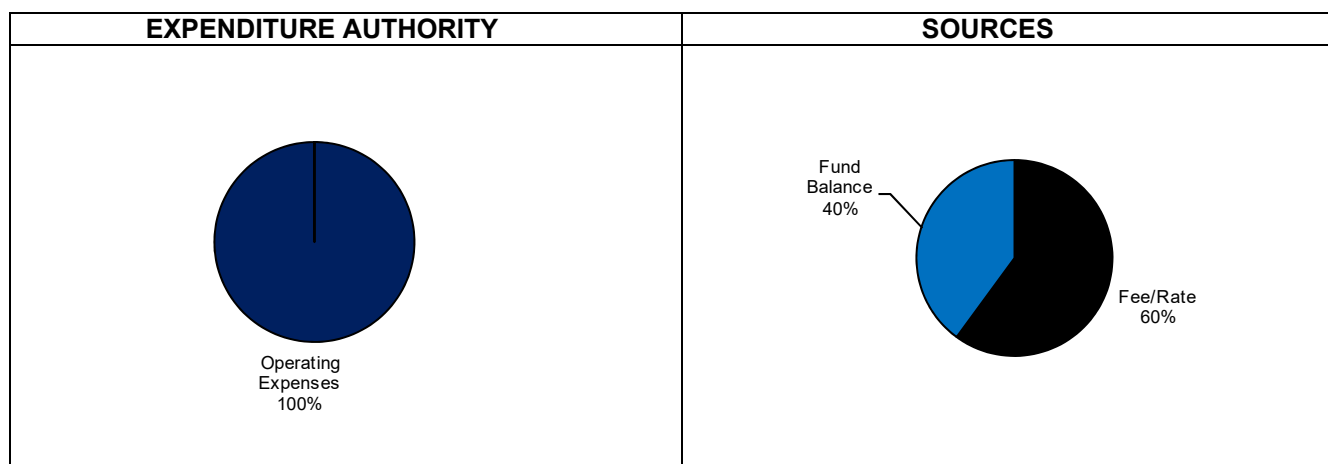
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-22 was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain paved road in the community of Twin Peaks. This Road District receives a per parcel service charge and a per parcel special tax which was approved by voters on July 16, 2002 to fund road maintenance and snow removal services. This District utilizes an Advisory Commission. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$31,585
Total Sources	\$19,031
Fund Balance	\$12,554
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-22 Twin Peaks

BUDGET UNIT: SOB 543  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	24,695	32,906	24,464	29,115	29,115	31,585	2,470
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	12,645	0	(12,645)
Total Exp Authority	24,695	32,906	24,464	29,115	41,760	31,585	(10,175)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	24,695	32,906	24,464	29,115	41,760	31,585	(10,175)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	24,695	32,906	24,464	29,115	41,760	31,585	(10,175)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	19,641	19,516	20,122	18,826	18,827	18,871	44
Other Revenue	2,077	1,284	364	100	149	160	11
Total Revenue	21,718	20,800	20,486	18,926	18,976	19,031	55
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	21,718	20,800	20,486	18,926	18,976	19,031	55
Fund Balance					22,784	12,554	(10,230)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$31,585 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$2,470 increase is primarily due to additional road maintenance budget for unforeseen emergencies during the year.

Contingencies are decreasing by \$12,645 to fund current year operations and due to reduced available fund balance.

Departmental revenue of \$19,031 includes service charges, special taxes and interest and is increasing by \$55.



CSA 70 R-23 Mile High Park

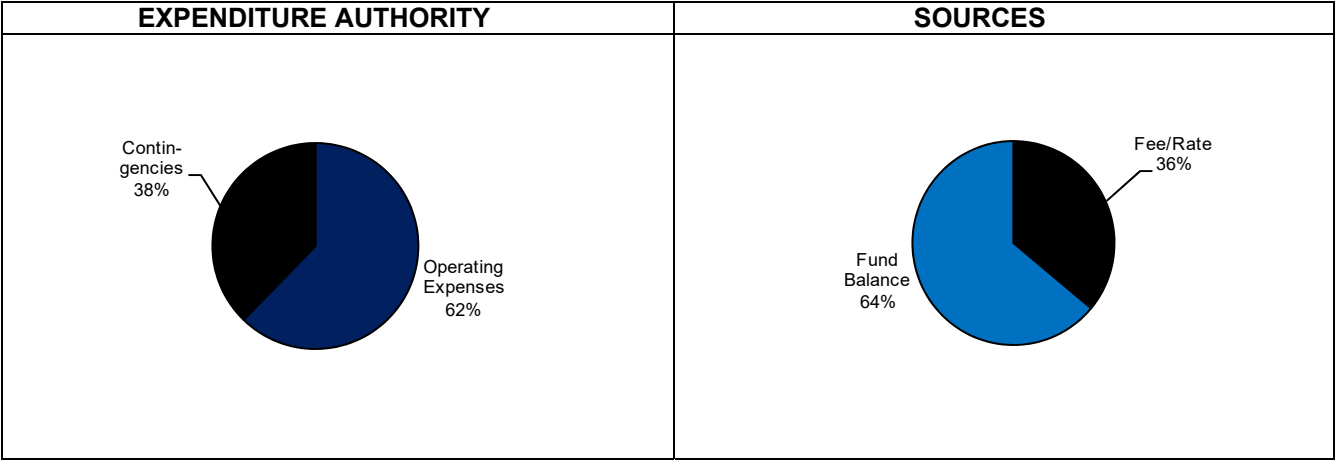
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-23 was established by an act of the County of San Bernardino Board of Supervisors on July 8, 1991 to maintain paved road. This Road District receives a per parcel service charge on each improved and unimproved parcel to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$57,029
Total Sources	\$20,734
Fund Balance	\$36,295
Total Staff	0

2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-23 Mile High Park

BUDGET UNIT: RCA 531  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	24,536	22,462	16,533	20,863	20,864	35,514	14,650
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	36,351	21,515	(14,836)
Total Exp Authority	24,536	22,462	16,533	20,863	57,215	57,029	(186)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	24,536	22,462	16,533	20,863	57,215	57,029	(186)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	24,536	22,462	16,533	20,863	57,215	57,029	(186)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	14,949	16,930	16,357	20,453	20,454	20,534	80
Other Revenue	3,883	1,338	527	317	289	200	(89)
Total Revenue	18,832	18,268	16,884	20,770	20,743	20,734	(9)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	18,832	18,268	16,884	20,770	20,743	20,734	(9)
Fund Balance					36,472	36,295	(177)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$35,514 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$14,650 increase is primarily due to higher costs for road maintenance as a result of winter 2010 storms.

Contingencies of \$21,515 are decreasing by \$14,836 to support current year operations and due to reduced departmental revenue and available fund balance.

Departmental revenue of \$20,734 represents service charges and interest and is decreasing by \$9.



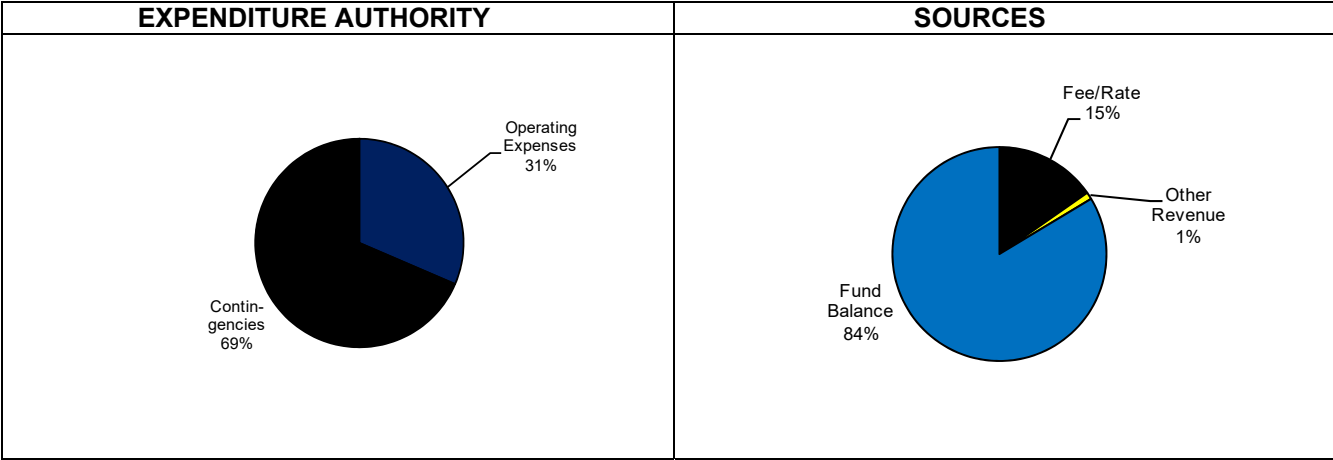
CSA 70 R-25 Lucerne Valley

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-25 was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain unpaved road in the community of Lucerne Valley. This Road District receives a per parcel service charge to hold in reserve in case of emergency needs. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$7,506
Total Sources	\$1,229
Fund Balance	\$6,277
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-25 Lucerne Valley

BUDGET UNIT: SOC 544  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	784	401	1,215	933	933	2,360	1,427
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	6,299	5,146	(1,153)
Total Exp Authority	784	401	1,215	933	7,232	7,506	274
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	784	401	1,215	933	7,232	7,506	274
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	784	401	1,215	933	7,232	7,506	274
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	1,033	914	1,066	1,089	1,089	1,149	60
Other Revenue	253	165	100	58	66	80	14
Total Revenue	1,286	1,079	1,167	1,147	1,155	1,229	74
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	1,286	1,079	1,167	1,147	1,155	1,229	74
				Fund Balance	6,077	6,277	200
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$2,360 represent auditing costs and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,427 increase is primarily due to a higher allocated salary and benefits transfer from use of shared position.

Contingencies of \$5,146 are decreasing by \$1,153 to fund current year operations.

Departmental revenue of \$1,229 represents service charges and interest and is increasing by \$74.



## CSA 70 R-26 Yucca Mesa

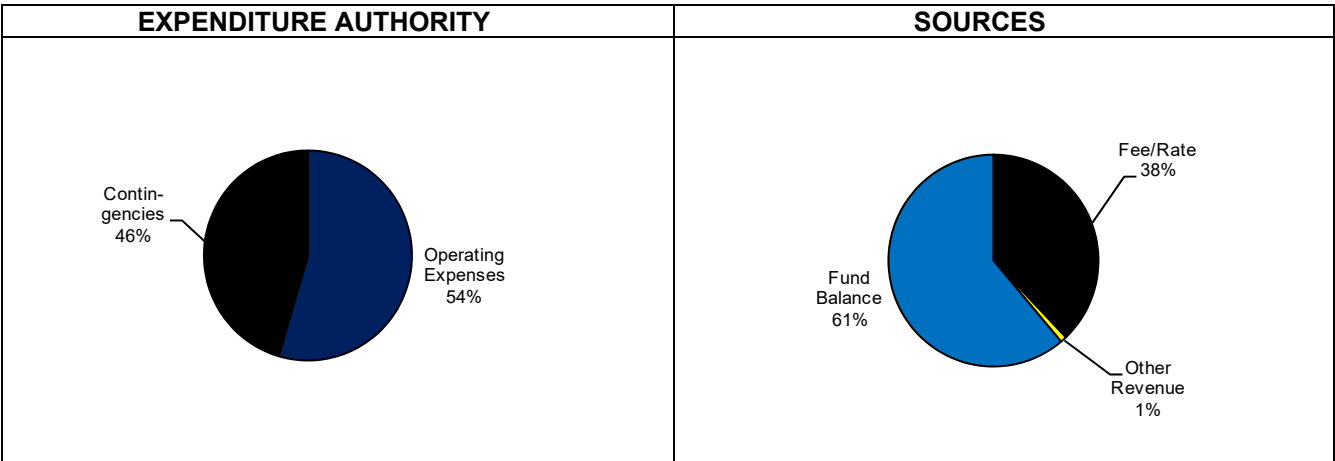
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-26 was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain roads. This Road District receives a per parcel service charge to fund road maintenance and road grading services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$18,401
Total Sources	\$7,166
Fund Balance	\$11,235
Total Staff	0

### 2011-12 ADOPTED BUDGET





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-26 Yucca Mesa

BUDGET UNIT: SOD 542  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	8,689	8,397	8,494	7,990	7,991	10,028	2,037
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,327	8,373	(954)
Total Exp Authority	8,689	8,397	8,494	7,990	17,318	18,401	1,083
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	8,689	8,397	8,494	7,990	17,318	18,401	1,083
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	8,689	8,397	8,494	7,990	17,318	18,401	1,083
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	1,950	0	0	0
Fee/Rate	6,644	6,491	6,663	6,115	6,116	6,986	870
Other Revenue	775	481	139	99	119	180	61
Total Revenue	7,419	6,972	6,802	8,164	6,235	7,166	931
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	7,419	6,972	6,802	8,164	6,235	7,166	931
Fund Balance					11,083	11,235	152
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$10,028 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and are increasing by \$2,037 primarily due to higher anticipated costs for road maintenance.

Contingencies of \$8,373 are decreasing by \$954 to support current year operations.

Departmental revenue of \$7,166 includes service charges and interest and is increasing by \$931 primarily due to lower anticipated delinquencies.



# CSA 70 R-29 Yucca Mesa

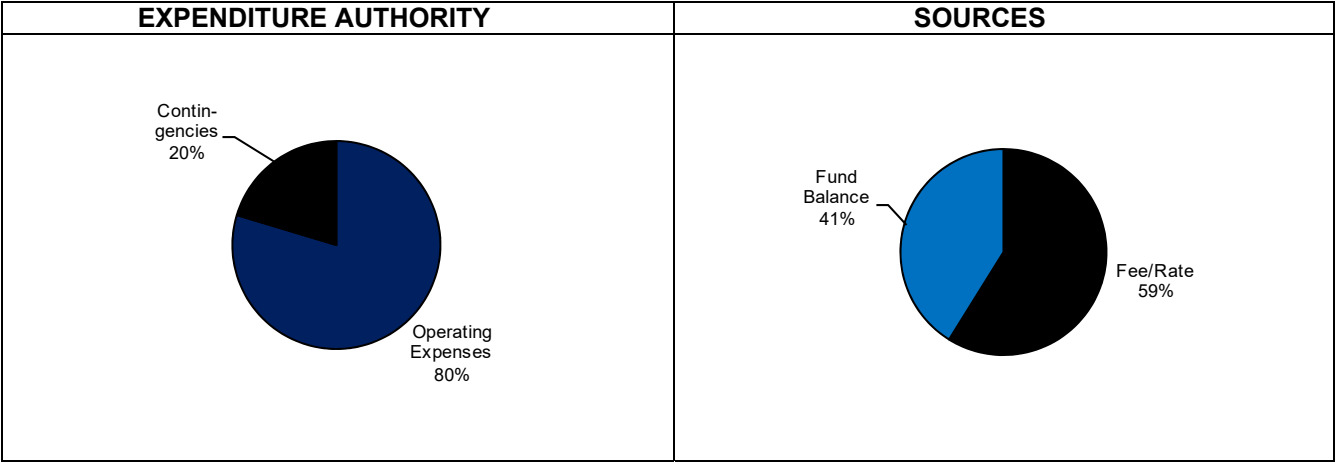
## DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-29 was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain a road in the Yucca Mesa community. This Road District receives a per parcel service charge to fund road maintenance and road grading services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

### Budget at a Glance

Total Expenditure Authority	\$10,933
Total Sources	\$6,443
Fund Balance	\$4,490
Total Staff	0

## 2011-12 ADOPTED BUDGET



ROAD



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-29 Yucca Mesa

BUDGET UNIT: RCB 532  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,986	6,387	5,835	5,772	5,772	8,709	2,937
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,938	2,224	(714)
Total Exp Authority	7,986	6,387	5,835	5,772	8,710	10,933	2,223
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,986	6,387	5,835	5,772	8,710	10,933	2,223
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,986	6,387	5,835	5,772	8,710	10,933	2,223
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	1,560	0	0	0
Fee/Rate	6,112	5,527	6,209	6,148	6,149	6,423	274
Other Revenue	191	86	35	22	24	20	(4)
Total Revenue	6,303	5,613	6,244	7,730	6,173	6,443	270
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	6,303	5,613	6,244	7,730	6,173	6,443	270
				Fund Balance	2,537	4,490	1,953
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$8,709 represents road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,937 is primarily due to higher anticipated road maintenance expenditures.

Contingencies of \$2,224 are decreasing by \$714 to fund current year operations.

Departmental revenue of \$6,443 represents service charges and interest and is increasing by \$270 primarily due to lower anticipated delinquencies.



# CSA 70 R-30 Verdemont

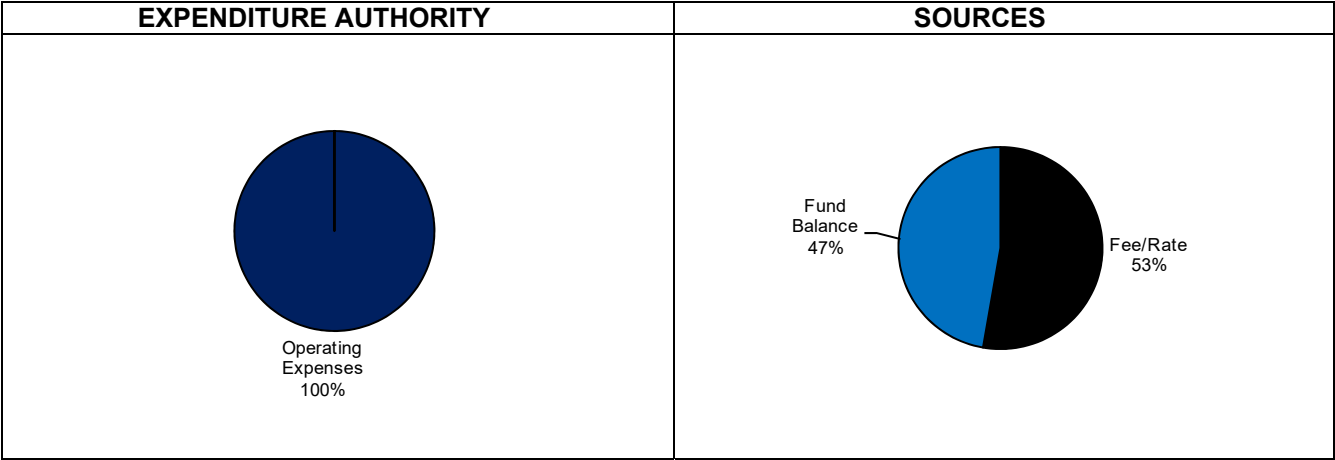
## DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-30 was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to maintain an unpaved road in the Devore/Glen Helen area. This Road District receives a per parcel service charge to fund road maintenance and road grading services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

### Budget at a Glance

Total Expenditure Authority	\$4,396
Total Sources	\$2,324
Fund Balance	\$2,072
Total Staff	0

## 2011-12 ADOPTED BUDGET



ROAD



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-30 Verdemont

BUDGET UNIT: RCC 533  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	9,717	1,002	3,138	1,408	1,408	4,396	2,988
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,079	0	(2,079)
Total Exp Authority	9,717	1,002	3,138	1,408	3,487	4,396	909
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	9,717	1,002	3,138	1,408	3,487	4,396	909
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	9,717	1,002	3,138	1,408	3,487	4,396	909
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,170	2,266	2,605	2,415	2,414	2,314	(100)
Other Revenue	377	(62)	30	11	15	10	(5)
Total Revenue	2,547	2,204	2,635	2,426	2,429	2,324	(105)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,547	2,204	2,635	2,426	2,429	2,324	(105)
Fund Balance					1,058	2,072	1,014
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$4,396 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,988 is primarily due to higher anticipated road maintenance costs.

Contingencies are decreasing by \$2,079 to fund current year operations.

Departmental revenue of \$2,324 represents service charges and interest and is decreasing by \$105 primarily due to higher anticipated delinquencies.



CSA 70 R-31 Lytle Creek

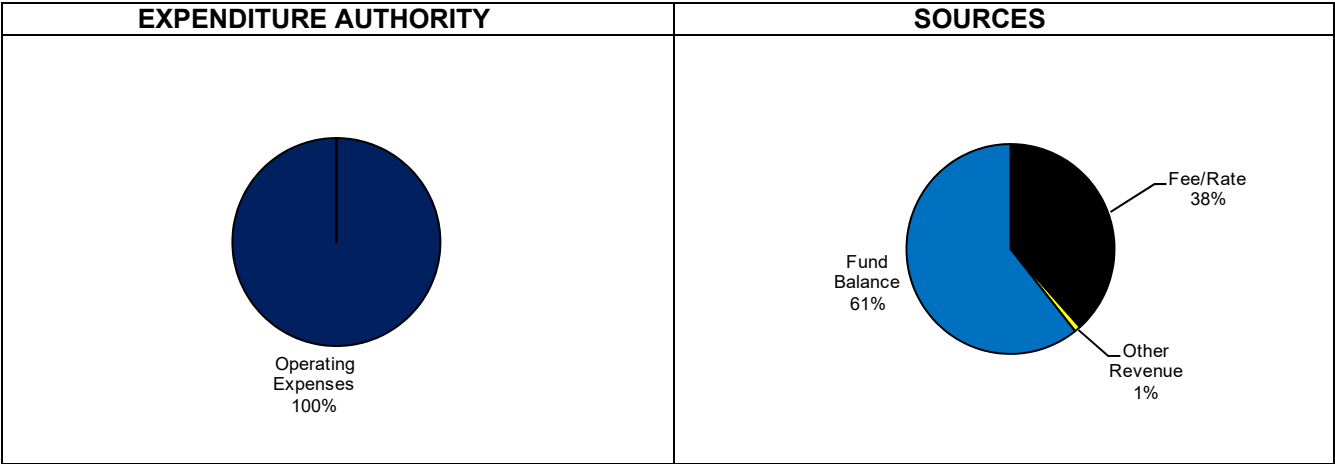
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-31 was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain a paved road in the community of Lytle Creek. This Road District receives a per parcel service to fund road maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$7,396
Total Sources	\$2,913
Fund Balance	\$4,483
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-31 Lytle Creek

BUDGET UNIT: RCE 534  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,388	2,605	1,967	4,945	4,945	7,396	2,451
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	4,505	0	(4,505)
Total Exp Authority	2,388	2,605	1,967	4,945	9,450	7,396	(2,054)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,388	2,605	1,967	4,945	9,450	7,396	(2,054)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,388	2,605	1,967	4,945	9,450	7,396	(2,054)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	3,076	2,992	2,865	2,767	2,768	2,843	75
Other Revenue	673	35	95	56	65	70	5
Total Revenue	3,749	3,027	2,960	2,823	2,833	2,913	80
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	3,749	3,027	2,960	2,823	2,833	2,913	80
Fund Balance					6,617	4,483	(2,134)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$7,396 represent road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,451 is primarily due to additional road maintenance budget for unforeseen emergencies during the year.

Contingencies are decreasing by \$4,505 to fund current year road maintenance projects and due to reduced available fund balance.

Departmental revenue of \$2,913 represents service charges and interest and is increasing by \$80.



CSA 70 R-33 Big Bear City

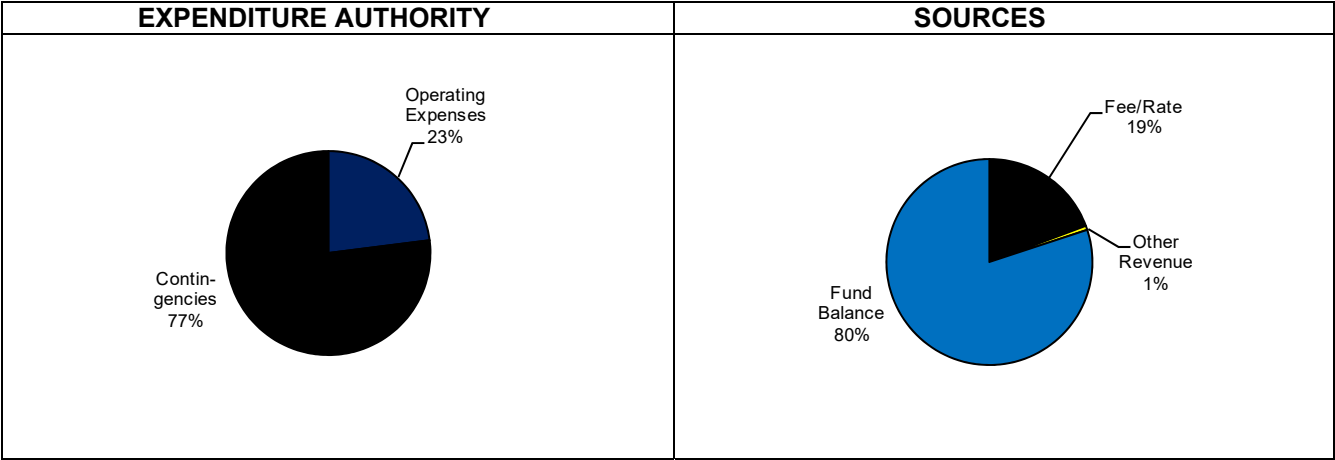
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-33 was established by an act of the County of San Bernardino Board of Supervisors on August 22, 1995 to maintain a paved road on Fairway Boulevard in the City of Big Bear. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance

Total Expenditure Authority	\$53,669
Total Sources	\$10,700
Fund Balance	\$42,969
Total Staff	0

2011-12 ADOPTED BUDGET





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-33 Big Bear City

BUDGET UNIT: RCN 537  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	4,884	8,443	8,386	4,816	4,816	12,346	7,530
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	43,013	41,323	(1,690)
Total Exp Authority	4,884	8,443	8,386	4,816	47,829	53,669	5,840
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	4,884	8,443	8,386	4,816	47,829	53,669	5,840
Operating Transfers Out	61,830	0	0	0	0	0	0
Total Requirements	66,714	8,443	8,386	4,816	47,829	53,669	5,840
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	12,055	9,567	9,418	10,824	10,824	10,350	(474)
Other Revenue	2,390	893	521	340	296	350	54
Total Revenue	14,445	10,460	9,938	11,164	11,120	10,700	(420)
Operating Transfers In	0	16,410	0	0	0	0	0
Total Sources	14,445	26,870	9,938	11,164	11,120	10,700	(420)
Fund Balance					36,709	42,969	6,260
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$12,346 represent road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$7,530 is primarily due to higher anticipated road maintenance costs.

Contingencies of \$41,323 are decreasing by \$1,690 to fund current year operations.

Departmental revenue of \$10,700 represents service charges and interest and is decreasing by \$420 primarily due to higher anticipated delinquencies.



## CSA 70 R-34 Big Bear Road

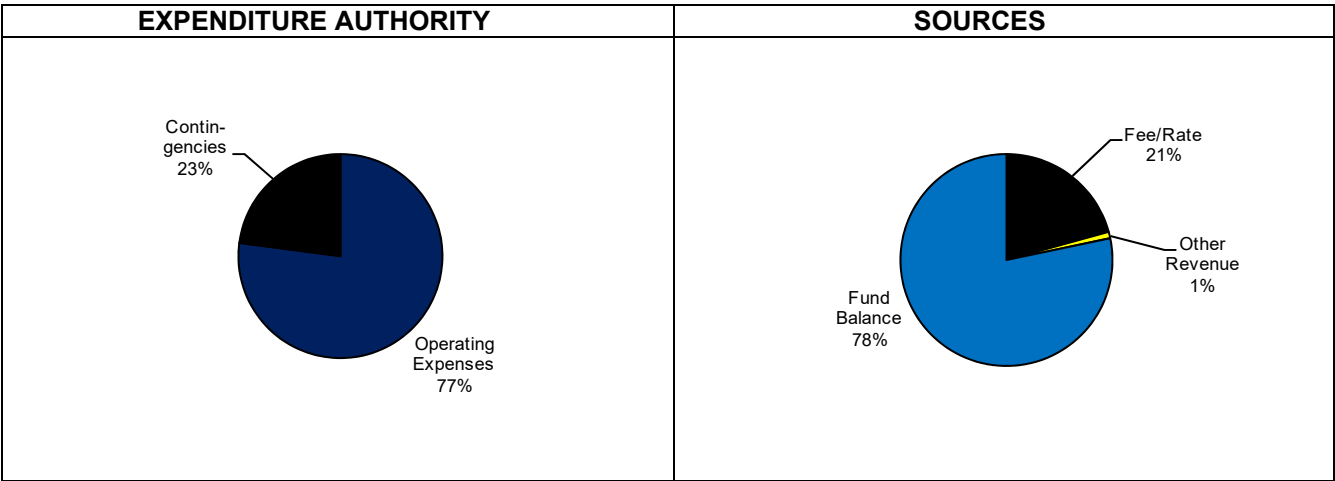
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-34 was established by an act of the County of San Bernardino Board of Supervisors on January 11, 1994 to maintain an unpaved road on Alley Way in the community of Big Bear. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$12,303
Total Sources	\$2,670
Fund Balance	\$9,633
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-34 Big Bear Road

BUDGET UNIT: RCM 538  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	4,952	2,278	2,934	2,478	2,479	9,482	7,003
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,670	2,821	(6,849)
Total Exp Authority	4,952	2,278	2,934	2,478	12,149	12,303	154
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	4,952	2,278	2,934	2,478	12,149	12,303	154
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	4,952	2,278	2,934	2,478	12,149	12,303	154
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,719	2,674	2,600	2,600	2,600	2,550	(50)
Other Revenue	529	244	167	89	104	120	16
Total Revenue	3,248	2,918	2,767	2,689	2,704	2,670	(34)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	3,248	2,918	2,767	2,689	2,704	2,670	(34)
				Fund Balance	9,445	9,633	188
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$9,482 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$7,003 is primarily due to higher anticipated road maintenance expenditures.

Contingencies of \$2,821 are decreasing by \$6,849 to fund current year operations.

Departmental revenue of \$2,670 represents service charges and interest and is decreasing by \$34.



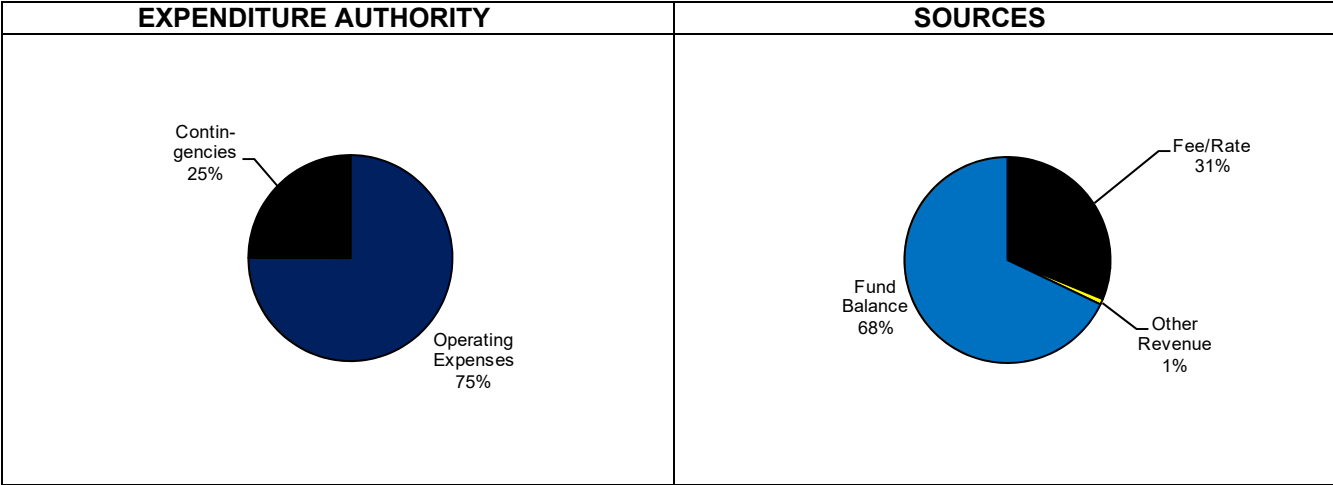
CSA 70 R-35 Cedar Glen

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-35 was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain a paved road in the community of Cedar Glen. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$8,765
Total Sources	\$2,814
Fund Balance	\$5,951
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-35 Cedar Glen

BUDGET UNIT: RCQ 539  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,045	2,334	2,169	4,121	4,121	6,579	2,458
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	5,979	2,186	(3,793)
Total Exp Authority	3,045	2,334	2,169	4,121	10,100	8,765	(1,335)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,045	2,334	2,169	4,121	10,100	8,765	(1,335)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,045	2,334	2,169	4,121	10,100	8,765	(1,335)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,997	2,267	2,099	2,734	2,734	2,734	0
Other Revenue	364	215	125	68	80	80	0
Total Revenue	3,361	2,482	2,224	2,802	2,814	2,814	0
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	3,361	2,482	2,224	2,802	2,814	2,814	0
Fund Balance					7,286	5,951	(1,335)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$6,579 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,458 is primarily due to higher anticipated road maintenance expenditures.

Contingencies of \$2,186 are decreasing by \$3,793 to fund current year operations and due to reduced available fund balance.

Departmental revenue of \$2,814 represents service charges and interest.



