

*County of San Bernardino*

# SPECIAL DISTRICTS ADOPTED BUDGET



2012-13



**COUNTY OF SAN BERNARDINO**

**2012-13 SPECIAL DISTRICTS  
ADOPTED BUDGET**

Supervisor Brad Mitselfelt, Vice Chairman .....	First District
Supervisor Janice Rutherford .....	Second District
Supervisor Neil Derry.....	Third District
Supervisor Gary Ovitt .....	Fourth District
Supervisor Josie Gonzales, Chair .....	Fifth District

Gregory C. Devereaux, Chief Executive Officer

Larry Walker, Auditor-Controller/Treasurer/Tax Collector







# **COUNTY OF SAN BERNARDINO**

**County Administrative Office**  
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# **BOARD OF SUPERVISORS**

Brad Mitzelfelt, Vice Chairman ..... *First District*  
Janice Rutherford ..... *Second District*  
Neil Derry ..... *Third District*  
Gary C. Oviatt ..... *Fourth District*  
Josie Gonzales, Chair ..... *Fifth District*

GREGORY C. DEVEREAUX  
Chief Executive Officer

June 2012

I hereby submit the 2012-13 Special Districts Adopted Budget, guided by the Countywide Vision. The budgets contained in this book are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget totals \$405.2 million and lays the framework to achieve the “complete county” by allocating resources to achieve Board priorities and objectives. The 2012-13 Special Districts Adopted Budget has been balanced and is consistent with policy direction received from the Board of Supervisors. No reserves are being used to fund ongoing costs.

## **THE BUDGET IN BRIEF**

This budget book presents special revenue funds, capital project funds, internal service funds, enterprise funds, and reserves. The total spending authority for these funds in 2012-13 is \$405.2 million.

	<b>2012-13 Adopted</b>	
	<b>Spending Authority</b>	<b>Budgeted Staffing</b>
<b>County Fire</b>		
Special Revenue Funds	147,801,185	995
Capital Project Funds	5,586,052	0
Termination Benefits Set-Asides	5,677,561	0
Capital Replacement Set-Asides	25,607,714	0
	<hr/> 184,672,512	<hr/> 995
<b>Special Districts Department</b>		
Special Revenue Funds	33,985,548	198
Enterprise Funds	33,025,105	0
Capital Project Funds	20,382,014	0
	<hr/> 87,392,667	<hr/> 198
<b>San Bernardino County Flood Control District</b>		
Special Revenue Funds	126,374,541	159
Internal Services Funds	6,726,093	0
	<hr/> 133,100,634	<hr/> 159
<b>Total</b>	<hr/> <b>405,165,813</b>	<hr/> <b>1,352</b>

*The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.*

**MESSAGE FROM THE CHIEF EXECUTIVE OFFICER**

**JUNE 2012**

**PAGE 2**

**2012-13 HIGHLIGHTS**

- Property Taxes – Budgetary property tax revenues for 2012-13 were adjusted based on the current year's property tax and special assessment collections and reflects a 1% decrease for County Fire, approximately a 2.5% decrease for Special Districts, and 2% decrease for Flood Control.
- Fee Adjustments – Proposition 218 notices were sent to all Special District water and sewer ratepayers regarding fee increases and the 2012-13 Adopted Budget reflects an overall increase in related revenue of 7%. New fees and adjustments to existing fees based on program changes and/or increases in operating expenses were also approved for 2012-13 for County Fire and Special Districts. However, based on current trends and due to the uncertainty of fee revenue, the 2012-13 Adopted Budget does not reflect revenue increases associated with these fees for County Fire and Special Districts with the exception of the Water and Sanitation Districts.
- County General Fund Support – Support to County Fire for 2012-13 is \$17.5 million, a 37% increase in an effort to sustain acceptable service levels. The County general fund now supports 14% of County Fire discretionary spending authority.
- Staffing Changes – Overall net increase of 28 positions for County Fire is due to the implementation of a countywide Limited Term Firefighter Program which replaced all full-time coverage Paid Call Firefighters. The net decrease of 10 positions for Special Districts and three positions for San Bernardino County Flood Control District had no impact on operations.
- Service Level Changes – Current service levels for Special Districts will be maintained, however, County Fire will have a reduction in service levels and service delivery will be impacted as a result of the transitioning of two full-time fire stations to a paid call status for an annual \$366,000 savings.

The 2012-13 Adopted Budget workbook is presented by department in the following order: San Bernardino County Fire Protection District, Special Districts Department (including CSA 60 – Apple Valley Airport), and the San Bernardino County Flood Control District. The adopted operating budgets within each department are followed by sections on Capital Improvement Projects and Reserves and Equipment Budget Detail.



**GREGORY C. DEVEREAUX**

Chief Executive Officer

*The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.*



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## COUNTY OF SAN BERNARDINO SPECIAL DISTRICTS

The 2012-13 Special Districts Adopted Budget covers the period from July 1, 2012 – June 30, 2013. The budgets contained in this book are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget consisting of the special revenue funds, capital project funds, internal service funds, and enterprise funds has a total spending authority of \$405.2 million. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and goals of the County of San Bernardino:

### Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

### Countywide Vision Statement

The following Countywide Vision statement, was adopted on June 30, 2011, by the County Board of Supervisors and the San Bernardino Associated Governments (SANBAG) Board of Directors.

*We envision a complete county that capitalizes on the diversity of its people, its geography, and its economy to create a broad range of choices for its residents in how they live, work, and play.*

*We envision a vibrant economy with a skilled workforce that attracts employers who seize the opportunities presented by the county's unique advantages and provide the jobs that create countywide prosperity.*

*We envision a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure, in which development complements our natural resources and environment.*

*We envision a model community which is governed in an open and ethical manner, where great ideas are replicated and brought to scale, and all sectors work collaboratively to reach shared goals.*

*From our valleys, across our mountains, and into our deserts, we envision a county that is a destination for visitors and a home for anyone seeking a sense of community and the best life has to offer.*

The County and SANBAG are now committed to facilitating discussions centered on how each of the ten following core vision elements can be effectively focused to implement the Countywide Vision for a complete community – one that affords all citizens an opportunity for healthy lifestyles, strong public safety and quality amenities. These discussions involve diverse stakeholders representing residents, employers, educators, community and faith-based organizations, and government.

- |                        |                   |                   |
|------------------------|-------------------|-------------------|
| • Jobs and the Economy | • The Environment | • Infrastructure  |
| • Education            | • Housing         | • Image           |
| • Healthcare           | • Water           | • Quality of Life |
| • Public Safety        |                   |                   |



Employee groups were established to organize internal Vision Element meetings and to develop a Paradigm and Job Statement that would define County government's role in achieving the Countywide Vision. The internal Vision Element meetings were conducted in October and November 2011. On April 10, 2012, the County Board of Supervisors approved the Paradigm and Job Statement. The Paradigm states that the County shall take responsibility for ensuring that efforts to achieve the Countywide Vision will be pursued, and the Job Statement simply states, "Our job is to create a county in which those who reside and invest can prosper and achieve well-being." The first two Regional Implementation Goals developed through the Countywide Vision process focus on cradle-to-career assistance and creating a business-friendly environment. These goals were developed by external Vision Element groups and were jointly adopted by the County Board of Supervisors and the SANBAG Board on May 2, 2012. The Countywide Vision statement, report and related documents are available for review at [www.sbcounty.gov/vision](http://www.sbcounty.gov/vision).

#### 2012-13 Countywide Goals

- Implement the Countywide Vision
- Create, Maintain, and Grow Jobs and Economic Value in the County
- Improve County Government Operations
- Operate in a Fiscally-Responsible and Business-Like Manner
- Ensure Development of a Well-Planned, Balanced, and Sustainable County
- Maintain Public Safety
- Provide for the Health and Social Services Needs of County Residents
- Pursue County Goals and Objectives by Working with Other Governmental Agencies

The 2012-13 Adopted Budget book includes prior year accomplishments, departmental strategic goals, objectives, and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the County.



## **BUDGET PLANNING CALENDAR**

### **ONGOING**

Policy Direction - The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.

Significant Budgetary or Programmatic Impacts – Significant budgetary or programmatic changes and potential impacts are immediately communicated to the County Administrative Office and the Board of Supervisors to allow for timely decision-making and policy direction.

Year-End Estimates - Departments provide year-end estimates of revenues and expenditures to Finance and Administration on a monthly basis and any significant changes are addressed timely.

Quarterly Budget Reports - Each quarter the County Administrative Office brings an agenda item to the Board of Supervisors requesting modification to the adopted budget. These quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on county department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the County in preparing the upcoming budget.

### **OCTOBER THROUGH DECEMBER**

Fee Development – Departments develop their recommended fee changes for the upcoming budget year and submit them to Finance and Administration for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. For 2012-13, Finance and Administration required departments to compute their full cost of service, capturing both direct and indirect costs associated with fees. Departments were able to provide an alternate fee amount for the Board of Supervisors, if based on their knowledge, implementation of a full cost fee would not be beneficial.

### **JANUARY AND FEBRUARY**

Five-year Operating Forecast – Finance and Administration develops a five-year operating forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the county and the various employee representation units.

### **MARCH AND APRIL**

Budget Prep System – The system is opened up for departmental input in preparation of the budget submittal and internal training is conducted for all users of the system.

Strategic Plan – The upcoming five-year strategic plan is developed based on revenue projections and estimates for cost increases of ongoing costs for the five years. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall needed to maintain current services.

Preparation of Adopted Budget – Departments develop their respective Adopted budgets and submit them to Finance and Administration for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval.



## MAY AND JUNE

Fee Hearing – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

Submission of Recommended Budget – The Adopted Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

Budget Hearing and Adoption of Adopted Budget – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

## JULY THROUGH SEPTEMBER

Budget Prep System – Finance and Administration makes adopted budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Adopted Budget Book – Finance and Administration updates the Recommended Budget Book to reflect adopted changes.

### Calendar for the 2012-13 Budget

September 29, 2011	Fee Instructions to Departments
January 16, 2012	Departments Submit Fee Workbooks
March 22, 2012	Budget Preparation System Training
March 23, 2012	Budget Preparation System opened for Departmental Input
April 4, 2012	Budget Instructions to Departments
May 6, 2012	Departments Submit Budget Workbooks
June 5, 2012	Fee Hearing
June 6, 2012	Recommended Budget Delivered to the Board of Supervisors
June 15, 2012	Budget Hearing and Adoption of 2012-13 Budget
November 2012	Adopted Budget Book Printed





## Budget Process

Special Districts has special revenue funds, capital project funds, internal service funds and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2012-13 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. When the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

## Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the county. Any increases in appropriation in a budget unit after adoption of the adopted budget will be submitted on a quarterly budget report placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office depending upon the appropriation unit, unless noted below:

### Transfers of Salaries and Benefits Appropriation:

- Transfers out require Board of Supervisors approval and should be included in a quarterly budget report.

### Transfers of Fixed Asset Appropriation:

- Transfers in and out among the different fixed asset appropriation units are approved by the County Administrative Office as long as the total fixed asset appropriation does not increase.
- Transfers out of Fixed Asset Appropriation-
  - Transfers out increasing a non-fixed asset appropriation unit within individual Capital Improvement Program (CIP) project budgets are approved by the County Administrative Office as long as the total project budget does not increase.
  - Transfers out increasing a non-fixed asset appropriation unit are required to be included in the quarterly budget reports for Board of Supervisors approval, except within the CIP, as detailed above.
- Transfers in of Fixed Asset Appropriation-
  - Transfers in from a non-fixed asset appropriation unit to fund a unit value less than \$10,000 may be approved by the County Administrative Office.
  - Transfers in from a non-fixed asset appropriation unit to fund a unit value of \$10,000 or more are required to be included in the quarterly budget reports for Board of Supervisors approval.

### Transfers impacting Operating Transfers Out Appropriation:

- Any changes to Operating Transfers Out are required to be included in the quarterly budget reports for Board of Supervisors approval.



**BUDGET BOOK FORMAT**

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

## DEPARTMENT Department Head

The department name and responsible administrator are listed at the top.

**MISSION STATEMENT**

*A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.*

Photo of  
the  
Department  
Head

**ORGANIZATIONAL CHART**

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

**2010-11 AND 2011-12 ACCOMPLISHMENTS**

Significant departmental accomplishments for the last two fiscal years.

**GOALS, OBJECTIVES, AND PERFORMANCE MEASURES****GOAL 1:**

*Objective:*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target

The above table describes the department's goals, objectives, and performance measures for the 2012-13 fiscal year, including any status updates if applicable.



**SUMMARY OF BUDGET UNITS**

2012-13						
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>						
Name of Special Revenue Fund Budget Unit	0	0		0		0
Name of Special Revenue Fund Budget Unit	0	0		0		0
Total Special Revenue Funds	0	0		0		0
<b>Enterprise Funds</b>						
Name of EF Budget Unit	0	0			0	0
Total Enterprise Funds	0	0			0	0
<b>Total - All Funds</b>	0	0	0	0	0	0

5-YEAR APPROPRIATION TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5-YEAR REVENUE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5-YEAR NET COUNTY COST TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5-YEAR FUND BALANCE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

The above schedule displays a summary of all departmental budget units including budgeted staffing, and the five-year budget trend for the current year and prior four years including appropriation, revenue, and net county cost, fund balance, or revenue over/(under) expense where applicable. *(Beginning in 2012-13, Capital Expenditures is now included and Depreciation has been excluded in appropriation in Enterprise and Internal Service funds for budgetary purposes, therefore, prior years have been restated for consistency.)*



## Name of Budget Unit

The budget unit name is listed at the top, and begins the section on specific budget unit information. Up to this point the data has been departmental.

### Budget at a Glance

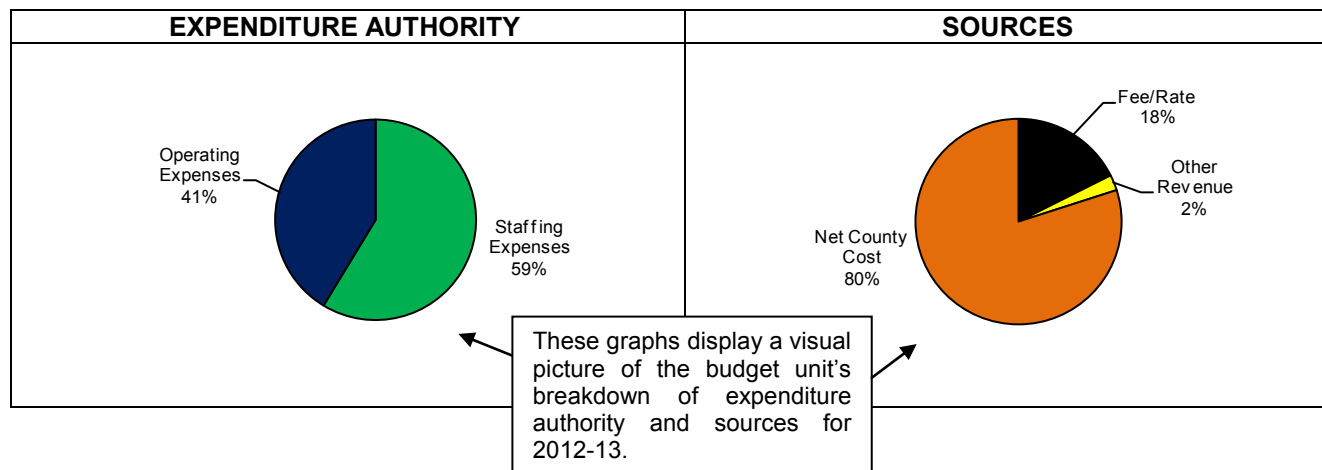
Total Expenditure Authority	\$1,776,092
Total Sources	\$383,750
Net County Cost	\$1,392,342
Total Staff	13
Funded by Net County Cost	78%

### DESCRIPTION OF MAJOR SERVICES

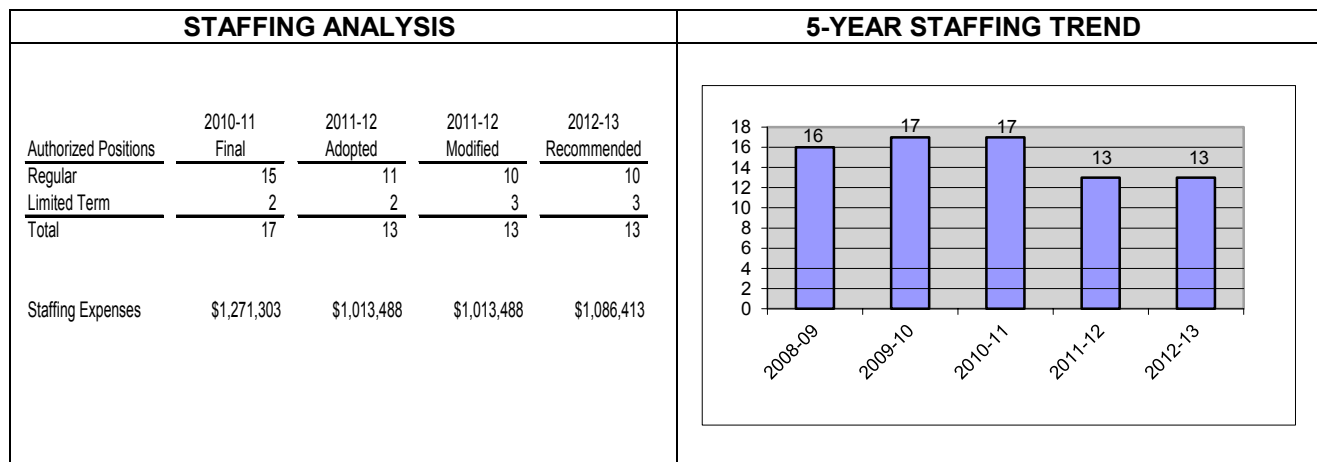
Description of Major Services provides a narrative describing the function and activity of the budget unit.

Budget at a Glance lists the budget unit's 2012-13 expenditure authority, sources (including reimbursements), budgeted staffing, and net county cost percentage, budgeted fund balance, or net budget, if any. For internal service and enterprise funds, estimated unrestricted net assets and amount used is also displayed.

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



The first graph displays the budget unit's current staffing trend, including regular and limited term positions and associated staffing expenses for the current and two prior fiscal years.

The second graph displays a visual picture of the budget unit's five-year budgeted staffing trend for the current year and prior four years.



## ANALYSIS OF 2012-13 BUDGET

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP:	-				BUDGET UNIT:	-	
DEPARTMENT:	-				FUNCTION:	-	
FUND:	-				ACTIVITY:	-	
	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	0	0
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	0	0
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	0	0	0	0	0	0
Net County Cost	0	0	0	0	0	0	0
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

This narrative section briefly describes any major budget unit changes and highlights the 2012-13 budget including significant changes in appropriation and revenue from the prior year final budget.

## DETAIL OF 2012-13 ADOPTED BUDGET

***This section is new for 2012-13 and only applies to funds that have been consolidated for presentation purposes*** (i.e. Assessor/Recorder/County Clerk Recorder Special Revenue Funds, Human Services Subsistence funds, etc.) This section depicts the budget detail of each individual budget unit for 2012-13, including staffing, appropriation, revenue, net county cost, fund balance, and revenue over/(under) expense, where applicable; and also includes a description of major programmatic changes, expenditures and revenues (sources).

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET

This narrative section briefly describes significant budgeted expenditures and revenue included within the Departments' adopted budget.

## STAFFING CHANGES AND OPERATIONAL IMPACT

This narrative section briefly highlights budgeted staffing changes and operational impacts for 2012-13, including significant changes from the prior year budgeted staffing.



**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration/Special Projects/Environment	4	0	4	4	0	0	4
Agenda Process	3	0	3	3	0	0	3
Assessment Appeals	2	3	5	5	0	0	5
Business License/Form 700	1	0	1	1	0	0	1
Total	10	3	13	13	0	0	13

<b>Administration/Special Projects/Environmental Notices</b>	<b>Agenda Process</b>	<b>Assessment Appeals</b>
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Clerk of the Board of Supervisors	2 Senior Board Services Specialists	1 Board Services Technician
1 Chief Deputy Clerk of the Board	1 Board Services Specialist	1 Board Services Specialist
1 Board Services Supervisor	3 Total	3 Assessment Appeals Processors
1 Executive Secretary III		5 Total
4 Total		
<b>Business License/Form 700</b>		
<u>Classification</u>		
1 Board Services Specialist		
1 Total		



The 2012-13 Position Summary above displays regular and limited term positions by division within the budget unit; including details regarding if the positions are filled, vacant, or new (as of the 2011-12 Third Quarter Budget Report adopted on May 22, 2012). It also provides classification detail and position counts for 2012-13 budgeted staffing.



# 2012-13





**COUNTY FIRE  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Revenue</u>	<u>Fund Balance</u>	<u>Staffing</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>					
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT	12				
ADMINISTRATION	17	29,751,999	25,751,625	4,000,374	114
MOUNTAIN REGIONAL SERVICE ZONE	21	12,652,194	9,872,326	2,779,868	99
NORTH DESERT REGIONAL SERVICE ZONE	24	39,494,862	39,363,807	131,055	322
SOUTH DESERT REGIONAL SERVICE ZONE	28	11,183,832	10,564,452	619,380	129
VALLEY REGIONAL SERVICE ZONE	32	30,561,436	30,195,270	366,166	211
2008 FEDERAL PRE-MITIGATION TREE REMOVAL GRANT	36	3,635,023	3,418,810	216,213	14
2009 USFS ARRA STIMULUS GRANT	39	0	0	0	0
BUFFER ZONE PROTECTION PROGRAM GRANT	40	56,062	55,208	854	0
COMMUNITY FACILITIES DISTRICT 2002-2	42	290,656	285,500	5,156	0
HAZARDOUS MATERIALS	44	10,855,541	9,107,103	1,748,438	53
HOMELAND SECURITY GRANT PROGRAM	47	4,464,243	4,389,873	74,370	0
HOUSEHOLD HAZARDOUS WASTE	49	3,232,484	3,075,280	157,204	37
OFFICE OF EMERGENCY SERVICES	52	1,622,853	930,217	692,636	16
TOTAL SPECIAL REVENUE FUNDS		147,801,185	137,009,471	10,791,714	995

	<u>Page #</u>	<u>Total Amount</u>
CAPITAL IMPROVEMENT PROJECTS	55	5,894,279
TERM BENEFIT AND CAPITAL REPLACEMENT SET-ASIDES	56	31,285,275
EQUIPMENT	57	4,356,573



# SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

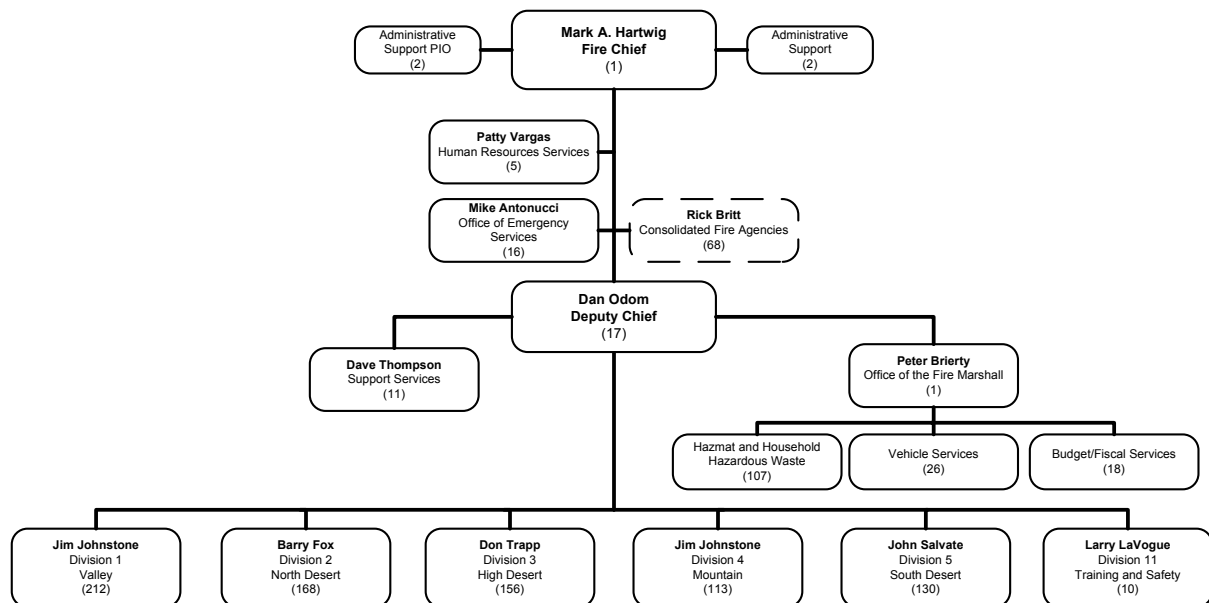
## Mark A. Hartwig

### MISSION STATEMENT

*San Bernardino County Fire is a community based all risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community.*



### ORGANIZATIONAL CHART



### 2010-11 AND 2011-12 ACCOMPLISHMENTS

- Created and implemented a fully functional hand crew for purposes of wild land firefighting.
- Initiated discussions with the Sheriff/Coroner/Public Administrator (Sheriff) to create additional wild land firefighting crews with the use of Sheriff's work release program participants.
- Fully implemented Emergency Medical Dispatch.
- Accepted a grant award in the amount of \$300,338 from the Assistance to Firefighters Grant for the purpose of purchasing a Firefighter Accountability System and 250 replacement turnout gear.
- Reduced expenditures related to unnecessary electronic communication by \$127,400 including, but not limited to, eliminating non-essential desk phones, mobile phones, pagers, radios, as well as auditing phone bills and more efficient application of phone plans.
- Reduced number of vehicles resulting in \$85,000 annual service costs.
- Completed on schedule the \$3.15 million American Recovery and Investment Act of 2009 (ARRA) grant funding for forest fuels management operation project work.
- Obtained approval of \$267,422 grant for California Environmental Reporting System Grant to assist small business in complying with California regulations related to hazardous materials.
- In collaboration with the Sheriff's Office, obtained \$31,000 agreement with State Fire Marshal's Office to pay for services to dispose of ash from the destruction of illegal fireworks.
- Secured \$233,982 in grant funding from Federal Emergency Medical Agency (FEMA) through California Emergency Medical Agency (Cal EMA) to initiate the first phase of a program to assist homeowners in replacing flammable wood shake roofs in high fire hazard areas.



- Negotiated agreement with Call-2-Recycle to reduce disposal costs and in turn receive payments for recycling of rechargeable batteries.
- Implemented use of remote field inspection computer data entry improving efficiency during inspection of regulated hazardous materials facilities.
- Obtained San Bernardino County Multi-Jurisdictional Hazard Mitigation Plan and received final approval from FEMA in October 2011. This resulted in County departments becoming eligible for federal mitigation grants.
- Standard Emergency Management System (SEMS) Emergency Operations Center (EOC) Section Specific Training was delivered 28 times in the summer of 2011 with 517 people countywide completing the training.
- The County Community Emergency Response Team (CERT) Program now consists of over 850 members, many of which will join the California Disaster Corps program that was officially kicked-off in the County in November 2011.
- The 2012 Golden Guardian Exercise Series for San Bernardino County included three tabletop exercises specifically to address Cajon Pass Response/Recovery Process, City/Town EOC Management, and Mass Care and Shelter operations.
- An alternate Emergency Operations Center is near completion at the High Desert Government Center in Hesperia, California.
- Entered into a five-year agreement with Southern California Edison (SCE) Company for antenna tower space and cabling space at the Rialto Emergency Operations Center to enhance communication capabilities to representatives of SCE serving the EOC. This will shorten the response time for control and rerouting of electrical utilities during a disaster.

## GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### GOAL 1: EXPLORE THE CREATION OF A COMBINED SHERIFF/FIRE AIR RESCUE HELICOPTER PROGRAM.

*Objective A: Research cost basis and legality for a response fee.*

*Objective B: Determine cost basis for actual fees for air ambulance services as they pertain to County.*

*Objective C: Develop a Budget and an Operations Manual for Sheriff/Fire Air Rescue Helicopter Program.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
1A. Completion of County Counsel's review and research of other public Air Ambulance Response agencies cost basis.	N/A	N/A	N/A	N/A	100%
1B. Based on the above complete a standard calculation based on estimated costs.	N/A	N/A	N/A	N/A	100%
1C. In 2012-13, complete a budget for 2013-14 and an Operations Manual.	N/A	N/A	N/A	N/A	100%

The San Bernardino County Fire Protection District (County Fire) can dramatically improve service to the citizens of the County with the development of a collaborative Sheriff/Fire Air Rescue Helicopter Program (FAR). In 2012, the Sheriff and County Fire prepared a report that examined the potential creation of a FAR. Upon completion of the report it was clear that the creation of a combined Sheriff/Fire Air Rescue Helicopter Program would be an innovative way to share extremely limited resources during a time of economic difficulty. This report clearly justified the need for establishing this program and also documents the public benefit that would be derived from its implementation. The report contains an initial examination of response data as well as estimates on revenue and appropriations necessary for the operation of the program. The report also determined that the actual fee and the legality of charging a fee needs further refinement and additional examination. The additional research will lead to the creation of a proposed Budget and Operations Manual. Completion of these objectives will provide the information necessary for the Chief Executive Officer and the Board of Supervisors to make an informed decision to proceed. Completion of this process is expected to lead to the successful implementation of an operational FAR beginning with 2013-14.



**GOAL 2: CONTINUE TO PURSUE PARTNERSHIP WITH SHERIFF'S OFFICE TO INCREASE EFFICIENCY.**

*Objective A: Develop Action Plan for Four Work Groups.*

*Objective B: Implement Operational Activities as Developed in the Plans.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
2A. Completion of an Action Plan for Each Work Group.	N/A	N/A	N/A	N/A	100%
2B. Implementation of First Year of Activities Identified in Action Plan.	N/A	N/A	N/A	N/A	25%

In the last several months, the County Fire has been collaborating with the Sheriff's Office on identifying common operational needs. In so doing, four topical areas were identified as high priority and areas that would maximize public service delivery. These four areas include training, hand crews, airships and a Valley Public Safety Operations Center (PSOC). Once these topical areas were identified and agreed upon, associated Work Groups were created. These work groups are tasked with investigating the opportunities to maximize our inter-Departmental cooperative potential. In the upcoming year these workgroups will develop Action Plans that will describe their objectives and list the activities and organization structure that will be needed to complete their objectives. In the following year, the plans will be implemented.

**GOAL 3: DEVELOP AND IMPLEMENT EXPANDED BACKUP FIRE COMMUNICATIONS CENTER AT THE HIGH DESERT GOVERNMENT CENTER IN HESPERIA.**

*Objective A: Develop an integrated plan with County Architecture and Engineering (A&E) for the implementation of the expanded backup communications Center.*

*Objective B: Apply for and secure \$300,000 from the 2011 Homeland Security Grant to fund the Computer Aided Dispatch (CAD) and Information Technology (IT) equipment to support the Center.*

*Objective C: Purchase equipment required to make the Center operational.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
3A. Develop an integrated plan with County A&E and Information Services Department (ISD) for the implementation of the expanded backup Center.	N/A	N/A	90%	90%	10%
3B. Apply for and secure \$300,000 from the 2011 Homeland Security Grant to fund the CAD and IT equipment to support the Center.	N/A	N/A	90%	100%	N/A

The Consolidated Fire Agencies (CONFIRE) Communication Center (Center) functions as the dispatch center for thirteen fire agencies and the County of San Bernardino. The Center processes approximately 112,000 Fire/Emergency Medical Services (EMS) incidents per year and 7,600 local government calls for service. Presently there is not a dedicated backup center for the facility and there is little capacity to handle a substantial increase in workload.

At the direction of the Board of Supervisors, a needs assessment was completed by an outside consultant in 2007 and it was recommended that an additional site be established as an expanded or backup center to be activated when large incidents occur that require the additional capacity and staffing. Space has become available in the High Desert Government Center to move the Sheriff's Desert Dispatch Center and create an additional center for the CONFIRE Agencies. Construction modifications to the High Desert Government Center are in progress and are expected to be completed in 2012-13. CONFIRE applied for \$385,826 in 2011 Homeland Security Grant monies to fund the backup CAD system for the new center and was awarded \$295,622. The CONFIRE Board of Directors approved funding the remaining \$90,204 out of CONFIRE's reserves. The procurement and implementation process will begin in July 2012 and is expected to be completed within six months.



**GOAL 4: TO INCREASE REVENUE COLLECTED BY AMBULANCE TRANSPORT COST RECOVERY COLLECTION STAFF BY 20% OVER A THREE-YEAR AVERAGE OF COLLECTED REVENUE BEGINNING 2008-09.**

*Objective A: To increase Cost Recovery collections by 20% in collected revenue based on the average collected over three-year average beginning 2008-09.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
Percentage increase of revenue collected from three-year average of \$180,000.	N/A	N/A	20%	0%	20%

During the last quarter of 2010-11, County Fire's fiscal division underwent a staffing reorganization. The purpose was to focus more on the collection of revenues but still maintain the staff necessary to perform the technical and reporting functions of the Fiscal Division. With the increase in staff, County Fire should have realized an estimated 20% increase in collected Ambulance Transport Cost Recovery Revenue in 2011-12. However, during the second quarter of 2011-12, Fire Administration staff was re-organized which resulted in a loss of one Collection Officer position and another position was vacated. These positions were not replaced until the middle of the fourth quarter resulting in the department's inability to reach the goal of 20%. Beginning with 2012-13, all Collection Officer positions are filled and it is anticipated that the goal of a 20% increase will be reached. All the collection of this revenue offsets the costs of the County Fire staff and the contract biller to the regions. The more that is collected the less the regions are charged at the end of the fiscal year.

**SUMMARY OF BUDGET UNITS**

	2012-13					
	Appropriation	Revenue	Net County Cost	Fund Balance	Net Budget	Staffing
<b><u>Special Revenue Funds</u></b>						
Administration	29,751,999	25,751,625		4,000,374		114
Mountain Regional Service Zone	12,652,194	9,872,326		2,779,868		99
North Desert Regional Service Zone	39,494,862	39,363,807		131,055		322
South Desert Regional Service Zone	11,183,832	10,564,452		619,380		129
Valley Regional Service Zone	30,561,436	30,195,270		366,166		211
2008 Federal Pre-Mitigation Tree Removal Grant	3,635,023	3,418,810		216,213		14
2009 USFS ARRA Stimulus Grant	0	0		0		0
Buffer Zone Protection Program Grant	56,062	55,208		854		0
Community Facilities District 2002-2	290,656	285,500		5,156		0
Hazardous Materials	10,855,541	9,107,103		1,748,438		53
Homeland Security Grant Program	4,464,243	4,389,873		74,370		0
Household Hazardous Waste	3,232,484	3,075,280		157,204		37
Office of Emergency Services	1,622,853	930,217		692,636		16
Total Special Revenue Funds	147,801,185	137,009,471		10,791,714		995



**5-YEAR APPROPRIATION TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Administration	83,105,980	96,960,031	93,144,475	31,665,500	29,751,999
Mountain Regional Service Zone	13,232,185	11,388,433	9,965,600	11,901,910	12,652,194
North Desert Regional Service Zone	23,500,720	18,701,939	13,701,437	40,431,252	39,494,862
South Desert Regional Service Zone	12,631,135	10,958,595	9,201,308	11,098,009	11,183,832
Valley Regional Service Zone	14,484,425	11,890,831	10,966,952	30,274,986	30,561,436
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	2,702,001	3,191,288	3,635,023
2009 USFS ARRA Stimulus Grant	0	0	1,641,118	1,409,734	0
Buffer Zone Protection Program Grant	0	0	124,911	173,334	56,062
Community Facilities District 2002-2	988,000	250,000	327,814	285,343	290,656
Hazardous Materials	0	0	0	13,286,042	10,855,541
Homeland Security Grant Program	0	0	4,295,839	3,869,371	4,464,243
Household Hazardous Waste	0	0	0	2,958,939	3,232,484
Office of Emergency Services	0	0	0	1,550,805	1,622,853
<b>Total</b>	<b>147,942,445</b>	<b>150,149,829</b>	<b>146,071,455</b>	<b>152,096,513</b>	<b>147,801,185</b>

**5-YEAR REVENUE TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Administration	80,901,693	79,803,265	79,131,751	22,186,571	25,751,625
Mountain Regional Service Zone	11,642,603	9,860,265	8,862,536	9,414,339	9,872,326
North Desert Regional Service Zone	18,632,805	15,286,841	12,506,842	39,744,770	39,363,807
South Desert Regional Service Zone	10,110,915	8,906,264	7,576,394	10,739,733	10,564,452
Valley Regional Service Zone	12,217,775	9,854,745	9,319,351	29,965,689	30,195,270
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	2,702,001	3,184,621	3,418,810
2009 USFS ARRA Stimulus Grant	0	0	1,439,588	1,201,765	0
Buffer Zone Protection Program Grant	0	0	124,911	172,523	55,208
Community Facilities District 2002-2	287,031	279,267	274,073	285,343	285,500
Hazardous Materials	0	0	0	13,286,042	9,107,103
Homeland Security Grant Program	0	0	4,294,230	3,743,510	4,389,873
Household Hazardous Waste	0	0	0	2,958,939	3,075,280
Office of Emergency Services	0	0	0	1,550,805	930,217
<b>Total</b>	<b>133,792,822</b>	<b>123,990,647</b>	<b>126,231,677</b>	<b>138,434,650</b>	<b>137,009,471</b>

**5-YEAR FUND BALANCE TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Administration	2,204,287	17,156,766	14,012,724	9,478,929	4,000,374
Mountain Regional Service Zone	1,589,582	1,528,168	1,103,064	2,487,571	2,779,868
North Desert Regional Service Zone	4,867,915	3,415,098	1,194,595	686,482	131,055
South Desert Regional Service Zone	2,520,220	2,052,331	1,624,914	358,276	619,380
Valley Regional Service Zone	2,266,650	2,036,086	1,647,601	309,297	366,166
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	6,667	216,213
2009 USFS ARRA Stimulus Grant	0	0	201,530	207,969	0
Buffer Zone Protection Program Grant	0	0	0	811	854
Community Facilities District 2002-2	700,969	(29,267)	53,741	0	5,156
Hazardous Materials	0	0	0	0	1,748,438
Homeland Security Grant Program	0	0	1,609	125,861	74,370
Household Hazardous Waste	0	0	0	0	157,204
Office of Emergency Services	0	0	0	0	692,636
<b>Total</b>	<b>14,149,623</b>	<b>26,159,182</b>	<b>19,839,778</b>	<b>13,661,863</b>	<b>10,791,714</b>



## Administration

### DESCRIPTION OF MAJOR SERVICES

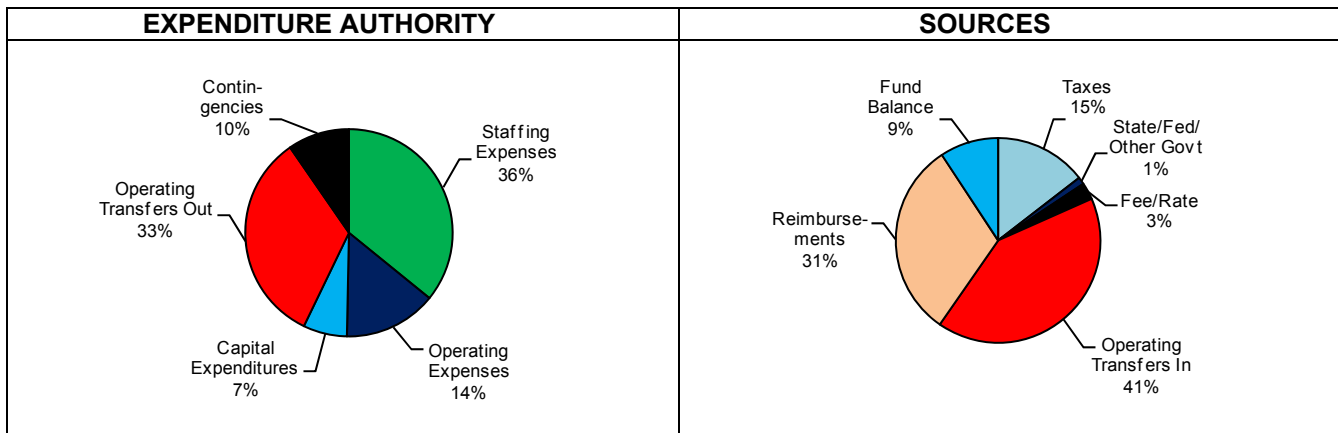
The San Bernardino County Fire Protection District (County Fire) covers 18,353 square miles, operates 63 fire stations and 11 facilities within four Regional Service Zones (Mountain, North Desert, South Desert and Valley), serves 64 unincorporated communities, and the City of Grand Terrace and the Town of Yucca Valley. Additionally, County Fire provides fire protection services to three cities and two independent fire protection districts which include Adelanto, Needles, Victorville, Fontana and Hesperia, respectively. County Fire's executive management is provided by the Fire Chief, Deputy Chief, Fire Marshal, as well as Division Chiefs and Program Managers.

#### Budget at a Glance

Total Expenditure Authority	\$43,163,132
Total Sources	\$39,162,758
Fund Balance	\$4,000,374
Total Staff	114

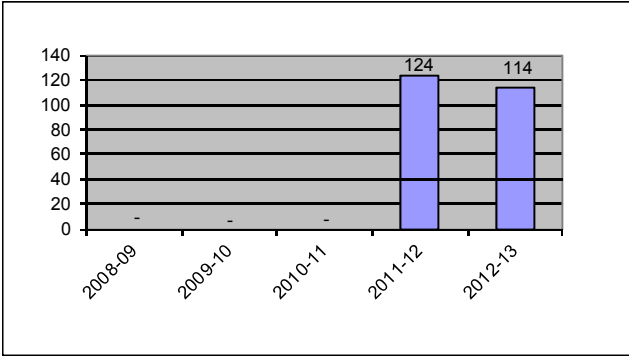
County Fire is an all-risk fire department providing emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, hazardous materials (HAZMAT) response, arson investigation, technical rescue including water borne, flooding and mudslide, winter rescue operations, and terrorism and weapons of mass destruction. As part of disaster preparation, response, and mitigation, the Department's Office of Emergency Services specifically provides support and assistance to the 24 cities and towns, as well as all the unincorporated portions of the County. The field functions are supported by a countywide management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, and equipment warehousing and distribution. County Fire also provides for the management of community safety services such as fire prevention, building construction plans and permits, household hazardous waste, Local Oversight Program for hazardous materials, HAZMAT facility inspections, planning and engineering, and public education and outreach.

### 2012-13 ADOPTED BUDGET





**BUDGETED STAFFING**

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Final	2012-13 Adopted					
Regular	0	123	120	110					
Limited Term	0	4	4	4					
Total	0	127	124	114					
Staffing Expenses	\$0	\$17,328,367	\$15,351,634	\$15,474,500					

**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: County Fire  
DEPARTMENT: San Bernardino County Fire Protection District  
FUND: Administration

BUDGET UNIT: FPD  
FUNCTION: Public Protection  
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	15,309,600	15,351,634	15,474,500	122,866
Operating Expenses	0	0	0	4,959,975	5,465,133	6,240,670	775,537
Capital Expenditures	0	0	0	614,007	614,009	2,952,582	2,338,573
Contingencies	0	0	0	0	4,391,245	4,147,396	(243,849)
Total Exp Authority	0	0	0	20,883,582	25,822,021	28,815,148	2,993,127
Reimbursements	0	0	0	(13,725,596)	(13,784,162)	(13,411,133)	373,029
Total Appropriation	0	0	0	7,157,986	12,037,859	15,404,015	3,366,156
Operating Transfers Out	0	0	0	19,627,641	19,627,641	14,347,984	(5,279,657)
Total Requirements	0	0	0	26,785,626	31,665,500	29,751,999	(1,913,501)
<b>Departmental Revenue</b>							
Taxes	0	0	0	6,388,303	6,386,941	6,271,087	(115,854)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	507,030	478,765	485,947	7,182
Fee/Rate	0	0	0	1,003,637	986,376	1,157,700	171,324
Other Revenue	0	0	0	12,345,854	1,004,059	75,000	(929,059)
Total Revenue	0	0	0	20,244,824	8,856,141	7,989,734	(866,407)
Operating Transfers In	0	0	0	13,330,430	13,330,430	17,761,891	4,431,461
Total Sources	0	0	0	33,575,254	22,186,571	25,751,625	3,565,054
Fund Balance					9,478,929	4,000,374	(5,478,555)
Budgeted Staffing					124	114	(10)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include an increase in operating expenses of \$775,537 primarily due to increases in services and supplies, non-inventoriable equipment, and maintenance, an increase in capital expenditures of \$2.3 million to fund the replacement of aging vehicles, other apparatus, and equipment, and a decrease in operating transfers out of \$5.3 million primarily due to a one-time transfer of fund balance to HAZMAT and Household Hazardous Waste in 2011-12. Major revenue changes include a decrease in other revenue of \$929,059 due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12 and vehicle services contract revenue recognized as fee/rate revenue, and an increase in operating transfers in of \$4.4 million due to increased County general fund support for suppression operations and vehicle replacement.





## MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET

Staffing expenses of \$15.5 million make up the majority of expenditures in this budget unit and fund 114 budgeted positions. These expenses are necessary to provide an adequate level of administrative, finance, and support services including chief officers for department operations in all regional service zones. Additionally, operating expenses of \$6.2 million fund administrative and support services including the costs related to training; equipment and equipment maintenance; warehouse services; vehicle services; and communication services, including dispatch. Capital expenditures of \$3.0 million include County Fire's vehicle, apparatus and other equipment replacement plan. Contingencies of \$4.1 million are the result of prior years' operations and are to fund future operations. Reimbursements of \$13.4 million primarily represent transfers in from the regional service zones, HAZMAT, Household Hazardous Waste, and the Office of Emergency Services to fund administrative and support services functions. Operating transfers out of \$14.3 million primarily includes the distribution of County general fund support to the regional service zones and the Office of Emergency Services.

Expenditures are primarily funded by property taxes of \$6.3 million, fee/rate revenue from contracts, various Fire Prevention fees, health fees, and training revenue of \$1.2 million, and operating transfers in of \$17.8 million which includes County general fund support of \$17.5 million.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing decreased by a net total of 10 positions due to the elimination 2 Battalion Chiefs, 2 Training Captains, 1 Equipment Parts Chaser, 1 Mechanic, 1 Administrative Secretary II, 2 Office Assistant III's, and 1 Payroll Specialist as the result of an administrative cost savings plan. The operational impact of the changes is minimal.

