



EXECUTIVE SUMMARY & RECOMMENDED BUDGET





EXECUTIVE SUMMARY

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County Administrative Office

May 18, 2021

At the time you appointed me to the position of Chief Executive Officer, the COVID-19 pandemic was entering what would be its darkest and most challenging phase. Cases would achieve their highest levels, hospitals would reach their breaking point, additional personnel and supplies would become even more difficult to obtain, and economic uncertainty and public fear and frustration were at their peak.

The County Government team's response to the COVID-19 pandemic demonstrated what I have always known: We are a County of incredible resourcefulness, resiliency, and potential.

With your support and guidance, it has been an honor to lead the County team as it developed and executed innovative solutions to the challenges of large-scale testing and vaccine distribution, sheltering of the homeless, equipment acquisition, contact tracing, and the education/engagement/enforcement effort. At the same time, we continued to provide the diverse array of vital and quality-of-life services on which the public depends while preparing ourselves to cope with the economic impacts of the ongoing pandemic.

As I write this, COVID-19 case and positivity rates are at record lows, hospitals have stabilized, we are at the precipice of seeing a complete reopening of the state's economy, and the negative impact to our County revenues has proven to be only a slight V-shaped dip

compared to the U and L-shaped recession scenarios many economists had projected. We must remain mindful of the myriad and complex impacts the pandemic has created for the County's business community.

With the benefit of all we have learned during more than a year of pandemic, combined with guarded optimism about what the future may hold, I proudly deliver the 2021-22 Recommended Budget.

In contrast to last year, when the Recommended Budget deferred investment of new revenue in response to the extreme economic uncertainty resulting from the closing of the state's economy, this budget recognizes the relative stability of County revenues while keeping significant resources available to address any possible future economic disruptions. The strength of our revenue sources is complemented by the significant stimulus dollars due from the federal government later in this fiscal year. As a result, I recommend that we seize this opportunity to invest in preparing our staff and our community to rebound from the past 14 months of hardship. Through strategic investments of available financial resources (both one-time and ongoing), we can take unprecedented steps in moving our community toward achievement of the Countywide Vision.

The following is a summary of programmatic priorities and/or strategic investments I am including in the 2021-22 Budget.

BOARD OF SUPERVISORS

COL. PAUL COOK (RET.)
First District

JANICE RUTHERFORD
Second District

DAWN ROWE
Vice Chair
Third District

CURT HAGMAN
Chairman,
Fourth District

JOE BACA, JR.
Fifth District

LEONARD X. HERNANDEZ
Chief Executive Officer

County Financial Stability

The COVID-19 pandemic created fear and uncertainty as economists expressed concern about the potential for economic devastation. This dynamic obligates the County to do what it can to create the financial stability necessary to protect the services we provide and the systems that support them from future economic challenges. This budget recommends measures to strengthen our current financial stability and bolster our ability to weather what the future might bring.

Addressing Community Concerns

Significant investments are recommended in Code Enforcement and the Sheriff's Department to expand enforcement over a multi-year pilot program focused on:

- Illegal Marijuana Cultivation
- Short-Term Rental Oversight
- Illegal Dumping and Graffiti Abatement
- Snow Play Nuisance Abatement
- Illegal Vending in Problem Areas
- Illegal Trucking Activities

Homelessness

As this is a key priority for our County, I intend to assign an executive-level position to focus full-time on strategic and continuous efforts addressing homelessness in communities across the County. This will place a concerted focus on the Homeless Strategic Plan and align our homeless population's health and housing needs to the services provided by the County and our partners. There will be an emphasis on moving quickly and taking advantage of key services while implementing new solutions.

Capital Improvements

Strategic investments in County facilities will help ensure we provide efficient and sustainable services to our residents and investors. With a number of County facilities aging or outdated, the budget recommends one-time investments now to address immediate needs, such as known building replacement needs and Sheriff and District Attorney capital projects. This also includes creation of an ongoing Building Replacement Reserve that can be leveraged in the coming years to meet future needs, such as animal shelter solutions and other necessary capital projects.

Real Estate Project Management

The budget would expand the resources of the Real Estate Services Department Project Management Division, allowing it to complete projects in a timely and efficient manner and provide improved services and amenities to residents and investors.

Regional Parks

The budget recognizes the post-pandemic renewed need and desire for outdoor activities by providing capital improvement dollars for projects at many of our regional parks, including Glen Helen, Yucaipa, Prado, Guasti, and Mojave Narrows, building on the success we have seen through investments at Lake Gregory. These projects will enhance the park system's ability to deliver enhanced experiences for our residents and visitors, as well as generate ongoing revenue to allow the County to maintain and expand our regional parks over the coming years.

Human Resources

County employees endured unprecedented hardships and accomplished much during the pandemic, so providing them with the best service possible is more important than ever before. Increased Human Resources staffing and one-time system improvements that enhance and modernize our payroll system will help us provide our employees with the support they deserve, sharpen the County's ability to recruit and retain a talented workforce, and provide training and growth opportunities to our hard-working employees.

Innovation & Technology

Strategic investments in County systems are necessary to ensure residents and other County customers receive a necessary and evolving level of service. Innovation & Technology investments also maximize organization-wide efficiency and our ability to generate revenue to sustain service levels.

Equity Element Group

On June 23, 2020, the Board of Supervisors recognized racism as a public health crisis and committed itself to lead community efforts to dismantle systemic racism. The Board established Equity as the eleventh community element of the Countywide Vision, and directed the formation of

an Equity Element Group. The County Administrative Office, in consultation with the Equity Element Group, will conduct a Request for Proposal (RFP) process to select a consultant that will: 1) help further define equity, 2) determine a common language and understanding; and 3) review policies and procedures to ensure a broad and inclusive approach to providing services. All of these efforts will be driven by partnerships with community organizations and local government agencies.

Overview

These priorities and investments are included and highlighted as they speak directly to the County's ongoing efforts to achieve the Countywide Vision and address the Goals and Objectives adopted by the Board of Supervisors.

In total, the 2021-22 Recommended Budget includes General Fund Requirements of \$3.96 billion, of which \$1.15 billion is funded with Discretionary General Funding (primarily property tax). Total Countywide Requirements included in the 2021-22 Recommended budget total \$7.4 billion, which is a net decrease of \$233 million (3.04%) compared to the 2020-21 Modified Budget. This decrease is primarily the result of a substantial reduction in one-time funding that was added to the 2020-21 Modified Budget as part of the pandemic response. The requirements included in the 2021-22 Recommended Budget includes the County and separated entities including, Board Governed County Service Areas, San Bernardino County Fire Protection District, San Bernardino County Flood Control District, Big Bear Valley Recreation and Park District, and Bloomington Recreation and Park District. Other agencies presented in this budget book include the County Industrial Development Authority, In-Home Supportive Services Public Authority, and the Inland Counties Emergency Medical Agency.

Details regarding changes to the budget, staffing and Discretionary General Funding can be found in the Budget Summary and Discretionary General Funding sections of this budget book.

CHALLENGES IN FISCAL YEAR 2021-22 AND BEYOND

The following fiscal challenges currently influence the multi-year fiscal strategy for the County:

Economic Challenges

The County's Multi-Year Financial Forecast covers July 2021 through June 2026 and includes conservative growth of major revenue streams throughout the period. In addition to the topics discussed earlier, the County Administrative Office continues to monitor other outstanding issues including:

- Potential for pandemic resurgence and/or ongoing needs for pandemic response activities (testing, vaccination, etc.). While substantial federal and state support has been allocated to assist counties in managing the costs associated with pandemic response, these investments continue to be on a one-time basis. The County may experience ongoing structural changes (and associated increases in costs) to how the County maintains public safety, ensures public health and conducts County business.
- While, local sales tax revenue sources have been stable so far, there are still statewide impacts from the pandemic and other risks that could threaten the current rate of growth in our economy:
 - 50% less statewide consumer spending on Entertainment and Recreation compared to pre-pandemic levels.
 - 13% less statewide consumer spending on Restaurants and Hotels compared to pre-pandemic levels.
 - Number of statewide small business openings decreased by 36% compared to pre-pandemic levels.
 - Evolving tax allocation guidance – As e-commerce retail develops alternative ways for consumers to purchase taxable goods, the reporting and distribution of sales tax changes with it, benefiting some California cities and counties more than others. Any shifts in either business practice or tax law could reduce the sales tax gains we have seen locally, shifting those revenues to other municipalities.
- Unemployment and Foreclosures – The County's long-term economic outlook does not assume an increase in foreclosure activity; however, local unemployment rates are still high, settling at 8.1% in February 2021. Should foreclosure activity begin to increase creating an influx of distressed sales and higher inventory for real estate, the County could begin to see historic levels of median home sales prices begin to fall.

- **Mandates** – While the County’s Five-Year Forecast addresses known mandates that will require substantial investment of ongoing County funding, it is unknown how future court decisions may affect the magnitude of funding required to address certain mandates. The Prison Law Office Consent Decree and the Chino Plume Remediation efforts are just a few of the challenges that could continue to create a negative impact to available funding in future years.

State Budget

On January 8, 2021, Governor Newsom submitted his 2021-22 State Budget proposal to the Legislature and contained a \$227.2 billion fiscal blueprint. The proposed budget reflected \$34 billion in budgetary reserves and discretionary surplus, including: \$15.6 billion in the Proposition 2 Budget Stabilization Account (Rainy Day Fund) for fiscal emergencies, \$3 billion in the Public-School System Stabilization Account, an estimated \$2.9 billion in the state’s operating reserves, and \$450 million in the safety net reserve. The State is operating with a \$15 billion surplus.

The County also expects to see a substantial investment by the State to address homelessness in this year’s budget. I will update you on the numbers as they apply to our county once they come into focus.

Other notable impacts from the Governor’s proposed state budget are as follows:

- **Mental Health Services Act (MHSA)** – The proposed budget estimate should result in an allocation of approximately \$135 million for the County Department of Behavioral Health. County Funding impact: \$27.9 million increase in MHSA/Prop. 63 funds over the September 2020 forecast.
- The proposed budget includes \$24.9 million ongoing for Local Child Support Agencies, and \$23.8 million for local child support courts and state operations funding. County Funding impact: Projected increase of \$2.4 million to the County Child Support Services annual allocation.
- **Women, Infants and Children (WIC)** – The proposed budget includes \$161.0 million increase over 2020-21 statewide due to projected increases in food expenditures based on case growth and food cost inflation. County Funding impact: Public Health (DPH) estimates a state allocation increase of \$1 million.

- **CalFresh Administration** – The proposed budget includes CalFresh county administrative funding in 2021-22 of about \$838.7 million, an increase of approximately \$182 million from 2020-21 due to increased caseload projections. County Funding impact: Increase of \$30.9 million for the Transitional Assistance Department due to anticipated caseload increase.
- **Medi-Cal Administration** – The proposed budget includes a total of \$2.22 billion in county administrative funding in 2021-22. This includes an increase of \$65.4 million in 2021-22 based on an adjustment to the current funding level using the projected increase in the California Consumer Price Index. County Funding impact: Increased allocation of \$3.2 million due to cost of living increase.
- **SB 823 Juvenile Justice Realignment** – As a result of SB 823, effective July 1, 2021, the Probation Department is now responsible for managing all youthful offenders. The proposed budget provides \$46.5 million for the realignment. County Funding impact: State realignment revenue in the amount of \$3.6 million.

American Rescue Plan Act of 2021

While not included in the 2021-22 Recommended Budget, the County stands to receive a significant amount of funding from the Federal government through the American Rescue Plan Act (ARPA). This funding represents a unique and substantial opportunity to make strategic investments in our community to support pandemic response, economic recovery, and government operations. The County received initial guidance on the use of ARPA funding on May 10, 2021. At this time, the County Administrative Office is reviewing the guidance with an eye toward potential investments. The County Administrative Office will work with the Board of Supervisors to develop and ultimately adopt a plan for the use of these funds later in the fiscal year.

Retirement Costs

Prior to COVID-19, the County Administrative Office anticipated reaching the peak in retirement cost rates during the multi-year forecast period and had anticipated a net savings in retirement costs beginning in 2022-23 as a result of the final payment on its 1995 Pension Obligation Bonds in 2021-22. However, the County’s pension system lost approximately 3% in investments in 2019-20 as a result of the COVID-19 pandemic, which significantly

affected retirement rates for the upcoming fiscal year and costs through the County's Five-Year forecast.

Although not currently built into the County's forecast, the pension system has made a strong recovery in 2020-21 and has seen a 22% gain through February 2021. If the system is able to maintain an investment return greater than 7.25% through June 2021, the County will begin to see cost savings associated with these gains beginning in 2022-23.

The County Administrative Office and the Retirement Association continue to maintain an active dialog about monitoring, measuring, and mitigating potential risks as they arise within the pension system.

CONCLUSION

The 2021-22 Recommended Budget represents a significant step towards recovery from the pandemic. Through the investment of available financing sources, this budget will both strengthen the County's fiscal stability while expanding and enhancing the County's ability to provide high-quality services to our residents and investors.

I would like to thank all of the County staff who have assisted in the preparation of this budget and who have come together during this challenging time to show that we are an organization defined by dedication, resourcefulness, and resilience. With the Board's support, this budget will move the community closer to achieving our shared Countywide Vision.



LEONARD X. HERNANDEZ

Chief Executive Officer

CONTENTS OF 2021-22 RECOMMENDED BUDGET

This year, there is only one workbook for the 2021-22 Recommended Budget, including two sections: The Executive Summary and the Recommended Budget. This workbook is user friendly for members of the public, Board of Supervisors, and departments. The following section details the organization of this workbook.

Please Note: The 2020-21 Modified Budget amounts displayed in this Recommended Budget include adjustments up to and including those approved on the 2020-21 Second Quarter Budget Report and any adjustments approved by the Board of Supervisors or County Administrative Office through April 7, 2021.

The 2021-22 Recommended Budget begins with a memo from the Chief Executive Officer (CEO) that introduces the 2021-22 Recommended Budget and summarizes the budget. Following the memo, the Recommended Budget is broken down into two sections as follows:

EXECUTIVE SUMMARY

- **County Fiscal Plan**, which summarizes the CEO's plan to address the multi-year forecast and includes changes in ongoing County discretionary revenue and the ongoing cost to maintain services.
- **Identified Needs**, which summarizes the ongoing and one-time needs recommended to be funded in 2021-22 and identifies future needs that are recommended for funding by setting aside monies in reserves.
- **County Budget Summary**, which shows total requirements and total sources included in the 2021-22 Recommended Budget with comparative numbers from the 2020-21 modified budget. Also included is total budgeted staffing recommended for 2021-22 with comparative numbers from the 2020-21 modified budget.
- **Discretionary General Funding and Restricted Funds**, which summarizes how the general fund is funded in 2021-22 as well as the balances of unallocated discretionary sources (contingencies) and reserves. Also included is information related to Prop 172 sales tax revenue and Realignment revenue.

RECOMMENDED BUDGET

- **Table of Contents**, provides a detail of the contents of the book including page numbers.
- **County Budget Overview**, explains to the reader how the workbook functions.
- **Budget Unit Specific Pages**, after the County Budget Overview, each page includes:
- **Description of Major Services**, provides information regarding the main functions of each budget unit.
- **Analysis of 2021-22 Recommended Budget**, includes line item budget amounts for requirements such as staffing expenses, operating expenses, etc., line items for revenue sources, and budgeted staffing for the most recent and upcoming fiscal year, as well as actual results for the past three fiscal years, and current year estimates.

Following the department specific pages are the following sections:

- **Capital Improvement Program**, provides information regarding the Capital Improvement Projects that are recommended to be funded in the 2021-22 Recommended Budget.
- **Appendix A – Schedule of Non-General Fund Reserves**, provides a detail of Fund Balance, projected use of/(contribution to) fund balance, and available reserves for all applicable funds within the County's budget.
- **Appendix B – Budgeted Staffing**, provides a three year detail of budgeted staffing by department, broken down into regular and limited term staffing.
- **Appendix C – Budget Unit Listing**, is an index of all specific budget units included in the County's budget.
- **Appendix D – Performance Measures**, includes the each departments' recommended 2021-22 Performance Measures and targets for achievement.

BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. Samples of the different

sections are included in this overview. It should be noted that in order to allocate full central service costs to the County's operating departments, central service departments do not pay COWCAP charges. As such, central service budget units do not include share of costs of other central service departments.

DEPARTMENT NAME

DEPARTMENT HEAD NAME, *Title*

DESCRIPTION OF MAJOR SERVICES

This section will describe the major services funded through this budget unit(s).

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

DEPARTMENT NAME BUDGET UNIT NAME

GROUP:

DEPARTMENT:

FUND:

BUDGET UNIT:

FUNCTION:

ACTIVITY:

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
REQUIREMENTS				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	0
SOURCES				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
NET COUNTY COST	0	0	0	0
Budgeted Staffing	0	0	0	0

Totals may not add due to rounding.

*Data represents modified Budgeted Staffing.

For Special Revenue Funds, Enterprise Funds, and Internal Service Funds, Use of/(Contribution to) Fund Balance/ Net Position are presented instead of Net County Cost. Contributions to Reserves/Net Position appear as a negative number and increase Available Reserves and Estimated Net Position Available, respectively.

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
FUND TYPE ENTITY						
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0
Fund Name	XXXX	0	0	0	0	0

The 2021-22 Schedule of Reserves above displays Recommended Requirements, Sources, Use of/ (Contribution to) Fund Balance, Available Reserves, and Total Fund Balance by individual Funds. Grouping displayed by Fund Type and Entity.

BUDGETED STAFFING SUMMARY

	Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
ADMINISTRATION				
Board of Supervisors	Regular	0	0	0
	Limited Term	0	0	0
	Total	0	0	0

In addition to 2021-22 Budgeted Staffing, the above schedule also displays 2019-20 final staffing within the budget unit and any changes through the 2020-21 Modified Budget (as of the 2020-21 First Quarter Budget Report approved on January 5, 2021). It also provides limited term and regular position counts for budgeted staffing.

COUNTY FISCAL PLAN

Long-term financial planning is an effective tool for creating sustainable budgets and providing fiscal stability beyond the annual budget horizon. Long-term financial planning is a strategic process that provides governments with the information and insight needed to establish multi-year budget solutions and financial policies and actions that maintain good fiscal health. The County creates a five year financial forecast for the purpose of providing the Board of Supervisors with a framework for use in decision-making to maintain continuity of the fiscal health of the County, and plan for the provision of services, capital assets, and infrastructure. It also helps the County understand the fiscal challenges ahead and the need to establish priorities.

The forecast is updated annually and is not a budget. It does not establish policy or priorities; it simply summarizes fiscal capacity. The forecast identifies key factors that affect the County's fiscal outlook and assesses how difficult balancing the budget may be in the future.

The forecast is developed using a baseline environment, in which revenues and expenditures are projected based primarily on trend analysis, specific circumstances and present level of services provided by the County. The forecast is not a prediction of what is certain to happen but rather a projection of what will occur in the absence of mitigating actions or changing circumstances.

SUMMARY OF THE COUNTY'S FIVE-YEAR FINANCIAL FORECAST

Although there are financial challenges facing the County through 2025-26, there are several reasons to be optimistic about its current financial position. In the 2020-21 Adopted Budget, which was prepared in the midst of extreme economic uncertainty resulting from pandemic-induced business closures, the County's forecast assumed significant 2020-21 sales tax related revenue losses totaling \$124.5 million. This contributed to an estimated \$75.4 million operating deficit for the fiscal year absent any mitigating circumstances. Fortunately, rather than seeing significant declines, statewide receipts through April 2021 for the County's Proposition 172 Half Cent Sales tax have been flat compared to 2019-20. This \$124.5 million change in projected revenue, along with slightly higher than anticipated property tax receipts in 2020-21, has contributed to a \$57.8 million ongoing surplus available from prior years to start 2021-22. Moreover, there are projected discretionary revenue increases totaling \$153.4 million through the term of the forecast, which reflects the current state of the economy while maintaining fiscal prudence by staying within the bounds of County policy, which prevents overly aggressive revenue growth estimates.

Offsetting the total estimated ongoing resources available of \$211.2 million (which includes the 2020-21 carryover and total revenue changes through the forecast) are \$233.7 million in anticipated ongoing costs, including ongoing costs to maintain services, recommended changes to ongoing costs, and future estimated costs. This leaves a projected deficit of \$22.5 million through 2025-26. Notably, in 2021-22 the budget is structurally balanced with \$19.0 million remaining to help fund future projected costs.

TABLE 1
FIVE-YEAR FINANCIAL FORECAST • DISCRETIONARY GENERAL FUNDING
FISCAL YEARS 2021-22 THROUGH 2025-26
(Dollars in Millions)

	2021-22	2022-23	2023-24	2024-25	2025-26
2020-21 Ongoing Carryover	57.8				
REVENUE CHANGE:					
Property Tax	26.1	20.4	21.0	21.5	22.2
Proposition 172	6.1	6.3	6.4	6.6	6.8
Other Revenue	5.5	1.1	1.1	1.1	1.1
Total Revenue Change	37.7	27.8	28.5	29.2	30.1
COST CHANGE					
Total Ongoing Costs To Maintain Services	(45.1)	(31.5)	(27.2)	6.6	(0.5)
Recommended Changes To Ongoing Costs	(31.4)	(1.0)	-	-	-
Total Future Estimated Costs	0.0	(1.8)	(13.7)	(49.3)	(38.8)
Total Cost Change	(76.5)	(34.3)	(40.9)	(42.7)	(39.3)
Ongoing Available/(Deficit)	19.0	(6.5)	(12.4)	(13.5)	(9.2)
Cumulative Ongoing Available/(Deficit)	19.0	12.5	0.1	(13.4)	(22.5)

Table 1 displays the County's 2021-22 fiscal plan and summarizes the County's five-year financial forecast. The forecast reflects a long-term financial plan to use ongoing discretionary revenue available to pay for known ongoing expenditures.

Totals may not add due to rounding.

2021-22 RECOMMENDED BUDGET

The 2021-22 Recommended Budget is structurally balanced, with \$19.0 million of ongoing funding available to help offset future projected ongoing cost increases.