## CSA 70 R-36 Pan Springs

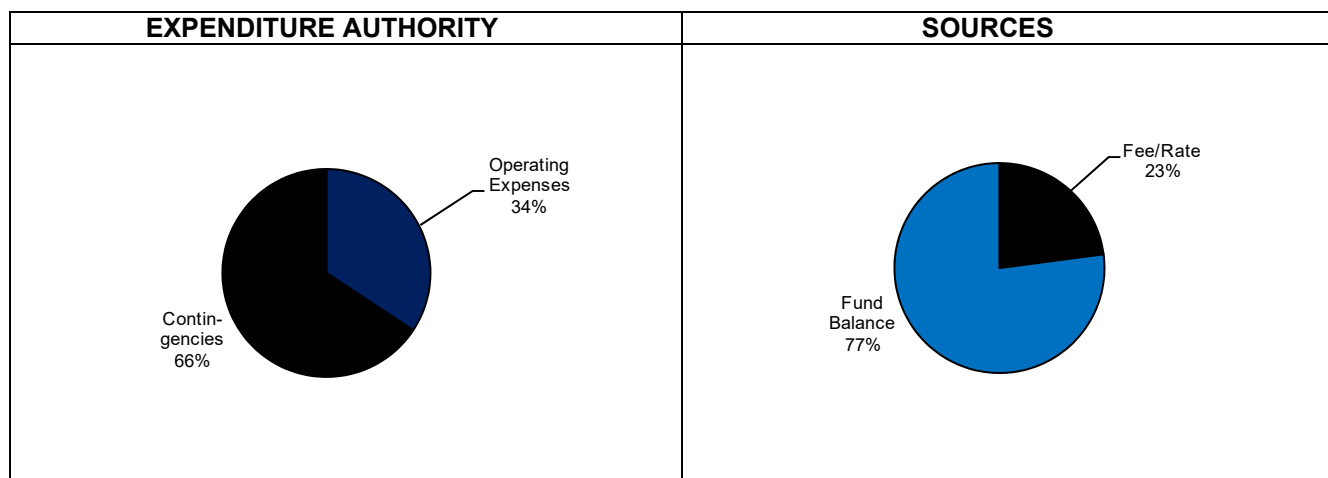
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-36 was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain a paved road near Big Bear Airport. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$38,129
Total Sources	\$8,864
Fund Balance	\$29,265
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-36 Pan Springs

BUDGET UNIT: RCR 541  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	4,875	11,013	9,027	5,174	5,174	13,074	7,900
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	29,299	25,055	(4,244)
Total Exp Authority	4,875	11,013	9,027	5,174	34,473	38,129	3,656
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	4,875	11,013	9,027	5,174	34,473	38,129	3,656
Operating Transfers Out	0	113,000	0	0	0	0	0
Total Requirements	4,875	124,013	9,027	5,174	34,473	38,129	3,656
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	33	0	(33)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	10,562	9,945	8,991	8,732	8,732	8,694	(38)
Other Revenue	6,551	3,126	367	230	204	170	(34)
Total Revenue	17,113	13,071	9,358	8,962	8,969	8,864	(105)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	17,113	13,071	9,358	8,962	8,969	8,864	(105)
Fund Balance					25,504	29,265	3,761
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$13,074 represent road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$7,900 is primarily due to higher anticipated road maintenance expenditures.

Contingencies of \$25,055 are decreasing by \$4,244 to fund current year operations.

Departmental revenue of \$8,864 represents service charges and interest and is decreasing by \$105.



## CSA 70 R-39 Highland Estates - Phelan

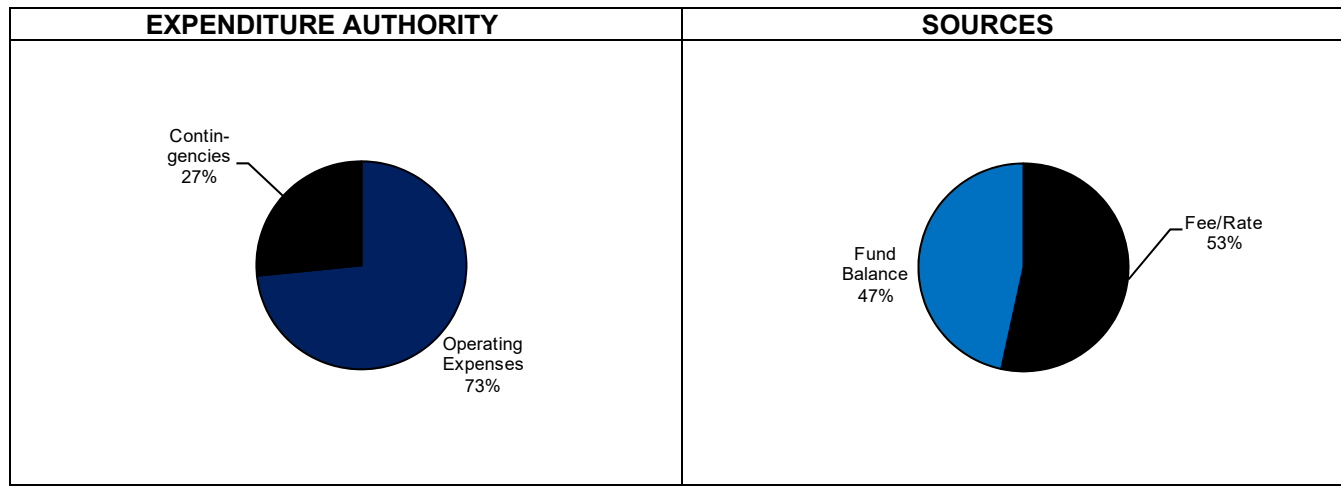
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-39 was established by the County of San Bernardino Board of Supervisors on January 03, 2001 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$125,431
Total Sources	\$67,052
Fund Balance	\$58,379
Total Staff	0

### 2011-12 ADOPTED BUDGET





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-39 Highland Estates Phelan

BUDGET UNIT: RCK 527  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	73,502	69,034	30,504	43,852	43,853	92,090	48,237
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	45,309	33,341	(11,968)
Total Exp Authority	73,502	69,034	30,504	43,852	89,162	125,431	36,269
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	73,502	69,034	30,504	43,852	89,162	125,431	36,269
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	73,502	69,034	30,504	43,852	89,162	125,431	36,269
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	12,996	0	0	0
Fee/Rate	43,466	48,514	47,869	78,293	78,294	66,952	(11,342)
Other Revenue	1,971	(3,624)	118	186	113	100	(13)
Total Revenue	45,437	44,890	47,988	91,475	78,407	67,052	(11,355)
Operating Transfers In	0	14,781	0	0	0	0	0
Total Sources	45,437	59,671	47,988	91,475	78,407	67,052	(11,355)
				Fund Balance	10,755	58,379	47,624
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$92,090 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$48,237 is primarily due to increased debt payment on CSA revolving fund loan.

Contingencies of \$33,341 are decreasing by \$11,968 to fund current year operations.

Departmental revenue of \$67,052 represents service charges and interest and is decreasing by \$11,355 based on projected revenue.



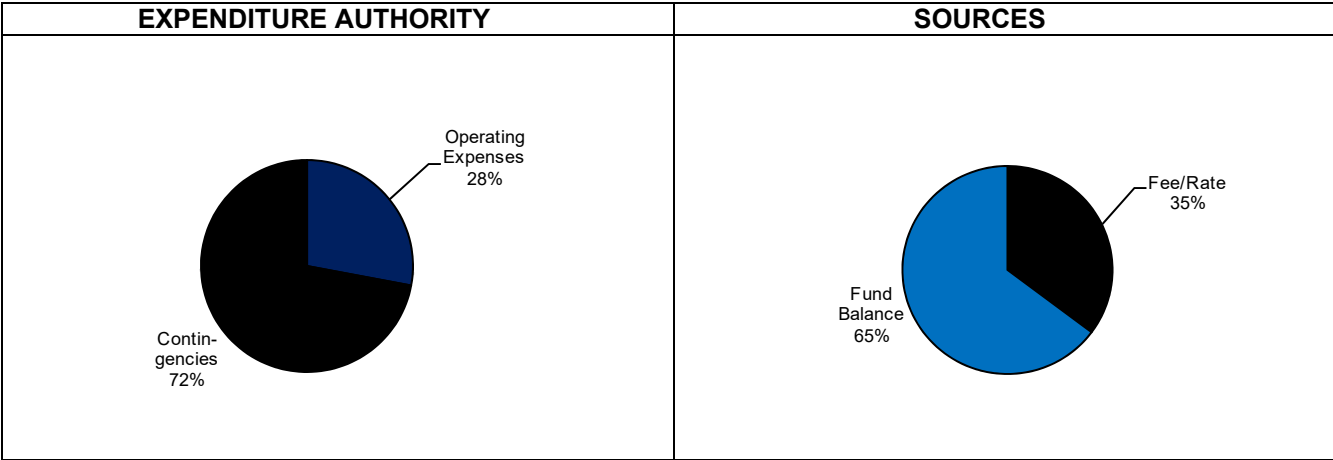
## CSA 70 R-40 Upper North Bay - Lake Arrowhead

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-40 was approved by the County of San Bernardino Board of Supervisors on March 20, 2001 to maintain a paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead. This Road District receives a per parcel special tax to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$49,664
Total Sources	\$17,565
Fund Balance	\$32,099
Total Staff	0

### 2011-12 ADOPTED BUDGET



ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-40 Upper North Bay Lake Arrowhead

BUDGET UNIT: RGW 553  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	16,092	9,835	9,692	14,490	14,490	13,881	(609)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	32,132	35,783	3,651
Total Exp Authority	16,092	9,835	9,692	14,490	46,622	49,664	3,042
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	16,092	9,835	9,692	14,490	46,622	49,664	3,042
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	16,092	9,835	9,692	14,490	46,622	49,664	3,042
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	18,000	16,499	17,322	16,639	16,650	17,390	740
Other Revenue	465	571	372	292	242	175	(67)
Total Revenue	18,465	17,070	17,694	16,931	16,892	17,565	673
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	18,465	17,070	17,694	16,931	16,892	17,565	673
Fund Balance					29,730	32,099	2,369
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$13,881 represent road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$609 decrease is primarily due to lower anticipated road maintenance costs.

Contingencies of \$35,783 are increasing by \$3,651 to fund future year operations.

Departmental revenue of \$17,565 represents special taxes and interest and is increasing by \$673 based on projected revenue.



## CSA 70 R-41 Quail Summit

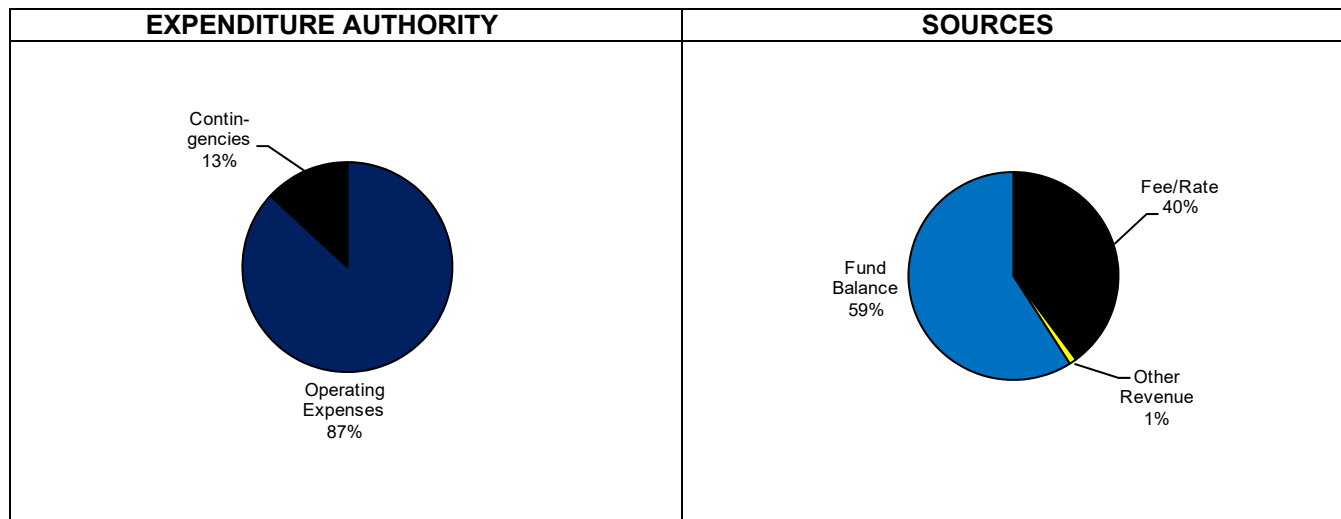
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-41 was approved by the County of San Bernardino Board of Supervisors on January 29, 2002 to maintain paved road and streetlights in the Quail Summit tract in Oak Hills. This Road District receives a per parcel service charge, with an annual inflationary increase of 1.5% to fund road maintenance. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$21,906
Total Sources	\$8,966
Fund Balance	\$12,940
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-41 Quail Summit

BUDGET UNIT: RGY 557  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,109	9,219	6,225	12,033	12,034	19,034	7,000
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	12,989	2,872	(10,117)
Total Exp Authority	7,109	9,219	6,225	12,033	25,023	21,906	(3,117)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,109	9,219	6,225	12,033	25,023	21,906	(3,117)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,109	9,219	6,225	12,033	25,023	21,906	(3,117)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	7,601	8,040	10,419	8,772	8,772	8,716	(56)
Other Revenue	557	408	150	140	158	250	92
Total Revenue	8,158	8,448	10,569	8,912	8,930	8,966	36
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	8,158	8,448	10,569	8,912	8,930	8,966	36
Fund Balance					16,093	12,940	(3,153)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$19,034 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$7,000 is primarily due to higher anticipated road maintenance and street lighting costs.

Contingencies of \$2,872 are decreasing by \$10,117 to fund current year operations and due to reduced available fund balance.

Departmental revenue of \$8,966 represents service charges and interest and is increasing by \$36.



## CSA 70 R-42 Windy Pass

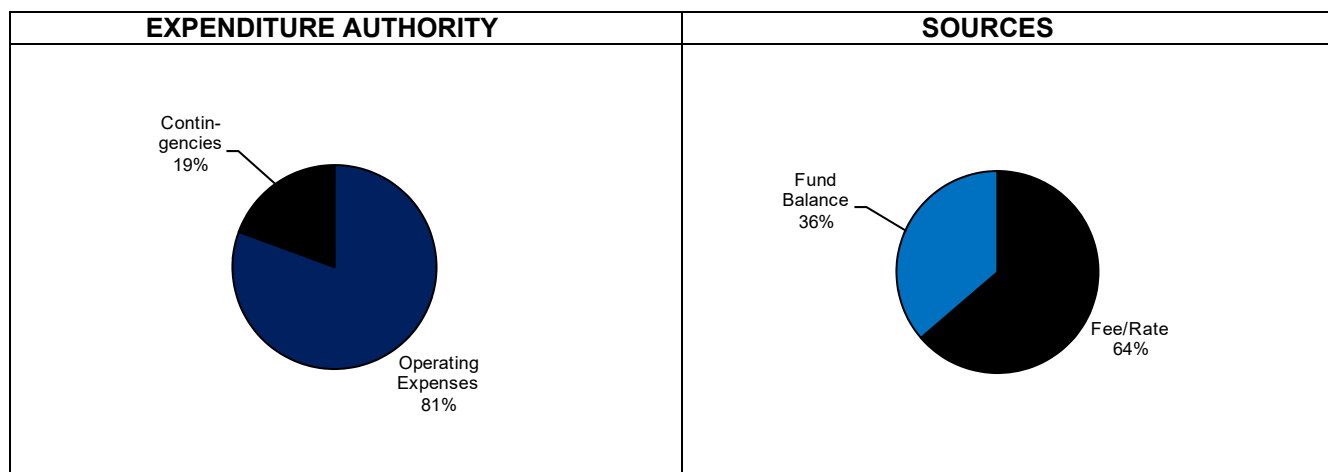
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-42 was approved by the County of San Bernardino Board of Supervisors on September 11, 2002 to maintain approximately a paved roadway in the Barstow Heights area. This Road District receives a per parcel special tax, voter approved on July 16, 2002, to fund road paving and maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$61,519
Total Sources	\$39,278
Fund Balance	\$22,241
Total Staff	0

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-42 Windy Pass

BUDGET UNIT: RHL 559  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	88,269	54,680	16,826	64,260	64,261	49,598	(14,663)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	22,336	11,921	(10,415)
Total Exp Authority	88,269	54,680	16,826	64,260	86,597	61,519	(25,078)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	88,269	54,680	16,826	64,260	86,597	61,519	(25,078)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	88,269	54,680	16,826	64,260	86,597	61,519	(25,078)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	42,974	46,341	49,032	47,298	47,300	39,058	(8,242)
Other Revenue	2,509	1,266	382	177	215	220	5
Total Revenue	45,483	47,607	49,413	47,475	47,515	39,278	(8,237)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	45,483	47,607	49,413	47,475	47,515	39,278	(8,237)
				Fund Balance	39,082	22,241	(16,841)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$49,598 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$14,663 is primarily due to a lower debt service payment for CSA revolving fund loan in 2011-12.

Contingencies of \$11,921 are decreasing by \$10,415 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$39,278 represents special taxes and interest and is decreasing by \$8,237 based on projected revenue.



## CSA 70 R-44 Saw Pit Canyon

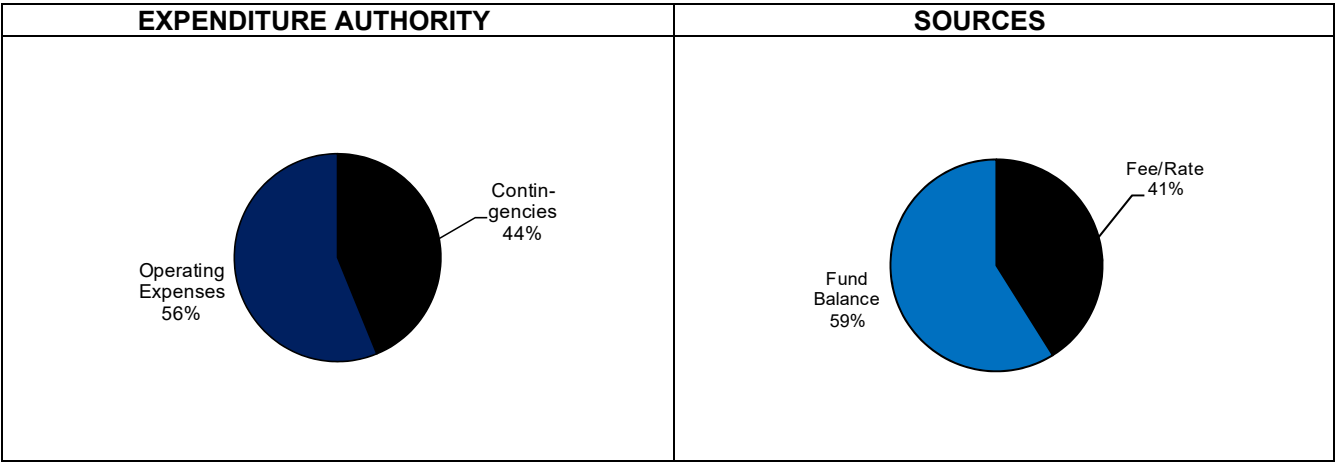
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-44 was established through voter approval on August 16, 2005. This Road District was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This District is funded by a per parcel special tax. This Road District includes Ascension Road, Ascension Court, and Alder Glen Road in the Saw Pit Canyon area of Cedar Pines Park. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$26,916
Total Sources	\$11,142
Fund Balance	\$15,774
Total Staff	0

### 2011-12 ADOPTED BUDGET





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-44 Saw Pit Canyon

BUDGET UNIT: SYT 562  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	70,565	9,278	9,191	19,936	19,937	15,117	(4,820)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	3,447	11,799	8,352
Total Exp Authority	70,565	9,278	9,191	19,936	23,384	26,916	3,532
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	70,565	9,278	9,191	19,936	23,384	26,916	3,532
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	70,565	9,278	9,191	19,936	23,384	26,916	3,532
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	12,365	0	0	0
Fee/Rate	11,000	11,800	11,000	11,000	11,000	11,001	1
Other Revenue	(3,347)	5,289	119	78	100	141	41
Total Revenue	7,653	17,089	11,119	23,443	11,100	11,142	42
Operating Transfers In	21,668	0	0	0	0	0	0
Total Sources	29,321	17,089	11,119	23,443	11,100	11,142	42
Fund Balance					12,284	15,774	3,490
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$15,117 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$4,820 is primarily due to a reduced anticipated level of road maintenance and repair.

Contingencies of \$11,799 are increasing by \$8,352 to fund future year operations.

Departmental revenue of \$11,142 represents special taxes and interest and is increasing by \$42.



CSA 70 R-45 Erwin Lake

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-45 was approved by the County of San Bernardino Board of Supervisors on August 18, 2009, to maintain a dirt road in the Erwin Lake area on the east end of Big Bear Valley. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$24,029
Total Sources	\$15,636
Fund Balance	\$8,393
Total Staff	0

2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES												
<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Operating Expenses</td><td>64%</td></tr><tr><td>Contingencies</td><td>36%</td></tr></table>	Category	Percentage	Operating Expenses	64%	Contingencies	36%	<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Fee/Rate</td><td>65%</td></tr><tr><td>Fund Balance</td><td>35%</td></tr></table>	Category	Percentage	Fee/Rate	65%	Fund Balance	35%
Category	Percentage												
Operating Expenses	64%												
Contingencies	36%												
Category	Percentage												
Fee/Rate	65%												
Fund Balance	35%												

ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-45 Erwin Lake

BUDGET UNIT: SMO 564  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	18,180	12,901	12,901	15,476	2,575
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	8,424	8,553	129
Total Exp Authority	0	0	18,180	12,901	21,325	24,029	2,704
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	18,180	12,901	21,325	24,029	2,704
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	18,180	12,901	21,325	24,029	2,704
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	30,239	8,993	8,993	15,546	6,553
Other Revenue	0	0	128	109	114	90	(24)
Total Revenue	0	0	30,367	9,102	9,107	15,636	6,529
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	30,367	9,102	9,107	15,636	6,529
Fund Balance					12,218	8,393	(3,825)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$15,476 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,575 is primarily due to higher anticipated expenditures for road maintenance.

Contingencies of \$8,553 are increasing by \$129 to fund future year operations.

Departmental revenue of \$15,636 includes service charges and interest and is increasing by \$6,529 based on projected revenue.



## CSA 70 R-46 South Fairway Drive

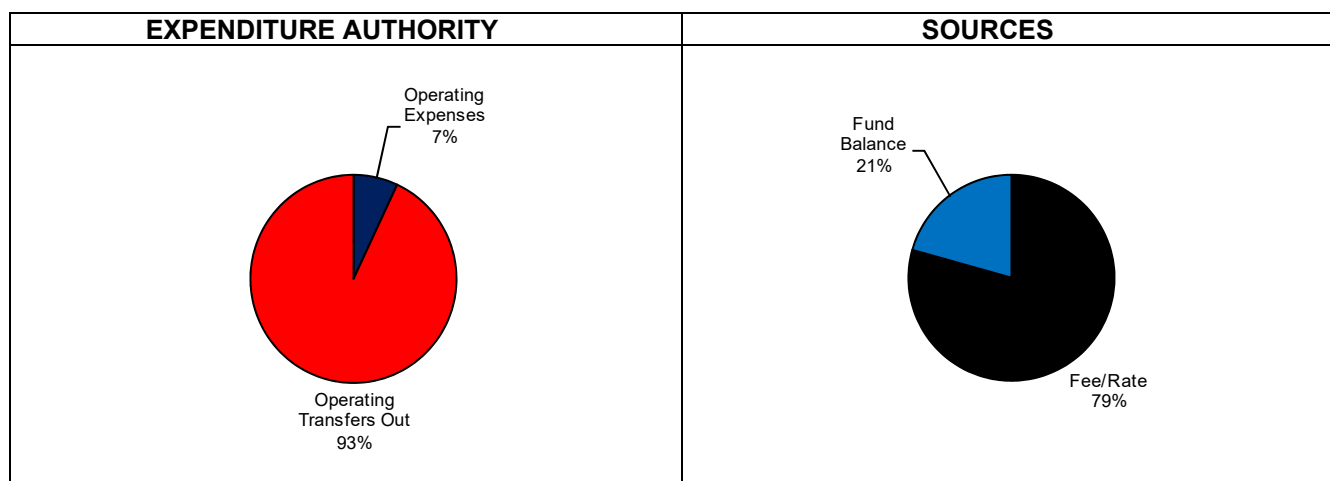
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-46 was established through voter approval on August 10, 2010. This Road District was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This Road District will include South Fairway Drive in the unincorporated area of Lake Arrowhead. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$21,229
Total Sources	\$16,850
Fund Balance	\$4,379
Total Staff	0

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-46 S Fairway Drive

BUDGET UNIT: SYX 566  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	1,468	1,468
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	4,271	0	(4,271)
Total Exp Authority	0	0	0	0	4,271	1,468	(2,803)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	4,271	1,468	(2,803)
Operating Transfers Out	0	0	0	65,000	65,000	19,761	(45,239)
Total Requirements	0	0	0	65,000	69,271	21,229	(48,042)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	69,164	69,164	16,850	(52,314)
Other Revenue	0	0	0	240	107	0	(107)
Total Revenue	0	0	0	69,404	69,271	16,850	(52,421)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	0	69,404	69,271	16,850	(52,421)
Fund Balance					0	4,379	4,379
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$1,468 include audit charges and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and is increasing as 2011-12 is the first full year of operations.

Contingencies are decreasing by \$4,271 to fund current year operations and due to reduced departmental revenue.

Operating transfers out of \$19,761 includes transfers for funding to capital improvement project fund CPY-566 for road improvements. The decrease of \$45,239 is due to reduced CIP funding requirements in 2011-12.

Departmental revenue of \$16,850 represents special taxes and is decreasing by \$52,421. The 2010-11 special tax included a component to fund the road paving capital improvement project. Beginning in 2011-12, the special tax includes only the amount necessary to fund road maintenance services.



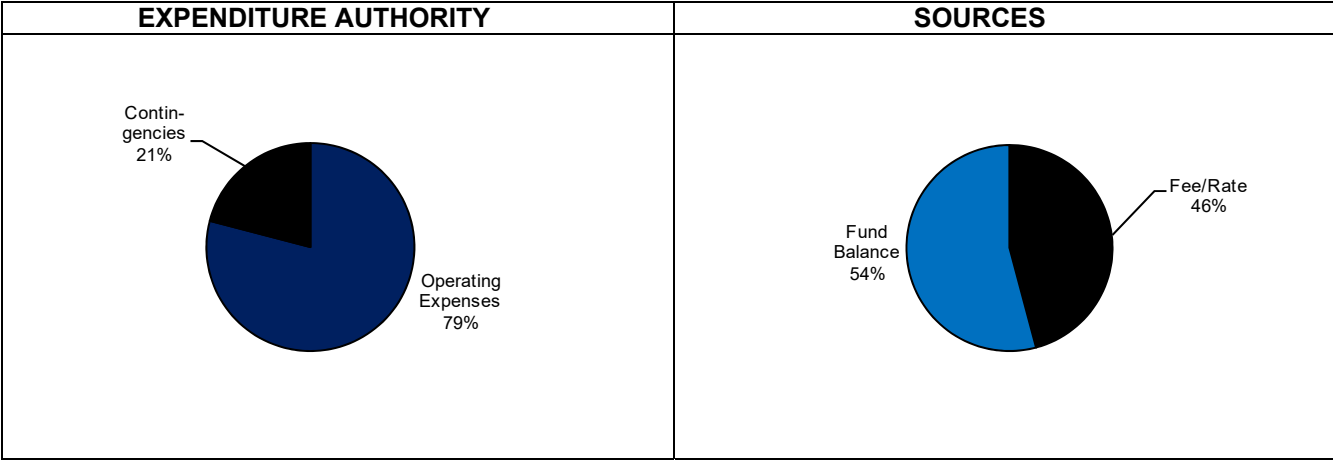
CSA 79 R-1 Green Valley Lake

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 79, Zone R-1 was established by an act of the County of San Bernardino Board of Supervisors on September 14, 1993 to maintain a paved road in "The Meadow" area of Green Valley Lake. This Road District receives a per parcel service charge to fund road maintenance, paving, and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$50,028
Total Sources	\$22,952
Fund Balance	\$27,076
Total Staff	0

2011-12 ADOPTED BUDGET



ROAD

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 79 R-1 Green Valley Lake

BUDGET UNIT: RCP 485  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	20,284	32,063	24,348	15,238	15,238	39,551	24,313
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	27,045	10,477	(16,568)
Total Exp Authority	20,284	32,063	24,348	15,238	42,283	50,028	7,745
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	20,284	32,063	24,348	15,238	42,283	50,028	7,745
Operating Transfers Out	0	0	0	13,000	13,000	0	(13,000)
Total Requirements	20,284	32,063	24,348	28,238	55,283	50,028	(5,255)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	10,670	0	0	0	0	0	0
Fee/Rate	22,540	21,083	21,566	23,097	23,097	22,927	(170)
Other Revenue	2,276	463	132	30,187	30,118	25	(30,093)
Total Revenue	35,486	21,546	21,698	53,284	53,215	22,952	(30,263)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	35,486	21,546	21,698	53,284	53,215	22,952	(30,263)
				Fund Balance	2,068	27,076	25,008
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$39,551 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$24,313 is primarily due to higher anticipated road maintenance costs and an adjustment to the debt service schedule for the outstanding CSA Revolving Loan Fund loan.

Contingencies of \$10,477 are decreasing by \$16,568 to fund current year operations.

Operating transfers out is decreasing by \$13,000 due to full reimbursement of funds to CSA 70 Countywide in 2010-11.

Departmental revenue of \$22,952 represents special taxes and interest and is decreasing by \$30,263 primarily due to a reduction in other revenue as a result of loan proceeds from CSA revolving loan fund in 2010-11 that will not be received in the current year.





YOUR COUNTY... YOUR FUTURE

# SANITATION DISTRICTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*



# SANITATION DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b><u>Enterprise Funds</u></b>					
CSA 42 Oro Grande	240,415	139,850			(100,565)    0
CSA 53 B Fawnskin	1,226,616	801,536			(425,080)    0
CSA 64 Spring Valley Lake	2,726,255	1,790,385			(935,870)    0
CSA 70 GH Glen Helen	1,749,137	972,445			(776,692)    0
CSA 70 S-3 Lytle Creek	780,517	580,921			(199,596)    0
CSA 70 S-7 Lenwood	477,408	12,600			(464,808)    0
CSA 70 SP-2 High Country	500,083	239,177			(260,906)    0
CSA 79 Green Valley Lake	1,534,505	1,001,573			(532,932)    0
CSA 82 Searles Valley	765,343	399,398			(365,945)    0
Total Enterprise Funds	10,000,279	5,937,885			(4,062,394)    0



## CSA 42 Oro Grande

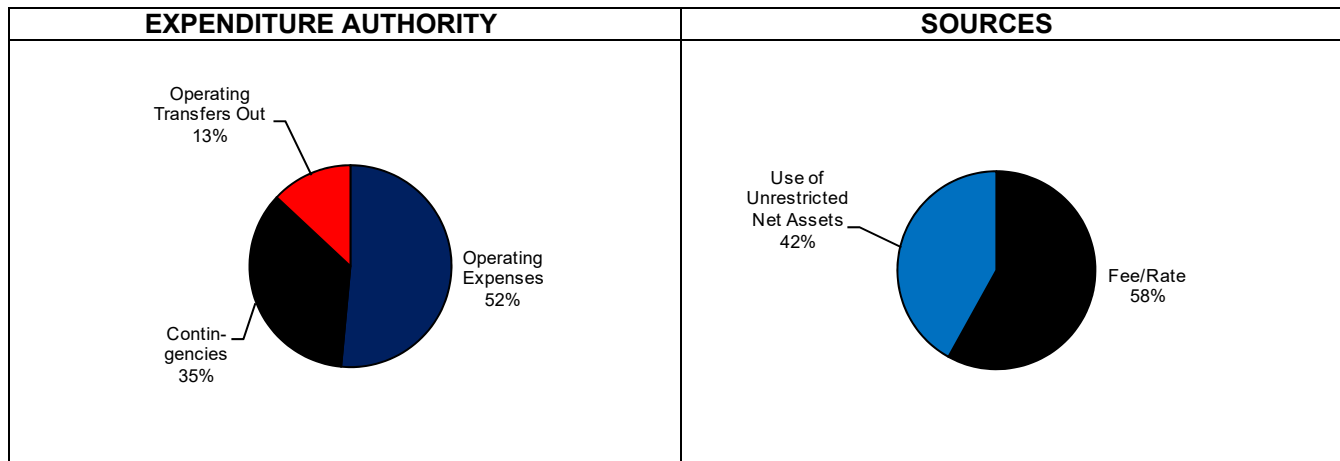
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 42 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide sewer services to the community of Oro Grande. The District, located five miles northwest of Victorville, provides sewer services to 178 Equivalent Dwelling Units. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Oro Grande Community Building.

#### Budget at a Glance

Total Expenditure Authority	\$240,415
Total Sources	\$139,850
Rev Over/(Under) Exp	(\$100,565)
Total Staff	0
Use of Unrestricted Net Assets	\$100,565

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 42 Oro Grande

BUDGET UNIT: EAP 310  
 FUNCTION: Operations  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	79,326	99,788	105,680	109,112	109,112	123,779	14,667
Contingencies	0	0	0	0	93,357	85,288	(8,069)
Total Exp Authority	79,326	99,788	105,680	109,112	202,469	209,067	6,598
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	79,326	99,788	105,680	109,112	202,469	209,067	6,598
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	4,000	0	10,125	20,000	20,000	31,348	11,348
Total Requirements	83,326	99,788	115,805	129,112	222,469	240,415	17,946
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	92,945	0	145,442	154,015	154,015	139,150	(14,865)
Other Revenue	8,617	0	636	805	791	700	(91)
Total Revenue	101,562	0	146,078	154,820	154,806	139,850	(14,956)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	101,562	0	146,078	154,820	154,806	139,850	(14,956)
Rev Over/(Under) Exp	18,236	(99,788)	30,273	25,708	(67,663)	(100,565)	(32,902)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$123,779 include sewage treatment costs, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$14,667 is primarily due to higher anticipated system maintenance requirements and sewage treatment costs.

Contingencies of \$85,288 are decreasing by \$8,069 to fund current operations.