## 2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	3	0	3	3	0	0	3
Administrative Support PIO	1	1	2	2	0	0	2
Administrative Support	1	1	2	2	0	0	2
Human Resources	5	0	5	5	0	0	5
Budget and Fiscal Services	18	0	18	13	5	0	18
Support Services	37	0	37	36	1	0	37
Office of the Fire Marshal	16	1	17	17	0	0	17
Valley Regional Service Zone	5	0	5	5	0	0	5
North Desert Regional Service Zone	8	0	8	8	0	0	8
South Desert Regional Service Zone	4	0	4	4	0	0	4
Mountain Regional Service Zone	3	0	3	3	0	0	3
Training, Safety & Emergency Medical Services	9	1	10	9	1	0	10
Total	110	4	114	107	7	0	114



<b>Administration</b> <u>Classification</u> 1 Fire Chief 1 Deputy Fire Chief 1 Fire Marshal 3 Total	<b>Administrative Support PIO</b> <u>Classification</u> 1 Public Information Officer 1 Public Service Employee 2 Total	<b>Administrative Support</b> <u>Classification</u> 1 Executive Assistant 1 Public Service Employee 2 Total
<b>Human Resources</b> <u>Classification</u> 1 Personnel Services Supervisor 1 Human Resources Assistant 3 Payroll Specialist 5 Total	<b>Budget and Fiscal Services</b> <u>Classification</u> 1 Budget and Fiscal Manager 1 Budget Officer 3 Staff Analyst II 2 Administrative Supervisor I 1 Accounts Representative 4 Collection Officer 1 Senior Collections Officer 1 Supervising Fiscal Specialist 3 Fiscal Assistants 1 Office Assistant I 18 Total	<b>Support Services</b> <u>Classification</u> 1 Support Services Manager 2 SBCA Technician 19 Fire Agency Mechanics 2 Lead Mechanics 1 Vehicle Services Supervisor 1 Equipment Parts Chaser 1 Office Assistant III 2 Vehicle Parts Specialist 1 Maintenance Specialist 1 Fire Equipment Specialist 3 Fire Equipment Technician I 1 Fire Equipment Technician II 1 Fiscal Assistant 1 Warehouse Supervisor 37 Total
<b>Office of the Fire Marshal</b> <u>Classification</u> 1 Dep Fire Marshal-Community Safety 1 Fire Prevention Officer/Arson 3 Fire Prevention Officer 5 Fire Prevention Specialist 2 Fire Prevention Supervisor/Arson 2 Front Counter Technician 2 Office Assistant II 1 Public Service Employee 17 Total	<b>Valley Regional Service Zone</b> <u>Classification</u> 1 Division Chief 4 Battalion Chief 5 Total	<b>North Desert Regional Service Zone</b> <u>Classification</u> 2 Division Chief 6 Battalion Chief 8 Total
<b>South Desert Regional Service Zone</b> <u>Classification</u> 1 Division Chief 3 Battalion Chief 4 Total	<b>Mountain Regional Service Zone</b> <u>Classification</u> 3 Battalion Chief 3 Total	<b>Training, Safety and Emergency Medical Services</b> <u>Classification</u> 1 Division Chief 1 Staff Analyst I 1 Captain 1 Engineer 1 EMS Training Officer 1 EMS Nurse Educator 1 EMS Training Supervisor 1 Office Assistant II 1 Trng Officer – HM Responder Team 1 Contract Course Instructor 10 Total



## Mountain Regional Service Zone

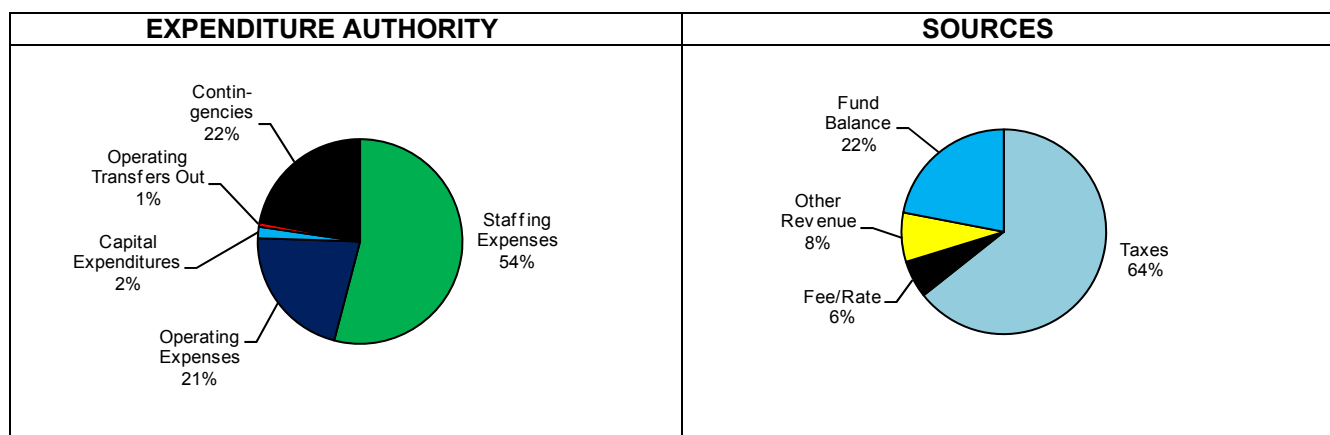
### DESCRIPTION OF MAJOR SERVICES

The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). Ambulance transport services are also provided to the Lake Arrowhead community out of Stations 91, 92, and 94. Additionally, within the Mountain Regional Service Zone there is one voter approved special tax paramedic service zone which provides services to the community of Lake Arrowhead.

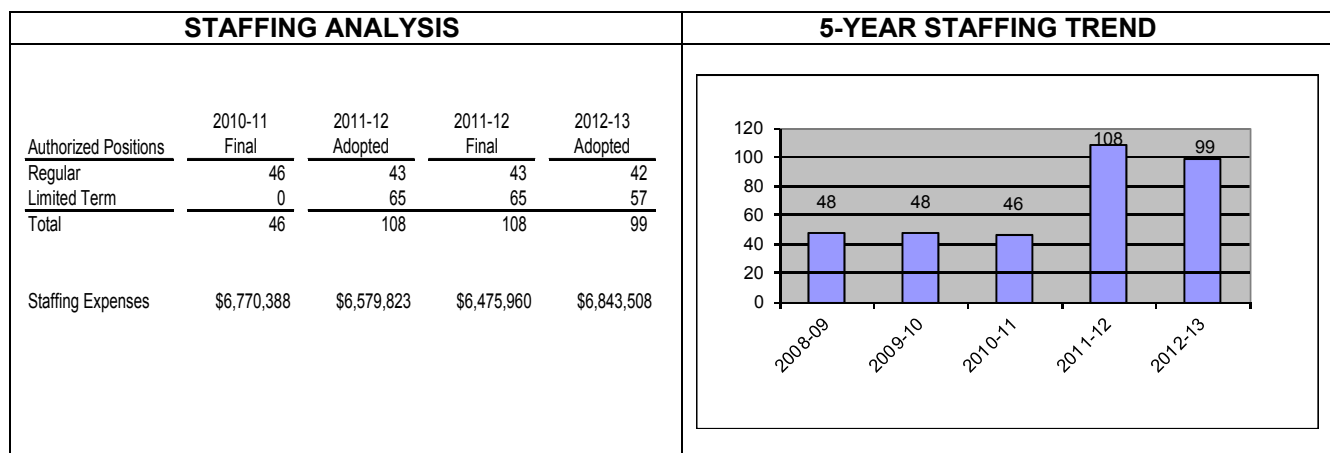
#### Budget at a Glance

Total Expenditure Authority	\$12,652,194
Total Sources	\$9,872,326
Fund Balance	\$2,779,868
Total Staff	99

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2012-13 ADOPTED BUDGET

GROUP: County Fire  
DEPARTMENT: San Bernardino County Fire Protection District  
FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ  
FUNCTION: Public Protection  
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	6,198,524	6,595,383	6,770,388	6,475,960	6,475,960	6,843,508	367,548
Operating Expenses	2,687,983	2,601,018	2,619,169	2,545,021	2,550,682	2,710,720	160,038
Capital Expenditures	222,835	29,734	366,963	64,403	64,403	227,539	163,136
Contingencies	0	0	0	0	2,810,865	2,779,868	(30,997)
Total Exp Authority	9,109,342	9,226,135	9,756,520	9,085,384	11,901,910	12,561,635	659,725
Reimbursements	(400,000)	(276,660)	(244,547)	0	0	0	0
Total Appropriation	8,709,342	8,949,475	9,511,973	9,085,384	11,901,910	12,561,635	659,725
Operating Transfers Out	20,000	260,294	60,500	(2,799)	0	90,559	90,559
Total Requirements	8,729,342	9,209,769	9,572,473	9,082,585	11,901,910	12,652,194	750,284
<b>Departmental Revenue</b>							
Taxes	8,448,367	8,400,670	8,276,804	8,103,047	8,094,148	8,137,827	43,679
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	391,043	188,665	199,973	255,397	255,399	0	(255,399)
Fee/Rate	5,876	(107,717)	(97,540)	715,845	706,511	748,261	41,750
Other Revenue	(692,904)	20,777	5,333	154,226	32,471	2,000	(30,471)
Total Revenue	8,152,382	8,502,395	8,384,570	9,228,516	9,088,529	8,888,088	(200,441)
Operating Transfers In	859,690	524,041	827,291	325,810	325,810	984,238	658,428
Total Sources	9,012,072	9,026,436	9,211,861	9,554,326	9,414,339	9,872,326	457,987
				Fund Balance	2,487,571	2,779,868	292,297
				Budgeted Staffing	108	99	(9)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of \$367,548. In the Fourth Quarter of 2011-12, staffing expenses appropriation was reduced by \$101,826, due to salaries and benefits savings due to vacancies and the net increase in 2012-13 is due to the budgeting of the vacant positions, increases related to retirement and other benefits, and the accurate accounting of overtime offset by the elimination of 9 positions including one regular and 8 limited term. Additionally, operating expenses increased by \$160,038 primarily due to intra-fund transfers out for allocated support costs associated with chief officers. Capital expenditures increased \$163,136 due to improvement to structures. Major revenue changes include a decrease in state/federal/other government revenue of \$255,399 primarily due to one-time Redevelopment Agency payments from State mandated dissolution and one-time revenue collected from major fire/disaster incidents in 2011-12. Operating transfers in increased by \$658,428 due to additional County general fund support allocation for suppression operations and a transfer in from reserves for a window replacement project at Station 91 and other minor capital improvement projects.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET

Staffing expenses of \$6.8 million make up the majority of expenditures in this budget unit and fund 99 budgeted positions of which 42 are regular positions and 57 are limited term. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$2.7 million support the operations of 8 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$8.1 million, fee/rate revenue including ambulance services and special assessment revenue, and operating transfers in which includes County general fund support of \$764,244.



## DETAIL OF PARAMEDIC SERVICE ZONES IN 2012-13 ADOPTED BUDGET

Within the Mountain Regional Service Zone, there is one Paramedic Service Zone (Service Zone) PM-1 Lake Arrowhead and is funded by a voter approved special tax. This service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2012-13					
	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	Fund Balance
<b>Service Zone (Budget ORG)</b>						
PM-1 Lake Arrowhead (PM1)	17.00	15,709	450	245,689	(245,239)	0

\*Total amount is reduced 6% - 8% for delinquent parcels

**Service Zone PM-1 Lake Arrowhead** special tax was approved by the Board of Supervisors in September 1986 (originally under CSA 70 Zone PM-1). Service Zone PM-1 provides supplemental funding to support paramedic services to the community of Lake Arrowhead and is funded by a voter approved special tax which was increased by the voters in June 1991, from \$10 not to exceed \$17 per parcel. Parcel count for 2012-13 is 15,709 and special tax budgeted revenue for 2012-13 is \$245,689. Services are provided through Fire Stations 91, 92 and 94.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing had a net decrease of 9 positions including 1 vacant Office Assistant II, 4 Paid Call Firefighters, and 4 Paid Call Firefighter-Captains. These changes have no operational impact to the Mountain Regional Service Zone.

## 2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Mountain Regional Service Zone	42	57	99	91	8	0	99
Total	42	57	99	91	8	0	99

### Mountain Regional Service Zone

#### Classification

1	Office Assistant III
1	Staff Analyst
18	Firefighter
6	Limited Term Firefighter
24	PCF Firefighter
22	PCF Firefighter Trainee
9	Engineer
12	Captain
3	PCF Captain
1	Lake Arrowhead Facilities Attendant
2	PCF Engineer
99	Total



## North Desert Regional Service Zone

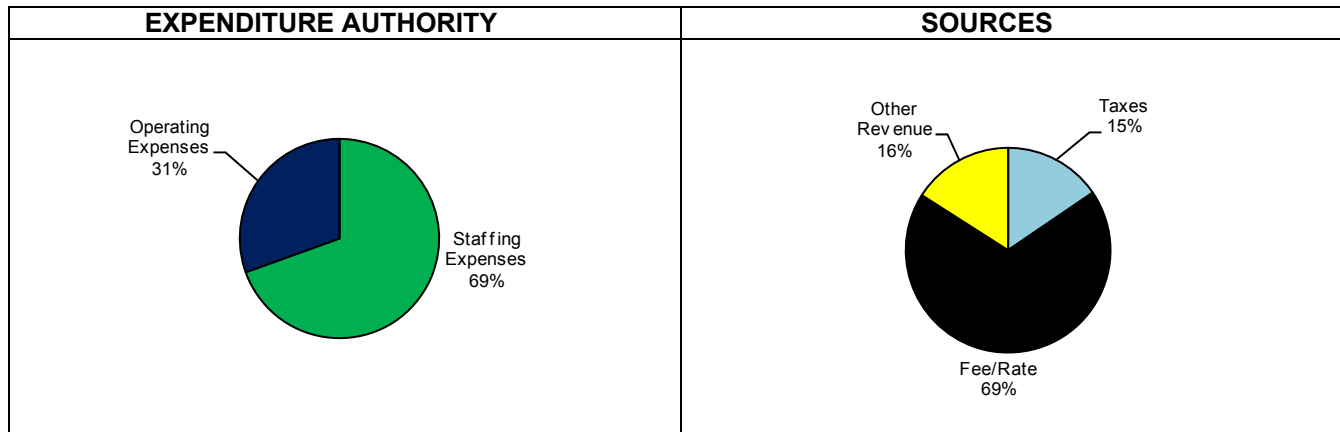
### DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2997. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley - East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto (Stations #321 and #322) and Victorville (Stations #311, #312, #313, #314, #315, and #319) and the Hesperia Fire Protection District (Stations #301, #302, #304, #305) through service contracts and ambulance transport services are provided in Lucerne Valley, Searles Valley, and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones which provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

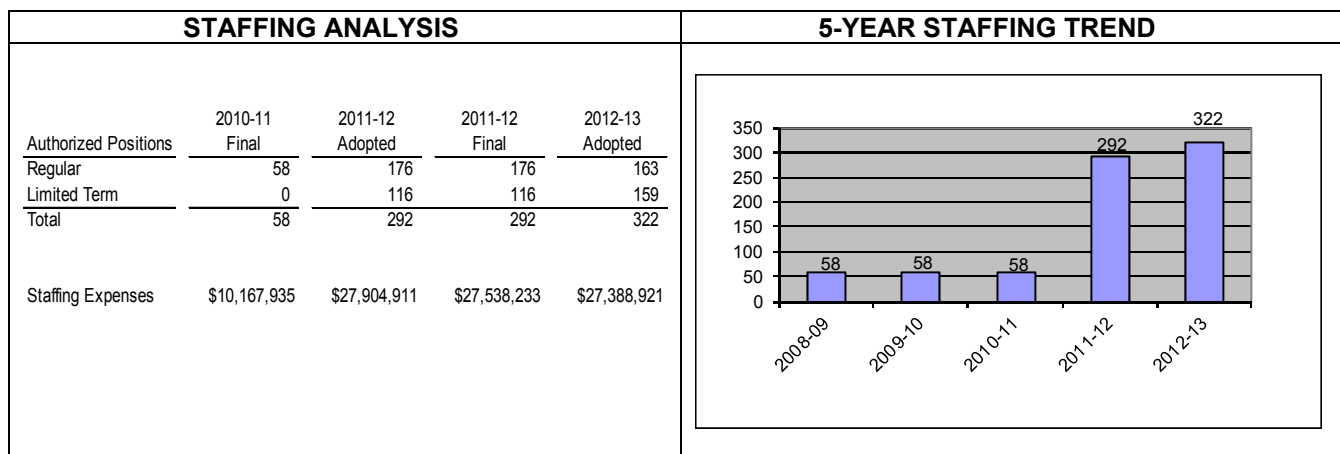
#### Budget at a Glance

Total Expenditure Authority	\$39,703,217
Total Sources	\$39,572,162
Fund Balance	\$131,055
Total Staff	322

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: County Fire  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	9,673,989	10,178,564	10,167,935	27,503,873	27,538,233	27,388,921	(149,312)
Operating Expenses	3,931,593	4,529,515	4,130,703	10,952,394	11,019,925	12,024,765	1,004,840
Capital Expenditures	159,013	0	337,215	1,139,713	1,235,000	0	(1,235,000)
Contingencies	0	0	0	0	778,207	131,055	(647,152)
Total Exp Authority	13,764,595	14,708,079	14,635,853	39,595,980	40,571,365	39,544,741	(1,026,624)
Reimbursements	(887,634)	(830,000)	(969,013)	(140,113)	(140,113)	(208,355)	(68,242)
Total Appropriation	12,876,961	13,878,079	13,666,839	39,455,866	40,431,252	39,336,386	(1,094,866)
Operating Transfers Out	442,876	105,412	0	0	0	158,476	158,476
Total Requirements	13,319,837	13,983,491	13,666,839	39,455,866	40,431,252	39,494,862	(936,390)
<b>Departmental Revenue</b>							
Taxes	9,616,537	6,886,913	6,245,463	6,071,762	6,071,638	6,094,915	23,277
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	299,450	142,962	171,989	256,100	256,108	0	(256,108)
Fee/Rate	(103,672)	(22,832)	19,786	26,575,916	26,499,226	26,982,858	483,632
Other Revenue	174,297	85,651	157,163	(307,880)	346,412	(31,782)	(378,194)
Total Revenue	9,986,612	7,092,694	6,594,400	32,595,898	33,173,384	33,045,991	(127,393)
Operating Transfers In	4,647,699	5,749,624	5,816,316	6,571,386	6,571,386	6,317,816	(253,570)
Total Sources	14,634,311	12,842,318	12,410,716	39,167,284	39,744,770	39,363,807	(380,963)
Fund Balance					686,482	131,055	(555,427)
Budgeted Staffing					292	322	30

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include a decrease in staffing expenses of \$149,312 primarily due to Station 52 in Harvard transitioning from a full-time staffed station to an on-call station and offset by retirement and other benefit increases, workers' compensation, leave vacancy coverage and implementation of a Limited Term Firefighter program. Operating expenditures increased \$1.0 million. In the Fourth Quarter of 2011-12, operating expenses were reduced by \$846,392 primarily due to a services and supplies savings plan implemented by the department and the increase in 2012-13 is due to an increase in County COWCAP allocation, vehicle liability and maintenance and fuel charges. Capital expenditures decreased \$1.2 million due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration Budget Unit (FPD). Contingencies decreased by \$647,152 to fund current operations. Major revenue changes include a decrease in state/federal/other government of \$256,108 primarily due to one-time revenue collected from major fire/disaster incidents in 2011-12. Fee/rate revenue increased \$483,632 primarily due to an increase to the Victorville contract. Other revenue decreased by \$378,194 primarily due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12. Operating transfers in decreased \$253,570 primarily due to a decrease in transfers in from reserves for one-time vehicle purchases offset by an increase in county General Fund support of \$240,730.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$27.4 million make up the majority of expenditures in this budget unit and fund 322 budgeted positions of which 163 are regular positions and 159 are limited term. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$12.0 million support the operations of 27 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$6.1 million, fee/rate revenue from fire protection contracts and ambulance services of \$26.9 million, and operating transfers in of \$6.3 million which includes County general fund support of \$6.3 million.





## DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2012-13 ADOPTED BUDGET

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones); FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes and are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2012-13					Fund Balance
	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	
<u>Service Zone (Budget ORG)</u>						
FP-1 Red Mountain (FP1)	171.00	72	11,327	11,327	0	0
FP-2 Windy Acres (FP2)	80.00	117	8,750	8,750	0	0
FP-3 El Mirage (FP3)	9.00	3,564	350	29,830	(29,480)	0
FP-5 Helendale/Silver Lakes (FP5)	131.71	7,650	464	926,945	(926,481)	0

\*Total amount is reduced 6% - 8% for delinquent parcels

**Service Zone FP-1 Red Mountain** special tax was originally approved by the Board of Supervisors in December 1964 (originally under CSA 30 Zone FP-1). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed \$332 per parcel, which was approved in March 1985. The current special tax rate is \$171 per parcel. Parcel count for 2012-13 is 72 parcels and special tax revenue budgeted for 2012-13 is \$11,327. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

**Service Zone FP-2 Windy Acres** special tax was formed in January 1985 by the Board of Supervisors (originally under CSA 70 Zone FP-2). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed \$407 per parcel, which was approved in June 1991. The current special tax rate is \$80 per parcel. Parcel count for 2012-13 is 117 parcels and special tax revenue budgeted for 2012-13 is \$8,750. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

**Service Zone FP-3 El Mirage** special tax was originally approved by the Board of Supervisors in March 1987 (originally under CSA 38 N Zone FP-3). Service Zone FP-3 provides fire protection services to the community of El Mirage and is funded by a voter approved special tax which was approved in March 1987 for \$9.00 per parcel with no approved annual inflationary rate. The current special tax rate is \$9 per parcel. Parcel count for 2012-13 is 3,564 and special tax revenue budgeted for 2012-13 is \$29,830. Services are provided through Fire Stations 11 and 322.

**Service Zone FP-5 Helendale/Silver Lakes** special tax was originally approved by the Board of Supervisors in April 2006 (originally under CSA 70 Zone FP-5). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax which was approved in June, 2006 for \$117 per parcel and includes an annual cost of living increase of up to 3%. The current special tax is \$131.71 per parcel. Parcel count for 2012-13 is 7,650 and special tax revenue budgeted for 2012-13 is \$926,945. Services are provided through Fire Station 4.





**DETAIL OF CONTRACT SERVICES IN 2012-13 ADOPTED BUDGET**

Within the North Desert Regional Service Zone, San Bernardino County Fire Protection provides contract services to the cities of Adelanto, Victorville and the Hesperia Fire Protection District. The fund balance for the City of Adelanto represents the North Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

<u>Contract Entity</u>	<b>2012-13</b>			
	<u>Appropriation</u>	<u>Revenue</u>	<u>Fund Balance</u>	<u>Staffing</u>
City of Adelanto	3,816,024	3,336,024	480,000	29
City of Victorville	13,550,535	13,550,535	0	70
Hesperia Fire Protection District	8,209,541	8,209,541	0	44
Total Contracts	25,576,100	25,096,100	480,000	143

**STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing increased by a net 30 positions due to an increase of 15 Limited Term Firefighters, 27 Paid Call Firefighters offset by a decrease of a vacant Emergency Services Supervisor, 5 full time Captains, 3 full time Engineers, and 3 full time Firefighters. The increase in positions is primarily due to the implementation of the Limited Term Firefighter program in the region. The decrease in positions is due to a reduction within the City of Hesperia fire protection services contract effective mid-year 2011-12 and the transition of Station 52 from a full-time station to a paid call station. All Captains, Engineers and Firefighters were transferred to vacant positions at other stations in and outside of the region.

**2012-13 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
North Desert Regional Service Zone	157	157	314	259	25	30	314
Office of the Fire Marshal (OFM)	5	2	7	7	0	0	7
OFM - Hazardous Materials	1	0	1	1	0	0	1
Total	163	159	322	267	25	30	322

<b>North Desert Regional Service Zone</b>	<b>Office of the Fire Marshal</b>	<b>OFM - Hazardous Materials</b>
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Office Assistant II	1 Office Assistant III	1 Environmental Specialist IV
1 Office Assistant III	2 Fire Prevention Officer	1 Total
1 Office Specialist	1 Fire Prevention Specialist	
2 Accounts Representative	1 Fire Prevention Supervisor	
2 Staff Analyst	2 PSE Environmental Tech	
60 Firefighter	7 Total	
36 Limited Term Firefighter		
38 PCF Firefighter		
66 PCF Firefighter Trainee		
39 Engineer		
4 PCF Engineer		
51 Captain		
1 PCF Lieutenant		
12 PCF Captain		
314 Total		



## South Desert Regional Service Zone

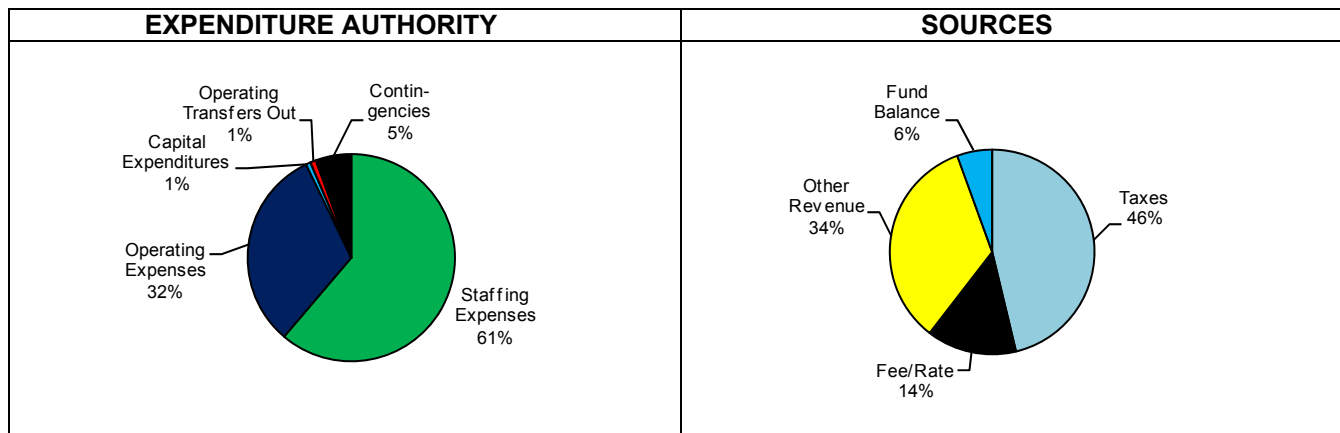
### DESCRIPTION OF MAJOR SERVICES

The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneertown (Station #38), Wonder Valley (Station #45), Yucca Mesa (Station #42), and Yucca Valley (Station #41). Fire protection services are also provided to the City of Needles (Station #31) through a service contract, ambulance transport service is provided to Havasu Lake and paramedic service including ambulance transport is provided to Yucca Valley. Additionally, within the South Desert Regional Service Zone are two voter approved special tax fire protection zones which provide additional funding for services to the communities of Wonder Valley and Havasu Lake.

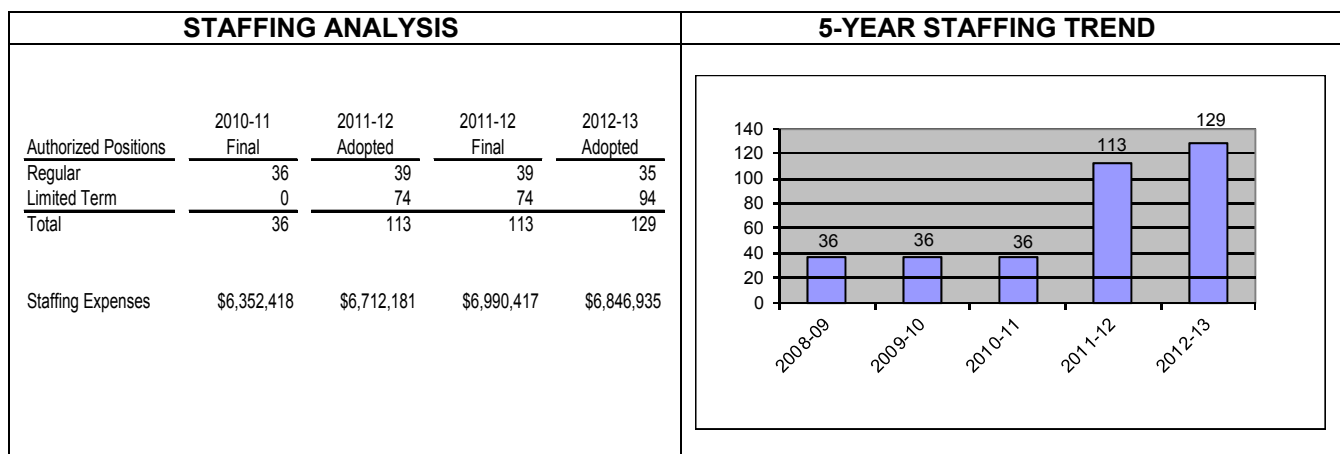
#### Budget at a Glance

Total Expenditure Authority	\$11,183,832
Total Sources	\$10,564,452
Fund Balance	\$619,380
Total Staff	129

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** County Fire  
**DEPARTMENT:** San Bernardino County Fire Protection District  
**FUND:** South Desert Regional Service Zone

**BUDGET UNIT:** FSZ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	5,835,959	6,111,933	6,352,418	6,990,417	6,990,417	6,846,935	(143,482)
Operating Expenses	2,880,405	2,908,554	2,994,367	3,142,116	3,142,433	3,532,322	389,889
Capital Expenditures	109,229	32,024	206,753	254,782	254,783	83,318	(171,465)
Contingencies	0	0	0	0	773,028	619,380	(153,648)
Total Exp Authority	8,825,593	9,052,510	9,553,539	10,387,314	11,160,661	11,081,955	(78,706)
Reimbursements	(253,555)	(345,810)	(312,837)	(63,393)	(63,392)	0	63,392
Total Appropriation	8,572,038	8,706,700	9,240,702	10,323,922	11,097,269	11,081,955	(15,314)
Operating Transfers Out	6,000	0	0	740	740	101,877	101,137
Total Requirements	8,578,038	8,706,700	9,240,702	10,324,662	11,098,009	11,183,832	85,823
<b>Departmental Revenue</b>							
Taxes	6,074,353	5,872,331	5,253,453	5,205,498	5,172,461	5,171,914	(547)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	78,825	73,971	216,203	131,992	131,993	0	(131,993)
Fee/Rate	(60,474)	(63,036)	(54,143)	1,630,149	1,633,130	1,590,257	(42,873)
Other Revenue	1,018,008	89,848	96,675	140,655	122,116	14,333	(107,783)
Total Revenue	7,110,712	5,973,114	5,512,188	7,108,295	7,059,700	6,776,504	(283,196)
Operating Transfers In	2,081,442	3,102,913	2,129,211	3,641,842	3,680,033	3,787,948	107,915
Total Sources	9,192,154	9,076,027	7,641,399	10,750,137	10,739,733	10,564,452	(175,281)
Fund Balance					358,276	619,380	261,104
Budgeted Staffing					113	129	16

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include a decrease in staffing expenses of \$143,482 due to transitioning Station 17 in Big River from a full-time staffed station to an on-call station offset by the implementation of a Limited Term Firefighter program. Operating expenses increased \$389,889 primarily due to intra-fund transfers out for allocated support costs associated with chief officers. Capital expenditures decreased \$171,465 due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration Budget unit (FPD). Major revenue changes include a decrease in state/federal/other government revenue of \$131,993 primarily due to one-time revenue collected from major fire/disaster incidents in 2011-12. Other revenue decrease of \$107,783 is primarily due to the one-time transfers from the closing of ambulance and special assessment funds in 2011-12. Operating transfers in increased by \$107,915 due to additional County general fund support for suppression operations.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$6.8 million make up the majority of expenditures in this budget unit and fund 129 budgeted positions of which 35 are regular positions and 94 are limited term. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$3.5 million support the operations of 14 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$5.2 million, fee/rate revenue of \$1.6 million from contracts, ambulance services, and special assessment, and operating transfers in of \$3.8 million which includes County general fund support of \$3.7 million.



## DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2012-13 ADOPTED BUDGET

Within the South Desert Regional Service Zone, there are two Fire Protection Service Zones (Service Zones); FP-4 Wonder Valley and FP-6 Havasu Lake and they are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2012-13					
	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	Fund Balance
<b><u>Service Zone (Budget ORG)</u></b>						
FP-4 Wonder Valley (FP4)	32.32	4,665	225	136,651	(136,426)	0
FP-6 Havasu Lake (FP6)	116.90	1,342	397	140,119	(139,722)	0

\*Total amount is reduced 9% - 10% for delinquent parcels

**Service Zone FP-4 Wonder Valley** special tax was originally approved by the Board of Supervisors in August 1972 (originally under CSA 70 M Zone FP-4). Service Zone FP-4 provides fire protection services to the community of Wonder Valley and is funded by a voter approved special tax of \$30 per parcel which was approved in June 2005 with an annual 1.5% cost of living increase. The current special tax rate is \$32.32 per parcel. Parcel count for 2012-13 is 4,665 and special tax revenue budgeted for 2012-13 is \$136,651. Services are provided through Fire Station 45.

**Service Zone FP-6 Havasu Lake** special tax was originally approved by the Board of Directors of the San Bernardino County Fire Protection District in February 2009. This was the first new service zone created after the County Fire reorganization. Service Zone FP-6 provides fire protection services to the community of Havasu Lake and is funded by a voter approved special tax for \$113 per parcel which was approved in May 2009 with an annual 3% cost of living increase. The current special tax rate is \$116.90 per parcel. Parcel count for 2012-13 is 1,342 and special tax revenue budgeted for 2012-13 is \$140,119. Services are provided through Fire Station 18.

## DETAIL OF CONTRACT SERVICES IN 2012-13 ADOPTED BUDGET

Within the South Desert Regional Service Zone, San Bernardino County Fire Protection District provides contract fire suppression and emergency medical response services to the City of Needles. The fund balance for the City of Needles represents the South Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
<b><u>Contract Entity</u></b>				
City of Needles	1,399,136	531,424	867,712	22
Total Contracts	1,399,136	531,424	867,712	22

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net total of 16 positions due to an increase of 12 Limited Term Firefighters and 9 Paid Call Firefighters (PCF) offset by a decrease of a District Services Coordinator, an extra-help Emergency Services Officer and 3 full time Captains. The captains were transferred to vacant positions in other regions.



**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
South Desert Regional Service Zone	35	94	129	86	27	16	129
Total	35	94	129	86	27	16	129

**South Desert Regional Service Zone**Classification

1	Office Assistant II
1	Staff Analyst
12	Firefighter
24	Limited Term Firefighter
36	PCF Firefighter
27	PCF Firefighter Trainee
9	Engineer
12	Captain
3	PCF Captain
4	PCF Lieutenant
129	Total



## Valley Regional Service Zone

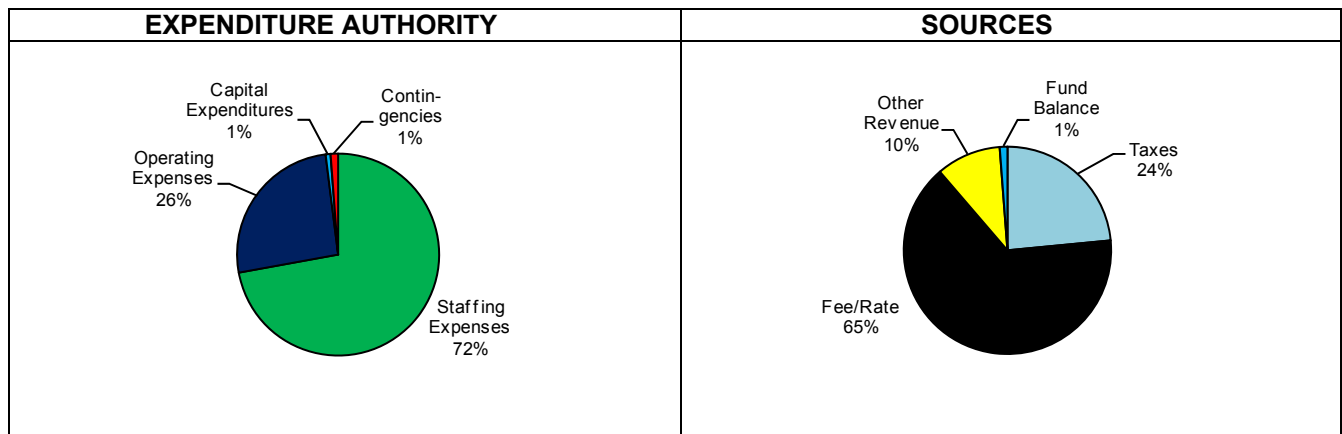
### DESCRIPTION OF MAJOR SERVICES

The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection and paramedic services to the unincorporated areas of Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Colton, Mt Baldy, Oak Glen, Little Mountain, and Highland. Fire protection services are also provided to the Fontana Fire Protection District (Stations #71, #72, #73, #74, #77, #78, and #79) through a service contract. Additionally, within the Valley Regional Service Zone there are two voter approved special tax paramedic service zones which provide the funding for services to the communities of Highland and Yucaipa.

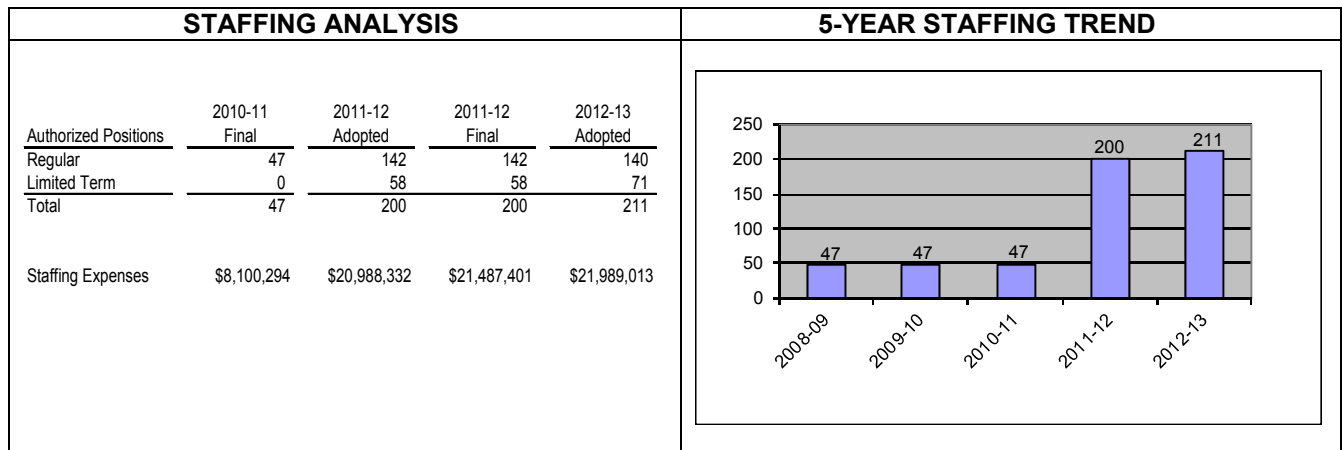
#### Budget at a Glance

Total Expenditure Authority	\$30,561,436
Total Sources	\$30,195,270
Fund Balance	\$366,166
Total Staff	211

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: County Fire  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	6,773,506	7,941,959	8,100,294	21,472,165	21,487,401	21,989,013	501,612
Operating Expenses	3,078,602	3,002,884	2,900,904	7,482,404	7,546,625	7,888,173	341,548
Capital Expenditures	108,968	141,992	328,431	929,252	1,042,429	238,846	(803,583)
Contingencies	0	0	0	0	190,572	366,166	175,594
Total Exp Authority	9,961,076	11,086,835	11,329,629	29,883,822	30,267,027	30,482,198	215,171
Reimbursements	(197,527)	(317,086)	(381,060)	0	0	0	0
Total Appropriation	9,763,549	10,769,749	10,948,569	29,883,822	30,267,027	30,482,198	215,171
Operating Transfers Out	2,084,608	0	7,000	4,759	7,959	79,238	71,279
Total Requirements	11,848,157	10,769,749	10,955,569	29,888,580	30,274,986	30,561,436	286,450
<b>Departmental Revenue</b>							
Taxes	10,557,133	8,449,151	7,519,934	7,436,135	7,156,913	7,175,757	18,844
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	337,707	376,743	191,404	124,759	124,762	0	(124,762)
Fee/Rate	250,253	168,819	(96,454)	19,744,689	20,061,418	19,933,580	(127,838)
Other Revenue	374,370	45,940	22,156	290,510	189,855	(9,500)	(199,355)
Total Revenue	11,519,463	9,040,653	7,637,039	27,596,093	27,532,948	27,099,837	(433,111)
Operating Transfers In	1,763,270	1,343,675	1,953,006	2,432,741	2,432,741	3,095,433	662,692
Total Sources	13,282,733	10,384,328	9,590,045	30,028,834	29,965,689	30,195,270	229,581
Fund Balance					309,297	366,166	56,869
Budgeted Staffing					200	211	11

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include an increase in staffing expenses of \$501,612 primarily due to increases related to retirement and other benefit increases, workers' compensation, accurate accounting of overtime, and leave vacancy coverage. Operating expenses increased by \$341,548 primarily due to maintenance of structures, maintenance of vehicles and vehicle related costs such as fuel and insurance, general station costs, dispatch services and County COWCAP allocation, offset by savings primarily due to a decrease in the number of chief officers allocated to the regional service zone reducing transfers out to San Bernardino County Fire Protection District Administration (FPD). Capital expenditures decreased \$803,583 due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration Budget Unit (FPD). Major revenue changes include a decrease in other revenue of \$199,355 primarily due to a reduction in contract revenue from the Fontana Fire Protection District for vehicle purchases. Operating transfers in increased by \$662,692 primarily as a result of additional County general fund support for suppression operations and structure improvement projects throughout the division.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$22.0 million make up the majority of expenditures in this budget unit and fund 211 budgeted positions of which 140 are regular positions and 71 are limited term. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$7.9 million support the operations of 14 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of \$7.2 million, fee/rate revenue from contracts of \$19.9 million, and operating transfers in of \$3.1 million which includes County general fund support of \$2.7 million.



## DETAIL OF PARAMEDIC SERVICE ZONES IN 2012-13 ADOPTED BUDGET

Within the Valley Regional Service Zone, there are two Paramedic Service Zones (Service Zones); PM-2 Highland and PM-3 Yucaipa and both are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2012-13					Fund Balance
	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	
<b><u>Service Zone</u></b>						
PM-2 Highland - Residential (PM2)	19.00	4,525	580	79,799	(79,219)	0
PM-2 Highland - Commercial (PM2)	38.00	48	0	1,693	(1,693)	0
PM-3 Yucaipa - Residential (PM3)	24.00	217	500	4,791	(4,291)	0
PM-3 Yucaipa - Commercial (PM3)	35.00	35	0	1,127	(1,127)	0

\*Total amount is reduced 6% - 8% for delinquent parcels

**Service Zone PM-2 Highland** special tax was originally approved by the Board of Supervisors on July 1985 (originally under CSA 38 L Zone PM-2). Service Zone PM-2 provides paramedic services to the community of Highland/unincorporated areas of City of San Bernardino through a contract with the City of San Bernardino and is funded by a voter approved special tax not to exceed \$19 per residential unit and \$38 per commercial unit which was approved on July 1985, including no annual cost of living rate increase. The current special tax rate is \$19 per residential and \$38 per commercial parcel. Parcel count for 2012-13 is 4,525 residential, 48 commercial and special tax budgeted revenue for 2012-13 is \$81,492.

**Service Zone PM-3 Yucaipa** special tax was approved by the Board of Supervisors on December 1986 (originally under CSA 38 M Zone PM-3) and in July 1999 the City of Yucaipa detached from the service zone. Service Zone PM-3 provides paramedic services to the unincorporated community of Yucaipa through a contract with the City of Yucaipa and is funded by a voter approved special tax not to exceed \$24 per residential and \$35 per commercial parcel which was approved on December 1986, including no annual cost of living rate increase. The current special tax is \$24 per residential and \$35 per commercial parcel. Parcel count for 2012-13 is 217 residential, 35 commercial and special tax budgeted revenue for 2012-13 is \$5,918.

## DETAIL OF CONTRACT SERVICES IN 2012-13 ADOPTED BUDGET

Within the Valley Regional Service Zone, San Bernardino County Fire Protection District provides contract fire suppression and emergency medical response services to the Fontana Fire Protection District.

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
<b><u>Contract Entity</u></b>				
Fontana Fire Protection District	19,765,005	19,765,005	0	94
Total Contracts	19,765,005	19,765,005	0	94

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net total of 11 positions due to an increase of 13 Paid Call Firefighters, primarily due to the implementation of the Limited Term Firefighter program in the region, offset by a decrease of a filled Office Assistant III and a Facilities Attendant.





**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone	133	71	204	194	0	10	204
Office of the Fire Marshal	7	0	7	6	0	1	7
Total	140	71	211	200	0	11	211

Valley Regional Service Zone	Office of the Fire Marshal
<u>Classification</u>	<u>Classification</u>
2 Office Assistant II	1 Office Assistant III
1 Office Assistant III	1 Front Counter Technician
1 Staff Analyst	1 Senior Plans Examiner
57 Firefighter	2 Fire Prevention Officer
6 Limited Term Firefighter	1 Fire Prevention Specialist/Arson
13 PCF Firefighter	1 Fire Prevention Supervisor/Arson
47 PCF Firefighter Trainee	7 Total
33 Engineer	
1 PCF Engineer	
39 Captain	
3 PCF Lieutenant	
1 PCF Captain	
204 Total	



## 2008 Federal Pre-Mitigation Tree Removal Grant

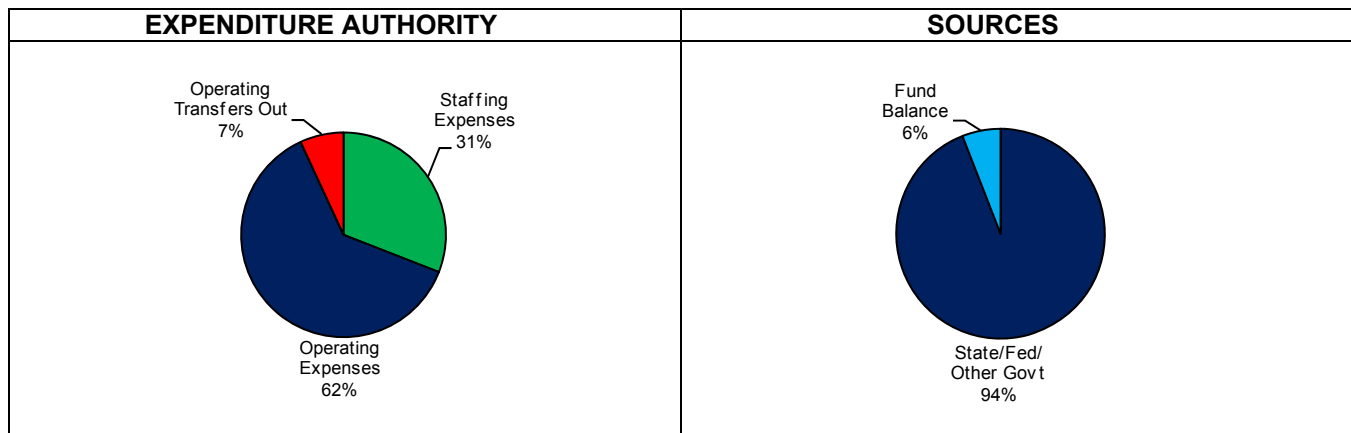
### DESCRIPTION OF MAJOR SERVICES

On July 8, 2008 the Board of Directors (Board) authorized County Fire to accept a total grant award of \$3,500,000 from the United States Forest Service to continue funding for the Tree Removal/Fuels Reduction Program under the Cooperative Forestry Assistance Act of 1978. On May 12, 2009, the Board approved the acceptance of an additional \$10,000,000 from Public Law (PL) 110-329 Consolidated Security, Disaster Assistance, and Continuing Appropriation Act of 2009 to extend the program's end date from July 14, 2011 to July 14, 2013. The grant provides funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/ modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 15, 2008 to July 14, 2013.