2021-22 Ongoing Revenue Changes

As reflected in the forecast, the County anticipates increased revenues of \$37.7 million in 2021-22.

Property Tax Revenue, increases of \$26.1 million, including pass-through and residual revenue from redevelopment agencies, is projected to increase due to 4.00% estimated growth in assessed valuation (AV) in 2021-22.

Proposition 172 Sales Tax, revenue increases of \$6.1 million is projected to increase by 3% over 2020-21

estimated receipts. This revenue is derived from a half-cent sales tax that provides funding for public safety services.

Other Revenue, includes an anticipated increase of \$5.5 million and is primarily comprised of funding received from outside sources to pay for countywide administrative costs (COWCAP), other property related revenue and interest revenue.

2021-22 ONGOING COST CHANGES

As reflected in the Five Year Financial Forecast, the County anticipates an increase in Ongoing Costs to Maintain Services of \$45.1 million in 2021-22. Ongoing Cost Changes reflect the cost to maintain current service levels and primarily include the following:

MOU Costs, increases of \$23.9 million reflect the 2021-22 cost of approved compensation changes pursuant to negotiated MOUs with employee groups.

Retirement Cost, increases of \$4.5 million primarily reflect pension system investment losses in 2019-20, which are required to be paid back over time through increased employer contributions.

Human Services Programs, increases of \$16.1 million are primarily due to projected cost increases under the current In-Home Supportive Services MOE and increased costs for Foster Care, coupled with insufficient growth in State sales tax derived Realignment funding to pay for increased costs for these services.

Real Estate Services – Utilities, increases of \$2.1 million are primarily a result of increases in utilities costs for County owned buildings.

2021-22 Recommended Changes to Ongoing Costs

Recommended Changes to Ongoing Costs of \$31.4 million in 2021-22 (and \$1.0 million in 2022-23) are detailed in the *Identified Needs* Section of this Recommended Budget Book.

IDENTIFIED NEEDS

The County Fiscal Plan (five-year financial forecast) primarily focuses on increases in costs to maintain current services and the amount of discretionary revenue available to fund these costs and/or what mitigations are needed. In addition, various programs and needs within the County have been identified that are not currently funded and are recommended to be funded with ongoing or one-time sources.

The 2021-22 Recommended Budget was prepared without the inclusion of recommended uses of available Discretionary General Funding within specific departmental budgets. Instead, the recommendations, which were described in the Budget Workshop presented to the Board

on May 18, 2021, will be included as amendments to the 2021-22 Recommended Budget during the budget hearing presented to the Board on June 8, 2021. This process allows for greater operational flexibility to make adjustments to the budget, as directed by the Board. As a result, there are currently significant General Fund Contingencies included in the 2021-22 Recommended Budget Book. Below is a list of recommended uses of Discretionary General Funding that are currently planned to be included as part of the Recommended Budget Hearing on June 8, 2021.

Both ongoing and one-time amounts allocated in this Budget Book, and those to be allocated in Attachment B1, are itemized and discussed in the following sections.

ONGOING COSTS IDENTIFIED TO BE FUNDED (In Millions)

		Ongoing
Included In Recommended Budget Book		
Capital Facilities Leases (\$82,014)		\$ 0.1
	Subtotal	\$ 0.1
Included in Attachment B1 to Recommended Budget Board Item		
Clerk of the Board – County Archive (\$50,373)		\$ 0.1
Auditor-Controller/Treasurer/Tax Collector – SAP Licensing Costs (\$94,431)		0.1
Human Resources – Operational Efficiency		1.5
Public Works Flood Control District – County Purpose Fee Funding (\$25,000)		0.0
Sheriff/Coroner/Public Administrator – Various		6.8
Land Use Services – Code Enforcement – Bloomington Enforcement		0.2
Bloomington Recreation and Park District – Park Maintenance Services		0.1
County Administrative Office – Various		3.0
	Subtotal	\$ 11.8
Additional Ongoing Costs in 2021-22 Recommended Budget		\$ 11.9

\$82,014 for the Capital Facilities Leases Costs

Funding for costs associated with issuing County debt such as accounting and auditing services, tax compliance and other administrative costs.

\$50,373 for the Clerk of the Board – County Archive

Funding for projected increased costs associated with Archive Services for storage and archiving of official County records.

\$94,431 for the Auditor-Controller/Treasurer/ Tax Collector – SAP Licensing Costs

Increase in costs to fund SAP Enterprise Annual Maintenance Services as approved by the Board of Supervisors on December 15, 2020 (Item No. 20).

\$1.5 million for Human Resources

Ongoing funding for Human Resources (HR) will enhance services across multiple lines of business within the department:

- HR Technology (\$0.2 million) – Funding for electronic onboarding services through new technology and for a portion of a position that now supports the County's EMACS payroll system.
- HR Enhanced Customer Service (\$0.4 million) – Funding for the implementation of an Employee Relations Centralized Investigations Team (addition of 3 positions) to begin to address routine investigations, provide consistent guidance and begin to provide timely investigations with consistent application of policy.
- HR Recruitment, Retention and Succession Planning (\$0.9 million) – Funding will add five positions as follows:
 - Creation of a Specialized Recruitment Team (2 positions),
 - Enhanced support for Executive Recruitment Services (1 position),
 - Additional support for the Compensation and Classification Unit (1 position), and
 - The addition of an HR Deputy Director (1 position) to oversee Administration.

\$25,000 for Public Works for County Purpose Fee Funding

This funding will allow the County to fund fees imposed by the Flood Control District on projects that are determined to serve a general County purpose.

\$6.8 million for the Sheriff/ Coroner/Public Administrator

- Funding for the implementation of remedial measures to increase the level of physical and mental healthcare in County detention facilities (\$2.0 million).

- Funding for additional Coroner positions to decrease caseload ratios which will enhance productivity and improve services (\$0.5 million).
- Funding for a Sheriff's Captain position for the Community Service and Reentry Command Program, which will focus on collaboration between County departments, non-governmental service providers, and other community partners to provide the homeless population and individuals released from the County's detention facilities with the services and mental health assistance needed to prepare them for reentry into society (\$0.2 million).
- Funding for body worn cameras (\$2.8 million).
- Year 4 of 5 funding for operational overtime (\$1.0 million).
- Funding for a Sheriff's Deputy Position to be assigned to the community of Bloomington using Bloomington Public Benefit Funding (\$0.3 million).

\$0.2 million for Land Use Services – Code Enforcement – Bloomington Enforcement

This funding will provide a dedicated Code Enforcement Officer III for the community of Bloomington using Bloomington Public Benefit funding.

\$0.1 million for the Bloomington Recreation and Park District – Park Maintenance Services

Funding will add a Park Maintenance Worker assigned to the parks within the community of Bloomington utilizing Bloomington Public Benefit funding.

\$3.0 million for the County Administrative Office

This funding will provide for maintenance and construction of infrastructure; water replenishment costs; and monitoring, consulting, and engineering services to comply with the cleanup and abatement orders related to the Chino Plume Remediation Plan Project.

ONE-TIME NEEDS

There are \$141.5 million in one-time costs funded using a combination of reserves, contingencies, and other revenue. This includes amounts included in this Budget

Book and items that will be included in Attachment B 1 of the 2021-22 Recommended Budget Board Agenda Item(s).

ONE-TIME COSTS IDENTIFIED TO BE FUNDED IN 2021-22 (In Millions)

		One-Time
Included In Recommended Budget Book		
CAO – CA University of Science and Medicine MOU (Year 4 of 5)		\$ 1.0
	Subtotal	\$ 1.0
		One-Time
Included in Attachment B1 to Recommended Budget Board Item		
Assessor – PIMS		\$ 11.9
Auditor-Controller/Treasurer/Tax Collector – Various		17.9
County Administration Office – Various		6.6
County Administration Office/County Counsel – Legal Costs		5.7
Clerk of the Board – Agenda Management System Replacement		0.4
Economic Development Department – Chamber of Commerce Incentive Program		0.4
Economic Development Department – Ontario Airport Partnership		0.3
Sheriff's Department/Land Use Services – Bloomington Services one-time costs		0.1
Fire Protection District – Fire Training Center		0.8
Flood Control – Rimforest Drainage		2.6
Human Resources – Operational Efficiency		0.3
Land Use Services Department – Various		2.7
Public Guardian/Aging and Adult Services – Building Relocation (\$63,058)		0.0
Public Health – WebChameleon and IT costs		0.1
Sheriff/Coroner/Public Administrator		2.6
Capital Improvement Projects		88.1
	Subtotal	\$ 40.5
Additional One-time Costs in 2021-22 Recommended Budget		141.5

\$1.0 million for the County Administrative Office for the CA University of Science and Medicine MOU

Use of the **MOU-California University of Science and Medicine Reserve** to fund the fourth of five annual payments to the university pursuant to the MOU. The MOU calls for collaboration in clinical research studies, education, and in the delivery and improvement of healthcare services at Arrowhead Regional Medical Center.

\$11.9 million Assessor-Recorder-County Clerk – PIMS Replacement Project

Use of the **PIMS Replacement Reserve** to fund upcoming costs related to the replacement of the Assessor's Property Information Management System.

\$17.9 million for the Auditor-Controller/ Treasurer/Tax Collector – Various Projects

A use of the **Enterprise Financial System Post Implementation Reserve** to fund SAP Enterprise Support Services at fixed rates as approved by the Board of Supervisors on August 7, 2018 (Item No. 10 – \$2.5 million).

A use of the **New Property Tax System Reserve** to fund project expenses for the upcoming year to replace its property tax management system (\$15.4 million).

\$6.6 million for the County Administrative Office – Various Projects

- Homelessness Pilot Programs – Funding to be set aside to address homelessness pilot programs within the County (\$2.5 million).
- Redistricting Project – On March 2, 2021 (Item No. 53), the Board of Supervisors (Board) approved the creation of a Redistricting Commission so it may adopt boundaries for all supervisorial districts based on the 2020 Census data. The redistricting process would ensure that the districts are substantially equal in population, and comply with state and federal law regarding the criteria used to redraw the district boundaries. This rollover request would fund any remaining costs for consultant fees, public outreach, website development, and stipends for Commission members (\$41,850).
- An increase to fund litigation costs to respond expeditiously and in an efficient manner to litigation issues (\$1.1 million).
- Use of the **December 2nd Memorial Reserve** to fund consultant services to assist with the Artist's contract for the design, construction, and installation of the December 2nd Memorial (\$67,500).
- An increase for an Innovation and Technology Government Efficiency Partnership to assist with innovating business practices (\$3.0 million).

\$5.7 million for County Administrative Office/County Counsel Legal Costs associated with the Chino Plume

Funding for legal services related to Chino Airport Groundwater Remedial Project (\$5.5 million use of the **Litigation Expenses Reserve** and \$0.2 million use of General Fund Contingencies).

\$0.4 million for the Clerk of the Board – Agenda Management System Replacement

Use of the **Clerk of the Board – Agenda Management System Reserve** to continue with the implementation of the County's Enterprise Board Management System. The new system will include: agenda management, video streaming, speaker management, closed captioning, and voting.

\$0.4 million for Economic Development for Chamber of Commerce Incentive Program

Funding to support marketing efforts to boost tourism within the County.

\$0.3 million for Economic Development for Ontario Airport Partnership

Funding to support various partnerships with the Ontario International Airport.

\$0.1 million to support new services being provided in the Community of Bloomington

Funding will acquire equipment and vehicles for a new Deputy and Code Enforcement Officer assigned to the Community of Bloomington. Procurement of these items is funded using the Bloomington Community Benefit funding.

\$0.8 million for County Fire for Fire Training Center Land Acquisition and Development

Use of the **Fire Training Center Reserve** to fund activities associated with land acquisition and development of a fire training center.

\$2.6 million for the Flood Control – Rimforest Drainage

Use of the **Rimforest Drainage Reserve** to fund costs associated with Flood Control's Rimforest Drainage project. This project involves construction of storm drain systems along Highway 18 and inside the village of Rimforest to mitigate the impact of drainage on the stability of the slope. Activities for 2021-22 include acquisition, construction, construction contingency and administrative costs.

\$0.3 million for Human Resources

Funding for one-time costs associated with the new electronic onboarding service, evaluation services of pre-employment testing materials and for additional short term staffing support of the EMACS development team.

\$2.7 million for Land Use Services Projects

- Funding for additional staffing within the Code Enforcement division to enhance enforcement activities associated with various community concerns including: illegal marijuana, short-term rentals, snow play nuisances, illegal truck parking enforcement, and illegal business activity (\$1.8 million).
- Funding for Trona Demolition Project for the continuation of demolition of approximately 200 vacant and dilapidated residential structures in Trona (\$0.5 million).
- Funding for maintenance and support costs associated with Accela (Use of **New Permit System Reserve** of \$0.2 million and one-time Discretionary Funding of \$0.2 million).

\$63,058 for Public Guardian/Aging and Adult Services – Building Relocation

Funding for the annual cost of the building lease at 686 Mill Street. This allocation is recommended to be funded by the combination of a use of the **Public Guardian Lease Space Reserve** (\$48,618) and General Fund Contingencies (\$14,440).

\$0.1 million for Public Health – WebChameleon and other IT Costs

Funding for the annual cost associated with the use of various technology products that support Animal Care and Control's ability to access information while in the field and also provide expanded service delivery options to reduce the need for in-person visits.

\$2.6 million for Sheriff/Coroner/Public Administrator

- Funding for one-time costs associated with the addition of the Sheriff's Captain position previously discussed (\$50,000).
- Funding for one-time costs associated with the additional Coroner positions previously discussed. (\$60,000).
- Funding for the acquisition of body worn cameras (\$2.5 million).

\$88.1 million for Capital Improvement Projects

- \$66.1 million for the Downtown Building Replacement Project.
- \$19.0 million for various Sheriff Capital Improvement Projects.
- \$3.0 million for the District Attorney High Desert Building Acquisition Project.

FUTURE NEEDS

In addition to one-time needs allocated for use in 2021-22, there are future one-time needs for which funding is recommended. This funding is recommended to be

set aside in County General Fund Reserves. The detail of these needs is described below:

NEEDS SET-ASIDE IN GENERAL FUND RESERVES (In Millions)

	Set-Asides
General Purpose Reserve (\$11.9 million included in Budget Book)	\$ 40.9
PIMS Replacement Reserve	12.5
Property Tax System	25.0
Crime Suppression Reserve	3.0
Bloomington Community Benefit/Improvement Reserve*	0.3
Regional Parks – Community Service Upgrades	5.0
Community Concerns Reserve	8.6
One-time Reserve Contributions in 2021-22 Recommended Budget	\$ 95.3
	Ongoing
Building Replacement Reserve	20.0
Ongoing Changes	\$ 20.0

**Items noted by an asterisk are included in this 2021-22 Recommended Budget Book.*

\$40.9 million for the General Purpose Reserve

The County's Fund Balance and Reserve Policy provides for a General Purpose Reserve targeted at 20% of locally funded appropriation. This policy states that this reserve shall be built up with one-time sources until the established target is achieved. The recommended one-time contribution of \$40.9 million included in the 2021-22 Recommended Budget will bring the balance of the General Purpose Reserve to 20% of locally funded appropriation, achieving the target set by policy.

\$12.5 million for the PIMS Replacement Reserve

One-time funding to fund the replacement of the Assessor's Property Information Management System. The estimated project costs is \$30.0 million and will be fully funded with this contribution.

\$25.0 million for the Property Tax System Reserve

One-time funding to fully fund the estimated cost to replacement of the Auditor-Controller/Treasurer/Tax Collector's Property Tax System. This contribution will bring the total funding set aside for this project to \$50.0 million. It is estimated that \$18.0 million of the implementation cost will be recovered over a period of 10 years (beginning in 2026-27) through the Property Tax Admin Fee.

\$3.0 million for the Crime Suppression Reserve

One-time funding to continue support for Countywide Crime Suppression.

**\$0.3 million for the Bloomington
Community Benefit/Improvement Reserve**

One-time funding for the Bloomington Community Benefit/Improvement Reserve funded by an increase in Countywide Discretionary Fund revenue from an annuity settlement payment from Commonwealth Land Title Company.

**\$5.0 million to establish the
Community Service Upgrades Reserve**

Funding is to be utilized by Regional Parks to invest in revenue generating upgrades and amenity improvements.

**\$8.6 million to establish the
Community Concerns Reserve**

Funding will allow the County to target specific projects that will aim to resolve community concerns.

**\$20.0 million for the
Building Replacement Reserve**

Ongoing funding to fund future costs of capital improvement projects.

COUNTY BUDGET SUMMARY

SUMMARY

	Fiscal Year 2019-20 Actual Amount	Fiscal Year 2020-21 Adopted Budget	Fiscal Year 2020-21 Modified Budget	Fiscal Year 2021-22 Recommended Budget	Change From Prior Year Modified	Percent Change From Prior Year
REQUIREMENTS						
Staffing Expenses	2,216,528,613	2,495,632,160	2,490,638,988	2,712,676,730	222,037,742	8.91%
Operating Expenses	3,028,780,864	3,559,368,963	4,176,176,854	3,733,219,136	(442,957,718)	-10.61%
Capital Expenditures	219,837,257	828,855,084	870,464,647	832,045,643	(38,419,004)	-4.41%
Reimbursements	(398,193,979)	(503,454,342)	(527,569,218)	(517,372,010)	10,197,208	-1.93%
Contingencies	0	302,736,117	213,328,124	320,433,955	107,105,831	50.21%
Subtotal Appropriation	5,066,952,755	6,683,137,982	7,223,039,395	7,081,003,454	(142,035,941)	-1.97%
Operating Transfers Out General Fund	397,946,758	287,354,757	344,677,615	297,219,985	(47,457,630)	-13.77%
Contributions to Reserves	0	57,266,025	58,418,942	27,045,799	(31,373,143)	-53.70%
Non-General Fund Contr. to Reserves/Net Position	0	26,912,232	26,278,416	14,183,877	(12,094,539)	-46.02%
Total Requirements	5,464,899,514	7,054,670,996	7,652,414,368	7,419,453,115	(232,961,253)	-3.04%
SOURCES						
Taxes	1,106,629,595	1,108,040,081	1,108,040,081	1,181,781,277	73,741,196	6.66%
1991 Realignment – Departmental Use	341,486,942	439,139,030	439,139,030	373,014,826	(66,124,204)	-15.06%
2011 Realignment – Departmental Use	439,598,354	456,240,893	460,117,600	452,482,509	(7,635,091)	-1.66%
State/Fed/Other Government	2,237,521,064	2,179,781,946	2,584,680,164	2,411,213,696	(173,466,468)	-6.71%
Fee/Rate	1,181,116,712	1,208,630,302	1,211,842,680	1,271,737,938	59,895,258	4.94%
Other Revenue	343,067,135	151,027,960	236,046,643	171,525,988	(64,520,655)	-27.33%
Operating Transfers In	401,514,682	299,425,791	350,839,437	318,491,431	(32,348,006)	-9.22%
Use of Fund Balance/ Unrestricted Net Position*	(503,390,706)	947,381,276	970,244,522	1,005,589,722	35,345,200	3.64%
General Fund Unassigned Fund Balance*	(82,644,265)	252,862,863	252,862,863	232,615,728	(20,247,135)	-8.01%
Use of General Fund Reserves	0	12,140,854	38,601,348	1,000,000	(37,601,348)	-97.41%
Total Sources	5,464,899,514	7,054,670,996	7,652,414,368	7,419,453,115	(232,961,253)	-3.04%
Budgeted Staffing**	23,912	23,992	24,155	25,368	1,213	5.02%

* For 2019-20, the two Fund Balance budget line items represent the actual (increase to)/Use of fund balance/net position.

**2019-20 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the fiscal year.

Totals may not add due to rounding.

OVERVIEW OF 2021-22 REQUIREMENTS AND SOURCES

As the largest political subdivision of the State, counties are vested by the California State legislature with the powers necessary to provide for the health and welfare of the people within its borders. The \$7.4 billion 2021-22 Recommended Budget reflects the planned allocation of resources necessary to carry out this mission for the citizens of San Bernardino County. This budget has been developed in accordance with the Countywide Vision, which promotes

a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure. The County's 25,368 budgeted positions are responsible for a wide variety of services to residents, from responding to calls for emergency services (Sheriff/Coroner/Public Administrator and Fire Protection District), to giving businesses the tools they need to succeed (Economic Development Agency), and

to providing a home for children in need (Human Services – Subsistence). The budget is recommended in order to continue to provide the County’s many important services in a fiscally responsible and sustainable manner.

Total Requirements of \$7.4 billion, a decrease of 3.04%, consist primarily of Staffing and Operating Expenses, which represent 81.22% (\$6.4 billion) of Total Requirements (excluding Reimbursements as a Requirement). Staffing Expenses of \$2.7 billion consist of salaries of \$1.7 billion and benefit costs of \$1.0 billion. Departments with significant budgeted staffing expenses include the Sheriff/Coroner/Public Administrator (all budget units - \$605.5 million, 4,061 positions), Human Services Administrative Claim (\$449.1 million, 4,728 positions), and Arrowhead Regional Medical Center (ARMC - \$417.3 million, 4,650 positions). The largest benefit related cost for the County is employee pensions (retirement), which makes up 63.73% (\$646.0 million) of all costs associated with employee benefits. The increase of staffing costs of \$222.0 million is largely due to negotiated salary and benefit increases, increased retirement costs, and the addition of positions primarily associated with pandemic response. The majority of these positions are limited term positions that were added mid-year in 2020-21 by the Department of Public Health to support the department’s COVID-19 emergency response efforts, and are now being reflected in the budgeted staffing count (1,015 positions). Budgets that reflect large increases in staffing costs include ARMC (\$70.6 million), the Human Services Administrative Claim (\$36.4 million), and the Sheriff/Coroner/Public Administrator (all budget units, \$22.2 million). The increase in ARMC staffing costs is primarily driven by the net increase of 131 positions. This increase includes the addition of 207 positions (offset by 76 deletions) in an effort to allow the department to be able to meet demands and provide specialty care and quality services. Increases in the Human Services Administrative Claim budget unit are primarily due to the net addition of 16 positions (23 additions, offset by 7 deletions) across all sections (the Transitional Assistance Department, Children and Family Services, the Department of Aging and Adult Services and HS Administration). Additionally, the reorganization of the Office of Homeless Services (OHS) into the Human Services Administrative Claim (from the Community Development and Housing Agency) has resulted in the transfer of 11 positions (reflecting the deletion of 1 position for OHS from the 2020-21 Modified

Budgeted Staffing). Lastly, the Sheriff/Coroner/Public Administrator increase to staffing costs is primarily due to negotiated MOU increases and increased retirement costs.