Operating transfers out of \$31,348 represent funding for a capital improvement project and a transfer to capital replacement reserves for future system replacement projects. The increase of \$11,348 is due to additional funding for replacement reserve fund.

Departmental revenue of \$139,850 includes user fees for sanitation services and interest earnings. The decrease of \$14,956 is primarily due to an anticipated increase in user delinquencies.



## CSA 53 B Fawnskin

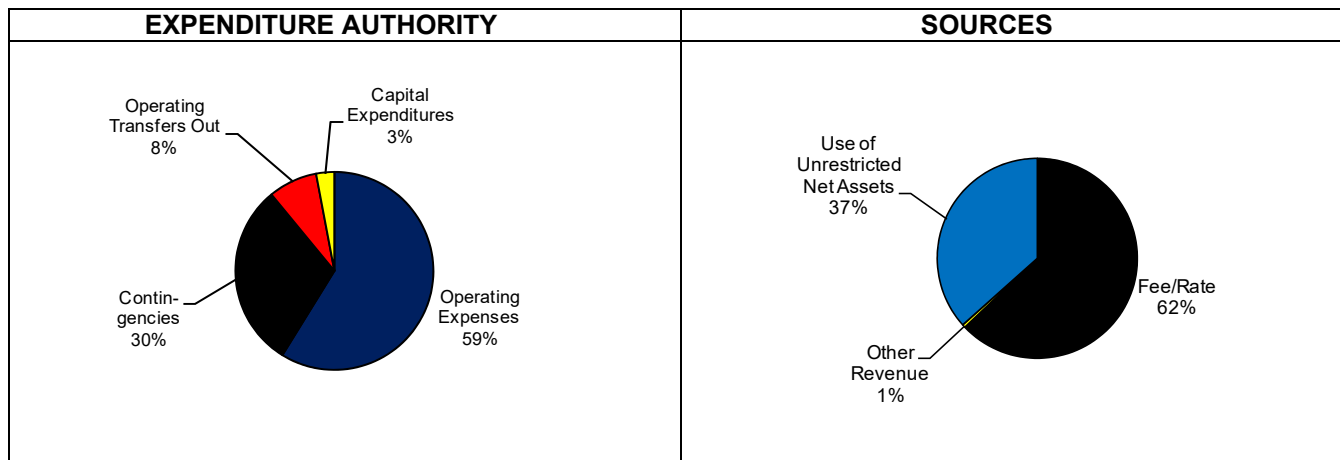
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 53 Zone B, Fawnskin is located on the north shore of Big Bear Lake. The District was established by an act of the County of San Bernardino Board of Supervisors on January 2, 1968. The sewage collection system, which includes an innovative vacuum system, services 1,289 Equivalent Dwelling Units. Sewage treatment is provided by contract with Big Bear Area Regional Water Agency. The District has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

#### Budget at a Glance

Total Expenditure Authority	\$1,226,616
Total Sources	\$801,536
Rev Over/(Under) Exp	(\$425,080)
Total Staff	0
Use of Unrestricted Net Assets	\$462,580

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 53 B Fawnskin

BUDGET UNIT: EBA 365  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	711,603	670,377	707,525	696,474	696,665	743,474	46,809
Contingencies	0	0	0	0	463,842	382,029	(81,813)
Total Exp Authority	711,603	670,377	707,525	696,474	1,160,507	1,125,503	(35,004)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	711,603	670,377	707,525	696,474	1,160,507	1,125,503	(35,004)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	80,991	0	153,035	56,476	56,476	101,113	44,637
Total Requirements	792,594	670,377	860,560	752,950	1,216,983	1,226,616	9,633
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	750,972	0	773,711	811,149	811,149	795,186	(15,963)
Other Revenue	10,115	0	11,115	6,479	7,219	6,350	(869)
Total Revenue	761,087	0	784,826	817,628	818,368	801,536	(16,832)
Operating Transfers In	0	0	79,500	0	0	0	0
Total Financing Sources	761,087	0	864,326	817,628	818,368	801,536	(16,832)
Rev Over/(Under) Exp	(31,507)	(670,377)	3,765	64,678	(398,615)	(425,080)	(26,465)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	41,804	0	49,419	0	0	37,500	37,500
Total Fixed Assets	41,804	0	49,419	0	0	37,500	37,500

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$743,474 include sewage treatment costs, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$46,809 is primarily due to higher anticipated general maintenance costs, use of professional and specialized services, utilities and fuel costs.

Contingencies of \$382,029 are decreasing by \$81,813 to fund current year operations.

Operating transfers out of \$101,113 include funding for a capital improvement project (fund EAI) for vacuum system improvements and a transfer to capital replacement reserve fund EAE for future system replacement projects. The increase of \$44,637 is primarily due to additional capital improvement project requirements in 2011-12.

Departmental revenue of \$801,536 includes user fees for sanitation services and interest earnings and is decreasing by \$16,832 primarily due to higher anticipated delinquencies.

Capital expenditures of \$37,500 fund a pump station replacement project not required in prior year.



### CSA 64 Spring Valley Lake

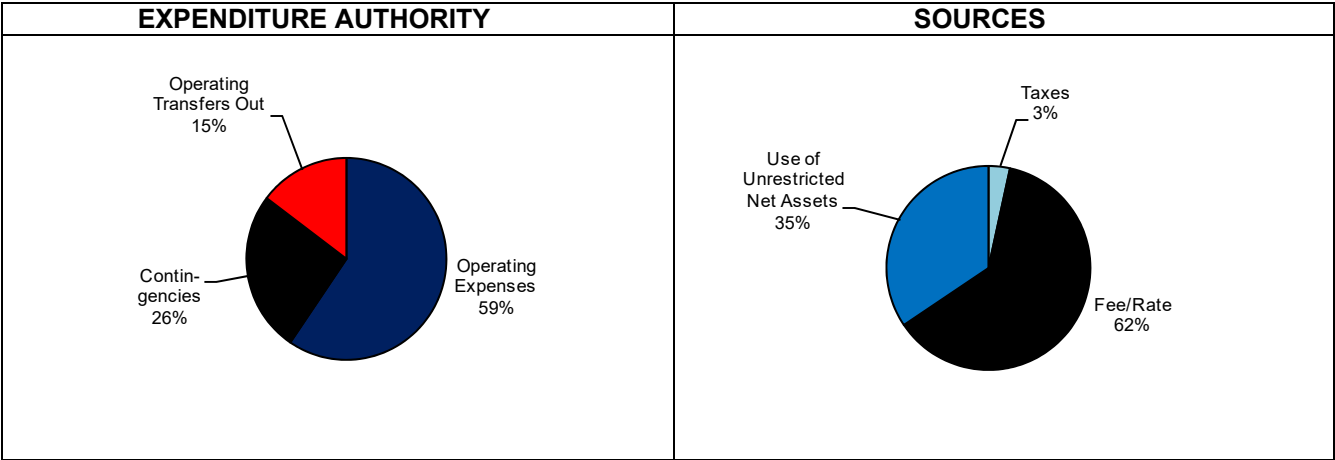
#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 64, Spring Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968. The District, located southeast of the City of Victorville, provides sewer services to 4,280 Equivalent Dwelling Units and maintains three lift stations. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in The Community Building (The Great Room).

#### Budget at a Glance

Total Expenditure Authority	\$2,726,255
Total Sources	\$1,790,385
Rev Over/(Under) Exp	(\$935,870)
Total Staff	0
Use of Unrestricted Net Assets	\$935,870

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 64 Spring Valley Lake

BUDGET UNIT: EBM 420  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,158,200	1,457,022	1,499,158	1,647,858	1,647,859	1,619,542	(28,317)
Contingencies	0	0	0	0	936,065	707,637	(228,428)
Total Exp Authority	1,158,200	1,457,022	1,499,158	1,647,858	2,583,924	2,327,179	(256,745)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,158,200	1,457,022	1,499,158	1,647,858	2,583,924	2,327,179	(256,745)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	133,336	0	115,023	167,319	167,319	399,076	231,757
Total Requirements	1,291,536	1,457,022	1,614,181	1,815,177	2,751,243	2,726,255	(24,988)
<b>Departmental Revenue</b>							
Taxes	0	0	199,365	92,642	92,642	92,450	(192)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	1,149,582	0	1,677,785	1,726,119	1,725,891	1,689,185	(36,706)
Other Revenue	(15,268)	0	3,986	11,134	11,649	8,750	(2,899)
Total Revenue	1,134,314	0	1,881,136	1,829,894	1,830,182	1,790,385	(39,797)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	1,134,314	0	1,881,136	1,829,894	1,830,182	1,790,385	(39,797)
Rev Over/(Under) Exp	(157,222)	(1,457,022)	266,955	14,717	(921,061)	(935,870)	(14,809)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	110,322	0	0	0	0
Total Fixed Assets	0	0	110,322	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$1,619,542 include non-inventoriable equipment for a remote monitoring system, professional services for sewage treatment, general system maintenance costs, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$28,317 is primarily due to reduced computer hardware requirements and use of other professional and specialized services, elimination of loan payment, and reduced allocation charges from CSA 70 Countywide.

Contingencies of \$707,637 are decreasing by \$228,428 to fund current year capital improvement projects.

Operating transfers out of \$399,076 represent funding for capital improvement projects and a transfer to capital replacement reserves for future system replacement projects. The increase of \$231,757 is primarily due to additional capital improvement project funding requirements in 2011-12.

Departmental revenue of \$1,790,385 includes taxes, interest earnings, and user fees for sanitation services and is decreasing by \$39,797 primarily due to higher anticipated delinquencies.



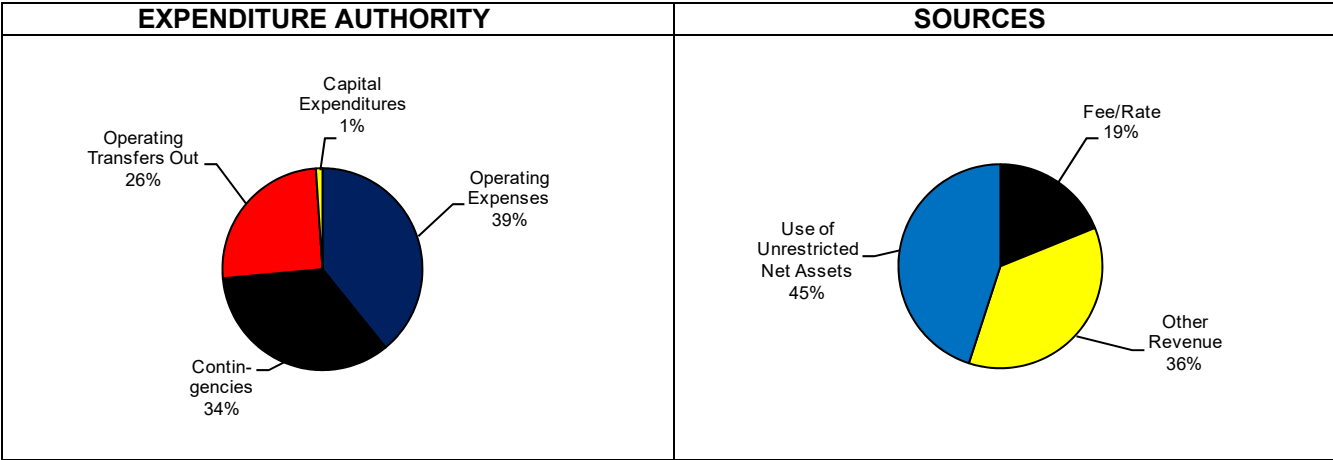
## CSA 70 GH Glen Helen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone GH was established by an act of the County of San Bernardino Board of Supervisors on August 17, 2004 to provide park and recreation, sanitation, and streetlight services to the Glen Helen area. The district provides sanitation services to the San Bernardino Sheriff's Department Detention facility as well as a Master Planned community currently in development. The District currently provides sewer service to 346 Equivalent Dwelling Units.

Budget at a Glance	
Total Expenditure Authority	\$1,749,137
Total Sources	\$972,445
Rev Over/(Under) Exp	(\$776,692)
Total Staff	0
Use of Unrestricted Net Assets	\$795,142

### 2011-12 ADOPTED BUDGET



SANITATION



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 GH Glen Helen

BUDGET UNIT: ELH 306  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	(10,444)	0	0	0	0	0	0
Operating Expenses	743,717	602,347	575,001	600,143	600,144	693,276	93,132
Contingencies	0	0	0	0	791,985	607,027	(184,958)
Total Exp Authority	733,273	602,347	575,001	600,143	1,392,129	1,300,303	(91,826)
Reimbursements	(139,000)	0	0	0	0	0	0
Total Appropriation	594,273	602,347	575,001	600,143	1,392,129	1,300,303	(91,826)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	515,980	0	188,188	0	0	448,834	448,834
Total Requirements	1,110,253	602,347	763,189	600,143	1,392,129	1,749,137	357,008
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	71,512	0	208,794	228,386	228,147	333,513	105,366
Other Revenue	1,435,940	0	780,284	612,064	613,758	638,932	25,174
Total Revenue	1,507,452	0	989,078	840,451	841,905	972,445	130,540
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	1,507,452	0	989,078	840,451	841,905	972,445	130,540
Rev Over/(Under) Exp	397,199	(602,347)	225,888	240,307	(550,224)	(776,692)	(226,468)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	18,450	18,450
Total Fixed Assets	0	0	0	0	0	18,450	18,450

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$693,276 include utilities, lab testing, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$93,132 is primarily due to higher anticipated utility costs, permit fees, lab testing, and additional allocation charges from CSA 70 Countywide.

Contingencies of \$607,027 are decreasing by \$184,958 to fund current year operations.

Operating transfers out of \$448,834 represent funding for a capital improvement project and a transfer to capital replacement reserves for future system replacement projects.

Departmental revenue of \$972,445 includes interest earnings, developer contributions and user fees for sanitation services and is increasing by \$130,540 primarily due to user fee adjustments.

Capital expenditures of \$18,450 fund a remotely operated isolation valve that will help prevent sewer overflows.



## CSA 70 S-3 Lytle Creek

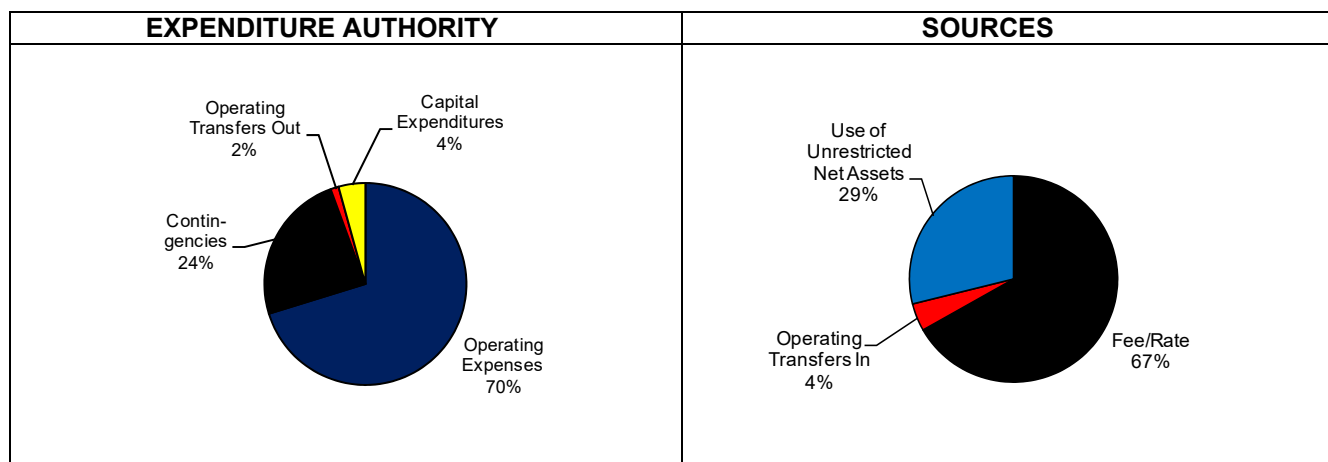
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone S-3 was established by an act of the County of San Bernardino Board of Supervisors on December 2, 1974 to provide sanitation services to residents in the Lytle Creek Community and the U.S. Forest Service. The District currently provides sewer service to 794 Equivalent Dwelling Units. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Lytle Creek Community Building.

#### Budget at a Glance

Total Expenditure Authority	\$780,517
Total Sources	\$580,921
Rev Over/(Under) Exp	(\$199,596)
Total Staff	0
Use of Unrestricted Net Assets	\$234,596

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 S-3 Lytle Creek

BUDGET UNIT: ECP 305  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	558,158	562,710	552,728	534,194	534,195	572,733	38,538
Contingencies	0	0	0	0	262,431	197,162	(65,269)
Total Exp Authority	558,158	562,710	552,728	534,194	796,626	769,895	(26,731)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	558,158	562,710	552,728	534,194	796,626	769,895	(26,731)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	3,747	0	29,900	0	0	10,622	10,622
Total Requirements	561,905	562,710	582,628	534,194	796,626	780,517	(16,109)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	34,774	0	(34,774)
Fee/Rate	487,044	0	500,260	526,588	526,587	543,421	16,834
Other Revenue	40,306	0	3,097	3,245	3,370	2,500	(870)
Total Revenue	527,350	0	503,357	529,833	564,731	545,921	(18,810)
Operating Transfers In	57,184	0	124,586	0	0	35,000	35,000
Total Financing Sources	584,534	0	627,943	529,833	564,731	580,921	16,190
Rev Over/(Under) Exp	22,629	(562,710)	45,315	(4,362)	(231,895)	(199,596)	32,299
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	24,760	11,950	11,950	35,000	23,050
Total Fixed Assets	0	0	24,760	11,950	11,950	35,000	23,050

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$572,733 include non-inventoriable equipment for a remote monitoring system, utilities, other professional and specialized services, laboratory testing, and allocation of management and operations support from CSA 70 Countywide. The increase of \$38,538 is primarily due to higher non-inventoriable equipment costs and higher use of professional and specialized services.

Contingencies of \$197,162 are decreasing by \$65,269 to fund a remote monitoring system and current year capital improvement project.

Operating transfers out of \$10,622 to capital replacement reserves will be used to fund future system replacement projects.

Total revenue of \$545,921 includes interest earnings and user fees for sanitation services and is decreasing by \$18,810 primarily due to higher anticipated delinquencies.

Operating transfers in of \$35,000 fund the sewer line relocation project not required in prior year.

Capital expenditures of \$35,000 support a sewer line relocation project and are increasing by \$23,050 due to current year adjustments in fixed asset requirements.



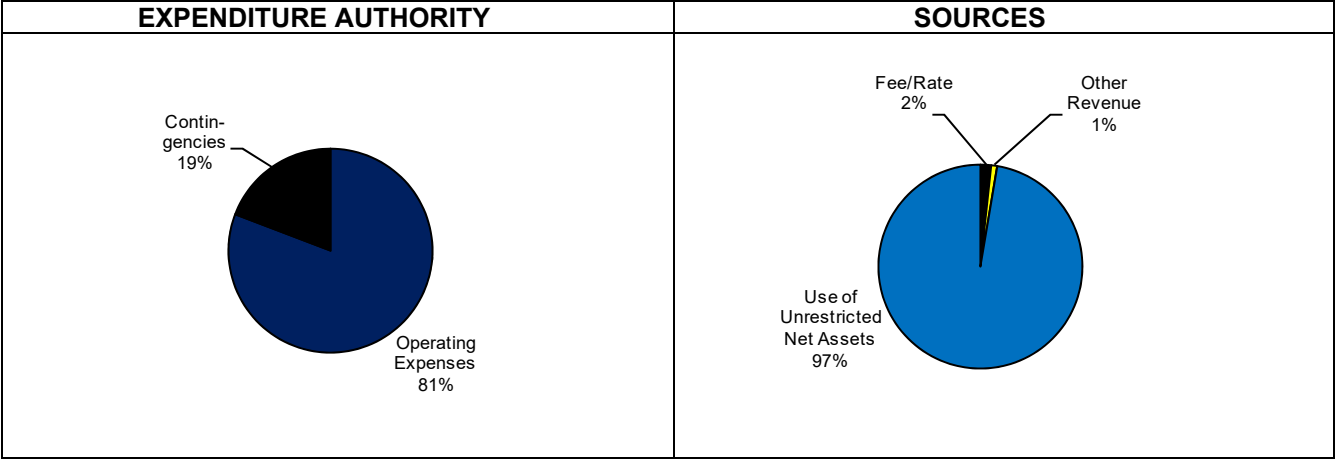
### CSA 70 S-7 Lenwood

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone S-7 was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1977 to provide sewer services to the community of Lenwood. The District recently completed construction of a new sewer system to replace individual septic systems within Lenwood but is limited to specific property owners who approved assessments to pay the debt service. The City of Barstow performs routine maintenance of the system. This District is responsible for non-routine repairs. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$477,408
Total Sources	\$12,600
Rev Over/(Under) Exp	(\$464,808)
Total Staff	0
Use of Unrestricted Net Assets	\$464,808

#### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 S-7 Lenwood

BUDGET UNIT: ECR 315  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,934	12,547	21,694	140,955	109,137	385,773	276,636
Contingencies	0	0	0	0	505,302	91,635	(413,667)
Total Exp Authority	2,934	12,547	21,694	140,955	614,439	477,408	(137,031)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,934	12,547	21,694	140,955	614,439	477,408	(137,031)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,934	12,547	21,694	140,955	614,439	477,408	(137,031)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	6,338	0	(6,338)
Fee/Rate	3,431	0	8,641	15,662	17,225	8,100	(9,125)
Other Revenue	30,424	0	8,513	4,957	5,732	4,500	(1,232)
Total Revenue	33,855	0	17,154	20,618	29,295	12,600	(16,695)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	33,855	0	17,154	20,618	29,295	12,600	(16,695)
Rev Over/(Under) Exp	30,921	(12,547)	(4,539)	(120,336)	(585,144)	(464,808)	120,336
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$385,773 include professional services, general maintenance costs and allocation of management and operations support from CSA 70 Countywide. The increase of \$276,636 is primarily due to higher use of other professional and specialized services for the backfilling of abandoned seepage pits.

Contingencies of \$91,635 are decreasing by \$413,667 due to funding of the abandoned seepage pits backfill project.

Departmental revenue of \$12,600 includes interest earnings and user fees for sanitation services and is decreasing by \$16,695 primarily due to billing cycle adjustments and no anticipated emergency activity support from FEMA and Cal EMA.



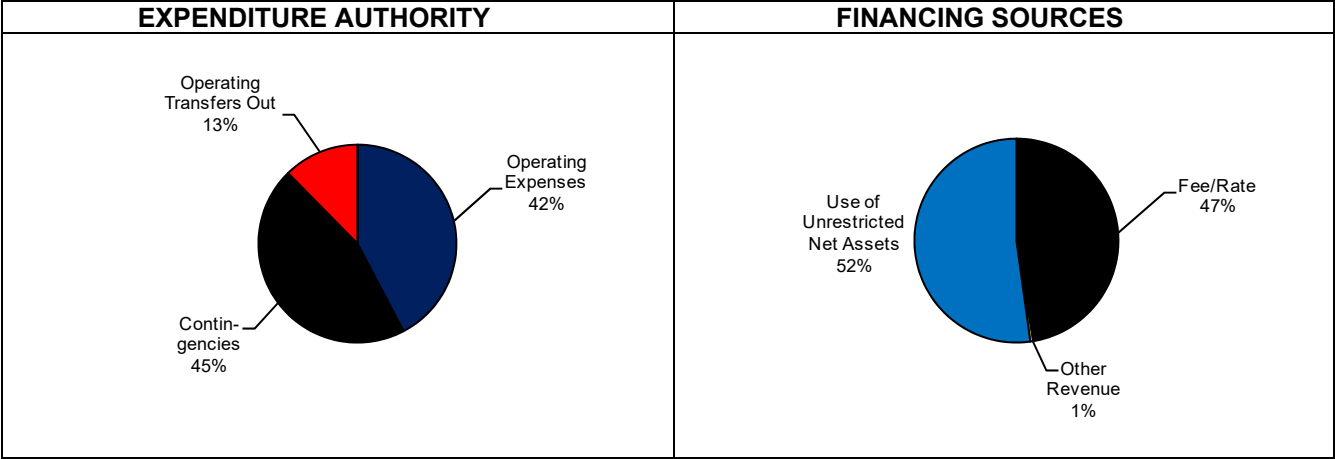
### CSA 70 SP-2 High Country

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SP-2 was established by an act of the County of San Bernardino Board of Supervisors on May 20, 1985 and is located 1.5 miles west of Hesperia. The District owns and operates a sewer collection system that provides service to 231 Equivalent Dwelling Units (EDUs) in the High Country Development tract of homes. Through an out-of-area service agreement with the City of Hesperia, the District also provides service to 286 EDUs within city boundaries. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Rick Novack Community Center.

Budget at a Glance	
Total Expenditure Authority	\$500,083
Total Sources	\$239,177
Rev Over/(Under) Exp	(\$260,906)
Total Staff	0
Use of Unrestricted Net Assets	\$260,906

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SP-2 High Country

BUDGET UNIT: EFA 490  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	162,772	165,939	187,290	184,252	184,253	211,502	27,249
Contingencies	0	0	0	0	250,128	226,723	(23,405)
Total Exp Authority	162,772	165,939	187,290	184,252	434,381	438,225	3,844
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	162,772	165,939	187,290	184,252	434,381	438,225	3,844
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	38,261	0	18,802	18,802	18,802	61,858	43,056
Total Requirements	201,033	165,939	206,092	203,054	453,183	500,083	46,900
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	432,069	0	240,731	248,004	248,004	236,977	(11,027)
Other Revenue	(10,831)	0	(6,090)	1,811	1,988	2,200	212
Total Revenue	421,238	0	234,641	249,815	249,992	239,177	(10,815)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	421,238	0	234,641	249,815	249,992	239,177	(10,815)
Rev Over/(Under) Exp	220,205	(165,939)	28,549	46,760	(203,191)	(260,906)	(57,715)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$211,502 include other professional and specialized services for sewage treatment, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$27,249 is primarily due to higher anticipated general maintenance costs.

Contingencies of \$226,723 are decreasing by \$23,405 to fund current year operations.

Operating transfers out of \$61,858 to capital replacement reserves for future system replacement projects are increasing by \$43,056.

Departmental revenue of \$239,177 includes interest earnings, user fees for sanitation services and is decreasing by \$10,815 primarily due to higher anticipated delinquencies.



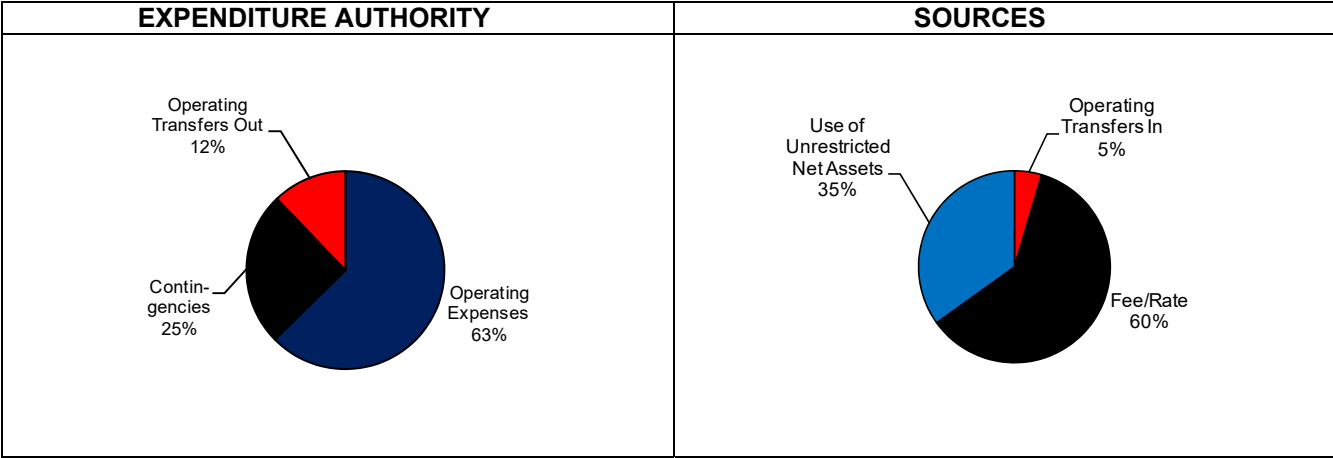
### CSA 79 Green Valley Lake

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 79 was established by an act of the County of San Bernardino Board of Supervisors on September 7, 1971 to maintain a sewer collection system and interceptor, with sewage treatment provided through a contract with Running Springs Water District. The District provides sewer service to 1,245 Equivalent Dwelling Units. The District has a Board appointed Advisory Commission and utilizes the Green Valley Lake Fire Station for meetings.

Budget at a Glance	
Total Expenditure Authority	\$1,534,505
Total Sources	\$1,001,573
Rev Over/(Under) Exp	(\$532,932)
Total Staff	0
Use of Unrestricted Net Assets	\$532,932

#### 2011-12 ADOPTED BUDGET





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 79 Green Valley Lake

BUDGET UNIT: EFP 485  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	799,009	802,782	913,390	947,779	947,780	961,098	13,318
Contingencies	0	0	0	0	529,935	386,745	(143,190)
Total Exp Authority	799,009	802,782	913,390	947,779	1,477,715	1,347,843	(129,872)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	799,009	802,782	913,390	947,779	1,477,715	1,347,843	(129,872)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	67,784	0	286,852	118,026	118,026	186,662	68,636
Total Requirements	866,793	802,782	1,200,242	1,065,805	1,595,741	1,534,505	(61,236)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	829,550	0	881,487	930,612	929,175	923,073	(6,102)
Other Revenue	2,973	0	17,762	7,995	8,894	8,500	(394)
Total Revenue	832,523	0	899,249	938,607	938,069	931,573	(6,496)
Operating Transfers In	65,841	0	283,651	4,954	4,954	70,000	65,046
Total Financing Sources	898,364	0	1,182,900	943,561	943,023	1,001,573	58,550
Rev Over/(Under) Exp	31,571	(802,782)	(17,342)	(122,244)	(652,718)	(532,932)	119,786
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capitalized Expenditures	26,399	0	0	0	0	0	0
Total Fixed Assets	26,399	0	0	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMACT**

Operating expenses of \$961,098 include utilities, other professional and specialized services for sewage treatment, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$13,318 is primarily due to higher allocation of charges from CSA 70 Countywide.

Contingencies of \$386,745 are decreasing by \$143,190 to fund current year capital improvement projects.

Operating transfers out of \$186,662 represent funding for a capital improvement project and a transfer to capital replacement reserves for future system replacement projects. The increase of \$68,636 is primarily due to additional capital improvement project funding requirements in 2011-12.

Total revenue of \$931,573 includes interest earnings and user fees for sanitation services and is decreasing by \$6,496 primarily due to higher anticipated delinquent charges.

Operating transfers in of \$70,000 are increasing by \$65,046 primarily due to additional support from capital replacement reserves to fund the capital improvement projects.



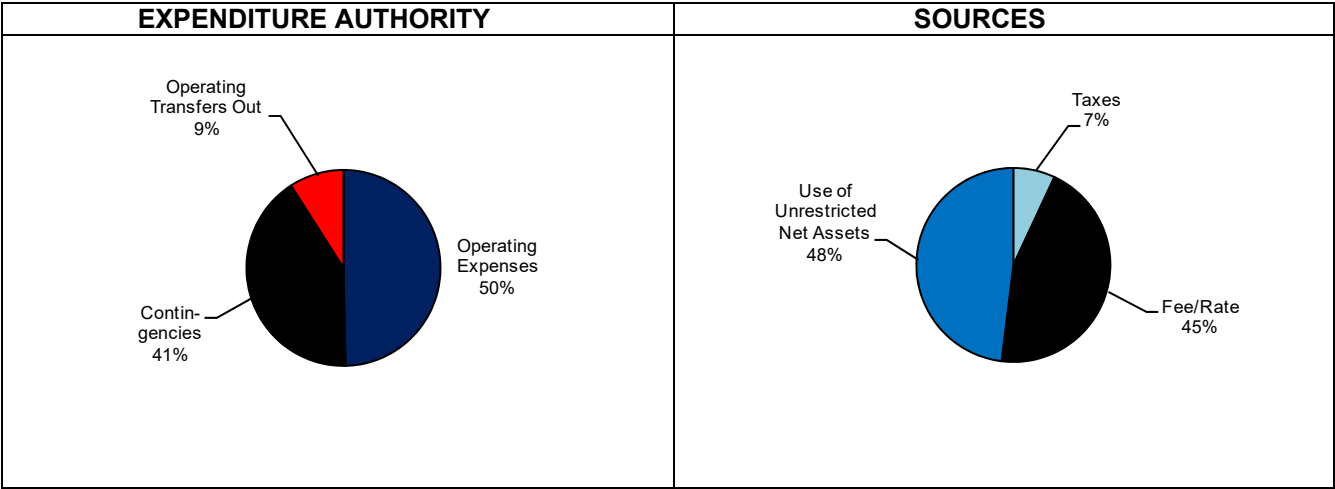
## CSA 82 Searles Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 82 was established by an act of the County of San Bernardino Board of Supervisors on June 28, 1976. On June 6, 2000, the District combined and included Improvement Zones SV-3 (Trona) and SV-4 (Pioneer Town) through the Board of Supervisors Resolution No. 2000-132. The newly combined CSA 82 provides sewage collection service to 768 Equivalent Dwelling Units as well as streetlight services. The District has a Board appointed Municipal Advisory Council and an Advisory Commission and utilizes the Trona Community Senior Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$765,343
Total Sources	\$399,398
Rev Over/(Under) Exp	(\$365,945)
Total Staff	0
Use of Unrestricted Net Assets	\$365,945

### 2011-12 ADOPTED BUDGET



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 82 Searles Valley

BUDGET UNIT: EFY 495  
FUNCTION: Operating  
ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	321,051	275,984	365,638	340,246	340,247	380,111	39,864
Contingencies	0	0	0	0	351,438	316,292	(35,146)
Total Exp Authority	321,051	275,984	365,638	340,246	691,685	696,403	4,718
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	321,051	275,984	365,638	340,246	691,685	696,403	4,718
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	65,795	0	25,046	25,046	25,046	68,940	43,894
Total Requirements	386,846	275,984	390,684	365,292	716,731	765,343	48,612
<b>Departmental Revenue</b>							
Taxes	0	0	52,245	55,479	55,480	53,020	(2,460)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	213,286	0	319,843	291,421	288,181	342,678	54,497
Other Revenue	11,113	0	45,547	3,925	3,935	3,700	(235)
Total Revenue	224,399	0	417,636	350,824	347,596	399,398	51,802
Operating Transfers In	205,000	0	109,528	0	0	0	0
Total Financing Sources	429,399	0	527,164	350,824	347,596	399,398	51,802
Rev Over/(Under) Exp	42,553	(275,984)	136,479	(14,468)	(369,135)	(365,945)	3,190
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$380,111 include other professional and specialized services for sewage treatment, general system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$39,864 is primarily due to an increase in other professional and specialized services for system maintenance.