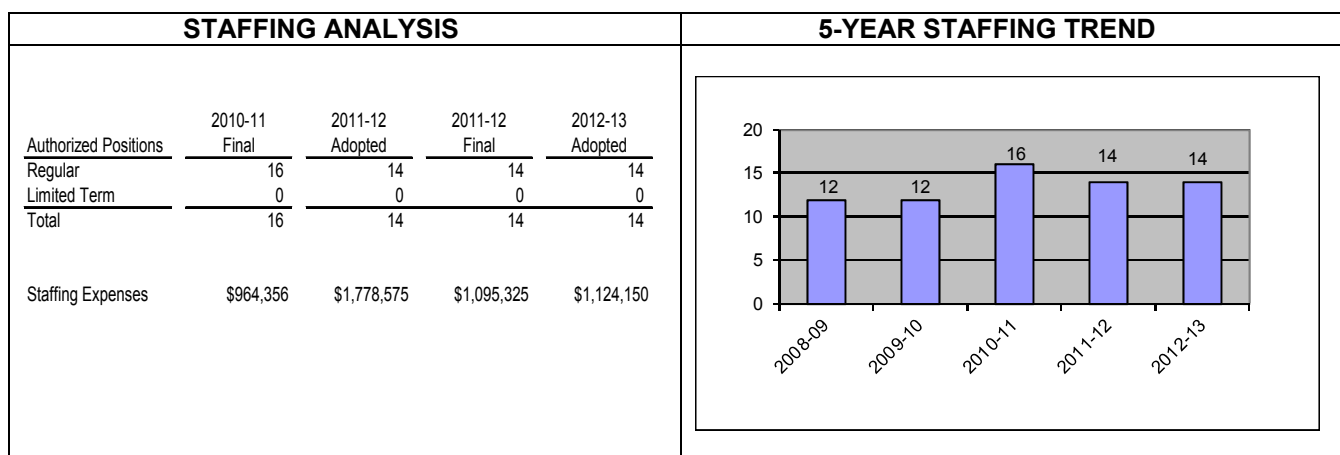
#### Budget at a Glance

Total Expenditure Authority	\$3,635,023
Total Sources	\$3,418,810
Fund Balance	\$216,213
Total Staff	14

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** County Fire  
**DEPARTMENT:** San Bernardino County Fire Protection District  
**FUND:** Federal Pre-Mitigation/Tree Removal Grant

**BUDGET UNIT:** SMF  
**FUNCTION:** Public Protection  
**ACTIVITY:** Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	531,210	869,069	964,356	1,060,348	1,095,325	1,124,150	28,825
Operating Expenses	498,394	799,316	1,191,467	1,858,401	1,882,740	2,260,873	378,133
Capital Expenditures	0	275,954	190,043	0	0	0	0
Contingencies	0	0	0	0	155,030	0	(155,030)
Total Exp Authority	1,029,604	1,944,340	2,345,866	2,918,749	3,133,095	3,385,023	251,928
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,029,604	1,944,340	2,345,866	2,918,749	3,133,095	3,385,023	251,928
Operating Transfers Out	0	817,155	507,605	58,192	58,193	250,000	191,807
Total Requirements	1,029,604	2,761,494	2,853,471	2,976,941	3,191,288	3,635,023	443,735
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	999,993	2,733,334	2,699,743	3,184,946	3,184,947	3,418,810	233,863
Fee/Rate	0	0	1,033	(1,033)	(1,033)	0	1,033
Other Revenue	2,098	(375)	2,482	847	707	0	(707)
Total Revenue	1,002,091	2,732,959	2,703,258	3,184,759	3,184,621	3,418,810	234,189
Operating Transfers In	250,000	0	0	0	0	0	0
Total Sources	1,252,091	2,732,959	2,703,258	3,184,759	3,184,621	3,418,810	234,189
Fund Balance					6,667	216,213	209,546
Budgeted Staffing					14	14	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include an increase in operating expenses of \$378,133, a decrease in contingencies of \$155,030, and an increase in operating transfers out of \$191,807 due to the grant entering its final performance year and the payback of a loan from San Bernardino County Fire Protection District. Major revenue changes include an increase in federal aid of \$233,863 due to anticipated final year grant award disbursements.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$1.1 million fund 14 budgeted positions. These expenses are necessary to provide fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities. Operating expenses of \$2.3 million include costs related to equipment maintenance and contract tree removal services. Operating transfers out of \$250,000 includes the payback of a loan from San Bernardino County Fire Protection District for start up costs during the origination of this grant.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing remains unchanged at 14 positions. There was, however, the deletion of a Slash Crew Supervisor and the addition of a Fire Prevention Officer.



**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Federal Pre-Mitigation/Tree Removal Grant	14	0	14	13	0	1	14
Total	14	0	14	13	0	1	14

**Federal Pre-Mitigation/Tree Removal Grant**Classification

2	Fire Prevention Officer
1	Captain
3	Slash Crew Supervisor
5	Slash Crew Worker
3	Slash Crew Worker II
14	Total



## 2009 USFS ARRA Stimulus Grant

### DESCRIPTION OF MAJOR SERVICES

On August 18, 2009 (Item No. 35), the Board of Directors authorized County Fire to accept a total grant award of \$3,150,000 from the United States Forest Service through the American Recovery and Reinvestment Act of 2009 (ARRA) to continue the fuels reduction and fuels management program. The grant provided funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 22, 2009 to July 31, 2012. All funding is estimated to be used by June 30, 2012; as a result there will not be a 2012-13 Adopted Budget for this grant.



# Buffer Zone Protection Program Grant

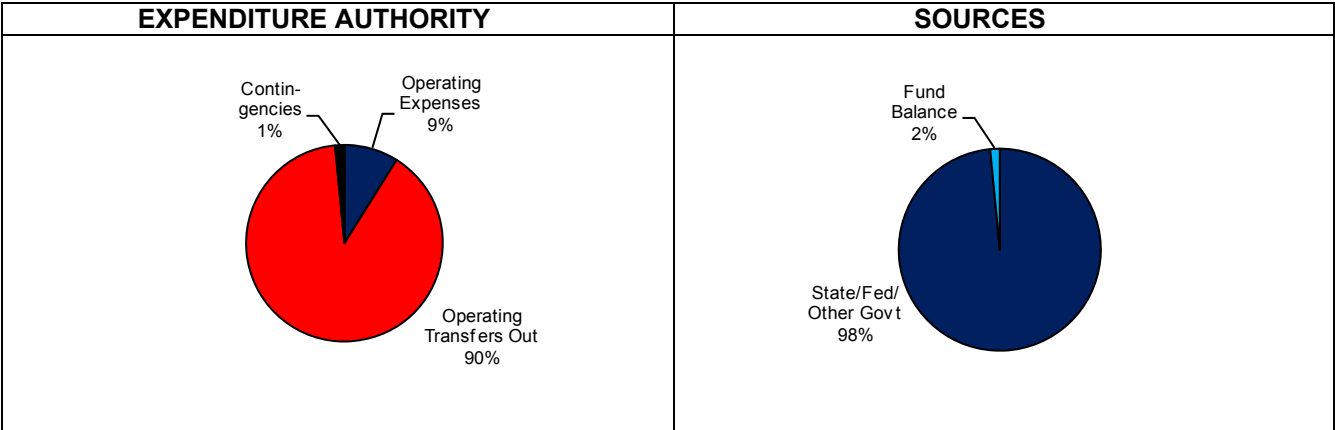
## DESCRIPTION OF MAJOR SERVICES

Since Fiscal Year 2005, the U.S. Department of Homeland Security has funded the Buffer Zone Protection Program (BZPP). The BZPP is designed to provide funding to protect and secure Critical Infrastructure and Key Resource (CI/KR) sites across the country as well as reduce vulnerabilities of these facilities. The program also significantly enhances their protection and deters threats or incidents of terrorism aimed at these facilities. The CI/KR sites are potential terrorist targets, which were identified through a National Review by the Preparedness Directorate Office of Grants and Training of the U.S. Department of Homeland Security. The San Bernardino Operational Area has three critical infrastructure sites that qualified for the Buffer Protection Plan and Vulnerability Reduction Purchase Plan programs in the BZPP grant. Information related to these critical infrastructure sites cannot be released due to the confidentiality of CI/KR facilities.

### Budget at a Glance

Total Expenditure Authority	\$56,062
Total Sources	\$55,208
Fund Balance	\$854
Total Staff	0

## 2012-13 ADOPTED BUDGET



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** County Fire  
**DEPARTMENT:** San Bernardino County Fire Protection District  
**FUND:** Buffer Zone Protection Grant Program

**BUDGET UNIT:** SMH  
**FUNCTION:** Public Protection  
**ACTIVITY:** Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	101,126	95,669	0	14,238	5,000	(9,238)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	811	854	43
Total Exp Authority	0	101,126	95,669	0	15,049	5,854	(9,195)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	101,126	95,669	0	15,049	5,854	(9,195)
Operating Transfers Out	0	448,583	29,086	140,514	158,285	50,208	(108,077)
Total Requirements	0	549,709	124,755	140,514	173,334	56,062	(117,272)
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	549,710	125,265	140,514	172,480	55,208	(117,272)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	420	(188)	42	43	0	(43)
Total Revenue	0	550,130	125,078	140,556	172,523	55,208	(117,315)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	0	550,130	125,078	140,556	172,523	55,208	(117,315)
				Fund Balance	811	854	43
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include decreased requirements of \$117,272 due to the completion of grant projects in the prior fiscal year. Major revenue changes include decreased revenue of \$117,315 due to the completion of grant projects in the prior fiscal year.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Appropriation of \$56,062 primarily include operating transfers out to the Sheriff/Coroner/Public Administrator to fund grant projects. Departmental revenue of \$55,208 includes federal pass-through revenue for the 2010 Buffer Zone Protection Program grant.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit.



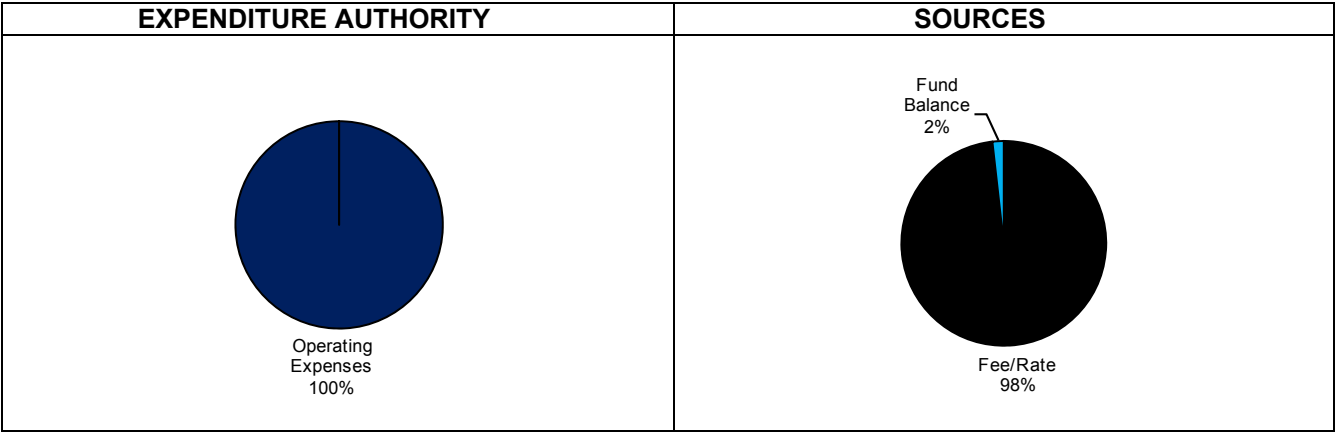
# Community Facilities District 2002-2

## DESCRIPTION OF MAJOR SERVICES

The County of San Bernardino Board of Supervisors formed Community Facilities District (CFD) 2002-2 (Central Valley Fire Protection District-Fire Protection Services) on August 6, 2002 to ensure a financing mechanism to provide fire protection services within the boundaries of the area formerly known as Central Valley Fire Protection District, which is now part of the Fontana Fire Protection District as a result of the County Fire Reorganization (LAFCO 3000) July 1, 2008. The CFD authorizes a special tax levy each year in the approximate amount of \$565 per developed acre on new non-residential development within CFD 2002-2.

Budget at a Glance	
Total Expenditure Authority	\$290,656
Total Sources	\$285,500
Fund Balance	\$5,156
Total Staff	0

## 2012-13 ADOPTED BUDGET





**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** County Fire  
**DEPARTMENT:** San Bernardino County Fire Protection District  
**FUND:** Community Facilities District 2002-2

**BUDGET UNIT:** SFE  
**FUNCTION:** Public Protection  
**ACTIVITY:** Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b><u>Appropriation</u></b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	988,000	250,000	327,814	0	285,343	285,500	157
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	5,156	5,156
Total Exp Authority	988,000	250,000	327,814	0	285,343	290,656	5,313
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	988,000	250,000	327,814	0	285,343	290,656	5,313
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	988,000	250,000	327,814	0	285,343	290,656	5,313
<b><u>Departmental Revenue</u></b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	262,342	274,263	273,128	0	285,343	285,500	157
Other Revenue	24,688	5,004	945	0	0	0	0
Total Revenue	287,031	279,267	274,073	0	285,343	285,500	157
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	287,031	279,267	274,073	0	285,343	285,500	157
Fund Balance					0	5,156	5,156
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

This budget is for a CFD which imposes a per parcel charge each year. The CFD is administered by County Fire and all revenue received is passed through to the Fontana Fire Protection District and it is not anticipated to have any new annexations to the CFD in 2012-13 nor increases in costs. Therefore any changes to this budget are minimal.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Operating expenses of \$285,500 include services and supplies to pay the Fontana Fire Protection District the net proceeds of the special tax levy, minus minor administrative costs, to administer the CFD. These expenditures are primarily covered by fee/rate revenue from a Special Assessment of \$565 per parcel which generates \$285,500 of revenue.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit.



## Hazardous Materials

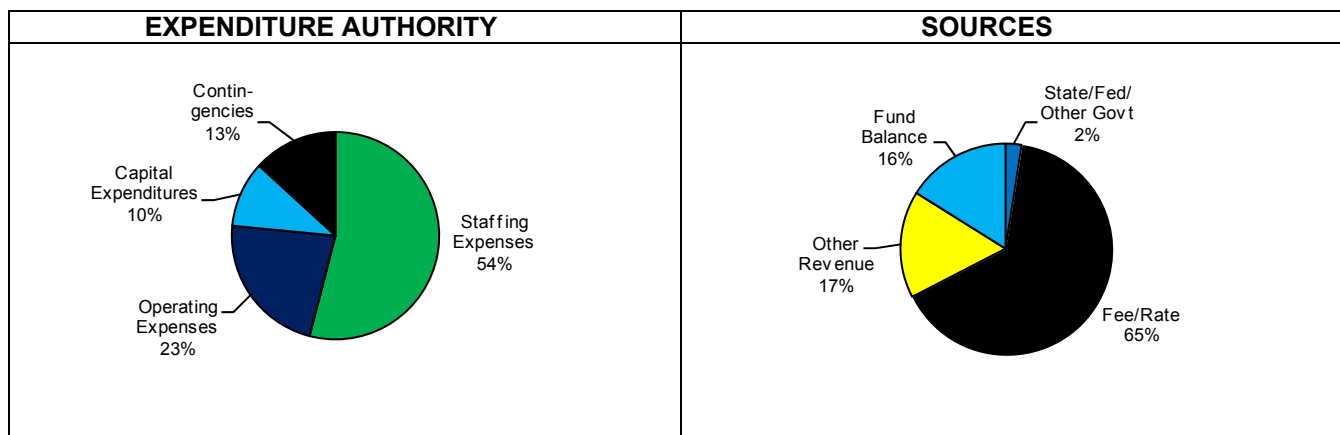
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department that provides for the oversight and regulation of all commercial hazardous materials and wastes. The program provides services in three major areas and these services are provided to all businesses in all cities within the County. The first program is the Consolidated Unified Program Agency, or the CUPA, that inspects about 4,000 businesses to ensure the proper management of hazardous materials and wastes in six areas of State regulatory concern. The second program involves the cleanup of contamination from leaking underground storage tanks. Monitoring of about one thousand underground storage facilities has lead to the investigation of leaks at hundreds of facilities. The staff in this program work with the owner of the facility to provide the best and fastest methods to remove the contamination and protect ground water. The third program provides emergency response to, and investigation of, all releases of hazardous materials. This 24/7 team responds to all types of releases from businesses, pipelines, tanker trucks and rail cars. They are capable of mitigating the release as well as ensuring that any contamination resulting from the spill or release is remediated below any level of health risk concern. If there is any sign of misconduct, the program contacts the County Environmental Crimes Task Force that coordinates all investigatory activity with the District Attorney's office.

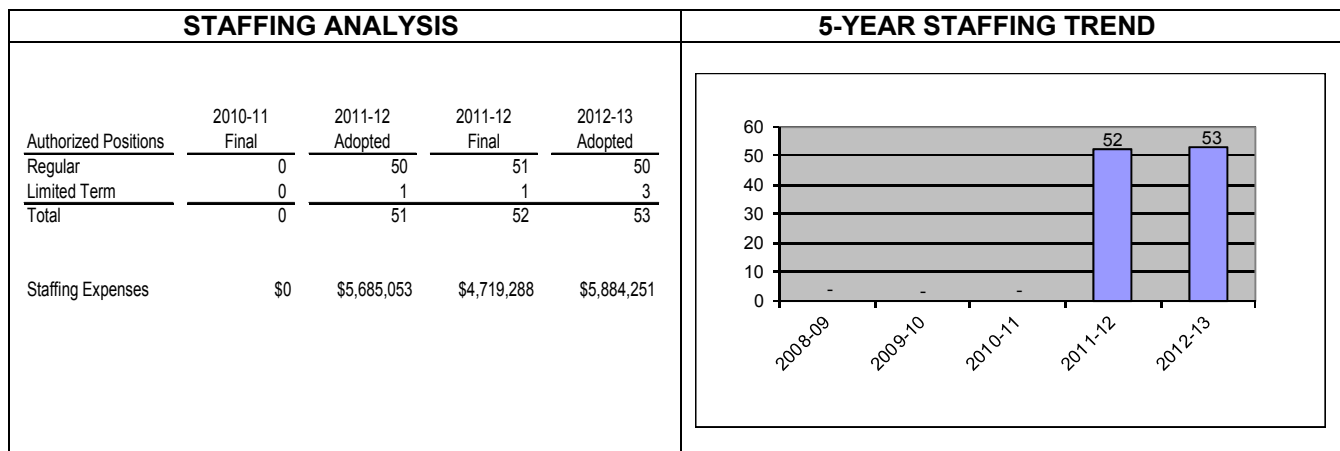
#### Budget at a Glance

Total Expenditure Authority	\$10,893,012
Total Sources	\$9,144,574
Fund Balance	\$1,748,438
Total Staff	53

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: County Fire  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Hazardous Materials

BUDGET UNIT: FHZ  
 FUNCTION: Public Protection  
 ACTIVITY: Hazardous Materials

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	4,717,076	4,719,288	5,884,251	1,164,963
Operating Expenses	0	0	0	2,056,891	2,071,092	2,451,714	380,622
Capital Expenditures	0	0	0	2,044	2,045	1,119,800	1,117,755
Contingencies	0	0	0	0	1,712,731	1,437,247	(275,484)
Total Exp Authority	0	0	0	6,776,011	8,505,156	10,893,012	2,387,856
Reimbursements	0	0	0	(24,055)	(24,055)	(37,471)	(13,416)
Total Appropriation	0	0	0	6,751,956	8,481,101	10,855,541	2,374,440
Operating Transfers Out	0	0	0	4,804,941	4,804,941	0	(4,804,941)
Total Requirements	0	0	0	11,556,897	13,286,042	10,855,541	(2,430,501)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	1,461	1,462	267,422	265,960
Fee/Rate	0	0	0	7,366,685	7,366,687	7,051,800	(314,887)
Other Revenue	0	0	0	341,944	319,425	225,100	(94,325)
Total Revenue	0	0	0	7,710,090	7,687,574	7,544,322	(143,252)
Operating Transfers In	0	0	0	5,598,468	5,598,468	1,562,781	(4,035,687)
Total Sources	0	0	0	13,308,558	13,286,042	9,107,103	(4,178,939)
Fund Balance					0	1,748,438	1,748,438
Budgeted Staffing					52	53	1

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include an increase in staffing expenses of \$1,164,963 primarily due to increases related to retirement and other benefit increases, an increase in capital expenditures of \$1,117,755 to fund the replacement of aging vehicles and other apparatus and equipment, and operating transfers out decreased by \$4.8 million due to a one-time transfer of fund balance to reserves in 2011-12. Major revenue changes include a decrease in operating transfers in of \$4.0 million due to a one-time transfer of fund balance from San Bernardino County Fire Protection District Administration in 2011-12.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$5.9 million make up the majority of expenditures in this budget unit and fund 53 budgeted positions of which 50 are regular positions and 3 are limited term. These expenses are necessary to provide support oversight and regulation of all commercial hazardous materials and wastes within the County. Additionally, operating expenses of \$2.5 million support the operations and costs related to the facilities, vehicles support and services and supplies. Capital expenditures of \$1.1 million include the purchase of emergency response and staff vehicles plus the necessary equipment for the vehicles. Contingencies of \$1.4 million are the results of prior years to fund future years operations. These expenditures are primarily funded by fee/rate revenue of \$7.1 million which includes health fees, permit and inspection fees, emergency responses and operating transfers in of \$1.5 million primarily includes transfers in from reserves to fund vehicle and equipment purchases.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing increased by a net 1 position due to the addition of 2 Public Service Employee (PSE) Office Assistants to support the CERS grant, and the elimination of 1 Senior Collections Officer. There is no operational impact associated with these staffing changes as the department added an Accounts Representative in the 2011-12 Second Quarter Budget Report to replace the Senior Collections Officer in order to increase efficiency of the billing of Hazardous Materials (HAZMAT) permits.



**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Hazardous Materials	50	3	53	43	8	2	53
Total	50	3	53	43	8	2	53

**Hazardous Materials**Classification

2	Accounts Representative
3	Administrative Secretary I
1	Administrative Secretary II
1	Administrative Supervisor I
1	Environmental Specialist III
1	Collection Officer
1	Deputy Fire Marshal
5	Hazardous Material Specialist 2/HM Responder Team
1	Hazardous Material Specialist 4/HM Responder Team
5	Hazardous Material Specialist 3
17	Hazardous Material Specialist 2
2	Hazardous Material Specialist 4
1	Hazardous Materials Specialist 3/HM Responder Team
2	Office Assistant II
3	Office Assistant III
3	PSE Office Assistant
3	Supervising Hazmat Specialist
1	Supervising Hazmat Specilaist/HM Responder Team
53	Total



## Homeland Security Grant Program

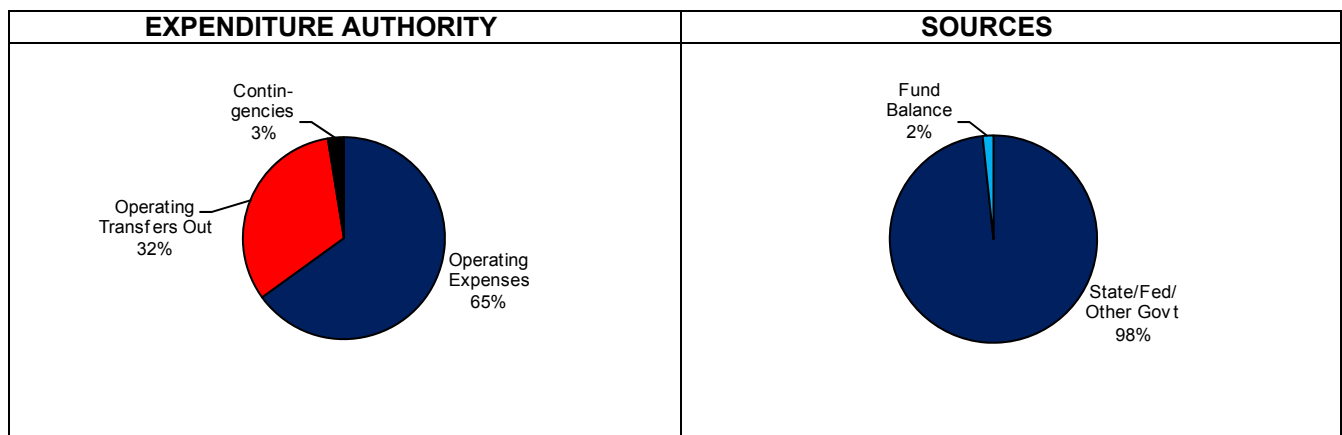
### DESCRIPTION OF MAJOR SERVICES

Since 1999, grant funds have been received through the California Emergency Management Agency (Cal EMA), from the Federal Emergency Management Agency (FEMA), for terrorism risk capability assessments and eligible equipment for Emergency First Responders. The Homeland Security Grant Program is one tool among a comprehensive set of federal measures administered by Cal EMA to help strengthen the state against risks associated with potential terrorist attacks. Cal EMA has approved and awarded these grants, and the acceptance of this grant will continue San Bernardino County's effort to continue implementing the objectives and strategies of the Homeland Security Grant Program and respond to other catastrophic events.

#### Budget at a Glance

Total Expenditure Authority	\$4,464,243
Total Sources	\$4,389,873
Fund Balance	\$74,370
Total Staff	0

### 2012-13 ADOPTED BUDGET



## ANALYSIS OF 2012-13 ADOPTED BUDGET

GROUP: County Fire  
DEPARTMENT: San Bernardino County Fire Protection District  
FUND: Homeland Security Grant Program

BUDGET UNIT: SME  
FUNCTION: Public Protection  
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,951,484	1,603,015	2,781,811	2,847,060	2,930,908	2,903,558	(27,350)
Capital Expenditures	22,423	161,309	(1,608)	0	0	0	0
Contingencies	0	0	0	0	56,196	114,104	57,908
Total Exp Authority	1,973,907	1,764,323	2,780,203	2,847,060	2,987,104	3,017,662	30,558
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,973,907	1,764,323	2,780,203	2,847,060	2,987,104	3,017,662	30,558
Operating Transfers Out	827,404	1,699,119	1,393,629	882,267	882,267	1,446,581	564,314
Total Requirements	2,801,312	3,463,442	4,173,832	3,729,327	3,869,371	4,464,243	594,872
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	2,910,855	3,424,796	4,226,469	3,741,039	3,741,039	4,389,873	648,834
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	11,751	(5,425)	4,301	2,471	0	(2,471)
Total Revenue	2,910,855	3,436,547	4,221,045	3,745,340	3,743,510	4,389,873	646,363
Operating Transfers In	100,000	0	0	0	0	0	0
Total Sources	3,010,855	3,436,547	4,221,045	3,745,340	3,743,510	4,389,873	646,363
Fund Balance					125,861	74,370	(51,491)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in operating transfers out of \$564,314 to the Sheriff/Coroner/Public Administrator, Public Health and Consolidated Fire Agencies Joint Powers Agreement for approved grant expenditures. Major revenue changes include an increase in federal aid of \$648,834 due to the carryover of available funding from the FY11 Homeland Security Grant Program from 2011-12.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET

Operating expenses of \$2.9 million include costs related to services and supplies, central services, travel, and reimbursements to other budget units and sub-recipients of the Homeland Security Grants. Operating transfers out of \$1.4 million is primarily for transfers out to the Sheriff/Coroner/Public Administrator, Public Health and other County departments for grant expenditures for terrorism risk capability assessments and eligible equipment. These expenditures are primarily funded by revenue of \$4.4 million from FEMA through Cal EMA for the 2010 and 2011 Homeland Security Grant Programs.

## STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



## Household Hazardous Waste

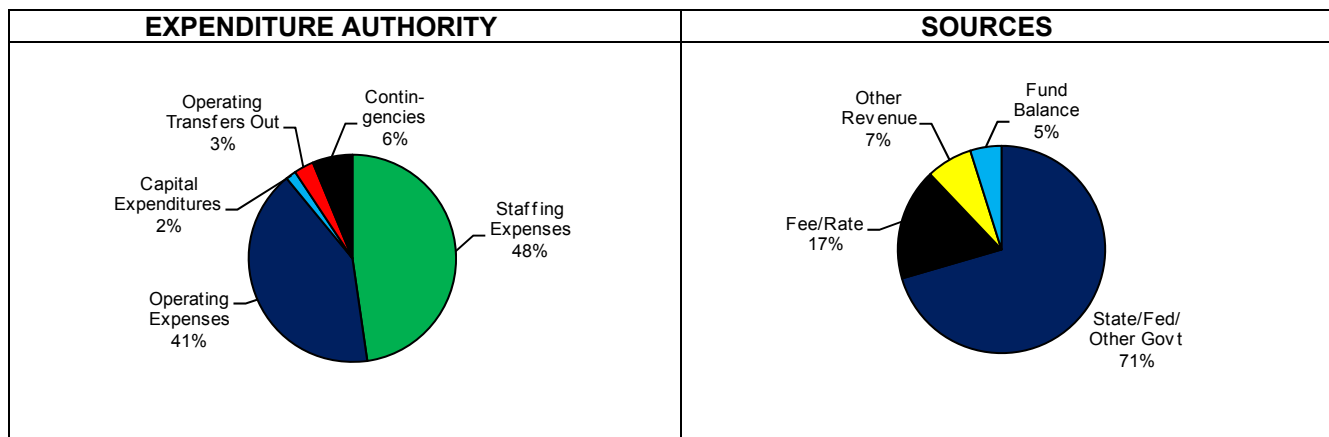
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department that provides a nationally recognized award winning program for management of Household Hazardous Waste (HHW). These full service activities include the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. The program re-uses or recycles hundreds of thousands of pounds of waste paint, used oil, batteries, pesticides and other household chemicals that can't go down the drain or be dumped in the landfill. The program also conducts public education programs and activities to reduce or eliminate the impact of these hazardous wastes on public health and the environment. The program contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County.

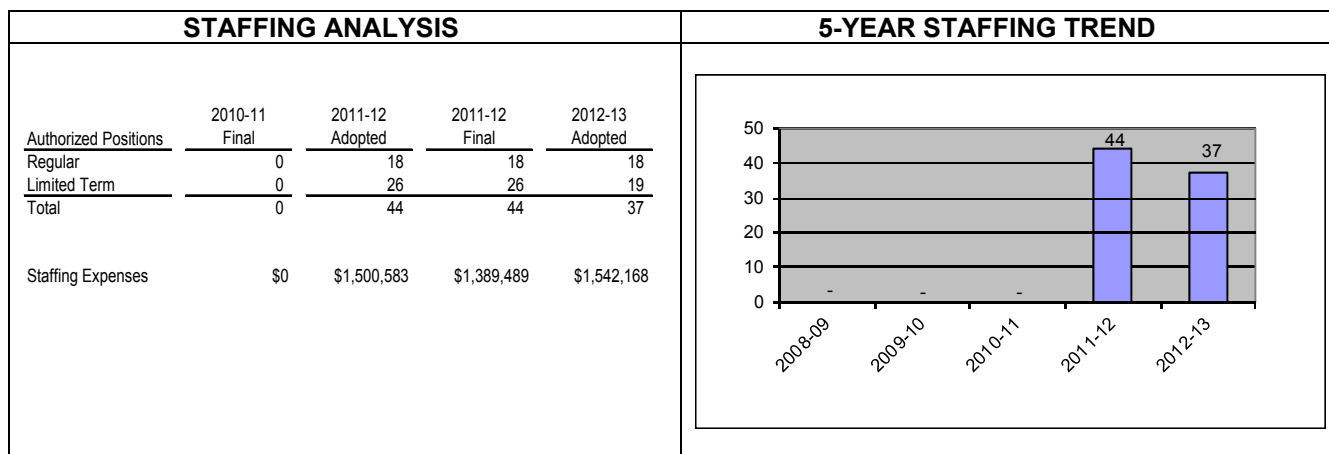
#### Budget at a Glance

Total Expenditure Authority	\$3,232,484
Total Sources	\$3,075,280
Fund Balance	\$157,204
Total Staff	37

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2012-13 ADOPTED BUDGET

GROUP: County Fire  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Household Hazardous Waste

BUDGET UNIT: FHH  
 FUNCTION: Public Protection  
 ACTIVITY: Hazardous Materials

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	1,389,489	1,389,489	1,542,168	152,679
Operating Expenses	0	0	0	1,345,165	1,343,038	1,336,401	(6,637)
Capital Expenditures	0	0	0	0	0	52,000	52,000
Contingencies	0	0	0	0	226,412	201,915	(24,497)
Total Exp Authority	0	0	0	2,734,654	2,958,939	3,132,484	173,545
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	2,734,654	2,958,939	3,132,484	173,545
Operating Transfers Out	0	0	0	0	0	100,000	100,000
Total Requirements	0	0	0	2,734,654	2,958,939	3,232,484	273,545
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	1	0	(1)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	2,281,418	2,225,280	2,278,531	53,251
Fee/Rate	0	0	0	542,304	528,362	564,191	35,829
Other Revenue	0	0	0	(865)	135,350	229,300	93,950
Total Revenue	0	0	0	2,822,857	2,888,993	3,072,022	183,029
Operating Transfers In	0	0	0	69,946	69,946	3,258	(66,688)
Total Sources	0	0	0	2,892,803	2,958,939	3,075,280	116,341
Fund Balance					0	157,204	157,204
Budgeted Staffing					44	37	(7)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of \$152,679 due to MOU benefit increases and coverage for roundup/collection events and an increase in operating transfers out of \$100,000 to fund equipment reserves for future purchases. Major revenue changes include an increase in other revenue of \$93,950 due to an increase in Environmental Health Fee Revenue.

## MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET

Staffing expenses of \$1.5 million make up the majority of the expenditures in this budget unit and fund 37 budgeted positions of which 18 are regular positions and 19 are limited term. These expenses are necessary to provide full service activities for the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. Additionally, operating expenses of \$1.3 million support the operations and administrative support to fulfill contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County. Contingencies of \$201,915 fund future year operations. These expenditures are primarily funded by revenue of \$2.3 million from participating contract cities and grant funds, fee/rate revenue of \$564,191 and revenue of \$229,300 from agency contracts and revenue agreements with County Environmental Health Services and Solid Waste Management.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing decreased by a total of 7 positions due to a decrease in limited term staff trained and available for HHW roundup/collection events. These changes have no operational impact to the HHW program.





**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Household Hazardous Waste	18	19	37	37	0	0	37
Total	18	19	37	37	0	0	37

**Household Hazardous Waste**Classification

- 1 Administrative Secretary I
- 1 Environmental Specialist III
- 6 Environmental Technician II
- 7 Environmental Technician I
- 18 Household Hazardous Materials
- 1 Office Assistant III
- 1 Public Service Employee
- 1 Supv Hazardous Materials Specialist
- 1 Hazardous Materials Specialist III
- 37 Total



## Office of Emergency Services

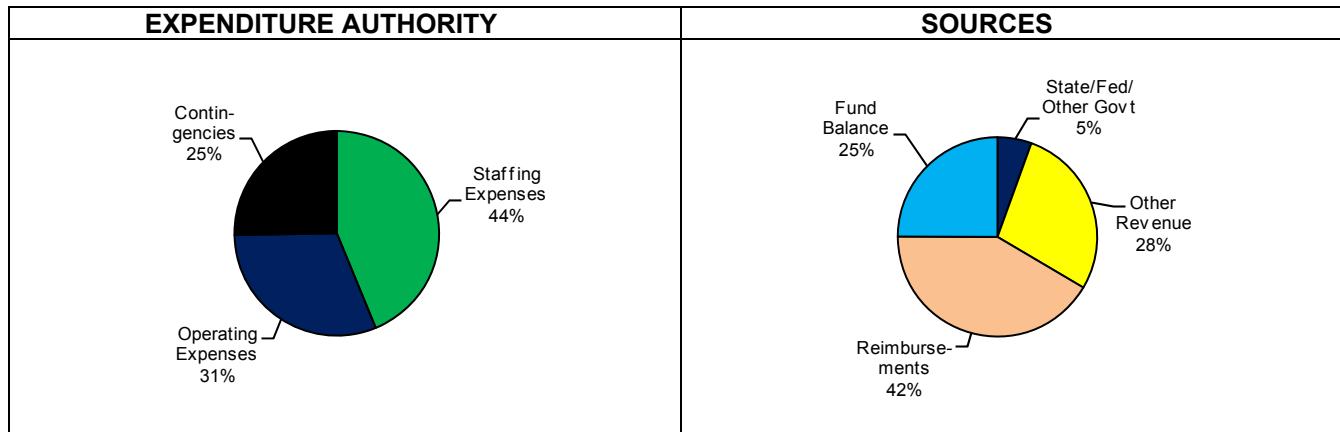
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department providing emergency management and disaster planning and coordination throughout the County through its Office of Emergency Services (OES). OES functions as the Lead Agency for the San Bernardino County Operational Area (OA). While County OES does not directly manage field operations, it ensures the coordination of disaster response and recovery efforts through day-to-day program management and during a disaster or emergency. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as all the unincorporated portions of the County. It is the single point of contact for the California Emergency Management Agency (Cal EMA) for all County activities. OES manages numerous grants totaling millions of dollars such as the Homeland Security Grant, the Emergency Management Performance Grant, the Disaster Corps Grant for Volunteering and Preparedness and Urban Area Security Initiative Grant among many others. OES is also responsible for developing and implementing numerous county-wide plans such as the Hazard Mitigation Plan, and the Mass Care and Shelter Plan. OES also coordinates various task forces and boards such as the County's Flood Area Safety Taskforce.

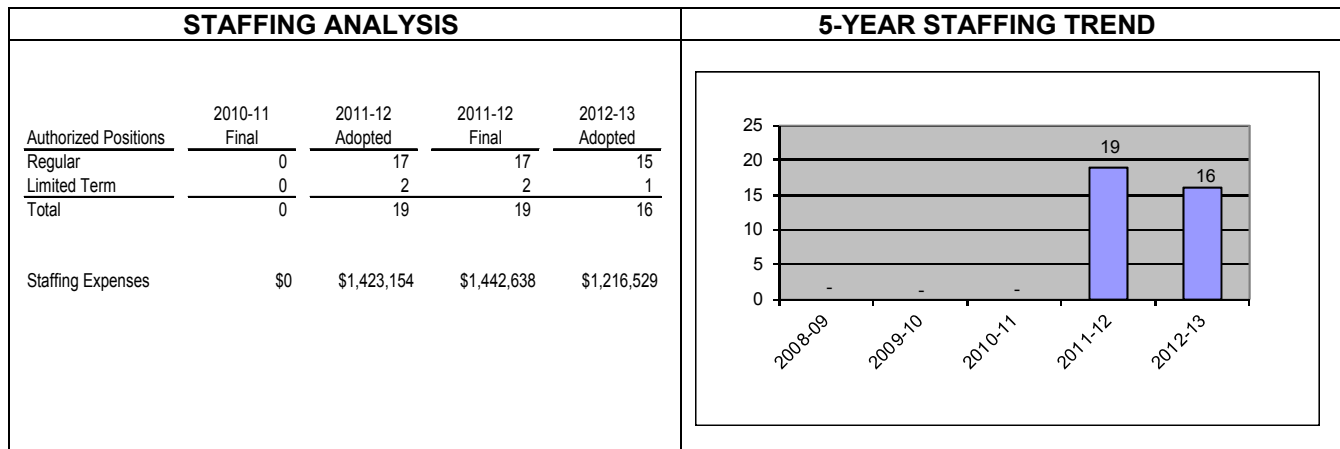
#### Budget at a Glance

Total Expenditure Authority	\$2,777,878
Total Sources	\$2,085,242
Fund Balance	\$692,636
Total Staff	16

### 2012-13 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: County Fire  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Office of Emergency Services

BUDGET UNIT: FES  
 FUNCTION: Public Protection  
 ACTIVITY: Office of Emergency Services

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	1,437,143	1,442,638	1,216,529	(226,109)
Operating Expenses	0	0	0	740,087	768,450	859,541	91,091
Capital Expenditures	0	0	0	8,016	8,025	0	(8,025)
Contingencies	0	0	0	0	0	701,808	701,808
Total Exp Authority	0	0	0	2,185,245	2,219,113	2,777,878	558,765
Reimbursements	0	0	0	(668,308)	(668,308)	(1,155,025)	(486,717)
Total Appropriation	0	0	0	1,516,937	1,550,805	1,622,853	72,048
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	1,516,937	1,550,805	1,622,853	72,048
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	331,882	331,882	153,818	(178,064)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	616,899	(21,373)	0	21,373
Total Revenue	0	0	0	948,780	310,509	153,818	(156,691)
Operating Transfers In	0	0	0	1,240,296	1,240,296	776,399	(463,897)
Total Sources	0	0	0	2,189,076	1,550,805	930,217	(620,588)
Fund Balance					0	692,636	692,636
Budgeted Staffing					19	16	(3)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include a decrease in staffing expenses of \$226,109 due to the elimination of three positions, an increase in contingencies of \$701,808 as a result of prior year operations and to fund future year operations, and an increase in reimbursements of \$486,717 due to the FY 2010-2011 Homeland Security Grant Program funding to fund grant related operations. Major revenue changes include a decrease in federal aid of \$178,064 due to the 2011-12 Emergency Performance Program Grant ending and operating transfers in decreased by \$463,897 due to a reduction in County general fund support from County Fire Administration.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$1.2 million make up the majority of expenditures in this budget unit and fund 16 budgeted positions of which 15 are regular positions and 1 is limited term. These expenditures are necessary to provide emergency management and disaster planning and coordination throughout the San Bernardino County Operational Area. Additionally, operating expenses of \$859,541 support and assist all 24 cities and towns, as well as all the unincorporated portions of the county and include the costs related to the facilities, vehicle services, grants, and services and supplies. Contingencies of \$701,808 are the result of prior year operations and are to fund future year operations. These expenditures are primarily funded by operating transfers in of \$776,399 which represents County general fund support.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing decreased by a total of 3 positions due to a decrease of 1 Assistant Emergency Services Division Manager, and contract expirations of 1 Public Service Employee and 1 Business Systems Analyst. Contract positions were grant funded and have no operational impact to the Office of Emergency Services. The Assistant Emergency Services Division Manager duties were distributed between the OES Manager and the Budget/Fiscal Services Manager.



**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of Emergency Services	11	1	12	12	0	0	12
Budget and Fiscal Services	4	0	4	4	0	0	4
Total	15	1	16	16	0	0	16

**Office of Emergency Services**Classification

1 Administrative Secretary II  
 4 County Fire Dept Emerg Svcs Officer  
 1 Staff Analyst I  
 1 Office of Emergency Services Manager  
 1 Office Assistant III  
 1 PSE Office Assistant  
 3 Emergency Services Officer  
 12 Total

**Budget and Fiscal Services**Classification

1 Staff Analyst I  
 1 Accounting Technician  
 1 Staff Analyst II  
 1 Fire Equipment Technician  
 4 Total



# CAPITAL IMPROVEMENT PROJECTS AND RESERVES COUNTY FIRE



2012-13



**2012-13 CAPITAL IMPROVEMENT PROJECTS  
ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT  
By Supervisorial District**

# Proj.	CIP Log #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code*	Project Budget	Discre- tionary General Funding	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Carryover Projects</b>												
<b>Second District</b>												
1	2004032	San Bernardino County Fire Protection District	San Sevaire - TBD	San Sevaire Construction FS #80	C	CNI 4030	5,586,052		5,586,052		5,586,052	Valley Regional Service Zone
2		San Bernardino County Fire Protection District	San Antonio Heights	Station 12 exterior upgrade - re-stucco	DM	FMZ 4030	24,688		24,688		24,688	Valley Regional Service Zone
3		San Bernardino County Fire Protection District	Lake Arrowhead	Station 91 window replacement	DM	FMZ 4030	150,000		150,000		150,000	Mountain Regional Service Zone
4		San Bernardino County Fire Protection District	Lake Arrowhead	Station 91 paint building exterior	DM	FMZ 4030	27,000		27,000		27,000	Mountain Regional Service Zone
5		San Bernardino County Fire Protection District	Lake Arrowhead	Station 93 paint building exterior	DM	FMZ 4030	10,000		10,000		10,000	Mountain Regional Service Zone
<b>Total Second District</b>							<b>5,797,740</b>	<b>-</b>	<b>5,797,740</b>	<b>-</b>	<b>5,797,740</b>	
<b>Third District</b>												
6		San Bernardino County Fire Protection District	Fawnskin	Station 96 paint/stain building exterior	DM	FMZ 4030	27,000		27,000		27,000	Mountain Regional Service Zone
7		San Bernardino County Fire Protection District	Angeles Oaks	Station 98 building shed	RE	FMZ 4030	13,539		13,539		13,539	Mountain Regional Service Zone
8		San Bernardino County Fire Protection District	Mentone	Station 9 parking lot rehab	P	FMZ 4030	27,000		27,000		27,000	Valley Regional Service Zone
<b>Total Third District</b>							<b>67,539</b>	<b>-</b>	<b>67,539</b>	<b>-</b>	<b>67,539</b>	
<b>Fifth District</b>												
9		San Bernardino County Fire Protection District	Bloomington	Station 76 roof replacement	R	FMZ 4030	20,000		20,000		20,000	Valley Regional Service Zone
<b>Total Fifth District</b>							<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	
<b>Hazardous Materials</b>												
11		San Bernardino County Fire Protection District	San Bernardino	Office of the Fire Marshal door repair	DM	FHZ 4030	9,000		9,000		9,000	Hazardous Materials
<b>Total Hazardous Materials</b>							<b>9,000</b>	<b>-</b>	<b>9,000</b>	<b>-</b>	<b>9,000</b>	
<b>TOTAL PROJECTS - OPERATING FUNDS</b>							<b>308,227</b>	<b>-</b>	<b>308,227</b>		<b>308,227</b>	
<b>TOTAL PROJECTS - CAPITAL PROJECT FUNDS</b>							<b>5,586,052</b>	<b>-</b>	<b>5,586,052</b>	<b>-</b>	<b>5,586,052</b>	
<b>10 TOTAL CARRYOVER PROJECTS</b>							<b>5,894,279</b>	<b>-</b>	<b>5,894,279</b>	<b>-</b>	<b>5,894,279</b>	



## 2012-13 San Bernardino County Fire Protection District Term Benefit and Capital Replacement Set-Asides

DISTRICT TYPE					FINANCING SOURCES OPERATING TRANSFER				
DISTRICT NAME and		FUND			CASH*	LOCAL	LOAN or	CDH	OTHER
PROJECT NAME		DEPT	ORG	APPROP	BALANCE	FUNDS	GRANT		
Termination Benefit Fund		FTR	106	Various	5,677,561	5,647,561	30,000	0	0
Capital Replacement Funds									
SBCFPD - General		FAR	106	Various	8,464,543	8,189,543	275,000	0	0
SBCFPD - Fire Training Tower		CRE	106	Various	469,582	467,582	2,000	0	0
Mountain Regional Service Zone - General		FMR	600	Various	2,051,329	1,955,770	95,559	0	0
North Desert Regional Service Zone - General		FNR	590	Various	2,420,803	2,252,327	168,476	0	0
South Desert Regional Service Zone - General		FSR	610	Various	529,558	425,681	103,877	0	0
Valley Regional Service Zone - General		FVR	580	Various	3,062,102	2,968,864	93,238	0	0
Hazmat - General		FHR	107	Various	6,583,557	6,581,057	2,500	0	0
Hazmat (CUPA Statewide Penalties) - General		FKE	107	Various	1,759,632	1,753,632	6,000	0	0
Hazmat (CUPA Admin Penalties) - General		FKF	107	Various	15,973	15,853	120	0	0
Hazmat (Statewide Tank Penalties) - General		FKT	107	Various	250,635	250,235	400	0	0
Total Capital Replacement Set-Asides					25,607,714	24,860,544	747,170	0	0
Total Term Benefit and Capital Replacement Set-Asides					31,285,275	30,508,105	777,170	0	0

\* Estimated cash balance available on July 1, 2012 for reserves.