Operating Expenses include costs for services and supplies, internal service fund charges, travel, transfers to other County departments, subsistence payments, and other charges. These expenses represent the largest share of costs within the County at \$3.7 billion. These costs include subsistence payments to help residents in need throughout the County and as a result, the Human Services operational group makes up 46.83% of the County’s operating expenses. In 2021-22, Operating Expenses are decreasing by \$443.0 million, which is primarily associated with decreases in the following operational groups: Other Funding (\$284.1 million); Human Services (\$54.3 million), Operations and Community Services (\$32.0 million), and the Community Development and Housing Agency (\$24.2 million). The \$443.0 million decrease in Operating Expenses is largely due to the exclusion of one-time expenditures associated with COVID-19 emergency response efforts that were funded with one-time stimulus funding in 2020-21.

Total Requirements include Contingencies and Contributions to Reserves (General Fund and Non-General Fund)/Net Position. Like Contingencies, Contributions to Reserves represent sources that are not planned to be spent in the coming fiscal year. Beginning in 2015-16, governmental funds other than the General Fund eliminated the use of Contingencies, which represented Sources in excess of Requirements. Instead, amounts that are available but not budgeted to be spent are contributed to reserves. Excluding Contingencies and Contributions to Reserves/Net Position, the total budget available for expenditure in 2021-22 is \$7.1 billion (including Operating Transfers Out and Reimbursements as Requirements). Further detail on General Fund Contingencies and Reserves can be found in the *Discretionary General Funding and Restricted Funds* section of the Executive Summary.

The County’s three major funding sources include revenue from other governmental entities (State, Federal or Other Government), funding for direct services provided (Fee/Rate), and Taxes. At \$2.4 billion, State, Federal or Other Government Revenue represents 30.38% of the County budget (including Reimbursements as a Source). The Human Services operational group receives the largest

amount of funds from other governments, with \$587.4 million received from the State, \$881.2 million received from the federal government, and \$16.4 million received from other governmental aid. Fee/Rate revenue of \$1.3 billion represents 16.02% of the County budget (including Reimbursements as a Source) and includes funding from licenses, permits, fines, fees, rates, and other charges for direct services provided by the County. Much of this funding (\$279.8 million) is received by internal service fund departments, which include Human Resources – Risk Management Division; Innovation and Technology; Fleet Management; and Purchasing, providing direct services to other County departments. Other notable departments that receive funding to provide specific services include the Sheriff/Coroner/Public Administrator (\$201.7 million – all units), which provides law enforcement services for 14 county cities/towns, and ARMC (\$133.1 million) from private pay patients and insurance for medical services provided.

While historically it has been assumed that counties are reliant on relatively stable property taxes for the provision of services, with the realignment of many state services, counties have become increasingly dependent on sales tax revenue. When combining 1991 and 2011 Realignment revenues (\$825.5 million), which are primarily funded with sales tax, with County sales tax (\$24.6 million) and Proposition 172 Half Cent Sales taxes (\$208.7 million), the portion of requirements funded primarily with sales tax represents 13.34% of the County budget (including Reimbursements as a Source). As national, state and local economies continue to manage the impacts of the

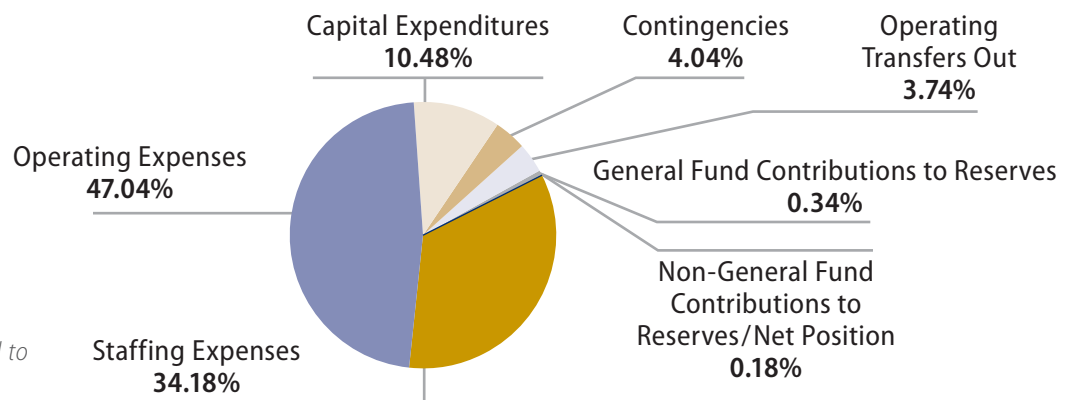
COVID-19 Pandemic (Pandemic), the County continues to evaluate the effects of the pandemic. While sales taxes are projected to experience a slight increase in 2021-22, the County also continues to maintain fiscal prudence by staying within the bounds of County policy, as stated in the *County Fiscal Plan* section of this budget book.

The County's approach to increasing County reserves reflects a fiscally conservative recognition of the resource shift from historically stable to riskier tax sources. In 2020-21, the County will have contributed a total of \$84.7 million between General Fund (\$58.4 million) and Non-General Fund (\$26.3 million) reserves and is budgeted to contribute \$27.0 million and \$14.2 million in 2021-22, respectively. Further detail on County General Fund Reserves can be found in the *Discretionary General Funding and Restricted Funds* section of this budget book. Information regarding Non-General Fund Reserves can be found in *Appendix A – Schedule of Non-General Fund Reserves* of this budget book.

REQUIREMENTS AND SOURCES BY CATEGORY

Total Requirements shown below (which exclude Reimbursements as a Requirement) include recommended expenditure authority (appropriation), Operating Transfers Out, and Contributions to Reserves/Net Position for the County General Fund and for non-general fund departments. Operating Transfers Out provide a mechanism to transfer funding between budget units and are not appropriated to spend.

TOTAL REQUIREMENTS BY CATEGORY (EXCLUDING REIMBURSEMENTS) 2021-22 FISCAL YEAR



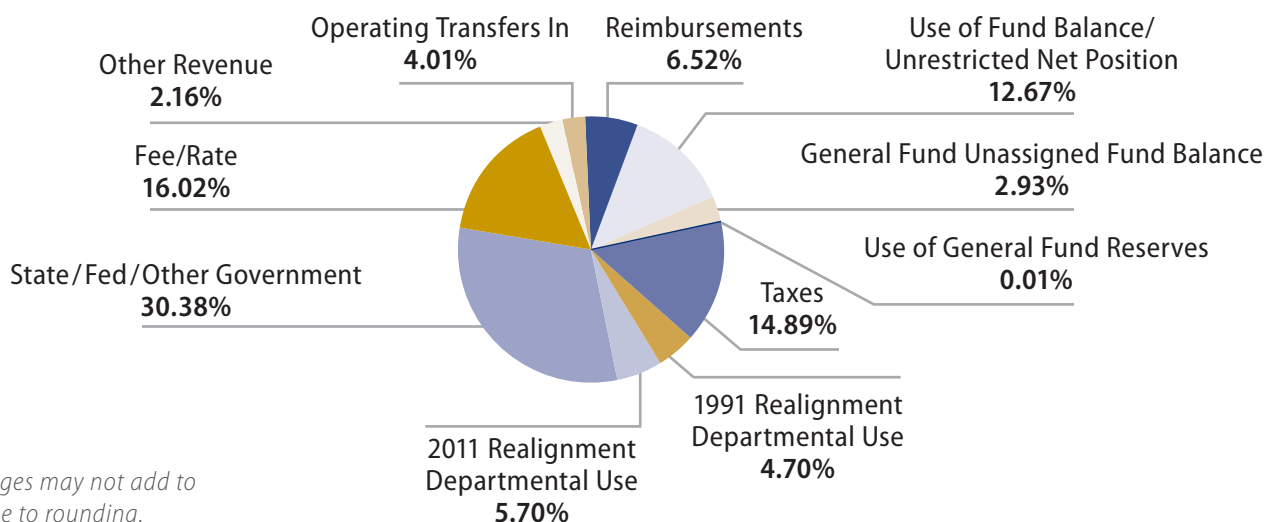
Percentages may not add to 100% due to rounding.

Excludes Reimbursements.

Total Sources shown in the following pie chart (which include Reimbursements as a Source) include projected revenue and Operating Transfers In. Operating Transfers In provide a mechanism to transfer funding from one budget unit to

another within the County. Additionally, Sources include the use of fund balance/unrestricted net position for all non-general funds, the general fund available unassigned fund balance, and the use of General Fund reserves.

**TOTAL SOURCES BY CATEGORY (INCLUDING REIMBURSEMENTS)
2021-22 FISCAL YEAR**



REQUIREMENTS SUMMARY

The 2021-22 Recommended Budget includes Requirements of \$7.4 billion, which is a net decrease

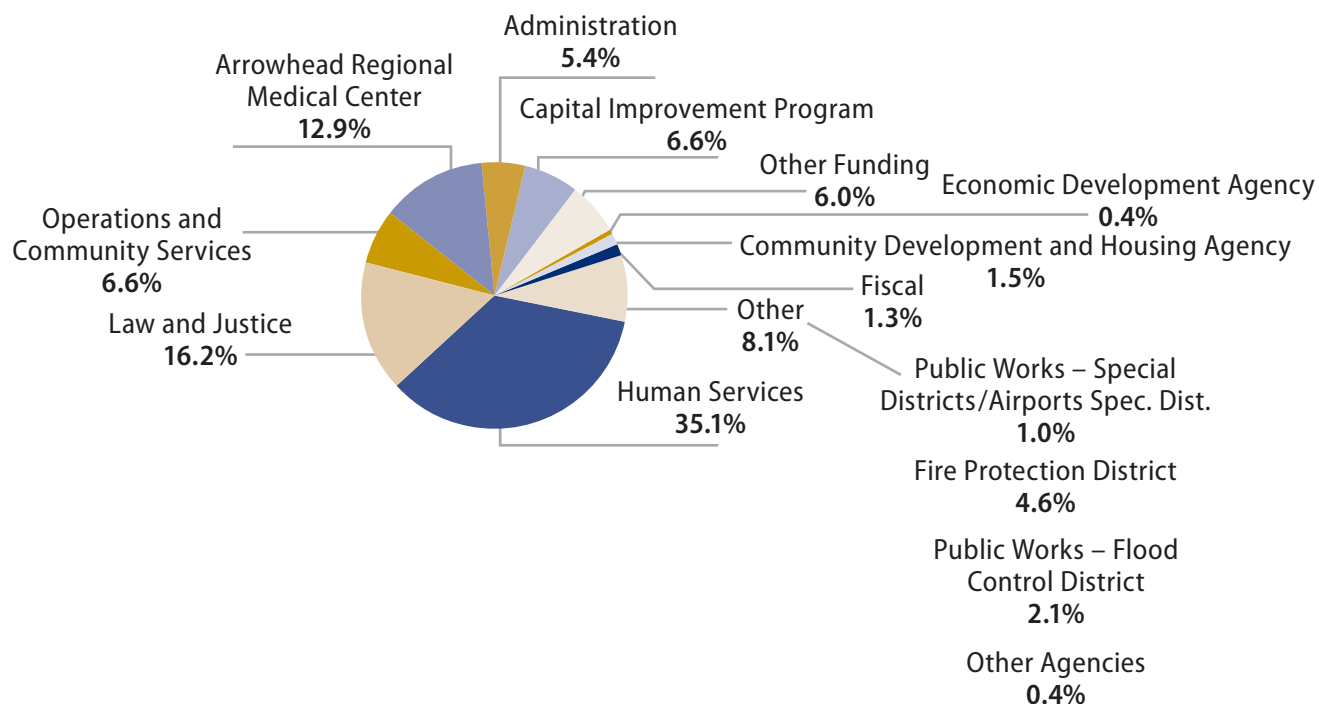
of \$233.0 million or 3.04% compared to the 2020-21 Modified Budget.

	Fiscal Year 2019-20 Actual Amount	Fiscal Year 2020-21 Adopted Budget	Fiscal Year 2020-21 Modified Budget	Fiscal Year 2021-22 Recommended Budget	Change From Prior Year Modified	Percent Change From Prior Year
COUNTY OPERATIONS:						
Administration	306,095,082	391,076,660	400,231,848	401,553,212	1,321,364	0.33%
Capital Facilities Leases	(970,498)	(917,986)	(917,986)	82,014	1,000,000	-108.93%
Economic Development Agency	28,505,745	29,348,446	52,403,057	32,730,505	(19,672,552)	-37.54%
Community Development and Housing Agency	21,456,275	59,131,243	139,089,817	113,615,028	(25,474,789)	-18.32%
Fiscal	74,998,014	84,184,536	93,822,558	96,447,198	2,624,640	2.80%
Arrowhead Regional Medical Center	769,714,312	874,175,241	907,449,565	955,230,782	47,781,217	5.27%
Human Services	2,140,974,587	2,472,330,499	2,606,208,029	2,606,392,788	184,759	0.01%
Law and Justice	1,073,680,682	1,155,809,131	1,177,257,130	1,198,639,706	21,382,576	1.82%
Operations and Community Services	373,663,374	509,664,632	542,413,216	487,548,086	(54,865,130)	-10.12%
Capital Improvement Program	85,406,863	470,218,455	491,284,857	486,145,268	(5,139,589)	-1.05%
Other Funding	206,026,432	449,273,647	664,851,471	441,924,140	(222,927,331)	-33.53%
Subtotal:	5,079,550,867	6,494,294,504	7,074,093,562	6,820,308,727	(253,784,835)	-3.59%
SPECIAL DISTRICTS/OTHER AGENCIES OPERATIONS:						
Public Works – Special Districts/ Airports Spec. Dist.	43,255,172	69,081,182	78,592,420	73,675,292	(4,917,128)	-6.26%
Fire Protection District	226,969,287	300,991,255	306,953,074	341,113,254	34,160,180	11.13%
Public Works – Flood Control District	103,101,241	162,564,165	164,885,422	154,869,076	(10,016,346)	-6.07%
Other Agencies	12,022,946	27,739,890	27,889,890	29,486,766	1,596,876	5.73%
Subtotal:	385,348,647	560,376,492	578,320,806	599,144,388	20,823,582	3.60%
Total:	5,464,899,514	7,054,670,996	7,652,414,368	7,419,453,115	(232,961,253)	-3.04%
Budgeted Staffing*	23,912	23,992	24,155	25,368	1,213	5.02%

* 2019-20 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the fiscal year.

Note: Requirements include contributions to Available Reserves and Net Position. Totals may not add due to rounding.

TOTAL REQUIREMENTS BY GROUP/AGENCY 2021–22 FISCAL YEAR



Below are explanations of the major expenditures that are included in the \$7.4 billion 2021-22 Recommended Budget and changes from the 2020-21 Modified Budget. It should be noted that Requirements discussed in this section include Contributions to Reserves/Net Position. As a result, the Total Requirements included in this section may not align with the Total Requirements discussed in Budget Unit Specific pages.

County Operations

Administration has Requirements of \$401.6 million (including Contributions to Reserves/Net Position) and contains County departments and functions that provide leadership and support to departments that provide direct public services to County residents. The leadership section of this operational group includes the Board of Supervisors (\$9.3 million), which is the governing body of County government, and the County Administrative Office (\$9.3 million), which directs and coordinates departmental activities according to the law and strategic goals set by the Board of Supervisors. Various support functions include civil legal services provided by County Counsel (\$12.5 million), employment and employee related services provided by Human Resources (\$192.9 million), and information technology support provided by the Innovation and Technology (IT) Department (\$110.7

million). Risk Management (which was formerly the largest department in the Administration operational group) has been reorganized and it is now under Human Resources. Human Resources – Risk Management continues to administer the County workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs.

Requirements for this operational group are increasing by \$1.3 million from the 2020-21 Modified Budget. Notably, Requirements are increasing in Human Resources by \$9.4 million primarily due to increased costs in Risk Management Insurance Programs to fund expenditures for medical treatment, permanent and partial disability payments, litigation costs and settlements (\$10.8 million), offset by decreases related to the exclusion of one-time costs for Wellness Program Incentive purchases made to promote health and wellness in response to the Pandemic (\$1.1 million), and one-time costs for the Countywide Telecommuting Program (\$514,875). These increases are offset by decreases in the following departments: Purchasing (\$3.2 million), County Administrative Office (all units including Litigation, \$3.9 million), and Innovation and Technology (\$841,651). The decrease in Purchasing is primarily due to the exclusion of one-time expenditures related to the County's response to the pandemic, as

well as the exclusion of one-time funding for capital expenditures. The decrease in the County Administrative Office is due to the exclusion of one-time funding for outside legal counsel expenses in the Litigation budget unit (\$2.9 million); the expiration of an Outreach Revenue Agreement with the California Census 2020 (approved by the Board of Supervisors on April 2, 2019 Item No.11, amended on February 11, 2020 Item No. 35) for which marketing outreach activities were completed in 2020-21 (\$765,239); and the net decrease of 1 position (2 deletions, 1 addition, \$240,791).

Capital Facilities Leases has Requirements of \$82,014 to fund minimal costs for accounting and auditing services, tax compliance, and other administrative costs for the County's debt program. The net increase of \$1.0 million reflects a reduction in Reimbursements that represented repayment of lease costs from Regional Parks due to a loss in revenue as a result of the Pandemic.

Economic Development Agency has Requirements of \$32.7 million (including Contributions to Reserves) and provides services that seek to create, maintain, and grow the economic value of the County. Such services include small business assistance and technical support, permitting assistance, and business site selection assistance. Notable departmental Requirements include \$28.8 million (including Contributions to Reserves) for the Department of Workforce Development, which is funded by federal Workforce Innovation and Opportunity Act (WIOA) revenue, and includes costs associated with the department's America's Job Centers of California, and direct services to job seekers and business customers. Also included is \$4.0 million in Requirements for the Department of Economic Development, which funds various economic development programs and services including international trade and investment programs, small business assistance and technical support, and marketing support.

The net decrease in Requirements of \$19.7 million is primarily due to reductions in Operating Expenses for Economic Development resulting from the completion of the COVID Compliant Business Partnership Program (CCBPP) in 2020-21 (\$22.5 million). This decrease is slightly offset by increases in Operating Expenses for Workforce Development associated with services provided through individual training accounts, on-the-job-training, business consulting services, and costs associated with

the Memorandum of Understanding with the Transitional Assistance Department (TAD, \$3.3 million) providing workforce services to TAD recipients.

Community Development and Housing Agency has Requirements of \$113.6 million and provides services that better people's lives and the communities they live in by strategically investing and leveraging limited federal, state and local resources to achieve community and neighborhood revitalization. Requirements include Community Development and Housing (CDH) activities related to the following grants: State Fund Permanent Local Housing Allocation (PLHA); State Emergency Solutions Grant CARES Act (ESG-CV); State Homeless, Housing, Assistance and Prevention (HHAP); Federal HUD – Community Development Block Grant CARES Act (CDBG-CV); Federal HUD – ESG-CV; and the Federal Treasury – Emergency Rental Assistance Program (ERAP). In addition, the Office of Homeless Services has been reorganized and it is now a subdivision of the Human Services Administrative Claim.

The net decrease in Requirements of \$25.5 million is primarily due to the exclusion of one-time expenditures associated with COVID-19 related program funding received in 2020-21.

Fiscal has Requirements of \$96.4 million and includes the Assessor-Recorder-County Clerk (\$51.7 million) and the Auditor-Controller/Treasurer/Tax Collector (\$44.8 million). These departments provide services to the public and other County departments related to the establishment and collection of County property taxes along with other fiscal services that ensure the proper reporting and usage of taxpayer funds. Notable Requirements in the Assessor-Recorder-County Clerk include \$25.9 million in Staffing Expenses (all budget units) as well as allocations to fund the department's Property Information Management System (PIMS) Upgrade Project. The Auditor-Controller/Treasurer/Tax Collector includes \$31.6 million for Staffing Expenses to provide accounting, auditing, collections, and investment services to County departments and constituents.

Total Requirements in this group are increasing by \$2.6 million due to increases in the Assessor-Recorder-County Clerk (\$4.1 million, all budget units) primarily resulting from the net addition of 12 positions (13 additions, 1 deletion), advancement of employees who are expected

to transition from trainee to journey level positions, temporary help costs, and increases in costs to maintain services including negotiated MOU increases and increases in IT costs. These increases are slightly offset by a decrease of \$1.4 million in the Auditor-Controller/Treasurer/Tax Collector (all budget units) primarily due to a decrease in professional services provided to the SAP Division and a net decrease of 1 position (3 additions, 4 deletions).

Arrowhead Regional Medical Center (ARMC) has Requirements of \$955.2 million and provides medical services to County residents. ARMC is a 456-bed university-affiliated teaching hospital licensed by the State of California Department of Health and operated by the County of San Bernardino. The hospital, located on a 70-acre campus in Colton, California, is a designated Level II Trauma Center. ARMC operates the Edward G. Hirschman burn center, a primary stroke center, a behavioral health center, five primary care centers, and provides more than 40 outpatient specialty care services. For 2021-22, ARMC is requesting to increase staffing levels in an effort to expand several programs and services including neurointerventional radiology, cardiothoracic surgery and become an accredited chest pain center, further expand primary care to increase access to healthcare, and infusion/oncology services. ARMC continues the implementation of a new Electronic Health Record with EPIC systems to unify providers across all patient care areas to achieve a “One Person-One Record” vision that will facilitate patient engagement tools of online and mobile services, telemedicine, self-scheduling, payment options and remote monitoring.