Contingencies of \$316,292 are decreasing by \$35,146 to fund current year operations.

Operating transfers out of \$68,940 represent funding to CSA 82 Park to support park operations and a transfer to capital replacement reserve for future system replacement projects and is increasing by \$43,894 primarily due to reserve funding requirements in 2011-12.

Departmental revenue of \$399,398 includes taxes, interest earnings, and user fees for sanitation services and is increasing by \$51,802 primarily due to user fee adjustments.



## Crestline Sanitation

### DESCRIPTION OF MAJOR SERVICES

The Special Districts Department provided management and operations services to 5,330 Equivalent Dwelling Units (EDUs) within the Crestline Sanitation District (CSD). On August 5, 2010 the residents of the Crestline area voted in favor of Measure T approving an independent Board of Directors for CSD. As a result, the CSD is now a self governed district and completely separated from the Special Districts Department.

### ANALYSIS OF ADOPTED BUDGET

All Crestline Sanitation District assets are now managed by the CSD Board of Directors.





YOUR COUNTY... YOUR FUTURE

# STREETLIGHT DISTRICTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

# STREETLIGHT DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b><u>Special Revenue Funds</u></b>					
CSA 17 Apple Valley	688	0		688	0
CSA 30 Red Mountain	5,097	3,766		1,331	0
CSA 53A Big Bear	29,289	8,777		20,512	0
CSA 54 Crest Forest	59,737	36,774		22,963	0
CSA 70 EV-1 Citrus Plaza	75,216	30,500		44,716	0
CSA 70 GH Glen Helen	51,024	43,902		7,122	0
CSA 70 SL-2 Chino	8,380	3,559		4,821	0
CSA 70 SL-3 Mentone	8,596	3,101		5,495	0
CSA 70 SL-4 Bloomington	32,207	3,262		28,945	0
CSA 70 SL-5 Muscoy	72,462	40,198		32,264	0
CSA 73 Arrowbear Lake	4,596	4,125		471	0
CSA SL-1 Countywide	1,072,622	631,752		440,870	0
Total Special Revenue Funds	1,419,914	809,716		610,198	0



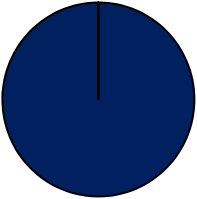
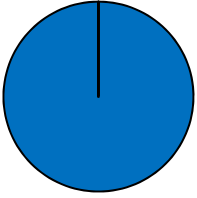
### CSA 17 Apple Valley

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 17 was established by an act of the County of San Bernardino Board of Supervisors on January 29, 1964 to provide funding for the operation and maintenance of streetlights in the community of Apple Valley. This CSA was dissolved in accordance with Local Agency Formation Commission (LAFCO) Resolution No. 3126, adopted November 16, 2010. Town of Apple Valley was designated as the successor agency to provide street lighting services to the area.

Budget at a Glance	
Total Expenditure Authority	\$688
Total Sources	\$0
Fund Balance	\$688
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES
<div><p>Operating Expenses 100%</p></div>	<div><p>Fund Balance 100%</p></div>

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 17 Apple Valley

BUDGET UNIT: SFV 185  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	12,431	20,794	22,485	1,649,844	1,649,845	688	(1,649,157)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,659	0	(9,659)
Total Exp Authority	12,431	20,794	22,485	1,649,844	1,659,504	688	(1,658,816)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	12,431	20,794	22,485	1,649,844	1,659,504	688	(1,658,816)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	12,431	20,794	22,485	1,649,844	1,659,504	688	(1,658,816)
<b><u>Departmental Revenue</u></b>							
Taxes	201,440	200,522	166,808	141,452	141,453	0	(141,453)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(1,411)	(2,695)	(2,170)	(1,712)	(1,712)	0	1,712
Other Revenue	48,194	40,157	20,148	8,191	10,697	0	(10,697)
Total Revenue	248,223	237,984	184,786	147,931	150,438	0	(150,438)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	248,223	237,984	184,786	147,931	150,438	0	(150,438)
				Fund Balance	1,509,066	688	(1,508,378)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$688 represent estimated charges for the CSA's 2010-11 audit. In accordance with LAFCO resolution No. 3126, which dissolves the CSA effective July 1, 2011, all operations are transferred to Town of Apple Valley and the decrease of \$1.7 million is due to this dissolution.

Departmental revenue is decreased by \$150,438 due to the dissolution of the CSA and the subsequent redirection of funding to the Town of Apple Valley.





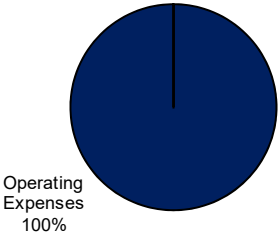
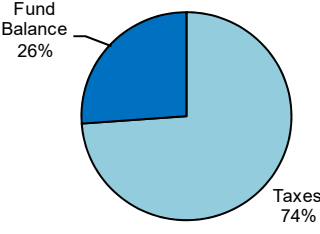
### CSA 30 Red Mountain

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 30 was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1964 to provide funding for the maintenance and operation of streetlights in the community of Red Mountain. This Streetlight District is funded by property tax revenue. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$5,097
Total Sources	\$3,766
Fund Balance	\$1,331
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES
 <p>Operating Expenses 100%</p>	 <p>Fund Balance 26%</p> <p>Taxes 74%</p>

STREETLIGHT

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 30 Red Mountain

BUDGET UNIT: SGJ 250  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,910	3,341	3,962	3,347	3,347	5,097	1,750
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	1,339	0	(1,339)
Total Exp Authority	2,910	3,341	3,962	3,347	4,686	5,097	411
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,910	3,341	3,962	3,347	4,686	5,097	411
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,910	3,341	3,962	3,347	4,686	5,097	411
<b><u>Departmental Revenue</u></b>							
Taxes	3,488	3,452	(10,358)	3,797	3,799	3,764	(35)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(25)	(48)	(0)	(44)	(44)	0	44
Other Revenue	8	(5)	42	(3)	4	2	(2)
Total Revenue	3,471	3,399	(10,316)	3,750	3,759	3,766	7
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	3,471	3,399	(10,316)	3,750	3,759	3,766	7
				Fund Balance	927	1,331	404
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$5,097 primarily represent electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and is increasing by \$1,750 primarily due to higher expected Edison rates.

Contingencies are decreasing by \$1,339 to fund current year operations.

Departmental revenue of \$3,766 primarily represents property taxes and is increasing by \$7.



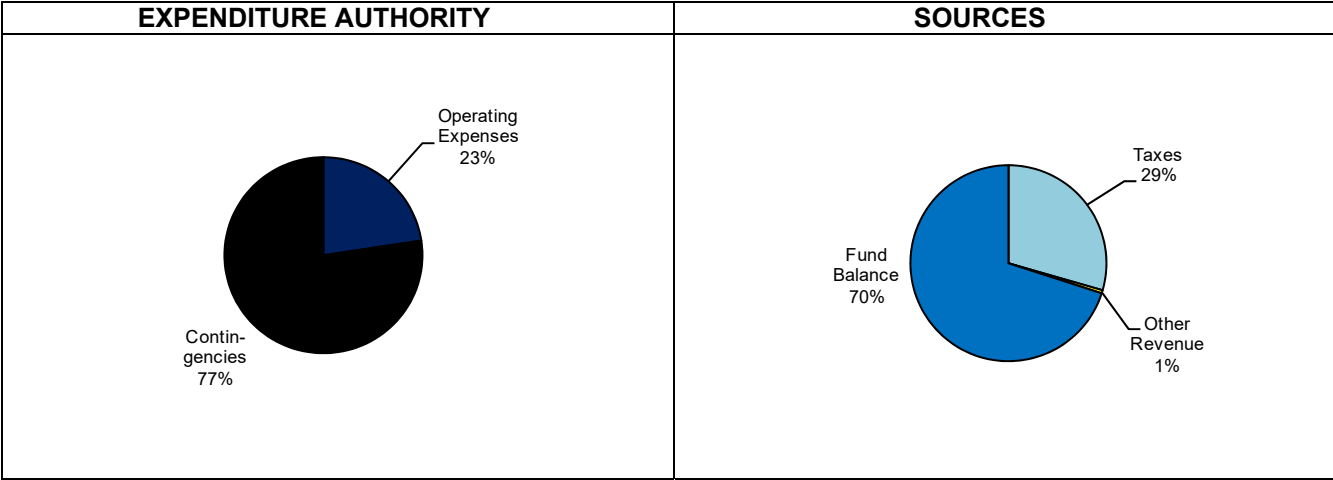
### CSA 53A Big Bear

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 53, Zone A was established on September 19, 1966 by an act of the County of San Bernardino Board of Supervisors to provide streetlight services to the community of Fawnskin in the Big Bear area. This Streetlight District receives property taxes to fund the operation and maintenance of streetlights. The District has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

Budget at a Glance	
Total Expenditure Authority	\$29,289
Total Sources	\$8,777
Fund Balance	\$20,512
Total Staff	0

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 53A Big Bear

BUDGET UNIT: SJP 365  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	5,078	5,193	4,922	5,570	5,571	6,631	1,060
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	20,566	22,658	2,092
Total Exp Authority	5,078	5,193	4,922	5,570	26,137	29,289	3,152
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	5,078	5,193	4,922	5,570	26,137	29,289	3,152
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	5,078	5,193	4,922	5,570	26,137	29,289	3,152
<b><u>Departmental Revenue</u></b>							
Taxes	9,212	8,617	(2,606)	8,777	8,778	8,627	(151)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(66)	(124)	(114)	(102)	(103)	0	103
Other Revenue	259	383	171	155	180	150	(30)
Total Revenue	9,405	8,876	(2,548)	8,829	8,855	8,777	(78)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	9,405	8,876	(2,548)	8,829	8,855	8,777	(78)
				Fund Balance	17,282	20,512	3,230
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$6,631 include electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and are increasing by \$1,060 due to an anticipated net increase in energy charges.

Contingencies of \$22,658 are increasing by \$2,092 primarily due to prior year conservative spending.

Departmental revenue of \$8,777 represents property taxes and interest and is decreasing by \$78.



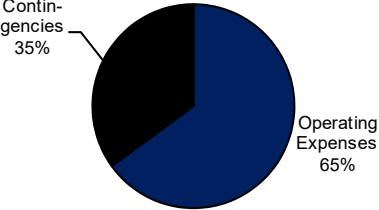
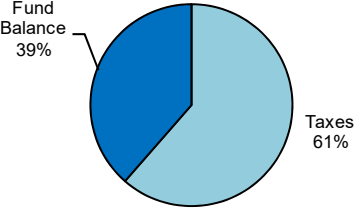
### CSA 54 Crest Forest

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 54 was established by an act of the County of San Bernardino Board of Supervisors on September 19, 1966 to provide streetlight services to the community of Crest Forest. This Streetlight District receives property taxes to fund the operation and maintenance of streetlights. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$59,737
Total Sources	\$36,774
Fund Balance	\$22,963
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES												
 <table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Operating Expenses</td><td>65%</td></tr><tr><td>Contingencies</td><td>35%</td></tr></table>	Category	Percentage	Operating Expenses	65%	Contingencies	35%	 <table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Taxes</td><td>61%</td></tr><tr><td>Fund Balance</td><td>39%</td></tr></table>	Category	Percentage	Taxes	61%	Fund Balance	39%
Category	Percentage												
Operating Expenses	65%												
Contingencies	35%												
Category	Percentage												
Taxes	61%												
Fund Balance	39%												



## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 54 Crest Forest

BUDGET UNIT: SJV 370  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	28,394	36,702	36,232	48,483	48,484	38,778	(9,706)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	22,991	20,959	(2,032)
Total Exp Authority	28,394	36,702	36,232	48,483	71,475	59,737	(11,738)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	28,394	36,702	36,232	48,483	71,475	59,737	(11,738)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	28,394	36,702	36,232	48,483	71,475	59,737	(11,738)
<b>Departmental Revenue</b>							
Taxes	36,949	38,388	36,775	35,673	35,683	36,574	891
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	4,411	0	0	0	0
Fee/Rate	(264)	0	(479)	2,218	2,218	0	(2,218)
Other Revenue	292	(87)	279	176	158	200	42
Total Revenue	36,977	38,301	40,986	38,067	38,059	36,774	(1,285)
Operating Transfers In	0	0	0	8,980	8,980	0	(8,980)
Total Sources	36,977	38,301	40,986	47,047	47,039	36,774	(10,265)
				Fund Balance	24,436	22,963	(1,473)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$38,778 represent electric billings, lease of lights from Edison, COWCAP, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net decrease of \$9,706 is primarily due to reduced use of other professional services.

Contingencies of \$20,959 are decreasing by \$2,032 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$36,774 includes property taxes and interest earnings and is decreasing by \$1,285.

Operating transfers in are decreasing by \$8,980 due to elimination of Priority Policy Needs funds from the County of San Bernardino for the installation of streetlights in the Blue Jay area of Lake Arrowhead completed in 2010-11.



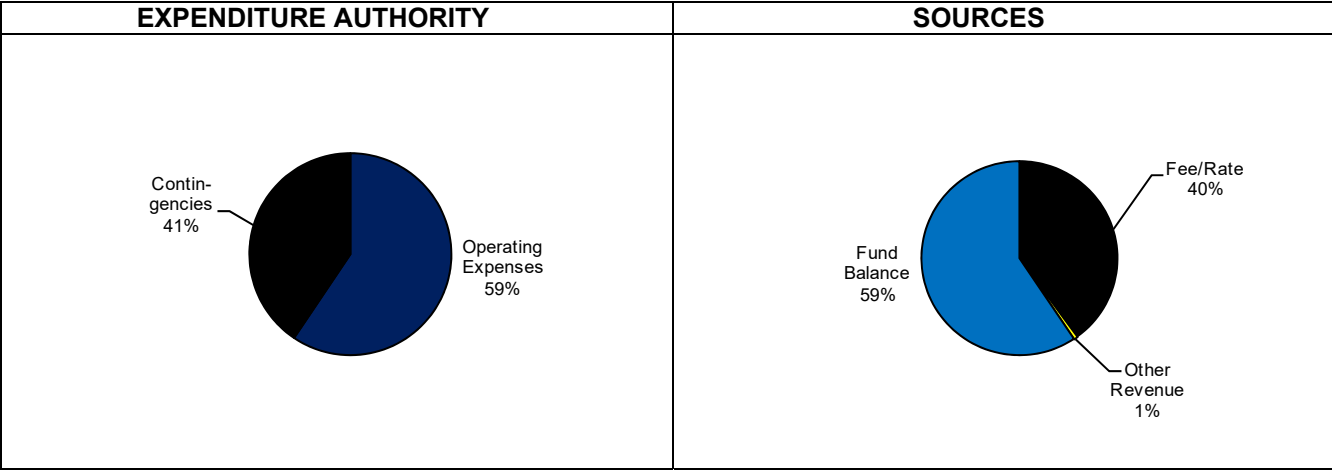
CSA 70 EV-1 Citrus Plaza

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone EV-1 was established by an act of the County of San Bernardino Board of Supervisors on April 23, 1996. This Streetlight District funds streetlights in the Citrus Plaza area in Redlands through a service charge with a 2.5% annual inflationary increase. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$75,216
Total Sources	\$30,500
Fund Balance	\$44,716
Total Staff	0

2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 EV-1 Citrus Plaza

BUDGET UNIT: SQW 103  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	2,660	2,371	28,529	28,529	44,695	16,166
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	44,804	30,521	(14,283)
Total Exp Authority	0	2,660	2,371	28,529	73,333	75,216	1,883
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	2,660	2,371	28,529	73,333	75,216	1,883
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	2,660	2,371	28,529	73,333	75,216	1,883
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	(1)	0	0	0
Fee/Rate	20,912	0	5,514	16,128	16,129	30,000	13,871
Other Revenue	1,578	1,736	744	2,159	2,122	500	(1,622)
Total Revenue	22,490	1,736	6,258	18,287	18,251	30,500	12,249
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	22,490	1,736	6,258	18,287	18,251	30,500	12,249
				Fund Balance	55,082	44,716	(10,366)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$44,695 includes electric billings, lease of lights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. Additionally, zone formation costs of \$8,650 are included. The increase of \$16,166 is primarily due to increased Edison costs and formation costs.

Contingencies of \$30,521 are decreasing by \$14,283 to fund current year operations.

Departmental revenue of \$30,500 represents service charges and interest for a full year and is increasing by \$12,249 due to higher anticipated receipts of service charges for newly located businesses in this area.





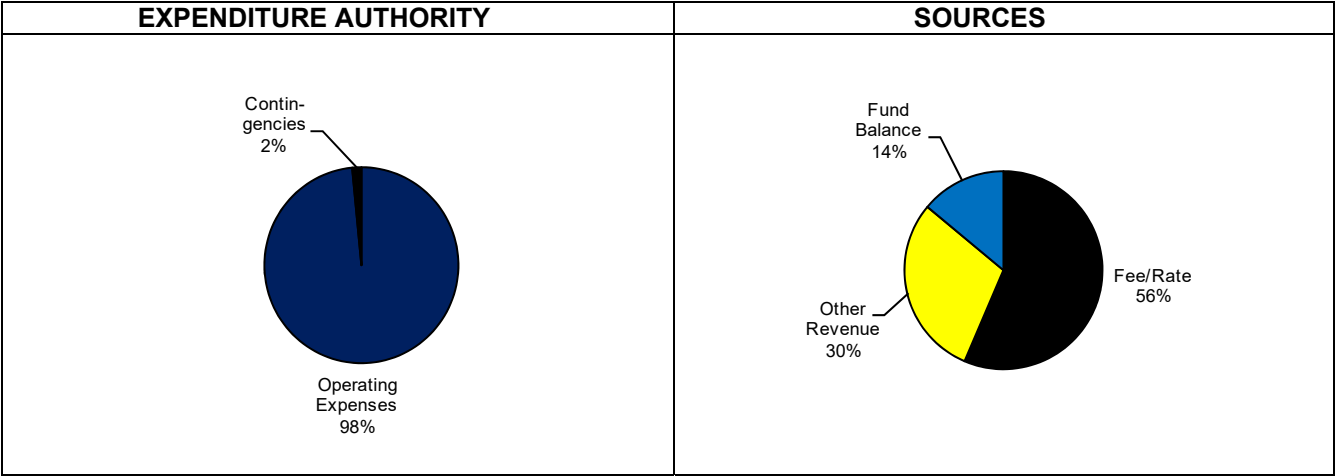
### CSA 70 GH Glen Helen

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone GH was established by an act of the County of San Bernardino Board of Supervisors on August 24, 2004. This Streetlight District funds streetlights in the development known as Lytle Creek North Development project through a service charge with a 2.5% annual inflationary increase per parcel. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$51,024
Total Sources	\$43,902
Fund Balance	\$7,122
Total Staff	0

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 GH Glen Helen

BUDGET UNIT: RWX 306  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	20,887	47,051	39,720	51,990	51,990	50,247	(1,743)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	7,247	777	(6,470)
Total Exp Authority	20,887	47,051	39,720	51,990	59,237	51,024	(8,213)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	20,887	47,051	39,720	51,990	59,237	51,024	(8,213)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	20,887	47,051	39,720	51,990	59,237	51,024	(8,213)
<b>Departmental Revenue</b>							
Taxes	0	0	0	29	18	0	(18)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	24,875	26,643	28,392	29,108	29,120	28,802	(318)
Other Revenue	3,041	1,716	504	65	150	15,100	14,950
Total Revenue	27,916	28,359	28,896	29,203	29,288	43,902	14,614
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	27,916	28,359	28,896	29,203	29,288	43,902	14,614
Fund Balance					29,949	7,122	(22,827)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$50,247 include electric billings, lease of lights from Edison, COWCAP and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$1,743 is primarily due to the cancellation of the installation of additional streetlights.

Contingencies of \$777 are decreasing by \$6,470 due to reduced available fund balance.

Departmental revenue of \$43,902 includes service charges and interest earnings and is increasing by \$14,614 primarily due to the anticipated receipt of a private contribution from the developer of Lytle Creek North. It is anticipated that the additional development within Lytle Creek North and the fee increases that will be implemented over the course of the next couple of fiscal years will realize sufficient revenues to support operations.



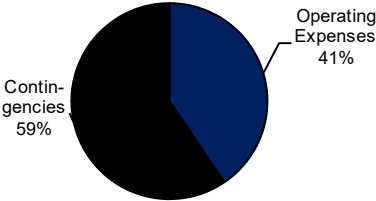
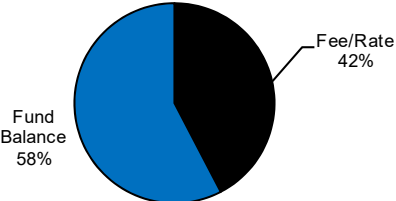
### CSA 70 SL-2 Chino

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-2 was established by an act of the County of San Bernardino Board of Supervisors on November 16, 2004. This Streetlight District funds streetlights through a service charge with a 1.5% annual inflationary increase on parcels within the district. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$8,380
Total Sources	\$3,559
Fund Balance	\$4,821
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES								
 <table><tr><td>Operating Expenses</td><td>41%</td></tr><tr><td>Contingencies</td><td>59%</td></tr></table>	Operating Expenses	41%	Contingencies	59%	 <table><tr><td>Fee/Rate</td><td>42%</td></tr><tr><td>Fund Balance</td><td>58%</td></tr></table>	Fee/Rate	42%	Fund Balance	58%
Operating Expenses	41%								
Contingencies	59%								
Fee/Rate	42%								
Fund Balance	58%								

## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-2 Chino

BUDGET UNIT: SQX 577  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,664	3,176	2,393	2,090	2,091	3,395	1,304
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	4,829	4,985	156
Total Exp Authority	3,664	3,176	2,393	2,090	6,920	8,380	1,460
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,664	3,176	2,393	2,090	6,920	8,380	1,460
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,664	3,176	2,393	2,090	6,920	8,380	1,460
<b>Departmental Revenue</b>							
Taxes	0	0	0	15	15	0	(15)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,886	3,107	4,322	3,416	3,416	3,539	123
Other Revenue	86	39	29	35	37	20	(17)
Total Revenue	2,972	3,146	4,351	3,465	3,468	3,559	91
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,972	3,146	4,351	3,465	3,468	3,559	91
				Fund Balance	3,452	4,821	1,369
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$3,395 include electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$1,304 is primarily due to a GIS mapping project budgeted for 2011-12.

Contingencies of \$4,985 are increasing by \$156 due to prior year conservative spending.

Departmental revenue of \$3,559 includes annual service charges and interest and is increasing by \$91.



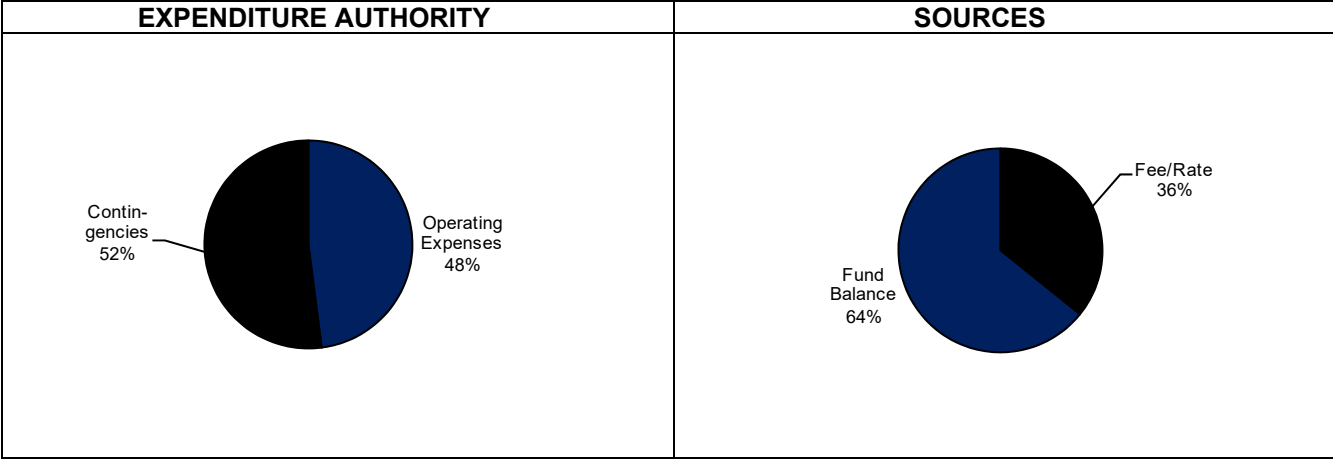
### CSA 70 SL-3 Mentone

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-3 was established by an act of the County of San Bernardino Board of Supervisors on February 15, 2005. This Streetlight District funds streetlights in the community of Mentone through a parcel service charge. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$8,596
Total Sources	\$3,101
Fund Balance	\$5,495
Total Staff	0

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-3 Mentone

BUDGET UNIT: SQZ 578  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,318	3,366	2,855	2,602	2,603	4,123	1,520
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	5,511	4,473	(1,038)
Total Exp Authority	2,318	3,366	2,855	2,602	8,114	8,596	482
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,318	3,366	2,855	2,602	8,114	8,596	482
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,318	3,366	2,855	2,602	8,114	8,596	482
<b>Departmental Revenue</b>							
Taxes	0	0	0	52	52	0	(52)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,749	3,052	2,983	3,031	3,032	3,061	29
Other Revenue	204	181	75	44	52	40	(12)
Total Revenue	2,953	3,233	3,058	3,127	3,136	3,101	(35)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,953	3,233	3,058	3,127	3,136	3,101	(35)
				Fund Balance	4,978	5,495	517
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$4,123 include electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,520 increase is primarily due to a GIS mapping project budgeted in 2011-12.

Contingencies of \$4,473 are decreasing by \$1,038 primarily due to the costs associated with the GIS mapping project.

Departmental revenue of \$3,101 represents annual service charges and interest and is decreasing by \$35.



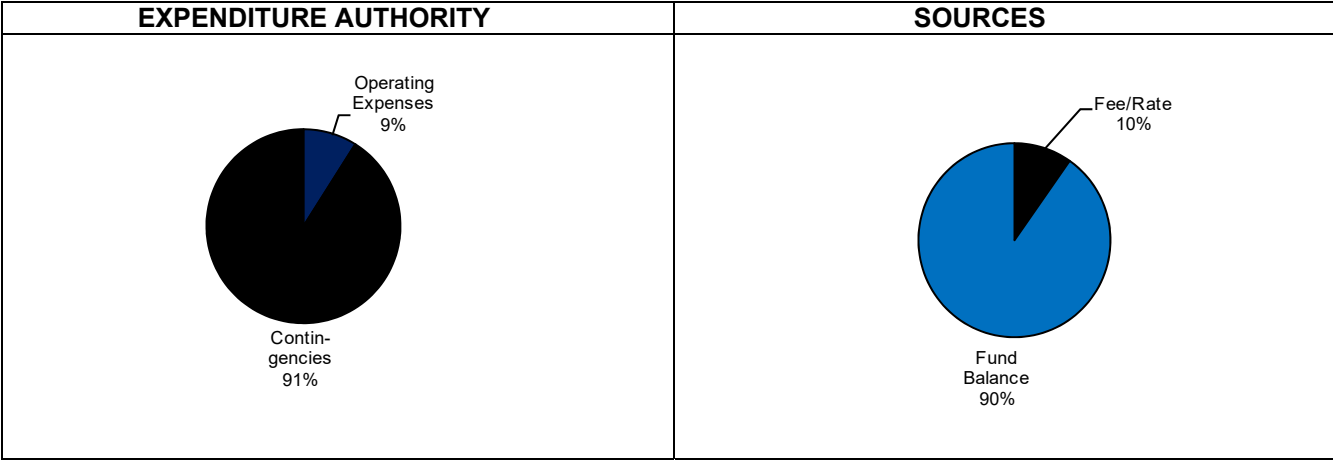
### CSA 70 SL-4 Bloomington

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-4 was established by an act of the County of San Bernardino Board of Supervisors on August 22, 2006. This Streetlight District funds streetlights in the community of Bloomington through a per parcel service charge with a 2.5% annual inflationary increase. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$32,207
Total Sources	\$3,262
Fund Balance	\$28,945
Total Staff	0

#### 2011-12 ADOPTED BUDGET



STREETLIGHT

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-4 Bloomington

BUDGET UNIT: SMC 202  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,019	2,557	2,444	2,136	2,136	2,889	753
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	28,962	29,318	356
Total Exp Authority	2,019	2,557	2,444	2,136	31,098	32,207	1,109
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,019	2,557	2,444	2,136	31,098	32,207	1,109
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,019	2,557	2,444	2,136	31,098	32,207	1,109
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	117	117	0	(117)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	9,998	9,402	8,808	5,284	5,285	3,100	(2,185)
Other Revenue	318	435	303	254	207	162	(45)
Total Revenue	10,316	9,837	9,112	5,654	5,609	3,262	(2,347)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	10,316	9,837	9,112	5,654	5,609	3,262	(2,347)
				Fund Balance	25,489	28,945	3,456
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,889 include electric billings, lease of lights from Edison, auditing charges, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. Expenses are increasing by \$753 primarily due to a GIS mapping project and increased energy charges.

Contingencies of \$29,318 are increasing by \$356 primarily due to prior year conservative spending.

Departmental revenue of \$3,262 includes service charges and interest and is decreasing by \$2,347 due to the lowering of the per parcel service charge in 2011-12.





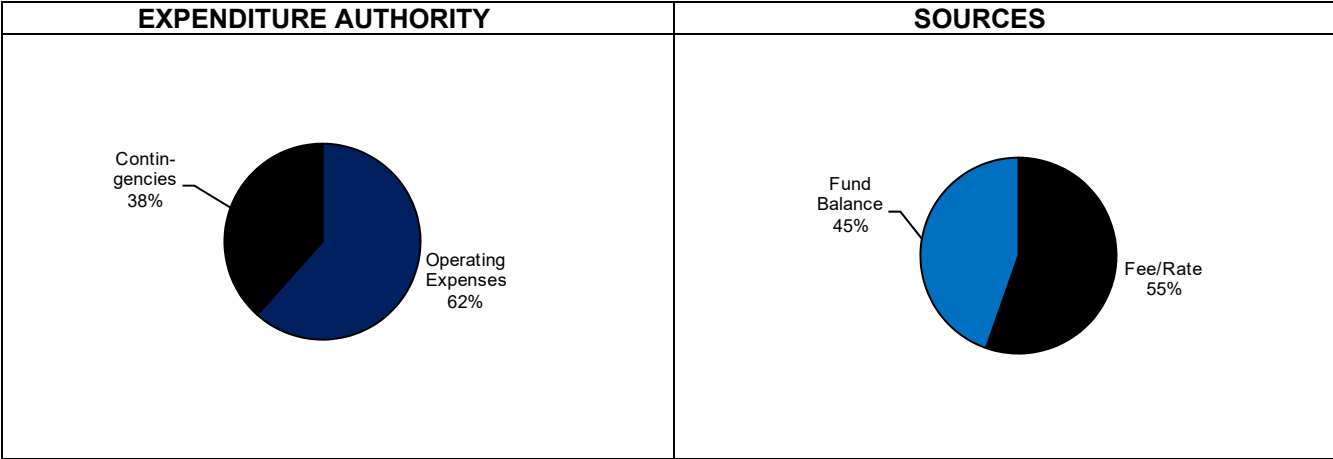
### CSA 70 SL-5 Muscoy

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-5 was established by an act of the County of San Bernardino Board of Supervisors on June 5, 2007. This Streetlight District funds streetlights in the community of Muscoy through a per parcel service charge with a 2.5% annual inflationary increase. This District has a Municipal Advisory Commission. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$72,462
Total Sources	\$40,198
Fund Balance	\$32,264
Total Staff	0

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-5 Muscoy

BUDGET UNIT: SMJ 210  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	43,012	37,976	39,505	39,505	44,642	5,137
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	32,291	27,820	(4,471)
Total Exp Authority	0	43,012	37,976	39,505	71,796	72,462	666
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	43,012	37,976	39,505	71,796	72,462	666
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	43,012	37,976	39,505	71,796	72,462	666
<b>Departmental Revenue</b>							
Taxes	0	0	0	754	689	0	(689)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	15,033	56,422	39,920	39,403	39,468	40,013	545
Other Revenue	3	668	390	256	218	185	(33)
Total Revenue	15,036	57,090	40,310	40,414	40,375	40,198	(177)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	15,036	57,090	40,310	40,414	40,375	40,198	(177)
Fund Balance					31,421	32,264	843
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$44,642 include electric billings, lease of streetlights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. Expenses are increasing by \$5,137 primarily due to a one-time charge for other professional and specialized services and an anticipated increase in energy charges.

Contingencies of \$27,820 are decreasing by \$4,471 to fund current year operations.