Reserves include estimated Transfers In and Out, interest earnings and miscellaneous non-operating revenue.





# EQUIPMENT DETAIL

## COUNTY FIRE



2012-13



## EQUIPMENT BUDGET DETAIL

### FISCAL YEAR 2012-13

DISTRICT TYPE		APPROVED		
DISTRICT NAME		REPLACEMENT/ ADDITION	UNITS	\$ AMOUNT
EQUIPMENT RECOMMENDED	FUND			
San Bernardino County Fire Protection District				
Administration		FPD-106		
*State Homeland Security Grant Purchases (org 116)				
1	Amkus Extrication Cutters	Addition	7	44,800
2	Amkus Extrication Sets	Addition	4	106,000
3	Bauer Compressor	Addition	1	47,500
4	Mass Care Shelter Trailer Equipment	Addition	1	10,282
				208,582
Vehicle Services Division (org 300)				
1	Service Truck Cab/Chasis	Replacement	1	27,000
2	Air Compressor	Addition	2	23,000
				50,000
Vehicle Services Division (org 304)				
1	Brush Patrol	Replacement	3	540,000
2	Station Generator	Addition	6	150,000
3	Power Gurney	Additon	2	22,000
4	Ambulance	Replacement	2	290,000
5	Fire Engine, Type 1, 4x4	Replacement	1	510,000
6	Fire Engine, Type 1	Replacement	2	960,000
7	Sedan	Replacement	3	69,000
8	Transport Truck - Used	Replacement	1	50,000
9	Compart SUV	Replacement	1	23,000
10	Water Tender	Re-fabrication	2	80,000
				2,694,000
Total Administration				2,952,582

\* Purchases with reimbursable grant dollars (SME-108).



## EQUIPMENT BUDGET DETAIL

### FISCAL YEAR 2012-13

DISTRICT TYPE				APPROVED	
DISTRICT NAME					
EQUIPMENT RECOMMENDED		FUND	REPLACEMENT/ ADDITION	UNITS	\$ AMOUNT
<b><u>Hazardous Materials</u></b>		FHZ-107			
1	Gas Cylinder Recovery Vessel		Addition	2	11,000
2	Ground Pen Radar		Addition	1	20,000
3	Portable X-ray Fluoresc Analyzer		Addition	1	55,000
4	Portable Gas Chrom Chem ID		Addition	1	165,000
5	High Vol Hzmt Offloading pump		Addition	1	5,500
6	Particle Dust Aerosol Monitor		Addition	1	11,000
7	Radionuclide ID Device		Addition	4	66,000
8	Mercury Vacuum System		Addition	1	5,000
9	EntryLink Video Camera - Live Feed		Addition	1	14,300
10	Chemical ID Kit		Addition	1	140,000
11	Ford Escape		Replacement	6	138,000
12	Mobile Trailer		Addition	1	65,000
13	Sedan		Addition	2	46,000
14	Sedan		Replacement	3	69,000
15	Ford F550 Truck		Replacement	2	300,000
					<b>1,110,800</b>
<b>Total Hazardous Materials</b>					<b>1,110,800</b>
<b><u>Household Hazardous Waste</u></b>		FHH-107			
1	Drum Storage Containers		Addition	2	15,000
					<b>15,000</b>
<b>Total Household Hazardous Waste</b>					<b>15,000</b>
<b><u>Regional Fire Service Zones</u></b>					
<b><u>South Desert Regional Service Zone</u></b>		FSZ-610			
1	Fire Engine Lease Purchase		Replacement	1	92,537
					<b>92,537</b>
<b>Total South Desert Regional Service Zone</b>					<b>92,537</b>
<b><u>Valley Regional Service Zone</u></b>		FVZ-580			
1	Fire Engine Lease Purchase		Replacement	2	185,654
					<b>185,654</b>
<b>Total Valley Regional Service Zone</b>					<b>185,654</b>
<b>Sub-total Regional Fire Service Zones</b>					<b>278,191</b>
<b>TOTAL EQUIPMENT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT</b>					<b>4,356,573</b>



# SPECIAL DISTRICTS DEPARTMENT



2012-13



**SPECIAL DISTRICTS  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Revenue</u>	<u>Fund Balance</u>	<u>Staffing</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>					
SPECIAL DISTRICTS	60				
GENERAL DISTRICTS - CONSOLIDATED	64	19,192,313	10,455,363	8,736,950	93
PARK DISTRICTS - CONSOLIDATED	76	9,684,544	6,475,841	3,208,703	103
ROAD DISTRICTS - CONSOLIDATED	84	3,714,302	1,800,329	1,913,973	2
STREETLIGHT DISTRICTS - CONSOLIDATED	99	1,394,389	801,902	592,487	0
TOTAL SPECIAL REVENUE FUNDS		<u>33,985,548</u>	<u>19,533,435</u>	<u>14,452,113</u>	<u>198</u>

**ENTERPRISE FUNDS**

	<u>Page #</u>	<u>Appropriation</u>	<u>Revenue</u>	<u>Net Budget</u>	<u>Staffing</u>
SPECIAL DISTRICTS:					
CSA 60 APPLE VALLEY AIRPORT	70	5,260,044	2,232,398	(3,027,646)	0
CSA 60 APPLE VALLEY AIRPORT - CIP	72	4,817,437	515,000	(4,302,437)	0
CSA 70 HL HAVASU LAKE	74	72,344	73,478	1,134	0
SANITATION DISTRICTS - CONSOLIDATED	95	10,803,634	6,623,369	(4,180,265)	0
WATER DISTRICTS - CONSOLIDATED	103	12,071,646	8,433,406	(3,638,240)	0
TOTAL ENTERPRISE FUNDS		<u>33,025,105</u>	<u>17,877,651</u>	<u>(15,147,454)</u>	<u>0</u>

	<u>Page #</u>	<u>Total Amount</u>
CAPITAL IMPROVEMENT PROJECTS	107	20,804,914
RESERVES	111	24,300,544
EQUIPMENT	113	568,065



## SPECIAL DISTRICTS

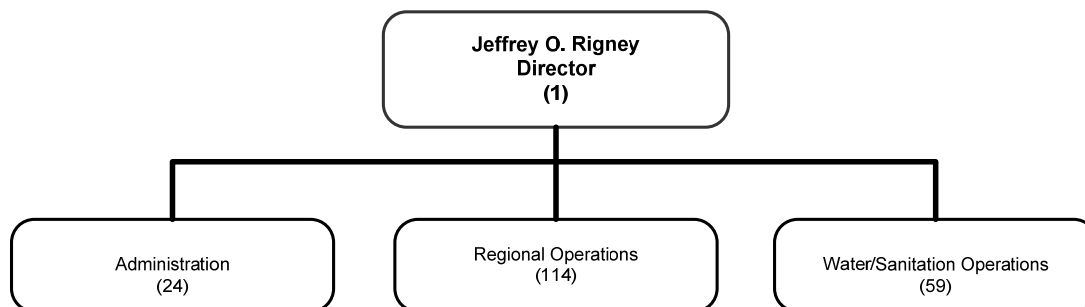
### Jeffrey O. Rigney

#### MISSION STATEMENT

*The Special Districts Department promotes safe, healthy, enjoyable, and dynamic communities by providing essential programs and municipal services that meet the current and future needs of the communities served.*



#### ORGANIZATIONAL CHART



#### 2010-11 AND 2011-12 ACCOMPLISHMENTS

- In 2011-12, increased employee safety training and awareness.
- Integrated ePro purchasing system into Special District's procedures.
- Replacement of over 3,000 service lines within County Service Area (CSA) 64 Spring Valley Lake.
- Completion of the self-adjudication of the Ames-Reche Ground Water Basin between all water entities in the Yucca Valley area. This Agreement will result in improved water quality, utilization of State Project Water that is currently not being used, and will contribute to water conservation efforts ensuring a sustainable water supply into the future.





**GOALS, OBJECTIVES, AND PERFORMANCE MEASURES****GOAL 1: INCREASE CUSTOMER SERVICE LEVELS TO DISTRICT CUSTOMERS.**

*Objective: Redesign the Department internet website increasing functionality, public awareness, and to support district operations.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
Functionality of Department internet website.	20%	60%	100%	70%	100%

Redesigning the Internet website will allow the Department to establish a visible local presence within each community served. The website will make business information available, answer frequently asked questions, and allow for customer feedback. It will also increase public awareness of the Department, district programs and services, and outlying district websites through direct website links. The Department will also incorporate convenient web based payment options for district customers. The website is currently 70% complete and is expected to be 100% complete in August or September of 2012.

**GOAL 2: MAINTAIN PUBLIC SAFETY.**

*Objective: Continue to assist the Regional Parks Department to ensure the sustainability of its water and sewer infrastructure.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
Perform onsite inspection of all water and wastewater systems.	N/A	N/A	N/A	85%	100%
Perform required preventive maintenance on all water and wastewater systems.	N/A	N/A	N/A	80%	100%
Identification and documentation of all required corrective maintenance items.	N/A	N/A	N/A	75%	100%
Develop a list of all recommended capital improvement projects.	N/A	N/A	N/A	30%	100%

Special Districts is assisting Regional Parks in performing maintenance and capital improvement projects that will bring the water and sanitation infrastructure within the parks up to health and safety standards. This will ensure the safety of the public and meet state and County health code requirements. Examples of this are installation of backflow devices, sanitation lift station upgrades, and establishing disinfectant/chlorination systems.



**SUMMARY OF BUDGET UNITS**

	2012-13				
	Appropriation	Revenue	Fund Balance	Net Budget	Staffing
<b><u>Special Revenue Funds</u></b>					
General Districts - Consolidated	19,192,313	10,455,363	8,736,950		93
Park Districts - Consolidated	9,684,544	6,475,841	3,208,703		103
Road Districts - Consolidated	3,714,302	1,800,329	1,913,973		2
Streetlight Districts - Consolidated	1,394,389	801,902	592,487		0
Total Special Revenue Funds	33,985,548	19,533,435	14,452,113		198
<b><u>Enterprise Funds</u></b>					
CSA 60 Apple Valley Airport	5,260,044	2,232,398		(3,027,646)	0
CSA 60 Apple Valley Airport - CIP	4,817,437	515,000		(4,302,437)	0
CSA 70 HL Havasu Lake	72,344	73,478		1,134	0
Sanitation Districts - Consolidated	10,803,634	6,623,369		(4,180,265)	0
Water Districts - Consolidated	12,071,646	8,433,406		(3,638,240)	0
Total Enterprise Funds	33,025,105	17,877,651		(15,147,454)	0
<b>Total - All Funds</b>	<b>67,010,653</b>	<b>37,411,086</b>	<b>14,452,113</b>	<b>(15,147,454)</b>	<b>198</b>



<b>5-YEAR APPROPRIATION TREND</b>					
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
General Districts - Consolidated	16,369,853	10,155,887	10,821,931	12,055,579	19,192,313
CSA 60 Apple Valley Airport	3,937,345	3,115,569	3,347,296	5,566,790	5,260,044
CSA 60 Apple Valley Airport - CIP	5,922,425	2,684,015	7,270,462	5,360,429	4,817,437
CSA 70 HL Havasu Lake	72,557	91,989	63,788	61,391	72,344
Park Districts - Consolidated	12,667,654	9,670,753	9,114,100	8,672,414	9,684,544
Road Districts - Consolidated	4,704,227	4,189,959	3,883,186	3,713,962	3,714,302
Sanitation Districts - Consolidated	16,183,365	15,469,165	20,839,057	10,289,110	10,803,634
Streetlight Districts - Consolidated	3,057,394	3,033,093	3,190,589	1,413,810	1,394,389
Water Districts - Consolidated	16,805,101	9,517,933	11,251,210	10,398,320	12,071,646
<b>Total</b>	<b>79,719,921</b>	<b>57,928,363</b>	<b>69,781,619</b>	<b>57,531,805</b>	<b>67,010,653</b>

<b>5-YEAR REVENUE TREND</b>					
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
General Districts - Consolidated	10,388,644	4,436,646	4,662,387	4,683,484	10,455,363
CSA 60 Apple Valley Airport	2,689,552	2,377,776	2,652,261	3,716,654	2,232,398
CSA 60 Apple Valley Airport - CIP	2,540,513	2,797,488	46,038	(905,155)	515,000
CSA 70 HL Havasu Lake	65,294	65,717	66,542	66,373	73,478
Park Districts - Consolidated	9,223,051	7,127,005	8,968,383	5,466,011	6,475,841
Road Districts - Consolidated	1,690,313	1,569,638	1,806,409	2,040,647	1,800,329
Sanitation Districts - Consolidated	11,505,117	10,438,599	15,329,024	6,135,766	6,623,369
Streetlight Districts - Consolidated	1,185,880	904,764	927,500	803,612	801,902
Water Districts - Consolidated	13,642,069	6,772,281	10,111,010	7,477,336	8,433,406
<b>Total</b>	<b>52,930,433</b>	<b>36,489,914</b>	<b>44,569,554</b>	<b>29,484,728</b>	<b>37,411,086</b>

<b>5-YEAR FUND BALANCE TREND</b>					
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
General Districts - Consolidated	5,981,209	5,719,241	6,159,544	7,372,095	8,736,950
Park Districts - Consolidated	3,444,603	2,543,748	145,717	3,206,403	3,208,703
Road Districts - Consolidated	3,013,914	2,620,321	2,076,777	1,673,315	1,913,973
Streetlight Districts - Consolidated	1,871,514	2,128,329	2,263,089	610,198	592,487
<b>Total</b>	<b>14,311,240</b>	<b>13,011,639</b>	<b>10,645,127</b>	<b>12,862,011</b>	<b>14,452,113</b>

<b>5-YEAR NET BUDGET TREND</b>					
	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>
CSA 60 Apple Valley Airport	(1,247,793)	(737,793)	(695,035)	(1,850,136)	(3,027,646)
CSA 60 Apple Valley Airport - CIP	(3,381,912)	113,473	(7,224,424)	(6,265,584)	(4,302,437)
CSA 70 HL Havasu Lake	(7,263)	(26,272)	2,754	4,982	1,134
Sanitation Districts - Consolidated	(4,678,248)	(5,030,566)	(5,510,033)	(4,153,344)	(4,180,265)
Water Districts - Consolidated	(3,163,032)	(2,745,652)	(1,140,200)	(2,920,984)	(3,638,240)
<b>Total</b>	<b>(12,478,248)</b>	<b>(8,426,810)</b>	<b>(14,566,938)</b>	<b>(15,185,066)</b>	<b>(15,147,454)</b>

*Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in appropriation in enterprise and internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.*



## General Districts Special Revenue Funds – Consolidated

### DESCRIPTION OF MAJOR SERVICES

**County Service Area (CSA) 40 Elephant Mountain** was established by an act of the County of San Bernardino Board of Supervisors (Board) on August 11, 1969 to provide ten channels of ultra high frequency (UHF) television translator broadcast services from Elephant Mountain, and five channels of very high frequency (VHF) television translator service broadcast from Newberry Springs to the 100 square mile area encompassing Barstow, Daggett, Hinkley, Newberry Springs and Yermo. Services are primarily funded by property taxes and other revenue. This CSA serves approximately 35,000 households and does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$26,931,948
Total Sources	\$18,194,998
Fund Balance	\$8,736,950
Total Staff	93

**CSA 70 Countywide** was established by an act of the Board on December 29, 1969 to provide a centralized mechanism for the administration of personnel which serve all board governed special districts. The employees support multi-district operations funded by the various sanitation, water, road, streetlights, park and recreation districts. Staff provides centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll, information services, road maintenance and inspection services. Services are primarily funded by fee/rate revenue and reimbursements.

**CSA 70 D-1 Lake Arrowhead** was established by an act of the Board on August 26, 1974 to maintain a dam located on the east side of Lake Arrowhead known as Papoose Lake including security, maintenance, replacement of shrubbery, reforestation, and engineering services. Services are funded by property taxes. This Improvement Zone is supported by a Board appointed Advisory Commission and utilizes the CSA 70 D-1 Office for meetings.

**CSA 70 DB-1 Bloomington** was established by the Board on February 10, 2004 to provide maintenance of two detention basins and four landscaped intersections in the Bloomington area. Services are funded by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 service charge is \$617.76 per parcel. The 2012-13 parcel count is 72 parcels. The Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 EV-1 East Valley** was established by the Board on April 23, 1996 to provide for the maintenance of the Alabama Street storm drain in the Redlands Citrus Plaza area. Services are funded by a developer buy-in charge which was received in 2008-09. The Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held with residents as needed.

**CSA 70 DB-2 Big Bear** was established by an act of the Board on April 27, 2010 to provide for the maintenance of a detention basin, open space and storm drain conveyances for the basin of a newly developed tract on Maple Drive in the Big Bear area. Services are funded by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 service charge is \$285 per parcel with no inflationary factor required. The 2012-13 parcel count is 59 parcels. The Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 120 North Etiwanda Preserve** was formed on July 1, 2009 as a result of Local Agency Formation Commission Resolution No. 3051. The resolution included the dissolution of CSA 70 OS-1 and OS-3. The CSA provides for the management, protection and operation of 762 acres of a preserved Riversidian Coastal Sage Habitat located north of Rancho Cucamonga and east of Day Creek Boulevard. Services are funded by interest income generated annually from a \$700,000 endowment from San Bernardino Associated Governments (SANBAG) and mitigation acceptance fees. This CSA is supported by an advisory commission and utilizes the Second Supervisorial District's Rancho Office for meetings.



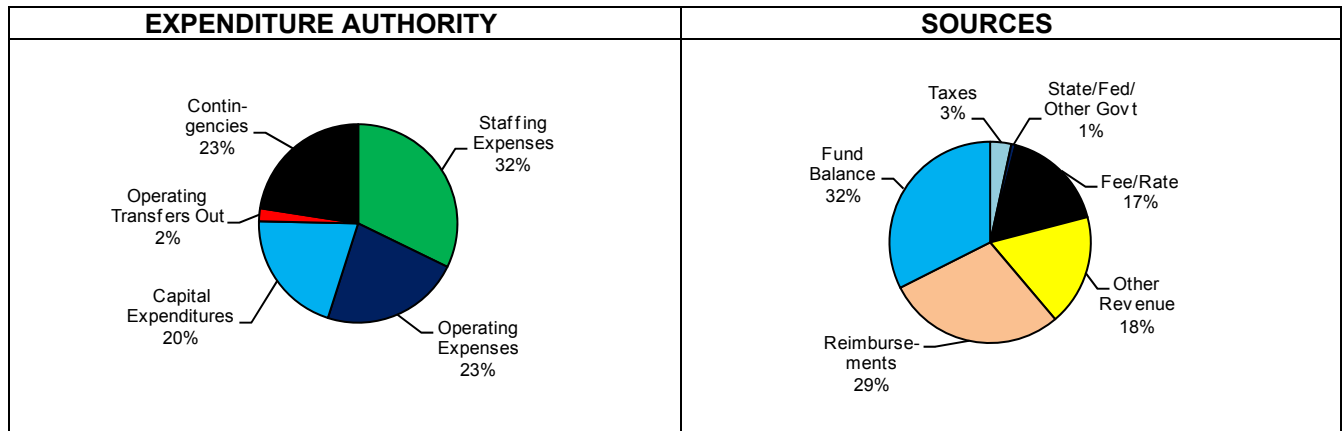
**CSA 70 TV-2 Morongo Valley** was established by an act of the Board on October 18, 1976 to provide nine channels of UHF television and one channel of VHF television translator service to the 38 square miles of the Morongo Valley area. Services are funded by property taxes. This Improvement Zone provides services to approximately 2,000 households and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 TV-4 Wonder Valley** was established by an act of the Board on July 11, 1995 to provide eight channels of UHF television translator service broadcast from Pinto Mountain for the direct benefit of Wonder Valley including a part-time TV production assistant for community television and a basic community television program service. Services are funded by a per parcel special tax. The 2012-13 special tax is \$5 per parcel. The 2012-13 parcel count is approximately 4,846 parcels. The Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 TV-5 Mesa** was established by an act of the Board on July 11, 1995 to provide eight channels of UHF translator service broadcast from Pinto Mountain to the 100 square mile area encompassing Copper Mesa, Desert Heights, Flamingo Heights, Landers, and Yucca Mesa. Services are funded by a per parcel special tax. The 2012-13 special tax is \$25 per parcel. The 2012-13 parcel count is 6,842 parcels. The Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**Community Facilities District (CFD 2006-1) Lytle Creek** was established by the Board on March 13, 2007 including the adoption of an ordinance authorizing the levying of special taxes to finance the maintenance of public infrastructure including open space and storm drain protection services in the Glen Helen area. This CFD does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

## 2012-13 ADOPTED BUDGET



**BUDGETED STAFFING**

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Final	2012-13 Adopted					
Regular	110	87	87	76					
Limited Term	15	21	21	17					
Total	125	108	108	93					
Staffing Expenses	\$8,044,915	\$9,570,162	\$7,637,383	\$8,672,002					

**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: Special Districts  
DEPARTMENT: Special Districts  
FUND: General Districts - Consolidated

BUDGET UNIT: Various  
FUNCTION: Operating  
ACTIVITY: General

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	9,232,754	8,876,081	8,044,915	7,637,383	7,637,383	8,672,002	1,034,619
Operating Expenses	3,891,619	4,543,627	4,324,568	3,431,632	3,436,038	6,123,154	2,687,116
Capital Expenditures	831,325	329,794	580,290	930,475	940,738	5,498,065	4,557,327
Contingencies	0	0	0	0	8,600,082	6,073,127	(2,526,955)
Total Exp Authority	13,955,698	13,749,502	12,949,773	11,999,490	20,614,241	26,366,348	5,752,107
Reimbursements	(10,262,907)	(10,709,510)	(9,375,017)	(8,611,660)	(8,611,662)	(7,739,635)	872,027
Total Appropriation	3,692,791	3,039,992	3,574,756	3,387,830	12,002,579	18,626,713	6,624,134
Operating Transfers Out	2,017,214	1,100,500	258,048	53,000	53,000	565,600	512,600
Total Requirements	5,710,005	4,140,492	3,832,804	3,440,830	12,055,579	19,192,313	7,136,734
<b>Departmental Revenue</b>							
Taxes	1,178,113	1,201,530	932,011	927,580	927,066	915,929	(11,137)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	589,816	12,436	39,570	18,996	19,063	183,157	164,094
Fee/Rate	1,131,761	1,999,476	3,112,983	1,705,841	1,703,918	4,544,720	2,840,802
Other Revenue	2,809,472	923,476	433,153	818,097	819,856	265,156	(554,700)
Total Revenue	5,709,162	4,136,918	4,517,717	3,470,514	3,469,903	5,908,962	2,439,059
Operating Transfers In	0	0	0	1,211,795	1,213,581	4,546,401	3,332,820
Total Sources	5,709,162	4,136,918	4,517,717	4,682,309	4,683,484	10,455,363	5,771,879
Fund Balance					7,372,095	8,736,950	1,364,855
Budgeted Staffing					108	93	(15)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include increases in staffing expenses of \$1.0 million, operating expenses of \$2.7 million, and capital expenditures of \$4.6 million. In the Fourth Quarter of 2011-12, appropriation was reduced for staffing expenses by \$1.9 million, operating expenses by \$2.9 million, and capital expenditures by \$1.7 million due to savings resulting from the delay in anticipated contract work for County Regional Parks and the cancellation of projects. In 2012-13, the contract work for County Regional Parks not completed in the prior year, resulted in an increase in staffing expenses in addition to increases in retirement and other benefits costs, offset by the deletion of 15 positions. Operating expenses and capital expenditures also increased due to the contract work for County Regional Parks but also due to the addition of the Lake Gregory dam capital improvement project. Major revenue changes include an increase in fee/rate revenue of \$2.8 million due to increased contract revenue and an increase in operating transfers in of \$3.3 million due to funding from the County general fund for the Lake Gregory dam capital improvement project.



## DETAIL OF 2012-13 ADOPTED BUDGET

2012-13				
	Appropriation	Revenue	Fund Balance	Staffing
<b>Special Revenue Funds</b>				
CSA 40 Elephant Mountain (SIS)	1,165,669	364,441	801,228	2
CSA 70 Countywide (SKV)	13,678,672	9,014,919	4,663,753	90
CSA 70 D-1 Lake Arrowhead (SLA)	2,152,776	498,230	1,654,546	0
CSA 70 DB-1 Bloomington (SLB)	127,950	44,244	83,706	0
CSA 70 EV-1 East Valley (SFC)	54,080	0	54,080	0
CSA 70 DB-2 Big Bear (EIB)	57,923	28,047	29,876	0
CSA 120 North Etiwanda Preserve (SOH)	50,189	36,000	14,189	0
CSA 70 TV-2 Morongo Valley (SLD)	782,059	190,890	591,169	0
CSA 70 TV-4 Wonder Valley (SLF)	203,207	43,376	159,831	0
CSA 70 TV-5 Mesa (SLE)	563,908	206,597	357,311	1
CFD 2006-1 Lytle Creek (CXI)	355,880	28,619	327,261	0
Total Special Revenue Funds	19,192,313	10,455,363	8,736,950	93

**CSA 40 Elephant Mountain** – Appropriation of \$1,165,669 primarily includes salaries and benefits for 2 positions including 1 regular and 1 limited term position; operating expenses for television translator services operations and maintenance, transfers for allocated operational costs and fixed assets, operating transfers out for the Pinto Mountain roadway project; and contingencies. Revenue of \$364,441 is primarily from property taxes, a Federal Communication Commission grant reimbursement for digital equipment purchase and installation, and other revenue. Fund balance of \$801,228 funds budgeted contingencies and planned use to fund capital expenditures.

**CSA 70 Countywide** – Appropriation of \$13,687,672 includes salaries and benefits for 90 positions including 75 regular and 15 limited term positions; operating expenses for Department-wide administrative support services, vehicle services, maintenance costs, contract services for other County departments including Regional Parks, Behavioral Health, and Airports, various Department-wide service contracts, capital expenditures for Lake Gregory Dam, Prado Regional Park, Calico Regional Park, equipment, vehicles, and computer software purchases, transfers for shared positions with other departments, and contingencies. Reimbursements of \$7.7 million represent funding received from all CSAs and Districts to fund operations. Revenue of \$9.0 million primarily includes fee/rate revenue, engineering services and billable contractor work for various capital improvement projects for other County departments as referenced above, and operating transfers in from the County general fund for the Lake Gregory Dam capital improvement project. Fund balance of \$4.6 million funds budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 D-1 Lake Arrowhead** – Appropriation of \$2.1 million includes operating expenses for dam maintenance and operations, transfers for allocated operational costs, operating transfers out for capital improvement projects including detention basin, restroom construction, fence repair, and park landscaping, and contingencies. Revenue of \$498,230 primarily includes property taxes. Fund balance of \$1.6 million funds budgeted contingencies and planned use to fund capital improvement projects.

**CSA 70 DB-1 Bloomington** – Appropriation of \$127,950 includes operating expenses for detention basin and landscaping services maintenance and operations, transfers for allocated operational costs; and contingencies. Revenue of \$44,244 is primarily from service charges. Fund balance of \$83,706 funds budgeted contingencies and planned use to support operations for required repairs.





**CSA 70 EV-1 East Valley** – Appropriation of \$54,080 includes operating expenses for storm drain maintenance, and contingencies. There is no anticipated revenue from developers expected for 2012-13. Fund balance of \$54,080 funds budgeted contingencies and planned use to support operations for required repairs as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 DB-2 Big Bear** – Appropriation of \$57,923 includes operating expenses for detention basin, open space, and storm drain maintenance and operations, transfers for allocated operational costs, and contingencies. Revenue of \$28,047 primarily consists of fee/rate revenue including prior years. Fund balance of \$29,876 funds budgeted contingencies.

**CSA 120 North Etiwanda Preserve** – Appropriation of \$50,189 includes operating expenses for the maintenance and operation of the preserve, transfers for allocated operational costs, and contingencies. Revenue of \$36,000 includes grant revenue, operating transfers in from interest earned on endowment trust fund, and \$5,000 from mitigation acceptance fees. Fund balance of \$14,189 funds planned use to support operations for maintenance expenses.

**CSA 70 TV-2 Morongo Valley** – Appropriation of \$782,059 includes operating expenses for television translator services maintenance and operations, transfers for allocated operational costs, capital expenditures for replacing ceramic insulators on power poles and reducing length of runs between power poles; fixed assets transfers for acquisition and installation of digital TV equipment, and contingencies. Revenue of \$190,890 includes property taxes and Federal Communications Commission grant for acquisition and installation of digital TV equipment. Fund balance of \$591,169 funds budgeted contingencies and planned use to fund capital expenditures.

**CSA 70 TV-4 Wonder Valley** – Appropriation of \$203,207 includes operating expenses for television translator services maintenance and operations, transfers for allocated operational cost, fixed asset transfers for acquisition and installation of digital TV equipment, capital expenditures for additional acquisition and installation of digital TV equipment, and contingencies. Revenue of \$43,376 includes service charges and a Federal Communications Commission grant for acquisition and installation of digital TV equipment. Fund balance of \$159,831 funds budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 TV-5 Mesa** - Appropriation of \$563,908 includes salaries and benefits for a limited term position, operating expenses for television translator services maintenance and operations, transfers for allocated operational costs, fixed asset transfers for digital monitoring equipment; capital expenditures for additional acquisition and installation of digital TV equipment, and contingencies. Revenue of \$206,597 includes service charges and a Federal Communications Commission grant for acquisition and installation of digital TV equipment. Fund balance of \$357,311 funds budgeted contingencies.

**CFD 2006-1 Lytle Creek** – Appropriation of \$355,880 includes operating expenses for the maintenance of open spaces and infrastructure, transfers for allocated operational costs, and contingencies. Revenue of \$28,619 includes service charges. Fund balance of \$327,261 funds budgeted contingencies.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing changes for 2012-13 include a net decrease of 15 positions of which 12 are regular and 3 are limited term positions including the elimination of 1 Board Governed (BG) Division Manager Fiscal Services, 1 BG Treatment Plant Operator, 1 BG Budget Officer, 6 BG CSA 70 Maintenance Worker Is, 2 BG CSA 70 Maintenance Worker IIs, 1 BG Electrical Technician, 2 BG Treatment Plant Operator IIIs, and 3 BG Public Service Employee (PSE) positions. These reductions were offset by the addition of 1 BG Fiscal Assistant, 1 BG Principal Budget Officer, and 1 position in the new classification of District Planner. There was no operational impact on services as the staffing changes reflect current service levels and the elimination of the BG Division Manager Fiscal Services and BG Budget Officer were the result of a departmental reorganization and were reclassified to a BG Principal Budget Officer and BG Staff Analyst II mid-year in 2011-12.





**2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 40 Elephant Mountain	1	1	2	1	1	0	2
CSA 70 Countywide	75	15	90	86	4	0	90
CSA 70 TV-5 Mesa	0	1	1	0	1	0	1
Total	76	17	93	87	6	0	93

CSA 40 Elephant Mountain	CSA 70 Countywide	CSA 70 TV-5 Mesa
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 BG CSA 70/Tv-5 Comm Engineer T	2 Assistant Regional Manager	1 BG CSA 70 TV Services Assistant
1 BG Public Service Employee	1 BG Automated Systems Analyst II	1 Total
2 Total	1 BG Automated Systems Analyst I	
	1 BG Building Construction Engineer III	
	1 BG Business Operations Manager	
	1 BG Buyer I	
	1 BG Communications Technician	
	1 BG CSA 18 District Coordinator	
	1 BG CSA 70 Accounts Representative	
	3 BG CSA 70 Bldg Const Engineer III	
	2 BG CSA 70 Construction Inspector	
	3 BG CSA 70 Customer Service Repr.	
	1 BG CSA 70 Director of Special Districts	
	1 BG CSA 70 Executive Assistant	
	11 BG CSA 70 Maintenance Worker I	
	7 BG CSA 70 Maintenance Worker II	
	6 BG CSA 70 Maintenance Worker III	
	1 BG CSA 70 Sampling Technician	
	2 BG CSA 70 Staff Analyst I	
	1 BG CSA Assessment Tech	
	1 BG Deputy Director	
	1 BG District Coordinator	
	1 BG Electrical Technician II	
	1 BG Engineering Technician 3	
	2 BG Fiscal Assistant	
	1 BG MIS Supervisor	
	2 BG Office Assistant II	
	1 BG Payroll Specialist	
	1 BG Principal Budget Officer	
	1 BG PSE-Equipment Operator	
	14 BG Public Service Employee	
	2 BG Regional Manager	
	1 BG Regulatory Compliance Specialist	
	1 BG Staff Analyst II	
	1 BG Supervising Fiscal Specialist	
	1 BG Supervising Office Assistant I	
	2 BG Treatment Plant Operator I	
	1 BG Water & Sanitation Acct Tech	
	3 BG Water & Sanitation Supervisor	
	1 BG Water Operations Manager	
	1 BG Division Manager, Engineering	
	1 Fiscal Specialist	
	1 Treatment Plant Operator 4	
	90 Total	



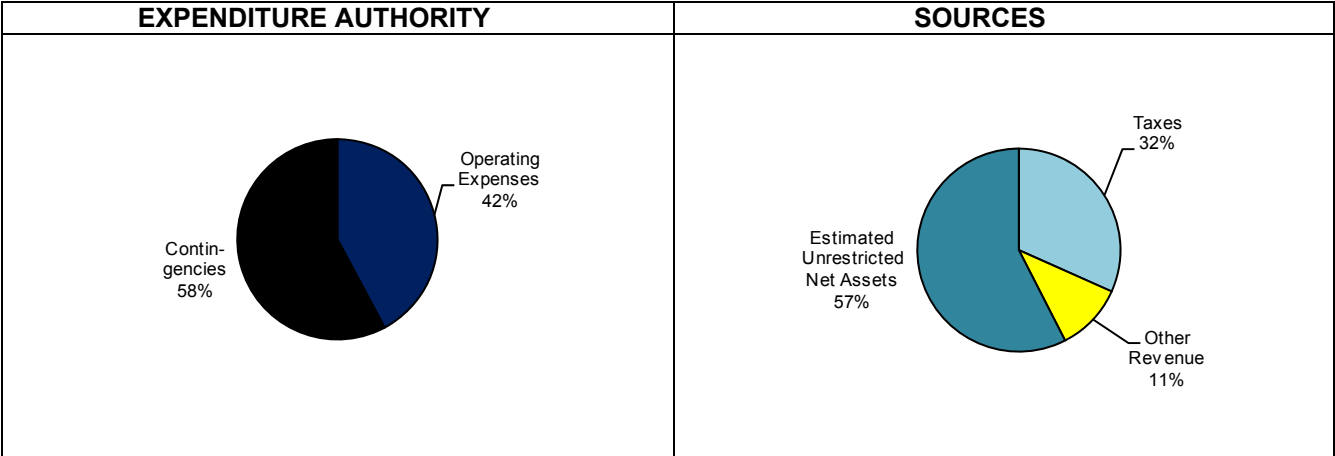
CSA 60 – Apple Valley Airport

DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from leasing activities.

Budget at a Glance	
Total Expenditure Authority	\$5,260,044
Total Sources	\$2,232,398
Net Budget	(\$3,027,646)
Estimated Unrestricted Net Assets	\$3,892,850
Use of Unrestricted Net Assets	(\$286,679)
Total Staff	0

2012-13 ADOPTED BUDGET



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** Airports  
**FUND:** CSA 60 - Apple Valley Airport

**BUDGET UNIT:** EBJ 400  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Transportation

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,231,481	1,305,452	1,365,828	1,431,096	1,431,105	1,999,077	567,972
Capital Expenditures	149,669	(21,107)	0	167,687	167,688	0	(167,688)
Contingencies	0	0	0	0	3,967,997	2,740,967	(1,227,030)
Total Exp Authority	1,381,150	1,284,345	1,365,828	1,598,783	5,566,790	4,740,044	(826,746)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,381,150	1,284,345	1,365,828	1,598,783	5,566,790	4,740,044	(826,746)
Operating Transfers Out	2,248,215	0	0	0	0	520,000	520,000
Total Requirements	3,629,365	1,284,345	1,365,828	1,598,783	5,566,790	5,260,044	(306,746)
<b>Departmental Revenue</b>							
Taxes	2,132,373	1,896,751	1,792,854	1,888,386	1,930,751	1,667,539	(263,212)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	35,818	23,417	42,315	31,951	31,951	10,000	(21,951)
Fee/Rate	(12,006)	(7,946)	(6,255)	(13,158)	13,600	(13,087)	(26,687)
Other Revenue	933,882	891,490	823,345	650,292	1,740,352	567,946	(1,172,406)
Total Revenue	3,090,067	2,803,712	2,652,259	2,557,471	3,716,654	2,232,398	(1,484,256)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	3,090,067	2,803,712	2,652,259	2,557,471	3,716,654	2,232,398	(1,484,256)
Net Budget	(539,298)	1,519,367	1,286,431	958,688	(1,850,136)	(3,027,646)	(1,177,510)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major changes include a net increase in operating expenses of \$567,972 primarily due to provisions for marketing the 2013 Airshow event, additional security expenses, and for overall maintenance and operating expenses. Capital expenditures are decreasing by \$167,688 as the purchase of vehicles and service equipment are not scheduled for 2012-13. Contingencies are decreasing based upon programmatic needs for 2012-13, but are still at a sufficient level as a provision for unanticipated expenses and for future capital projects. Operating transfers out reflect an increase of \$520,000 which is primarily an increase in transfers to the Apple Valley Airport - Capital Improvement Fund for land acquisition (\$500,000). The change in revenue reflects an artificially high decrease that is primarily attributed to the 2011-12 final budget that contains a one-time adjustment for residual equity transfers in reflected in other revenue that is not relevant for 2012-13.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Operating expenses of \$1,999,077 consist of services and supplies of \$1,147,192 that include expenses for the Apple Valley Airshow, general airport operating expenses, and utilities. Also included in operating expenses are transfers of \$842,135 which includes reimbursement of staffing costs and services and supplies costs to the Airport's general fund budget unit for personnel assigned to support the Apple Valley Airport. Contingencies of \$2,740,967 are set aside for unanticipated expenses and for future capital projects. Operating transfers out of \$520,000 primarily consist of a \$500,000 transfer to the CSA 60 - Apple Valley Airport - Capital Improvement Fund budget unit for land acquisition. Departmental revenue of \$2,232,398 primarily consists of tax revenue receipts and leasing activity revenues.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit. However, this budget reimburses the Airport's general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.



## CSA 60 – Apple Valley Airport – Capital Improvement Fund

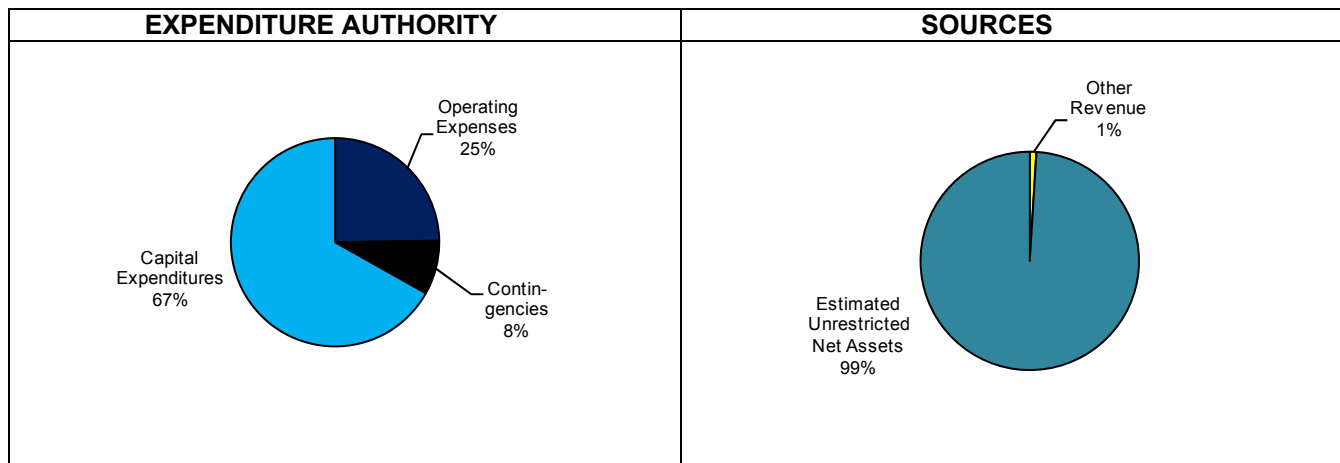
### DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget unit and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

#### Budget at a Glance

Total Expenditure Authority	\$4,817,437
Total Sources	\$515,000
Net Budget	(\$4,302,437)
Estimated Unrestricted Net Assets	\$4,407,355
Use of Unrestricted Net Assets	(\$3,445,550)
Total Staff	0

### 2012-13 ADOPTED BUDGET



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** Airports  
**FUND:** CSA 60 - Apple Valley Airport Capital Improvement Fund

**BUDGET UNIT:** RAI 400  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Transportation

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	385,298	20,834	761,633	761,633	560,550	(201,083)
Capital Expenditures	437,175	11,045	2,711	17,627	17,627	3,400,000	3,382,373
Contingencies	0	0	0	0	4,581,169	856,887	(3,724,282)
Total Exp Authority	437,175	396,343	23,545	779,260	5,360,429	4,817,437	(542,992)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	437,175	396,343	23,545	779,260	5,360,429	4,817,437	(542,992)
Operating Transfers Out	0	0	0	185,772	0	0	0
Total Requirements	437,175	396,343	23,545	965,032	5,360,429	4,817,437	(542,992)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	65,702	57,715	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	98,758	0	56,935	25,955	(905,155)	15,000	920,155
Total Revenue	164,460	57,715	56,935	25,955	(905,155)	15,000	920,155
Operating Transfers In	2,248,215	2,251,178	0	0	0	500,000	500,000
Total Financing Sources	2,412,675	2,308,893	56,935	25,955	(905,155)	515,000	1,420,155
Net Budget	1,975,500	1,912,550	33,390	(939,077)	(6,265,584)	(4,302,437)	1,963,147
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major changes include a decrease in operating expenses of \$201,083 due to the completion of the Apple Valley Airport master plan and fuel facility design contracts in 2011-12. Capital expenditures are increasing by \$3,382,373 due to the construction of the new fuel facility at the airport. Contingencies are decreasing based upon programmatic needs for 2012-13, but are still at a sufficient level as a provision for future projects and/or for unanticipated expenses. The change in revenue reflects an artificially high increase that is primarily attributed to the 2011-12 final budget that contains a one-time adjustment for a residual equity transfer out reflected in other revenue that is not relevant in 2012-13. The increase of \$500,000 in operating transfers in is from the CSA 60 – Apple Valley Airport operating budget unit to fund the land acquisition component of the new fuel facility.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Operating expenses of \$560,550 are primarily for services and supplies that include the construction management contract for the Apple Valley Airport fuel facility. Contingencies of \$856,887 are set aside for future projects and/or unanticipated expenses. Capital expenditures of \$3,400,000 consist of \$500,000 in land acquisition and \$2,900,000 in improvements to land/structures which is primarily for the construction of the new fuel facility. Departmental revenue of \$515,000 primarily consists of an operating transfer in of \$500,000 from the CSA 60 – Apple Valley Airport operating budget unit to fund the land acquisition.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit.



## CSA 70 HL Havasu Lake

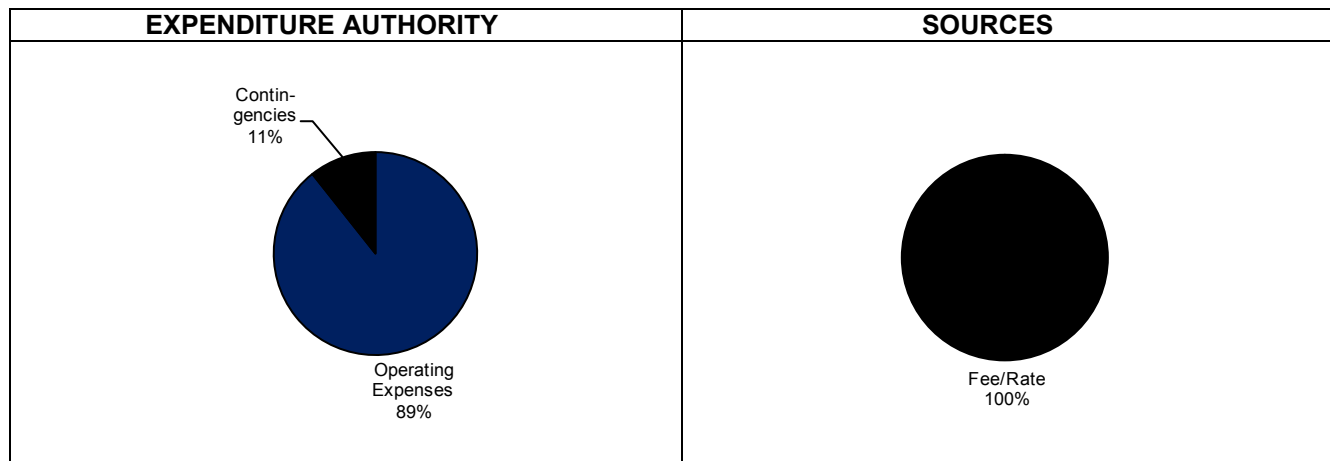
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone HL was established by an act of the County of San Bernardino Board of Supervisors on April 1, 1990 to provide refuse collection services within the community of Havasu Lake. The zone is funded by an annual service charge.

#### Budget at a Glance

Total Expenditure Authority	\$72,344
Total Sources	\$73,478
Net Budget	\$1,134
Estimated Unrestricted Net Assets	(\$1,134)
Contribution to Net Assets	\$8,840
Total Staff	0

### 2012-13 ADOPTED BUDGET



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: Special Districts  
 DEPARTMENT: Special Districts  
 FUND: CSA70 HL Havasu Lake

BUDGET UNIT: EJA 487  
 FUNCTION: Operating  
 ACTIVITY: General

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,391	65,618	66,748	60,870	60,870	64,638	3,768
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	521	7,706	7,185
Total Exp Authority	39,391	65,618	66,748	60,870	61,391	72,344	10,953
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,391	65,618	66,748	60,870	61,391	72,344	10,953
Operating Transfers Out	0	30,000	0	0	0	0	0
Total Requirements	39,391	95,618	66,748	60,870	61,391	72,344	10,953
<b>Departmental Revenue</b>							
Taxes	42,559	51,150	1,193	241	1,242	250	(992)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	63,235	63,046	63,047	73,178	10,131
Other Revenue	486	30,854	93	39	84	50	(34)
Total Revenue	43,045	82,004	64,521	63,326	64,373	73,478	9,105
Operating Transfers In	0	0	0	0	2,000	0	(2,000)
Total Financing Sources	43,045	82,004	64,521	65,326	66,373	73,478	7,105
Net Budget	3,654	(13,614)	(2,227)	4,456	4,982	1,134	(3,848)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major changes in appropriation include an increase in operating expenses of \$3,768 primarily due to increased service and allocated operational costs. Major changes in revenue include a decrease in operating transfers in of \$2,000 that includes revolving loan funds received in 2011-12.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Appropriation of \$72,344 primarily includes other professional and specialized services for the Board approved waste removal contract, a property lease agreement, transfers for allocated operating costs, and contingencies. Revenue of \$73,478 primarily includes user service charges.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit.