ARMC is increasing Requirements by \$47.8 million. This includes an increase in Staffing Expenses within the ARMC enterprise fund (\$48.4 million) resulting from negotiated MOU increases and increased retirement costs. Also reflected is the net addition of 131 positions that are recommended to allow the department to be able to meet demands, continue to provide, and further expand specialty care and quality services. This increase is slightly offset by a net decrease in the Medical Center CIP fund as a result of the completion of existing projects (\$647,506), offset by the addition of new projects.

Human Services is the largest operational group within the County with Requirements totaling \$2.6 billion (including Contributions to Reserves). This group provides health and social service programs to County residents through

a number of County departments. Health services are provided primarily through the Department of Behavioral Health (\$562.9 million) and Public Health (\$191.4 million). Social services are provided primarily through Human Services (\$1.5 billion, including Contributions to Reserves), which includes the Human Services Administrative Claim budget unit (\$737.6 million), the Human Service Subsistence Payments budget units (\$730.2 million), the Wraparound Reinvestment Fund budget unit (\$16.5 million, including Contributions to Reserves), as well as the recent reorganization of the Office of Homeless Services (\$10.2 million, all units). Additional social services are provided by the Preschool Services (\$66.9 million), Child Support Services (\$56.0 million), and Aging and Adult Services (\$16.0 million) departments. Notable Requirements in the Human Services group include \$1.7 billion in Operating Expenses of which \$647.5 million are in the Human Services Subsistence funds and represent either direct payments to welfare recipients or payments to organizations that provide services to welfare recipients.

Human Services is slightly increasing Requirements by \$184,759 (including Contributions to Reserves). Significant increases in the 2021-22 Recommended Budget include:

- An increase of \$54.7 million in the Public Health Consolidated Special Revenue Funds budget unit primarily due to the new Epidemiology Laboratory Capacity (ELC) Special Revenue Fund specifically created for COVID-19 emergency response efforts, which includes a total of 1,015 limited term positions.
- An increase of \$50.5 million in the Human Services Administrative Claim budget unit primarily reflects cost to maintain services such as approved MOU increases and increased retirement costs (\$32.3 million); a \$12.7 million increase for the purchase of the California Statewide Automated Welfare System Consortium IV Workstation and Laptop Refresh with Dual Monitors for the Transitional Assistance Department Eligibility, Welfare to Work and Support Divisions; an increase for additional supportive services to be provided to CalWORKs clients, which includes vocational training, mental health counseling, work experience programs and other ancillary costs (\$3.8 million); and a \$1.5 million increase in Staffing Expenses for a net addition of 16 positions (23 additions, 7 deletions).

- An increase of \$11.0 million in the Substance Use Disorder and Recovery Services (SUDRS) General Fund budget unit primarily due to a decrease in Reimbursements of \$9.0 million related to changes made by the Department of Health Care Services (DHCS) to the claiming process for Substance Use Prevention and Treatment Block Grant. This change will only affect the way the department will receive the funding, and will not change the level of Substance Use Disorder (SUD) services provided. The increase also reflects an increase in Staffing Expenses resulting from negotiated MOU increases and increased retirement costs (\$2.5 million) offset by the net deletion of 7 positions (3 additions, 10 deletions) of vacant contract positions no longer needed (\$867,390).
- An increase of \$7.2 million in the Child Support Services budget unit due to cost to maintain service increases resulting from negotiated MOU increases, retirement costs, COWCAP, workers' compensation, insurance, and building leases.

These increases are offset by the following significant decreases:

- A decrease of \$100.9 million in the Public Health General Fund budget unit primarily due to the exclusion of COVID-19 emergency response staffing and operating expenses, which are no longer reflected in this budget unit and are budgeted in the new ELC Special Revenue Fund in 2021-22.
- A decrease of \$10.3 million in the Behavioral Health Consolidated Special Revenue budget unit due to a shift in budgeting where expenses previously budgeted in this budget unit will now be budgeted in the SUDRS budget unit per new guidance received from the DHCS that requires Counties to submit reimbursement claims for expenses incurred, and as a result the Block Grant Carryover Program funds will no longer be received in advance.
- A decrease of \$8.5 million in Preschool Services due to the reduction or expiration of temporary funding streams including Low-Cost Extension funding, prior year roll-over funding, and COVID-19 Pandemic response funding. This revenue decrease of \$9.7 million will result in reduced school site spending on site improvement projects, computers, program supplies, equipment, and general maintenance. This decrease is slightly offset by an increase of \$1.1 million related to cost to maintain services.

- A decrease of \$5.2 million in the Office of Homeless Services General Fund budget unit mainly due to the exclusion of Project Homekey property acquisition (\$2.7 million) completed in 2020-21 and decreases in Reimbursements to other departments for support provided for the Project Roomkey and the Homekey Program (\$2.2 million).

Law and Justice has Requirements of \$1.2 billion (including Contributions to Reserves) and provides public safety services to County residents. The Sheriff/Coroner/Public Administrator (all units – \$796.7 million) provides law enforcement services for the unincorporated areas of the County and certain services on a countywide basis through its Operations budget unit (\$288.2 million). Another primary function of the Sheriff/Coroner/Public Administrator is to provide Detention facilities (\$297.7 million) for all of the County's pre-sentenced inmates as well as sentenced inmates no longer required to go to State prison as a result of the realignment of services by the State for adult offenders (2011 Realignment). The Sheriff/Coroner/Public Administrator also provides law enforcement services to 14 cities/towns through contractual agreements (\$189.9 million). The Probation Department (all units – \$205.0 million, including Contributions to Reserves) provides supervision of adult and juvenile probationers throughout the County as well as for realigned State parolees (2011 Realignment). The District Attorney's Office (\$105.2 million) is responsible for prosecuting crimes committed within the County, and the Public Defender (\$48.6 million) provides mandated representation to indigent adult clients in felony, misdemeanor, and mental health civil commitment cases, as well as to clients facing probation, parole, or post-community supervision release violations. Also included are the County Trial Court budget units (\$42.5 million, including Contributions to Reserves) which represent both ongoing County-Court related financial obligations and functions related to the transfer of the Courts to the State.

Law and Justice is increasing Requirements by a net \$21.4 million (including Contributions to Reserves), which includes increases across all departments within the group. Significant increases in the 2021-22 Recommended Budget include:

- A net increase of \$12.0 million in the Sheriff/Coroner/Public Administrator (all units) which reflects an increase in Staffing Expenses (\$22.2 million) due to negotiated

MOU and increases in retirement costs. This increase is primarily offset by a decrease in the Operation's budget unit (\$4.7 million) resulting from a reduction in insurance and COWCAP charges and prior year capital expenditures.

- A net increase of \$4.3 million in the District Attorney's Office (all units), which reflects an increase in the department's General Fund budget unit (\$4.7 million) primarily due to increased Staffing Expenses for negotiated MOU and retirement costs, and increases in COWCAP as well as the net addition of 4 positions (6 additions, 2 deletions). These increases are slightly offset by a decrease in the District Attorney's Consolidated Special Revenue Funds budget unit (\$327,058) in anticipation of estimated delays in the distribution of Court-ordered fines/fees as the department does not receive revenue until the cases have finished prosecution and the fines have been paid by defendants.
- An increase of \$6.2 million in the Probation Department (all units), primarily due to the addition of 22 regular positions and increases in Operating Expenses, in the department's General Fund budget unit (\$4.9 million). These increases are to support operations funded by the Community Corrections Performance Incentives Act of 2009 (SB 678 Program) and the new Division of Juvenile Justice (DJJ) Realignment Block Grant program created as a result of Senate Bill 823, which transferred responsibility for managing youthful offenders from the state DJJ to local jurisdictions effective July 1, 2021. The department's Consolidated Special Revenue Funds budget unit is increasing Requirements (\$1.3 million) to reflect an increase in transfers to its General Fund budget unit for SB 678 Program costs.

Operations and Community Services has Requirements of \$487.5 million and provides both internal support of County operations as well as external services to the public that promote the quality of life and well-being of County residents. Services that support the general operation of County government include the Real Estate Services department (\$55.7 million – all units) that manages custodial services, the payment of County utilities, management of the Chino Agricultural Preserve, and leasing and acquisition services. Departments that provide direct services to the community include Agriculture/Weights and Measures (\$9.4 million), the County Library (\$27.1 million), Land Use Services (\$27.7

million), Registrar of Voters (\$17.8 million), Regional Parks (\$16.5 million), and the County Museum (\$4.1 million). Notably, this group also includes the Department of Public Works – Transportation (\$168.6 million) and Public Works – Solid Waste Management (\$147.0 million). The Transportation Division is responsible for the operation, maintenance, and improvement of the County's road system that currently includes approximately 2,551 miles of roadway. Solid Waste Management is responsible for the operation and management of the County solid waste disposal system, which consists of five active landfills, nine transfer stations, and 34 closed landfills or disposal sites.

The net decrease in Requirements is \$54.9 million, which represents a 10.12% decrease from the 2020-21 Modified Budget. Notable decreases in Requirements include:

- A decrease of \$27.5 million in the Registrar of Voters due to the exclusion of costs related to conduct the November 2020 Presidential Election during the pandemic and the increased state mandates on how the election was to be conducted; exclusion of reserves funding for the last payments for the voting system; and the deletion of 15 limited term positions.
- A net decrease of \$15.4 million in the Department of Public Works Solid Waste Management Enterprise Fund resulting from a decrease in Capital Expenditures of \$24.7 million due to the delay of capital improvements to land for expansion projects at the Mid-Valley (Unit 4 Phase 2) and San Timoteo (Unit 2 Phase 5) Landfills. This decrease is partially offset by an increase in Operating Expenses primarily for the construction of the Colton Landfill closure (\$4.0 million), the replacement of the tipping floor at Heaps Peak Transfer Station (\$2.2 million), and inflationary increase of agreements with the Landfill Operator and Host Cities (\$2.3 million).
- A net decrease of \$8.8 million in the Public Works – Transportation Special Revenue Funds Consolidated budget unit primarily due to decreased Operating Expenses of \$12.7 million resulting from fewer projects budgeted compared to 2020-21 as projects were completed or have been delayed. These decreases are partially offset by an increase in Staffing Expenses of \$3.2 million primarily due to a net increase of 6 positions (16 additions, 10 deletions; \$1.3 million), and increases in cost to maintain services due to negotiated MOU increases, increased retirement costs and workers' compensation (\$1.6 million).

- A decrease of \$5.9 million in the Department of Airports (all units) primarily due to fewer capital improvement projects (CIP projects) budgeted in the department's Consolidated Special Revenue Funds budget unit as a result of the completion of several multi-year projects as well as deferred CIP projects pending application to and approval for State and Federal Funding (\$4.7 million). Also included are decreases in the department's General Fund budget unit due to lower maintenance and consulting services related to CIPs as well the exclusion of one-time capital expenditures (\$1.2 million).

These decreases are partially offset by the following increases:

- An increase of \$4.2 million in County Library primarily due to costs to maintain services including increased Staffing Expenses for negotiated MOU and retirement increases (\$2 million); Operating Expenses for one-time expenditures to perform several anticipated branch remodels, which include new furniture, shelving, branch reconfiguration, and new paint and carpet (\$2.2 million).
- A net increase of \$1.7 million in Real Estate Services Department (RESA, all units) due to anticipated rate increases, increases in base-year cost and utilities cost of added facilities in the RESA – Utilities budget unit (\$2.1 million). This increase is partially offset by decreases primarily in the RESA – Leasing and Acquisition budget unit resulting from the deletion of a Deputy Director of Leasing and Acquisitions position, and a reduction in Operating Expenses due to the exclusion of a one-time contractual payment made in 2020-21 (\$413,460).

Capital Improvement Program has Requirements of \$486.1 million and is used to account for funding resources designated for the acquisition or construction of major capital facilities. The decrease in Requirements of \$5.1 million from the prior year is due to projects either being completed in 2020-21, cancelled in 2020-21, or projected expenditures being reduced as projects near completion.

Notable Requirements included in the Capital Improvement Program (CIP) in 2021-22 are \$12.0 million for maintenance and non-major capital improvement projects funded with ongoing Discretionary General Funding and \$36.4 million in new project funding from other sources, including departmental funding, administered by the Real Estate Services Department –

Project Management Division. Further detail on major capital projects for 2021-22 is shown in the *Capital Improvement Program* section of this budget summary and in the CIP section of this budget book.

Other Funding of \$441.9 million primarily represents the Countywide Discretionary Fund (\$54.5 million), General Fund Contingencies (\$277.0 million), and various restricted funds within the General Fund including contingencies within the Proposition 172 Half-Cent Sales Tax budget unit (\$43.4 million), and expenditures in the Automated Systems Development Fund (\$3.7 million). Other Funding also includes Contributions to General Fund Reserves of \$27.0 million. Requirements within the Countywide Discretionary Fund are used primarily to transfer Discretionary General Funding to various budget units outside the General Fund to fund various programs and projects, and numerous non-major capital improvement projects for County facilities.

Restricted Funds (General Fund) consist of five limited use budgets – Proposition 172 Half-Cent Sales Tax, 1991 Realignment, 2011 Realignment, Coronavirus Relief Fund, and Automated Systems Development. Proposition 172 revenue assists in funding the Sheriff/Coroner/Public Administrator, District Attorney, and Probation departments. Realignment (both 1991 and 2011) assists in funding realigned law and justice, mental health, social services and health programs within the County. The Coronavirus Relief Fund was established in 2019-20 for funding received in response to the COVID-19 Pandemic from the Coronavirus Aid, Relief, and Economic Security (CARES) Act. Automated Systems Development is funding that is set aside for the replacement of County information systems, including the County Financial Accounting System and the New Property Tax Management System. Further detail on all Restricted Funds can be found in the *Discretionary General Funding and Restricted Funds* section of this budget document.

The net decrease in Other Funding of \$222.9 million primarily represents decreases in the Coronavirus Relief Fund (\$138.2 million), Countywide Discretionary Fund (\$168.9 million), and General Fund Contributions to Reserves (\$31.4 million), which is partially offset by an increase in General Fund Contingencies (\$106.5 million). Contingencies represent funding available from 2021-22 Sources that have not been allocated for expenditure.

Further detail on County Contingencies and Reserves can be found in the *Discretionary General Funding and Restricted Funds* section of this budget document. Additionally, future recommended usage of General Fund Contingencies can be found in the Identified Needs section of this budget document.

Special Districts / Other Agencies Operations

Public Works – Special Districts/Airports Special District has Requirements of \$73.7 million (including Contributions to Reserves/Net Position) and is managed primarily by the Public Works – Special Districts (\$61.2 million, including Contributions to Reserves/Net Position) with \$12.5 million in Requirements managed by County Airports. Airports manages County Service Area 60, which funds the operation, capital projects and maintenance of the Apple Valley Airport that was built in 1970 and is a public use airport providing general aviation services to the High Desert region.

Public Works – Special Districts provides for the management, and maintenance of general, parks and recreation, road, sanitation, street lighting, and water districts for 100 Districts, County Services Areas (CSA) and Improvement Zones within the County. On December 29, 1969 the Board of Supervisors established CSA 70 Countywide to provide a centralized mechanism for administration of personnel and operations which serve all of the Board Governed CSAs. Staff within CSA 70 Countywide provide centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll, information services, road maintenance and inspection services.

Requirements are decreasing by \$4.9 million primarily due to decreases in the Public Works – Special Districts (\$7.4 million, including Contributions to Reserves/Net Position) Capital Expenditures (\$6.7 million) as well as reductions to Operating Transfers Out (\$5.1 million) due to a reduction in capital improvement projects managed by the department offset by increases in Operating Expenses (\$6.1 million). These decreases are further offset by an increase in the CSA 60 – Apple Valley Airport – Operations budget unit resulting from an increase in Operating Transfers Out to fund the CSA 60 Capital Improvement Program budget unit (\$2.7 million).

Fire Protection District has Requirements of \$341.1

million (including Contributions to Reserves) and provides fire protection and emergency services throughout the County. The District covers approximately 19,000 square miles and serves more than 60 communities/cities (including the City of Grand Terrace, City of Needles, City of San Bernardino, City of Twentynine Palms, City of Upland and the Town of Yucca Valley) within four Regional Service Zones (Mountain, North Desert, South Desert and Valley). Additionally, the District provides contractual fire protection services to the cities of Adelanto and Fontana (through the City of Fontana's independent fire protection district).

Requirements are increasing by \$34.2 million primarily due to increased Staffing Expenses resulting from negotiated MOU increases, retirement costs, and workers' compensation insurance (\$20.1 million). Also reflected is an increase of \$9.1 million for various capital improvement projects, which include the following projects in the Valley Regional Service Zone: replacement of Station 226 (San Bernardino), replacement of Station 227 (San Bernardino), and purchase of Station 23 (Grand Terrace).

Flood Control District was created in 1939 under special State legislation and has Requirements of \$154.9 million. The District has developed an extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the County, as well as to promote water conservation and improved water quality.

Requirements are decreasing by \$10.0 million due to decreases in both the Flood Control District Consolidated Special Revenue funds (\$8.3 million) and in the Flood Control District Equipment fund (\$1.7 million). The Consolidated Special Revenue funds are decreasing Requirements primarily due to a reduction in debt service expense as the District has completed payments for the Series 2007 Refunding Bonds (\$3.1 million). Additionally, the decrease reflects reduced project costs for construction projects as many substantial projects were completed in 2020-21 (\$1.4 million). Operating Transfers Out are decreasing by \$5.5 million, primarily due the aforementioned completion of debt service payments. These decreases are partially offset by an

increase in Capital Expenditures of \$1.6 million mainly due to an anticipated increase in Land and Easement purchases for anticipated construction projects. The decrease in the Equipment fund is due to decreases in Operating Expenses resulting from a reduction in auto insurance costs (\$559,050) and a decrease in Capital Expenditures due to a reduction in planned purchases for heavy equipment and vehicles (\$1.1 million).

Other Agencies has total Requirements of \$29.5 million (including Contributions to Reserves) and contains three Other Agency budget reporting entities in the County, including the In-Home Supportive Services (IHSS) Public Authority (\$24.1 million), the Inland Counties Emergency Medical Agency (\$5.3 million, including Contributions to Reserves), and the County Industrial Development Authority (\$61,321). The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties and is charged with the coordination, evaluation, and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic

base hospitals, and the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness. The County Industrial Development Authority was created to provide various methods of financing on behalf of private enterprise in order to promote and enhance economic development and increase opportunities for useful employment.

Requirements are increasing by \$1.6 million and are associated with increases across all three entities, primarily to the IHSS Public Authority (\$999,436) and to ICEMA (\$597,190, including Contributions to Reserves). The increase in the IHSS Public Authority is due to increases in the cost of the health care benefit provided to IHSS care providers, and an increase in Staffing Expenses resulting from the addition of 2 limited term positions and MOU increases. These increases are partially offset by decreases in Operating Expenses that include office expenses, background checks for IHSS care provider applicants, and travel and training for staff. The increase in ICEMA is primarily due to the purchase of additional software modules for the EMS data system required to update State requested reporting requirements, and increased Staffing Expenses resulting from negotiated MOU increases and retirement costs offset by the deletion of 1 limited term position.

TOTAL REQUIREMENTS BY FUND TYPE

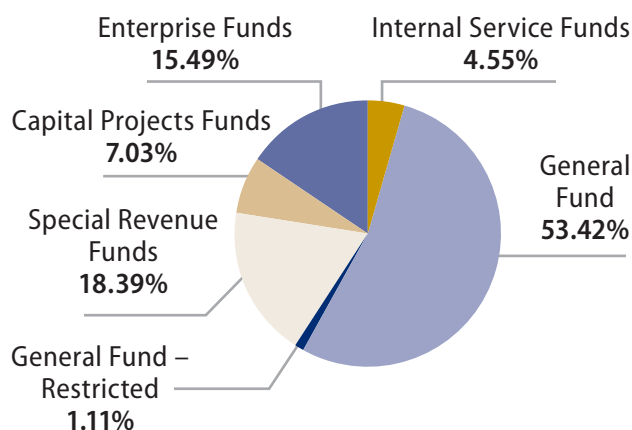
	Fiscal Year 2019-20 Actual Amount	Fiscal Year 2020-21 Adopted Budget	Fiscal Year 2020-21 Modified Budget	Fiscal Year 2021-22 Recommended Budget	Change From Prior Year Modified	Percent Change From Prior Year
General Fund	3,361,096,965	3,857,482,701	4,123,028,569	3,963,781,784	(159,246,785)	-3.86%
General Fund – Restricted	607,826	72,147,059	211,763,482	82,604,911	(129,158,571)	-60.99%
Special Revenue Funds	879,963,531	1,211,771,700	1,341,030,195	1,364,693,333	23,663,138	1.76%
Capital Project Funds	90,041,730	509,862,586	534,211,534	521,626,263	(12,585,271)	-2.36%
Enterprise Funds	892,220,992	1,075,362,553	1,111,752,826	1,149,098,280	37,345,454	3.36%
Internal Service Funds	240,968,471	328,010,397	330,593,762	337,625,544	7,031,782	2.13%
Permanent Funds	0	34,000	34,000	23,000	(11,000)	-32.35%
Total	5,464,899,514	7,054,670,996	7,652,414,368	7,419,453,115	(232,961,253)	-3.04%
Budgeted Staffing*	23,912	23,992	24,155	25,368	1,213	5.02%

*2019-20 Budgeted Staffing reflects the Final Budget amounts, as actuals for staffing vary throughout the fiscal year.

Note: Requirements include contributions to Available Reserves and Net Position. Totals may not add due to rounding.

MAJOR COUNTY FUNDS

TOTAL REQUIREMENTS BY FUND TYPE 2021-22 FISCAL YEAR



Percentages may not add to 100% due to rounding.

Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund and Requirements are separated into General Fund and General Fund – Restricted. Funds included in the General Fund category are those that the Board of Supervisors predominately has oversight on the Sources and Requirements, including units that are typically mandated, such as human services programs. General Fund – Restricted Funds consist of Prop 172, 1991 and 2011 Realignment, Coronavirus Relief Fund, and Automated Systems Development.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those

Description of Major County Funds

1. The **General Fund**, explained in more detail below, is a major fund of the County. Human Services programs, Law and Justice Activities (including detentions), Public Health services, and Behavioral Health services make up a majority of the expenditures in the General Fund.
2. The **Arrowhead Regional Medical Center (ARMC)**, which is an enterprise fund, is a major fund of the County. The ARMC is a 456-bed university affiliated teaching hospital that operates a 24-hour Emergency Department, Level II Trauma Center, five primary care centers, a regional burn center, a primary stroke center, a free standing behavioral health center and 40 subspecialty clinics.