Departmental revenue of \$40,198 includes service charges and interest and is decreasing by \$177 due to lower anticipated service charge revenue.



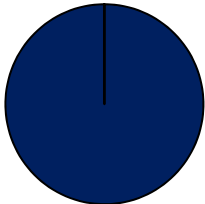
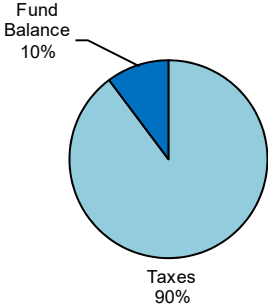
### CSA 73 Arrowbear Lake

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 73 was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1970. This streetlighting district receives property taxes to fund the operation and maintenance of streetlights. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$4,596
Total Sources	\$4,125
Fund Balance	\$471
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES
 <p>Operating Expenses 100%</p>	 <p>Fund Balance 10%</p> <p>Taxes 90%</p>

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 73 Arrowbear Lake

BUDGET UNIT: SOP 460  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,547	4,997	4,514	5,551	5,866	4,596	(1,270)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	3,547	4,997	4,514	5,551	5,866	4,596	(1,270)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,547	4,997	4,514	5,551	5,866	4,596	(1,270)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,547	4,997	4,514	5,551	5,866	4,596	(1,270)
<b>Departmental Revenue</b>							
Taxes	4,649	4,635	4,264	4,001	3,837	4,125	288
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(33)	(61)	(56)	(46)	(46)	0	46
Other Revenue	19	(280)	35	9	15	0	(15)
Total Revenue	4,635	4,294	4,243	3,964	3,806	4,125	319
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	4,635	4,294	4,243	3,964	3,806	4,125	319
				Fund Balance	2,060	471	(1,589)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$4,596 include electric billings, lease of lights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,270 decrease is primarily due to full payment of CSA revolving fund loan in 2010-11.

Departmental revenue of \$4,125 includes property taxes and interest and is increasing by \$319 based on projected revenue.



### CSA SL-1 Countywide

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) SL-1 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965. This Streetlight District receives property taxes to fund the operation and maintenance of streetlights in communities throughout the County. This District does not utilize an Advisory Commission or Municipal Advisory Council.

Budget at a Glance	
Total Expenditure Authority	\$1,072,622
Total Sources	\$631,752
Fund Balance	\$440,870
Total Staff	0

#### 2011-12 ADOPTED BUDGET

EXPENDITURE AUTHORITY	SOURCES												
<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Operating Expenses</td><td>72%</td></tr><tr><td>Contingencies</td><td>28%</td></tr></table>	Category	Percentage	Operating Expenses	72%	Contingencies	28%	<table><tr><th>Category</th><th>Percentage</th></tr><tr><td>Taxes</td><td>59%</td></tr><tr><td>Fund Balance</td><td>41%</td></tr></table>	Category	Percentage	Taxes	59%	Fund Balance	41%
Category	Percentage												
Operating Expenses	72%												
Contingencies	28%												
Category	Percentage												
Taxes	59%												
Fund Balance	41%												

**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA SL-1 Countywide

BUDGET UNIT: SQV 575  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	30,489	27,355	31,670	4,364	4,365	0	(4,365)
Operating Expenses	626,560	707,390	644,874	726,215	726,215	775,972	49,757
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	441,843	296,650	(145,193)
Total Exp Authority	657,049	734,745	676,544	730,579	1,172,423	1,072,622	(99,801)
Reimbursements	0	(13,079)	0	0	0	0	0
Total Appropriation	657,049	721,666	676,544	730,579	1,172,423	1,072,622	(99,801)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	657,049	721,666	676,544	730,579	1,172,423	1,072,622	(99,801)
<b>Departmental Revenue</b>							
Taxes	774,632	751,186	642,353	613,426	613,428	628,252	14,824
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	19,751	(7,693)	(7,612)	(3,719)	(3,719)	0	3,719
Other Revenue	15,666	16,044	7,657	3,600	3,767	3,500	(267)
Total Revenue	810,049	759,537	642,398	613,307	613,476	631,752	18,276
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	810,049	759,537	642,398	613,307	613,476	631,752	18,276
Fund Balance					558,947	440,870	(118,077)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses are decreasing by \$4,365 due to the elimination of one public service employee.

Operating expenses of \$775,972 include electric billings, lease of lights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net increase of \$49,757 is primarily due to higher anticipated energy costs.

Contingencies of \$296,650 are decreasing by \$145,193 to fund current year operations due to higher energy costs.

Departmental revenue of \$631,752 includes property taxes and interest and is increasing \$18,276 primarily due to higher anticipated tax receipts along with lower delinquencies.



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YOUR COUNTY... YOUR FUTURE

# WATER DISTRICTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*



# WATER DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp    Staffing
<b><u>Enterprise Funds</u></b>					
CSA 42 Oro Grande	358,031	229,844			(128,187)    0
CSA 64 Spring Valley Lake	3,604,943	2,527,767			(1,077,176)    0
CSA 70 CG Cedar Glen	1,151,763	646,429			(505,334)    0
CSA 70 F Morongo Valley	188,027	115,271			(72,756)    0
CSA 70 J Oak Hills	3,840,336	3,293,473			(546,863)    0
CSA 70 W-1 Goat Mountain	790,123	514,697			(275,426)    0
CSA 70 W-3 Hacienda	238,685	227,420			(11,265)    0
CSA 70 W-4 Pioneertown	2,400,323	2,358,406			(41,917)    0
Total Enterprise Funds	12,572,231	9,913,307			(2,658,924)    0



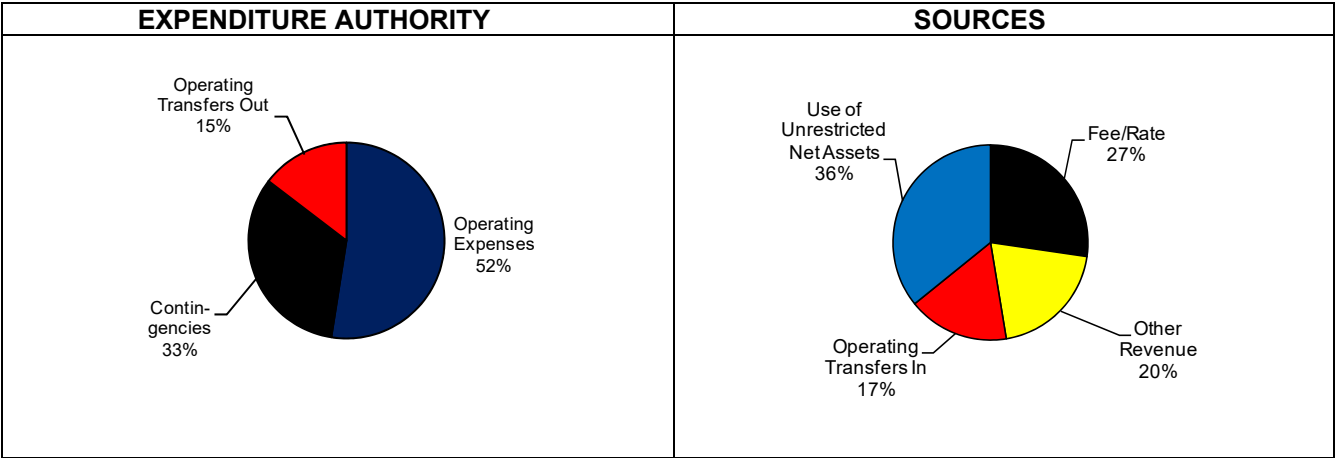
## CSA 42 Oro Grande

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 42 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 and is located 5 miles northwest of Victorville. The District provides funding for the operation and maintenance of water connections for 139 customers. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Oro Grande Community Building.

Budget at a Glance	
Total Expenditure Authority	\$358,031
Total Sources	\$229,844
Rev Over/(Under) Exp	(\$128,187)
Total Staff	0
Use of Unrestricted Net Assets	\$128,187

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 42 Oro Grande

BUDGET UNIT: EAS 310  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	124,951	133,191	152,692	158,526	158,527	187,920	29,393
Contingencies	0	0	0	0	115,582	117,763	2,181
Total Exp Authority	124,951	133,191	152,692	158,526	274,109	305,683	31,574
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	124,951	133,191	152,692	158,526	274,109	305,683	31,574
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	7,267	0	67,567	70,500	70,500	52,348	(18,152)
Total Requirements	132,218	133,191	220,259	229,026	344,609	358,031	13,422
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	124,895	0	116,293	117,214	117,215	97,795	(19,420)
Other Revenue	42,330	0	55,011	78,420	78,777	71,900	(6,877)
Total Revenue	167,225	0	171,304	195,634	195,992	169,695	(26,297)
Operating Transfers In	0	0	0	0	0	60,149	60,149
Total Financing Sources	167,225	0	171,304	195,634	195,992	229,844	33,852
Rev Over/(Under) Exp	35,007	(133,191)	(48,955)	(33,392)	(148,617)	(128,187)	20,430
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	42,000	0	(42,000)
Total Fixed Assets	0	0	0	0	42,000	0	(42,000)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$187,920 include non-inventoriable equipment for magnetic flow meters, utilities, other professional and specialized services for tank inspections, general system maintenance costs, water mitigation costs, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$29,393 is primarily due to higher anticipated system maintenance, non-inventoriable equipment requirements and water mitigation costs.

Contingencies of \$117,763 are increasing by \$2,181 to fund future year operations.

Operating transfers out of \$52,348 include funding for current year capital improvement projects (funds EAV and ELR) and a transfer to capital replacement fund (EAX) for future system replacement projects. The decrease of \$18,152 is primarily due to reduced capital improvement projects funding requirements in 2011-12.

Total revenue of \$169,695 includes interest earnings, residential sales and revenues from leasing water rights. The decrease of \$26,297 is primarily due to anticipated reduction in water consumption and reduced number of water rights available for lease.

Operating transfers in of \$60,149 includes a transfer from capital replacement fund (EAX) to support operating transfers out to capital improvement projects (funds EAV and ELR) and to support district operations. Support for district operations is to fund operating expenses programmed for unforeseen emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary. The increase of \$60,149 is due to higher capital improvement projects requirements in 2011-12 and additional operations and management support.



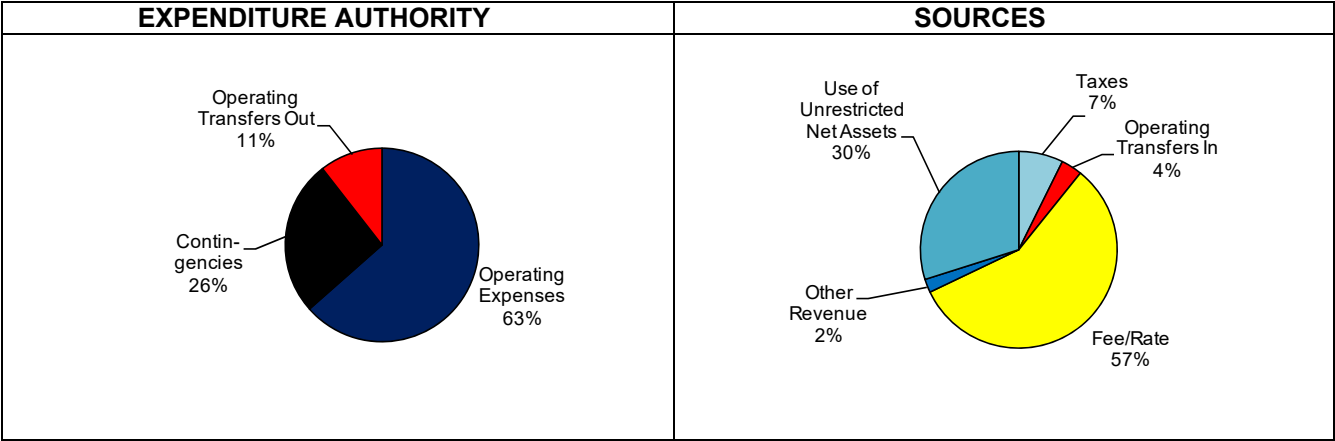
## CSA 64 Spring Valley Lake

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 64 was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968 to provide water services in the community of Spring Valley Lake. The District provides funding for the operation and maintenance of water connections for 3,817 customers. The District also maintains five wells, one booster station and three water tanks. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Community Building (The Great Room).

Budget at a Glance	
Total Expenditure Authority	\$3,604,943
Total Sources	\$2,527,767
Rev Over/(Under) Exp	(\$1,077,176)
Total Staff	0
Use of Unrestricted Net Assets	\$1,077,176

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 64 Spring Valley Lake

BUDGET UNIT: ECB 420  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,913,933	1,982,182	1,949,064	1,942,641	1,942,547	2,288,799	346,252
Contingencies	0	0	0	0	1,078,009	936,350	(141,659)
Total Exp Authority	1,913,933	1,982,182	1,949,064	1,942,641	3,020,556	3,225,149	204,593
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,913,933	1,982,182	1,949,064	1,942,641	3,020,556	3,225,149	204,593
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	226,751	0	501,409	1,100,000	1,100,000	379,794	(720,206)
Total Requirements	2,140,684	1,982,182	2,450,473	3,042,641	4,120,556	3,604,943	(515,613)
<b>Departmental Revenue</b>							
Taxes	0	0	190,781	271,388	271,389	263,675	(7,714)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	1,546,838	0	1,691,927	1,882,949	1,868,939	2,060,167	191,228
Other Revenue	252,133	0	225,754	98,623	113,372	78,925	(34,447)
Total Revenue	1,798,971	0	2,108,461	2,252,960	2,253,700	2,402,767	149,067
Operating Transfers In	525,000	0	351,409	1,250,000	1,250,000	125,000	(1,125,000)
Total Financing Sources	2,323,971	0	2,459,870	3,502,960	3,503,700	2,527,767	(975,933)
Rev Over/(Under) Exp	183,287	(1,982,182)	9,398	460,319	(616,856)	(1,077,176)	(460,320)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	60,842	60,842	0	(60,842)
Total Fixed Assets	0	0	0	60,842	60,842	0	(60,842)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,288,799 include utilities, other professional and specialized services for road paving, general system maintenance, water mitigation costs, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$346,252 is primarily due to higher anticipated professional and specialized services, general system maintenance and water mitigation costs.

Contingencies of \$936,350 are decreasing by \$141,659 to fund current year operations.

Operating transfers out of \$379,794 represent transfers for current year programmed capital improvement projects (funds CEK and EDB) and a transfer to capital replacement reserve for future system replacement projects (fund EIV). The decrease of \$720,206 is primarily due to reduced capital improvement projects funding requirements in 2011-12.

Total revenue of \$2,402,767 includes property taxes, interest earnings, and residential sales. The increase of \$149,067 is primarily due to higher anticipated property tax collections, higher water sales revenue and user fee adjustments.

Operating transfers in of \$125,000 from the capital replacement reserve (fund EIV) support an operating transfer out for a current year programmed capital improvement project (fund EDB) and is decreasing by \$1,125,000 due to reduced capital improvement projects requirements in 2011-12.

Capital expenditures are decreasing by \$60,842 as the district completed a water well efficiency project in 2010-11.



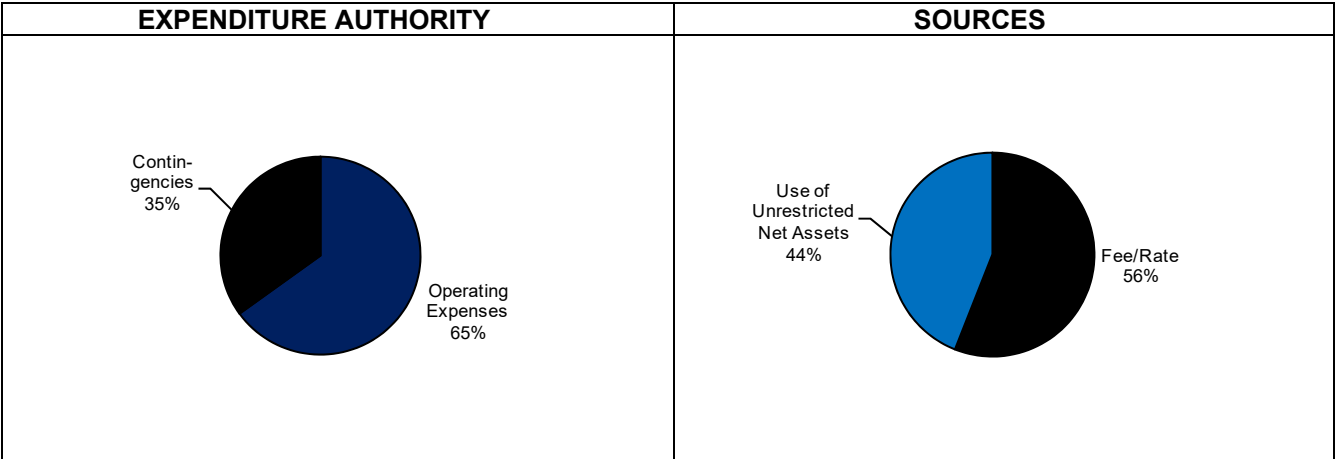
## CSA 70 CG Cedar Glen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone CG was established by an act of the County of San Bernardino Board of Supervisors on July 12, 2005 to provide water service to the community of Cedar Glen. Through an Operations and Maintenance agreement the District provided water service to approximately 331 Arrowhead Manor Water Company (AMWC) customers from November 2006 through January 2009. The District closed escrow on AMWC on January 29, 2009 acquiring all of its assets. The District has also undertaken a multi-phase capital improvement project to upgrade system infrastructure. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$1,151,763
Total Sources	\$646,429
Rev Over/(Under) Exp	(\$505,334)
Total Staff	0
Use of Unrestricted Net Assets	\$505,334

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 CG Cedar Glen

BUDGET UNIT: ELL 563  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	460,565	1,148,034	424,469	671,117	671,118	749,705	78,587
Contingencies	0	0	0	0	520,121	402,058	(118,063)
Total Exp Authority	460,565	1,148,034	424,469	671,117	1,191,239	1,151,763	(39,476)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	460,565	1,148,034	424,469	671,117	1,191,239	1,151,763	(39,476)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	460,565	1,148,034	424,469	671,117	1,191,239	1,151,763	(39,476)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	(1)	6,373	0	(6,373)
Fee/Rate	176,381	0	619,708	688,440	688,440	643,229	(45,211)
Other Revenue	63,028	0	6,235	14,451	14,911	3,200	(11,711)
Total Revenue	239,409	0	625,943	702,890	709,724	646,429	(63,295)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	239,409	0	625,943	702,890	709,724	646,429	(63,295)
Rev Over/(Under) Exp	(221,156)	(1,148,034)	201,474	31,773	(481,515)	(505,334)	(23,819)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	40,560	0	0	0	0
Total Fixed Assets	0	0	40,560	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$749,705 include utilities, other professional and specialized services, laboratory testing, general system maintenance, CSA revolving loan fund and county loan debt service payments, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$78,587 is primarily due to higher general maintenance costs, higher allocation costs from CSA 70 and adjustments to the loan repayment schedule.

Contingencies of \$402,058 are decreasing by \$118,063 to fund current year operations and due to reduced departmental revenue and available fund balance.

Departmental revenue of \$646,429 includes interest earnings, special taxes for loan repayment and residential sales and is decreasing by \$63,295 primarily due to completion of pre-payment special tax option and lower anticipated water consumption.



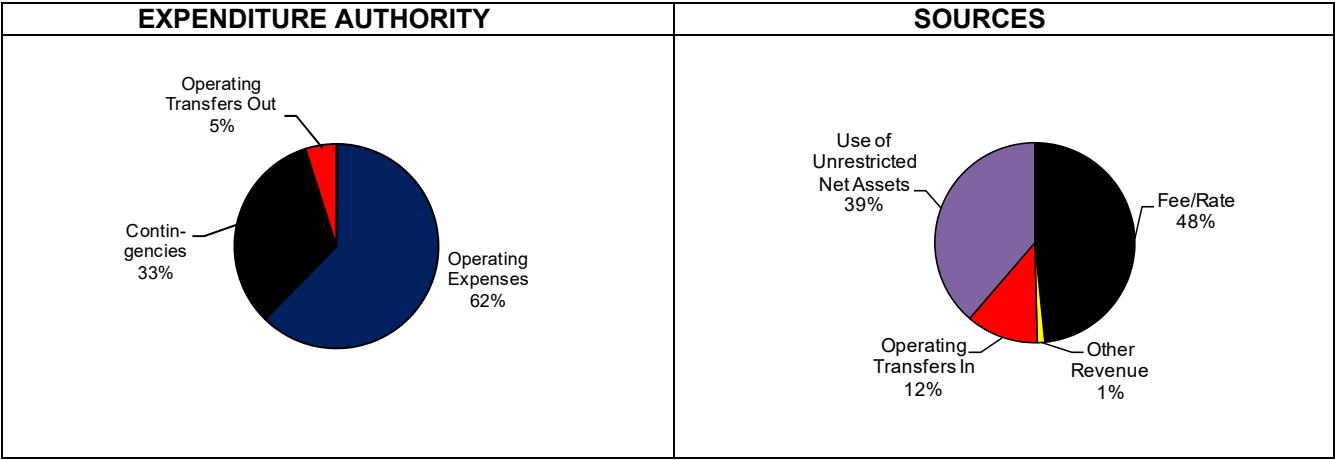
### CSA 70 F Morongo Valley

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Improvement Zone F was established by an act of the County of San Bernardino Board of Supervisors on September 20, 1971 to provide water service to the community of Morongo Valley. The District maintains three wells, one booster station and a reservoir that stores 260,000 gallons of water for service to 85 customers. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Covington Park Community Room.

Budget at a Glance	
Total Expenditure Authority	\$188,027
Total Sources	\$115,271
Rev Over/(Under) Exp	(\$72,756)
Total Staff	0
Use of Unrestricted Net Assets	\$72,756

#### 2011-12 ADOPTED BUDGET





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 F Morongo Valley

BUDGET UNIT: EBY 135  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	94,037	84,756	97,593	83,706	83,707	117,147	33,440
Contingencies	0	0	0	0	63,479	61,599	(1,880)
Total Exp Authority	94,037	84,756	97,593	83,706	147,186	178,746	31,560
Reimbursements	(103)	0	0	(8,360)	(8,360)	0	8,360
Total Appropriation	93,934	84,756	97,593	75,346	138,826	178,746	39,920
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	9,281	9,281	9,281	0
Total Requirements	93,934	84,756	97,593	84,627	148,107	188,027	39,920
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	108,395	0	92,883	98,882	88,960	91,025	2,065
Other Revenue	10,846	0	2,919	2,494	3,807	2,275	(1,532)
Total Revenue	119,241	0	95,802	101,375	92,767	93,300	533
Operating Transfers In	11,308	0	0	0	0	21,971	21,971
Total Financing Sources	130,549	0	95,802	101,375	92,767	115,271	22,504
Rev Over/(Under) Exp	36,615	(84,756)	(1,790)	16,748	(55,340)	(72,756)	(17,416)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	186	7,627	7,628	0	(7,628)
Total Fixed Assets	0	0	186	7,627	7,628	0	(7,628)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$117,147 include utilities, other professional and specialized services for tank inspections, laboratory testing, general system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$33,440 is primarily due to higher anticipated utilities costs, general maintenance and use of other professional and specialized services.

Contingencies of \$61,599 are decreasing by \$1,880 to fund current year operations.

Operating transfers out of \$9,281 to capital replacement fund (EIO) are to provide funding for future replacement projects.

Total revenue of \$93,300 includes interest earnings and residential sales and is increasing by \$533.

Operating transfers in of \$21,971 from a capital replacement fund (EIO) supports district operations and is increasing by \$21,971 due to funding requirements for operations in 2011-12. Transfers fund one-time operating expenses, additional appropriations for emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary.

Capital expenditures are decreasing by \$7,628 due to the anticipated well site security project completion.



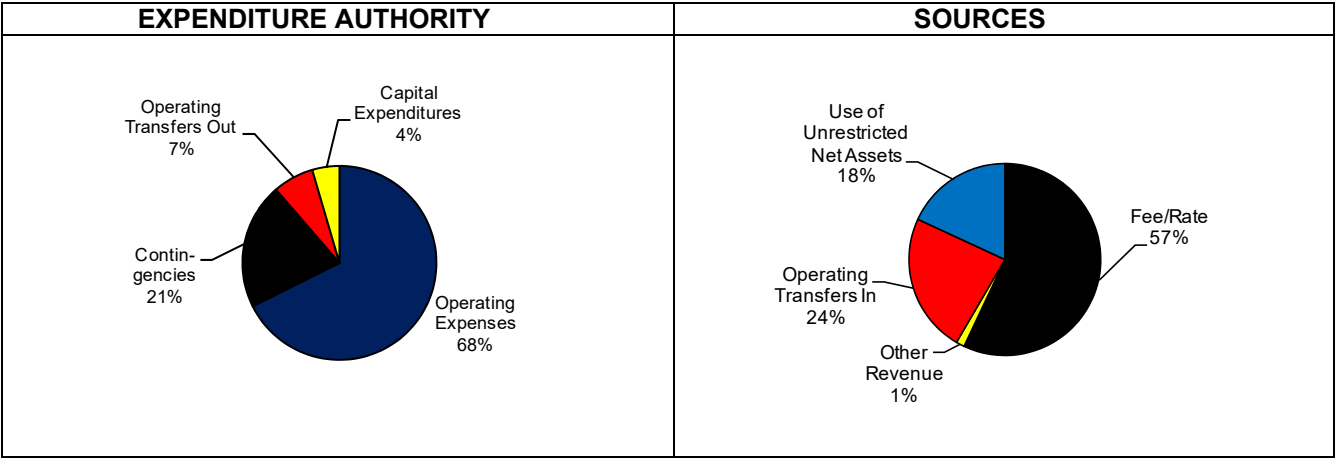
## CSA 70 J Oak Hills

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Improvement Zone J was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1971 and is located 16 miles southwest of Victorville. The District provides service to 3,175 customers. The District also maintains four wells, five booster stations, nine water storage reservoirs and approximately 130 miles of water pipelines ranging from 6 inches in diameter to 16 inches. The District has a Board appointed Advisory Commission and utilizes the Oak Hills Community Building for meetings.

Budget at a Glance	
Total Expenditure Authority	\$3,840,336
Total Sources	\$3,293,473
Rev Over/(Under) Exp	(\$546,863)
Total Staff	0
Use of Unrestricted Net Assets	\$728,923

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 J Oak Hills

BUDGET UNIT: ECA 165  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,395,580	2,788,410	2,499,066	2,702,501	2,702,402	2,719,917	17,515
Contingencies	0	0	0	0	790,679	846,055	55,376
Total Exp Authority	2,395,580	2,788,410	2,499,066	2,702,501	3,493,081	3,565,972	72,891
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,395,580	2,788,410	2,499,066	2,702,501	3,493,081	3,565,972	72,891
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	443,204	0	548,242	885,000	885,000	274,364	(610,636)
Total Requirements	2,838,784	2,788,410	3,047,308	3,587,501	4,378,081	3,840,336	(537,745)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	84,069	0	(84,069)
Fee/Rate	2,193,362	0	1,920,944	2,259,952	2,259,051	2,293,410	34,359
Other Revenue	269,538	0	73,036	77,210	79,468	56,540	(22,928)
Total Revenue	2,462,900	0	1,993,980	2,337,162	2,422,588	2,349,950	(72,638)
Operating Transfers In	328,600	0	740,732	2,382,398	2,382,398	943,523	(1,438,875)
Total Financing Sources	2,791,500	0	2,734,712	4,719,560	4,804,986	3,293,473	(1,511,513)
Rev Over/(Under) Exp	(47,284)	(2,788,410)	(312,596)	1,132,059	426,905	(546,863)	(973,768)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	1,017,650	1,017,650	182,060	(835,590)
Total Fixed Assets	0	0	0	1,017,650	1,017,650	182,060	(835,590)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,719,917 include utilities, other professional and specialized services, general system maintenance, water mitigation costs, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$17,515 is primarily due to higher anticipated utilities costs, higher general system maintenance expenses and higher water mitigation costs.

Contingencies of \$846,055 are increasing by \$55,376 to fund future year operations.

Operating transfers out of \$274,364 include transfers to capital improvement project funds (CCN and CJU) and are decreasing by \$610,636 primarily due to reduced capital improvement project requirements in 2011-12.

Total revenue of \$2,349,950 includes interest earnings and residential sales and is decreasing by \$72,638 primarily due to lower anticipated delinquent user charges and other miscellaneous revenue.

Operating transfers in of \$943,523 include transfers from capital replacement and expansion funds for district operations and capital improvement projects and are decreasing by \$1,438,875 primarily due to the completion of temporary water shares purchased in 2010-11. The district utilizes replacement and expansion funds to support expenditures related to replacement and expansion activities throughout the year, such as funding for water replacement costs, debt service for expansion projects, and fixed asset purchases to support system expansions. Additionally, transfers fund operating expenses budgeted for emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary.

Capital expenditures of \$182,060 include equipment purchases and well rehabilitations and are decreasing by \$835,590 primarily due to the completion of temporary water shares purchased in 2010-11.



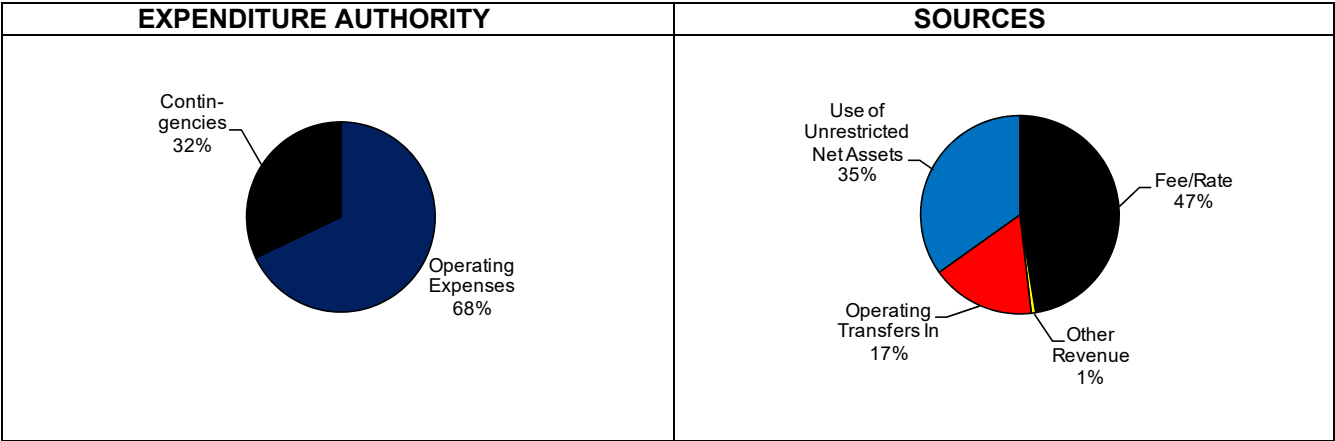
### CSA 70 W-1 Goat Mountain

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W-1 was established by an act of the County of San Bernardino Board of Supervisors on November 5, 1973 and is located 10 miles north of Yucca Valley in the Landers area. The District provides funding for the operation and maintenance of water connections for 646 customers. The District also maintains three wells, two booster stations and reservoir storage of 420,000 gallons. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Belfield Hall.

Budget at a Glance	
Total Expenditure Authority	\$790,123
Total Sources	\$514,697
Rev Over/(Under) Exp	(\$275,426)
Total Staff	0
Use of Unrestricted Net Assets	\$275,426

#### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W-1 Goat Mountain

BUDGET UNIT: ECS 345  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	445,500	432,664	415,953	446,277	446,278	536,356	90,078
Contingencies	0	0	0	0	274,386	253,767	(20,619)
Total Exp Authority	445,500	432,664	415,953	446,277	720,664	790,123	69,459
Reimbursements	(740)	0	0	0	0	0	0
Total Appropriation	444,760	432,664	415,953	446,277	720,664	790,123	69,459
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	444,760	432,664	415,953	446,277	720,664	790,123	69,459
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	339,948	0	353,226	384,118	383,250	374,908	(8,342)
Other Revenue	(31,479)	0	9,349	9,235	9,288	5,700	(3,588)
Total Revenue	308,469	0	362,574	393,354	392,538	380,608	(11,930)
Operating Transfers In	76,514	0	136,475	136,046	136,046	134,089	(1,957)
Total Financing Sources	384,983	0	499,049	529,400	528,584	514,697	(13,887)
Rev Over/(Under) Exp	(59,777)	(432,664)	83,096	83,123	(192,080)	(275,426)	(83,346)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	37,421	0	0	0	0
Total Fixed Assets	0	0	37,421	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$536,356 include utilities, other professional and specialized services for tank inspections, system maintenance, maintenance of structures, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$90,078 is primarily due to higher maintenance requirements, allocation costs from CSA 70 and adjustments to the loan repayment schedule.

Contingencies of \$253,767 are decreasing by \$20,619 to fund current year operations.

Total revenue of \$380,608 includes interest earnings and residential sales and is decreasing by \$11,930 primarily due to lower anticipated delinquent charges revenue.

Operating transfers in of \$134,089 represent funding from replacement reserves to support district operations and are decreasing by \$1,957 due to reduced operations and maintenance support requirements in 2011-12. Additionally, transfers fund operating expenses budgeted for emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary.