## Park Districts Special Revenue Funds - Consolidated

### DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of parks throughout the County including 15 County Service Areas (CSA) and Improvement Zones as well as 2 separate districts; Big Bear Valley Recreation and Park and Bloomington Recreation and Park Districts. Revenue is received through property taxes, state aid, federal aid, service charges, and user fees.

#### Budget at a Glance

Total Expenditure Authority	\$9,765,605
Total Sources	\$6,556,902
Fund Balance	\$3,208,703
Total Staff	103

**CSA 20 Joshua Tree** was established by an act of the County of San Bernardino Board of Supervisors (Board) on June 1, 1964, Resolution 1993-22 consolidating the services of streetlighting, park and recreation. The CSA provides funding for four parks, three ball fields, one recreation center building, a water playground, a skateboard park, and a 12,000 square foot community center to the community of Joshua Tree. The operation and maintenance for 298 streetlights is provided. Services are funded by property taxes and a per parcel service charge. The 2012-13 service charges are \$30 per improved parcel and \$10 per unimproved parcel. The 2012-13 parcel count is 4,479 improved and 5,673 unimproved parcels. The CSA serves a population of 11,000 and is supported by a Board appointed Municipal Advisory Council (MAC).

**CSA 29 Lucerne Valley** was established by an act of the Board on December 30, 1964. This CSA provides park and recreation services, an equestrian center for local horse groups and for events, a cemetery, television translators, and streetlighting to the community of Lucerne Valley. Services are funded primarily by property taxes. The CSA serves 3,000 residents and is supported by a Board appointed MAC.

**CSA 42 Oro Grande** was established by an act of the Board on December 27, 1965. This CSA provides water, sewer, park, refuse collection, and streetlighting services to the community of Oro Grande and this budget represents the park operations and operation and maintenance of 40 streetlights. Services are funded by property taxes, park program fees, and other miscellaneous revenue. This CSA serves 123 residents and does not utilize an Advisory Commission or MAC. Meetings are held with the residents in the Oro Grande Community Building as needed.

**CSA 56 Wrightwood** was established by an act of the Board on September 19, 1966. This CSA provides park and recreation services including a community center and a senior center to the community of Wrightwood. Services are funded primarily by property taxes. This CSA, in collaboration with the community of Wrightwood, serves 3,000 residences and is supported by a Board appointed MAC which utilizes the Wrightwood Community Center for meetings.

**CSA 63 Oak Glen-Yucaipa** was established by an act of the Board on December 18, 1967. This CSA maintains a 19-acre park which contains a historical schoolhouse, a tennis court, playground, picnic area and paved parking lot for unincorporated communities near Yucaipa and Oak Glen. Services are funded primarily by property taxes. This CSA serves approximately 10,000 park visitors annually and does not utilize an Advisory Commission or MAC. Meetings are held with the residents as needed.

**CSA 70 M Wonder Valley** was established by an act of the Board on July 1, 1991. This zone provides park services to the community of Wonder Valley, which is located ten miles east of Twenty-Nine Palms. Services are primarily funded by a per parcel service charge and other revenue. The 2012-13 per parcel service charge is \$10. The 2012-13 parcel count is 4,631 parcels. This Improvement Zone is supported by a Board appointed Advisory Commission which utilizes the Wonder Valley Community Center for meetings.

**CSA 70 P-6 El Mirage** was established by an act of the Board on October 15, 1990. This Improvement Zone provides park and recreation services to the community of El Mirage. Services are funded primarily by a per parcel special assessment tax. The 2012-13 per parcel special assessment tax rate is \$9. The 2012-13 parcel count is 3,562 parcels. This zone serves 3,710 users and is supported by a Board appointed MAC and utilizes the El Mirage Community Center for meetings.





**CSA 70 P-8 Fontana** was established by an act of the Board on July 13, 1993. This Improvement Zone provides park maintenance and streetlighting services to an unincorporated community east of Fontana (Tract 15305). Services are primarily funded by a per parcel service charge. The 2012-13 per parcel service charge is \$174 and is based on actual charges. The 2012-13 parcel count is 25. This zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 P-10 Mentone** was established by an act of the Board on November 28, 1995. This Improvement Zone provides park maintenance, landscaping, and streetlighting services to the community of Mentone. The operation and maintenance for 28 streetlights is provided. Services are funded primarily by a per parcel service charge with a maximum charge of \$500 per parcel. The 2012-13 per parcel service charge is \$375. The 2012-13 parcel count is 128 residential parcels. This zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 P-12 Montclair** was established by an act of the Board on February 7, 2006. This Improvement Zone provides landscaping, graffiti removal, block wall maintenance, and streetlighting services to the Montclair area (Tract 17509). The operation and maintenance for 12 streetlights is provided. Services are funded primarily by a voter approved per parcel service charge which includes an optional annual 1.5% increase. The 2012-13 per parcel service charge is \$731.98. The 2012-13 parcel count is 37 parcels. This zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 P-13 El Rancho Verde** was established by an act of the Board on August 1, 2006. This Improvement Zone provides landscape improvements to the Riverside Avenue median in the unincorporated area of El Rancho Verde. Services are funded primarily by a voter approved per parcel service charge. The 2012-13 per parcel service charge is \$139.17. The 2012-13 parcel count is 509 parcels. This zone is supported by a Board appointed MAC and utilizes the El Rivino Country Club for meetings as needed.

**CSA 70 P-14 Mentone** was established by an act of the Board on December 19, 2006. This Improvement Zone provides landscape maintenance, streetlighting services and a detention basin to the Mentone area (Tract 16602). The operation and maintenance for 15 streetlights is provided. Services are funded primarily by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 per parcel service charge is \$350. The 2012-13 parcel count is 108 parcels. This zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 P-16 Eagle Crest** was established by an act of the Board on January 23, 2007. This Improvement Zone provides landscape maintenance and streetlighting services to the Mentone area (Tract 16756). The operation and maintenance for 13 streetlights is provided. Services are funded primarily by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 per parcel service charge is \$407.65. The 2012-13 parcel count is 44 parcels. This zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 W Hinkley** was established by an act of the Board on April 30, 1973. This Improvement Zone provides park services, including a community center, to the community of Hinkley. Services are funded primarily by property taxes. This zone serves approximately 5,000 residents and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the community center.

**CSA 82 Searles Valley** was established by an act of the Board on June 28, 1976. This CSA provides maintenance costs for the roadside park in for the community of Searles Valley which is located in the northwest corner of the County. Services are funded primarily by revenues from CSA 82 Searles Valley Sanitation District. The CSA serves approximately 800 park users and is supported by a Board appointed MAC and an Advisory Commission. Meetings are held at the Doris Bray Senior Center as needed.

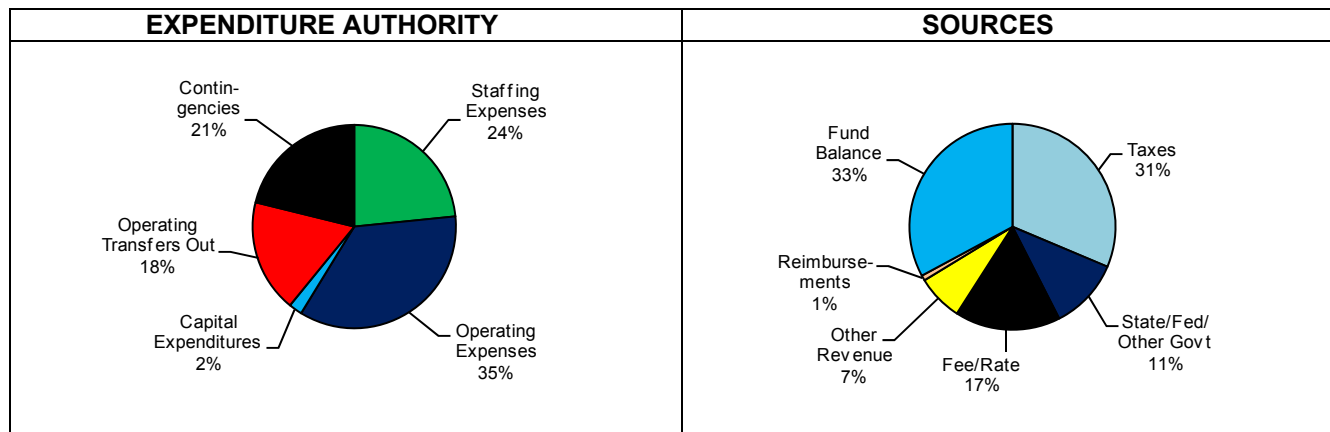
**The Big Bear Valley Recreation and Park District** was established by an act of the Board on April 23, 1934. This District provides park services including 6 developed parks, 2 undeveloped parks, several community buildings including the Big Bear Valley Senior Center, 3 ball fields, and a swim beach. The District is governed by the Big Bear Valley Recreation and Park District Board of Directors. Services are funded primarily by property taxes and park program fees. The District serves 60,000 park users and is supported by a Board appointed Advisory Commission that meets monthly at the Big Bear Senior Center.



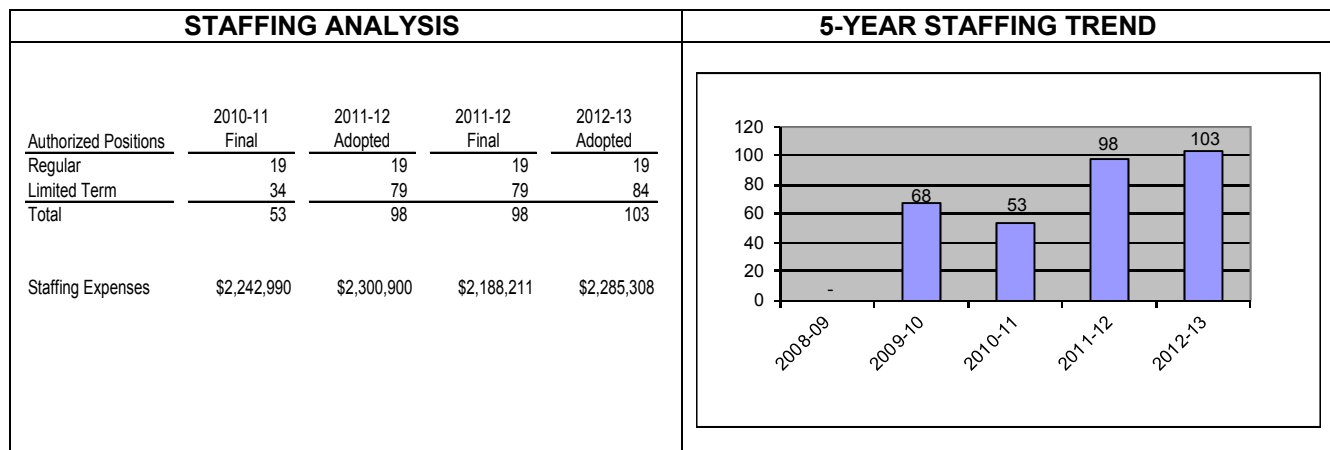
**The Moonridge Animal Park** is managed by the Big Bear Valley Recreation and Park District and is a 2.5 acre park in the Moonridge area of Big Bear Valley. The Park is governed by the Big Bear Valley Recreation and Park District Board of Directors. Services are funded primarily by revenue from the Big Bear Valley Recreation and Park District and Park program fees. Open year round, the Park serves approximately 99,600 visitors annually and is supported by the Big Bear Valley Park Advisory Commission.

**The Bloomington Recreation and Park District** was established by an act of the Board on July 19, 1972. The District maintains park services including two community parks, an equestrian arena, sports fields, park programs, and a community center. Services are funded primarily by property taxes. This District is supported by a Board appointed MAC and utilizes the Bloomington Community Center for meetings.

## 2012-13 ADOPTED BUDGET



## BUDGETED STAFFING



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: Special Districts  
 DEPARTMENT: Special Districts  
 FUND: Park Districts - Consolidated

BUDGET UNIT: Various  
 FUNCTION: Operating  
 ACTIVITY: Park and Streetlighting

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	2,573,860	2,479,071	2,242,990	2,116,352	2,188,211	2,285,308	97,097
Operating Expenses	3,121,141	3,092,448	2,853,745	3,271,653	3,287,947	3,451,556	163,609
Capital Expenditures	257,876	34,283	45,147	138,177	141,405	210,000	68,595
Contingencies	0	0	0	0	2,499,139	2,066,039	(433,100)
Total Exp Authority	5,952,877	5,605,802	5,141,882	5,526,182	8,116,702	8,012,903	(103,799)
Reimbursements	(127,018)	(97,627)	(297,569)	(46,787)	(46,788)	(81,061)	(34,273)
Total Appropriation	5,825,859	5,508,175	4,844,313	5,479,395	8,069,914	7,931,842	(138,072)
Operating Transfers Out	1,863,197	1,487,689	1,205,523	602,491	602,500	1,752,702	1,150,202
Total Requirements	7,689,056	6,995,864	6,049,836	6,081,886	8,672,414	9,684,544	1,012,130
<b>Departmental Revenue</b>							
Taxes	4,168,946	3,852,647	3,120,334	3,124,708	3,034,088	3,060,289	26,201
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	924,386	1,280,513	318,190	109,975	109,927	1,090,394	980,467
Fee/Rate	1,098,393	973,110	1,747,291	1,554,701	1,553,582	1,619,091	65,509
Other Revenue	950,327	901,633	890,087	427,451	396,119	298,221	(97,898)
Total Revenue	7,142,052	7,007,903	6,075,902	5,216,835	5,093,716	6,067,995	974,279
Operating Transfers In	0	0	198,198	312,295	372,295	407,846	35,551
Total Sources	7,142,052	7,007,903	6,274,100	5,529,130	5,466,011	6,475,841	1,009,830
Fund Balance					3,206,403	3,208,703	2,300
Budgeted Staffing					98	103	5

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include a decrease in contingencies of \$433,100 primarily due to an increase in operating transfers out of \$1.2 million for various capital improvement projects including \$700,000 for the CSA 20 Joshua Tree Desert View Conservatory project, \$200,000 for Big Bear Erwin pool renovation, and \$150,000 for Big Bear Erwin Ranch clubhouse remodel. Major revenue changes include an increase of \$980,467 primarily due to a federal grant reimbursement for the CSA 20 Joshua Tree Desert View Conservatory project.



## DETAIL OF 2012-13 ADOPTED BUDGET

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
<b><u>Special Revenue Funds</u></b>				
CSA 20 Joshua Tree (SGD)	2,077,742	1,681,884	395,858	9
CSA 29 Lucerne Valley (SGG)	653,163	562,736	90,427	5
CSA 42 Oro Grande (SIV)	48,611	47,173	1,438	1
CSA 56 Wrightwood (SKD)	354,304	150,123	204,181	6
CSA 63 Oak Glen-Yucaipa (SKM)	471,423	104,951	366,472	3
CSA 70 M Wonder Valley (SYR)	151,304	64,138	87,166	1
CSA 70 P-6 El Mirage (SYP)	44,564	33,847	10,717	1
CSA 70 P-8 Fontana (SMK)	51,302	4,836	46,466	0
CSA 70 P-10 Mentone (RGT)	125,497	49,217	76,280	0
CSA 70 P-12 Montclair (SLL)	88,539	29,039	59,500	0
CSA 70 P-13 El Rancho Verde (SLU)	148,246	70,231	78,015	0
CSA 70 P-14 Mentone (RCZ)	296,461	39,047	257,414	0
CSA 70 P-16 Eagle Crest (RWZ)	69,350	17,248	52,102	0
CSA 70 W Hinkley (SLT)	43,397	20,355	23,042	0
CSA 82 Searles Valley (SOZ)	46,419	25,214	21,205	0
Big Bear Valley Recreation and Park District (SSA)	3,090,584	2,524,749	565,835	60
Moonridge Animal Park (SSF)	807,343	784,235	23,108	15
Bloomington Recreation and Park District (SSD)	1,116,295	266,818	849,477	2
Total Special Revenue Funds	9,684,544	6,475,841	3,208,703	103

**CSA 20 Joshua Tree** – Appropriation of \$2,077,742 primarily includes salaries and benefits for 9 park employees of which includes 5 regular and 4 extra-help positions, operating expenses for park and streetlight operations and maintenance, transfers for allocated operating costs, capital expenditures for various park capital improvement projects, including \$900,000 operating transfer out for grant reimbursed Desert View Conservatory project. Revenue of \$1,681,884 is primarily from property taxes, special assessments, \$900,000 federal grant revenue, and other revenue for various park services and concessions. Fund balance of \$395,858 primarily funds budgeted contingencies and planned use to fund capital expenditures.

**CSA 29 Lucerne Valley** – Appropriation of \$653,163 primarily includes salaries and benefits for 5 park employees of which includes 3 regular and 2 extra-help positions, operating expenses for park operations and maintenance costs, capital expenditures for digital equipment, and transfers for allocated operational costs. Revenue of \$562,736 includes property taxes, federal grant revenue for digital equipment purchase, and other miscellaneous revenue. Fund balance of \$90,427 primarily funds budgeted contingencies and planned use to support operations.

**CSA 42 Oro Grande** – Appropriation of \$48,611 primarily includes salaries and benefits for an extra-help position, operating expenses for park operations, and transfers for allocated operating costs. Revenue of \$47,173 includes property taxes and operating transfers in from CSA 70 Countywide augmentation fund to support operations pending a Redevelopment Agency settlement for increased share of property taxes. Fund balance of \$1,438 primarily funds budgeted contingencies.

**CSA 56 Wrightwood** – Appropriation of \$354,304 primarily includes salaries and benefits for 6 extra-help positions, operating expenses for park operations and maintenance, transfers for allocated operational costs, operating transfers out for a skate park project, and contingencies. Revenue of \$150,123 primarily includes property taxes, rentals, concessions, and interest. Fund balance of \$204,181 funds budgeted contingencies and planned use to fund capital expenditures and to support operations.



**CSA 63 Oak Glen-Yucaipa** – Appropriation of \$471,423 primarily includes salaries and benefits for 3 extra-help positions, operating expenses for park operations and maintenance, transfers for allocated operational costs, capital expenditures for the construction of a wooden schoolhouse replica, and contingencies. Revenue of \$104,951 primarily consists of property taxes and other revenue. Fund balance of \$366,472 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

**CSA 70 M Wonder Valley** – Appropriation of \$151,304 primarily includes salaries and benefits for an extra-help position, operating expenses for park operations and maintenance, transfers for allocated operational costs, operating transfers out to a parking lot repaving project, and contingencies. Revenue of \$64,138 primarily includes special assessments and other miscellaneous revenue. Fund balance of \$87,166 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

**CSA 70 P-6 El Mirage** – Appropriation of \$44,564 primarily includes salaries and benefits for an extra-help position, operating expenses for park operations and maintenance, transfers for allocated operational costs, capital expenditures for light-emitting diode (LED) streetlights, and reimbursements for the LED streetlights. Revenue of \$33,847 primarily includes special taxes. Fund balance of \$10,717 funds budgeted contingencies.

**CSA 70 P-8 Fontana** – Appropriation of \$51,302 includes operating expenses for park and streetlight operations and maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$4,836 primarily includes service charges. Fund balance of \$46,466 funds budgeted contingencies and planned use for operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 P-10 Mentone** – Appropriation of \$125,497 includes operating expenses for park and streetlight operations and maintenance, transfers for allocated operational costs, capital expenditures for a new irrigation system, and contingencies. Revenue of \$49,217 primarily includes service charges. Fund balance of \$76,280 funds budgeted contingencies and planned use to fund a capital expenditure and to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 P-12 Montclair** – Appropriation of \$88,539 includes operating expenses for park and streetlight operations and maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$29,039 primarily includes service charges. Fund balance of \$59,500 funds budgeted contingencies.

**CSA 70 P-13 El Rancho Verde** – Appropriation of \$148,246 includes operating expenses, maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$70,231 primarily includes service charges. Fund balance of \$78,015 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 P-14 Mentone** – Appropriation of \$296,461 includes operating expenses, maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$39,047 primarily includes service charges. Fund balance of \$257,414 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 P-16 Eagle Crest** – Appropriation of \$69,350 includes operating expenses, maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$17,248 primarily includes service charges. Fund balance of \$52,102 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 W Hinkley** – Appropriation of \$43,397 includes direct operating expenses for park operations, maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$20,355 primarily includes property taxes. Fund balance of \$23,042 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 82 Searles Valley** – Appropriation of \$46,419 includes operating expenses for park operations, maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$25,214 includes the annual operating transfer in from CSA 82 Searles Valley Sanitation District. Fund balance of \$21,205 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.





**Big Bear Valley Recreation and Park District** – Appropriation of \$3,090,584 primarily includes the following: salaries and benefits for 60 park employees of which includes 7 regular and 53 extra-help positions; operating expenses for park and facility operations; maintenance; transfers for allocated operational costs; capital expenditures for various park capital improvement projects including Sugarloaf Dog Park, Ski Beach Playground, Ranch Playground/Pickleball Court, Ski Beach Picnic shelters, and Meadow Park T-ball shelters; and contingencies. Operating transfers out of \$648,856 will be used to fund the following: \$200,000 for Erwin Park Pool renovation; \$148,536 for the Ranch Clubhouse remodel capital improvement project; \$60,000 for the teen BMX track; \$30,000 for Erwin Park Soccer Field; \$62,320 for Big Bear City Park capital improvements; as well as a transfer of \$148,000 for the property tax split with Moonridge Animal Park.

Revenue of \$2,524,749 primarily includes property taxes, reimbursement for senior programs, fee/rate revenue from park programs, services, concessions, other revenue, and operating transfers in from Third District's Board Discretionary Funding. Fund balance of \$565,835 primarily funds budgeted contingencies and planned use to fund capital expenditures.

**Moonridge Animal Park** – Appropriation of \$807,343 primarily includes salaries and benefits for 15 park employees of which includes 2 regular and 13 extra-help positions, direct operating expenses for park and facility operations, transfers for allocated operational costs, maintenance, veterinary services, animal feed, and property rental. Revenue of \$784,235 primarily includes fee/rate revenue for zoo entrance, park services, and concessions; other miscellaneous revenue; and operating transfers in from Big Bear Valley Recreation and Park District for property tax share. In addition, transfers in from interest earned on the Moonridge Zoo capital improvement project assists in property rental costs until the Animal Park is able to move to its new location. Fund balance of \$23,108 primarily funds budgeted contingencies.

**Bloomington Recreation and Park District** – Appropriation of \$1,116,295 primarily includes salaries and benefits for 2 park employees of which both are regular positions, operating expenses for park operations, maintenance, transfers for allocated operational costs, contingencies, and operating transfers out for a capital improvement project at Ayala Park. Revenue of \$266,818 primarily includes property taxes and fee/rate revenue for park services. Fund balance of \$849,477 primarily funds budgeted contingencies and planned use to fund capital expenditures.

## STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing changes for 2012-13 include a net increase of 5 limited term positions resulting from the following: elimination of 6 Big Bear (BB) Valley Recreation and Park (R&P) District Public Service Employees (PSE) (including 3 Board Governed (BG) Big Bear P&R Park Service Employees, 2 BG BB P&R PSE Instructors, and 1 PSE Teen Center Program); 1 CSA 20 Joshua Tree BG PSE Recreation Leader; 1 CSA 56 Wrightwood BG PSE Senior Citizen Bus Driver; 1 Moonridge Animal Park BG PSE Zoo Service Employee; and 6 Bloomington Recreation and Park District positions (including 1 BG Park Maintenance Worker 2, and 5 BG Bloomington Park PSEs). These reductions were offset by the addition of 15 Big Bear Valley Recreation and Park District BB R&P PSE Park Service Employee positions, 1 CSA 29 Lucerne Valley BG CSA 29 PSE, 2 CSA 56 Wrightwood BG PSEs, 1 Moonridge Animal Park BG PSE Instructor, and 1 Bloomington Recreation and Park District BG CSA 70 Park Maintenance Worker I. There was no operational impact on services as the staffing changes reflect current service levels and the elimination of positions based on long-term vacancies.

## 2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 20 Joshua Tree	5	4	9	9	0	0	9
CSA 29 Lucerne Valley	3	2	5	4	1	0	5
CSA 42 Oro Grande	0	1	1	0	1	0	1
CSA 56 Wrightwood	0	6	6	3	3	0	6
CSA 63 Oak Glen - Yucaipa	0	3	3	3	0	0	3
CSA 70 Zone M Wonder Valley	0	1	1	1	0	0	1
CSA 70 Zone P-6 El Mirage	0	1	1	1	0	0	1
Big Bear Valley Recreation & Park District	7	53	60	60	0	0	60
Moonridge Animal Park	2	13	15	15	0	0	15
Bloomington Recreation & Park District	2	0	2	2	0	0	2
Total	19	84	103	98	5	0	103



<b>CSA 20 Joshua Tree</b> <u>Classification</u> 1 BG CSA 70 District Svcs Coordinator 1 BG Park Maintenance Worker 2 1 Recreation Coordinator 1 BG Recreation Assistant 1 BG CSA 20 Park Maintenance Worker I 1 BG PSE Teacher 1 BG Joshua Tree PSE Attendant 2 BG PSE Pre-School Aide <hr/> 9 Total	<b>CSA 29 Lucerne Valley</b> <u>Classification</u> 1 BG Office Specialist 1 BG CSA 29 Park Maintenance Worker I 1 BG Park Maintenance Worker III 2 BG CSA 29 Public Service Employee <hr/> 5 Total	<b>CSA 42 Oro Grande</b> <u>Classification</u> 1 BG CSA63 Park Maintenance Worker <hr/> 1 Total
<b>CSA 56 Wrightwood</b> <u>Classification</u> 3 BG Public Service Employee Lifeguard 3 BG Public Service Employee <hr/> 6 Total	<b>CSA 63 Oak Glen - Yucaipa</b> <u>Classification</u> 3 BG Public Service Employee <hr/> 3 Total	<b>CSA 70 Zone M Wonder Valley</b> <u>Classification</u> 1 BG CSA 70 Maintenance Worker I <hr/> 1 Total
<b>CSA 70 Zone P-6 El Mirage</b> <u>Classification</u> 1 CSA 70 Facilities Attendant <hr/> 1 Total	<b>Big Bear Valley Recreation and Park District</b> <u>Classification</u> 1 BG General Manager 1 BG Office Assistant II 1 BG Big Bear P&R Maint Superintendent 2 BG Big Bear P&R Maintenance Wrkr I 1 BG Park Maintenance Worker 2 1 BG Big Bear P&R Rec Superintendent 51 BG BB P&R-PSE Park Svcs Employee 1 BG PSE-Guest Services Coordinator 1 BG PSE-Food Services Manager <hr/> 60 Total	<b>Moonridge Animal Park</b> <u>Classification</u> 1 BG Big Bear Animal Keeper I 1 BG Moon Ridge Zoo Curator 10 BG BB P&R-PSE Park Svcs Employee 2 BG PSE Zoo Service Employee 1 BG PSE Zoo Instructor <hr/> 15 Total
<b>Bloomington Recreation and Park District</b> <u>Classification</u> 2 BG CSA 70 Park Maintenance Worker I <hr/> 2 Total		



## Road Districts Special Revenue Funds - Consolidated

### DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of road districts throughout the County offering various services from snow removal, road maintenance, and road improvements to 40 County Service Areas (CSA) and Improvement Zones. Revenue sources include property taxes, special taxes and service charges.

#### Budget at a Glance

Total Expenditure Authority	\$3,714,302
Total Sources	\$1,800,329
Fund Balance	\$1,913,973
Total Staff	2

**CSA 18 Cedarpines** was established by an act of the County of San Bernardino Board of Supervisors (Board) on July 17, 1967 to maintain 17.3 miles of paved and dirt roadways, one community center and one five-acre park. Services are funded by property taxes and a per parcel service charge. The 2012-13 service charge is \$50 per parcel. The 2012-13 parcel count is approximately 3,784 parcels and this CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed.

**CSA 59 Deer Lodge Park** was established by an act of the Board on December 19, 1966 to maintain 5 miles of paved roads. Services are funded by property taxes and a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 special tax is \$225.50 per parcel. The 2012-13 parcel count is 706 parcels. This CSA does not utilize an Advisory Commission or MAC and meetings are held with residents as needed.

**CSA 68 Valley of the Moon** was established by an act of the Board on December 1, 1969 to maintain 4 miles of paved roads including road maintenance and snow removal. Services are funded by property taxes. This district does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 69 Lake Arrowhead Road** was established by an act of the Board on December 22, 1969 to maintain 4 miles of paved roads including road maintenance and snow removal. Services are funded by property taxes and a per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 394 parcels. This CSA does not utilize an Advisory Commission or MAC and meetings are held with residents as needed.

**CSA 70 G Wrightwood Road** was established by an act of the Board on November 29, 1971 to maintain 7.3 miles of paved and unpaved roads including road maintenance and snow removal. Services are funded by property taxes and a per parcel service charge. The 2012-13 service charge is \$375 per parcel. The 2012-13 parcel count is 464 parcels. This Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 M Wonder Valley** was established by an act of the Board on August 14, 1972 to provide road maintenance for 178.4 miles of road to the community of Wonder Valley. Services are funded by a per parcel service charge. The 2012-13 service charge is \$15 per parcel. The 2012-13 parcel count is 4,631 parcels. This Improvement Zone is supported by a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

**CSA 70 Permanent Road Division (PRD) G-1 Wrightwood** was established by an act of the Board on April 18, 2006 to provide financing for a road improvement project in the community of Wrightwood (CSA 70 Improvement Zone G). The project was funded by a \$750,000 revolving loan agreement with a ten year term. Debt service for the revolving loan is provided through this PRD and is funded by an operating transfer in from CSA 70 Improvement Zone G Wrightwood.

**CSA 70 R-2 Twin Peaks** was established by an act of the Board on November 4, 1974 to maintain 1.5 miles of paved roads including road maintenance and snow removal. Services are funded by property taxes and a per parcel special tax including an optional 2.5% inflationary increase. The 2012-13 special tax is \$248.37 per parcel. The 2012-13 parcel count is 303 parcels. This Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.





**CSA 70 R-3 Erwin Lake** was established by an act of the Board on November 4, 1974 to maintain 9 miles of paved roads including road maintenance and snow removal services. Services are funded by property taxes and a per parcel service charge. The 2012-13 service charge is \$12 per parcel. The 2012-13 parcel count is 1,113 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-4 Cedar Glen** was established by an act of the Board on September 26, 1977 to maintain 964 feet of paved roads including maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 26 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-5 Sugarloaf** was established by an act of the Board on March 5, 1980 to maintain 20.9 miles of paved and unpaved roads including road maintenance and snow removal services. Services are funded by a per parcel special tax including an optional 2.5% inflationary increase. The 2012-13 special tax is \$67.90 per parcel. The 2012-13 parcel count is 3519 parcels and this Improvement Zone is supported by a board appointed MAC and utilizes the Sugarloaf Fire Station for meetings.

**CSA 70 R-7 Lake Arrowhead** was established by an act of the Board on December 15, 1980 to maintain 965 feet of paved roads including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$700 per parcel. The 2012-13 parcel count is 9 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-8 Riverside Terrace** was established by an act of the Board on March 16, 1982 to maintain 1 mile of paved road located in the Chino area. Services are funded by a per parcel service charge. The 2012-13 service charge is \$376.91 per parcel. The 2012-13 parcel count is 67 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-9 Rim Forest** was established by an act of the Board on May 9, 1983 to maintain 1 mile of paved road including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$60 per parcel. The 2012-13 parcel count is 148 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-12 Baldwin Lake** was established by an act of the Board on July 9, 1984 to maintain 1.62 miles of unpaved road including road maintenance and snow removal services. Services are funded by a per parcel service charge including an optional 2.5% inflation increase. The 2012-13 service charge is \$317.89 per parcel. The 2012-13 parcel count is 33 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-13 Lake Arrowhead North Shore** was established by an act of the Board on July 9, 1984 to maintain 1.39 miles of paved roads including road maintenance and snow removal services. Services are funded by per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 88 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-15 Landers** was established by an act of the Board on July 9, 1984 to maintain 162 miles of unpaved roads in the community of Landers including road grading and road maintenance services. Additionally, this Improvement Zone and CSA 70 M Wonder Valley share the cost of an Equipment Operator I position. Services are funded by a per parcel service charge and other revenue for road grading to other districts. The 2012-13 service charge is \$20 per parcel. The 2012-13 parcel count is 3,497 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.



**CSA 70 R-16 Running Springs** was established by an act of the Board on May 14, 1984 to maintain .94 miles of paved roads in the community of Running Springs including road maintenance and snow removal services. Services are funded by a per parcel special tax. The 2012-13 special tax is \$600 per parcel. The 2012-13 parcel count is 25 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-19 Copper Mountain** in the vicinity of 29 Palms was established by an act of the Board on May 19, 1986 to maintain 91.7 miles of unpaved road. Services are funded by a per parcel service charge. The 2012-13 service charge is \$20 per parcel. The 2012-13 parcel count is 2,051 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-20 Flamingo Heights** was established by an act of the Board on April 7, 1986 to maintain 36.9 miles of unpaved roads. Services are funded by a per parcel service charge. The 2012-13 service charge is \$15 per parcel. The 2012-13 parcel count is 762 parcels. This Improvement Zone is supported by a board appointed Advisory Commission and utilizes the Flamingo Heights Community Center for meetings.

**CSA 70 R-21 Mountain View** was established by an act of the Board on August 17, 1987 to maintain approximately 1,290 feet of paved roads including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$90 per parcel. The 2012-13 parcel count is 24 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-22 Twin Peaks** was established by an act of the Board on August 21, 1989 to maintain 2 miles of paved road in the community of Twin Peaks including road maintenance and snow removal services. Services are funded by a per parcel service charge and a per parcel special tax. The 2012-13 service charge and special tax are both \$100 per parcel. The 2012-13 parcel count is 187 parcels that are assessed the service charge, and 10 annexed parcels that are assessed the special tax. This Improvement Zone is supported by an Advisory Commission and meetings are held with residents as needed.

**CSA 70 R-23 Mile High Park** was established by an act of the Board on July 8, 1991 to maintain 1 mile of paved road including road maintenance and snow removal services. Services are funded by a per parcel service charge and a per parcel special tax. The 2012-13 service charge and special tax are both \$240 per improved parcel and \$120 per unimproved parcel. The 2012-13 parcel count is 57 improved and 25 unimproved parcels. This Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-25 Lucerne Valley** was established by an act of the Board on August 21, 1989 to maintain .56 mile of unpaved road in the community of Lucerne Valley. Services are funded by a per parcel service charge. The 2012-13 service charge is \$60 per parcel. The 2012-13 parcel count is 18 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-26 Yucca Mesa** was established by an act of the Board on August 21, 1989 to maintain 8.8 miles of roads including road maintenance and road grading services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$35 per parcel. The 2012-13 parcel count is 184 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-29 Yucca Mesa** was established by an act of the Board on August 12, 1991 to maintain 7 miles of road including road maintenance and road grading services. Services are funded by a per parcel charge. The 2012-13 per parcel service charge is \$30 per parcel. The 2012-13 parcel count is 209 parcels. This Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-30 Verdemont** was established by an act of the Board on July 1, 1991 to maintain 1 mile of unpaved road in the Devore/Glen Helen area including road maintenance and road grading services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 23



parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-31 Lytle Creek** was established by an act of the Board on August 12, 1991 to maintain 1.14 miles of paved road in the community of Lytle Creek. Services are funded by a per parcel service charge. The 2012-13 service charge is \$30 per parcel. The 2012-13 parcel count is 94 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-33 Big Bear City** was established by an act of the Board on August 22, 1995 to maintain .76 mile of paved road on Fairway Blvd. in the City of Big Bear including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 97 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-34 Big Bear** was established by an act of the Board on January 11, 1994 to maintain approximately 1,026 feet of unpaved road on Alley Way in the community of Big Bear including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 26 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-35 Cedar Glen** was established by an act of the Board on July 12, 1994 to maintain approximately 745 feet of paved road including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$150 per parcel. The 2012-13 parcel count is 17 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-36 Pan Springs** was established by an act of the Board on July 12, 1994 to maintain .77 mile of paved road near Big Bear Airport including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$100 per parcel. The 2012-13 parcel count is 90 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-39 Highland Estates** was established by the Board on January 3, 2001 to maintain 3.7 miles of paved roads. Services are funded by a per parcel service charge. The 2012-13 service charge is \$405 per parcel. The 2012-13 parcel count is 177 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-40 Upper N. Bay, Lake Arrowhead** was approved by the Board on March 20, 2001 to maintain approximately 0.5 miles of the paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead including road maintenance and snow removal services. Services are funded by a per parcel special tax. The 2012-13 special tax is \$500 per parcel. The 2012-13 parcel count is 35 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-41 Quail Summit** was approved by the Board on January 29, 2002 to maintain approximately 1.23 miles of paved road and 11 streetlights in the Quail Summit tract in Oak Hills. Services are funded by a per parcel service charge including an optional 1.5% inflation increase. The 2012-13 service charge is \$181.51 per parcel. The 2012-13 parcel count is 49 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-42 Windy Pass** was approved by the Board on September 11, 2002 to maintain approximately 2.15 miles of paved roadway in the Barstow Heights area including road paving and maintenance services. Services are funded by a per parcel special tax. The 2012-13 special tax is \$750 per parcel. The 2012-13 parcel count is 60 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.



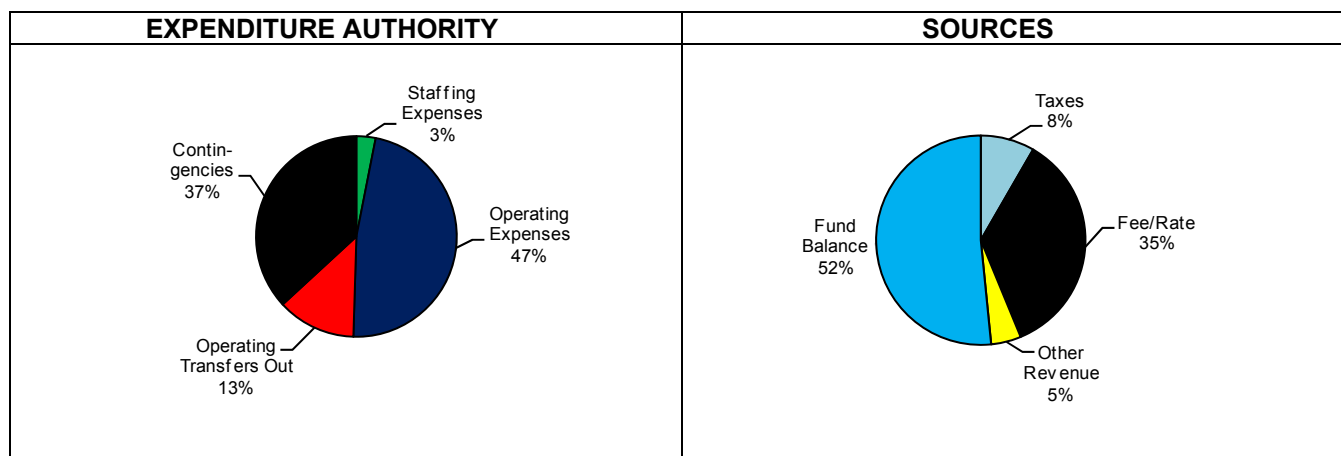
**CSA 70 R-44 Saw Pit Canyon** was established through voter approval on August 16, 2005 to maintain approximately 1.14 miles of road in the Sawpit Canyon area of Cedar Pines Park including road improvement and maintenance, several large culverts, headwall installations and maintenance, land slide restoration, snow removal, and road grading services. Services are funded by a per parcel special tax. The 2012-13 special tax is \$1,000 per parcel. The 2012-13 parcel count is 11 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 R-45 Erwin Lake** was approved by the Board on August 18, 2009, to maintain approximately .72 miles of dirt road in the Erwin Lake area on the east end of Big Bear Valley including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 service charge is \$160 per parcel. The 2012-13 parcel count is 58 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

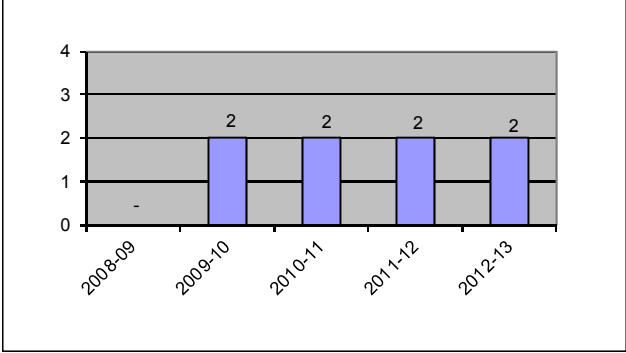
**CSA 70 R-46 South Fairway Drive** was established through voter approval on August 10, 2010 to maintain approximately .34 miles of road in the unincorporated area of Lake Arrowhead including several large culverts, headwall installations and maintenance, land slide restoration, snow removal, and road grading services. Services are funded by a per parcel special tax. The 2012-13 special tax is \$333.13 per parcel. The 2012-13 parcel count is 17 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 79 R-1 Green Valley Lake** was established by an act of the Board on September 14, 1993 to maintain approximately .65 mile of paved road in "The Meadow" area of Green Valley Lake including road maintenance, paving, and snow removal services. Services are funded by a per parcel special tax. The 2012-13 special tax is \$398.26 per parcel. The 2012-13 parcel count is 66 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

## 2012-13 ADOPTED BUDGET



**BUDGETED STAFFING**

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Final	2012-13 Adopted					
Regular	0	0	0	0					
Limited Term	2	2	2	2					
Total	2	2	2	2					
Staffing Expenses	\$62,090	\$117,342	\$78,793	\$114,331					

**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: Special Districts  
DEPARTMENT: Special Districts  
FUND: Road Districts - Consolidated

BUDGET UNIT: Various  
FUNCTION: Operating  
ACTIVITY: Road

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	167,120	176,587	62,090	78,794	78,793	114,331	35,538
Operating Expenses	1,297,648	1,488,206	1,589,095	1,454,628	1,460,582	1,752,601	292,019
Capital Expenditures	0	134,186	0	0	0	15,900	15,900
Contingencies	0	0	0	0	1,911,395	1,363,070	(548,325)
Total Exp Authority	1,464,768	1,798,979	1,651,185	1,533,422	3,450,770	3,245,902	(204,868)
Reimbursements	(131,160)	(55,547)	(10,000)	(4,089)	(4,090)	0	4,090
Total Appropriation	1,333,608	1,743,432	1,641,185	1,529,333	3,446,680	3,245,902	(200,778)
Operating Transfers Out	929,057	399,196	551,400	287,282	267,282	468,400	201,118
Total Requirements	2,262,665	2,142,628	2,192,585	1,816,615	3,713,962	3,714,302	340
<b>Departmental Revenue</b>							
Taxes	1,482,198	1,445,037	322,429	303,969	304,044	308,889	4,845
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,621	4,485	0	151,965	152,082	3,768	(148,314)
Fee/Rate	12,589	15,078	1,225,364	1,314,472	1,315,137	1,315,780	643
Other Revenue	397,848	192,356	137,199	102,972	158,186	72,492	(85,694)
Total Revenue	1,896,256	1,656,956	1,684,992	1,873,378	1,929,449	1,700,929	(228,520)
Operating Transfers In	0	0	99,361	111,171	111,198	99,400	(11,798)
Total Sources	1,896,256	1,656,956	1,784,353	1,984,549	2,040,647	1,800,329	(240,318)
Fund Balance					1,673,315	1,913,973	240,658
Budgeted Staffing					2	2	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include an increase in operating expenses of \$292,019 due to an increase in road maintenance and snow removal services as compared to 2011-12 final budget, a decrease in contingencies of \$548,325 for planned use for snow plowing and clean up services due to potential severe winter storms. Actual expenditures are historically substantially less than budgeted amounts allowing for the management of unknown or unforeseen expenditures as a result of severe weather or unplanned required repairs. An increase in operating transfers out of \$201,118 primarily to fund the CSA 59 Deer Park road paving project. Major revenue changes include a reduction in grant revenue of \$148,314 due to no Federal Emergency Management Agency funding expected in the current year and a decrease in other revenue of \$85,694 as a result of aligning special assessments with actual expenditures.





## DETAIL OF 2012-13 ADOPTED BUDGET

2012-13				
	Appropriation	Revenue	Fund Balance	Staffing
<b><u>Special Revenue Funds</u></b>				
CSA 18 Cedarpines (SFY)	380,950	268,921	112,029	0
CSA 59 Deer Lodge Park (SKJ)	302,615	176,997	125,618	0
CSA 68 Valley of the Moon (SKP)	78,391	42,382	36,009	0
CSA 69 Lake Arrowhead Road (SKS)	120,870	62,823	58,047	0
CSA 70 G Wrightwood Road (SLG)	373,961	133,518	240,443	0
CSA 70 M Wonder Valley (SLP)	128,998	67,105	61,893	1
CSA 70 PRD G-1 Wrightwood (SLK)	99,400	99,400	0	0
CSA 70 R-2 Twin Peaks (SMA)	160,542	67,424	93,118	0
CSA 70 R-3 Erwin Lake (SMD)	124,981	75,420	49,561	0
CSA 70 R-4 Cedar Glen (SMG)	8,292	2,149	6,143	0
CSA 70 R-5 Sugarloaf (SMP)	758,981	230,440	528,541	0
CSA 70 R-7 Lake Arrowhead (SMS)	8,879	5,976	2,903	0
CSA 70 R-8 Riverside Terrace (SMY)	237,022	84,886	152,136	0
CSA 70 R-9 Rim Forest (SNG)	12,636	9,381	3,255	0
CSA 70 R-12 Baldwin Lake (SOA)	25,008	9,870	15,138	0
CSA 70 R-13 Lake Arrowhead North Shore (SOE)	31,342	9,599	21,743	0
CSA 70 R-15 Landers (SOG)	184,055	109,149	74,906	1
CSA 70 R-16 Running Springs (SOJ)	28,270	14,326	13,944	0
CSA 70 R-19 Copper Mountain (SNA)	68,113	40,222	27,891	0
CSA 70 R-20 Flamingo Heights (SNS)	21,069	11,214	9,855	0
CSA 70 R-21 Mountain View (SNM)	12,256	2,581	9,675	0
CSA 70 R-22 Twin Peaks (SOB)	34,260	21,855	12,405	0
CSA 70 R-23 Mile High Park (RCA)	41,700	16,977	24,723	0
CSA 70 R-25 Lucerne Valley (SOC)	7,936	1,064	6,872	0
CSA 70 R-26 Yucca Mesa (SOD)	18,578	5,916	12,662	0
CSA 70 R-29 Yucca Mesa (RCB)	10,887	5,620	5,267	0
CSA 70 R-30 Verdemont (RCC)	3,925	2,214	1,711	0
CSA 70 R-31 Lytle Creek (RCE)	8,115	2,716	5,399	0
CSA 70 R-33 Big Bear City (RCN)	56,672	9,287	47,385	0
CSA 70 R-34 Big Bear (RCM)	12,923	2,669	10,254	0
CSA 70 R-35 Cedar Glen (RCQ)	7,363	2,071	5,292	0
CSA 70 R-36 Pan Springs (RCR)	41,662	8,399	33,263	0
CSA 70 R-39 Highland Estates (RCK)	73,161	72,700	461	0
CSA 70 R-40 Upper No. Bay, Lake Arrowhead (RGW)	61,958	19,284	42,674	0
CSA 70 R-41 Quail Summit (RGY)	23,736	8,750	14,986	0
CSA 70 R-42 Windy Pass (RHL)	68,891	48,664	20,227	0
CSA 70 R-44 Saw Pit Canyon (SYT)	9,488	11,047	(1,559)	0
CSA 70 R-45 Erwin Lake (SMO)	19,820	9,313	10,507	0
CSA 70 R-46 South Fairway Drive (SYX)	13,101	6,067	7,034	0
CSA 79 R-1 Green Valley Lake (RCP)	33,495	21,933	11,562	0
Total Special Revenue Funds	3,714,302	1,800,329	1,913,973	2



**CSA 18 Cedarpines** – Appropriation of \$380,950 primarily includes expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$268,921 primarily includes taxes and service charges. Fund balance of \$112,029 primarily funds budgeted contingencies and planned used to support operations for required road repairs.