Note: For budgetary purposes, a major fund constitutes more than 10 percent of the revenues or expenditures of the appropriated budget.

funded by Enterprise and Internal Service Funds.

Permanent Funds: Permanent Funds account for legally restricted resources provided in trust. The earnings but not the principal may be used for purposes that support the primary government's programs.

Proprietary Fund Types

Enterprise Funds: Enterprise Funds account for operations that are funded and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (including depreciation) of providing goods or services to the general public on a continuing basis be funded or recovered primarily through user charges.

Internal Service Funds: Internal Service Funds account for the funding of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

The following matrix lists the group/agency as depicted in the County organizational chart. For each group/agency listed, the various fund types are shown with their Total Requirements (including Operating Transfers Out).

	General Fund	Special Revenue Funds**	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Contr. To Reserve/Net Position	Total – All Funds
ADMINISTRATION							
Board of Supervisors	9,304,763						9,304,763
Clerk of The Board	2,506,580						2,506,580
County Administrative Office	9,264,338						9,264,338
County Administrative Office – Litigation	391,373						391,373
County Counsel	12,528,287						12,528,287
Finance and Administration	3,417,120						3,417,120
Human Resources	14,987,719	4,187,203			173,743,932		192,918,854
Fleet Management					42,421,683		42,421,683
Innovation and Technology	3,232,761				107,484,678		110,717,439
Purchasing	3,731,674				10,737,251	88,271	14,557,196
Local Agency Formation Commission	373,499						373,499
County Schools	3,152,080						3,152,080
Total Administration	62,890,194	4,187,203	0	0	334,387,544	88,271	401,553,212
CAPITAL FACILITIES LEASES							
Capital Facilities Leases	82,014						82,014
Total Capital Facilities Leases	82,014	0	0	0	0	0	82,014
ARROWHEAD REGIONAL MEDICAL CENTER							
Arrowhead Regional Medical Center*				955,230,782			955,230,782
Total Arrowhead Regional Medical Center	0	0	0	955,230,782	0	0	955,230,782
COMMUNITY DEVELOPMENT AND HOUSING AGENCY							
Community Development and Housing		94,928,289	18,686,739				113,615,028
Total Community Development and Housing Agency	0	94,928,289	18,686,739	0	0	0	113,615,028
ECONOMIC DEVELOPMENT AGENCY							
Economic Development	3,952,223						3,952,223
Workforce Development		27,957,655				820,627	28,778,282
Total Economic Development Agency	3,952,223	27,957,655	0	0	0	820,627	32,730,505
FISCAL							
Assessor/Recorder/County Clerk	33,670,804	17,987,831					51,658,635
Auditor-Controller/Treasurer/Tax Collector	44,419,563	369,000					44,788,563
Total Fiscal	78,090,367	18,356,831	0	0	0	0	96,447,198
HUMAN SERVICES							
Aging and Adult Services	15,990,417						15,990,417
Public Guardian	2,213,844						2,213,844
Behavioral Health	309,210,966	253,724,538					562,935,504
Child Support Services	55,974,680						55,974,680
Health Administration	191,632,990	17,000,000				4,631,147	213,264,137
Human Services	1,469,000,869	25,335,535				171,471	1,494,507,875
Preschool Services		66,893,460					66,893,460
Public Health	132,504,355	58,935,359					191,439,714
Veterans Affairs	3,173,157						3,173,157
Total Human Services	2,179,701,278	421,888,892	0	0	0	4,802,618	2,606,392,788
LAW AND JUSTICE							
County Trial Courts	39,949,740	2,501,000				5,000	42,455,740
District Attorney	95,224,992	9,987,017					105,212,009
Law and Justice Group Administration	191,559	436,506					628,065
Probation	188,475,692	16,081,153				456,275	205,013,120
Public Defender	48,636,443						48,636,443
Sheriff/Coroner/Public Administrator	775,767,147	20,927,182					796,694,329
Total Law and Justice	1,148,245,573	49,932,858	0	0	0	461,275	1,198,639,706
OPERATIONS AND COMMUNITY SERVICES							
Agriculture/Weights and Measures	9,240,678	174,931					9,415,609
Airports	4,815,606	4,141,935					8,957,541
Community Services Group	360,238						360,238
County Library		27,053,415					27,053,415
County Museum	3,951,565			108,759			4,060,324
Land Use Services	27,732,906						27,732,906
Public Works	4,108,726	168,709,732		147,037,522			319,855,980
Real Estate Services	50,451,604	5,284,073					55,735,677
Regional Parks	9,322,182	7,219,611					16,541,793
Registrar of Voters	17,834,603						17,834,603
Total Operations and Community Services	127,818,108	212,583,697	0	147,146,281	0	0	487,548,086

	General Fund	Special Revenue Funds**	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Contr. To Reserve/Net Position	Total – All Funds
CAPITAL IMPROVEMENT PROGRAM							
Capital Improvement Program	:	:	486,145,268	:	:	:	486,145,268
Total Capital Improvement Program	0	0	486,145,268	0	0	0	486,145,268
OTHER FUNDING							
All Other Funding (E.G. Countywide Discretionary, Prop 172, Realignment)	441,180,640	743,500	:	:	:	:	441,924,140
Total Other Funding	441,180,640	743,500	0	0	0	0	441,924,140
PUBLIC WORKS – SPECIAL DISTRICTS/AIRPORTS SPECIAL DISTRICT							
Public Works – Special Districts/ Airports Special District	:	18,546,982	8,294,256	43,484,851	:	3,349,203	73,675,292
Total Public Works – Special Districts/ Airports Special District	0	18,546,982	8,294,256	43,484,851	0	3,349,203	73,675,292
FIRE PROTECTION DISTRICT							
Fire Protection District	4,426,298	323,542,942	8,500,000	:	:	4,644,014	341,113,254
Total Fire Protection District	4,426,298	323,542,942	8,500,000	0	0	4,644,014	341,113,254
FLOOD CONTROL DISTRICT							
Flood Control District	:	151,631,076	:	:	3,238,000	:	154,869,076
Total Flood Control District	0	151,631,076	0	0	3,238,000	0	154,869,076
OTHER AGENCIES							
Other Agencies	:	29,468,897	:	:	:	17,869	29,486,766
Total Other Agencies	0	29,468,897	0	0	0	17,869	29,486,766
Grand Total	4,046,386,695	1,353,768,822	521,626,263	1,145,861,914	337,625,544	14,183,877	7,419,453,115

*Includes Requirements of \$126,364,411 that are budgeted in the Capital Improvement Program budget.

**Includes Requirements associated with the North Etiwanda Trust Reserve Permanent Fund.

Note: Excluding the General Fund, totals by fund type do not include Contributions to Reserves/Net Position. Non-General Fund Contributions to Reserves/Net Position are reflected in the column titled "Contr. To Reserves/Net Position."

TOTAL REVENUE AND OTHER FUNDING SOURCES

	Fiscal Year 2019-20 Actual Amount	Fiscal Year 2020-21 Adopted Budget	Fiscal Year 2020-21 Modified Budget	Fiscal Year 2021-22 Recommended Budget	Change From Prior Year Modified	Percent Change From Prior Year
REVENUE						
Taxes	1,106,629,595	1,108,040,081	1,108,040,081	1,181,781,277	73,741,196	6.66%
1991 Realignment – Departmental Use	341,486,942	439,139,030	439,139,030	373,014,826	(66,124,204)	-15.06%
2011 Realignment – Departmental Use	439,598,354	456,240,893	460,117,600	452,482,509	(7,635,091)	-1.66%
State/Fed/Other Government	2,237,521,064	2,179,781,946	2,584,680,164	2,411,213,696	(173,466,468)	-6.71%
Fee/Rate	1,181,116,712	1,208,630,302	1,211,842,680	1,271,737,938	59,895,258	4.94%
Other Revenue	343,067,135	151,027,960	236,046,643	171,525,988	(64,520,655)	-27.33%
Total Revenue	5,649,419,802	5,542,860,212	6,039,866,198	5,911,756,234	(128,109,964)	-2.95%
OTHER FUNDING SOURCES						
Operating Transfers In	401,514,682	299,425,791	350,839,437	318,491,431	(32,348,006)	-9.22%
Use of Fund Balance/ Unrestricted Net Position*	(503,390,706)	947,381,276	970,244,522	1,005,589,722	35,345,200	3.64%
General Fund Unassigned Fund Balance*	(82,644,265)	252,862,863	252,862,863	232,615,728	(20,247,135)	-8.01%
Use of General Fund Reserves	0	12,140,854	38,601,348	1,000,000	(37,601,348)	-97.41%
Total Other Funding Sources	(184,520,289)	1,511,810,784	1,612,548,170	1,557,696,881	(54,851,289)	-3.40%
Total Revenue and Other Funding Sources	5,464,899,514	7,054,670,996	7,652,414,368	7,419,453,115	(232,961,253)	-3.04%

* For 2019-20, the two Fund Balance budget line items represent the actual (increase to)/Use of fund balance/net position.

Totals may not add due to rounding.

The revenue and other funding sources schedule above includes all County funds. This schedule includes Operating Transfers In, which are the mechanism for providing funding from one budget unit to another within the County. Additionally, this summary schedule provides the use of fund balance/unrestricted net position for all non-general funds, the general fund unassigned fund balance, as well as the use of general fund and non-general fund reserves. Descriptions of major sources of funding in the 2021-22 Recommended Budget and changes from the 2020-21 Modified Budget are included below.

Revenue

Taxes of \$1.2 billion consist of approximately \$766.7 million of Property Tax (\$735.4 million) and Sales, Occupancy, and Other Taxes (\$31.3 million) that are deposited directly into the Countywide Discretionary General Fund budget unit for allocation by the Board of Supervisors. Additionally, \$199.1 million in Property Tax is reported for the County Library (\$19.4 million), Fire Protection District (\$106.4 million), Flood Control District (\$63.6 million), and Board Governed Districts managed by the Public Works – Special Districts Division and Airports

(\$9.7 million). Finally, Taxes also consist of Proposition 172 Half-Cent Sales Tax (\$208.7 million) and Sales Tax – Measure I Road Operations funds (\$6.2 million).

The net increase of \$73.7 million is primarily related to an increase of \$53.2 million in taxes that are deposited into the Countywide Discretionary General Fund budget unit. This is the result of a projected 4% increase in the assessed valuation of properties within the County. For more detail on Discretionary General Fund related taxes, refer to the *Discretionary General Funding and Restricted Funds* section of the of this budget book. Also included in this category is an increase of \$8.7 million in taxes for the Fire Protection District as the result of increased property tax estimates. Additionally, an increase of \$6.1 million is reflected due to a projected increase in Proposition 172 Half-Cent Sales Tax revenue budgeted in the Sheriff's, District Attorney and Probation Department's budget units.

For budget presentation purposes, **1991 and 2011 Realignment** revenue represents each department's use of a combination of projected realignment receipts for the upcoming fiscal year and available realignment funding from prior years. For 2021-22, this usage is decreasing

by \$66.1 million in 1991 Realignment and \$7.6 million in 2011 Realignment. This is largely due to Human Services budgeting to use a significant amount of 1991 Realignment prior year funding in the 2020-21 budget. This significant use of prior year funding did not materialize, as additional federal resources became available in 2020-21 to pay for Human Services programs, which offset the need for additional Realignment resources. In 2021-22, Human Services is not budgeting to use a significant amount of available prior year realignment funding. Although technically not categorized as the receipt of taxes, this funding is received from the State and is primarily derived from sales taxes to pay for realigned law and justice, mental health, social services and health programs within the County. For more detail on Realignment funding, refer to the *Discretionary General Funding and Restricted Funds* section of this budget document.

State, Federal, and Other Government represents the largest revenue source within the County totaling \$2.4 billion. The Human Services operational group receives the largest amount of funds from other governments, with \$1.5 billion received from State, Federal and other governments. Countywide, there is an overall decrease of \$173.5 million from the 2020-21 Modified Budget in this revenue category, which represents a decrease of 6.71%.

Notable changes within this revenue source include:

- **Other Funding** is decreasing by \$138.2 million due to the exclusion of CARES Act funding in the Coronavirus Relief Fund as the funding received will be fully expended in 2020-21.
- **Community Development and Housing Agency** is decreasing by \$49.1 million due to the exclusion of COVID-19 related program funding received in 2020-21.
- **Economic Development Agency** is decreasing by \$19.3 million primarily due to the exclusion of funding received in 2020-21 for the COVID Compliant Business Partnership Program (CCBPP) managed by Economic Development.

Fee/Rate includes the following types of revenues: licenses, permits, fines, fees, rates, and other service revenue. Total revenue of \$1.3 billion is anticipated to increase from the 2020-21 Modified Budget by \$59.9 million. A portion of this funding (\$279.8 million) is received by internal service fund departments such as the

Innovation and Technology Department and the Human Resources – Risk Management that provide direct services to other County departments. Other notable departments that receive funding to provide specific services include the Sheriff/Coroner/Public Administrator (\$201.7 million – all units), Arrowhead Regional Medical Center (\$133.1 million) and the Fire Protection District (\$110.2 million).

Significant changes in this category include:

- An increase of \$42.8 million in ARMC primarily resulting from the expansion of Primary Care and Specialty Care services.
- An increase of \$5.8 million in the Sheriff/Coroner Public Administrator primarily due to an increase in law enforcement contract revenue (\$7.4 million) to fund increased cost of services partially offset by a decrease of \$1.7 million in other fee revenue.
- An increase of \$3.8 million in the Assessor-Recorder-County Clerk due to increased document recording activity, partially offset by a decrease in vital records activity.
- An increase of \$3.6 million in the Fire Protection District primarily in the Valley Regional Service Zone (\$3.0 million) from various contract revenues, which includes an increase of \$2.6 million in contract revenue from the City of Fontana.

Other Revenue of \$171.5 million primarily includes interest earnings, rents and concessions, and tobacco settlement funds. This revenue source is anticipated to decrease by \$64.5 million from the 2020-21 Modified Budget.

Other Funding Sources

Operating Transfers In of \$318.5 million is a funding source that provides a mechanism to transfer funding from one budget unit to another within the County or other entity. In 2021-22, the most notable groups with large Operating Transfers In include the Capital Improvement Program (\$75.9 million), the Fire Protection District (\$71.0 million), and ARMC (\$70.5 million, all units). Operating Transfers In are the main funding source for the Capital Improvement Program as the program is funded primarily through monies received from other County Departments and the County General Fund for specific projects. The Operating Transfers In for the Fire Protection District primarily represent transfers within the District's various service zones for one-time costs related to operations

and capital improvement projects. Additionally, the Operating Transfers In for ARMC primarily reflect a transfer in the department's Enterprise Fund budget unit from the Countywide Discretionary General Fund budget unit for Health Realignment funding (\$35.0 million) and in the ARMC-CIP budget unit (\$16.0 million) from the ARMC Enterprise Fund budget unit for capital improvement projects.

The net decrease in this funding source of \$32.3 million is primarily the result of the one-time nature of the majority of Operating Transfers In, which varies from year to year based on the availability of one-time sources.

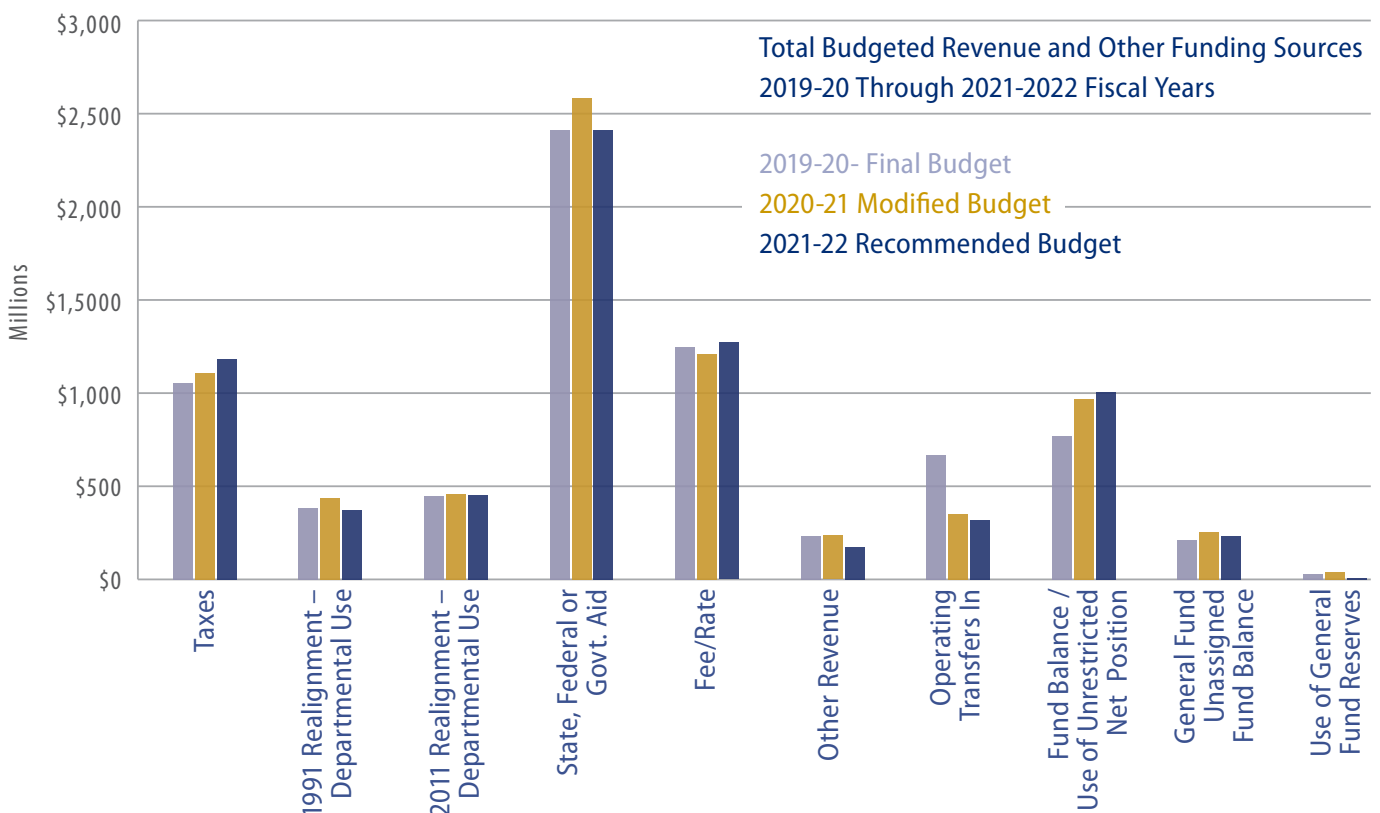
Use of Fund Balance/Unrestricted Net Position of \$1.0 billion represents unspent funds carried over from prior years that are budgeted in the Restricted General Funds, Special Revenue Funds, and Capital Project funds in the County and the use of unrestricted net position in Internal Service and Enterprise funds. The use of Fund Balance/Net Position is increasing from the 2020-21 Modified Budget by \$35.3 million primarily due to an increase in the one-time use of fund balance for capital projects within Community Development and Housing (\$27.6 million) and the Fire Protection District (\$10.3 million).

General Fund Unassigned Fund Balance of \$232.6 million represents unspent general fund balance carried

over from 2020-21. This amount, in conjunction with other one-time money, funds one-time costs for department programs, capital improvement projects, transportation projects, contributions to General Fund Reserves, as well as the County's mandatory 1.5% contingency, which per Board Policy 05-01, is in the General Fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting County operations that could not have been reasonably anticipated. General Fund Unassigned Fund Balance is decreasing by \$20.2 million from the prior year and reflects the estimate of the General Fund results of operations in 2020-21.

Use of General Fund Reserves of \$1.0 million includes the use of the MOU – California University of Science and Medicine (\$1.0 million) General Fund Reserves to be used for its specific purpose. This represents a \$37.6 million decrease from the 2020-21 Modified Budget and is detailed in the *Discretionary General Funding and Restricted Funds* section of this budget document.

The bar graph below includes total budgeted revenue and other funding sources from the two prior Budgets and the 2021-22 Recommended Budget. 2019-20 amounts will not match previous information on prior pages because the bar graph reports on budgeted revenue and the previous tables reflect actual revenue received.