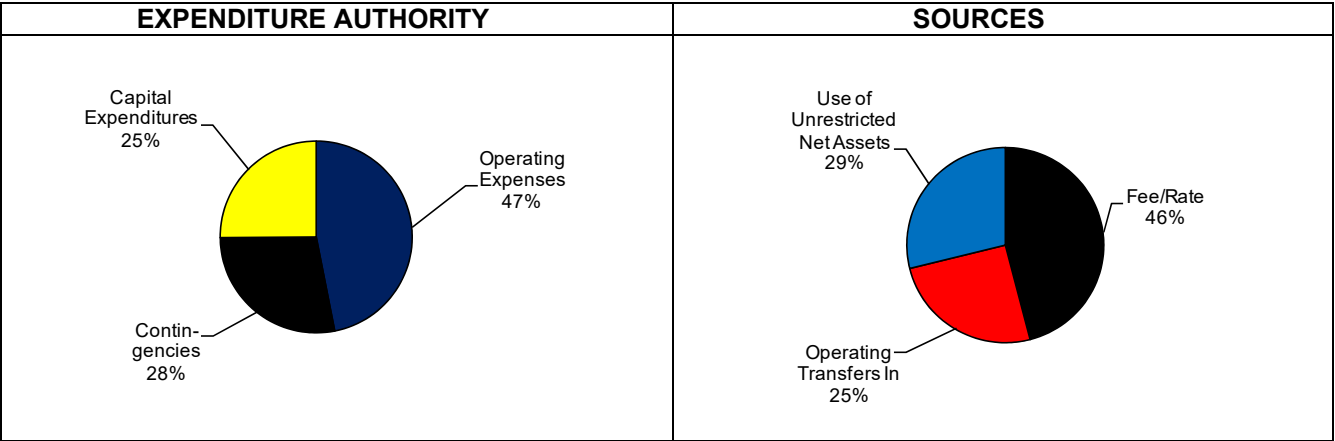
## CSA 70 W-3 Hacienda

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W-3 was established by an act of the County of San Bernardino Board of Supervisors on December 6, 1976 and is located 10 miles north of Yucca Valley. The District provides funding for the operation and maintenance of water connections for 169 customers. The District also maintains two wells, four booster stations and 110,000 gallons of reservoir storage. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Covington Park Community Room.

Budget at a Glance	
Total Expenditure Authority	\$238,685
Total Sources	\$227,420
Rev Over/(Under) Exp	(\$11,265)
Total Staff	0
Use of Unrestricted Net Assets	\$91,265

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W-3 Hacienda

BUDGET UNIT: ECY 350  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	145,164	133,044	138,742	132,026	132,026	149,481	17,455
Contingencies	0	0	0	0	90,251	89,204	(1,047)
Total Exp Authority	145,164	133,044	138,742	132,026	222,277	238,685	16,408
Reimbursements	(202)	0	0	0	0	0	0
Total Appropriation	144,962	133,044	138,742	132,026	222,277	238,685	16,408
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	44,000	44,000	0	(44,000)
Total Requirements	144,962	133,044	138,742	176,026	266,277	238,685	(27,592)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	147,942	0	136,377	156,901	156,604	145,370	(11,234)
Other Revenue	9,998	0	3,558	5,490	5,555	2,050	(3,505)
Total Revenue	157,940	0	139,935	162,391	162,159	147,420	(14,739)
Operating Transfers In	15,500	0	23,832	0	0	80,000	80,000
Total Financing Sources	173,440	0	163,767	162,391	162,159	227,420	65,261
Rev Over/(Under) Exp	28,478	(133,044)	25,025	(13,635)	(104,118)	(11,265)	92,853
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	80,000	80,000
Total Fixed Assets	0	0	0	0	0	80,000	80,000

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$149,481 include utilities, laboratory testing, system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$17,455 is primarily due to higher anticipated maintenance costs and additional allocation costs from CSA 70.

Contingencies of \$89,204 are decreasing by \$1,047 to fund current year operations.

Operating transfers out is decreasing by \$44,000 due to reduced capital improvement project funding requirements in 2011-12.

Total revenue of \$147,420 includes interest earnings and residential sales and is decreasing by \$14,739 primarily due to lower anticipated water sales in 2011-12.

Operating transfers in of \$80,000 for additional support from replacement reserves for a meter replacement project.

Capital expenditures of \$80,000 funds a meter replacement project.



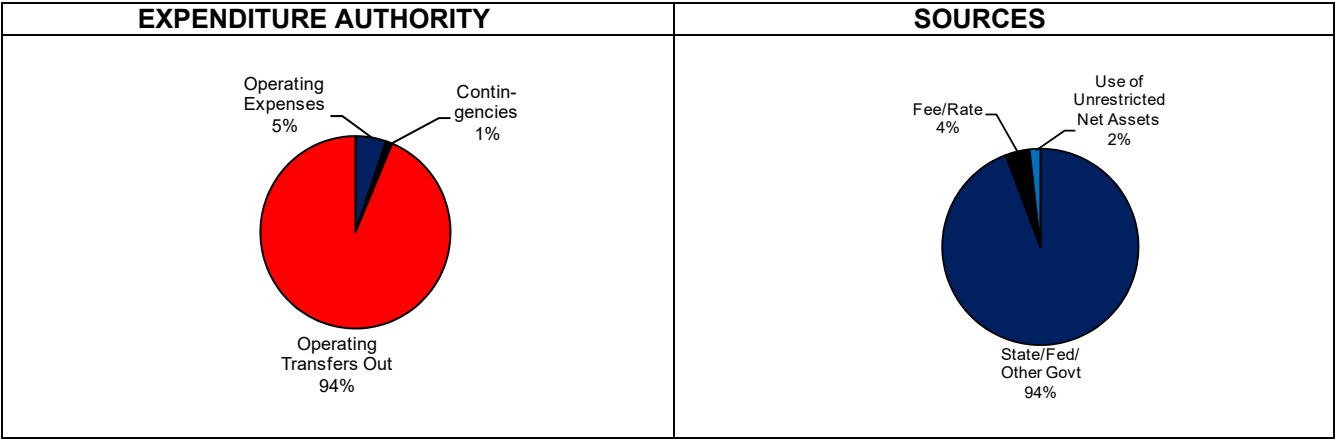
### CSA 70 W-4 Pioneertown

#### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W-4 was established by an act of the County of San Bernardino Board of Supervisors on January 14, 1980 and is located five miles northwest of Yucca Valley. The District provides funding for the operation and maintenance of 120 water connections. The District also maintains six wells and reservoir storage of 310,000 gallons. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Pioneer Mission Church.

Budget at a Glance	
Total Expenditure Authority	\$2,400,323
Total Sources	\$2,358,406
Rev Over/(Under) Exp	(\$41,917)
Total Staff	0
Use of Unrestricted Net Assets	\$41,917

#### 2011-12 ADOPTED BUDGET





## ANALYSIS OF 2011-12 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W-4 Pioneertown

BUDGET UNIT: EDD 360  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Adopted Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	96,268	112,103	80,472	93,937	93,938	124,569	30,631
Contingencies	0	0	0	0	43,739	25,754	(17,985)
Total Exp Authority	96,268	112,103	80,472	93,937	137,677	150,323	12,646
Reimbursements	(148)	0	0	0	0	0	0
Total Appropriation	96,120	112,103	80,472	93,937	137,677	150,323	12,646
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	9,414	0	0	44,000	44,000	2,250,000	2,206,000
Total Requirements	105,534	112,103	80,472	137,937	181,677	2,400,323	2,218,646
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	2,250,000	2,250,000
Fee/Rate	89,591	0	92,781	96,883	96,883	96,302	(581)
Other Revenue	737	0	2,457	1,189	1,215	1,150	(65)
Total Revenue	90,328	0	95,239	98,072	98,098	2,347,452	2,249,354
Operating Transfers In	0	0	0	15,000	15,000	10,954	(4,046)
Total Financing Sources	90,328	0	95,239	113,072	113,098	2,358,406	2,245,308
Rev Over/(Under) Exp	(15,206)	(112,103)	14,767	(24,865)	(68,579)	(41,917)	26,662
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$124,569 include utilities, laboratory testing, use of other professional and specialized services for tank inspections, system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$30,631 is primarily due to higher use of other professional and specialized services, general maintenance costs and lab testing expenses.

Contingencies of \$25,754 are decreasing by \$17,985 to fund current year operations.

Operating transfers out of \$2,250,000 represent funding for a capital improvement project and is increasing by \$2,206,000.

Total revenue of \$2,347,452 includes interest earnings, grant funds, and residential sales. The increase of \$2,249,354 is primarily due to anticipated receipt of grant funds for a capital improvement project.

Operating transfers in of \$10,954 represent support from replacement reserves and is decreasing by \$4,046 due to lower operations and maintenance support requirements in 2011-12.



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YOUR COUNTY... YOUR FUTURE

# CAPITAL IMPROVEMENT PROJECTS SPECIAL DISTRICTS DEPARTMENT

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

## 2011-12 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	Local Funds	Restricted Funding	Fund Balance	Total	Funding Source
<b>First District</b>												
1	2005	General	CSA 40 Elephant Mountain	Pinto Mountain Roadway Project	Regrade and pave existing access road to the TV translators	C	CLY 300 2005	50,000	0	0	50,000	
2	1Z30	General	CSA70 Countywide	Warehouse/Shop Victorville	Acquire office and workshop space for Water and Sanitation Division relocation	AC	CJA 105 105	775,895	0	123,819	899,714	
3	1Z31	General	CSA 70 TV-4 Wonder Valley	Electrical/Control Upgrade	Replace and update the existing TV translator controls and electrical panel	RP	CAL 332 332	1,000	0	100,075	101,075	
4	1027	Park	CSA 29 Lucerne Valley	Senior Center ADA Improvements	Install ADA approved access to Senior Center	RE	CBC 245 1027	0	45,000	-	45,000	CIF GRANT
5	2006	Park	CSA 56 Wrightwood	Wrightwood Skate Park	Design and construct a pre-fabricated concrete skate plaza with additional features including new fencing	C	CDW 380 2006	0	112,800	17,200	130,000	First District Priority Needs Funding
6	2002	Park	CSA 70 W Hinkley	Senior Center Improvements	Extension of the existing fire sprinkler system to new addition and the addition of ADA compliant doors	RE	CND 335 2002	0	-	58,428	58,428	CIF GRANT
7	2001	Road	CSA 70 G Wrightwood	Road Improvements	Overlay approximately 3-miles of existing roadways	C	CPQ 155 2001	187,807	0	10,628	198,435	
8	1Z32	Sanitation	CSA 42 Oro Grande	Sewer Line Replacement	Replace approximately 300-feet of existing sewerline that currently cannot be accessed by maintenance equipment	RP	EKA 310 310	20,280	0	44,687	64,967	
9	1Z33	Sanitation	CSA 64 Spring Valley Lake	Manhole Sealing	Spray application sealant of approximately 70 existing manholes that currently allow significant water inflow	RU	EBL 420 200	75,650	0	155,026	230,676	
10	2009	Sanitation	CSA 64 Spring Valley Lake	Pump/Valve Rehabilitation	Replace pumps and valves at various locations within the District	RP	EBL 420 202	80,000	0	0	80,000	
11	1007	Sanitation	CSA 82 Searles Valley	Manhole Sealing	Spray application sealant of approximately 100 existing manholes that currently allow significant water inflow	RU	CJN 495 495	1,250	0	102,026	103,276	
12	1Z34	Water	CSA 42 Oro Grande	Design & Property Acquisition	Acquire land for and design new water reservoir	AC	EAV 310 310	25,000	0	90,500	115,500	
13	1Z35	Water	CSA 42 Oro Grande	Water Main Line Replacement	Replacement of approximately 1000-feet of existing waterline that has reached its service life	RP	ELR 310 310	15,000	0	30,002	45,002	
14	1Z36	Water	CSA 42 Oro Grande	Oro Grande Annexation	The annexation of 60+ acres of property into the District for the Charter School and 7.5 acres for TXI	PL	MSC 310 310	40,050	0	3,974	44,024	
15	1Z14	Water	CSA 64 Spring Valley Lake	Service Line Replacement	Final Phase of a four phase project to replace all the water service lines in the District including road repairs	RP	CEK 420 420	102,100	0	210,596	312,696	
16	2009	Water	CSA 64 Spring Valley Lake	PRV Station Rehabilitation	Rebuild existing pressure regulating station and equip with pipe size valving to allow redundant supply to the low zone	RU	EDB 420 100	125,000	0	0	125,000	
17	2010	Water	CSA 64 Spring Valley Lake	Well Rehabilitation	Re-equip existing well with new energy efficient pump and motor assembly	RU	EDB 420 101	120,000	0	0	120,000	
18	1Z37	Water	CSA 64 Spring Valley Lake	Well #7 Construction	Drill and equip a new well to comply with CA Dept. Health requirement to meet max. day demand with the largest well out of service	C	EDB 420 420	6,230	0	748,820	755,050	
19	1Z38	Water	CSA 64 Spring Valley Lake	3 M Gallon Reservoir	Construct a new 3.0 million gallon water reservoir to comply with CA Dept. Health requirements for water storage in the District	C	EDC 420 420	0	1,400,000	779,869	2,179,869	Private Contributions
20	1010	Water	CSA 70 J Oak Hills	Reservoir Rehab	Recoat and paint (interior and exterior) two existing water reservoirs	RU	CAM 165 100	1,250	0	136,694	137,944	
21	1Z35	Water	CSA 70 J Oak Hills	Radio Read Meters	Replace existing manual read meters with radio read meters for more efficient and accurate water measurement	RP	CCN 165 165	204,200	0	608,886	813,086	
22	1Z02	Water	CSA 70 J Oak Hills	Line Extensions/Looping	Design and construct critical pipelines to close loops and eliminate dead end lines in the system	C	CJU 165 165	75,714	0	18,876	94,590	



## 2011-12 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	Local Funds	Restricted Funding	Fund Balance	Total	Funding Source
<b>First District Cont'd</b>												
23	1018	Water	CSA 70 J Oak Hills	Pressure Relief Stations Replacement	Replace existing undersized pressure relief valves with full line sized valves to meet fire flow requirements	RP	CQR 165 1018	0	0	125,000	125,000	
24	1Z03	Water	CSA 70 J Oak Hills	Pipeline Replacement	Replace approximately 2,500-feet of existing waterlines that have reached their service life or have repeated failures	RP	CQR 165 165	1,850	0	90,926	92,776	
25	1Z04	Water	CSA 70 J Oak Hills	Booster 3B Replacement	Construct a new replacement booster station to pump additional water to high pressure zone in the District	C	CQS 165 165	2,500	0	91,616	94,116	
<b>Total First District</b>								<b>1,910,776</b>	<b>1,557,800</b>	<b>3,547,648</b>	<b>7,016,224</b>	
<b>Second District</b>												
26	2008	General	CSA 70 Countywide	Snow Drop Road Project	Design, design review, environmental assessment and assessment engineering for a \$3,000,000 road project	PL	CLO 105 2008	100,000	0	0	100,000	
27	2007	Road	CSA 18 Cedarapines Park	Road Rehabilitation Project	Repave approximately 37,000 SF of road surface and replace existing culvert piping	C	CKO 190 2007	40,442	0	63,558	104,000	
28	1Z40	Sanitation	CSA 70 GH Glen Helen	GH Recycled Water	Complete design of Phase II of the Glen Helen recycled water program at the Sheriff's Glen Helen facility	PL	CAC 306 306	4,200	0	267,737	271,937	
29	2011	Sanitation	CSA 70 GH Glen Helen	GH Prefab Building	Design and construction of a pre-fabricated steel building to house maintenance equipment for the District	BN	CVX 306 100	250,000	0	0	250,000	
30	1Z41	Sanitation	CSA 70 GH Glen Helen	Vactor Dump Basin	Install a dump manhole and piping for vactor truck unloading at the new Lytle Creek North wastewater treatment plant	C	CVX 306 306	450	0	20,379	20,829	
31	1Z42	Sanitation	CSA 70 GH Glen Helen	SCADA Alarms	Install new SCADA alarms for the process equipment at the new Lytle Creek North wastewater treatment plant	RU	CXL 306 306	500	0	46,286	46,786	
32	1Z43	Sanitation	CSA 70 S-3 Lytle Creek	Manhole Sealing	Spray application sealant of approximately 29 existing manholes that currently allow significant water inflow	RU	CCU 305 100	225	0	30,317	30,542	
<b>Total Second District</b>								<b>395,817</b>	<b>0</b>	<b>428,277</b>	<b>824,094</b>	
<b>Third District</b>												
33	1Z01	General	CSA 70 D-1 Lake Arrowhead Dam	Park Improvements	Design and construction of a new passive use park in the Lake Arrowhead community	C	CSY 130 130	5,000	0	449,901	454,901	
34	0015	Park	CSA 20 Joshua Tree	Joshua Tree Entry Sign	Purchase and installation of a monument entry sign to the community park	C	CEW 200 0015	50,000	0	0	50,000	
35	1011	Park	CSA 20 Joshua Tree	Parking Pavement	Rehabilitate/repave existing community center parking lot	RU	CEW 200 1011	45,422	0	4,578	50,000	
36	1Z05	Park	CSA 20 Joshua Tree	Park Improvements - Desert View Conservation Area	Design and construct improvements for an interpretive trail system	C	CFU 200 200	0	935,401	14,599	950,000	Prop 84 Grant
37	1026	Park	CSA 20 Joshua Tree	Community Center Room Partition	Purchase and installation of a series of floating partition walls to divide up the community center great room	RE	CQB 200 1026	9,359	125,000	18,513	152,872	CIF Grant
38	1Z44	Park	Big Bear Recreation & Park District	Paradise Park Improvements	Design and construction of a new 5.28 acre park with multiple features including skate park, tennis courts, etc.	C	CGS 620 620	0	2,500,000	0	2,500,000	Prop 84 Grant
39	1023	Park	Big Bear Recreation & Park District	Erwin Ranch Pool Renovation	Refurbishing of the existing pool and expansion to double the pool capacity along with a restroom facility	RU	CSZ 620 1023	60,000	0	320,000	380,000	
40	2003	Park	Big Bear Recreation & Park District	Bear City Park Non-ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 2003	70,000	0	0	70,000	
41	2004	Park	Big Bear Recreation & Park District	Erwin Park Building Renovation	Renovation of the existing park building that was heavily damaged due to flooding and upgrade to meet current code requirements	RU	CSZ 620 2004	0	240,158	9,842	250,000	Insurance Coverage



## 2011-12 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	Local Funds	Restricted Funding	Fund Balance	Total	Funding Source
<b>Third District Cont'd</b>												
42	AR03	Park	Big Bear Recreation & Park District	Bear City Park - ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 AR03	0	0	28,500	28,500	
43	1Z19	Park	Moonridge Animal Park	Animal Park Relocation	Design, construct new zoo, and relocate existing zoo to new site	C	CRR 620 620	75,000	0	6,362,880	6,437,880	
44	1028	Road	CSA 69 Lake Arrowhead	Road Paving Project	Reconstruction and repaving of San Benito Lane	RE	CFB 445 1028	104,022	0	978	105,000	
45	2012	Road	CSA 69 Lake Arrowhead	Disaster Debris Management Program	Repair damage to CSA 69 roads due to clean up efforts from Grass Valley Fire	C	CFB 445 445	0	500,000	0	500,000	Grant
46	0011	Road	CSA 70 R-15 Landers	Road Improvements	Pave approximately 30,000 square feet of existing dirt roadway	C	CAI 280 0011	44,879	0	10,121	55,000	
47	1029	Road	CSA 70 R-46 South Fairway Drive	Road Improvements	Pave approximately 23,000 square feet of existing dirt roadway	C	CPY 566 1029	8,815	0	56,185	65,000	
48	1Z13	Sanitation	CSA 53 B Fawnskin	Vacuum System Improvements	Replace the existing electrical panel and add enclosure for the vacuum system pump station	RE/RU	EAI 365 365	26,125	0	32,539	58,664	
49	2013	Sanitation	CSA 53 B Fawnskin	Manhole Sealing	Spray application sealant of approximately 55 existing manholes that currently allow significant water inflow	RU	EBB 365 100	550	0	60,240	60,790	
50	1005	Sanitation	CSA 79 Green Valley Lake	Sewer Slip Lining	Rehabilitation of approximately 1,000 feet of existing sewerline by slip lining (introduce new PVC liner)	RU	ENF 485 100	0	0	59,500	59,500	
51	1006	Sanitation	CSA 79 Green Valley Lake	Manhole Sealing	Spray application sealant of approximately 50 existing manholes that currently allow significant water inflow	RU	ENF 485 101	0	0	59,500	59,500	
52	2016	Sanitation	CSA 79 Green Valley Lake	Pump Rehabilitation	Replacement of existing pump and motor assemblies for new energy efficient assemblies	RP	ENF 485 102	70,000	0	0	70,000	
53	1Z28	Sanitation	CSA 79 Green Valley Lake	Ahwahnee Lift Station Rehab	Construction of 50,000-gallons of additional wet well capacity to extend the needed emergency response time	C	ENF 485 485	2,850	0	201,165	204,015	
54	1Z15	Water	CSA 70 CG Cedar Glen	Water System Design	Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	PL	CRD 563 563	0	350,000	180,932	530,932	RDA Grant
55	1Z16	Water	CSA 70 CG Cedar Glen	Water System Construction	Construction of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	C	CRL 563 563	0	3,000,000	461,058	3,461,058	RDA Grant
56	1Z27	Water	CSA 70 W-4 Pioneertown	Offsite Pipeline/Supply Project	Design and construction of a 3.5-mile water pipeline, a 75,000-gallon water reservoir and a 200-gpm pump station	C	CQP 360 360	0	2,250,000	689	2,250,689	
57	2015	Water	CSA 70 W-4 Pioneertown	Manifold Piping Wells 4 & 5	Construction of necessary piping to interconnect two existing wells for blending of the water	C	END 360 360	220	0	21,021	21,241	
<b>Total Third District</b>								<b>572,242</b>	<b>9,900,559</b>	<b>8,352,741</b>	<b>18,825,542</b>	
<b>Fifth District</b>												
58	0016	General	CSA 70 Countywide	Muscoy Skate Park	Design and construction of a new modular / pre-fabricated skate park with misc. site and road improvements	C	CLO 105 0016	(4,900)	0	281,466	276,566	
59	0009	Park	Bloomington Recreation & Park	Kessler Park Improvements	Multiple phased project to construct new facilities at an existing park including tot lot, baseball fields, skate park, concession building & equestrian facilities	C	CNJ 625 0009	5,000	1,293,452	356,602	1,655,054	Prop 84 Grant
60	1017	Park	Bloomington Recreation & Park	Bloomington Education Center	Installation of new flooring and fencing at existing facility	RE	CAQ 625 625	500	0	53,736	54,236	
61	1Z18	Park	Bloomington Recreation & Park	Ayala Park Improvements	Design and construct five fitness stations along a 1/4-mile fitness course	C	CAR 625 625	(13,970)	80,000	42,906	108,936	CIF Grant
<b>Total Fifth District</b>								<b>(13,370)</b>	<b>1,373,452</b>	<b>734,710</b>	<b>2,094,792</b>	
<b>61</b>	<b>TOTAL PROJECTS</b>							<b>2,865,465</b>	<b>12,831,811</b>	<b>13,063,376</b>	<b>28,760,652</b>	



## SPECIAL DISTRICTS DEPARTMENT 2011-12 ADOPTED RESERVES

DISTRICT TYPE				FINANCING SOURCES OPERATING TRANSFER				
DISTRICT NAME and PROJECT NAME		FUND DEPT	11/12 APPROP	FUND BALANCE	LOCAL FUNDS	LOAN or GRANT	CDH	OTHER
GENERAL DISTRICTS								
CSA 70 Countywide Special Districts								
Termination Benefits Reserve	SKW	105	2,761,531	2,721,531	40,000	0	0	0
General Reserve	SKU	105	347,819	342,819	5,000	0	0	0
General Reserve	CAN	105	4,831,840	4,761,840	70,000	0	0	0
CSA Loan Fund	SKI	105	552,400	156,537	395,863	0	0	0
North Etiwand Preserve Reserve	VFG	547	1,619,210	1,594,210	25,000	0	0	0
District Totals			10,112,800	9,576,937	535,863	0	0	0
TOTAL FOR GENERAL RESERVES			10,112,800	9,576,937	535,863	0	0	0
PARK DISTRICTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
ROAD DISTRICTS								
CSA 70 R-8 Riverside								
Capital Improvement Reserve	CRS	255	60,074	59,474	600			
District Totals			60,074					
TOTAL FOR ROAD RESERVES			60,074					
SANITATION DISTRICTS								
CSA 42 Oro Grande								
Capital Replacement Reserve	EAW	310	61,520	49,362	12,158	0	0	0
District Totals			61,520	49,362	12,158	0	0	0
CSA 53 B Fawnskin								
Capital Replacement Reserve	EAE	365	505,985	400,187	105,798	0	0	0
Capital Expansion Reserve	EAK	365	162,407	160,707	1,700	0	0	0
District Totals			668,392	560,894	107,498	0	0	0
CSA 64 Spring Valley Lake								
Capital Replacement Reserve	EBR	420	826,852	563,656	263,196	0	0	0
Capital Expansion Reserve	EBU	420	1,110,561	1,098,561	12,000	0	0	0
District Totals			1,937,413	1,662,217	275,196	0	0	0
CSA 70 GH Glen Helen								
Capital Replacement Reserve	ELI	306	968,877	761,643	207,234	0	0	0
District Totals			968,877	761,643	207,234	0	0	0
CSA 70 S-3 Lytle Creek								
Capital Replacement Reserve	ECM	305	263,077	224,305	38,772	0	0	0
Capital Expansion Reserve	EFN	305	177,131	175,231	1,900	0	0	0
District Totals			440,208	399,536	40,672	0	0	0
CSA 70 SP-2 High Country								
Capital Replacement Reserve	EFU	490	235,657	172,149	63,508	0	0	0
Capital Expansion Reserve	EFX	490	324,253	320,753	3,500	0	0	0



## SPECIAL DISTRICTS DEPARTMENT 2011-12 ADOPTED RESERVES

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND DEPT	11/12 APPROP	FUND BALANCE	FINANCING SOURCES OPERATING TRANSFER			
				LOCAL FUNDS	LOAN or GRANT	CDH	OTHER
<b>District Totals</b>		559,910	492,902	67,008	0	0	0
<b><u>CSA 70 SP-7 Lenwood</u></b>							
Capital Replacement Reserve	ECZ 315	149,104	149,104	0			
<b>District Totals</b>		149,104	149,104	0	0	0	0
<b><u>CSA 79 Green Valley Lake</u></b>							
Capital Replacement Reserve	EFS 485	600,752	470,590	130,162	0	0	0
Capital Expansion Reserve	EJS 485	96,215	95,215	1,000	0	0	0
<b>District Totals</b>		696,967	565,805	131,162	0	0	0
<b><u>CSA 82 Searles Valley</u></b>							
Capital Replacement Reserve	EIG 495	251,476	205,432	46,044	0	0	0
Capital Expansion Reserve	EGB 495	256,227	253,377	2,850	0	0	0
<b>District Totals</b>		507,703	458,809	48,894	0	0	0
<b>TOTAL FOR SANITATION RESERVES</b>		<u>5,990,094</u>	<u>5,100,272</u>	<u>889,822</u>	<u>0</u>	<u>0</u>	<u>0</u>

### STREETLIGHTS

RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET

### WATER DISTRICTS

<b><u>CSA 42 Oro Grande</u></b>							
Capital Replacement Reserve	EAX 310	193,442	175,639	17,803	0	0	0
Capital Expansion Reserve	EAT 310	112,146	112,146	0	0	0	0
<b>District Totals</b>		305,588	287,785	17,803	0	0	0
<b><u>CSA 64 Spring Valley Lake</u></b>							
Capital Replacement Reserve	EIV 420	427,625	373,821	53,804	0	0	0
Capital Expansion Reserve	EBT 420	453,108	447,458	5,650	0	0	0
<b>District Totals</b>		880,733	821,279	59,454	0	0	0
<b><u>CSA 70 CG Cedar Glen</u></b>							
Capital Expansion Reserve	ELN 563	851	836	15	0	0	0
<b>District Totals</b>		851	836	15	0	0	0
<b><u>CSA 70 F Morongo Valley</u></b>							
Capital Replacement Reserve	EIO 135	119,087	96,231	22,856	0	0	0
Capital Expansion Reserve	EBX 135	140,082	138,582	1,500	0	0	0
<b>District Totals</b>		259,169	234,813	24,356	0	0	0
<b><u>CSA 70 J Oak Hills</u></b>							
Capital Replacement Reserve	EFO 165	457,548	457,548	0	0	0	0
Capital Expansion Reserve	EFG 165	3,570,641	3,546,141	24,500	0	0	0
Rate Stabilization Fund	EFZ 165	500,304	500,304	0			
<b>District Totals</b>		4,528,493	4,503,993	24,500	0	0	0





## SPECIAL DISTRICTS DEPARTMENT 2011-12 ADOPTED RESERVES

DISTRICT TYPE					FINANCING SOURCES OPERATING TRANSFER			
DISTRICT NAME and PROJECT NAME		FUND DEPT	11/12 APPROP	FUND BALANCE	LOCAL FUNDS	LOAN or GRANT	CDH	OTHER
<hr/>								
<u>CSA 70 W-1 Goat Mountain</u>								
Capital Replacement Reserve	EFQ	345	594,507	489,892	104,615	0	0	0
Capital Expansion Reserve	EDY	345	317,650	314,150	3,500	0	0	0
District Totals			912,157	804,042	108,115	0	0	0
 <u>CSA 70 W-3 Hacienda</u>								
Capital Replacement Reserve	EFT	350	124,915	99,265	25,650	0	0	0
Capital Expansion Reserve	ECW	350	9,969	9,819	150	0	0	0
District Totals			134,884	109,084	25,800	0	0	0
 <u>CSA 70 W-4 Pioneertown</u>								
Capital Replacement Reserve	EFW	360	82,150	71,330	10,820	0	0	0
District Totals			82,150	71,330	10,820	0	0	0
 TOTAL FOR WATER RESERVES			<u>7,104,025</u>	<u>6,833,162</u>	<u>270,863</u>	<u>0</u>	<u>0</u>	<u>0</u>
 GRAND TOTAL FOR RESERVES			<u>23,266,993</u>	<u>21,510,371</u>	<u>1,696,548</u>	<u>0</u>	<u>0</u>	<u>0</u>





YOUR COUNTY... YOUR FUTURE

# EQUIPMENT DETAIL SPECIAL DISTRICTS DEPARTMENT

2011-12  
SPECIAL DISTRICTS  
ADOPTED BUDGET

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*- County of San Bernardino -*

## SPECIAL DISTRICTS DEPARTMENT 2011-12 EQUIPMENT BUDGET DETAIL

DISTRICT TYPE				Adopted	
DISTRICT NAME					
EQUIPMENT REQUESTED	FUND	ADDITION/ REPLACEMENT	UNITS	\$ AMOUNT	
GENERAL DISTRICTS					
CSA 60 Apple Valley Airport		EBJ-400			
1	Auto	Replacement			45,000
2	Emergency Response Vehicle	Replacement			60,000
3	Truck	Replacement			40,000
4	Mower Tractor	Replacement			60,000
5	Broom Tractor	Replacement			65,000
					270,000
CSA 70 Countywide		SKV-105			
Water & Sanitation (Org 200)					
1	Radio Read Meter Data Collection Stations	Addition	3		99,000
2	Radio Read System	Replacement	1		30,000
3	Utility Trucks	Replacement	3		135,000
4	Camera Van with Trailer	Addition	1		225,000
5	SUV	Replacement	1		37,000
					526,000
CSA 40 Elephant Mountain		SIS-300			
1	Translator/Modulator	Addition	1		15,000
2	Remote Monitoring Equipment	Addition	1		25,000
3	Digital Transmission Equipment	Addition	1		25,000
					65,000
CSA 70 TV-2 Morongo		SLD-330			
1	Digital TV Transmitter	Addition	1		50,000
					50,000
CSA 70 TV-5 Mesa		SLE-331			
1	Translator/Modulator	Addition	1		15,000
					15,000
GENERAL DISTRICTS TOTAL					926,000



## SPECIAL DISTRICTS DEPARTMENT 2011-12 EQUIPMENT BUDGET DETAIL

DISTRICT TYPE DISTRICT NAME EQUIPMENT REQUESTED		FUND	ADDITION/ REPLACEMENT	UNITS	Adopted \$ AMOUNT
<b>PARK DISTRICTS</b>					
<b><u>CSA 29 Lucerne Valley</u></b>		SGG-245			
1	Playground Equipment		Addition	1	19,000
					<b>19,000</b>
<b><u>Big Bear Valley Park</u></b>		SSA-620			
1	Water Slide		Addition	1	5,000
					<b>5,000</b>
<b><u>CSA 20 Joshua Tree</u></b>		SGD-200			
1	Exercise Bikes		Addition	2	14,000
2	Treadmills		Addition	2	10,000
3	Elliptical Machines		Addition	2	16,000
4	Combo Exercise Machine		Addition	1	10,000
5	Lower Body Exercise Machine		Addition	1	10,000
					<b>60,000</b>
<b><u>CSA 70 P-6 El Mirage</u></b>		SYP-212			
1	LED Streetlights		Addition	2	25,000
					<b>25,000</b>
<b><u>Bloomington Park</u></b>		SSD-625			
1	Riding Lawn Mower		Replacement	1	25,000
2	Utility Vehicle		Addition	1	15,000
					<b>40,000</b>
<b>PARK DISTRICTS TOTAL</b>					<b>149,000</b>



## SPECIAL DISTRICTS DEPARTMENT 2011-12 EQUIPMENT BUDGET DETAIL

DISTRICT TYPE DISTRICT NAME EQUIPMENT REQUESTED		FUND	ADDITION/ REPLACEMENT	UNITS	Adopted \$ AMOUNT
<b>ROAD DISTRICTS</b>					
<u>No Equipment purchases for this district type</u>					
<b>SANITATION DISTRICTS</b>					
<u>CSA 70 GH Glen Helen</u>		ELH-306			
1	Isolation Valve		Addition	1	18,450
					<u>18,450</u>
<b>SANITATION DISTRICTS TOTAL</b>					<u><u>18,450</u></u>
<b>STREETLIGHTING DISTRICTS</b>					
<u>No Equipment purchases for this district type</u>					
<b>WATER DISTRICTS</b>					
<u>CSA 70 Zone J Oak Hills</u>		ECA-165			
1	Generator for Well #3		Addition	1	125,000
2	Electrical Transfer Switch		Addition	2	30,000
					<u>155,000</u>
<b>WATER DISTRICTS TOTAL</b>					<u><u>155,000</u></u>
<b>TOTAL EQUIPMENT - ALL DISTRICTS (SPECIAL DISTRICTS DEPARTMENT)</b>					<u><u>1,248,450</u></u>



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YOUR COUNTY... YOUR FUTURE

# COUNTY FLOOD CONTROL DISTRICT AND CAPITAL PROJECTS

## 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

## COUNTY FLOOD CONTROL DISTRICT

### Granville M. Bowman

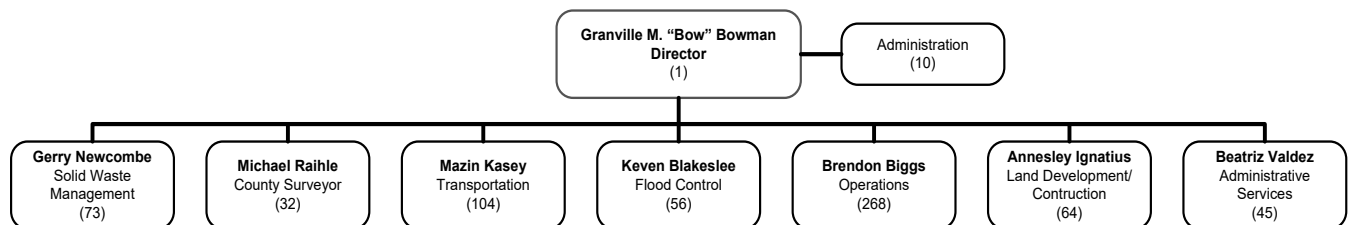
#### MISSION STATEMENT

*The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and County Surveyor functions.*

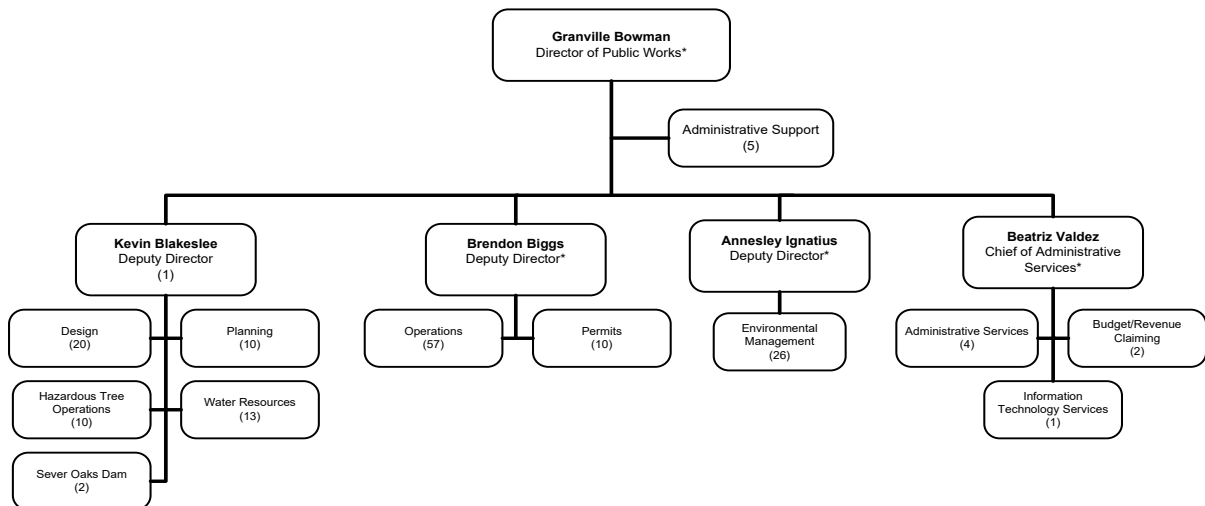


#### ORGANIZATIONAL CHART

Public Works:



County Flood Control District:



\*Position budgeted in a different budget unit.