**CSA 59 Deer Lodge Park** – Appropriation of \$302,615 includes expenses for road maintenance, transfers for allocated operational costs, contingencies, and operating transfers out to fund a road improvement project. Revenue of \$176,997 primarily includes taxes and service charges. Fund balance of \$125,618 primarily funds budgeted contingencies and planned use to fund a road improvement project.

**CSA 68 Valley of the Moon** – Appropriation of \$78,391 primarily includes expenses for road maintenance and snow removal and transfers for allocated operational costs. Revenue of \$42,382 primarily includes property taxes. Fund balance of \$36,009 funds operating expenses for required road repairs.

**CSA 69 Lake Arrowhead Road** – Appropriation of \$120,870 primarily includes expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$62,823 is from property taxes. Fund balance of \$58,047 primarily funds budgeted contingencies.

**CSA 70 G Wrightwood Road** – Appropriation of \$373,961 primarily includes expenses for road maintenance and snow removal, transfers for allocated operational costs, contingencies, and operating transfers out to the CSA 70 PRD G-1 loan payment fund. Revenue of \$133,518 is from property taxes and service charges. Fund balance of \$240,443 funds budgeted contingencies.

**CSA 70 M Wonder Valley** – Appropriation of \$128,998 includes salaries and benefits for 1 extra-help position; operating expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$67,105 is from service charges. Fund balance of \$61,893 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 PRD G-1 Wrightwood** – Appropriation of \$99,400 represents the debt payment of a project loan. Revenue of \$99,400 is from operating transfers in from CSA 70 Zone G operating fund. There is no fund balance associated with this Improvement Zone.

**CSA 70 R-2 Twin Peaks** – Appropriation of \$160,542 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, contingencies, and operating transfers out for a road paving project. Revenue of \$67,424 is from property taxes and service charges. Fund balance of \$93,118 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-3 Erwin Lake** – Appropriation of \$124,981 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, contingencies, and capital expenditures for a road paving project. Revenue of \$75,420 is from property taxes and service charges. Fund balance of \$49,561 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-4 Cedar Glen** – Appropriation of \$8,292 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$2,149 is from service charges. Fund balance of \$6,143 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-5 Sugarloaf** – Appropriation of \$758,981 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, contingencies, and operating transfers out for a road paving project. Revenue of \$230,440 is from service charges. Fund balance of \$528,541 funds budgeted contingencies, operating expenses for required road repairs, and operating transfers out for a road paving project.

**CSA 70 R-7 Lake Arrowhead** – Appropriation of \$8,879 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$5,976 is from service charges. Fund balance of \$2,903 funds budgeted contingencies.



**CSA 70 R-8 Riverside Terrace** – Appropriation of \$237,022 includes operating expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$84,886 is from service charges and other financing sources due to residual equity transfers in from savings for a capital improvement project. Fund balance of \$152,136 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-9 Rim Forest** – Appropriation of \$12,636 includes operating expenses for road maintenance and snow removal and transfers for allocated operational costs. Revenue of \$9,381 is from service charges. Fund balance of \$3,255 funds operating expenses for required road repairs.

**CSA 70 R-12 Baldwin Lake** – Appropriation of \$25,008 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$9,870 is from service charges. Fund balance of \$15,138 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-13 Lake Arrowhead North Shore** – Appropriation of \$31,342 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$9,599 is from service charges. Fund balance of \$21,743 funds budgeted contingencies and expenses for required road repairs operations.

**CSA 70 R-15 Landers** – Appropriation of \$184,055 includes salaries and benefits for 1 extra-help position, operating expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$109,149 includes service charges and other revenue for road grading to other districts. Fund balance of \$74,906 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-16 Running Springs** – Appropriation of \$28,270 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$14,326 is from special taxes. Fund balance of \$13,944 funds budgeted contingencies and expenses for required road repairs and operations.

**CSA 70 R-19 Copper Mountain** – Appropriation of \$68,113 includes operating expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$40,222 is from service charges. Fund balance of \$27,891 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-20 Flamingo Heights** – Appropriation of \$21,069 includes operating expenses for road maintenance and transfers for allocated operational costs. Revenue of \$11,214 is from service charges. Fund balance of \$9,855 funds operating expenses for required road repairs.

**CSA 70 R-21 Mountain View** – Appropriation of \$12,256 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$2,581 is from service charges. Fund balance of \$9,675 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-22 Twin Peaks** – Appropriation of \$34,260 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$21,855 is from service charges. Fund balance of \$12,405 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-23 Mile High Park** – Appropriation of \$41,700 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$16,977 is from service charges. Fund balance of \$24,723 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-25 Lucerne Valley** – Appropriation of \$7,936 includes operating expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$1,064 is from service charges. Fund balance of \$6,872 funds budgeted contingencies and operating expenses for required road repairs.





**CSA 70 R-26 Yucca Mesa** – Appropriation of \$18,578 includes operating expenses for road maintenance and grading services, transfers for allocated operational costs, and contingencies. Revenue of \$5,916 is from service charges. Fund balance of \$12,662 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-29 Yucca Mesa** – Appropriation of \$10,887 includes operating expenses for road maintenance and grading services, transfers for allocated operational costs, and contingencies. Revenue of \$5,620 is from service charges. Fund balance of \$5,267 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-30 Verdemont** – Appropriation of \$3,925 includes operating expenses for road maintenance and grading services and transfers for allocated operational costs. Revenue of \$2,214 is from service charges. Fund balance of \$1,711 funds expenses for required road repairs and planned use to support operations.

**CSA 70 R-31 Lytle Creek** – Appropriation of \$8,115 includes operating expenses for road maintenance and grading services and transfers for allocated operational costs. Revenue of \$2,716 is from service charges. Fund balance of \$5,399 funds operating expenses for required road repairs.

**CSA 70 R-33 Big Bear City** – Appropriation of \$56,672 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$9,287 is from service charges. Fund balance of \$47,385 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-34 Big Bear** – Appropriation of \$12,923 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$2,669 is from service charges. Fund balance of \$10,254 funds budgeted contingencies and expenses for required road repairs and planned use to support operations.

**CSA 70 R-35 Cedar Glen** – Appropriation of \$7,363 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$2,071 is from service charges. Fund balance of \$5,292 funds budgeted contingencies and planned use to support operations.

**County Service Area 70 R-36 Pan Springs** – Appropriation of \$41,662 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$8,399 is from service charges. Fund balance of \$33,263 funds budgeted contingencies.

**County Service Area 70 R-39 Highland Estates** – Appropriation of \$73,161 includes operating expenses for road maintenance, debt service for a CSA 70 Revolving Loan, and transfers for allocated operational costs. Revenue of \$72,700 is from service charges. Fund balance of \$461 funds planned use to support operations.

**County Service Area 70 R-40 Upper N. Bay, Lake Arrowhead** – Appropriation of \$61,958 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$19,284 is from special taxes. Fund balance of \$42,674 funds budgeted contingencies.

**County Service Area 70 R-41 Quail Summit** – Appropriation of \$23,736 includes operating expenses for road maintenance and streetlighting, transfers for allocated operational costs, and contingencies. Revenue of \$8,750 is from service charges. Fund balance of \$14,986 funds budgeted contingencies and operating expenses for required road repairs.

**County Service Area 70 R-42 Windy Pass** – Appropriation of \$68,891 includes operating expenses for road maintenance and paving services, transfers for allocated operational costs, and contingencies. Revenue of \$48,664 is from special taxes. Fund balance of \$20,227 funds budgeted contingencies.



**County Service Area 70 R-44 Saw Pit Canyon** – Appropriation of \$9,488 includes operating expenses for road maintenance and transfers for allocated operational costs. Revenue of \$11,047 is from special taxes. Negative fund balance of \$1,559 is the result of prior year operations.

**County Service Area 70 R-45 Erwin Lake** – Appropriation of \$19,820 includes operating expenses for road maintenance, transfers for allocated operational costs, and contingencies. Revenue of \$9,313 is from service charges. Fund balance of \$10,507 funds budgeted contingencies.

**County Service Area 70 R-46 South Fairway Drive** – Appropriation of \$13,101 includes operating expenses for road maintenance and snow removal and transfers for allocated operational costs. Revenue of \$6,067 is from service charges. Fund balance of \$7,034 funds operating expenses for required road repairs.

**County Service Area 79 R-1 Green Valley Lake** – Appropriation of \$33,495 includes operating expenses for road maintenance and snow removal, transfers for allocated operational costs, and contingencies. Revenue of \$21,933 is from special taxes. Fund balance of \$11,562 funds budgeted contingencies.

## STAFFING CHANGES AND OPERATIONAL IMPACT

There are no staffing changes for 2012-13.

### 2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 70 M Wonder Valley	0	1	1	1	0	0	1
CSA 70 R-15 Landers	0	1	1	1	0	0	1
Total	0	2	2	2	0	0	2

CSA 70 M Wonder Valley		CSA 70 R-15 Landers	
<u>Classification</u>		<u>Classification</u>	
1	BG PSE-Equipment Operator	1	BG PSE-Equipment Operator
1	Total	1	Total



## Sanitation Districts Enterprise Funds - Consolidated

### DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance costs of sanitation collection systems and wastewater treatment facilities throughout the County through 9 County Service Areas (CSA) and Improvement Zones. Revenue sources include property taxes, service charges and user fees.

#### Budget at a Glance

Total Expenditure Authority	\$10,803,634
Total Sources	\$6,623,369
Net Budget	(\$4,180,265)
Estimated Unrestricted Net Assets	\$4,180,265
Use of Unrestricted Net Assets	(\$1,855,457)
Total Staff	0

**CSA 42 Oro Grande** was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 27, 1965 to provide sewer services to the community of Oro Grande located adjacent to Victorville. Services are funded by service charges and user fees. This CSA provides sewer services to 187 Equivalent Dwelling Units (EDUs) and does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed in the Oro Grande Community Building.

**CSA 53 B Fawnskin** was established by an act of the Board on January 2, 1968 to provide sewer services to the community of Fawnskin located on the north shore of Big Bear Lake. Services are funded by service charges and user fees. Sewage treatment is provided by contract with Big Bear Area Regional Wastewater Agency. This CSA provides services for 1,249 EDUs and is supported by a Board appointed MAC and utilizes the Fawnskin Fire Station for meetings.

**CSA 64 Spring Valley Lake** was established by an act of the Board on December 30, 1968 to provide sewer services including the maintenance costs of three lift stations to the community of Spring Valley Lake located southeast of the City of Victorville. Services are funded by taxes, service charges, and user fees. This CSA provides services for 4,314 EDUs and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Community Building (Great Room).

**CSA 70 GH Glen Helen** was established by an act of the Board on August 17, 2004 to provide park and recreation, sanitation, and streetlight services to the Glen Helen area. The fund provides sewer services to the San Bernardino County Sheriff/Coroner/Public Administrator's Detention facility as well as a Master Planned community currently in development. Operations are funded by service charges, user fees, and developer contributions. This Improvement Zone provides services for 436 EDUs and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 S-3 Lytle Creek** was established by an act of the Board on December 2, 1974 to provide sewer services to residents in the Lytle Creek Community and the U.S. Forest Service. Operations are funded by service charges and user fees. This Improvement Zone provides services for 799 EDUs and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Lytle Creek Community Building.

**CSA 70 S-7 Lenwood** was established by an act of the Board on December 19, 1977 to provide sewer services to the community of Lenwood. The recent construction of a new sewer system is limited to those property owners that approved assessments by debt service payment to replace individual septic systems. The City of Barstow performs routine maintenance for the system and the Improvement Zone is responsible for non-routine repairs. Operations are funded by user fees. This Improvement Zone provides services to 1,018 property owners and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

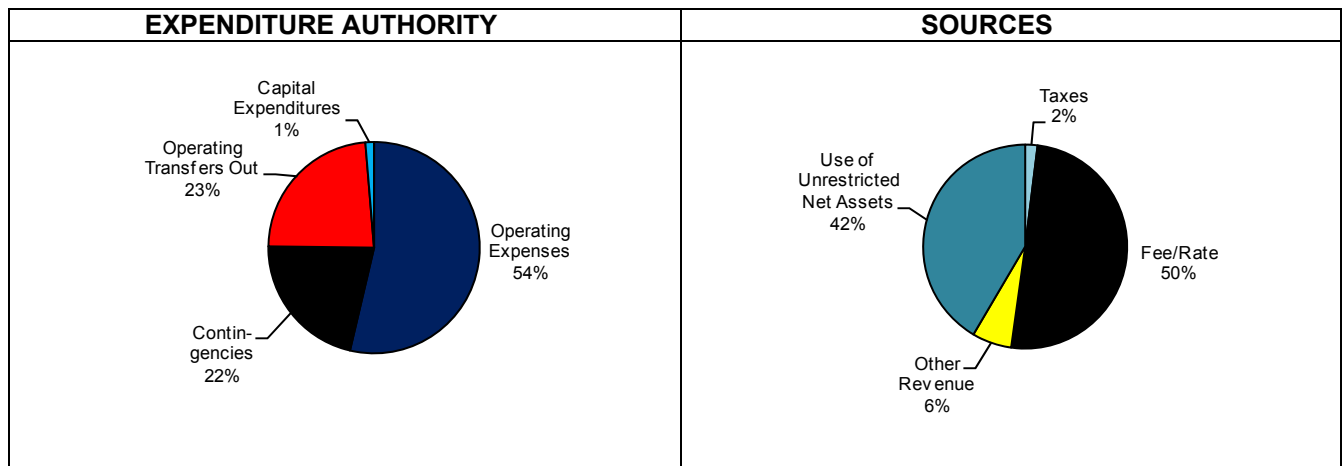
**CSA 70 SP-2 High Country** was established by an act of the Board on May 20, 1985 to provide sewer services to the community of High Country which is adjacent to Hesperia. Operations are funded by service charges and user fees. This Improvement Zone provides services for 231 EDUs within the CSA and to 286 EDUs through an out-of-area service agreement with the City of Hesperia and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Rick Novack Community Center.



**CSA 79 Green Valley Lake** was established by an act of the Board on September 7, 1971 to provide sewer services with sewage treatment provided through a contract with Running Springs Water District to the community of Green Valley Lake. Services are funded by service charges and user fees. This CSA provides services for 1,252 EDUs and is supported by a Board appointed MAC and utilizes the Green Valley Lake Fire Station for meetings.

**CSA 82 Searles Valley** was established by an act of the Board on June 28, 1976 to provide sewer and streetlighting services to the community of Searles Valley. On June 6, 2000, the CSA consolidated services to include Improvement Zones SV-3 (Trona) and SV-4 (Pioneer Town) through Board Resolution No. 2000-132. Services are funded by service charges and user fees. This CSA provides sewer services for 768 EDUs as well as 75 streetlights and is supported by a Board appointed MAC and an Advisory Commission and utilizes the Trona Community Senior Center for meetings.

### 2012-13 ADOPTED BUDGET



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: Special Districts  
 DEPARTMENT: Special Districts  
 FUND: Sanitation Districts - Consolidated

BUDGET UNIT: Various  
 FUNCTION: Operations  
 ACTIVITY: Sanitation Districts

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,717,357	7,930,717	12,314,121	4,995,122	5,005,022	5,798,694	793,672
Capital Expenditures	18,518	222,679	11,950	6,284	6,284	142,000	135,716
Contingencies	0	0	0	0	4,179,351	2,324,808	(1,854,543)
Total Exp Authority	7,735,875	8,153,396	12,326,071	5,001,406	9,190,657	8,265,502	(925,155)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,735,875	8,153,396	12,326,071	5,001,406	9,190,657	8,265,502	(925,155)
Operating Transfers Out	2,895,725	2,254,452	405,669	1,098,453	1,098,453	2,538,132	1,439,679
Total Requirements	10,631,600	10,407,848	12,731,740	6,099,859	10,289,110	10,803,634	514,524
<b>Departmental Revenue</b>							
Taxes	297,485	1,580,039	1,118,806	199,962	200,617	197,342	(3,275)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	(53,980)	6,909	14,057	51,112	51,113	644	(50,469)
Fee/Rate	6,639,020	6,959,378	5,103,761	5,410,429	5,383,425	5,055,951	(327,474)
Other Revenue	9,240,574	2,100,512	5,079,861	397,602	401,842	631,832	229,990
Total Revenue	16,123,099	10,646,838	11,316,485	6,059,105	6,036,997	5,885,769	(151,228)
Operating Transfers In	0	0	4,954	98,769	98,769	737,600	638,831
Total Financing Sources	16,123,099	10,646,838	11,321,439	6,157,874	6,135,766	6,623,369	487,603
Net Budget	5,491,499	238,990	(1,410,301)	58,015	(4,153,344)	(4,180,265)	(26,921)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Major appropriation changes include an increase in operating expenses of \$793,672 due to an increase in other professional services for CSA 64 Spring Valley Lake, a decrease in contingencies of \$1.9 million primarily due to funding various capital improvement projects including projects for CSA 70 GH Glen Helen, CSA 82 Searles Valley, and CSA 64 Spring Valley Lake, and an increase in operating transfers out of \$1.4 primarily to fund the capital improvement projects mentioned above. Major revenue changes include an increase in operating transfers in of \$638,831 from reserves to fund capital improvement projects.

**DETAIL OF 2012-13 ADOPTED BUDGET**

	2012-13			
	Appropriation	Revenue	Net Budget	Staffing
<b>Enterprise Funds</b>				
CSA 42 Oro Grande (EAP)	305,234	184,505	(120,729)	0
CSA 53 B Fawnskin (EBA)	1,213,383	836,395	(376,988)	0
CSA 64 Spring Valley Lake (EBM)	3,242,782	2,367,379	(875,403)	0
CSA 70 GH Glen Helen (ELH)	1,910,791	924,289	(986,502)	0
CSA 70 S-3 Lytle Creek (ECP)	874,477	536,224	(338,253)	0
CSA 70 S-7 Lenwood (ECR)	484,860	7,289	(477,571)	0
CSA 70 SP-2 High Country (EFA)	533,467	279,181	(254,286)	0
CSA 79 Green Valley Lake (EFP)	1,604,317	1,171,988	(432,329)	0
CSA 82 Searles Valley (EFY)	634,323	316,119	(318,204)	0
Total Enterprise Funds	10,803,634	6,623,369	(4,180,265)	0



**CSA 42 Oro Grande** – Appropriation of \$305,234 includes operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, transfers for allocated operational costs, operating transfers out for a meter replacement project, and contingencies. Revenue of \$184,505 includes user fees, connection fees and service charges.

**CSA 53 B Fawnskin** – Appropriation of \$1,213,383 includes operating expenses for sewer services including operations and maintenance costs, charges from Big Bear Area Regional Wastewater Agency, transfers for allocated operational costs, operating transfers out to the CSA's replacement reserve for future capital projects and to fund various capital improvement projects including manhole sealing, pipeline repair, and wetwell lids, and contingencies. Revenue of \$836,395 includes user fees, connection fees and service charges. Capital expenditures of \$43,800 represent improvements for lift stations A and C.

**CSA 64 Spring Valley Lake** – Appropriation of \$3,242,782 includes operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, transfers for allocated operational costs, operating transfers out to fund Victor Valley Wastewater Reclamation Authority connection flowmeter project, manhole sealing capital project, and contingencies. Revenue of \$2,367,379 includes taxes, user fees, connection fees and service charges.

**CSA 70 GH Glen Helen** – Appropriation of \$1,910,791 includes operating expenses for sewer services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to replacement reserves to fund future capital improvement projects, and contingencies. Revenue of \$924,289 includes user fees, connection fees, service charges, and developer charges. Capital expenditures of \$20,000 are for sludge drying beds and an isolation valve/drum screen.

**CSA 70 S-3 Lytle Creek** – Appropriation of \$874,477 includes operating expenses for sewer services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to the replacement reserve for future capital improvement projects and to fund a manhole sealing project, and contingencies. Revenue of \$536,224 includes user fees, connection fees and service charges. Capital expenditures of \$30,250 include a capital improvement project for South Fork bridge sewer line and the construction of a sludge bed.

**CSA 70 S-7 Lenwood** – Appropriation of \$484,860 includes operating expenses for sewer services including operations and maintenance costs, transfers for allocated operational costs, and contingencies. Revenue of \$7,289 includes connection charges through an agreement with the City of Barstow.

**CSA 70 SP-2 High Country** – Appropriation of \$533,467 includes operating expenses for sewer services including operations and maintenance costs, professional services including an agreement with the City of Hesperia for waste processing, transfers for allocated operational costs, operating transfers out to replacement reserve for depreciation and to fund future projects, and contingencies. Revenue of \$279,181 includes user fees, connection fees and service charges. Capital expenditures of \$32,600 are for a new flowmeter and vault.

**CSA 79 Green Valley Lake** – Appropriation of \$1,604,317 includes operating expenses for sewer services including operations and maintenance costs, professional services charges from Running Springs Water District; transfers for allocated operational costs, debt service payment to Running Springs District, operating transfers out for the Ahwahnee lift station project and a manhole sealing project, and contingencies. Revenue of \$1,171,988 includes user fees, connection fees and service charges.

**CSA 82 Searles Valley** – Appropriation of \$634,323 includes operating and maintenance expenses for sewer services, transfers for allocated operational costs for salaries and benefits and services and supplies, operating transfers out to fund maintenance in the park district and to replacement reserves for depreciation and future capital improvement projects, and provide funding for a new pump station project, and contingencies. Revenue of \$316,119 includes taxes, user fees, connection fees and service charges. Capital expenditures of \$15,350 are for an abandoned septic tank project.

## STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Sanitation Districts.





## Streetlight Districts Special Revenue Funds - Consolidated

### DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of streetlighting within 11 County Service Areas (CSA) and Improvement Zones throughout the County. Revenue sources include property taxes or per parcel service charges.

#### Budget at a Glance

Total Expenditure Authority	\$1,394,389
Total Sources	\$801,902
Fund Balance	\$592,487
Total Staff	0

**CSA 30 Red Mountain** was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 30, 1964 to provide for the maintenance and operation of 14 streetlights in the community of Red Mountain. Services are funded by property tax revenue. This district does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed.

**CSA 53 A Big Bear** was established on September 19, 1966 by an act of the Board to provide for the maintenance and operation of 15 streetlights in the community of Fawnskin in the Big Bear area. Services are funded by property taxes. This CSA has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

**CSA 54 Crest Forest** was established by an act of the Board on September 19, 1966 to provide for the maintenance and operation of 87 streetlights in the community of Crest Forest. Services are funded by property taxes. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 EV-1 Citrus Plaza** was established by an act of the Board on April 23, 1996 to provide for the maintenance and operation of 119 streetlights in the unincorporated area of the County known as the "Donut Hole". Services are funded by a Community Facilities District 2010-1 per parcel special tax and the current special tax is set by the Rate and Method of Apportionment. This Improvement Zone provides services to 46 parcels and does not utilize an Advisory Commission or MAC. Meetings are held with property owners as needed.

**CSA 70 GH Glen Helen** was established by an act of the Board on August 24, 2004, to provide for the maintenance and operation of 480 streetlights in the community of Glen Helen for Tract 15900. Tract 15900 is an approved development of approximately 2,086 housing units in a development area known as "Lytle Creek North Development" project. Services are funded by a per parcel service charge with an annual 2.5% inflationary increase. The 2012-13 service charge is \$47.19 per parcel and this Improvement Zone provides services to approximately 807 parcels. This Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 SL-2 Chino** was established by an act of the Board on November 16, 2004 to provide for the maintenance and operation of 8 streetlights in a community near Chino. Services are funded by a per parcel service charge with an authorized 1.5% annual inflationary increase. The 2012-13 service charge is reduced to \$100 per parcel with no inflationary factor required. This Improvement Zone provides services to 26 parcels and this Improvement Zone does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 SL-3 Mentone** was established by an act of the Board on February 15, 2005 to provide for the maintenance and operation of 12 streetlights in the community of Mentone. Services are funded by a voter approved per parcel service charge with an authorized 1.5% annual inflationary increase. The 2012-13 service charge is \$42.46 per parcel, no inflationary increase is required. This Improvement Zone provides services to 69 parcels and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 SL-4 Bloomington** was established by an act of the Board on August 22, 2006, to provide for the maintenance and operation of 5 streetlights in the community of Bloomington. Services are funded by a voter approved per parcel service charge with a 2.5% annual inflationary increase. The 2012-13 service charge is reduced to \$100 per parcel with no inflationary factor required. This Improvement Zone provides services to 31 parcels and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

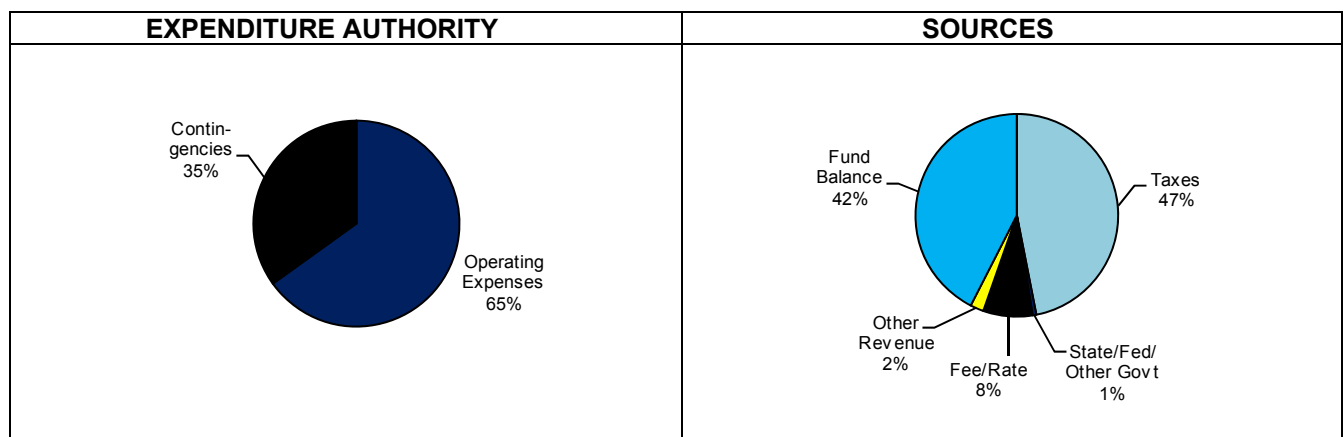


**CSA 70 SL-5 Muscoy** was established by an act of the Board to provide for the maintenance and operation of 207 streetlights in the community of Muscoy. Services are funded by a voter approved per parcel service charge with a 2.5% annual inflationary increase. The 2012-13 service charge is \$18.45 per parcel with no inflationary factor required. This Improvement Zone provides services to 2,169 parcels and is supported by a Municipal Advisory Commission. Meetings are held with residents as needed.

**CSA 73 Arrowbear Lake** was established by an act of the Board on December 28, 1970 to provide for the maintenance and operation of 17 streetlights in the community of Arrowbear Lake. Services are funded by property taxes. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA SL-1 Countywide** was established by an act of the Board on December 27, 1965 to provide for the maintenance and operation of 3,510 streetlights throughout the County. Services are funded by property taxes. This CSA does not utilize an Advisory Commission or MAC.

### 2012-13 ADOPTED BUDGET





## ANALYSIS OF 2012-13 ADOPTED BUDGET

GROUP: Special Districts  
DEPARTMENT: Special Districts  
FUND: Streetlight Districts - Consolidated

BUDGET UNIT: Various  
FUNCTION: Operating  
ACTIVITY: Streetlighting

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	27,355	31,670	4,364	0	0	0	0
Operating Expenses	890,781	804,748	2,565,860	802,750	806,904	907,495	100,591
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	591,906	486,894	(105,012)
Total Exp Authority	918,136	836,418	2,570,224	802,750	1,398,810	1,394,389	(4,421)
Reimbursements	(13,079)	0	0	0	0	0	0
Total Appropriation	905,057	836,418	2,570,224	802,750	1,398,810	1,394,389	(4,421)
Operating Transfers Out	0	0	0	14,979	15,000	0	(15,000)
Total Requirements	905,057	836,418	2,570,224	817,729	1,413,810	1,394,389	(19,421)
<b>Departmental Revenue</b>							
Taxes	1,128,091	916,897	797,741	654,266	641,604	654,053	12,449
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	10,837	0	10,351	30,693	30,631	8,364	(22,267)
Fee/Rate	(11,126)	0	92,964	106,881	106,916	109,796	2,880
Other Revenue	61,284	30,026	14,941	6,302	9,461	29,689	20,228
Total Revenue	1,189,086	946,923	915,997	798,142	788,612	801,902	13,290
Operating Transfers In	0	0	8,980	14,979	15,000	0	(15,000)
Total Sources	1,189,086	946,923	924,977	813,121	803,612	801,902	(1,710)
Fund Balance					610,198	592,487	(17,711)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in operating expenses of \$100,591. In the Fourth Quarter of 2011-12, appropriation for operating expenses was reduced to actual expenditures which were lower than estimated. Budget for 2012-13 is based on estimated expenditures for 2012-13. Contingencies decreased by \$105,012 due to planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold. Major revenue changes include an increase in taxes of \$12,449 based on the reduced delinquency rate.

## DETAIL OF 2012-13 ADOPTED BUDGET

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
<b>Special Revenue Funds</b>				
CSA 30 Red Mountain (SGJ)	5,070	3,713	1,357	0
CSA 53 A Big Bear (SJP)	32,351	8,871	23,480	0
CSA 54 Crest Forest (SJV)	62,922	37,370	25,552	0
CSA 70 EV-1 Citrus Plaza (SQW)	82,053	40,155	41,898	0
CSA 70 GH Glen Helen (RWX)	60,907	48,367	12,540	0
CSA 70 SL-2 Chino (SQX)	9,191	3,578	5,613	0
CSA 70 SL-3 Mentone (SQZ)	8,674	3,103	5,571	0
CSA 70 SL-4 Bloomington (SMC)	32,704	3,080	29,624	0
CSA 70 SL-5 Muscoy (SMJ)	76,449	40,310	36,139	0
CSA 73 Arrowbear Lake (SOP)	4,176	3,962	214	0
CSA SL-1 Countywide (SQV)	1,019,892	609,393	410,499	0
Total Special Revenue Funds	1,394,389	801,902	592,487	0



**CSA 30 Red Mountain** – Appropriation of \$5,070 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$3,713 primarily includes property taxes. Fund balance of \$1,357 funds planned use to support operations for streetlighting charges.

**CSA 53 A Big Bear** – Appropriation of \$32,351 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$8,871 primarily includes property taxes. Fund balance of \$23,480 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 54 Crest Forest** - Appropriation of \$62,922 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$37,370 primarily includes per parcel service charges. Fund balance of \$25,552 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 EV-1 Citrus Plaza** - Appropriation of \$82,053 primarily includes Edison energy costs for streetlights. Revenue of \$40,155 primarily includes property taxes and per parcel service charges. Fund balance of \$41,898 funds budgeted contingencies.

**CSA 70 GH Glen Helen** - Appropriation of \$60,907 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$48,367 primarily includes per parcel service charges. Fund balance of \$12,540 funds budgeted contingencies and planned use to support operations primarily due to increased costs for transfers as a result of a change in allocation methodology.

**CSA 70 SL-2 Chino** - Appropriation of \$9,191 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$3,578 primarily includes per parcel service charges. Fund balance of \$5,613 funds budgeted contingencies and planned use to support operations due to increased costs for transfers as a result of a change in allocation methodology.

**CSA 70 SL-3 Mentone** - Appropriation of \$8,674 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$3,103 primarily includes per parcel service charges. Fund balance of \$5,571 funds budgeted contingencies and planned use to support operations due to increased costs for transfers as a result of a change in allocation methodology as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 SL-4 Bloomington** - Appropriation of \$32,704 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$3,080 primarily includes per parcel service charges. Fund balance of \$29,624 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 70 SL-5 Muscoy** - Appropriation of \$76,449 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$40,310 primarily includes per parcel service charges. Fund balance of \$36,139 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

**CSA 73 Arrowbear Lake** - Appropriation of \$4,176 primarily includes Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$3,962 primarily includes property taxes. Fund balance of \$214 funds planned use to support operations due to increased costs for transfers as a result of a change in allocation methodology.

**CSA SL-1 Countywide** - Appropriation of \$1,019,892 is primarily for Edison energy costs for streetlights and transfers for allocated operational costs. Revenue of \$609,393 primarily includes property taxes. Fund balance of \$410,499 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

## STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Streetlight Districts.



## Water Districts Enterprise Funds - Consolidated

### DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of water distribution systems throughout unincorporated areas of the County through 8 County Service Areas (CSA). Revenue sources include property taxes, service charges and user fees.

#### Budget at a Glance

Total Expenditure Authority	\$12,071,646
Total Sources	\$8,433,406
Net Budget	(\$3,638,240)
Estimated Unrestricted Net Assets	\$3,638,240
Use of Unrestricted Net Assets	(\$751,652)
Total Staff	0

**CSA 42 Oro Grande** was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 27, 1965 to provide water connection and maintenance services to the community of Oro Grande located adjacent to Victorville. Services are funded by service charges and user fees. This CSA provides services to 137 water connections and does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed in the Oro Grande Community Building.

**CSA 64 Spring Valley Lake** was established by an act of the Board on December 30, 1968 to provide water connection and maintenance services to the community of Spring Valley Lake. Services are funded by property taxes, service charges and user fees. This CSA provides services to 3,823 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Community Building (Great Room).

**CSA 70 CG Cedar Glen** was established by an act of the Board on July 12, 2005 to provide water connection and maintenance services to the community of Cedar Glen. The Improvement Zone has undertaken a multi-phase capital improvement project to upgrade system infrastructure. Services are funded by service charges and user fees. This Improvement Zone provides services to 331 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

**CSA 70 F Morongo Valley** was established by an act of the Board on September 20, 1971 to provide water connection and maintenance services to the community of Morongo Valley including three wells, one booster station and a reservoir that stores 260,000 gallons of water. Services are funded by service charges and user fees. This Improvement Zone provides services to 84 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Covington Park Community Room.

**CSA 70 J Oak Hills** was established by an act of the Board on December 28, 1971 to provide water connection and maintenance services to the community of Oak Hills located 16 miles south of Victorville including the maintenance of five wells, seven booster stations, twelve water storage reservoirs and approximately 148 miles of water pipelines ranging from 6 inches in diameter to 16 inches. Services are funded by service charges and user fees. This Improvement Zone provides services to 3,179 water connections and is supported by a Board appointed MAC and utilizes the Oak Hills Community Building for meetings.

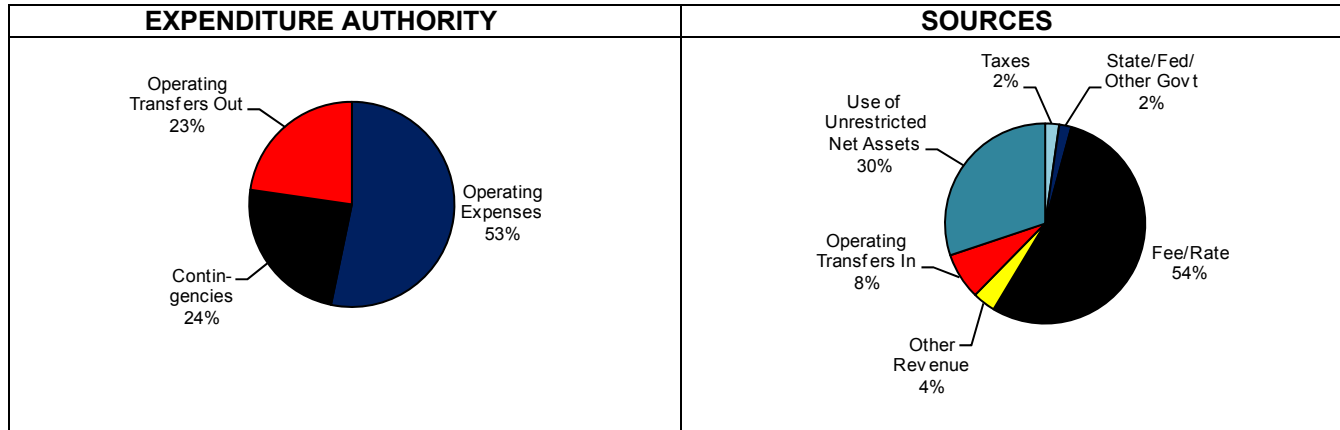
**CSA 70 W-1 Goat Mountain** was established by an act of the Board on November 5, 1973 to provide water connection and maintenance services to the community of Goat Mountain located 10 miles north of Yucca Valley in the Landers area including the maintenance of three wells, one booster station and reservoir storage of 620,000 gallons. Services are funded by service charges and user fees. This Improvement Zone provides services to 646 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Belfield Hall.

**CSA 70 W-3 Hacienda** was established by an act of the Board on December 6, 1976 to provide water connection and maintenance services to the community of Hacienda located west of Yucca Valley including the maintenance of two wells, two booster stations and 310,000 gallons of reservoir storage. Services are funded by service charges and user fees. This Improvement Zone provides services to 166 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Covington Park Community Room.



**CSA 70 W-4 Pioneertown** was established by an act of the Board on January 14, 1980 to provide water connection and maintenance services to the community of Pioneertown located five miles northwest of Yucca Valley including the maintenance of six active wells and reservoir storage of 310,000 gallons. Services are funded by service charges and user fees. This Improvement Zone provides services to 120 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Pioneer Mission Church.

## 2012-13 ADOPTED BUDGET



## ANALYSIS OF 2012-13 ADOPTED BUDGET

GROUP: Special Districts  
 DEPARTMENT: Special Districts  
 FUND: Water Districts - Consolidated

BUDGET UNIT: Various  
 FUNCTION: Operating  
 ACTIVITY: Water

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	6,814,695	5,758,051	6,230,731	6,067,743	6,171,110	6,403,128	232,018
Capital Expenditures	300,126	78,167	1,086,119	124,312	124,311	50,000	(74,311)
Contingencies	0	0	0	0	3,358,614	2,886,588	(472,026)
Total Exp Authority	7,114,821	5,836,218	7,316,850	6,192,055	9,654,035	9,339,716	(314,319)
Reimbursements	(7,134)	0	(8,360)	7,513	7,512	0	(7,512)
Total Appropriation	7,107,687	5,836,218	7,308,490	6,199,568	9,661,547	9,339,716	(321,831)
Operating Transfers Out	998,230	1,117,218	2,152,781	736,773	736,773	2,731,930	1,995,157
Total Requirements	8,105,917	6,953,436	9,461,271	6,936,341	10,398,320	12,071,646	1,673,326
<b>Departmental Revenue</b>							
Taxes	44,487	485,121	312,471	225,927	226,022	273,555	47,533
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	26	2,500	4,799	225,219	225,220	236,875	11,655
Fee/Rate	4,642,391	4,719,918	5,639,455	5,905,130	5,875,119	6,565,674	690,555
Other Revenue	9,839,824	1,638,149	287,112	622,472	596,336	449,302	(147,034)
Total Revenue	14,526,728	6,845,688	6,243,837	6,978,748	6,922,697	7,525,406	602,709
Operating Transfers In	0	0	3,783,444	554,639	554,639	908,000	353,361
Total Financing Sources	14,526,728	6,845,688	10,027,281	7,533,387	7,477,336	8,433,406	956,070
Net Budget	6,420,811	(107,748)	566,010	597,046	(2,920,984)	(3,638,240)	(717,256)
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in operating transfers out of \$2.0 million to capital improvement project funds for various projects and a decrease in contingencies of \$472,026 to fund operating transfers out. Major revenue changes include an increase in fee/rate revenue of \$690,555 due to increased fees and service charges, and an increase in operating transfers in of \$353,361 from reserves to fund capital improvement projects.



## DETAIL OF 2012-13 ADOPTED BUDGET

2012-13				
	Appropriation	Revenue	Net Budget	Staffing
<b><u>Enterprise Funds</u></b>				
CSA 42 Oro Grande (EAS)	558,077	282,018	(276,059)	0
CSA 64 Spring Valley Lake (ECB)	4,224,996	2,923,581	(1,301,415)	0
CSA 70 CG Cedar Glen (ELL)	966,579	651,539	(315,040)	0
CSA 70 F Morongo Valley (EBY)	386,792	294,643	(92,149)	0
CSA 70 J Oak Hills (ECA)	4,079,184	3,034,931	(1,044,253)	0
CSA 70 W-1 Goat Mountain (ECS)	1,082,848	755,476	(327,372)	0
CSA 70 W-3 Hacienda (ECY)	551,269	344,665	(206,604)	0
CSA 70 W-4 Pioneertown (EDD)	221,901	146,553	(75,348)	0
Total Enterprise Funds	12,071,646	8,433,406	(3,638,240)	0

**CSA 42 Oro Grande** - Appropriation of \$558,077 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out including transfers for depreciation and capital improvements. Revenue of \$282,018 includes user fees, connection fees and service charges.

**CSA 64 Spring Valley Lake** – Appropriation of \$4,224,996 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to fund various capital improvement projects including a Service Line Replacement, depreciation for future replacement projects, a Well Rehab project, Archway improvements, a Manifold Well project, Hesperia Interconnection, and a Meter Replacement Project, and contingencies. Revenue of \$2,923,581 primarily includes property taxes, user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund for capital improvement projects.

**CSA 70 CG Cedar Glen** – Appropriation of \$966,579 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, other charges for loan payments consisting of a CSA Revolving Loan Fund and a County loan payment, and contingencies. Revenue of \$651,539 includes user fees, connection fees and service charges.

**CSA 70 F Morongo Valley** – Appropriation of \$386,792 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to fund a Uranium Cleanup Project and a meter replacement project, and contingencies. Revenue of \$294,643 includes user fees, connection fees, service charges, and an operating transfer in from the replacement reserve to fund the costs of the above mentioned capital improvement projects.

**CSA 70 J Oak Hills** – Appropriation of \$4,079,184 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, other charges for loan and debt service, operating transfers out to fund a Radio Read Meters project, the Booster Site project, a Roof Repair project for Well 1 and Booster 3, and the Well House project, and contingencies. Revenue of \$3,034,931 includes fees, connection fees, service charges, and operating transfers in of \$223,400 from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

**CSA 70 W-1 Goat Mountain** – Appropriation of \$1,082,848 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to provide funding for the Rehab Pressure Reducing Valve (PRV) Stations project, the Reservoir A Rehab project, the Meter Replacement project, and the Service Line Replacement project, and contingencies. Revenue of \$755,476 is primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.



**CSA 70 W-3 Hacienda** – Appropriation of \$551,269 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to provide funding for the Meter Replacement project, the Pipeline Replacement project, a Uranium Cleanup project, and contingencies. Revenue of \$344,665 includes user fees, connection fees, service charges, and operating transfers in from the replacement reserve to assist in the funding of the above mentioned capital improvement projects.

**CSA 70 W-4 Pioneertown** – Appropriation of \$221,901 includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated operational costs, operating transfers out to provide funding for the Meter Replacement project, and contingencies. Revenue of \$146,553 is primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve to assist in the funding of the above mentioned capital improvement projects.

### **STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with Water Districts.





# CAPITAL IMPROVEMENT PROJECTS SPECIAL DISTRICTS DEPARTMENT



2012-13





## 2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
<b>First District</b>												
1	2005	General	CSA 40 Elephant Mountain	Roadway	Road maintenance		CLY 300 2005	175	0	50,188	50,363	
2	TBD	General	CSA 70 TV2 Morongo	Ceramic Insulators	Replace ceramic insulators/runs between power poles		SLD 330 330	0	0	55,000	55,000	
3	1Z30	General	CSA70 Countywide	Warehouse/Shop Victorville	Acquire office and workshop space for Water and Sanitation Division relocation	AC	CJA 105 105	775,895	0	122,568	898,463	
4	1024	Park	CSA 29 Lucerne Valley Park	Midway Park Community Center	Improvements to Midway Park Community Center		CSV 245 1024	100	0	63,749	63,849	
5	2006	Park	CSA 56 Wrightwood	Wrightwood Skate Park	Design and construct a pre-fabricated concrete skate plaza with additional features including new fencing	C	CDW 380 2006	50,400	0	140,204	190,604	
6	1Z32	Sanitation	CSA 42 Oro Grande	Sewer Line Replacement	Replace approximately 300-feet of existing sewerline that currently cannot be accessed by maintenance equipment	RP	EKA 310 310	100	0	65,659	65,759	
7	1Z33	Sanitation	CSA 64 Spring Valley Lake	Manhole Sealing	Spray application sealant of approximately 70 existing manholes that currently allow significant water inflow	RU	EBL 420 200	55,587	0	122,000	177,587	
8	2009	Sanitation	CSA 64 Spring Valley Lake	Pump/Valve Rehabilitation	Replace pumps and valves at various locations within the District	RP	EBL 420 202	0	0	80,000	80,000	
9	2070	Sanitation	CSA 64 Spring Valley Lake	Vault & Meter	VVWRA Connection		EBL 420 2070	157,600	0	178	157,778	
10	2054	Sanitation	CSA 70 SP-2	Flow Meter & Vault	Installation of flowmeter and vault for sewer usage		EFA 490 490	32,600	0	0	32,600	
11	1005	Sanitation	CSA 79 Green Valley Lake	Sewer Slip Lining	Rehabilitation of approximately 1,000 feet of existing sewerline by slip lining (introduce new PVC liner)	RU	ENF 485 100	0	0	59,500	59,500	
12	1006	Sanitation	CSA 79 Green Valley Lake	Manhole Sealing	Spray application sealant of approximately 50 existing manholes that currently allow significant water inflow	RU	ENF 485 101	45,850	0	12,500	58,350	
13	2016	Sanitation	CSA 79 Green Valley Lake	Pump Rehabilitation	Replacement of existing pump and motor assemblies for new energy efficient assemblies	RP	ENF 485 102	0	0	70,000	70,000	
14	1Z28	Sanitation	CSA 79 Green Valley Lake	Ahwahnee Lift Station Rehab	Construction of 50,000-gallons of additional wet well capacity to extend the needed emergency response time	C	ENF 485 485	118,663	0	201,663	320,326	
15	1007	Sanitation	CSA 82 Searles Valley	Manhole Sealing	Spray application sealant of approximately 100 existing manholes that currently allow significant water inflow	RU	CJN 495 100	250	0	102,535	102,785	
16	2055	Sanitation	CSA 82 Searles Valley	New Pump Station	Installation of a new pump station for Searles Valley Sanitation		CJN 495 2055	55,000	0	0	55,000	
17	TBD	Sanitation	CSA 82 Searles Valley	Abandon Septic Tank	Dig up septic tank and backfill/recover		EFY 495 495	15,350	0	0	15,350	
18	2069	Sanitation	CSA 42 Oro Grande	Vault & Meter	VVWRA Connection		EKA 310 2069	27,500	0	0	27,500	
19	2066	Water	CSA 42 Oro Grande	Reservoir 2	Rehabilitation of Reservoir 2 for CSA 42 water district		EAV 310 2067	110,000	0	0	110,000	
20	2068	Water	CSA 42 Oro Grande	Meter Replacement	Replace with more efficient radio read meters		EAV 310 2068	70,400	0	0	70,400	
21	2066	Water	CSA 42 Oro Grande	Reservoir 1	Land acquisition and design		EAV 310 310	0	0	115,500	115,500	
22	1Z36	Water	CSA 42 Oro Grande	Oro Grande Annexation	The annexation of 60+ acres of property into the District for the Charter School and 7.5 acres for TXI	PL	MSC 310 310	10	5,000	3,996	9,006	Developer Contribution
23	2045	Water	CSA 64 Spring Valley Lake	Interconnection	Installation of an interconnection with City of Hesperia water district		CEK 420 2045	54,600	0	0	54,600	
24	2046	Water	CSA 64 Spring Valley Lake	Manifold Piping Wells 3 & 5	Install manifold piping between wells 3 & 5 for switchover service when needed		CEK 420 2046	194,100	0	0	194,100	
25	2049	Water	CSA 64 Spring Valley Lake	Meter Replacement	Replace with more efficient radio read meters		CEK 420 2049	633,330	0	0	633,330	
26	2038	Water	CSA 64 Spring Valley Lake	Service Line Replacement	Final Phase of a four phase project to replace all the water service lines in the District including road repairs	RP	CEK 420 420	160,000	0	304,139	464,139	
27	2039	Water	CSA 64 Spring Valley Lake	Archway Roof/Tiles	Repair Archway tiles		ECB 420 422	50,000	0	0	50,000	

\*If funding source column is blank, it is funded within the District budget.