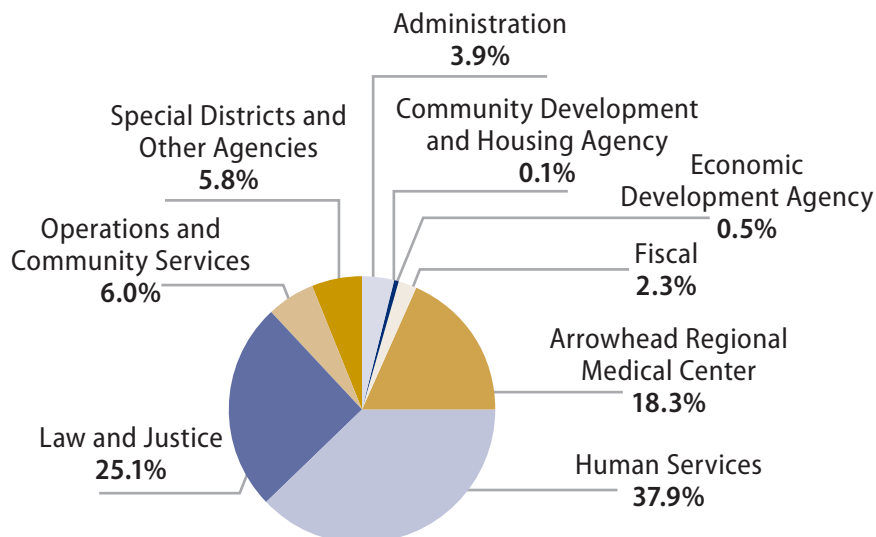


BUDGETED STAFFING SUMMARY

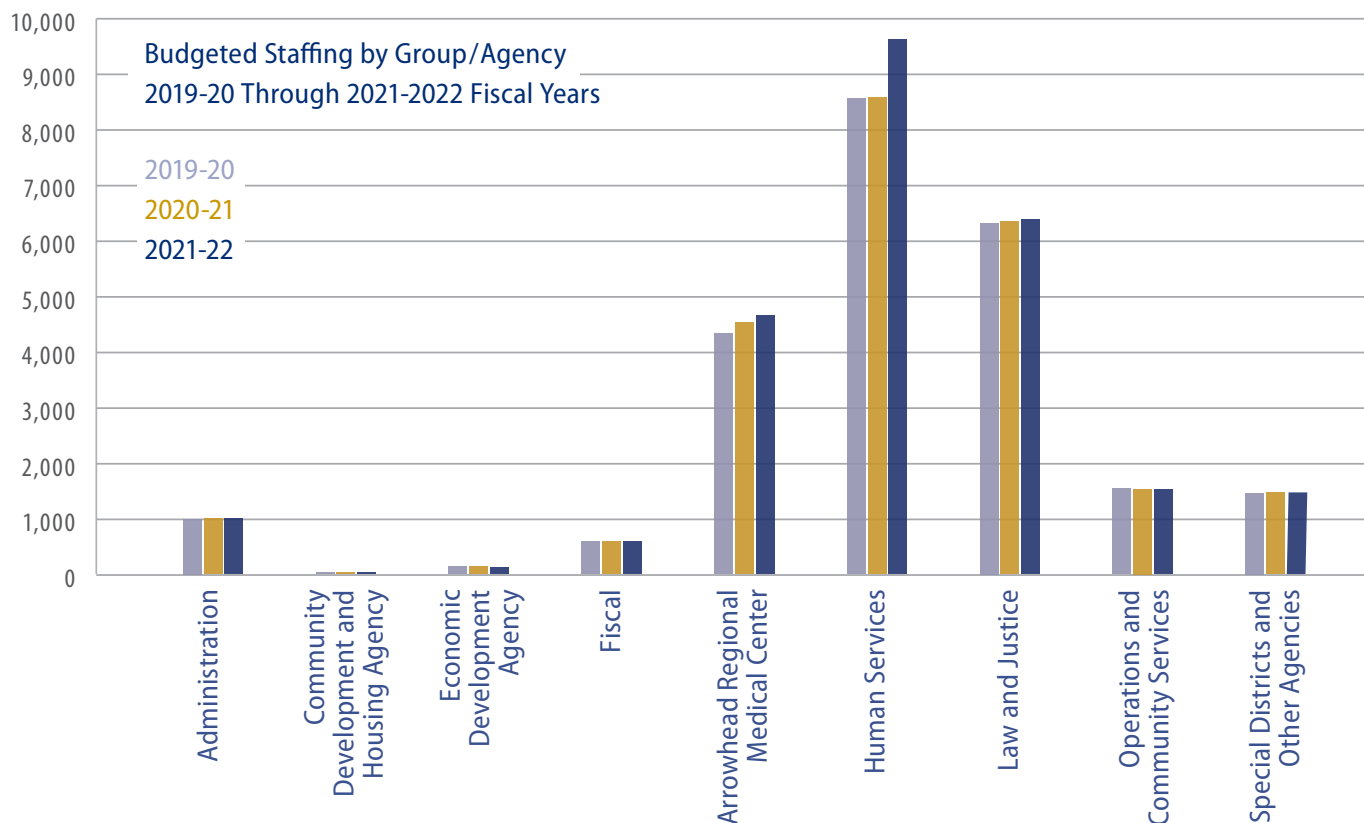
Budgeted staffing is accounted for using headcount. Each position, whether full time or part time, is counted as

one. The pie chart below depicts the budgeted staffing by group/agency for 2021-22.

BUDGETED STAFFING BY GROUP/AGENCY 2021-22 FISCAL YEAR



The following bar graph illustrates the budgeted staffing for 2021-22 as well as the prior two fiscal years.



	2020-21 Modified Budgeted Staffing	Change from Final Budget			2020-21 Recommended Budgeted Staffing	Percentage Change
		Caseload Driven/Grant or Special Funded Programs	All Other Programs	Total Change		
County - General Fund	15,191	61	(1)	60	15,251	0.39%
County - Other Funds	7,494	1,146	(2)	1,144	8,638	15.27%
Special Districts and Other Agencies	1,470	9	0	9	1,479	0.61%
Total	24,155	1,216	(3)	1,213	25,368	5.02%

Budgeted Staffing for caseload driven/grant, or special funded programs, is increasing by a net 1,216 positions. Significant changes from the previous year's modified budgeted staffing in caseload driven, grant or special funded programs include the following:

County – General Fund

- **The Probation – Administration, Corrections and Detention** budget unit is increasing by 22 regular positions to support operations funded by the Community Corrections Performance Incentives Act of 2009 (SB 678 Program, 10 positions) and the new Division of Juvenile Justice (DJJ) Realignment Block Grant program created as a result of Senate Bill 823, which transferred responsibility for managing youthful offenders from the state DJJ to local jurisdictions effective July 1, 2021 (12 positions).

- **The Human Services Administrative Claim** is increasing by a net of 15 budgeted positions. This includes the addition of 23 positions (20 regular, 3 limited term) across its various departments (including 3 in the Transitional Assistance Department (TAD), 6 in HS Administration Division, 9 in Children and Family Services (CFS), and 5 in the Department of Aging and Adult Services (Adult Services)) offset by the deletion of 7 positions in TAD (5), CFS (1) and Adult Services (1). Additionally, the reorganization of the Office of Homeless Services (OHS) into the Human Services Administrative Claim (from the Community Development and Housing Agency) has resulted in the transfer of 11 positions (reflecting the deletion of 1 position for OHS from the 2020-21 Modified Budgeted Staffing).

- **The Department of Child Support Services** is increasing staffing by a net of 13 regular positions. This includes the addition of 20 regular positions to improve

customer service by reducing caseloads and to improve its training capacity for Child Support Officers offset by the deletion of 7 vacant positions that are no longer needed.

- **The Aging and Adult Services – Aging Programs**

budget unit is increasing staff by a net of 5 positions (7 additions, 2 deletions). The department is requesting to add 5 Public Service Employee (PSE) positions and 1 Contract Ombudsman Program Coordinator to support the Ombudsman Program, and 1 PSE to support the Aging and Disability Resource Centers (ADRC) offset by the deletion of 2 vacant positions that are no longer needed.

- The **Sheriff/Coroner/Public Administrator** is increasing budgeted staffing by 2 regular positions in the **Contracts** budget unit due to the addition of 1 Motor Pool Services Assistant for the City of Hesperia to assist with scheduling and logging vehicle maintenance/repairs and manage fleet, as well as the addition of 1 Deputy Sheriff for the City of Yucaipa to augment current services as requested by the City. This increase is offset by a decrease of 1 position in the **Detentions** budget unit to reflect a transfer of a Secretary I position to the **Operations** budget unit to better align with the duties and program needs of the department.

- The **Department of Public Health** (including the **California Children's Services** budget unit) is decreasing staffing by a net of 5 positions resulting from the deletion of 25 positions (20 regular, 5 limited term), offset by the addition of 20 positions (7 regular, 13 limited term). These changes are needed to address changes in grant funding, operational needs, quality improvement, and to increase efficiency in operations as well as to provide additional administrative support.

- The remainder of caseload driven/grant, or special

funded staffing changes within the General Fund reflect a net increase of 10 positions including the addition of 4 positions within the **District Attorney** and a net increase of 6 positions within the **Department of Behavioral Health**.

County - Other Funds

- **Public Health – Special Revenue Funds** budget unit is increasing staffing by 1,015 limited term positions to support the department’s COVID-19 emergency response efforts. These limited term positions were added mid-year in 2020-21 and are now reflected in the budgeted staffing for 2021-22.
- **Arrowhead Regional Medical Center** is increasing budgeted staffing by a net 131 positions to allow the department to be able to meet demands and provide specialty care and quality services, which includes the expansion of the Neuroscience Program, cardiovascular services, an infusion and oncology clinic, and primary care services.
- **The Preschool Services Department** is increasing by the net addition of 12 positions (37 additions, 25 deletions) to support existing programs in anticipation of increased enrollment of students.
- **The Department of Public Works – Transportation** budget unit is increasing budgeted staffing by a net 6 positions. This includes the addition of 16 regular positions offset by the deletion of 10 limited term positions that are no longer needed. These staffing changes are primarily due to maintain a level of service in the mountain communities as well as provide support for pavement preservation projects.
- **The Workforce Development Department** is decreasing budgeted staffing by a net 11 positions, which includes the net deletion of 5 regular and 6 limited term positions resulting from program changes.
- **The Behavioral Health – Mental Health Service Act** budget unit is decreasing by a net 10 positions, which include the addition of 3 regular positions, the net deletion of 13 positions resulting from position transfers (net decrease of 10) and 3 deletions of vacant positions.
- The remainder of caseload driven/grant, or special funded staffing changes within Other County Funds reflects a net increase of 3 positions including minor

increases in **Fleet Management** (1), **Human Resources – Employee Benefits and Services** (2), and the **Innovation and Technology – Computer Operations** and **Telecommunication Services** budget units (1), offset by a decrease in **Purchasing** (1).

Special Districts and Other Agencies

- Special Districts and Other Agencies are increasing budgeted staffing by 9 positions due to changes in the **Fire Protection District** (7), **Public Works – Special Districts** (1), and **Other Agencies** (1). The staffing increases in the Fire Protection District are primarily due to the net addition of 5 positions in the Valley Regional Service Zone budget unit to enhance services by establishing a new medic squad for Station 79 as requested by the City of Fontana. Public Works – Special Districts is adding an Office Assistant II position for the new community center at Ayala Park in Bloomington. Lastly, a net increase in Other Agencies is due to an increase in staffing in the **IHSS Public Authority** (2) offset by a decrease in **ICEMA** (1).

Budgeted staffing for all other programs in both the General Fund and other funds is decreasing by a net 3 budgeted positions. Changes from the previous year’s modified budgeted staffing in all other programs include the following:

- **Administration** – Except for the positions discussed in the caseload section above, budgeted staffing within the Administration Group is decreasing by a net 3 positions. These changes within the group include decreases in the County Administrative Office (1), Finance and Administration (2), and the Innovation and Technology Business Solutions Development budget unit (2). These decreases are offset by minor increases in County Counsel (1) and Human Resources – Center for Employee Health and Wellness (1).
- **Fiscal** – The Fiscal Group is increasing budgeted staffing by a net 11 positions due to additions within the Assessor-Recorder-County Clerk (12) offset by the deletion of 1 position in the Auditor-Controller/Treasurer/Tax Collector. The additions in the Assessor-Recorder-County Clerk include 1 Programmer Analyst III, 1 Title Transfer Technician position, and 3 Public Service Employees, partially offset by the deletion of 1 contract position for the Assessor Division due workload increases

resulting from the passage of the California Proposition 19 – Property Tax Transfers, Exemptions, and Revenue for Wildfire Agencies and Counties Amendment (2020). Also, the addition of 8 Records Technician positions for the Recorder Division to improve customer service levels by maintaining acceptable wait times. The decrease in the Auditor-Controller/Treasurer/Tax Collector reflects the deletion of 1 regular Office Assistant III and 3 regular Collections Officer I positions, which are no longer needed. These deletions are offset by the addition of 3 limited term positions to backfill regular staff who are working on the New Property Tax System.

- **Law and Justice** – Excluding the previously mentioned staffing changes in the Sheriff’s Detentions and Law Enforcement Contracts, District Attorney, and Probation budget units, the Law and Justice Group is increasing by 3 positions within the Sheriff’s Operations budget unit. These increases include 1 Deputy Sheriff to augment current services as requested by the City of Loma Linda; 1 Contract DNA Criminalist to enhance the department’s ability to effectively analyze backlogged forensic DNA casework samples; as well as the aforementioned

transfer of 1 Secretary I transferred from the Detentions budget unit to better align with duties and program needs of the department.

- **Operations and Community Services** – Excluding the previously discussed changes to Public Works – Transportation, the Operations and Community Services Group is decreasing staffing by a net of 15 positions. This decrease is primarily due to the deletion of 15 limited term positions in the Registrar of Voters, which were added to support the November 2020 Presidential Election and are no longer needed. Other minor changes include increases in Land Use Services – Building and Safety (3), County Museum (1), and Real Estate Services (RES) – Administration and Finance (1). These increases are offset by decreases in Land Use Services – Code Enforcement (2), RES – Leasing and Acquisition (1), and RES – Project Management Division (2).

For a listing of countywide staffing by County department, refer to *Appendix B – Budgeted Staffing Summary* of this budget document.

CAPITAL IMPROVEMENT PROGRAM

The County budget summary includes Requirements for Capital Improvement Projects. This section includes

summary information on the types and costs of projects budgeted in 2021-22.

Projects Administered by Real Estate Services Department – Project Management Division

CAPITAL PROJECTS FUNDS SUMMARY

CAPITAL PROJECT FUNDS REQUIREMENTS	Fund 3100	Fund 3108	Sub-Total	ARMC Capital Fund 4204	Total
Services and Supplies	0	0	0	0	0
Land	7,239,353	0	7,239,353	0	7,239,353
Improvements to Land	60,315,935	0	60,315,935	28,337,291	88,653,226
Structures and Improvements	454,685,081	28,845,650	483,530,731	98,027,120	581,557,851
Fixed Assets Transfers Out	0	0	0	0	0
Total Requirements	522,240,369	28,845,650	551,086,019	126,364,411	677,450,430

Note: The above appropriation excludes operating transfers out and reimbursements.

The Real Estate Services Department – Project Management Division (PMD) manages major County projects, which include construction and rehabilitation of facilities, and repair projects. The 2021-22 budgets for these projects are summarized in the schedule above. The schedule above does not include Operating Transfers Out or Reimbursements as part of total Requirements. Instead, the schedule represents total budgeted project costs.

PMD projects include \$551.1 million in projects managed through Capital Funds (Funds 3100 and 3108) and \$126.4 million in projects managed through the Arrowhead Regional Medical Center Enterprise Fund for capital projects (Fund 4204), for a total project budget of \$677.5 million.

The 2021-22 budget includes \$48.4 million in new project funding. This includes \$12.0 million in projects funded with Discretionary General Funding for non-major Capital Improvement Program (CIP) and maintenance projects.

Projects approved in prior years, but not yet completed have carryover balances of \$629.1 million. The major multi-year projects with carryover balances are the 800 MHz Upgrade Project, the County Buildings Acquisition and Retrofit Project, Innovation and Technology Department Building Acquisition and Improvements Project, Arrowhead Regional Medical Center Parking Structure Project, and the Valley Dispatch Center.

For a complete listing of CIP highlights for projects

administered by PMD, see *Exhibit A* of the *Capital Improvement Program* section of this budget document.

Projects Administered by Other County Departments

Transportation and Solid Waste Management projects are administered by the Department of Public Works. Requirements for these projects are accounted for in special revenue and enterprise funds and budgeted in the respective department budgets. Budgets for both Transportation and Solid Waste Management are found in the Operations and Community Services section of this budget book. Requirements for Transportation projects budget in 2021-22 (both new and carryover) total \$76.8 million and \$58.7 million for Solid Waste Management projects. Transportation project types include major rehabilitation and overlay, and major infrastructure improvements. Solid Waste Management project types include landfill expansion, liner construction, and entrance road and scale house construction.

For a complete listing of CIP highlights for projects administered by other County departments, see the *Capital Improvement Program* section of this budget document, specifically Exhibits B, and C.

Projects Administered by Special Districts and Other Agencies

The Flood Control District and Public Works – Special Districts have independent multi-year capital improvement

project plans that are budgeted in special revenue funds, capital projects funds, and enterprise funds and are included in the respective department's budget pages.

The budget for Flood Control District is found in the *Operations and Community Services* section of this budget document and has 26 major improvement projects budgeted in 2021-22. Requirements for these projects (both new and carryover) total \$84.7 million and include right-of-way acquisition expenses, consultants for design or geotechnical services, labor, and construction costs.

The budget for Public Works – Special Districts is found in the *Special Districts* section of this budget document. In 2021-22, Requirements for these projects (both new and carryover) total \$17.3 million. This amount primarily

includes \$8.0 million for various capital projects within the Water and Sanitation Districts, \$5.1 million for the construction of Snowdrop Road in the Rancho Cucamonga area, \$1.4 million for the Water and Sanitation Shop Relocation Project, and \$974,396 for water treatment improvements at Calico Ghost Town Regional Park.

Also reflected in the CIP are \$237,000 in Requirements for minor projects, which are administered by the Fire Protection District with oversight and inspection provided by PMD.

For a complete listing of CIP highlights for projects administered by Special Districts and other agencies, see the *Capital Improvement Program* section of this budget document, specifically Exhibits D, E, and F.

DISCRETIONARY GENERAL FUNDING AND RESTRICTED FUNDS

County General Fund operations of \$3.96 billion are funded with four major types of sources: countywide discretionary revenue, use of reserves, and fund balance (\$1.15 billion), Proposition 172 revenue (\$208.7 million), 1991 and 2011 Realignment revenues (\$823.7 million), and departmental revenue (\$1.82 billion).

- Countywide discretionary revenue includes a variety of revenue sources that are not legally designated for a specific purpose or program. The majority of discretionary revenue is property related revenue, primarily property tax. Other revenue sources in this category include: sales and other taxes, net interest earnings, Countywide Cost Allocation Plan (COWCAP) revenue (which is a reimbursement for overhead/indirect costs incurred by the General Fund), property tax administration revenues, State and federal revenue, and other revenue. Additionally, the General Fund's available fund balance, use of reserves and operating transfers in, are other funding sources that may be allocated to General Fund departments in the same manner as countywide discretionary revenue.
- Proposition 172 revenue is a permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety. Proposition 172 revenue is restricted and is used solely for funding the Sheriff/Coroner/Public Administrator, District Attorney, and Probation departments.
- 1991 Realignment revenue provides health and welfare funding. In 1991-92, the State approved the Health and Welfare Realignment Program that involved a shift of program responsibilities from the State to the County. This shift is funded through a corresponding shift of dedicated sales tax and vehicle license fee revenue. Realignment revenue is also restricted and used in funding mental health, social services and health programs within the County.
- 2011 Realignment revenue provides public safety, health, and welfare funding. In 2011-12, the State approved what has become known as AB 109 Public Safety Realignment. As part of this realignment, the State addressed prison over-crowding by shifting custodial responsibility of non-violent, non-sex, and non-sex-against-children ('Triple-Nons') offenders to local jails. In

addition, the parole function of the State was delegated to county Probation departments. In conjunction with Public Safety Realignment, the State also shifted full financial burden of many social service and mental health programs. The County was responsible for delivery of these programs before realignment, but with the shift the State would no longer contribute a share of cost. While the State no longer shares in the cost, it has dedicated a portion of the State sales tax (1.0625%) revenue along with a portion of vehicle license fees for these realigned programs.

- Departmental revenue includes fees, service charges, and State and federal support for programs such as welfare, health care, and mental health.

County General Fund operations not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue are funded by Net County Cost (or Discretionary General Funding). Net County Cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments through their Net County Cost allocation, if not transferred to other funds for specific projects/programs, is contributed to contingencies or reserves. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and/or reserves for two purposes: 1) to ensure that the County can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County; and 2) to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

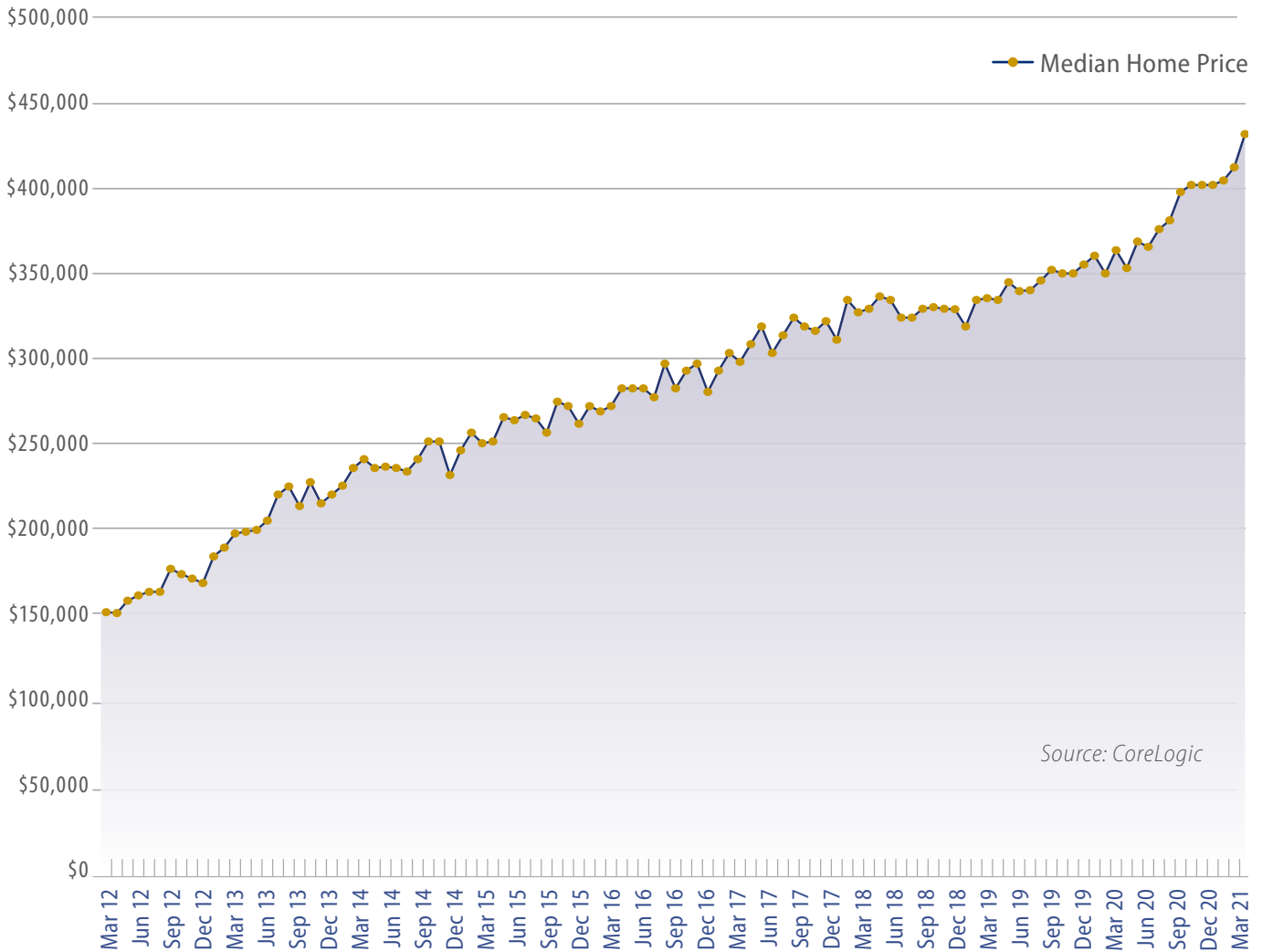
The following sections provide details of:

- Economic indicators that are factored into the County's fiscal plan.
- How economic indicators and other factors affect countywide discretionary revenue.
- How Discretionary General Funding (Net County Cost) has been allocated for the fiscal year.
- Information on General Fund contingencies and reserves.
- How economic indicators and other factors affect Proposition 172 revenue and Realignment revenue.