#### 2009-10 AND 2010-11 ACCOMPLISHMENTS

- During 2009-10, the County Flood Control District (District) completed two major projects: 1) Sultana Cypress Storm Drain Phase IIA and 2) Cucamonga Basin No. 6 Phase 1. In 2010-11, the District completed Sultana Cypress Storm Drain Phase IIB and Phase IIC. In addition, during the December 2010 storms, over 64 District locations received damage including 5 basins filled to capacity. Four basins have been fully excavated and repairs are being completed at a few remaining sites. Approximately \$2.9 million in damages has been determined to be eligible for disaster reimbursement.





**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES****GOAL 1: COUNTY FLOOD CONTROL DISTRICT – IMPROVE FLOOD PROTECTION AND INCREASE WATER RECHARGE AT FLOOD CONTROL FACILITIES.**

*Objective A: Continue to increase the annual volume of water recharge at District facilities.*

*Objective B: Continue to reduce risk of flooding by evaluating and improving District levees.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
1A. Acre-feet of water recharged at Flood Control District basins.	27,300	39,300	60,000	81,500	60,000
1B. Number of District Levee or Flood Control facilities studied to meet FEMA standards.	66	75	75	78	87

Projections for the coming year show an increase because the local water agencies are anticipating a further increase in their allocation of state project water. The significant increase from 2010-11 target to actual is attributable to the near record levels of rainfall which occurred statewide during the 2010-11 storm season. Because of these record levels, local water agencies saw an increase in storm water capture and the availability of state project water for recharge purposes.

**SUMMARY OF BUDGET UNITS**

2011-12						
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>						
Flood Control Consolidated	130,387,886	75,064,549		55,323,337		161
Total Special Revenue Funds	130,387,886	75,064,549		55,323,337		161
<b>Internal Service Fund</b>						
Flood Control Equipment	7,983,130	3,245,000			(4,738,130)	0
Total Internal Service Fund	7,983,130	3,245,000			(4,738,130)	0
<b>Total - All Funds</b>	138,371,016	78,309,549		55,323,337	(4,738,130)	161

5-YEAR APPROPRIATION TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Consolidated	177,897,928	154,613,883	133,349,386	129,491,826	130,387,886
Flood Control Equipment	1,551,100	1,587,000	2,374,001	5,944,468	7,983,130
<b>Total</b>	<b>179,449,028</b>	<b>156,200,883</b>	<b>135,723,387</b>	<b>135,436,294</b>	<b>138,371,016</b>
5-YEAR REVENUE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Consolidated	116,841,651	102,305,628	89,216,082	76,194,625	75,064,549
Flood Control Equipment	2,785,000	2,520,000	2,935,000	3,052,541	3,245,000
<b>Total</b>	<b>119,626,651</b>	<b>104,825,628</b>	<b>92,151,082</b>	<b>79,247,166</b>	<b>78,309,549</b>
5-YEAR FUND BALANCE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Consolidated	61,056,277	52,308,255	44,133,304	53,297,201	53,323,337
<b>Total</b>	<b>61,056,277</b>	<b>52,308,255</b>	<b>44,133,304</b>	<b>53,297,201</b>	<b>53,323,337</b>
5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Equipment	1,233,900	933,000	560,999	(2,891,927)	(4,738,130)
<b>Total</b>	<b>1,233,900</b>	<b>933,000</b>	<b>560,999</b>	<b>(2,891,927)</b>	<b>(4,738,130)</b>



## County Flood Control District

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. Since its inception, the District has developed a very extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the county, as well as to promote water conservation and improved water quality.

#### Budget at a Glance

Total Expenditure Authority	\$144,824,932
Total Sources	\$89,501,595
Fund Balance	\$55,323,337
Total Staff	161

The District covers the entire county, including all of the incorporated cities. The District is divided into six geographic flood zones (in recognition of the different characteristics and flood control needs in various areas). Zone 1 encompasses the county's West End, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley easterly of Zone 1 to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the east end of San Bernardino valley, east of Zone 2. Zone 4 covers the Mojave River valley region, from the San Bernardino Mountains to Silver Lakes. Zone 5 primarily includes the San Bernardino mountains. Zone 6 encompasses the remainder of the county not covered by other zones. The District has also established a countywide administrative zone (Zone 7). The District's funding is primarily derived from property taxes, federal and state aid on specific projects, subdivision and permit fees, rents and royalties, and revenue from local water agencies for water spreading services.

The District's principal functions are as follows:

**Flood Protection on Major Streams:** In cooperation with the federal government, the District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with the incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation.

**Water Conservation:** The District operates and maintains water conservation basins and spreading grounds. Water from the local mountains and northern California is spread and percolated into the groundwater basins underlying the county. The District has numerous joint use agreements with water districts allowing use of District facilities for groundwater recharge.

**Storm Drain Construction:** The District is active in comprehensive storm drain master planning/construction and cooperates with incorporated cities and other agencies in storm drain projects.

**Facility Maintenance:** The District has a proactive maintenance program for its facilities. Regular inspections of the storm drains, channels, and basins are made as required by various state and federal agencies.

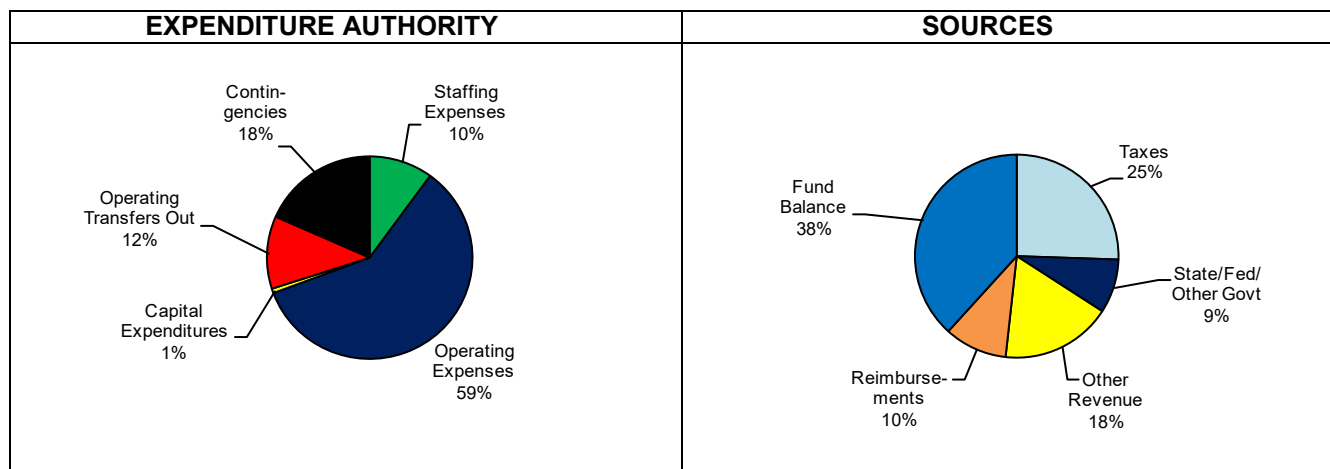
**National Pollution Discharge Elimination System (NPDES):** The District is the lead permittee in the San Bernardino valley area-wide NPDES permit with 16 cities as co-permittees. The NPDES program, through the State Water Quality Management Board, regulates storm water quality through very detailed and complex permits, which affect everyone within the Santa Ana River Watershed and is expanding into the high desert area of the Victor Valley under Phase II of the permit.

**Flood Operations:** During the flood season, the District maintains telemetry systems for monitoring rainfall and runoff and dispatches storm patrols as dictated by the projected severity of a storm. The District has access to a weather satellite data delivery system to provide state-of-the-art weather information. The system provides advance warning of major storm activity.

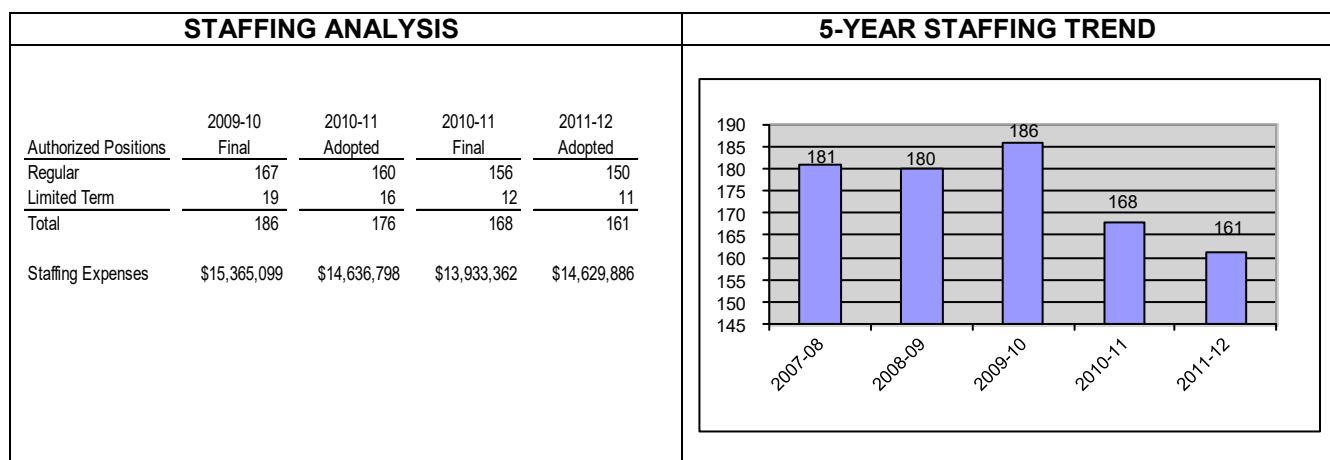
**Flood Area Safety Task Force (FAST):** As a result of the October/November fires of 2003, the FAST organization was created. The District is a key component of this task force, which is meant to respond to the elevated flood risk associated with the aftermath of these devastating fires.



## 2011-12 ADOPTED BUDGET



## BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: County Flood Control District  
 FUND: Consolidated

BUDGET UNIT: Various  
 FUNCTION: Flood Control  
 ACTIVITY: Flood Control

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	13,951,383	14,661,558	15,365,099	13,728,949	13,933,362	14,629,886	696,524
Operating Expenses	55,010,364	49,350,115	35,797,511	58,925,211	59,066,906	85,826,497	26,759,591
Capital Expenditures	45,371	114,971	1,092,398	254,417	254,419	1,039,200	784,781
Contingencies	0	0	0	0	59,948,758	26,681,686	(33,267,072)
Total Exp Authority	69,007,118	64,126,644	52,255,008	72,908,577	133,203,445	128,177,269	(5,026,176)
Reimbursements	(1,444,554)	(550,719)	(487,895)	(13,942,667)	(13,938,831)	(14,437,046)	(498,215)
Total Appropriation	67,562,564	63,575,925	51,767,113	58,965,910	119,264,614	113,740,223	(5,524,391)
Operating Transfers Out	17,696,055	8,413,049	11,547,724	10,129,411	10,227,212	16,647,663	6,420,451
Total Requirements	85,258,619	71,988,974	63,314,837	69,095,321	129,491,826	130,387,886	896,060
<b>Departmental Revenue</b>							
Taxes	39,831,344	41,247,863	38,440,719	36,431,260	36,431,263	36,920,100	488,837
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	4,965,776	9,548,929	12,307,357	16,798,468	16,798,462	12,435,830	(4,362,632)
Fee/Rate	252,344	(335,002)	(163,170)	139,733	23,345	232,850	209,505
Other Revenue	13,731,610	4,068,077	5,094,377	5,016,500	5,106,163	2,362,150	(2,744,013)
Total Revenue	58,781,074	54,529,867	55,679,283	58,385,961	58,359,233	51,950,930	(6,408,303)
Operating Transfers In	18,545,855	9,900,686	12,718,320	10,781,588	17,835,392	23,113,619	5,278,227
Total Sources	77,326,929	64,430,553	68,397,603	69,167,549	76,194,625	75,064,549	(1,130,076)
Fund Balance					53,297,201	55,323,337	2,026,136
Budgeted Staffing					168	161	(7)

**BUDGET CHANGES AND OPERATIONAL IMPACT****Appropriation**

Staffing expenses of \$14,629,886 fund 161 budgeted positions. The overall net increase of \$696,524 is due to retirement and negotiated labor agreement cost increases and anticipating filling 20 positions that were vacant during 2010-11. The increase is partially offset by 1.5 hour per pay period leave bank savings and the net deletion of 7 vacant positions that are no longer needed.

Operating expenses of \$85,826,497 include service contracts for Flood Control construction project costs, legal fees, COWCAP charges, liability insurance, office supplies, equipment charges, computer hardware/software and ISD support, travel and training, debt service payments, right-of-way costs and transfers. The net increase of \$26,759,591 is primarily due to an increase of \$23,354,287 in professional services for construction of the following projects: San Sevaire Channel repair, Cucamonga Basin #6, Cactus Basin #3, Alabama at City Creek, Lytle Cajon and Warm Creek Channels, San Timoteo Basins, Elder Creek Channel (design and environmental), Mojave River I-15 Levee, Mountain View Acres, Yucca Loma Storm Drain Project, and Sheep Creek repair; an increase in transfers of \$3,040,340; an increase of \$122,600 for motor pool charges; and an increase in Other Charges of \$1,989,453 which includes debt service and right of way charges for District projects. These increases were partially offset by the following decreases: 1) \$614,200 in outside legal services; 2) \$560,400 in equipment and vehicle charges and repairs based on anticipated usage; 3) \$346,900 in special department expenses based on actual usage; 4) \$123,100 decrease in COWCAP charges; 4) minor increases and decreases in miscellaneous expenses of \$102,489.

Capital expenditures of \$1,039,200 are increasing by \$784,781 due to the following: an increase of \$531,250 related to increase in land/easement purchases for District construction projects; an increase of \$80,000 to structures and improvement to structures to replace or repair the Rancho Cucamonga yard building, an increase of \$173,500 in equipment purchases needed to replace the gatehouse generator at Lytle Cajon Creek, and the purchase of rain gauges to be installed in Zones 3, 4 and 6, and a small increase of \$31 related to the District's computer lease.



Contingencies of \$26,681,686 are decreasing by \$33,267,072 due to allocating funds to projects that are now anticipated to go into the construction phase. Those funds are reflected in the operating expenses category.

Reimbursements of \$14,437,046 are decreasing by \$498,215 and consists of the following: 1) internal payroll distribution reimbursements of \$12,809,446; 2) labor reimbursements of \$1,220,000 from Transportation as the District's employees work on Transportation projects; 3) reimbursements for Human Resources services: \$18,900 from the County Surveyor; \$14,500 from Airports; \$48,000 from Solid Waste; and \$201,100 from Transportation; 4) reimbursements for Computer Services costs: \$6,700 from Surveyors; \$105,100 from Transportation and \$13,300 from Solid Waste. The overall decrease is primarily due to a reduction in internal payroll distribution charges as a result of deleting several positions during 2010-11 in addition to the proposed staffing reduction in 2011-12.

Operating transfers out of \$16,647,663 is increasing by \$6,420,451 and consists of the following:

- \$6,700,000 as a transfer from fund RFA General to fund RFB Bond Debt fund (both in Zone 1) to pay for the Judgment Obligation and Etiwanda San Sevaine bond payments plus administration;
- \$3,500,000 transfer from Zone 4 (RFQ) to Zone 1 (RFA) as a loan so that Zone 1 can complete construction of San Sevaine Channel and for cash flow purposes;
- \$3,363,700 for inter-fund contributions from Zones 1 thru 6 to the Administrative Zone 7 to pay a fair share of administrative costs;
- \$1,792,411 from fund RFG to fund RFF (both in Zone 2) to close out fund RFG which is no longer needed;
- \$1,075,000 from Zone 2 (RFF and RFG) to Zone 3 (RFL and RFM) for Zone 2's share of costs for Seven Oaks Dam and San Timoteo Channel construction and maintenance;
- \$100,000 from Zone 4 (RFQ) to Transportation to fund the Mojave River Watershed Group; and
- \$116,552 from fund RLC Etiwanda San Sevaine Fee plan to Zone 1(RFA) for reimbursement of Etiwanda San Sevaine costs.

### **Departmental Revenue**

Taxes of \$36,920,100 are decreasing by \$488,837 to reflect an overall 1.3% decrease from 2010-11 final budget revenue.

State, federal, and other government aid of \$12,435,830 is decreasing by \$4,362,632 and consists of the following:

- \$3,443,700 from Federal Highway Administration for the Alabama at City Creek project;
- \$2,357,450 from the Rancho Cucamonga Redevelopment Agency to assist in the San Sevaine Bond payment;
- \$1,883,700 from local cities for the Valley wide National Pollution Discharge Elimination System program.
- \$1,000,000 from Department of Water Resources for a grant to assist in construction of Cactus Basin #3;
- \$800,000 from Orange and Riverside Counties for reimbursement on Seven Oaks Dam maintenance;
- \$600,000 from the Ontario Community Facilities District for reimbursement of Etiwanda/San Sevaine costs;
- \$491,500 from Chino Basin Watermaster and Inland Empire Utilities Agency for work on the San Sevaine Channel repair in Zone 1;
- \$435,200 from the Cities of Highland, Redlands and San Bernardino, Inland Valley Development Agency (IVDA) and State Office of Emergency Services Alabama at City Creek project;
- \$426,200 for the General Tax Levy Homeowners Exemption;
- \$360,000 from the City of Rialto for their share of costs of street improvements as part of the Cactus Basin #3 project;
- \$243,000 from the Town of Yucca Valley for their share of costs for the Long Canyon Corps Study;
- \$225,000 from the City of Rancho Cucamonga to assist in the San Sevaine Bond payment;
- \$100,080 from the State of California Department of Water Resources for retention of the Local Levee Grant;
- \$50,000 from the City of Fontana drainage fees to assist in the San Sevaine Bond payment;
- \$20,000 from various water agencies for water spreading activities;



The decrease of \$4,362,632 in state, federal, and other government aid is primarily due to a decrease of \$1,540,000 due to completion of the Natural Resources Conservation Service grant; a decrease of \$1,000,000 in the Levee Certification (LOLE) state grant; and a decrease in other government aid of \$1,922,712 for various agency cost shares due to completion of projects.

Fee/rate revenue of \$232,850 are increasing by \$209,505 due to an increase in permit fees that were approved by the Board of Supervisors on May 3, 2011 and an increase in services provided to the Solid Waste Management Division.

Other revenue of \$2,362,150 consists of revenue from interest earned on the District's available cash, rents and concessions, surplus property sales, and other miscellaneous revenues and sales. The decrease of \$2,744,013 is due to a \$99,526 decrease in interest revenue on the District's cash balances and rent and royalty revenue; a \$2,406,316 decrease in surplus property sales, and a \$238,171 decrease in sales of master plans of drainage, aerial room services and other reports.

Operating transfers in of \$23,113,619 are increasing by \$5,278,227 due to increased needs by the different zones.

## STAFFING CHANGES AND OPERATIONAL IMPACT

During 2010-11, the District had a net reduction of 8 vacant positions. For 2011-12, the District is eliminating 8 vacant positions, which consist of 2 limited term positions and 6 regular positions (1 Maintenance and Construction Supervisor, 1 Maintenance and Construction Worker II, 1 Pesticide Applicator, 1 Public Works Engineer II, 1 Automated Systems Technician, and 1 Office Assistant III) that are no longer necessary due to a reduction in workload and streamlining of duties within the department. In addition, the District is adding one limited term position, Public Works Engineer IV, to provide support with the levee certification program.

## 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	5	1	6	6	0	0	6
Flood Design	20	0	20	20	0	0	20
Flood Planning	10	0	10	10	0	0	10
Hazardous Fuel Reduction Prog.	1	9	10	7	3	0	10
Water Resources	12	1	13	11	1	1	13
Seven Oaks Dam	2	0	2	2	0	0	2
Permits	10	0	10	10	0	0	10
Operations	57	0	57	54	3	0	57
Environmental Management	26	0	26	23	3	0	26
Administrative Services	4	0	4	4	0	0	4
Budget/Revenue Claiming	2	0	2	2	0	0	2
Information Technology Services	1	0	1	1	0	0	1
Total	150	11	161	150	10	1	161



<u>Administration</u> 2 Chief Public Works Engineer 1 Secretary I 2 Office Assistant III 1 Personnel Technician	<u>Flood Design</u> 1 Supvg Land Surveyor 2 Public Works Engineer III 4 Public Works Engineer II 4 Engineering Technician V 4 Engineering Technician IV 4 Engineering Technician III 1 Secretary I	<u>Flood Planning</u> 1 Public Works Engineer IV 2 Public Works Engineer III 2 Public Works Engineer II 2 Engineering Technician V 2 Engineering Technician IV 1 Secretary I	<u>Hazardous Tree Operations</u> 1 Public Works Engineer IV 4 Cont Bark Beetle Cmpl Officer 1 Cont Bark Beetle Cmpl Supvr 1 Cont Bark Beetle Cmpl Coord 1 Cont Bark Beetle Office Supvr 1 Cont Bark Beetle Office Assistant III 1 Cont Bark Beetle Fiscal Assistant I
<u>Water Resources</u> 2 Public Works Engineer IV 2 Public Works Engineer III 3 Public Works Engineer II 1 Engineering Technician V 4 Engineering Technician IV 1 Secretary I	<u>Seven Oaks Dam</u> 2 Equipment Operator III	<u>Permits</u> 1 Public Works Engineer IV 2 Engineering Technician V 5 Engineering Technician IV 1 Engineering Technician III 1 Secretary I	<u>Operations</u> 1 Public Works engineer II 1 Public Works Operations Supt 2 Public Works Operations Supvr 9 Equipment Operator III 8 Equipment Operator II 8 Equipment Operator I 5 Maintenance & Const Spvrs II 3 Maintenance & Const Spvrs I 7 Maintenance & Const Worker II 11 Maintenance & Const Worker I 1 Office Assistant III 1 Office Assistant II
<u>Environmental Management</u> 1 Public Works Engineer IV 1 Public Works Engineer III 2 Engineering Technician V 6 Engineering Technician IV 2 Stormwater Program Manager 4 Ecological Resource Specialist 1 Supvg Planner 4 Planner III 1 Planner II 1 Planner I 1 Staff Analyst I 1 Secretary I 1 Office Assistant III	<u>Administrative Services</u> 1 Accountant III 1 Accountant II 1 Accounting Technician 1 Fiscal Assistant	<u>Budget/Revenue Claiming</u> 1 Budget Officer 1 Staff Analyst II	<u>Information Technology Services</u> 1 Systems Support Analyst II



## County Flood Control District Equipment

### DESCRIPTION OF MAJOR SERVICES

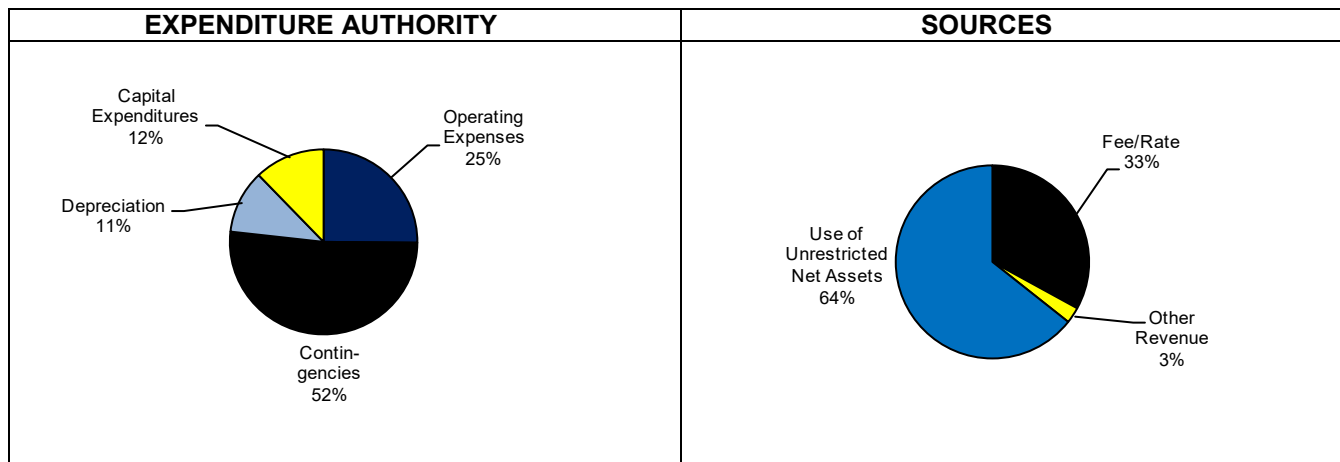
The County Flood Control District (District) Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all District vehicles and heavy equipment. This budget unit is funded by equipment user fee charges to the various District zones and to other divisions within the Department of Public Works.

#### Budget at a Glance

Total Expenditure Authority	\$7,983,130
Total Sources	\$3,245,000
Rev Over/(Under) Exp	(\$4,738,130)
Total Staff	0

There is no staffing associated with this budget unit.

### 2011-12 ADOPTED BUDGET





**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Operations and Community Services  
DEPARTMENT: County Flood Control District  
FUND: Equipment

BUDGET UNIT: ICA 097  
FUNCTION: Flood Control  
ACTIVITY: Equipment Management

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Current Budget
<b>Appropriation</b>							
Staffing Expenses	195	(682)	45,162	0	0	0	0
Operating Expenses	1,657,168	1,530,215	1,608,033	2,152,484	2,152,485	2,287,269	134,784
Contingencies	0	0	0	0	2,941,983	4,695,861	1,753,878
Total Exp Authority	1,657,363	1,529,533	1,653,195	2,152,484	5,094,468	6,983,130	1,888,662
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,657,363	1,529,533	1,653,195	2,152,484	5,094,468	6,983,130	1,888,662
Depreciation	0	974,504	854,100	0	850,000	1,000,000	150,000
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	1,657,363	2,504,037	2,507,295	2,152,484	5,944,468	7,983,130	2,038,662
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,171,584	3,444,333	2,912,848	3,005,025	3,005,025	3,000,000	(5,025)
Other Revenue	184,321	166,760	301,865	46,967	47,516	245,000	197,484
Total Revenue	2,355,905	3,611,093	3,214,713	3,051,992	3,052,541	3,245,000	192,459
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,355,905	3,611,093	3,214,713	3,051,992	3,052,541	3,245,000	192,459
Rev Over/(Under) Exp	698,542	1,107,056	707,418	899,508	(2,891,927)	(4,738,130)	(1,846,203)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capitalized Expenditures	3,141,582	1,576,362	(57,221)	0	0	1,115,000	1,115,000
Total Fixed Assets	3,141,582	1,576,362	(57,221)	0	0	1,115,000	1,115,000

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,287,269 consist of Auto Liability insurance, motor pool charges and equipment repair and maintenance charges from Fleet Management Department. The increase of \$134,784 is primarily due to an anticipated increase in automotive repairs and maintenance charges.

Contingencies of \$4,695,861 represent available net cash available set aside for future use.

Depreciation of \$1,000,000 is increasing by \$150,000 based on depreciation schedule.

Fee/rate revenue of \$3,000,000 is decreasing by \$5,025 due to flat usage/rates of the District's heavy equipment fleet. County Flood Control District equipment is available for usage by both the District and the Public Works Department - Transportation Division and is reimbursed by Transportation when used for their projects and maintenance.

Other revenue of \$245,000 is increasing by \$197,484 due to anticipated increased sales of fully depreciated equipment.

Capital expenditures of \$1,115,000 represent the following purchases:

- \$750,000 to replace 3 Caterpillar IT 14 wheel loaders; each costing \$250,000.
- \$250,000 for a 6x6 4000 gallon Compress Natural Gas truck for watering the grading dust perimeter, mowing operations, and other maintenance work throughout the District.
- \$10,000 for items needed to compact washouts in compliance with the Levee Certification program.
- \$45,000 for toilet trailers to be used for work release and county crews when working on large projects.
- \$60,000 to replace 2 4x4 pickups; one for the Environmental Management Division and one for the Stormwater Program. Each vehicle is anticipated to cost \$30,000.