## 2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
<b>First District Cont'd</b>												
28	2009	Water	CSA 64 Spring Valley Lake	PRV Station Rehabilitation	Rebuild existing pressure regulating station and equip with pipe size valving to allow redundant supply to the low zone	RU	EDB 420 100	0	0	125,000	125,000	
29	2010	Water	CSA 64 Spring Valley Lake	Well 4 Rehabilitation	Re-equip existing well with new energy efficient pump and motor assembly	RU	EDB 420 101	120,000	0	61,258	181,258	
30	1Z37	Water	CSA 64 Spring Valley Lake	Well #7 Construction	Drill and equip a new well to comply with CA Dept. Health requirement to meet max. day demand with the largest well out of service	C	EDB 420 420	1,200	0	644,391	645,591	
31	1Z38	Water	CSA 64 Spring Valley Lake	3 M Gallon Reservoir	Construct a new 3.0 million gallon water reservoir to comply with CA Dept. Health requirements for water storage in the District	C	EDC 420 420	1,000	0	713,942	714,942	
32	1Z35	Water	CSA 70 J Oak Hills	Radio Read Meters	Replace existing manual read meters with radio read meters for more efficient and accurate water measurement	RP	CCN 165 165	41,500	0	800,780	842,280	
33	1Z02	Water	CSA 70 J Oak Hills	Line Extensions/Looping	Design and construct critical pipelines to close loops and eliminate dead end lines in the system	C	CJU 165 165	10,039	0	39,863	49,902	
34	1Z03	Water	CSA 70 J Oak Hills	Pipeline Replacement	Replace approximately 2,500-feet of existing waterlines that have reached their service life or have repeated failures	RP	CQR 165 165	11,850	0	25,336	37,186	
35	2041	Water	CSA 70 J Oak Hills	Add Booster Site 2A	Construct a new replacement booster station to pump additional water to high pressure zone in the District		CQS 165 2041	51,850	0	0	51,850	
36	2042	Water	CSA 70 J Oak Hills	Install 1 Well House	Install a closure around a well		CQS 165 2042	36,000	0	0	36,000	
37	2043	Water	CSA 70 J Oak Hills	Roofing Repairs Well 1 & Booster 3	Repair roof on well 1 and booster 3		CQS 165 2043	41,350	0	0	41,350	
38	1Z04	Water	CSA 70 J Oak Hills	Booster 3B Replacement	Construct a new replacement booster station to pump additional water to high pressure zone in the District		CQS 165 165	0	0	68,331	68,331	
39	2002	Park	CSA 70 W Hinkley	Senior Center Improvements	Project completed in 2011-12, fund balance transfer only		CND 335 2002	(13,560)	0	13,560	-	
40	1010	Water	CSA 70 J Oak Hills	Reservoir Rehab	Project completed in 2011-12, fund balance transfer only		CAM 165 1000	(26,133)	0	26,133	-	
41	1Z35	Water	CSA 42 Oro Grande	Water Main Line Replacement	Project completed in 2011-12, fund balance transfer only		ELR 310 310	58	0	(58)	-	
<b>Total First District</b>								<b>2,882,664</b>	<b>5,000</b>	<b>4,087,915</b>	<b>6,975,579</b>	
<b>Second District</b>												
42	2008	General	CSA 70 Countywide	Snow Drop Road Project	Design, design review, environmental assessment and assessment engineering for a \$3,000,000 road project	PL	CLO 105 2008	0	0	84,014	84,014	
43	1Z01	General	CSA 70 D-1 Lake Arrowhead Dam	Park Improvements	Design and construction of a new passive use park in the Lake Arrowhead community	C	CSY 130 130	181,200	0	415,360	596,560	
44	2044	General	CSA 70 D-1 Lake Arrowhead Dam	Restroom	Build a new restroom		CSY 130 2044	110,600	0	0	110,600	
45	2047	General	CSA 70 D-1 Lake Arrowhead Dam	Fencing	Construct a fence around park		CSY 130 2047	150,000	0	0	150,000	
46	2048	General	CSA 70 D-1 Lake Arrowhead Dam	Detention	Construct a detention basin at Lake Arrowhead Dam		CSY 130 2048	75,000	0	0	75,000	
47	2019	Roads	CSA 59 Deer Lodge Park	Road Improvement	Road paving project		CMS 395 2019	140,000	0	(439)	139,561	
48	1Z41	Sanitation	CSA 70 GH Glen Helen	Vactor Dump Basin	Install a dump manhole and piping for vactor truck unloading at the new Lytle Creek North wastewater treatment plant	C	CVX 306 306	90	0	20,497	20,587	
49	2071	Sanitation	CSA 70 GH Glen Helen	Isolation Valve/Drum Screen	Install isolation valve and a drum screen at the Glen Helen wastewater treatment facility		CXL 306 2071	32,600	0	0	32,600	
50	2072	Sanitation	CSA 70 GH Glen Helen	Sludge Drying Beds	Build sludge drying beds at the Glen Helen wastewater treatment facility		CXL 306 2072	430,250	0	0	430,250	

\*If funding source column is blank, it is funded within the District budget.



## 2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
<b>Second District Cont'd</b>												
51	2025	Sanitation	CSA 70 S-3 Lytle Creek	South Fork Project/ Replace Sludge Bed	Provide for flooding prevention and replace the sludge drying bed at Lytle Creek.		ECP 305 305	30,250	0	0	30,250	
52	1Z15	Water	CSA 70 CG Cedar Glen	Water System Design	Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	PL	CRD 563 563	800	0	146,374	147,174	
53	1Z16	Water	CSA 70 CG Cedar Glen	Water System Construction	Construction of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	C	CRL 563 563	400	0	170,834	171,234	
54	2006	General	CSA 70 OS-1 N Etiwanda	Improvements	Project completed in 2010-11, fund balance transfer only	C	CAT 547 547	(2)	0	2	-	
55	1Z40	Sanitation	CSA 70 GH Glen Helen	GH Recycled Water Project	Develop a master sewer layout for Glen Helen to eliminate septic service	C	CAC 306 306	1,300	0	305,410	306,710	
<b>Total Second District</b>								<b>1,152,488</b>	<b>0</b>	<b>1,142,052</b>	<b>2,294,540</b>	
<b>Third District</b>												
56	1022	General	CSA 70 Countywide	Gilbert Street Well	Rehabilitation of the Gilbert Street Well for Behavioral Health facility		CLA 105 1022	92,367	0	(30,011)	62,356	
57	1Z31	General	CSA 70 TV-4 Wonder Valley	Electrical/Control Upgrade	Replace and update the existing TV translator controls and electrical panel	RP	CAL 332 332	0	0	100,575	100,575	
58	1023	Park	Big Bear Recreation & Park District	Erwin Park Pool Renovation	Renovation of the existing pool	C	CSZ 620 1023	200,000		242,152	442,152	
59	2003	Park	Big Bear Recreation & Park District	Bear City Park Non-ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 2003	62,320	0	0	62,320	
60	2004	Park	Big Bear Recreation & Park District	Erwin Park Building Renovation	Renovation of the existing park building that was heavily damaged due to flooding and upgrade to meet current code requirements	RU	CSZ 620 2004	148,536	0	0	148,536	
61	2073	Park	Big Bear Recreation & Park District	Big Bear Teen BMX Track	Build a BMX track for use by community		CGS 620 2073	0	60,000	1,220	61,220	3rd District
62	2040	Park	Big Bear Recreation & Park District	Erwin Ranch Soccer Park	Build a soccer park		CSZ 620 2040	0	30,000	0	30,000	3rd District
63	AR03	Park	Big Bear Recreation & Park District	Bear City Park - ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 AR03	0	0	28,262	28,262	
64	TBD	Park	Big Bear Recreation & Park District	Sugarloaf Dog Park/Ski Beach/Ranch Playground	Provide for a dog park at Sugarloaf Park, a playground at Ski Beach and a playground at Erwin Ranch in Big Bear		SSA 620 300	0	0	72,000	72,000	
65	TBD	Park	Big Bear Recreation & Park District	Ski Beach Picnic Shelter/Meadow Park Tball Shelter	Construct a picnic shelter at Ski Beach and a Tball Shelter at Meadow Park in Big Bear		SSA 620 300	0	0	28,000	28,000	
66	1011	Park	CSA 20 Joshua Tree	Parking Pavement	Rehabilitate/repave existing community center parking lot	RU	CEW 200 1011	59,706	0	48,905	108,611	
67	1Z05	Park	CSA 20 Joshua Tree	Park Improvements - Desert View Conservation Area	Design and construct improvements for an interpretive trail system	C	CFU 200 200	0	950,000	5,245	955,245	Federal Grant
68	TBD	Park	CSA 20 Joshua Tree	Landscape Improvements	Relandscape and beautify park		SGD 200 200	10,000	0	0	10,000	
69	TBD	Park	CSA 20 Joshua Tree	Flooring/Windows/ Shower	Replace flooring, upgrade windows, and shower		SGD 200 200	30,000	0	0	30,000	
70	TBD	Park	CSA 63 Yucaipa/Oak Glen School	Wooden Replica School House	Build a wooden replica of the historic school house		SKM 415 415	20,000	0	0	20,000	
71	2074	Park	CSA 70 M Wonder Valley	Pavement Project	Pave and repair roads		SYS 205 205	60,000	0	0	60,000	
72	2078	Park	CSA 70 P-10 Mentone	Irrigation System	Update and replace irrigation system at park		RGT 208 208	20,000	0	0	20,000	
73	1Z19	Park	Moonridge Animal Park	Animal Park Relocation	Design, construct new zoo, and relocate existing zoo to new site	C	CRR 620 620	60,000	0	6,123,419	6,183,419	
74	2034	Roads	CSA 70 R-2 Twin Peaks	Road Improvement	Repair and pave damaged roads		CPS 225 225	100,000	0	(364)	99,636	
75	2052	Roads	CSA 70 R-3 Erwin Lake	Road paving project	Reconstruction and repaving of district roads		SMD 230 230	15,900	0	0	15,900	

\*If funding source column is blank, it is funded within the District budget.



## 2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
Third District Cont'd												
76	2053	Roads	CSA 70 R-5	Road paving project	Reconstruction and repaving of district roads		CPG 240 240	129,000	0	0	129,000	
77	2037	Sanitation	CSA 53 B Fawnskin	Replace Wetwell Lids	Replace damaged and aged lids of wetwells		EAI 365 2037	32,900	0	0	32,900	
78	2036	Sanitation	CSA 53 B Fawnskin	Stations A,B,C Improvements	Improvements to Lift stations A, B, and C for Fawnskin sanitation district.		EAI 365 365	5,000	0	35,637	40,637	
79	TBD	Sanitation	CSA 53 B Fawnskin	Station A & C Pipe Replacement	Replace existing damaged pipe		EBA 365 365	43,800	0	0	43,800	
80	2013	Sanitation	CSA 53 B Fawnskin	Manhole Sealing	Spray application sealant of approximately 55 existing manholes that currently allow significant water inflow	RU	EBB 365 100	55,000	0	21,722	76,722	
81	2035	Sanitation	CSA 53 B Fawnskin	Pipeline Repair	Replace existing damaged pipe		EBB 365 101	65,100	0	0	65,100	
82	2064	Water	CSA 70 F Morongo Valley	Uranium Treatment	Treat and remove uranium from water		CWD 135 2064	0	115,000	(4,525)	110,475	State Grant
83	2065	Water	CSA 70 F Morongo Valley	Meter Replacement	Replace with more efficient radio read meters		CWD 135 2065	25,000	0	0	25,000	
84	2060	Water	CSA 70 W-1 Goat Mtn	Rehab PRV Stations	Rehabilitate the pressure relief valve stations for CSA 70 W-1		CCW 345 2060	34,400	0	0	34,400	
85	2061	Water	CSA 70 W-1 Goat Mtn	Rehab Reservoir A/site 2	Rehabilitate Reservoir A at site 2 for CSA 70 W-1		CCW 345 2061	77,600	0	0	77,600	
86	2062	Water	CSA 70 W-1 Goat Mtn	Water Meter Replacement	Replace with more efficient radio read meters		CCW 345 2062	116,500	0	0	116,500	
87	2063	Water	CSA 70 W-1 Goat Mtn	Replace Service Lines	Replace service lines as needed throughout the district		CCW 345 2063	183,100	0	0	183,100	
88	2056	Water	CSA 70 W-3 Hacienda	Water Meter Replacement	Replace with more efficient radio read meters		EJQ 350 2056	100,000	0	0	100,000	
89	2057	Water	CSA 70 W-3 Hacienda	Uranium Treatment	Treat and remove uranium from water		EJQ 350 2057	115,000	0	(14,804)	100,196	State Grant
90	2058	Water	CSA 70 W-3 Hacienda	Pipeline Replacement	Project completed in 2011-12, fund balance transfer only		EJQ 350 2058	33,600	0	(33,600)	-	
91	2059	Water	CSA 70 W-3 Hacienda	Replace Boosters	Replace aged booster stations for CSA 70 W-3		EJQ 350 2059	0	0	45,600	45,600	
92	2050	Water	CSA 70 W-4 Pioneer Town	Water Meter Replacement	Replace with more efficient radio read meters		CEA 360 2050	34,600	0	48	34,648	
93	1227	Water	CSA 70 W-4 Pioneer town	Offsite Pipeline/Supply Project	Design and construction of a 3.5-mile water pipeline, a 75,000-gallon water reservoir and a 200-gpm pump station	C	CQP 360 360	0	379,800	8,431	388,231	Prop 84
94	2015	Water	CSA 70 W-4 Pioneer town	Manifold Piping Wells 4 & 5	Construction of necessary piping to interconnect two existing wells for blending of the water	C	END 360 360	100	0	21,142	21,242	
95	1026	Parks	CSA 20 Joshua Tree	Community Center Room Partition	Project completed in 2011-12, fund balance transfer only	C	CQB 200 2022	18,486	0	(18,486)	-	
96	1027	Parks	CSA 29 Lucerne Valley Park	Park Improvements	Project completed in 2011-12, fund balance transfer only	C	CBC 245 1027	(5)	0	5	-	
97	0011	Roads	CSA 70 R-15 Landers	Road Improvements	Project completed in 2011-12, fund balance transfer only	C	CAI 280 0011	(30,000)	0	30,000	-	
98	1029	Roads	CSA 70 R-46 South Fairway Dr	Road Improvements	Project completed in 2011-12, fund balance transfer only	C	CPY 566 566	(703)	0	703	-	
99	1028	Roads	CSA 69 Lake Arrowhead	Road Improvements	Project completed in 2011-12, fund balance transfer only	C	CFB 445 445	(510)	0	510	-	
<b>Total Third District</b>								<b>1,916,797</b>	<b>1,534,800</b>	<b>6,711,786</b>	<b>10,163,383</b>	
<b>Fifth District</b>												
100	0009	Park	Bloomington Recreation & Park	Kessler Park Improvements	Multiple phased project to construct new facilities at an existing park including tot lot, baseball fields, skate park, concession building & equestrian facilities	C	CNJ 625 0009	501,600	0	776,361	1,277,961	
101	1017	Park	Bloomington Recreation & Park	Bloomington Education Center	Installation of new flooring and fencing at existing facility	RE	CAQ 625 625	0	0	29,253	29,253	
102	1218	Park	Bloomington Recreation & Park	Ayala Park Improvements	Design and construct five fitness stations along a 1/4-mile fitness course	C	CAR 625 625	42,500	0	21,698	64,198	
<b>Total Fifth District</b>								<b>544,100</b>	<b>-</b>	<b>827,312</b>	<b>1,371,412</b>	
<b>TOTAL PROJECTS - OPERATING FUNDS</b>								<b>267,900</b>	<b>-</b>	<b>155,000</b>	<b>422,900</b>	
<b>TOTAL PROJECTS - CAPITAL PROJECT FUNDS</b>								<b>6,228,149</b>	<b>1,539,800</b>	<b>12,614,065</b>	<b>20,382,014</b>	
<b>TOTAL CARRYOVER PROJECTS</b>								<b>6,496,049</b>	<b>1,539,800</b>	<b>12,769,065</b>	<b>20,804,914</b>	

\*If funding source column is blank, it is funded within the District budget.



## 2012-13 ADOPTED RESERVES SPECIAL DISTRICTS DEPARTMENT

DISTRICT TYPE				FINANCING SOURCES OPERATING TRANSFER				
DISTRICT NAME and PROJECT NAME		FUND DEPT	2012-13 APPROP	FUND BALANCE	DISTRICT FUNDS	LOAN or GRANT	CDH	OTHER
GENERAL DISTRICTS								
CSA 70 Countywide Special Districts								
Termination Benefits Reserve	SKW	105	2,524,345	2,504,345	20,000	0	0	0
General Reserve	SKU	105	344,926	342,926	2,000	0	0	0
General Reserve	CAN	105	4,757,155	4,737,155	20,000	0	0	0
CSA Loan Fund	SKI	105	202,983	202,383	600	0	0	0
North Etiwanda Trust Reserve	VFG	547	1,609,210	1,594,210	15,000	0	0	0
Total			9,438,619	9,381,019	57,600	0	0	0
TOTAL FOR GENERAL RESERVES			9,438,619	9,381,019	57,600	0	0	0
PARK DISTRICTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
ROAD DISTRICTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
SANITATION DISTRICTS								
CSA 42 Oro Grande								
Capital Replacement Reserve	EAW	310	62,214	61,514	700	0	0	0
Capital Expansion Reserve	EAZ	310	12,753	8,753	4,000	0	0	0
Total			74,967	70,267	4,700	0	0	0
CSA 53 B Fawnskin								
Capital Replacement Reserve	EAE	365	583,916	504,128	79,788	0	0	0
Capital Expansion Reserve	EAK	365	169,374	167,324	2,050	0	0	0
Total			753,290	671,452	81,838	0	0	0
CSA 64 Spring Valley Lake								
Capital Replacement Reserve	EBR	420	842,723	824,923	17,800	0	0	0
Capital Expansion Reserve	EBU	420	1,121,525	1,110,689	10,836	0	0	0
Total			1,964,248	1,935,612	28,636	0	0	0
CSA 70 GH Glen Helen								
Capital Replacement Reserve	ELI	306	1,722,540	965,000	757,540	0	0	0
Total			1,722,540	965,000	757,540	0	0	0
CSA 70 S-3 Lytle Creek								
Capital Replacement Reserve	ECM	305	551,101	251,437	299,664	0	0	0
Capital Expansion Reserve	EFN	305	182,829	182,829	0	0	0	0
Total			733,930	434,266	299,664	0	0	0
CSA 70 SP-2 High Country								
Capital Replacement Reserve	EFU	490	384,950	234,950	150,000	0	0	0
Capital Expansion Reserve	EFX	490	323,152	322,352	800	0	0	0
Total			708,102	557,302	150,800	0	0	0
CSA 70 SP-7 Lenwood								
Capital Replacement Reserve	ECZ	315	150,227	149,847	380			
Total			150,227	149,847	380	0	0	0
CSA 79 Green Valley Lake								
Capital Replacement Reserve	EFS	485	616,967	601,714	15,253	0	0	0
Capital Expansion Reserve	EJS	485	97,884	96,613	1,271	0	0	0
Total			714,851	698,327	16,524	0	0	0



## 2012-13 ADOPTED RESERVES SPECIAL DISTRICTS DEPARTMENT

DISTRICT TYPE				FINANCING SOURCES OPERATING TRANSFER				
DISTRICT NAME and PROJECT NAME		FUND DEPT	2012-13 APPROP	FUND BALANCE	DISTRICT FUNDS	LOAN or GRANT	CDH	OTHER
<b><u>CSA 82 Searles Valley</u></b>								
Capital Replacement Reserve	EIG	495	395,089	250,413	144,676	0	0	0
Capital Expansion Reserve	EGB	495	255,290	254,640	650	0	0	0
Total			650,379	505,053	145,326	0	0	0
<b>TOTAL FOR SANITATION RESERVES</b>			7,472,534	5,987,126	1,485,408	0	0	0
<b>STREETLIGHTS</b>								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
<b>WATER DISTRICTS</b>								
<b><u>CSA 42 Oro Grande</u></b>								
Capital Replacement Reserve	EAX	310	271,546	193,082	78,464	0	0	0
Capital Expansion Reserve	EAT	310	156,107	134,107	22,000	0	0	0
Total			427,653	327,189	100,464	0	0	0
<b><u>CSA 64 Spring Valley Lake</u></b>								
Capital Replacement Reserve	EIV	420	678,841	426,041	252,800	0	0	0
Capital Expansion Reserve	EBT	420	460,772	455,272	5,500	0	0	0
Total			1,139,613	881,313	258,300	0	0	0
<b><u>CSA 70 CG Cedar Glen</u></b>								
Capital Expansion Reserve	ELN	563	846	841	5	0	0	0
Total			846	841	5	0	0	0
<b><u>CSA 70 F Morongo Valley</u></b>								
Capital Replacement Reserve	EIO	135	137,765	119,837	17,928	0	0	0
Capital Expansion Reserve	EBX	135	139,673	139,273	400	0	0	0
Total			277,438	259,110	18,328	0	0	0
<b><u>CSA 70 J Oak Hills</u></b>								
Capital Replacement Reserve	EFO	165	581,659	469,037	112,622	0	0	0
Capital Expansion Reserve	EFG	165	3,384,176	3,325,109	59,067	0	0	0
Rate Stabilization Fund	EFZ	165	506,000	504,000	2,000			
Total			4,471,835	4,298,146	173,689	0	0	0
<b><u>CSA 70 W-1 Goat Mountain</u></b>								
Capital Replacement Reserve	EFQ	345	564,188	446,454	117,734	0	0	0
Capital Expansion Reserve	EDY	345	316,515	315,715	800	0	0	0
Total			880,703	762,169	118,534	0	0	0
<b><u>CSA 70 W-3 Hacienda</u></b>								
Capital Replacement Reserve	EFT	350	87,481	54,376	33,105	0	0	0
Capital Expansion Reserve	ECW	350	10,263	10,023	240	0	0	0
Total			97,744	64,399	33,345	0	0	0
<b><u>CSA 70 W-4 Pioneertown</u></b>								
Capital Replacement Reserve	EFW	360	93,559	83,309	10,250	0	0	0
Total			93,559	83,309	10,250	0	0	0
<b>TOTAL FOR WATER RESERVES</b>			7,389,391	6,676,476	712,915	0	0	0
<b>GRAND TOTAL FOR RESERVES</b>			24,300,544	22,044,621	2,255,923	0	0	0





# EQUIPMENT BUDGET DETAIL

## SPECIAL DISTRICTS

### DEPARTMENT



2012-13





# EQUIPMENT BUDGET DETAIL

## FISCAL YEAR 2012-13

DISTRICT TYPE			ADDITION/ REPLACEMENT	Adopted UNITS	\$ AMOUNT
DISTRICT NAME		FUND			
EQUIPMENT REQUESTED					
<b>GENERAL DISTRICTS</b>					
<b><u>CSA 70 Countywide</u></b>		SKV-105			
<b>Water &amp; Sanitation (Org 200)</b>					
1    Radio Read Data Collection Stations			Addition	1	30,000
2    Radio Read Meter			Addition	1	99,000
3    Digital Boring Machine			Addition	1	10,000
4    Interrogators			Addition	2	18,000
5    Push Camera			Replacement	1	15,000
6    Digital Document Imaging System			Addition	1	25,000
7    SUV			Replacement	1	32,000
8    Utility Bed Trucks 4x4 Diesel			Replacement	2	100,000
9    1/2 Ton Pickup 4x4 Gas			Replacement	1	120,000
					<b>449,000</b>
<b>Engineering (Org 130)</b>					
1    Engineering Plotter			Replacement	1	14,065
					<b>14,065</b>
<b><u>CSA 40 Elephant Mountain</u></b>		SIS-300			
1    Digital Translator			Replacement	1	15,000
					<b>15,000</b>
<b><u>CSA 70 TV-4 Wonder Valley</u></b>		SLF-332			
1    Digital Monitoring Equipment			Addition	1	30,000
					<b>30,000</b>
<b><u>CSA 70 TV-5 Mesa</u></b>		SLE-331			
1    Digital Monitoring Equipment			Addition	1	10,000
					<b>10,000</b>
<b>GENERAL DISTRICTS TOTAL</b>					<b>518,065</b>
<b>PARK DISTRICTS</b>					
<b><u>CSA 70 P-6 El Mirage</u></b>		SYP-212			
1    LED Streetlights			Addition	2	30,000
					<b>30,000</b>
<b>PARK DISTRICTS TOTAL</b>					<b>30,000</b>



## EQUIPMENT BUDGET DETAIL

### FISCAL YEAR 2012-13

DISTRICT TYPE			ADDITION/ REPLACEMENT	Adopted
DISTRICT NAME				
EQUIPMENT REQUESTED	FUND		UNITS	\$ AMOUNT

#### ROAD DISTRICTS

No Equipment purchases for this district type

#### SANITATION DISTRICTS

<u>CSA 70 GH Glen Helen</u>	ELH-306			
1 Sewer Overflow auto-shutoff valve		Addition	1	20,000
				<u>20,000</u>
<b>SANITATION DISTRICTS TOTAL</b>				<u><u>20,000</u></u>

#### STREETLIGHTING DISTRICTS

No Equipment purchases for this district type

#### WATER DISTRICTS

No Equipment purchases for this district type

<b>TOTAL EQUIPMENT - ALL DISTRICTS (SPECIAL DISTRICTS DEPARTMENT)</b>				<u><u>568,065</u></u>
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# COUNTY FLOOD CONTROL DISTRICT AND CAPITAL PROJECTS



2012-13



**FLOOD CONTROL  
SUMMARY**

**SPECIAL REVENUE FUNDS**

	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Revenue</u></b>	<b><u>Fund Balance</u></b>	<b><u>Staffing</u></b>
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT	116				
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT	119	126,374,541	74,081,020	52,293,521	159
TOTAL SPECIAL REVENUE FUNDS		<u>126,374,541</u>	<u>74,081,020</u>	<u>52,293,521</u>	<u>159</u>

**INTERNAL SERVICE FUND**

	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Revenue</u></b>	<b><u>Net Budget</u></b>	<b><u>Staffing</u></b>
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT: FLOOD CONTROL EQUIPMENT	124	6,726,093	3,075,000	(3,651,093)	0
TOTAL INTERNAL SERVICES FUND		<u>6,726,093</u>	<u>3,075,000</u>	<u>(3,651,093)</u>	<u>0</u>

	<b><u>Page #</u></b>	<b><u>Total Amount</u></b>
CAPITAL IMPROVEMENT PROJECTS	126	46,324,229



## SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT

### Gerry Newcombe

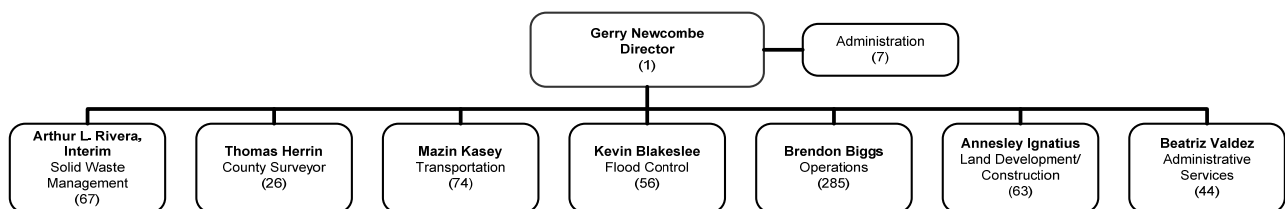
#### MISSION STATEMENT

*The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and County Surveyor functions.*

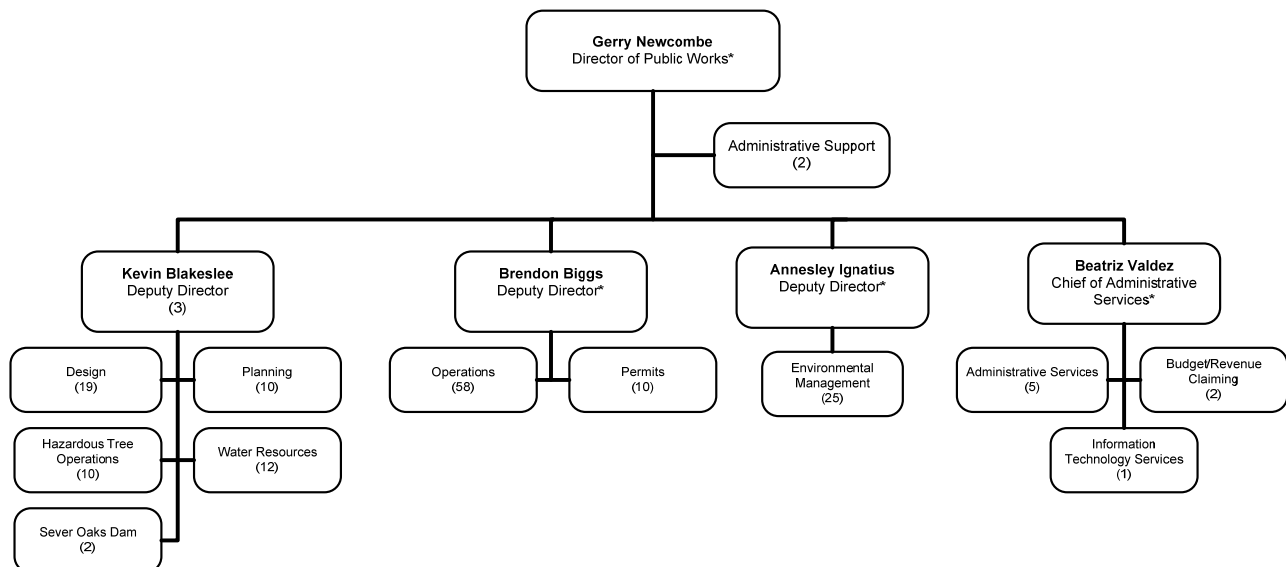


#### ORGANIZATIONAL CHART

Public Works:



San Bernardino County Flood Control District:



\*Position budgeted in Transportation budget.

#### 2010-11 AND 2011-12 ACCOMPLISHMENTS

- During 2010-11, the District completed construction of two major projects: 1) Sultana Cypress Storm Drain Phase IIB and 2) Sultana Cypress Storm Drain Phase IIC. The District also completed significant repairs to facilities like the Santa Ana River levees that were damaged in the storms of December 2010.
- For 2011-12, the District completed the reconstruction of Reche Channel at the cost of approximately \$1.0 million dollars which was damaged in December of 2010 and completed Phase 2 of the Cucamonga Basin No. 6 project which is now in the first year of maintenance.



## GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

### GOAL 1: IMPROVE FLOOD PROTECTION AND INCREASE WATER RECHARGE AT FLOOD CONTROL FACILITIES.

*Objective A: Continue to increase the annual volume of water recharge at District facilities.*

*Objective B: Continue to reduce risk of flooding by evaluating and improving District levees.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Actual	2012-13 Target
1A. Acre-feet of water recharged at Flood Control District basins.	39,300	81,500	60,000	60,000	60,000
1B. Number of District Levee or Flood Control facilities studied to meet FEMA standards.	75	83	87	87	87

The recharge volume for 2010-11 was 81,500 acre-feet, which represents a significant increase from the previous year. This increase was a result of substantial rainfall across San Bernardino County and the State which raised many reservoirs to near capacity levels. These conditions made it possible for more State Project Water to be made available for groundwater recharge and provided opportunity for greater capture of storm water. Projections for the current year are expected to be somewhat less because this winter has been much drier than last year.

## SUMMARY OF BUDGET UNITS

	2012-13				
	Appropriation	Revenue	Fund Balance	Net Budget	Staffing
<b><u>Special Revenue Funds</u></b>					
Flood Control Consolidated	126,374,541	74,081,020	52,293,521		159
Total Special Revenue Funds	126,374,541	74,081,020	52,293,521		159
<b><u>Internal Service Fund</u></b>					
Flood Control Equipment	6,726,093	3,075,000		(3,651,093)	0
Total Other Agencies	6,726,093	3,075,000		(3,651,093)	0
<b>Total - All Funds</b>	<b>133,100,634</b>	<b>77,156,020</b>	<b>52,293,521</b>	<b>(3,651,093)</b>	<b>159</b>



**5-YEAR APPROPRIATION TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Flood Control Consolidated	154,613,883	117,721,245	129,491,826	125,626,420	126,374,541
Flood Control Equipment	4,438,600	2,609,001	5,094,468	7,916,830	6,726,093
<b>Total</b>	<b>159,052,483</b>	<b>120,330,246</b>	<b>134,586,294</b>	<b>133,543,250</b>	<b>133,100,634</b>

**5-YEAR REVENUE TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Flood Control Consolidated	102,305,628	73,587,941	76,194,625	70,303,083	74,081,020
Flood Control Equipment	2,520,000	2,935,000	3,052,541	3,063,700	3,075,000
<b>Total</b>	<b>104,825,628</b>	<b>76,522,941</b>	<b>79,247,166</b>	<b>73,366,783</b>	<b>77,156,020</b>

**5-YEAR FUND BALANCE TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Flood Control Consolidated	52,308,255	44,133,304	53,297,201	55,323,337	52,293,521
<b>Total</b>	<b>52,308,255</b>	<b>44,133,304</b>	<b>53,297,201</b>	<b>55,323,337</b>	<b>52,293,521</b>

**5-YEAR NET BUDGET TREND**

	2008-09	2009-10	2010-11	2011-12	2012-13
Flood Control Equipment	(1,918,600)	325,999	(2,041,927)	(4,853,130)	(3,651,093)
<b>Total</b>	<b>(1,918,600)</b>	<b>325,999</b>	<b>(2,041,927)</b>	<b>(4,853,130)</b>	<b>(3,651,093)</b>

*Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in appropriation in enterprise and internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.*





## San Bernardino County Flood Control District

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. Since its inception, the District has developed a very extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the County, as well as to promote water conservation and improved water quality.

#### Budget at a Glance

Total Expenditure Authority	\$141,861,716
Total Sources	\$89,568,195
Fund Balance	\$52,293,521
Total Staff	159

The District covers the entire County, including all of the incorporated cities. The District is divided into six geographic flood zones (in recognition of the different characteristics and flood control needs in various areas). Zone 1 encompasses the County's West End, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley easterly of Zone 1 to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the East end of San Bernardino Valley, east of Zone 2. Zone 4 covers the Mojave River Valley region, from the San Bernardino Mountains to Silver Lakes. Zone 5 primarily includes the San Bernardino mountains. Zone 6 encompasses the remainder of the County not covered by other zones. The District has also established a countywide administrative zone (Zone 7). The District's funding is primarily derived from property taxes, federal and state aid on specific projects, subdivision and permit fees, rents and royalties, and revenue from local water agencies for water spreading services.

The District's principal functions are as follows:

**Flood Protection on Major Streams:** In cooperation with the federal government, the District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with the incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation.

**Water Conservation:** The District operates and maintains water conservation basins and spreading grounds. Water from the local mountains and Northern California is spread and percolated into the groundwater basins underlying the County. The District has numerous joint use agreements with water districts allowing use of District facilities for groundwater recharge.

**Storm Drain Construction:** The District is active in comprehensive storm drain master planning/construction and cooperates with incorporated cities and other agencies in storm drain projects.

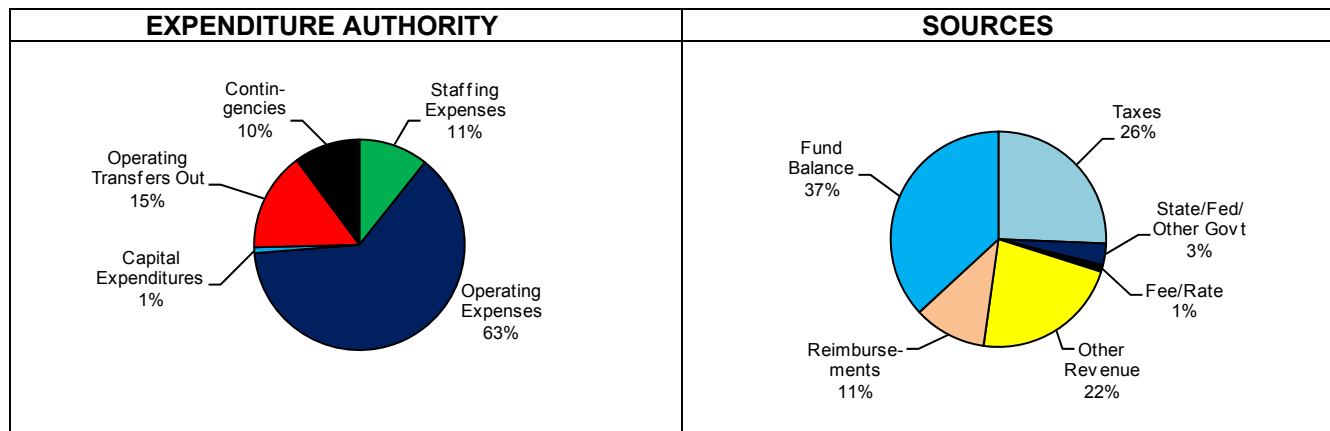
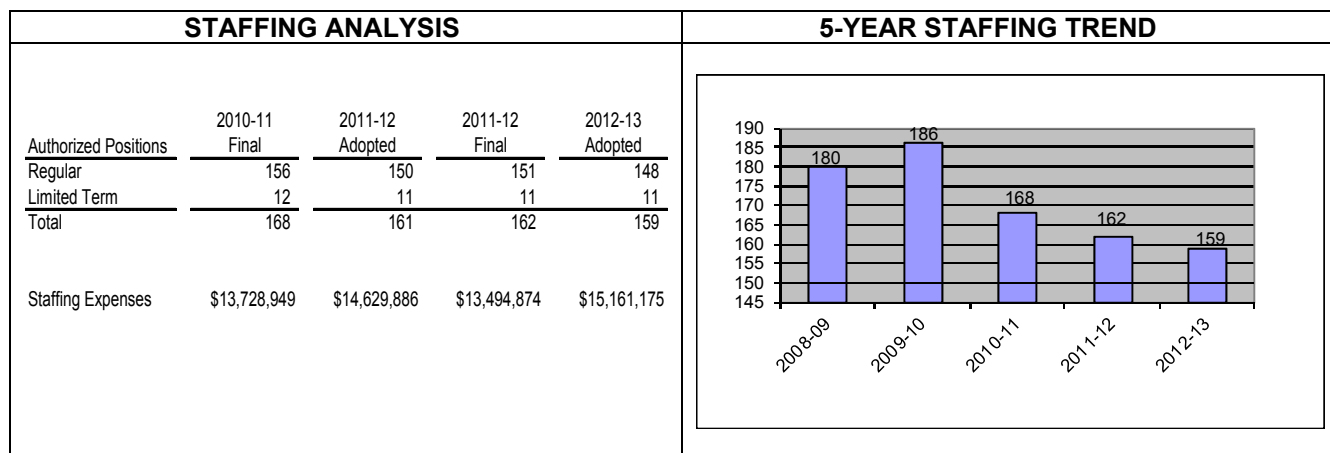
**Facility Maintenance:** The District has a proactive maintenance program for its facilities. Regular inspections of the storm drains, channels, and basins are made as required by various state and federal agencies.

**National Pollutant Discharge Elimination System (NPDES):** The District is the lead permittee in the San Bernardino Valley area-wide NPDES permit with 16 cities as co-permittees. The NPDES program, through the State Water Quality Management Board, regulates storm water quality through very detailed and complex permits, which affect everyone within the Santa Ana River Watershed and is expanding into the high desert area of the Victor Valley under Phase II of the permit.

**Flood Operations:** During the flood season, the District maintains telemetry systems for monitoring rainfall and runoff and dispatches storm patrols as dictated by the projected severity of a storm. The District has access to a weather satellite data delivery system to provide state-of-the-art weather information. The system provides advance warning of major storm activity.

**Flood Area Safety Taskforce (FAST):** As a result of the October/November fires of 2003, the FAST organization was created. The District is a key component of this task force, which is meant to respond to the elevated flood risk associated with the aftermath of these devastating fires.



**2012-13 ADOPTED BUDGET****BUDGETED STAFFING**

**ANALYSIS OF 2012-13 ADOPTED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Flood Control District  
 FUND: Consolidated

BUDGET UNIT: Various  
 FUNCTION: Flood Control  
 ACTIVITY: Flood Control

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	14,661,558	15,365,099	13,728,949	13,474,972	13,494,874	15,161,175	1,666,301
Operating Expenses	49,350,115	35,797,511	58,925,210	52,695,794	53,150,515	89,446,598	36,296,083
Capital Expenditures	114,971	1,092,398	254,417	256,334	263,100	1,245,000	981,900
Contingencies	0	0	0	0	59,553,893	14,394,143	(45,159,750)
Total Exp Authority	64,126,644	52,255,008	72,908,576	66,427,100	126,462,382	120,246,916	(6,215,466)
Reimbursements	(550,719)	(487,895)	(13,942,667)	(13,628,850)	(13,629,046)	(15,487,175)	(1,858,129)
Total Appropriation	63,575,925	51,767,113	58,965,909	52,798,250	112,833,336	104,759,741	(8,073,595)
Operating Transfers Out	8,413,049	11,547,724	10,129,411	12,708,146	12,793,084	21,614,800	8,821,716
Total Requirements	71,988,974	63,314,837	69,095,320	65,506,396	125,626,420	126,374,541	748,121
<b>Departmental Revenue</b>							
Taxes	41,247,863	38,440,719	36,431,260	36,414,505	36,502,500	36,364,349	(138,151)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	9,548,929	12,307,357	16,798,468	5,323,306	5,370,030	4,628,300	(741,730)
Fee/Rate	(335,002)	(163,170)	139,733	860,319	865,450	1,417,834	552,384
Other Revenue	4,068,077	5,094,377	5,016,500	1,358,472	1,398,163	2,981,052	1,582,889
Total Revenue	54,529,867	55,679,283	58,385,961	43,956,602	44,136,143	45,391,535	1,255,392
Operating Transfers In	9,900,686	12,718,320	10,781,588	18,588,629	26,166,940	28,689,485	2,522,545
Total Sources	64,430,553	68,397,603	69,167,549	62,545,231	70,303,083	74,081,020	3,777,937
Fund Balance					55,323,337	52,293,521	(3,029,816)
Budgeted Staffing					162	159	(3)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Appropriation is increasing by \$748,121 while departmental revenue is increasing by \$3,777,937. Additionally, departmental fund balance has decreased by \$3,029,816 primarily as a result of completion of several construction projects. While budgeted staffing decreased by 3 regular positions, staffing costs increased by approximately \$1.7 million due to retirement and negotiated labor agreement cost increases and budgeted vacant positions required by the Hazardous Tree Program and for emergency operations. Operating expenses increased by \$36.3 million primarily due to increases related to planned construction projects and a \$1.0 million increase in outside legal fees. Operating transfers out is increasing by \$8.8 million due to an increase in transfers between the District's zones. Reimbursements are increasing by \$1.9 million due to internal payroll distribution reimbursements increasing as a result of staffing costs rising and increases in labor reimbursements from the Transportation Division for work performed by the District's employees on Transportation projects.

Departmental revenue is increasing by \$3.8 million due primarily to a \$1.6 million increase in other revenue due to anticipated land sales in Zone 2. Taxes revenue reflects a less than 1%, or \$0.1 million, decrease in property taxes based on current year receipts. Fee/rate revenue reflect a \$0.6 million increase in fee revenue based on funding from the County Fire District for the Hazardous Tree program which was previously included in operating transfers in and an increase in permit activity. Operating transfers in are primarily internal cash transfers and are increasing by \$2.5 million based on the needs of the District.

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Staffing expenses of \$15.2 million fund 159 budgeted positions to oversee administration, operations and maintenance of the District's facilities. Operating expenses of \$89.4 million includes: \$40.0 million in service contracts for construction project costs; \$9.1 million for legal expenses; \$8.4 million for bond payments; \$3.2 million in equipment usage charges, and \$16.9 million in transfers out of which \$13.3 million is for internal payroll distribution, \$3.1 million to pay the Transportation Division for work performed on District's projects and to reimburse for administrative costs, and \$0.5 million goes to other County Departments for reimbursement of costs for office supplies, bond management, human resources services, code enforcement, legislative affairs and other costs. Capital expenditures of \$1.2 million are primarily needed to purchase land and right of way for mitigation and/or construction purposes. Reimbursements are primarily to reflect internal labor distribution charges. The



District's primary revenue source is property taxes and it is budgeted at \$36.4 million. Other major revenue sources include governmental aid at \$4.6 million to partially fund Seven Oaks Dam maintenance, NPDES program and Cactus Basin number 3, and operating transfers in are from the County General Fund to fund the Rimforest Storm Drain project (\$5.9 million) and the NPDES program (\$1.3 million).