After a dramatic decline in the median home price due to the mortgage and financial crisis, the median home price was stable at approximately \$150,000 for the 34 month period between September 2009 and June 2012. Since that time, the County's median home price has

risen to \$428,750. This compares to a high of \$380,000 in November 2006, during the housing bubble. In the first quarter of 2021, both new and existing home sales are up compared to last year as home prices continue to rise.

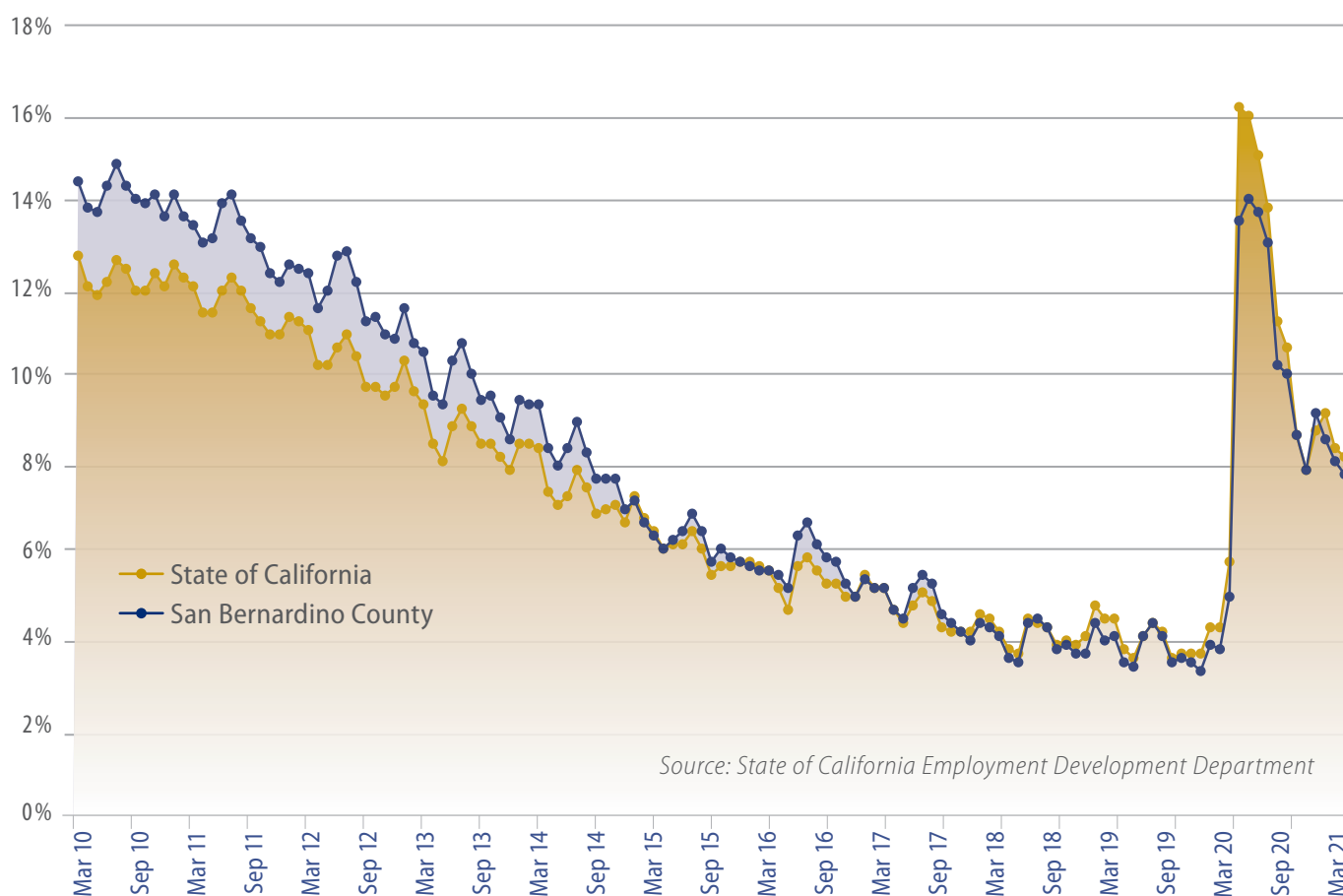
**COUNTY OF SAN BERNARDINO • MEDIAN HOME PRICE BY MONTH
MARCH 2012 THROUGH MARCH 2021**



San Bernardino County, like much of the Country, saw employment heavily impacted by COVID-19 and the ensuing governmental response. Unemployment rose to 14.1% as of May 2020, which compares to unemployment rates for the State and the United States of America

of 16.0% and 13.3%, respectively. As the economy is slowly opening back up, the unemployment rate has decreased to 7.8% as of March 2021, which compares to unemployment rate for the State and the United States of America of 8.2% and 6.0%, respectively.

COUNTY OF SAN BERNARDINO • UNEMPLOYMENT RATES
STATE OF CALIFORNIA AND SAN BERNARDINO COUNTY
MARCH 2010 THROUGH MARCH 2021



COVID-19 IMPACT ON ECONOMY

On March 4, 2020, the State of California declared a state of emergency as a result of the COVID-19 outbreak due to the rising number of confirmed cases and anticipated complications for those infected, including potential deaths. On March 10, 2020, the County proclaimed the existence of a local emergency within San Bernardino resulting from COVID-19, which causes infectious disease resulting in symptoms of fever, coughing, and shortness of breath with outcomes ranging from mild to severe illness and in some cases, death.

In response to the COVID-19 pandemic, California, like other state and local government authorities, has implemented and revised restrictions on mass gatherings and widespread closings and modifications of the operations of government, businesses, universities, and schools. The severe drop in economic activity beginning in spring 2020 caused by the COVID-19 pandemic resulted in a recession that ended the nation's record-long economic expansion in February 2020. In response to projected shortfalls, CAO-Finance and Administration was directed to implement position control

measures and begin evaluating all operating expenditures within department budgets to determine areas that can be cut if revenues don't materialize.

In December 2020, two vaccines were approved for emergency use in the United States and vaccinations began in California. A third vaccine was approved for emergency use in February 2021. As of May 2021, cases are down, hospitals have stabilized, and the negative impact to our County revenues has proven to be only a slight V-shaped dip compared to the U and L-shaped recession scenarios many economists were projecting.

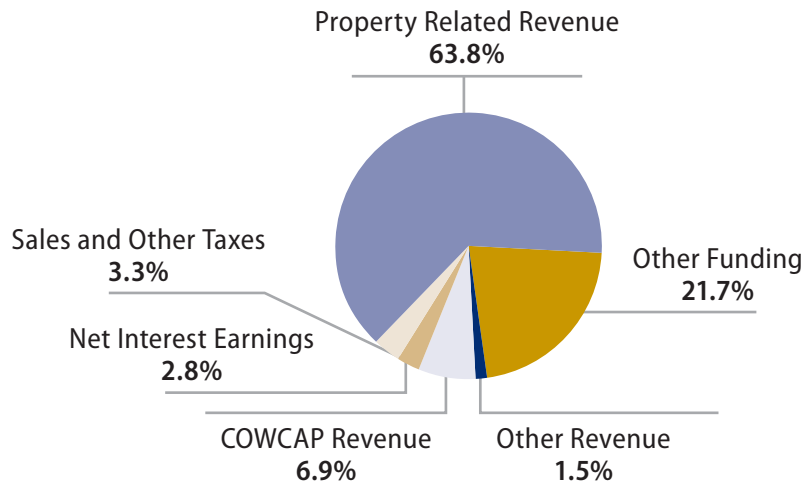
2021-22 Discretionary General Funding does not include any projected decreases in revenues as a result of the pandemic.

COUNTYWIDE DISCRETIONARY REVENUE

Countywide discretionary revenue and other funding sources total \$1,153,341,679. These sources are first obligated to pay for required health and welfare matches and other fixed obligations, which total \$261,214,366. The remaining amount of \$892,127,313 is available to fund departmental budgets' Net County Cost and any other programs, projects, or expenditures the Board deems necessary.

Shown below are the sources of countywide discretionary revenue and other funding sources of \$1,153,341,679 for the 2021-22 Recommended Budget:

Discretionary Revenue by Category • 2021-22 Recommended Budget



Other Funding Includes: Fund Balance, Use of Reserves and Operating Transfers In.

Other Revenue Includes: Property Tax Administration Revenue, Other State and Federal Aid, and Other Revenue.

COUNTYWIDE DISCRETIONARY REVENUE WHICH PAYS FOR NET COUNTY COST

2021-22 Discretionary General Funding of \$1,153,341,679 million and Other Funding Sources of \$250.6 million.
includes Countywide Discretionary Revenue of \$902.7

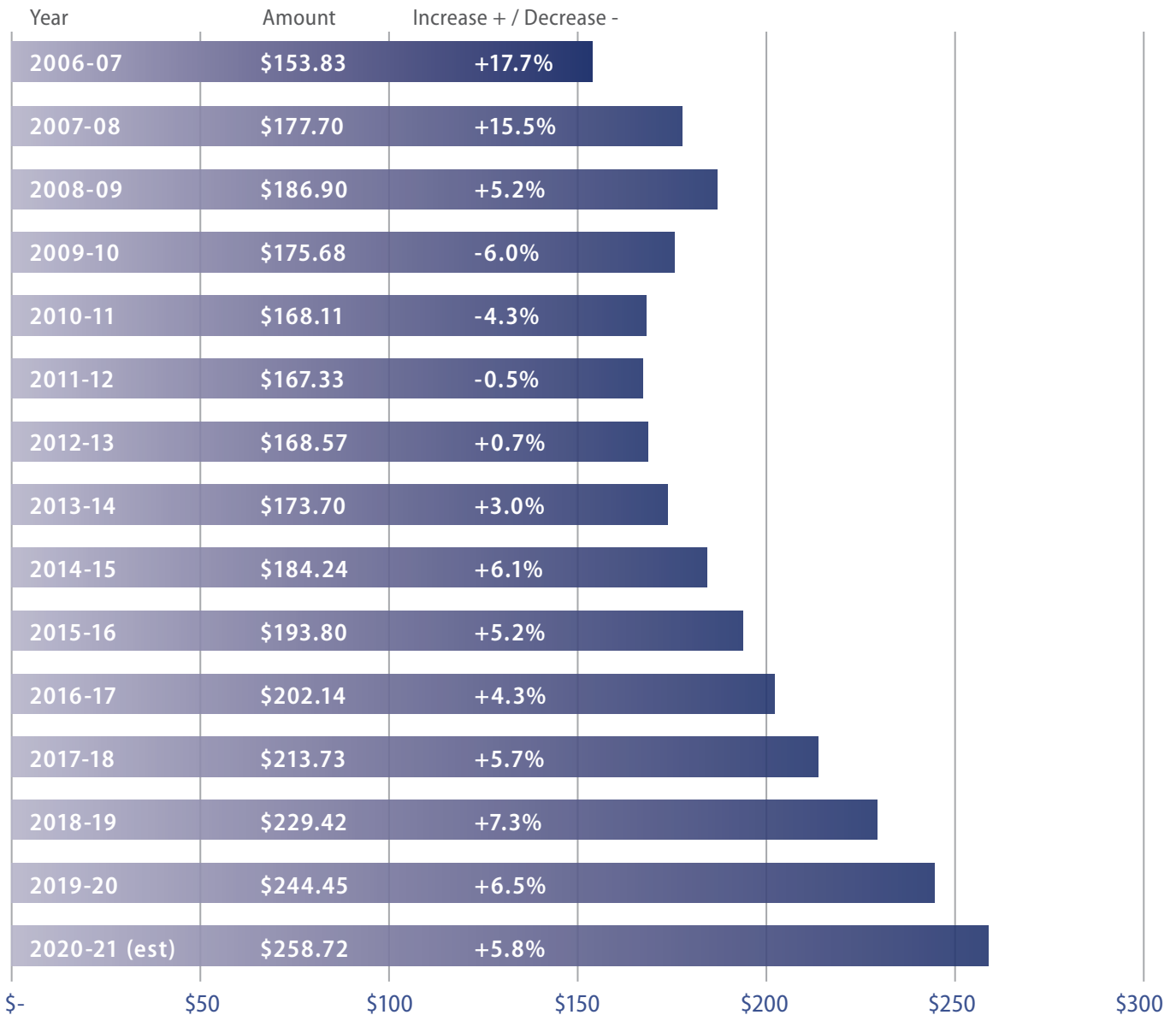
	2020-21 Adopted Budget*	2020-21 Modified Budget*	2021-22 Estimate	2021-22 Recommended Budget*
COUNTYWIDE DISCRETIONARY REVENUE				
PROPERTY RELATED REVENUE:				
Current Secured, Unsecured, Unitary	358,880,171	358,880,171	378,464,213	392,678,376
VLF/Property Tax Swap	304,801,894	304,801,894	309,523,705	321,904,653
Supplemental Property Tax	5,000,000	5,000,000	5,000,000	5,000,000
Property Transfer Tax	10,000,000	10,000,000	11,500,000	11,500,000
Penalty on Current Taxes	2,160,000	2,160,000	2,160,000	2,160,000
Prior Property Taxes, Penalties and Interest	2,200,000	2,200,000	2,200,000	2,200,000
Total Property Related Revenue	683,042,065	683,042,065	708,847,918	735,443,029
SALES AND OTHER TAXES				
Sales and Use Tax	23,829,160	23,829,160	23,829,160	24,591,693
Franchise Fees	6,645,000	6,645,000	6,645,000	6,645,000
Hotel/Motel Tax	5,985,000	5,985,000	5,985,000	5,985,000
Other Taxes	678,000	678,000	678,000	678,000
Total Sales and Other Taxes	37,137,160	37,137,160	37,137,160	37,899,693
Net Interest Earnings	32,822,081	32,822,081	35,412,568	32,822,081
COWCAP Revenue	74,787,613	74,787,613	74,787,613	79,007,583
Property Tax Admin Revenue	9,790,821	9,790,821	9,790,821	10,182,454
State and Federal Aid	5,941,110	5,941,110	5,941,110	5,941,111
Other Revenue	430,000	1,430,000	1,430,000	1,430,000
Total Countywide Discretionary Revenue	843,950,850	844,950,850	873,347,190	902,725,951
OTHER FUNDING SOURCES				
Available Fund Balance, beginning	252,862,863	252,862,863	252,862,863	232,615,728
Use of Reserves	12,140,854	38,601,348	38,601,348	1,000,000
Other Revenue (One-Time)*	-	-	-	-
Operating Transfers In (One-Time)	4,219,970	4,219,970	4,219,970	-
Operating Transfers In (Ongoing)	17,000,000	17,000,000	17,000,000	17,000,000
Total Other Funding Sources	286,223,687	312,684,181	312,684,181	250,615,728
Total Countywide Discretionary Revenue and Other Funding Sources	1,130,174,537	1,157,635,031	1,186,031,371	1,153,341,679
LOCALLY FUNDED APPROPRIATION				
Total Countywide Discretionary Revenue	843,950,850			902,725,951
Operating Transfers In (Ongoing)	17,000,000			17,000,000
Locally Funded Appropriation	860,950,850			919,725,951

COUNTYWIDE DISCRETIONARY REVENUE

Property Related Revenue accounts for 63.8% of countywide discretionary revenue and other funding sources. These revenues were severely impacted as a result of the mortgage and financial crisis which resulted

in substantial decreases in assessed valuation from 2009-10 through 2011-12. Post recession, the median price of a home in the County has risen.

ASSESSED VALUATION • FIFTEEN-YEAR TREND TOTAL DOLLARS AND PERCENT CHANGE (Expressed in Billions)



The 2021-22 Recommended Budget anticipates a 4% increase in the assessed valuation of properties within the County.

ELIMINATION OF REDEVELOPMENT AGENCIES

A portion of the General Fund's property tax revenue is pass-through of property tax increment belonging to Redevelopment Agencies. Redevelopment Agencies were dissolved as of February 1, 2012, pursuant to ABx1 26. Pursuant to the legislation, revenues that would have been directed to the dissolved Redevelopment Agencies will continue to be used to make pass-through payments to other public agencies (i.e., payments that such entities would have received under prior law). In addition, the elimination of Redevelopment Agencies has provided additional property tax revenue (residual) for local public agencies, including the County.

THE TEETER PLAN

The Teeter Plan is an alternate property tax distribution procedure authorized by the California Legislature in 1949, and implemented by the County in 1993-94. Generally, the Teeter Plan provides for a property tax distribution procedure by which secured roll taxes are distributed based on the tax levy, rather than on the basis of actual tax collections, for agencies that elect to participate in the Teeter Plan (including the County General Fund). Under the Teeter Plan, the County advances each participant an amount equal to the participant's Teeter Secured Levy (adjusted at year end for corrections to the assessment roll) that remains unpaid at the end of the fiscal year. In return, the County General Fund receives all future delinquent tax payments, penalties and interest. The County bears the risk of loss on the delinquent property taxes but benefits from the penalties and interest associated with these delinquent taxes when they are paid. Under the Teeter Plan, the County is also required to establish a tax loss reserve fund to cover losses that may occur as a result of sales of tax-defaulted properties.

The Teeter Secured Levy includes each participating agency's share of the 1% ad valorem secured levy, plus any ad valorem levy for the debt service of voter-approved general obligation bonds. Not included in the Teeter Secured Levy are supplemental roll revenues, special assessments, utility roll revenues, or property tax pass-through amounts from Redevelopment Agencies within the County (see 'Elimination of Redevelopment Agencies' above).

As a participant in the Teeter Plan, the County General Fund receives its entire share of its Teeter Secured Levy, regardless of delinquencies. The County General Fund also receives all participating agencies share of the penalties and interest associated with the delinquent taxes advanced under the Teeter Plan once they are paid. These interest and penalties, accounted for as interest earnings in Countywide discretionary revenue, are projected to remain consistent with prior year earnings.

The following paragraphs describe the components of property related revenue in detail:

CURRENT SECURED, UNSECURED, UNITARY (includes Property Taxes received as a result of Redevelopment Agency dissolution)

Secured Property Tax Revenue makes up approximately \$349.5 million of the \$392.7 million in the 2021-22 "Current Secured, Unsecured, Unitary" budgeted revenue number, up from \$319.3 million in the 2020-21 Modified Budget.

VLF/PROPERTY TAX SWAP

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose funding. Beginning in 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

The VLF Backfill was eliminated in the 2004-05 State Budget. In that year, the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

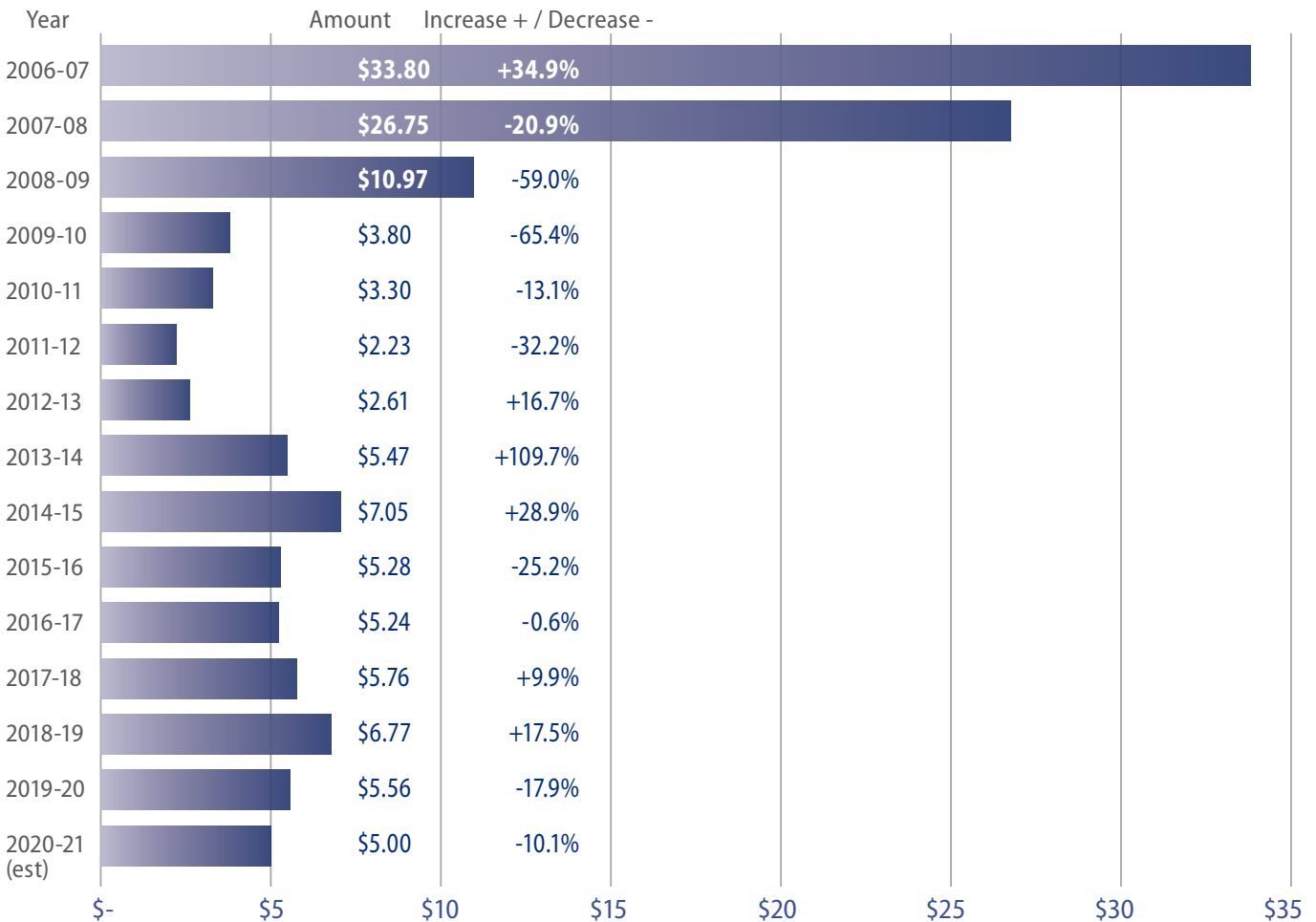
For 2004-05, the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount adjusted by the percent change in assessed valuation. This percent change includes both secured and unsecured assessed valuation, but excludes the change in unitary valuations. The 2021-22 budgeted amount reflects the projected increase in assessed valuation of 4.00% as compared to the 2020-21 Estimate.