# **COUNTY FLOOD CONTROL DISTRICT 2011-12 CAPITAL PROJECTS (Various Funds)**

FY 2011-12								
				General Fund	FY 2011-12			
#	Location	Facility Name	Description	Project Total	Net County Cost	Restricted Funding	FY 2011-12 Budget	Funding Source
Proj.								
Countywide				total	-	-	-	
Zone 1								
1	Ontario	Turner Basin	Sidewalk Project	600,000	133,000		133,000	General Fund
2	Rancho Cucamonga	E/SS Conservation Easement	Mitigation costs for Etiwanda San Sevaine project	1,025,000		1,025,000	1,025,000	Property Taxes
3	Ontario	Sultana Cypress Storm Drain	Storm Drain, final phase	11,200,000		400,000	400,000	Natural Resources Conservation Service and Property Taxes
4	Upland	Cucamonga Basin #6	Basin construction and landscaping - final phase.	12,000,000		1,000,000	1,000,000	Property Taxes
5	Rancho Cucamonga	San Sevaine Channel repair @ Victoria Basin	Repair damaged section	1,500,000		1,500,000	1,500,000	IEUA, CBWM, Property Taxes
Zone 1 Total				26,325,000	133,000	3,925,000	4,058,000	
Zone 2								
6	Rialto	Cactus Basin #3	Construction of basin	10,200,000		10,200,000	10,200,000	Property taxes, California Dept of Water Resources
7	Rialto	Cactus Basin #3 Street Improvements	Street improvements	360,000		360,000	360,000	City of Rialto
8	San Bernardino	Alabama @ City Creek	Construction of Box Culvert under Alabama	4,100,000		4,100,000	4,100,000	FHWA, City of Redlands, City of Highland, City of San Bernardino, IVDA, Property Taxes
9	San Bernardino/Colton	Lytle Cajon and Warm Creek Channels	Major maintenance to repair concrete inverts	5,200,000		4,950,000	4,950,000	Property Taxes
Zone 2 Total				19,860,000		19,610,000	19,610,000	
Zone 3								
10	Redlands/Loma Linda	San Timoteo Basins	Basin Cleanup from major storms	5,000,000		5,000,000	5,000,000	Property Taxes
11	Highland	Elder Creek Channel	Design and environmental	2,000,000		1,700,000	1,700,000	Property Taxes
Zone 3 Total				7,000,000		6,700,000	6,700,000	
Zone 4								
12	Victorville	Line E-01	Design	900,000		900,000	900,000	Property Taxes
13	Victorville	Mojave River I-15 Levee	Levee Construction	1,300,000		1,300,000	1,300,000	Property Taxes
14	Victorville	Mountain View Acres	Alleviate Drainage Runoff	7,000,000		7,000,000	7,000,000	Property Taxes
15	Apple Valley	Yucca Loma Storm Drain		3,400,000		3,400,000	3,400,000	Property Taxes
16	Wrightwood	Sheep Creek	Repair Storm Damage	2,000,000		2,000,000	2,000,000	Property Taxes
Zone 4 Total				14,600,000		14,600,000	14,600,000	
Zone 5								
17	Rimforest	Rimforest Drainage Mitigation	Design and Environmental	350,000	350,000		350,000	General Fund
Zone 5 Total				350,000	350,000	-	350,000	
Zone 6								
	No Project-Funding accumulating in contingencies for Donnell Basin							
Grand Total				68,135,000	483,000	44,835,000	45,318,000	



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YOUR COUNTY... YOUR FUTURE

## APPENDICES

# 2011-12 SPECIAL DISTRICTS ADOPTED BUDGET

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*- County of San Bernardino -*

STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 12COUNTY OF SAN BERNARDINO  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2011-12

DISTRICT	FUND	AVAILABLE FINANCING			FINANCING REQUIREMENTS	
		FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2011	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES	
		COUNTY SERVICE AREAS				
CSA 18 CEDARPINES PRK	SFY	CA	155,254	281,391	436,645	436,645
CSA 20 JOSHUA TREE	SGD	CA	683,283	1,732,272	2,415,555	2,415,555
CSA 29 LUCERNE VALLEY	SGG	CA	89,250	601,711	690,961	690,961
CSA 30 STREET LIGHTS	SGJ	CA	1,331	3,766	5,097	5,097
CSA 40 ELEPHANT MTN	SIS	CA	756,794	329,801	1,086,595	1,086,595
CSA 42 PARK	SIV	CA	-2,709	82,289	79,580	79,580
CSA 53A BIG BEAR	SJP	CA	20,512	8,777	29,289	29,289
CSA 54 CREST FOREST	SJV	CA	22,963	36,774	59,737	59,737
CSA 56 WRIGHTWOOD	SKD	CA	315,058	1,700,929	2,015,987	2,015,987
CSA 59 DEER LODGE PRK	SKJ	CA	7,846	39,265	47,111	47,111
CSA 63 YUCAIPA	SKM	CA	358,568	103,874	462,442	462,442
CSA 68 VLLY OF THE MOON	SKP	CA	8,900	45,976	54,876	54,876
CSA 69 LAKE ARROWHD	SKS	CA	106,777	65,914	172,691	172,691
CSA 70:						
COUNTYWIDE	SKV	CA	3,732,038	4,220,850	7,952,888	7,952,888
COUNTYWIDE-TERM BENEFITS	SKW	CA	2,504,620	40,000	2,544,620	2,544,620
COUNTYWIDE-EQUIPMENT REP	SKU	CA	342,819	5,000	347,819	347,819
ZONE D-1 LAKE ARROW DAM	SLA	CA	1,453,003	501,396	1,954,399	1,954,399
ZONE DB-1 BLOOMINGTON	SLB	CA	61,873	43,435	105,308	105,308
ZONE EV-1 CITRUS STREETLIGHTING	SQW	CA	44,716	30,500	75,216	75,216
ZONE G WRIGHTWOOD	SLG	CA	183,259	140,036	323,295	323,295
ZONE GH GLEN HELEN STREETLIGHTING	RWX	CA	7,122	43,902	51,024	51,024
ZONE M WONDER VLLY	SYR	CA	89,946	54,929	144,875	144,875
ZONE M WONDER VLLY	SLP	CA	85,869	73,657	159,526	159,526
ZONE OS-1 N.ETIWANDA PRE	SOH	CA	16,334	56,530	72,864	72,864
ZONE P-6 EL MIRAGE	SYP	CA	33,168	33,992	67,160	67,160
ZONE P-8 FONTANA	SMK	CA	50,789	4,600	55,389	55,389
ZONE P-10 MENTONE	RGT	CA	83,978	53,406	137,384	137,384
ZONE P-12 MONTCLAIR	SLL	CA	49,683	29,302	78,985	78,985
ZONE P-13 EL RANCHO VERDE	SLU	CA	80,115	74,240	154,355	154,355
ZONE P-14 MENTONE	RCZ	CA	280,244	40,423	320,667	320,667
ZONE P-16 EAGLE CREST	RWZ	CA	48,313	18,391	66,704	66,704
ZONE R-2 TWIN PEAKS	SMA	CA	39,884	71,216	111,100	111,100
ZONE R-3 ERWIN LAKE	SMD	CA	45,860	72,956	118,816	118,816
ZONE R-4 CEDARGLEN	SMG	CA	6,539	2,472	9,011	9,011
ZONE R-5 SUGARLOAF	SMP	CA	459,267	229,759	689,026	689,026
ZONE R-7 LAKE ARROWHD	SMS	CA	3,618	6,040	9,658	9,658
ZONE R-8 RIVERSIDE TERRACE	SMY	CA	74,659	25,607	100,266	100,266
ZONE R-9 RIM FOREST	SNG	CA	4,164	9,188	13,352	13,352
ZONE R-12 BALDWIN LK	SOA	CA	9,861	10,073	19,934	19,934
ZONE R-13 LK ARRH D N.SH.	SOE	CA	23,231	8,419	31,650	31,650
ZONE R-15 LANDERS	SOG	CA	83,734	95,885	179,619	179,619
ZONE R-16 RN. SPRGS. TR	SOJ	CA	20,558	15,903	36,461	36,461
ZONE R-19 COPPER MTN	SNA	CA	18,060	42,097	60,157	60,157
ZONE R-20 FLAMINGO HTS	SNS	CA	419	11,445	11,864	11,864
ZONE R-21 MTN. VIEW	SNM	CA	9,049	2,562	11,611	11,611
ZONE R-22 TWIN PEAKS	SOB	CA	12,554	19,031	31,585	31,585
ZONE R-23 MILE HIGH	RCA	CA	36,295	20,734	57,029	57,029
ZONE R-25 LUCERNE	SOC	CA	6,277	1,229	7,506	7,506
ZONE R-26 YUCCA MESA	SOD	CA	11,235	7,166	18,401	18,401
ZONE R-29 YUCCA MESA	RCB	CA	4,490	6,443	10,933	10,933
ZONE R-30 VERDEMONT	RCC	CA	2,072	2,324	4,396	4,396
ZONE R-31 LYTLE CREEK	RCE	CA	4,483	2,913	7,396	7,396



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 12COUNTY OF SAN BERNARDINO  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2011-12

DISTRICT	FUND	AVAILABLE FINANCING			FINANCING REQUIREMENTS
		FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2011	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES
COUNTY SERVICE AREAS					
ZONE R-33 FAIRWAY BLV	RCN CA	42,969	10,700	53,669	53,669
ZONE R-34 BIG BEAR RDS	RCM CA	9,633	2,670	12,303	12,303
ZONE R-35 CEDAR GLEN	RCQ CA	5,951	2,814	8,765	8,765
ZONE R-36 PAN SPRINGS	RCR CA	29,265	8,864	38,129	38,129
ZONE R-39 HIGHLAND ESTATES	RCK CA	58,342	17,565	75,907	75,907
ZONE R-40 UPPER NO. BAY LK ARROW	RGW CA	32,099	8,966	41,065	41,065
ZONE R-41 QUAIL SUMMIT	RGY CA	12,940	39,278	52,218	52,218
ZONE R-42 WINDY PASS	RHL CA	22,241	11,142	33,383	33,383
ZONE R-44 SAW PIT CANYON	SYT CA	15,774	164,813	180,587	180,587
ZONE TV-2 MORONGO	SLD CA	554,358	168,171	722,529	722,529
ZONE TV-4 WONDER VALLEY	SLF CA	143,183	81,220	224,403	224,403
ZONE TV-5 MESA	SLE CA	285,499	4,125	289,624	289,624
ZONE W HINKLEY PARK	SLT CA	21,980	22,952	44,932	44,932
CSA 73 ARROWBEAR	SOP CA	471	470,146	470,617	470,617
CSA 79 R-1 THE MEADOW	RCP CA	27,076	631,752	658,828	658,828
CSA 82 ROADSIDE PARK	SOZ CA	20,295	3,559	23,854	23,854
CSA SL-1 VALLEY WIDE	SQV CA	440,870	3,101	443,971	443,971
CSA SL-2 CHINO	SQX CA	4,821	3,262	8,083	8,083
CSA SL-3 MENTONE	SQZ CA	5,495	40,198	45,693	45,693
CSA SL-4 BLOOMINGTON	SMC CA	28,945	300	29,245	29,245
CSA SL-5 MUSCOY	SMJ CA	32,264	520	32,784	32,784
TOTAL COUNTY SERVICE AREAS		14,342,496	12,950,290	27,292,786	27,292,786



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 12COUNTY OF SAN BERNARDINO  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2011-12

		AVAILABLE FINANCING			FINANCING REQUIREMENTS
DISTRICT	FUND	FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2011	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING	ESTIMATED FINANCING USES
FIRE PROTECTION AND SERVICE ZONES					
SAN BERNARDINO CO FIRE PROTECTION DISTRICT	FPD CQ	0	21,701,649	21,701,649	21,701,649
SBCFPD GENERAL RESERVES	FAR CQ	0	9,727,305	9,727,305	9,727,305
SBCFPD TERMINATION BENEFITS	FTR CQ	0	5,728,492	5,728,492	5,728,492
OFFICE OF EMERGENCY SERVICES	FES CQ	0	1,523,296	1,523,296	1,523,296
HOUSEHOLD HAZARDOUS WASTE	FHH CQ	0	3,052,817	3,052,817	3,052,817
HAZARDOUS MATERIALS	FHZ CQ	0	13,415,921	13,415,921	13,415,921
HAZMAT GENERAL RESERVES	FHR CQ	0	5,466,637	5,466,637	5,466,637
HAZMAT (CUPA-STATEWIDE PENALTIES) GENERAL	FKE CQ	0	1,412,876	1,412,876	1,412,876
HAZMAT (CUPA-STATEWIDE PENALTIES) GENERAL	FKF CQ	0	600,000	600,000	600,000
SAN BERNARDINO CO FIRE PROTECTION DISTRICT	SKX CQ	9,478,929	0	0	0
CFD TERMINATION BENEFITS	SKL CQ	5,683,204	0	0	0
MOUNTAIN REGIONAL SERVICE ZONE	FMZ CQ	2,307,172	9,624,893	11,932,065	11,932,065
MOUNTAIN REGIONAL SERVICE ZONE-RESERVES	FMR CQ	0	1,910,659	1,910,659	1,910,659
NORTH DESERT REGIONAL SERVICE ZONE	FNZ CQ	-65,022	41,071,543	41,006,521	41,006,521
NORTH DESERT REGIONAL SERVICE ZONE-RESERVES	FNR CQ	0	2,962,516	2,962,516	2,962,516
SOUTH DESERT REGIONAL SERVICE ZONE	FSZ CQ	162,775	10,693,338	10,856,113	10,856,113
SOUTH DESERT REGIONAL SERVICE ZONE-RESERVES	FSR CQ	0	528,000	528,000	528,000
VALLEY REGIONAL SERVICE ZONE	FVZ CQ	278,138	29,774,610	30,052,748	30,052,748
VALLEY REGIONAL SERVICE ZONE-RESERVES	FVR CQ	0	3,256,116	3,256,116	3,256,116
FP-1 RED MOUNTAIN SERVICE ZONE	SGM CQ	6,798	0	0	0
FP-2 WINDY ACRES SERVICE ZONE	SLJ CQ	8,992	0	0	0
FP-3 EL MIRAGE SERVICE ZONE	SHS CQ	9,868	0	0	0
FP-4 WONDER VALLEY SERVICE ZONE	SLM CQ	17,611	0	0	0
FP-5 HELENDALE/SILVER LAKES SERVICE ZONE	SLR CQ	174,640	0	0	0
FP-6 HAVASU LAKE SERVICE ZONE	SIZ CQ	15,356	0	0	0
PM-1 LAKE ARROWHEAD SERVICE ZONE	SND CQ	32,866	0	0	0
PM-2 HIGHLAND PARAMEDIC SERVICE ZONE	SHV CQ	25,880	0	0	0
PM-3 YUCAIPA PARAMEDIC SERVICE ZONE	SHP CQ	5,279	0	0	0
CFPD 2007 STATE HMLND SCRTY GRANT	SME CQ	125,861	5,711,596	5,837,457	5,837,457
CFPD BZPP BUFFER ZONE GRANT	SMH CQ	811	35,660	36,471	36,471
CFPD EQUIPMENT REPLACEMENT	SKK CQ	16,580,490	0	0	0
CFPD FDRL PRE-MTGTN/TREE RMVL GRANT	SMF CQ	6,667	5,483,189	5,489,856	5,489,856
CFPD KAISER COMM	SFE CQ	-458,085	285,343	-172,742	-172,742
CFPD USFS ARRA STIMULUS GRANT	SMN CQ	207,969	1,201,765	1,409,734	1,409,734
TOTAL FIRE PROTECTION AND SERVICE ZONES		34,606,199	175,168,221	177,734,507	177,734,507
FLOOD CONTROL DISTRICT					
FLOOD CONTROL	RFA-RFZ CM	-4,101,240	0	-4,101,240	-4,101,240
	RLB-RLF CM	326,943	0	326,943	326,943
TOTAL FLOOD CONTROL DISTRICTS		-3,774,297	0	0	0
PARK DISTRICTS					
BIG BEAR PARK	SSA/SSF CU	365,297	2,641,654	3,006,951	3,006,951
BLOOMINGTON PARK	SSD CU	998,586	1,641,739	2,640,325	2,640,325
TOTAL PARK DISTRICTS		1,363,883	4,283,393	5,647,276	5,647,276
GRAND TOTAL		46,538,281	192,401,904	210,674,569	210,674,569



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 13COUNTY OF SAN BERNARDINO-SPECIAL DISTRICTS DEPARTMENT  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
AS OF JUNE 30, 2011

		FUND BALANCE AS OF 06/30/11 ACTUAL	LESS: FUND BALANCE RESERVED/DESIGNATED AT 6/30/11				FUND BALANCE UNRESERVED/ UNDESIGNATED 06/30/11 ACTUAL
DISTRICT	FUND		ENCUMBRANCES	GENERAL AND OTHER RESERVES	DESIGNATIONS	GASB 31	
COUNTY SERVICE AREAS							
CSA 18 CEDARPINES PRK	SFY	151,257	-	(3,435)	-	(562)	155,254
CSA 20 JOSHUA TREE	SGD	681,329	14	(500)	-	(1,468)	683,283
CSA 29 LV PARK	SGG	81,627	-	(7,623)	-	-	89,250
CSA 30 STREET LIGHTS	SGJ	1,331	-	-	-	-	1,331
CSA 40 ELEPHANT MTN	SIS	754,875	-	(300)	-	(1,619)	756,794
CSA 42 PARK	SIV	(2,809)	-	(100)	-	-	(2,709)
CSA 53A BIG BEAR	SJP	20,482	-	-	-	(30)	20,512
CSA 54 CREST FOREST	SJV	22,926	-	-	-	(37)	22,963
CSA 56 WRIGHTWOOD	SKD	314,386	-	(305)	-	(367)	315,058
CSA 59 DEER LODGE PRK	SKJ	7,823	-	-	-	(23)	7,846
CSA 63 YUCAIPA	SKM	352,325	-	(5,590)	-	(653)	358,568
CSA 68 VLLY OF THE MOON	SKP	8,795	-	-	-	(105)	8,900
CSA 69 LAKE ARROWHD	SKS	106,579	-	-	-	(198)	106,777
CSA 70:							
COUNTYWIDE	SKV	3,456,308	(269,017)	(500)	-	(6,213)	3,732,038
COUNTYWIDE-TERM. BENEFITS	SKW	2,499,581	-	-	-	(5,039)	2,504,620
COUNTYWIDE-EQUIPMENT REP	SKU	342,184	-	-	-	(635)	342,819
ZONE D-1 LAKE ARROW DAM	SLA	1,450,356	-	-	-	(2,647)	1,453,003
ZONE DB-1 BLOOMINGTON	SLB	61,795	-	-	-	(78)	61,873
ZONE EV-1 CITRUS STREETLIGHTING	SQW	44,591	-	-	-	(125)	44,716
ZONE G WRIGHTWOOD	SLG	182,726	-	-	-	(533)	183,259
ZONE G WRIGHTWOOD	RWX	7,081	-	-	-	(41)	7,122
ZONE M WONDER VLLY	SYR	89,435	-	(300)	-	(211)	89,946
ZONE M WONDER VLLY	SLP	85,637	-	-	-	(232)	85,869
ZONE OS-1 N.ETIWANDA PRE	SOH	16,332	-	-	-	(2)	16,334
ZONE P 6 EL MIRAGE	SYP	32,789	-	(300)	-	(79)	33,168
ZONE P 8 FONTANA	SMK	50,682	-	-	-	(107)	50,789
ZONE P 10 MENTONE	RGT	83,794	-	-	-	(184)	83,978
ZONE P 10 MENTONE	SLL	49,609	-	-	-	(74)	49,683
ZONE P 10 MENTONE	SLU	79,953	-	-	-	(162)	80,115
ZONE P 10 MENTONE	RCZ	279,597	-	-	-	(647)	280,244
ZONE P-16 EAGLE CREST	RWZ	48,233	-	-	-	(80)	48,313
ZONE R-2 TWIN PEAKS	SMA	39,772	-	-	-	(112)	39,884
ZONE R-3 ERWIN LAKE	SMD	45,730	-	-	-	(130)	45,860
ZONE R-4 CEDARGLEN	SMG	6,521	-	-	-	(18)	6,539
ZONE R-5 SUGARLOAF	SMP	458,121	-	-	-	(1,146)	459,267
ZONE R-7 LAKE ARROWHD	SMS	3,607	-	-	-	(11)	3,618
ZONE R-8 RIVERSIDE TERRACE	SMY	74,379	-	-	-	(280)	74,659
ZONE R-9 RIM FOREST	SNG	4,145	-	-	-	(19)	4,164
ZONE R-12 BALDWIN LK	SOA	9,840	-	-	-	(21)	9,861
ZONE R-13 LK ARRH D.N.SH.	SOE	23,160	-	-	-	(71)	23,231
ZONE R-15 LANDERS	SOG	83,443	-	-	-	(291)	83,734
ZONE R-16 RN. SPRGS. TR	SOJ	20,511	-	-	-	(47)	20,558
ZONE R-19 COPPER MTN	SNA	17,955	-	-	-	(105)	18,060
ZONE R-20 FLAMINGO HTS	SNS	413	-	-	-	(6)	419
ZONE R-21 MTN. VIEW	SNM	9,029	-	-	-	(20)	9,049
ZONE R-22 TWIN PEAKS	SOB	12,512	-	-	-	(42)	12,554
ZONE R-23 MILE HIGH	RCA	36,210	-	-	-	(85)	36,295
ZONE R-25 LUCERNE	SOC	6,263	-	-	-	(14)	6,277
ZONE R-26 YUCCA MESA	SOD	11,211	-	-	-	(24)	11,235
ZONE R-29 YUCCA MESA	RCB	4,484	-	-	-	(6)	4,490
ZONE R-30 VERDEMONT	RCC	2,068	-	-	-	(4)	2,072
ZONE R-31 LYTLE CREEK	RCE	4,470	-	-	-	(13)	4,483
ZONE R-33 FAIRWAY BLV	RCN	42,880	-	-	-	(89)	42,969
ZONE R-34 BIG BEAR RDS	RCM	9,610	-	-	-	(23)	9,633
ZONE R-35 CEDAR GLEN	RCQ	5,935	-	-	-	(16)	5,951
ZONE R-36 PAN SPRINGS	RCR	29,205	-	-	-	(60)	29,265
ZONE R-39 HIGHLAND ESTATES	RCK	58,305	-	-	-	(37)	58,342
ZONE R-40 UPPER NO.BAY LK ARR	RGW	32,026	-	-	-	(73)	32,099
ZONE R-41 QUAIL SUMMIT	RGY	12,908	-	-	-	(32)	12,940
ZONE R-42 WINDY PASS	RHL	22,185	-	-	-	(56)	22,241
ZONE R-44 SAW PIT CANYON	SYT	15,757	-	-	-	(17)	15,774
ZONE TV-2 MORONGO	SLD	553,216	-	-	-	(1,142)	554,358
ZONE TV-4 WONDER VALLEY	SLF	142,875	-	-	-	(308)	143,183
ZONE TV-5 MESA	SLE	284,980	-	-	-	(519)	285,499
ZONE W HINKLEY PARK	SLT	21,942	-	-	-	(38)	21,980
CSA 73 ARROWBEAR	SOP	469	-	-	-	(2)	471
CSA-79 R-1 THE MEADOW	RCP	27,038	-	-	-	(38)	27,076
CSA 82 ROADSIDE PARK	SOZ	20,250	-	-	-	(45)	20,295
CSA SL-1 VALLEY WIDE	SQV	440,065	-	-	-	(805)	440,870
CSA SL-2 CHINO	SQX	4,815	-	-	-	(6)	4,821
CSA SL-3 MENTONE	SQZ	5,486	-	-	-	(9)	5,495
CSA SL-4 BLOOMINGTON	SMC	28,882	-	-	-	(63)	28,945
CSA SL-5 MUSCOY	SMJ	32,197	-	-	-	(67)	32,264
TOTAL COUNTY SERVICE AREAS		14,026,479	(269,003)	(18,953)	-	(28,061)	14,342,496





STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 13COUNTY OF SAN BERNARDINO-SPECIAL DISTRICTS DEPARTMENT  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
AS OF JUNE 30, 2011

		FUND BALANCE AS OF 06/30/11 ACTUAL	LESS: FUND BALANCE RESERVED/DESIGNATED AT 6/30/11				FUND BALANCE UNRESERVED/ UNDESIGNATED 06/30/11 ACTUAL
DISTRICT	FUND		ENCUMBRANCES	GENERAL AND OTHER RESERVES	DESIGNATIONS	GASB 31	
FIRE PROTECTION AND SERVICE ZONES							
SAN BERNARDINO CO FIRE PROTECTION ZONE	SKX	8,973,771	(483,663)	(3,200)	-	(18,295)	9,478,929
MOUNTAIN REGIONAL SERVICE ZONE	FMZ	1,967,149	(337,215)	(700)	-	(2,108)	2,307,172
NORTH DESERT REGIONAL SERVICE ZONE	FNZ	(407,936)	(337,215)	(2,150)	-	(3,549)	(65,022)
SOUTH DESERT REGIONAL SERVICE ZONE	FSZ	108,653	(50,644)	(800)	-	(2,678)	162,775
VALLEY REGIONAL SERVICE ZONE	FVZ	273,098	-	(1,100)	-	(3,940)	278,138
FP-1 RED MOUNTAIN SERVICE ZONE	SGM	6,780	-	-	-	(18)	6,798
FP-2 WINDY ACRES SERVICE ZONE	SLJ	8,935	-	-	-	(57)	8,992
FP-3 EL MIRAGE SERVICE ZONE	SHS	9,728	-	(100)	-	(40)	9,868
FP-4 WONDER VALLEY SERVICE ZONE	SLM	17,515	-	-	-	(96)	17,611
FP-5 HELENDALE/SILVER LAKES SERVICE ZONE	SLR	173,924	-	-	-	(716)	174,640
FP-6 HAVASU LAKE SERVICE ZONE	SIZ	15,218	-	-	-	(138)	15,356
PM-1 LAKE ARROWHEAD SERVICE ZONE	SND	32,724	-	-	-	(142)	32,866
PM-2 HIGHLAND PARAMEDIC SERVICE ZONE	SHV	25,859	-	-	-	(21)	25,880
PM-3 YUCAIPA PARAMEDIC SERVICE ZONE	SHP	5,264	-	-	-	(15)	5,279
CFD 2007 STATE HMLND SCRTY GRANT	SME	125,038	-	-	-	(823)	125,861
CFD BZPP BUFFER ZONE GRANT	SMH	774	-	-	-	(37)	811
CFD EQUIPMENT REPLACEMENT	SKK	16,547,440	-	-	-	(33,050)	16,580,490
CFD FDRL PRE-MTGTN/TREE RMVL GRANT	SMF	(183,844)	(190,043)	-	-	(468)	6,667
CFD KAISER COMM	SFE	(458,266)	-	-	-	(181)	(458,085)
CFD TERMINATION BENEFITS	SKL	5,673,032	-	-	-	(10,172)	5,683,204
CFD USFS ARRA STIMULUS GRANT	SMN	207,478	-	-	-	(491)	207,969
TOTAL FIRE PROTECTION AND SERVICE ZONES		33,122,334	(1,398,780)	(8,050)	-	(77,035)	34,606,199
FLOOD CONTROL DISTRICT							
FLOOD CONTROL	RFA-RFZ	(4,339,378)	(217,877)	(325)	-	(19,936)	(4,101,240)
	RLB-RLF	306,947	(17,384)	-	-	(2,612)	326,943
TOTAL FLOOD CONTROL DISTRICT		(4,032,431)	(235,261)	(325)	-	(22,548)	(3,774,297)
PARK DISTRICTS							
BIG BEAR PARK	SSA/SSF	426,210	112,481	(50,974)	-	(594)	365,297
BLOOMINGTON PARK	SSD	998,033	-	-	-	(553)	998,586
TOTAL PARK DISTRICTS		1,424,243	112,481	(50,974)	-	(1,147)	1,363,883
GRAND TOTAL							
		44,540,625	(1,790,563)	(78,302)	-	(128,791)	46,538,281



STATE CONTROLLER  
COUNTY BUDGET ACTDISTRICT BUDGET FORM  
SCHEDULE 14COUNTY OF SAN BERNARDINO  
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS OF SPECIAL DISTRICTS  
FOR FISCAL YEAR 2011-12

DISTRICT	FUND	Reserves/ Designations Balance as of 6/30/2011	Cancel Prior Year Reserves/ Designations	Provisions for New Reserves/ Designations	Total Reserves/ Designations for Budget Year	Description
<b>COUNTY SERVICE AREAS</b>						
CSA 18 CEDARPINES - ROAD MAINTENANCE & PARK	SFY	3,435			3,435	Advances Receivable
CSA 20 JOSHUA TREE - PARK & STREETLIGHTS	SGD	500			500	Imprest Cash
CSA 29 LUCERNE VALLEY PARK	SGG	500			500	Imprest Cash
Sub Total		<u>7,123</u>			<u>7,123</u>	Special Activities
		7,623			7,623	
CSA 40 ELEPHANT MOUNTAIN - TV TRANSLATOR	SIS	300	300		0	Imprest Cash
CSA 42 ORO GRANDE - PARK	SIV	100	100		0	Imprest Cash
CSA 56 WRIGHTWOOD	SKD	300			300	Imprest Cash
Sub Total		<u>5</u>			<u>5</u>	Special Activities
		305			305	
CSA 63 OAK GLEN/YUCAIPA - PARK	SKM	300			300	Imprest Cash
Sub Total		<u>5,290</u>			<u>5,290</u>	Other Reserves
		5,590			5,590	
COUNTYWIDE GENERAL	SKV	500		2,000	2,500	Imprest Cash
ZONE M WONDER VALLEY - PARK	SYR	300			300	Imprest Cash
ZONE P 6 EL MIRAGE	SYP	300	300		0	Imprest Cash
<b>TOTAL COUNTY SERVICE AREAS</b>		<u>18,953</u>	<u>700</u>	<u>2,000</u>	<u>20,253</u>	
<b>FIRE PROTECTION AND SERVICE ZONES</b>						
CSA 38 ZONE N - EL MIRAGE - FIRE	SHS	100	100		0	Imprest Cash
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT	FPD	2,700	475		2,225	Imprest Cash
SUBTOTAL		<u>500</u>	<u>315</u>		<u>185</u>	Change Fund
		3,200	790		2,410	
HOUSEHOLD HAZARDOUS WASTE	FHH			300	300	Change Fund
HAZARDOUS WASTE	FHZ			15	15	Change Fund
OFFICE OF EMERGENCY SERVICES	FES			250	250	Imprest Cash
MOUNTAIN REGIONAL SERVICE ZONE	FMZ	700			700	Imprest Cash
NORTH DESERT REGIONAL SERVICE ZONE	FNZ	2,150		225	2,375	Imprest Cash
SOUTH DESERT REGIONAL SERVICE ZONE	FSZ	800			800	Imprest Cash
VALLEY REGIONAL SERVICE ZONE	FVZ	1,100			1,100	Imprest Cash
<b>TOTAL FIRE PROTECTION AND SERVICE ZONES</b>		<u>8,050</u>	<u>890</u>	<u>790</u>	<u>7,950</u>	
<b>PARK DISTRICTS</b>						
BIG BEAR VALLEY RECREATION & PARK	SSA	500		1,500	2,000	Imprest Cash
		275			275	Change Fund
Sub Total		<u>50,199</u>	<u>50,199</u>		<u>0</u>	Special Activities
		50,974	50,199	1,500	2,275	
<b>TOTAL PARK DISTRICTS</b>		<u>50,974</u>	<u>50,199</u>	<u>1,500</u>	<u>2,275</u>	
<b>GRAND TOTAL</b>		<u>77,977</u>	<u>51,789</u>	<u>4,290</u>	<u>30,478</u>	



**A&E:** Architecture and Engineering  
**ADA:** Americans with Disabilities Act  
**ALS:** Advanced Life Support  
**AMWC:** Arrowhead Manor Water Company  
**ARRA:** American Recovery and Reinvestment Act  
**AQMD:** Air Quality Management District  
**BAI:** Board Agenda Item  
**BBARWA:** Big Bear Area Regional Wastewater Agency  
**BLS:** Basic Life Support  
**BMX:** Bicycle Motorcross  
**BOS:** Board of Supervisors  
**BZPP:** Buffer Zone Protection Program  
**CAD:** Computer Aided Dispatch  
**CAO:** County Administrative Office  
**Cal EMA:** California Emergency Management Agency  
**CDBG:** Community Development Block Grant  
**CDH:** Community Development and Housing  
**CEQA:** California Environmental Quality Act  
**CERT:** Community Emergency Response Team  
**CFD:** Community Facilities District  
**CI/KR:** Critical Infrastructure/Key Resource  
**CIP:** Capital Improvement Program  
**CONFIRE:** Consolidated Fire Agencies  
**County Fire:** San Bernardino County Fire Protection District  
**COWCAP:** Countywide Cost Allocation Plan  
**CSA:** County Service Area  
**CSD:** Crestline Sanitation District  
**CUPA:** Consolidated Unified Program Agency  
**CWA:** County Wide Area  
**EDU:** Equivalent Dwelling Unit  
**EIR:** Environmental Impact Report  
**EKG:** Electro Cardio Graph  
**EMS:** Emergency Medical Services  
**FAA:** Federal Aviation Administration  
**FAST:** Flood Area Safety Taskforce

**FEMA:** Federal Emergency Management Agency  
**FPD:** Fire Protection District  
**FT:** Feet  
**FY:** Fiscal Year  
**GASB:** Governmental Accounting Standards Board  
**GIS:** Geographic Information System  
**HAZMAT:** Hazardous Materials  
**HAZMF:** Hazmat Certificate  
**HAZUS:** Hazmat Full Urban Search and Rescue Partial Certificates  
**HCF:** Hundred Cubic Feet  
**HHW:** Household Hazardous Waste  
**HVAC:** Heating, Ventilation, and Air Conditioning  
**ICEMA:** Inland Counties Emergency Medical Agency  
**ISD:** Information Services Department  
**IT:** Information Technology  
**IVDA:** Inland Valley Development Agency  
**JPA:** Joint Powers Authority  
**LACSD:** Lake Arrowhead Community Services District  
**LAFCO:** Local Agency Formation Commission  
**LED:** Light-emitting Diode  
**LQG:** Large Quantity Generator  
**MAC:** Municipal Advisory Council  
**MOU:** Memorandum of Understanding  
**NPDES:** National Pollution Discharge Elimination System  
**NRCS:** National Resources Conservation Service  
**OA:** Operational Area  
**OES:** Office of Emergency Services  
**PCF:** Paid Call Firefighter  
**PL:** Public Law  
**PM:** Preventative Maintenance  
**PRD:** Permanent Road Division  
**Prop:** Proposition  
**PSE:** Public Service Employee  
**RCRA –** Resource Conservation & Recovery Act



**RES:** Real Estate Services

**RZH:** Roberti-Z'Berg-Harris

**SAFER:** Staffing for Adequate Fire and Emergency  
Response

**SANBAG:** San Bernardino Associated Governments

**SBCFPD:** San Bernardino County Fire Protection District

**SBIA:** San Bernardino International Airport

**SCADA:** Supervisory Control and Data Acquisition

**SCAQMD:** South Coast Air Quality Management District

**SUV:** Sport Utility Vehicle

**TENS:** Telephonic Emergency Notification System

**TIC:** Thermal Imaging Camera

**UHF:** Ultra High Frequency

**USDA:** United States Department of Agriculture

**USFS:** United States Forest Service

**USARF:** Urban Search and Rescue Full Certificate

**USARP:** Urban Search and Rescue Partial Certificate

**USHAZ:** Urban Search and Rescue Full and Hazmat Partial Certificates

**VHF:** Very High Frequency



*- County of San Bernardino -*

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