### **Programmatic Changes**

Flood Control facility maintenance funding remains steady at \$7.5 million countywide. Construction of District projects are funded at \$44.7 million, with \$12.5 million being allocated from contingencies, and include the following construction projects: Cactus Basin number 3, Lytle, Cajon and Warm Creek Channels, Elder Creek Channel, Mojave River I-15 Levee, Amethyst Basin (Oro Grande), Mountain View Acres, Sheep Creek repair, and Donnell Basin Phase 1. In addition, the District is also anticipating working on the design, right of way, and/or environmental phases of the following projects: Rialto Channel at Riverside Avenue; Desert Knolls Wash; Hesperia Detention Basin; and Rimforest Storm Drain. Furthermore, the NPDES program is budgeted for a total of \$4.4 million and is funded by the County (\$1.3 million), the sixteen participating cities (\$1.8 million), and the District (\$1.3 million).

### **STAFFING CHANGES AND OPERATIONAL IMPACT**

For 2012-13, the District is eliminating the following 3 regular vacant positions that are no longer necessary due to a reduction in workload and streamlining of duties within the District: 2 Public Works Engineer II's and 1 Public Works Operations Supervisor. In addition, a Public Works Engineer III was transferred to the Transportation Division and a Public Works Equipment Superintendent was transferred from the Transportation Division based on the needs to meet workload in both the District and the Transportation Division.

### **2012-13 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administrative Support	2	0	2	2	0	0	2
Administration	2	1	3	3	0	0	3
Design	19	0	19	19	0	0	19
Planning	10	0	10	10	0	0	10
Hazardous Tree Operations	1	9	10	7	3	0	10
Water Resources	11	1	12	10	2	0	12
Seven Oaks Dam	2	0	2	2	0	0	2
Operations	58	0	58	54	4	0	58
Permits	10	0	10	10	0	0	10
Environmental Management	25	0	25	24	1	0	25
Administrative Services	5	0	5	5	0	0	5
Budget/Revenue Claiming	2	0	2	2	0	0	2
Information Technology Services	1	0	1	1	0	0	1
Total	148	11	159	149	10	0	159



<b>Administrative Support</b>		<b>Administration</b>		<b>Design</b>	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1	Personnel Technician	2	Chief Public Works Engineer	1	Supervising Land Surveyor
1	Secretary I	1	Office Assistant III	2	Public Works Engineer III
2	Total	3	Total	3	Public Works Engineer II
				4	Engineering Technician V
				4	Engineering Technician IV
				4	Engineering Technician III
				1	Secretary I
				19	Total
<b>Planning</b>		<b>Hazardous Tree Operations</b>		<b>Water Resources</b>	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1	Public Works Engineer IV	1	Public Works Engineer IV	2	Public Works Engineer IV
2	Public Works Engineer III	4	Con Bark Beetle Compliance Officer	2	Public Works Engineer III
2	Public Works Engineer II	1	Con Bark Beetle Compliance Supv	2	Public Works Engineer II
2	Engineering Technician V	1	Con Bark Beetle Compliance Coord	1	Engineering Technician V
2	Engineering Technician IV	1	Con Bark Beetle Cmpl Office Supv	4	Engineering Technician IV
1	Secretary I	1	Con Bark Beetle Cmpl Office Assistant III	1	Secretary I
10	Total	1	Con Bark Beetle Cmpl Office Assist I	12	Total
		10	Total		
<b>Seven Oaks Dam</b>		<b>Operations</b>		<b>Permits</b>	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
2	Equipment Operator III	1	Public Works Engineer II	1	Public Works Engineer IV
2	Total	1	Public Works Operations Supt	2	Engineering Technician V
		1	Public Works Operations Supv	5	Engineering Technician IV
		9	Equipment Operator III	1	Secretary I
		8	Equipment Operator II	1	Engineering Technician III
		8	Equipment Operator I	10	Total
		5	Maintenance and Construction Supv II		
		3	Maintenance and Construction Supv I		
		7	Maintenance & Construction Worker II		
		11	Maintenance & Construction Worker I		
		1	Office Assistant III		
		1	Office Assistant II		
		1	Public Works Equipment Supervisor		
		1	Pesticide Applicator		
		58	Total		
<b>Environmental Management</b>		<b>Administrative Services</b>		<b>Budget/Revenue Claiming</b>	
<u>Classification</u>		<u>Classification</u>		<u>Classification</u>	
1	PW Env. Management Division Chief	1	Accountant III	1	Budget Officer
2	Stormwater Program Manger	1	Accountant II	1	Staff Analyst II
1	Supervising Planner	1	Accounting Technician	2	Total
4	Planner III	1	Fiscal Assistant		
1	Planner II	1	Office Assistant III		
1	Planner I	5	Total		
1	Staff Analyst I				
1	Secretary I				
1	Office Assistant				
2	Engineering Technician V				
6	Engineering Technician IV				
4	Ecological Resource Specialist				
25	Total				
<b>Information Technology Services</b>					
<u>Classification</u>					
1	Systems Support Analyst II				
1	Total				



## Flood Control Equipment

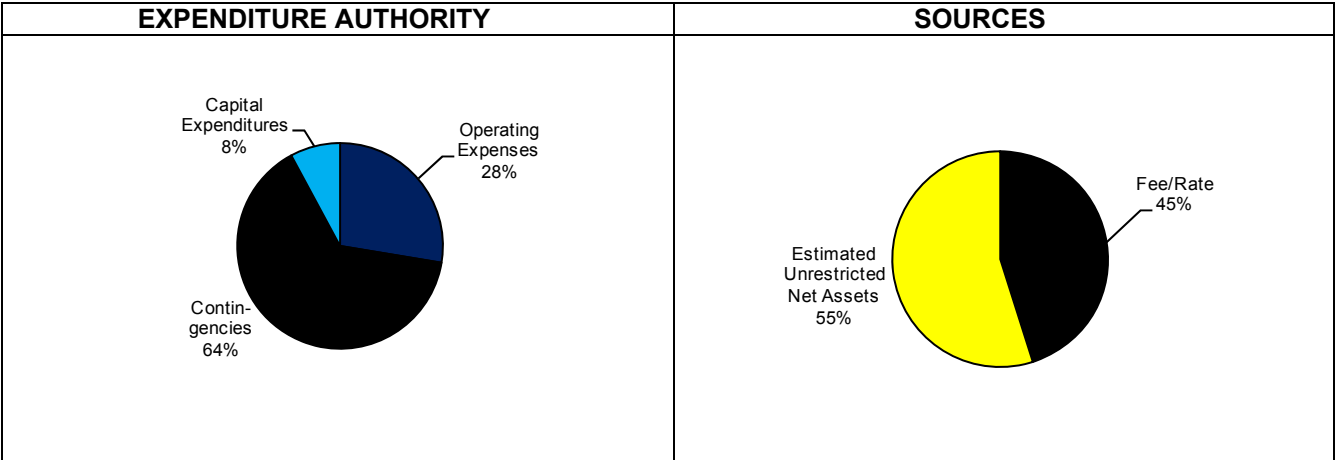
### DESCRIPTION OF MAJOR SERVICES

The Flood Control District Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all District vehicles and heavy equipment. This budget unit is funded by equipment user fee charges to the various Flood Control District zones and to other divisions within the Department of Public Works.

#### Budget at a Glance

Total Expenditure Authority	\$6,726,093
Total Sources	\$3,075,000
Net Budget	(\$3,651,093)
Estimated Unrestricted Net Assets	\$5,542,252
Contribution to Net Assets	\$687,000
Total Staff	0

### 2012-13 ADOPTED BUDGET



**ANALYSIS OF 2012-13 ADOPTED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** San Bernardino County Flood Control District  
**FUND:** Flood Control Equipment

**BUDGET UNIT:** ICA 097  
**FUNCTION:** Flood Control  
**ACTIVITY:** Equipment Management

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Actual	2011-12 Final Budget	2012-13 Adopted Budget	Change From 2011-12 Final Budget
<b>Appropriation</b>							
Staffing Expenses	(682)	45,162	0	0	0	0	0
Operating Expenses	1,530,215	1,608,033	2,152,484	1,735,648	1,764,269	1,858,000	93,731
Capital Expenditures	1,576,362	(57,221)	0	628,932	645,000	530,000	(115,000)
Contingencies	0	0	0	0	5,507,561	4,338,093	(1,169,468)
Total Exp Authority	3,105,895	1,595,974	2,152,484	2,364,580	7,916,830	6,726,093	(1,190,737)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,105,895	1,595,974	2,152,484	2,364,580	7,916,830	6,726,093	(1,190,737)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,105,895	1,595,974	2,152,484	2,364,580	7,916,830	6,726,093	(1,190,737)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	100,000	100,000	0	(100,000)
Fee/Rate	3,444,333	2,912,848	3,005,025	2,818,949	2,820,000	3,000,000	180,000
Other Revenue	166,760	301,865	46,967	143,024	143,700	75,000	(68,700)
Total Revenue	3,611,093	3,214,713	3,051,992	3,061,973	3,063,700	3,075,000	11,300
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	3,611,093	3,214,713	3,051,992	3,061,973	3,063,700	3,075,000	11,300
Net Budget	505,198	1,618,739	899,508	697,393	(4,853,130)	(3,651,093)	1,202,037
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Flood Control Equipment Fund is decreasing appropriation by \$1,190,737 and increasing departmental revenue by \$11,300. The increase in operating expenses is primarily due to an anticipated increase in automotive repairs and maintenance charges. Contingencies decreased by \$1,169,468 and represents net cash available for future use. Fee/rate revenue is budgeted at \$3.0 million and is increasing slightly based on usage/rates of the District's heavy equipment fleet. The equipment is available for usage by both the District and the other divisions in the Public Works Department and is reimbursed when used for their projects and maintenance. The increase in sources is related to the slight increase in usage rates, a decrease in other governmental aid and a decrease in sales of fully depreciated equipment.

Additionally, capital expenditures are decreasing by a net \$115,000 due to less anticipated equipment purchases. Appropriation of \$530,000 represent the following purchases:

- \$5,000 for Airless Heavy Duty Paint Sprayer
- \$25,000 for Track Concersion Kit to replace a 2002 Caterpillar Skid Loader
- \$500,000 for Gradall Excavator to replace a 2003 unit

**MAJOR EXPENDITURES AND REVENUE IN 2012-13 ADOPTED BUDGET**

Operating expenses make up the majority of the expenditures for this budget unit and consist of motor pool charges, equipment repairs, insurance costs and maintenance charges from the Fleet Management Department. Contingencies in the amount of \$4.3 million represent available net assets set aside for future use. Usage/rates of the District's heavy equipment fleet are the main revenue source.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit.



**SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT  
2012-13 CAPITAL IMPROVEMENT PROJECTS  
(Various Funds)**

#					2012-13 General Fund	2012-13 Restricted Funding	2012-13 Budget	
Proj.	Location	Facility Name	Description	Project Total	Net County Cost			Funding Source
Countywide				total	-	-	-	
Zone 1 (Supervisorial Districts 1, 2 and 4)								
1	Upland	Cucamonga Basin #6	Landscaping - final phase.	12,000,000		800,000	800,000	Property Taxes
Zone 1 Total				12,000,000	-	800,000	800,000	
Zone 2 (Supervisorial Districts 1, 2, 3 and 5)								
2	Rialto	Cactus Basin #3	Construction of basin	10,200,000		9,200,000	9,200,000	Property taxes, California Dept of Water Resources
3	San Bernardino	Alabama @ City Creek	Construction of Box Culvert under Alabama	4,100,000		-	-	FHWA, City of Redlands, City of Highland, City of San Bernardino, IVDA, Property Taxes
4	San Bernardino/ Colton	Lytle Cajon and Warm Creek Channels	Major maintenance to repair concrete inverts	5,300,000		5,215,000	5,215,000	Property Taxes
Zone 2 Total				19,600,000		14,415,000	14,415,000	
Zone 3 (Supervisorial Districts 2, 3 and 5)								
5	Highland	Elder Creek Channel	Construction	4,200,000		3,221,212	3,221,212	Property Taxes
Zone 3 Total				4,200,000		3,221,212	3,221,212	
Zone 4 (Supervisorial Districts 1 and 3)								
6		Amethyst Basin	Construction	8,500,000		8,500,000	8,500,000	Property Taxes
7	Victorville	Mojave River I-15 Levee	Levee Construction	1,950,000		1,800,000	1,800,000	Property Taxes
8	Victorville	Mountain View Acres	Alleviate Drainage Runoff	8,100,000		7,600,000	7,600,000	Property Taxes
9		Desert Knolls Wash Phase 2 and 3		27,800,000		888,017	888,017	Property Taxes
10	Hesperia	Detention Basin	Design and Environmental	13,000,000		500,000	500,000	Property Taxes
11	Wrightwood	Sheep Creek	Repair Storm Damage	4,500,000		2,700,000	2,700,000	Property Taxes
Zone 4 Total				63,850,000		21,988,017	21,988,017	
Zone 5 (Supervisorial Districts 1, 2 and 3)								
12	Rimforest	Rimforest Drainage Mitigation	Design and Environmental	6,250,000	5,900,000		5,900,000	General Fund
Zone 5 Total				6,250,000	5,900,000	-	5,900,000	
Zone 6 (Supervisorial Districts 1, 2 and 3)								
13		Donell Basin	Design and Environmental			3,880,070	3,880,070	Property Taxes
Grand Total				105,900,000	5,900,000	40,424,229	46,324,229	

NOTE: These capital improvement projects are included in the special revenue funds.





# APPENDICES



2012-13



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 12COUNTY OF SAN BERNARDINO  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2012-13

DISTRICT NAME	FUND	TOTAL FINANCING SOURCES				TOTAL FIANNNCING USES		
		FUND BALANCE AVAILABLE JUNE 30, 2012	DECREASES TO OBLIGATED FUND BALANCES	ADDITIONAL FINANCING SOURCES	TOTAL FINANCING SOURCES	FINANCING USES	INCREASES TO OBLIGATED FUND BALANCES	TOTAL FINANCING SOURCES
COUNTY SERVICE AREAS								
CSA 18 CEDARPINES PRK	SFY	112,029		268,921	380,950	380,950		380,950
CSA 20 JOSHUA TREE	SGD	395,858		1,681,884	2,077,742	2,077,742		2,077,742
CSA 29 LUCERNE VALLEY	SGG	90,427		562,736	653,163	653,163		653,163
CSA 30 STREET LIGHTS	SGJ	1,357		3,713	5,070	5,070		5,070
CSA 40 ELEPHANT MTN	SIS	801,228		364,441	1,165,669	1,165,669		1,165,669
CSA 42 PARK	SIV	1,438		47,173	48,611	48,611		48,611
CSA 53A BIG BEAR	SJP	23,480		8,871	32,351	32,351		32,351
CSA 54 CREST FOREST	SJV	25,552		37,370	62,922	62,922		62,922
CSA 56 WRIGHTWOOD	SKD	204,181		150,123	354,304	354,304		354,304
CSA 59 DEER LODGE PRK	SKJ	125,618		176,997	302,615	302,615		302,615
CSA 63 YUCAIPA	SKM	366,472		104,951	471,423	471,423		471,423
CSA 68 VLLY OF THE MOON	SKP	36,009		42,382	78,391	78,391		78,391
CSA 69 LAKE ARROWHD	SKS	58,047		62,823	120,870	120,870		120,870
CSA 70:								
COUNTYWIDE	SKV	4,672,753		9,014,919	13,687,672	13,687,672		13,687,672
COUNTYWIDE-TERM BENEFITS	SKW	2,504,345		20,000	2,524,345	2,524,345		2,524,345
COUNTYWIDE-EQUIPMENT REP	SKU	342,926		2,000	344,926	344,926		344,926
CFD 2006-1 LYTLE CREEK DB	CXI	327,261		28,619	355,880	355,880		355,880
ZONE EV-1 EAST VALLEY	SFC	54,080		0	54,080	54,080		54,080
ZONE D-1 LAKE ARROW DAM	SLA	1,645,546		498,230	2,143,776	2,143,776		2,143,776
ZONE DB-1 BLOOMINGTON	SLB	83,706		44,244	127,950	127,950		127,950
ZONE DB-2 BIG BEAR	EIB	29,876		28,047	57,923	57,923		57,923
ZONE EV-1 CITRUS STREETLIGHTING	SQW	41,898		40,155	82,053	82,053		82,053
ZONE G WRIGHTWOOD	SLG	240,443		133,518	373,961	373,961		373,961
PRD G-1 WRIGHTWOOD	SLK	0		99,400	99,400	99,400		99,400
ZONE GH GLEN HELEN STREETLIGHTING	RWX	12,540		48,367	60,907	60,907		60,907
ZONE M WONDER VLLY	SYR	87,166		64,138	151,304	151,304		151,304
ZONE M WONDER VLLY	SLP	61,893		67,105	128,998	128,998		128,998
ZONE OS-1 N.ETIWANDA PRE	SOH	14,189		36,000	50,189	50,189		50,189
ZONE P-6 EL MIRAGE	SYP	10,717		33,847	44,564	44,564		44,564
ZONE P-8 FONTANA	SMK	46,466		4,836	51,302	51,302		51,302
ZONE P-10 MENTONE	RGT	76,280		49,217	125,497	125,497		125,497
ZONE P-12 MONTCLAIR	SLL	59,500		29,039	88,539	88,539		88,539
ZONE P-13 EL RANCHO VERDE	SLU	78,015		70,231	148,246	148,246		148,246
ZONE P-14 MENTONE	RCZ	257,414		39,047	296,461	296,461		296,461
ZONE P-16 EAGLE CREST	RWZ	52,102		17,248	69,350	69,350		69,350
ZONE R-2 TWIN PEAKS	SMA	93,118		67,424	160,542	160,542		160,542
ZONE R-3 ERWIN LAKE	SMD	49,561		75,420	124,981	124,981		124,981
ZONE R-4 CEDARGLEN	SMG	6,143		2,149	8,292	8,292		8,292
ZONE R-5 SUGARLOAF	SMP	528,541		230,440	758,981	758,981		758,981
ZONE R-7 LAKE ARROWHD	SMS	2,903		5,976	8,879	8,879		8,879
ZONE R-8 RIVERSIDE TERRACE	SMY	152,136		84,886	237,022	237,022		237,022
ZONE R-9 RIM FOREST	SNG	3,255		9,381	12,636	12,636		12,636
ZONE R-12 BALDWIN LK	SOA	15,138		9,870	25,008	25,008		25,008
ZONE R-13 LK ARRHD N.SH.	SOE	21,743		9,599	31,342	31,342		31,342
ZONE R-15 LANDERS	SOG	74,906		109,149	184,055	184,055		184,055
ZONE R-16 RN. SPRGS. TR	SOJ	13,944		14,326	28,270	28,270		28,270
ZONE R-19 COPPER MTN	SNA	27,891		40,222	68,113	68,113		68,113
ZONE R-20 FLAMINGO HTS	SNS	9,855		11,214	21,069	21,069		21,069
ZONE R-21 MTN. VIEW	SNM	9,675		2,581	12,256	12,256		12,256
ZONE R-22 TWIN PEAKS	SOB	12,405		21,855	34,260	34,260		34,260
ZONE R-23 MILE HIGH	RCA	24,723		16,977	41,700	41,700		41,700
ZONE R-25 LUCERNE	SOC	6,872		1,064	7,936	7,936		7,936
ZONE R-26 YUCCA MESA	SOD	12,662		5,916	18,578	18,578		18,578
ZONE R-29 YUCCA MESA	RCB	5,267		5,620	10,887	10,887		10,887
ZONE R-30 VERDEMONT	RCC	1,711		2,214	3,925	3,925		3,925
ZONE R-31 LYTLE CREEK	RCE	5,399		2,716	8,115	8,115		8,115
ZONE R-33 FAIRWAY BLV	RCN	47,385		9,287	56,672	56,672		56,672
ZONE R-34 BIG BEAR RDS	RCM	10,254		2,669	12,923	12,923		12,923
ZONE R-35 CEDAR GLEN	RCQ	5,292		2,071	7,363	7,363		7,363
ZONE R-36 PAN SPRINGS	RCR	33,263		8,399	41,662	41,662		41,662
ZONE R-39 HIGHLAND ESTATES	RCK	461		72,700	73,161	73,161		73,161
ZONE R-40 UPPER NO. BAY LK ARROW	RGW	42,674		19,284	61,958	61,958		61,958
ZONE R-41 QUAIL SUMMIT	RGY	14,986		8,750	23,736	23,736		23,736
ZONE R-42 WINDY PASS	RHL	20,227		48,664	68,891	68,891		68,891
ZONE R-44 SAW PIT CANYON	SYT	-1,559		11,047	9,488	9,488		9,488
ZONE R-45 ERWIN LAKE	SMO	10,507		9,313	19,820	19,820		19,820
ZONE R-46 S. FAIRWAY DRIVE	SYX	7,034		6,067	13,101	13,101		13,101
ZONE TV-2 MORONGO	SLD	591,169		190,890	782,059	782,059		782,059
ZONE TV-4 WONDER VALLEY	SLF	159,831		43,376	203,207	203,207		203,207
ZONE TV-5 MESA	SLE	357,311		206,597	563,908	563,908		563,908
ZONE W HINKLEY PARK	SLT	23,042		20,355	43,397	43,397		43,397
CSA 73 ARROWBEAR	SOP	214		3,962	4,176	4,176		4,176
CSA 79 R-1 THE MEADOW	RCP	11,562		21,933	33,495	33,495		33,495
CSA 82 ROADSIDE PARK	SOZ	21,205		25,214	46,419	46,419		46,419
CSA SL-1 VALLEY WIDE	SOV	410,499		609,393	1,019,892	1,019,892		1,019,892
CSA SL-2 CHINO	SQX	5,613		3,578	9,191	9,191		9,191
CSA SL-3 MENTONE	SQZ	5,571		3,103	8,674	8,674		8,674
CSA SL-4 BLOOMINGTON	SMC	29,624		3,080	32,704	32,704		32,704
CSA SL-5 MUSCOY	SMJ	36,139		40,310	76,449	76,449		76,449
TOTAL COUNTY SERVICE AREAS		15,860,964	0	15,979,633	31,840,597	31,840,597	0	31,840,597



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 12COUNTY OF SAN BERNARDINO  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2012-13

DISTRICT NAME	FUND	TOTAL FINANCING SOURCES				TOTAL FIANNNCING USES		
		FUND BALANCE AVAILABLE	DECREASES TO OBLIGATED	ADDITIONAL FINANCING	TOTAL	FINANCING USES	INCREASES TO OBLIGATED	TOTAL FINANCING
		JUNE 30, 2012	FUND BALANCES	SOURCES	FINANCING SOURCES			
FIRE PROTECTION AND SERVICE ZONES								
SAN BERNARDINO CO FIRE PROTECTION DISTRICT	FPD	4,000,374		25,751,625	29,751,999	29,751,999		29,751,999
SBCFPD GENERAL RESERVES	FAR	8,189,543		275,000	8,464,543	8,464,543		8,464,543
SBCFPD TERMINATION BENEFITS	FTR	5,647,561		30,000	5,677,561	5,677,561		5,677,561
OFFICE OF EMERGENCY SERVICES	FES	692,636		930,217	1,622,853	1,622,853		1,622,853
HOUSEHOLD HAZARDOUS WASTE	FHH	157,204		3,075,280	3,232,484	3,232,484		3,232,484
HAZARDOUS MATERIALS	FHZ	1,748,438		9,107,103	10,855,541	10,855,541		10,855,541
HAZMAT GENERAL RESERVES	FHR	6,581,057		2,500	6,583,557	6,583,557		6,583,557
HAZMAT (CUPA-STATEWIDE PENALTIES) GENERAL	FKE	1,753,632		6,000	1,759,632	1,759,632		1,759,632
HAZMAT (CUPA-ADMIN PENALTIES) GENERAL	FKF	15,853		120	15,973	15,973		15,973
HAZMAT (STATEWIDE TANK PENALTIES) GENERAL	FKT	250,235		400	250,635	250,635		250,635
MOUNTAIN REGIONAL SERVICE ZONE	FMZ	2,779,868		9,872,326	12,652,194	12,652,194		12,652,194
MOUNTAIN REGIONAL SERVICE ZONE-RESERVES	FMR	1,955,770		95,559	2,051,329	2,051,329		2,051,329
NORTH DESERT REGIONAL SERVICE ZONE	FNZ	131,055		39,363,807	39,494,862	39,494,862		39,494,862
NORTH DESERT REGIONAL SERVICE ZONE-RESERVES	FNR	2,252,327		168,476	2,420,803	2,420,803		2,420,803
SOUTH DESERT REGIONAL SERVICE ZONE	FSZ	619,380		10,564,452	11,183,832	11,183,832		11,183,832
SOUTH DESERT REGIONAL SERVICE ZONE-RESERVES	FSR	425,681		103,877	529,558	529,558		529,558
VALLEY REGIONAL SERVICE ZONE	FVZ	366,166		30,195,270	30,561,436	30,561,436		30,561,436
VALLEY REGIONAL SERVICE ZONE-RESERVES	FVR	2,968,864		93,238	3,062,102	3,062,102		3,062,102
CFPD 2007 STATE HMLND SCRTY GRANT	SME	74,370		4,389,873	4,464,243	4,464,243		4,464,243
CFPD BZPP BUFFER ZONE GRANT	SMH	854		55,208	56,062	56,062		56,062
CFPD FDRL PRE-MTGTN/TREE RMVL GRANT	SMF	216,213		3,418,810	3,635,023	3,635,023		3,635,023
CFPD KAISER COMM	SFE	5,156		285,500	290,656	290,656		290,656
TOTAL FIRE PROTECTION AND SERVICE ZONES		40,832,237	0	137,784,641	178,616,878	178,616,878	0	178,616,878
FLOOD CONTROL DISTRICT								
FLOOD CONTROL	Various	52,293,521		74,081,020	126,374,541	126,374,541		126,374,541
TOTAL FLOOD CONTROL DISTRICT		52,293,521	0	74,081,020	126,374,541	126,374,541	0	126,374,541
PARK DISTRICTS								
BIG BEAR PARK	SSA/SSF	588,943		3,308,984	3,897,927	3,897,927		3,897,927
BLOOMINGTON PARK	SSD	849,477		266,818	1,116,295	1,116,295		1,116,295
TOTAL PARK DISTRICTS		1,438,420	0	3,575,802	5,014,222	5,014,222	0	5,014,222
GRAND TOTAL		110,425,142	0	231,421,096	341,846,238	341,846,238	0	341,846,238



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 13COUNTY OF SAN BERNARDINO-SPECIAL DISTRICTS DEPARTMENT  
FUND BALANCE - GOVERNMENTAL FUNDS  
AS OF JUNE 30, 2012

DISTRICT NAME	FUND	TOTAL FUND BALANCE AS OF JUNE 30, 2012	LESS: OBLIGATED FUND BALANCES			GASB 31	FUND BALANCE AVAILABLE (BUDGETARY BASIS) JUNE 30, 2012
			ENCUMBRANCES	NONSPENDABLE, RESTRICTED AND COMMITTED	ASSIGNED		
COUNTY SERVICE AREAS							
CSA 18 CEDARPINES PRK	SFY	115,625	-	-	(3,435)	(161)	112,029
CSA 20 JOSHUA TREE	SGD	397,072	-	-	(500)	(714)	395,858
CSA 29 LV PARK	SGG	98,050	-	-	(7,623)	-	90,427
CSA 30 STREET LIGHTS	SGJ	1,358	-	-	-	(1)	1,357
CSA 40 ELEPHANT MTN	SIS	802,525	-	-	(300)	(997)	801,228
CSA 42 PARK	SIV	1,538	-	-	(100)	-	1,438
CSA 53A BIG BEAR	SJP	23,508	-	-	-	(28)	23,480
CSA 54 CREST FOREST	SJV	25,582	-	-	-	(30)	25,552
CSA 56 WRIGHTWOOD	SKD	212,423	(7,636)	-	(305)	(301)	204,181
CSA 59 DEER LODGE PRK	SKJ	125,683	-	-	-	(65)	125,618
CSA 63 YUCAIPA	SKM	372,531	-	-	(5,590)	(469)	366,472
CSA 68 VLLY OF THE MOON	SKP	36,052	-	-	-	(43)	36,009
CSA 69 LAKE ARROWHWD	SKS	58,113	-	-	-	(66)	58,047
CSA 70:							
COUNTYWIDE	SKV	5,237,370	(559,476)	-	(500)	(4,641)	4,672,753
COUNTYWIDE-TERM. BENEFITS	SKW	2,507,712	-	-	-	(3,367)	2,504,345
COUNTYWIDE-EQUIPMENT REP	SKU	343,375	-	-	-	(449)	342,926
ZONE D-1 LAKE ARROW DAM	SLA	1,647,527	-	-	-	(1,981)	1,645,546
ZONE DB-1 BLOOMINGTON	SLB	83,794	-	-	-	(88)	83,706
ZONE DB-2 BIG BEAR	EIB	29,876	-	-	-	-	29,876
CFD 2006-1 LYTLE CREEK DB	CXI	327,676	-	-	-	(415)	327,261
ZONE EV-1 CITRUS STREETLIGHTING	SQW	41,953	-	-	-	(55)	41,898
ZONE EV-1 EAST VALLEY	SFC	54,151	-	-	-	(71)	54,080
ZONE G WRIGHTWOOD	SLG	240,742	-	-	-	(299)	240,443
PRD G-1 WRIGHTWOOD	SLK	3	-	-	-	(3)	-
ZONE GH GLEN HELEN STREETLIGHTING	RWX	12,522	-	-	-	18	12,540
ZONE M WONDER VLLY	SYR	87,593	-	-	(300)	(127)	87,166
ZONE M WONDER VLLY	SLP	61,986	-	-	-	(93)	61,893
ZONE OS-1 N.ETIWANDA PRE	SOH	14,210	-	-	-	(21)	14,189
ZONE P 6 EL MIRAGE	SYP	11,050	-	-	(300)	(33)	10,717
ZONE P 8 FONTANA	SMK	46,531	-	-	-	(65)	46,466
ZONE P 10 MENTONE	RGT	76,383	-	-	-	(103)	76,280
ZONE P 10 MENTONE	SLL	59,568	-	-	-	(68)	59,500
ZONE P 10 MENTONE	SLU	78,113	-	-	-	(98)	78,015
ZONE P 10 MENTONE	RCZ	257,770	-	-	-	(356)	257,414
ZONE P-16 EAGLE CREST	RWZ	52,166	-	-	-	(64)	52,102
ZONE R-2 TWIN PEAKS	SMA	93,200	-	-	-	(82)	93,118
ZONE R-3 ERWIN LAKE	SMD	49,622	-	-	-	(61)	49,561
ZONE R-4 CEDARGLEN	SMG	6,151	-	-	-	(8)	6,143
ZONE R-5 SUGARLOAF	SMP	529,172	-	-	-	(631)	528,541
ZONE R-7 LAKE ARROWHWD	SMS	2,907	-	-	-	(4)	2,903
ZONE R-8 RIVERSIDE TERRACE	SMY	152,319	-	-	-	(183)	152,136
ZONE R-9 RIM FOREST	SNG	3,261	-	-	-	(6)	3,255
ZONE R-12 BALDWIN LK	SOA	15,154	-	-	-	(16)	15,138
ZONE R-13 LK ARRHWD N.SH.	SOE	21,772	-	-	-	(29)	21,743
ZONE R-15 LANDERS	SOG	74,978	-	-	-	(72)	74,906
ZONE R-16 RN. SPRGS. TR	SOJ	13,965	-	-	-	(21)	13,944
ZONE R-19 COPPER MTN	SNA	27,924	-	-	-	(33)	27,891
ZONE R-20 FLAMINGO HTS	SNS	9,864	-	-	-	(9)	9,855
ZONE R-21 MTN. VIEW	SNM	9,687	-	-	-	(12)	9,675
ZONE R-22 TWIN PEAKS	SOB	12,421	-	-	-	(16)	12,405
ZONE R-23 MILE HIGH	RCA	24,764	-	-	-	(41)	24,723
ZONE R-25 LUCERNE	SOC	6,880	-	-	-	(8)	6,872
ZONE R-26 YUCCA MESA	SOD	12,678	-	-	-	(16)	12,662
ZONE R-29 YUCCA MESA	RCB	5,273	-	-	-	(6)	5,267
ZONE R-30 VERDEMONT	RCC	1,714	-	-	-	(3)	1,711
ZONE R-31 LYTLE CREEK	RCE	5,405	-	-	-	(6)	5,399
ZONE R-33 FAIRWAY BLV	RCN	47,443	-	-	-	(58)	47,385
ZONE R-34 BIG BEAR RDS	RCM	10,267	-	-	-	(13)	10,254
ZONE R-35 CEDAR GLEN	RCQ	5,300	-	-	-	(8)	5,292
ZONE R-36 PAN SPRINGS	RCR	33,303	-	-	-	(40)	33,263
ZONE R-39 HIGHLAND ESTATES	RCK	506	-	-	-	(45)	461
ZONE R-40 UPPER NO.BAY LK ARR	RGW	42,721	-	-	-	(47)	42,674
ZONE R-41 QUAIL SUMMIT	RGY	15,004	-	-	-	(18)	14,986
ZONE R-42 WINDY PASS	RHL	20,252	-	-	-	(25)	20,227
ZONE R-44 SAW PIT CANYON	SYT	(1,552)	-	-	-	(7)	(1,559)
ZONE R-45 ERWIN LAKE	SMO	10,519	-	-	-	(12)	10,507
ZONE R-46 S. FAIRWAY DRIVE	SYX	7,040	-	-	-	(6)	7,034
ZONE TV-2 MORONGO	SLD	591,905	-	-	-	(736)	591,169
ZONE TV-4 WONDER VALLEY	SLF	160,026	-	-	-	(195)	159,831
ZONE TV-5 MESA	SLE	357,716	-	-	-	(405)	357,311
ZONE W HINKLEY PARK	SLT	23,068	-	-	-	(26)	23,042
CSA 73 ARROWBEAR	SOP	214	-	-	-	-	214
CSA-79 R-1 THE MEADOW	RCP	11,587	-	-	-	(25)	11,562
CSA 82 ROADSIDE PARK	SOZ	21,234	-	-	-	(29)	21,205
CSA SL-1 VALLEY WIDE	SQV	411,031	-	-	-	(532)	410,499
CSA SL-2 CHINO	SQX	5,620	-	-	-	(7)	5,613
CSA SL-3 MENTONE	SQZ	5,578	-	-	-	(7)	5,571
CSA SL-4 BLOOMINGTON	SMC	29,662	-	-	-	(38)	29,624
CSA SL-5 MUSCOY	SMJ	36,182	-	-	-	(43)	36,139
TOTAL COUNTY SERVICE AREAS		16,465,868	(567,112)	-	(18,953)	(18,839)	15,860,964



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 13COUNTY OF SAN BERNARDINO-SPECIAL DISTRICTS DEPARTMENT  
FUND BALANCE - GOVERNMENTAL FUNDS  
AS OF JUNE 30, 2012

DISTRICT NAME	FUND	TOTAL FUND BALANCE AS OF JUNE 30, 2012	LESS: OBLIGATED FUND BALANCES			GASB 31	FUND BALANCE AVAILABLE (BUDGETARY BASIS) JUNE 30, 2012
			ENCUMBRANCES	NONSPENDABLE, RESTRICTED AND COMMITTED	ASSIGNED		
FIRE PROTECTION AND SERVICE ZONES							
SAN BERNARDINO CO FIRE PROTECTION ZONE	FPD	4,364,422	(351,716)	-	(2,005)	(10,327)	4,000,374
MOUNTAIN REGIONAL SERVICE ZONE	FMZ	2,831,198	(46,384)	-	(700)	(4,246)	2,779,868
NORTH DESERT REGIONAL SERVICE ZONE	FNZ	1,274,197	(1,136,294)	-	(2,150)	(4,698)	131,055
SOUTH DESERT REGIONAL SERVICE ZONE	FSZ	797,305	(174,289)	-	(800)	(2,836)	619,380
VALLEY REGIONAL SERVICE ZONE	FVZ	1,077,078	(654,270)	(51,134)	(900)	(4,608)	366,166
OFFICE OF EMERGENCY SERVICES	FES	774,092	(80,901)	-	(250)	(305)	692,636
HOUSEHOLD HAZARDOUS WASTE	FHH	158,150	-	-	(300)	(646)	157,204
HAZMAT	FHZ	1,751,661	-	-	(25)	(3,198)	1,748,438
CFD 2007 STATE HMLND SCRTY GRANT	SME	76,871	(1,500)	-	-	(1,001)	74,370
CFD BZPP BUFFER ZONE GRANT	SMH	865	-	-	-	(11)	854
CFD EQUIPMENT REPLACEMENT	FAR	8,203,050	-	-	-	(13,507)	8,189,543
HAZMAT EQUIPMENT REPLACEMENT	FHR	6,582,779	-	-	-	(1,722)	6,581,057
HAZMAT (CUPA-STATEWIDE PENALTIES) GENERA	FKE	1,755,830	-	-	-	(2,198)	1,753,632
HAZMAT (CUPA-ADMIN PENALTIES) GENERAL	FKF	15,968	-	-	-	(115)	15,853
HAZMAT (STATEWIDE TANK PENALTIES) GENERAL	FKT	250,297	-	-	-	(62)	250,235
MOUNTAIN RSZ EQUIPMENT REPLACEMENT	FMR	1,958,056	-	-	-	(2,286)	1,955,770
NORTH DESERT RSZ EQUIPMENT REPLACEMENT	FNR	2,255,839	-	-	-	(3,512)	2,252,327
SOUTH DESERT RSZ EQUIPMENT REPLACEMENT	FSR	426,212	-	-	-	(531)	425,681
VALLEY RSZ EQUIPMENT REPLACEMENT	FVR	2,972,448	-	-	-	(3,584)	2,968,864
CFD FDRL PRE-MTGTN/TREE RMVL GRANT	SMF	216,556	-	-	-	(343)	216,213
CFD KAISER COMM	SFE	5,243	-	-	-	(87)	5,156
CFD TERMINATION BENEFITS	FTR	5,654,950	-	-	-	(7,389)	5,647,561
TOTAL FIRE PROTECTION AND SERVICE ZONES		43,403,067	(2,445,354)	(51,134)	(7,130)	(67,212)	40,832,237
FLOOD CONTROL DISTRICT							
FLOOD CONTROL	Various	60,862,640	(7,150,862)	-	(1,400,325)	(17,932)	52,293,521
TOTAL FLOOD CONTROL DISTRICT		60,862,640	(7,150,862)	-	(1,400,325)	(17,932)	52,293,521
PARK DISTRICTS							
BIG BEAR PARK	SSA/SSF	762,890	(121,869)	-	(50,974)	(1,104)	588,943
BLOOMINGTON PARK	SSD	854,518	(4,688)	-	-	(353)	849,477
TOTAL PARK DISTRICTS		1,617,408	(126,557)	-	(50,974)	(1,457)	1,438,420
GRAND TOTAL		122,348,983	(10,289,885)	(51,134)	(1,477,382)	(105,440)	110,425,142



STATE CONTROLLER  
COUNTY BUDGET ACTDISTRICT BUDGET FORM  
SCHEDULE 14COUNTY OF SAN BERNARDINO  
OBLIGATED FUND BALANCES OF SPECIAL DISTRICTS  
FOR FISCAL YEAR 2012-13

DISTRICT NAME	FUND	OBLIGATED FUND BALANCES JUNE 30, 2012	DECREASES OR CANCELLATIONS		INCREASES OR NEW		TOTAL OBLIGATED FUND BALANCE FOR THE	DESCRIPTION
			RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS/ DIRECTORS	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS/ DIRECTORS	BUDGET YEAR	
COUNTY SERVICE AREAS								
CSA 18 CEDARPINES - ROAD MAINTENANCE & PARK	SFY	3,435					3,435	Advances Receivable
CSA 20 JOSHUA TREE - PARK & STREETLIGHTS	SGD	500					500	Imprest Cash
CSA 29 LUCERNE VALLEY PARK	SGG	500					500	Imprest Cash
CSA 29 LUCERNE VALLEY PARK		7,123					7,123	Special Activities
Sub Total		11,558					11,558	
CSA 40 ELEPHANT MOUNTAIN - TV TRANSLATOR	SIS	300		300			0	Imprest Cash
CSA 42 ORO GRANDE - PARK	SIV	100		100			0	Imprest Cash
CSA 56 WRIGHTWOOD	SKD	300					300	Imprest Cash
CSA 56 WRIGHTWOOD		5					5	Special Activities
Sub Total		705		400			305	
CSA 63 OAK GLEN/YUCAIPA - PARK	SKM	300					300	Imprest Cash
CSA 63 OAK GLEN/YUCAIPA - PARK		5,290					5,290	Other Reserves
Sub Total		5,590					5,590	
COUNTYWIDE GENERAL	SKV	500				2,000	2,500	Imprest Cash
ZONE M WONDER VALLEY - PARK	SYR	300					300	Imprest Cash
ZONE P 6 EL MIRAGE	SYP	300		300			0	Imprest Cash
TOTAL COUNTY SERVICE AREAS		18,953	0	700	0	2,000	20,253	
FIRE PROTECTION AND SERVICE ZONES								
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT	FPD	1,850					1,850	Imprest Cash
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT	FPD	155					155	Change Fund
SUBTOTAL		2,005					2,005	
HOUSEHOLD HAZARDOUS WASTE	FHH	300					300	Change Fund
HAZARDOUS WASTE	FHZ	25					25	Change Fund
OFFICE OF EMERGENCY SERVICES	FES	250					250	Imprest Cash
MOUNTAIN REGIONAL SERVICE ZONE	FMZ	700					700	Imprest Cash
NORTH DESERT REGIONAL SERVICE ZONE	FNZ	2,150					2,150	Imprest Cash
SOUTH DESERT REGIONAL SERVICE ZONE	FSZ	800		200			600	Imprest Cash
VALLEY REGIONAL SERVICE ZONE	FVZ	900					900	Imprest Cash
VALLEY REGIONAL SERVICE ZONE	FVZ	51,134					51,134	Prepayment
SUBTOTAL		56,259		200			56,059	
TOTAL FIRE PROTECTION AND SERVICE ZONES		58,264	0	200	0	0	58,064	
FLOOD CONTROL DISTRICT								
FLOOD CONTROL ZONE 4 GENERAL	RFQ	1,050,000					1,050,000	Other Reserve
FLOOD CONTROL ZONE 5 GENERAL	RFT	300,000					300,000	Other Reserve
FLOOD CONTROL ZONE 6 GENERAL	RFV	50,000					50,000	Other Reserve
FLOOD CONTROL ADMIN - GENERAL	RFZ	325					325	Change Fund
TOTAL FLOOD CONTROL DISTRICT		1,400,325	0	0	0	0	1,400,325	
PARK DISTRICTS								
BIG BEAR VALLEY RECREATION & PARK	SSA	500			1,500		2,000	Imprest Cash
BIG BEAR VALLEY RECREATION & PARK	SSA	275					275	Change Fund
BIG BEAR VALLEY RECREATION & PARK	SSA	50,199		50,199			0	Special Activities
TOTAL PARK DISTRICTS		50,974		50,199	1,500		2,275	
GRAND TOTAL		1,528,516	0	51,099	1,500	2,000	1,480,917	



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**A&E:** Architecture and Engineering  
**ADA:** Americans with Disabilities Act  
**ALS:** Advanced Life Support  
**ARRA:** American Recovery and Reinvestment Act  
**AQMD:** Air Quality Management District  
**BAI:** Board Agenda Item  
**BB:** Big Bear  
**BG:** Board Governed  
**BBARWA:** Big Bear Area Regional Wastewater Agency  
**BLS:** Basic Life Support  
**BMX:** Bicycle Motorcross  
**BOS:** Board of Supervisors  
**BZPP:** Buffer Zone Protection Program  
**CAD:** Computer Aided Dispatch  
**CAO:** County Administrative Office  
**Cal EMA:** California Emergency Management Agency  
**CDBG:** Community Development Block Grant  
**CDH:** Community Development and Housing  
**CEQA:** California Environmental Quality Act  
**CERS:** California Electronic Reporting System  
**CERT:** Community Emergency Response Team  
**CFD:** Community Facilities District  
**CI/KR:** Critical Infrastructure and Key Resource  
**CIP:** Capital Improvement Program  
**CONFIRE:** Consolidated Fire Agencies  
**County Fire:** San Bernardino County Fire Protection District  
**COWCAP:** Countywide Cost Allocation Plan  
**CSA:** County Service Area  
**CUPA:** Consolidated Unified Program Agency  
**CWA:** County Wide Area  
**EDU:** Equivalent Dwelling Unit  
**EKG:** Electro Cardio Graph  
**EMS:** Emergency Medical Services  
**EOC:** Emergency Operations Center  
**FAA:** Federal Aviation Administration

**FAR:** Sheriff/Fire Air Rescue Helicopter Program  
**FAST:** Flood Area Safety Taskforce  
**FEMA:** Federal Emergency Management Agency  
**FPD:** Fire Protection District  
**FT:** Feet  
**GASB:** Governmental Accounting Standards Board  
**GIS:** Geographic Information System  
**HAZMAT:** Hazardous Materials  
**HAZMF:** Hazmat Certificate  
**HAZUS:** Hazmat Full Urban Search and Rescue Partial Certificates  
**HCF:** Hundred Cubic Feet  
**HHW:** Household Hazardous Waste  
**HSGP:** Homeland Security Grant Program  
**HVAC:** Heating, Ventilation, and Air Conditioning  
**ICEMA:** Inland Counties Emergency Medical Agency  
**ISD:** Information Services Department  
**IT:** Information Technology  
**IVDA:** Inland Valley Development Agency  
**JPA:** Joint Powers Authority  
**LACSD:** Lake Arrowhead Community Services District  
**LAFCO:** Local Agency Formation Commission  
**LED:** Light-emitting diode  
**LQG:** Large Quantity Generator  
**MAC:** Municipal Advisory Council  
**MOU:** Memorandum of Understanding  
**NPDES:** National Pollutant Discharge Elimination System  
**NRCS:** National Resources Conservation Service  
**OA:** Operational Area  
**OES:** Office of Emergency Services  
**OFM:** Office of Fire Marshall  
**ORG:** organization  
**PCF:** Paid Call Firefighter  
**PL:** Public Law  
**PM:** Preventative Maintenance



**PRD:** Permanent Road Division  
**PRV:** Pressure Reducing Valve  
**PSE:** Public Service Employee  
**PSOC:** Public Safety Operations Center  
**R&P:** Recreation and Park  
**RCRA:** Resource Conservation & Recovery Act  
**RZH:** Roberti-Z'Berg-Harris  
**SANBAG:** San Bernardino Associated Governments  
**SBCFPD:** San Bernardino County Fire Protection District  
**SBIAA:** San Bernardino International Airport Authority  
**SCADA:** Supervisory Control and Data Acquisition  
**SCAQMD:** South Coast Air Quality Management District

**SCE:** Southern California Edison  
**SEMS:** Standard Emergency Management System  
**SUV:** Sport Utility Vehicle  
**TENS:** Telephonic Emergency Notification System  
**TIC:** Thermal Imaging Camera  
**UHF:** Ultra High Frequency  
**USDA:** United States Department of Agriculture  
**USFS:** United States Forest Service  
**USARF:** Urban Search and Rescue Full Certificate  
**USARP:** Urban Search and Rescue Partial Certificate  
**USHAZ:** Urban Search and Rescue Full and Hazmat Partial Certificates  
**VHF:** Very High Frequency







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