SUPPLEMENTAL PROPERTY TAX

Supplemental Property Tax payments are required from property owners when there is a change in the assessed valuation of their property after the property tax bill for that year has been issued. Generally, there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount

of supplemental property tax bills, which will result in increased supplemental property tax revenue to the County. Conversely, when home values are decreasing, refunds may be due to homeowners, and supplemental property tax revenues will decrease. Because the collection of these revenues may not occur for one to two years after the sale of the property, supplemental property tax revenue will generally lag the reality in the housing market by at least a year.

SUPPLEMENTAL PROPERTY TAXES • FIFTEEN-YEAR TREND TOTAL DOLLARS AND PERCENT CHANGE (Expressed in Millions)



As shown in the chart above, supplemental property tax revenues were extremely high from 2006-07 through 2008-09, at the peak of the housing boom, but have

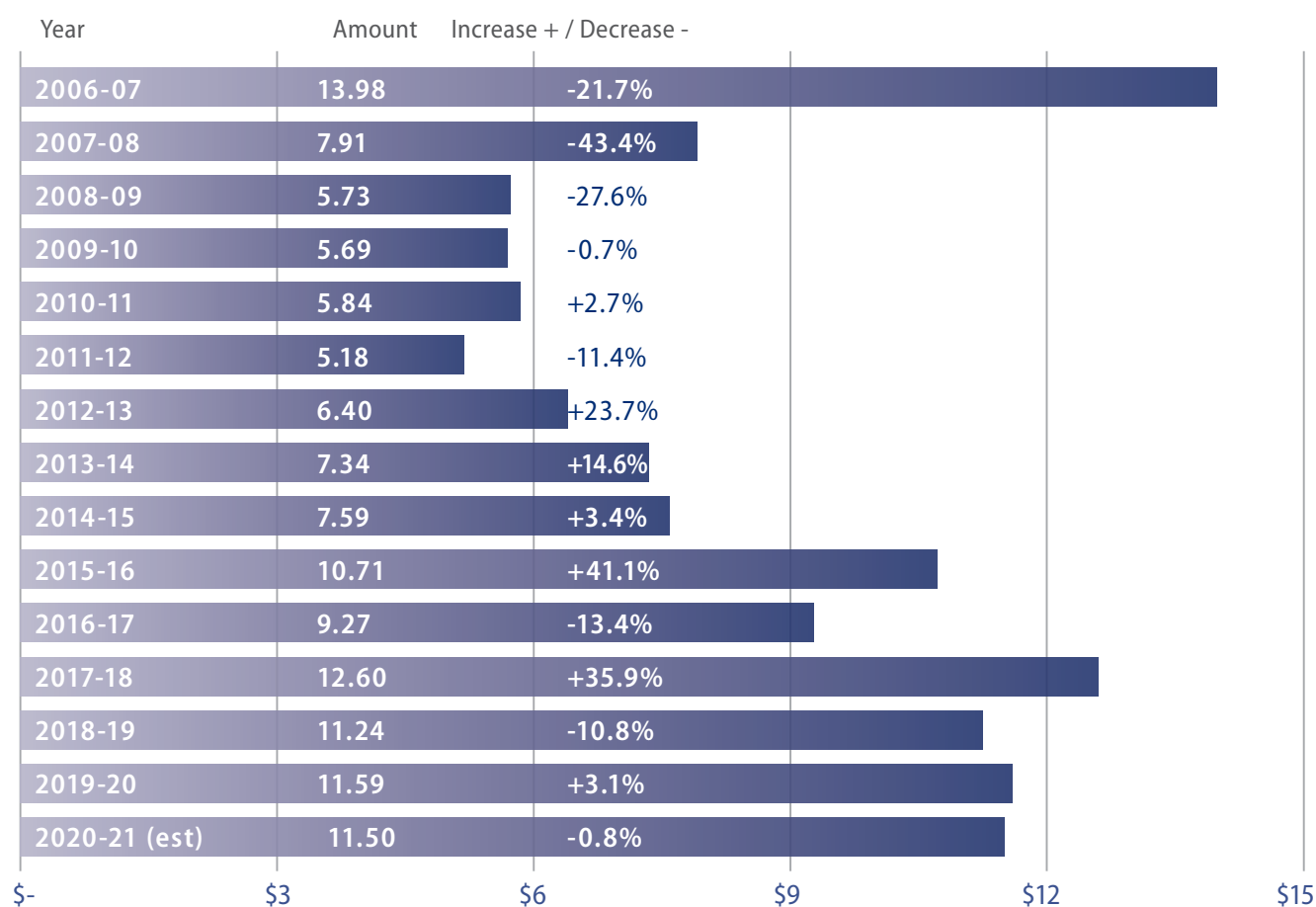
returned to normal levels. The County projects the ongoing portion of these revenues to be \$5.0 million in 2021-22.

PROPERTY TRANSFER TAX

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds \$100. The tax rate is \$0.55 for each \$500 of property value. For sales in the

unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. The County anticipates that the ongoing property transfer tax will total \$11.5 million in 2021-22. The following chart presents the most recent fifteen year trend of property transfer tax revenue.

PROPERTY TRANSFER TAXES • FIFTEEN-YEAR TREND TOTAL DOLLARS AND PERCENT CHANGE (Expressed in Millions)



SALES AND USE TAX

Countywide discretionary revenue includes 1.0% of taxable sales charged on purchases made in the unincorporated areas of the County. When preparing the annual budget, the County projects future sales tax revenue based on data provided by a local economist and the County's sales tax consultant.

2021-22 ongoing sales tax revenue in the unincorporated area is projected to total \$32.5 million. However, the County has budgeted only \$24.6 million for 2021-22. The

sales tax revenue projection of \$24.6 million excludes the portion of the County ongoing sales tax revenue remitted to the City of Redlands under the sales tax sharing agreement explained below:

Sales Tax Sharing Agreement with the City of Redlands: In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides certain government services to

an unincorporated area of the County, and in return the County pays the City a percentage of the sales tax revenue generated in that geographical area. This geographical area has numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County discretionary sales tax revenue generated in this area.

Sales Tax Risk – Potential Annexations and Incorporations: A portion of the County’s discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the County’s boundaries. A sphere of influence is a ‘planning boundary’ within which a city or district is expected to grow over time. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenue if a community in the unincorporated area of the County decided to create a new city (incorporate).

NET INTEREST EARNINGS

Net interest earnings for 2021-22 are projected at \$32.8 million and anticipated to remain level when compared to the 2020-21 Modified Budget amount as there are no material changes projected to penalties and interest earned from the Teeter program. For more information see the section titled ‘The Teeter Plan’ found earlier in this section.

COWCAP (COUNTYWIDE COST ALLOCATION PLAN) REVENUE

The budgeted COWCAP Revenue reflects the recovered allowable costs included in the 2021-22 Countywide Cost Allocation Plan (COWCAP) published by the Auditor-Controller/Treasurer/Tax Collector. COWCAP revenue is reimbursement for overhead/indirect costs incurred by the General Fund. Reimbursements are received from various State and federal grant programs (that permit such reimbursement) and General Fund departments and taxing entities such as the County Library and Board-governed Special Districts. The County anticipates COWCAP revenue to increase by \$4.2 million when compared to the 2020-21 Modified Budget based on information provided by the Auditor-Controller/Treasurer/Tax Collector.

PROPERTY TAX ADMINISTRATION REVENUE

Property tax administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which is allowed by the legislature, recovers a portion of the County’s cost of the property assessment and tax collection process from certain other local jurisdictions that receive property tax revenue. This revenue is tied directly to the cost of that collection effort. School Districts are not required to pay their share of this fee, so not all County costs are recovered.

The 2021-22 Recommended Budget anticipates revenue to increase by 4% as compared to the 2020-21 Modified Budget reflecting a slight anticipated increase in the County’s cost to provide property tax assessment and collection services.

STATE AND FEDERAL AID

State and federal aid consists of a payment from the welfare realignment restricted fund, which replaced the State revenue stabilization program, SB90 reimbursements from the State, and excess Vehicle License Fee (VLF) revenue. It also includes revenues received from the federal government’s Payment in Lieu of Taxes (PILT) program. PILT is federal payment to local governments to help offset losses in property taxes due to the existence of non-taxable federally owned land within their boundaries. It is anticipated that state and federal revenue will remain flat as compared to the 2020-21 Modified Budget.

OTHER REVENUE

Other revenue includes voided warrants issued by the County, projected transfers of unclaimed property tax refunds to the General Fund, the County’s share of vehicle code violation revenue, settlement payment from Commonwealth Land Title Company, and other miscellaneous revenues.

OTHER FUNDING SOURCES

Fund Balance: The 2020-21 estimated year-end fund balance for the General Fund is \$232.6 million. This reflects fund balance that is available for appropriation. Anticipated fund balance is a result of unspent General Fund contingencies, departmental cost savings and revenue in excess of budget.

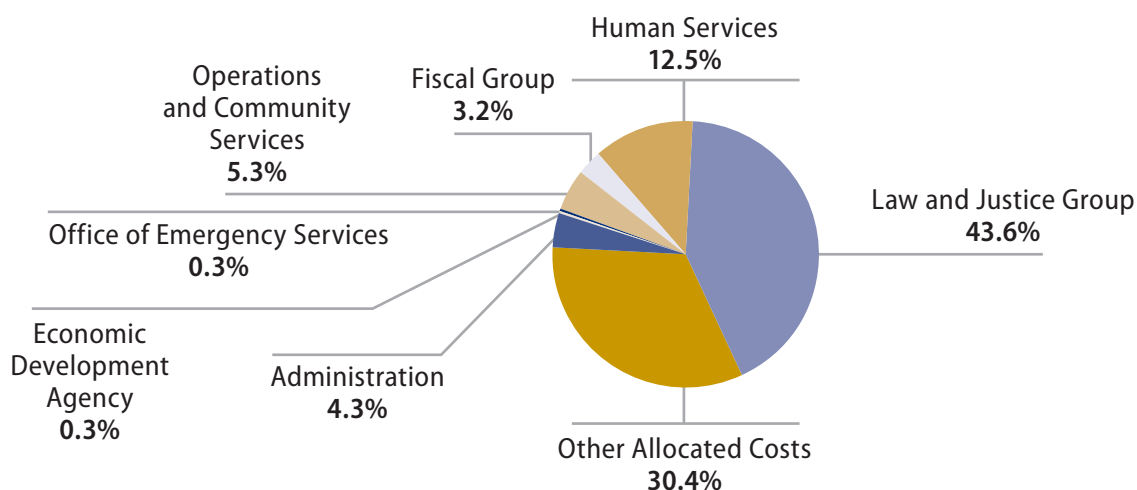
Use of Reserves: The County has set aside specific purpose reserves and the 2021-22 Recommended Budget anticipates the allocation of specific purpose reserves for use on projects. The \$1.0 million use of General Fund Reserves is to fund the non-departmental expenditure to provide Discretionary General Funding support to the California University of Science and Medicine in 2021-22

as discussed in section titled 'Non-Departmental Budget unit.'

Operating Transfers In: Operating Transfers In includes \$17.0 million of ongoing tobacco settlement funds which funds a portion of the annual debt service (\$10.7 million) on the Arrowhead Regional Medical Center, maintenance of effort for health realignment and ongoing funding for Public Health.

Countywide discretionary revenue is allocated as Net County Cost to various General Fund departments within the County. The pie chart below shows what percentage of the Net County Cost is allocated to each of the groups.

Net County Cost by Group • 2021-22 Recommended Budget



The schedule on the following page shows a comparison of 2020-21 Modified Net County Cost and 2021-22 Recommended Net County Cost by department. This

schedule also includes Requirements and Sources, including operating transfers, which are mechanisms to move funding between the various county budget units.

Department Title	2020-21 Modified Budget:			2021-22 Recommended Budget:		
	Requirements	Sources	Net County Cost	Requirements	Sources	Net County Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	8,888,874	-	8,888,874	9,304,763	-	9,304,763
CLERK OF THE BOARD	2,752,192	131,718	2,620,474	2,506,580	148,344	2,358,236
COUNTY ADMINISTRATIVE OFFICE	9,505,129	-	9,505,129	9,264,338	-	9,264,338
COUNTY ADMINISTRATIVE OFFICE – LITIGATION	3,241,373	-	3,241,373	391,373	-	391,373
COUNTY COUNSEL	12,540,422	8,466,250	4,074,172	12,528,287	8,435,500	4,092,787
FINANCE AND ADMINISTRATION	3,561,910	-	3,561,910	3,417,120	-	3,417,120
HUMAN RESOURCES	7,940,077	312,579	7,627,498	8,309,353	173,640	8,135,713
HUMAN RESOURCES – UNEMPLOYMENT INSURANCE	4,000,500	-	4,000,500	4,000,500	-	4,000,500
HUMAN RESOURCES – EMPLOYEE HEALTH AND WELLNESS	3,001,739	3,001,739	-	2,677,866	2,677,866	-
INFORMATION SERVICES – GEOGRAPHICAL INFORMATION SYSTEM	3,188,602	67,353	3,121,249	3,232,761	67,353	3,165,408
PURCHASING	6,084,495	3,882,727	2,201,768	3,731,674	1,423,955	2,307,719
LOCAL AGENCY FORMATION COMMISSION	373,499	-	373,499	373,499	-	373,499
COUNTY SCHOOLS	3,152,080	-	3,152,080	3,152,080	-	3,152,080
ADMINISTRATION SUBTOTAL:	68,230,892	15,862,366	52,368,526	62,890,194	12,926,658	49,963,536
CAPITAL FACILITIES LEASES	(917,986)	-	(917,986)	82,014	-	82,014
CAPITAL FACILITIES LEASES SUBTOTAL:	(917,986)	-	(917,986)	82,014	-	82,014
ECONOMIC DEVELOPMENT	26,468,699	22,700,000	3,768,699	3,952,223	200,000	3,752,223
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	26,468,699	22,700,000	3,768,699	3,952,223	200,000	3,752,223
ASSESSOR/RECORDER/COUNTY CLERK	29,480,184	12,070,960	17,409,224	33,670,804	15,279,164	18,391,640
AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR	46,036,656	25,895,777	20,140,879	44,419,563	25,808,283	18,611,280
FISCAL SUBTOTAL:	75,516,840	37,966,737	37,550,103	78,090,367	41,087,447	37,002,920
HEALTH ADMINISTRATION	191,600,554	176,600,554	15,000,000	191,632,990	176,632,990	15,000,000
BEHAVIORAL HEALTH/SUBSTANCE USE DISORDER AND RECOVERY SERVICES	301,124,958	299,132,747	1,992,211	309,210,966	307,218,755	1,992,211
PUBLIC HEALTH	204,335,386	194,999,078	9,336,308	103,445,381	96,983,171	6,462,210
PUBLIC HEALTH – CALIFORNIA CHILDREN'S SERVICES	26,973,035	22,069,693	4,903,342	28,586,936	23,546,754	5,040,182
PUBLIC HEALTH – INDIGENT AMBULANCE	472,109	-	472,109	472,038	-	472,038
AGING AND ADULT SERVICES	18,100,998	18,100,998	-	15,990,417	15,990,417	-
AGING AND ADULT SERVICES – PUBLIC GUARDIAN-CONSERVATOR	2,186,437	350,000	1,836,437	2,213,844	400,000	1,813,844
CHILD SUPPORT SERVICES	48,823,929	48,823,929	-	55,974,680	55,974,680	-
HUMAN SERVICES – ADMINISTRATIVE CLAIM	687,054,554	648,910,500	38,144,054	737,599,772	696,590,183	41,009,589
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	531,812	531,812	-	531,812	531,812	-

Department Title	2020-21 Modified Budget:			2021-22 Recommended Budget:		
	Requirements	Sources	Net County Cost	Requirements	Sources	Net County Cost
ENTITLEMENT PAYMENTS (CHILDCARE)	20,036,096	20,036,096	-	29,169,902	29,169,902	-
OUT-OF-HOME CHILD CARE	1,819,890	-	1,819,890	1,819,890	-	1,819,890
AID TO ADOPTIVE CHILDREN	103,897,256	101,140,557	2,756,699	112,888,773	109,939,105	2,949,668
AFDC – FOSTER CARE	260,951,502	228,973,293	31,978,209	254,058,944	206,194,839	47,864,105
REFUGEE CASH ASSISTANCE	-	-	-	-	-	-
CASH ASSISTANCE FOR IMMIGRANTS	-	-	-	-	-	-
CALWORKS – ALL OTHER FAMILIES	304,475,000	299,051,627	5,423,373	295,975,293	290,730,785	5,244,508
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	26,883,238	22,456,201	4,427,037	28,428,925	24,001,888	4,427,037
SERIOUSLY EMOTIONALLY DISTURBED	-	-	-	-	-	-
CALWORKS – 2 PARENT FAMILIES	-	-	-	-	-	-
AID TO INDIGENTS (GENERAL RELIEF)	7,370,000	300,000	7,070,000	7,370,000	300,000	7,070,000
OFFICE OF HOMELESS SERVICES	6,401,409	5,959,900	441,509	1,157,558	664,343	493,215
VETERANS AFFAIRS	3,066,770	797,210	2,269,560	3,173,157	797,210	2,375,947
HUMAN SERVICES SUBTOTAL:	2,216,104,933	2,088,234,195	127,870,738	2,179,701,278	2,035,666,834	144,034,444
COUNTY TRIAL COURTS – DRUG COURT PROGRAMS	-	-	-	-	-	-
COUNTY TRIAL COURTS – GRAND JURY	728,940	-	728,940	759,703	-	759,703
COUNTY TRIAL COURTS – INDIGENT DEFENSE PROGRAM	10,581,033	-	10,581,033	10,581,033	-	10,581,033
COUNTY TRIAL COURTS – COURT FACILITIES/JUDICIAL BENEFITS	958,202	-	958,202	958,202	-	958,202
COUNTY TRIAL COURTS – COURT FACILITIES PAYMENTS	2,676,349	-	2,676,349	2,676,349	-	2,676,349
COUNTY TRIAL COURTS – FUNDING OF MAINTENANCE OF EFFORT	24,974,453	11,201,500	13,772,953	24,974,453	11,201,500	13,772,953
DISTRICT ATTORNEY – CRIMINAL PROSECUTION	90,554,081	48,433,171	42,120,910	95,224,992	51,158,059	44,066,933
LAW & JUSTICE GROUP ADMINISTRATION	190,754	190,754	-	191,559	191,559	-
PROBATION – ADMINISTRATION, CORRECTIONS AND DETENTION	183,548,788	92,786,682	90,762,106	188,475,692	94,421,359	94,054,333
PROBATION – JUVENILE JUSTICE GRANT PROGRAM	-	-	-	-	-	-
PUBLIC DEFENDER	46,799,283	5,055,001	41,744,282	48,636,443	5,207,654	43,428,789
SHERIFF/CORONER/PUBLIC ADMINISTRATOR	287,025,875	198,118,034	88,907,841	288,169,338	197,249,855	90,919,483
SHERIFF – DETENTIONS	294,013,329	97,879,071	196,134,258	297,693,871	96,387,749	201,306,122
SHERIFF – CONTRACTS	182,529,966	182,529,966	-	189,903,938	189,903,938	-
LAW AND JUSTICE SUBTOTAL:	1,124,581,053	636,194,179	488,386,874	1,148,245,573	645,721,673	502,523,900

Department Title	2020-21 Modified Budget:			2021-22 Recommended Budget:		
	Requirements	Sources	Net County Cost	Requirements	Sources	Net County Cost
OFFICE OF EMERGENCY SERVICES	4,937,210	1,738,008	3,199,202	4,426,298	1,032,815	3,393,483
OFFICE OF EMERGENCY SERVICES SUBTOTAL:	4,937,210	1,738,008	3,199,202	4,426,298	1,032,815	3,393,483
AGRICULTURE/WEIGHTS AND MEASURES	8,497,192	6,441,397	2,055,795	9,240,678	6,974,150	2,266,528
AIRPORTS	6,059,758	6,059,758	-	4,815,606	4,815,606	-
COMMUNITY SERVICES GROUP – ADMIN	341,775	-	341,775	360,238	-	360,238
COUNTY MUSEUM	3,980,823	571,800	3,409,023	3,951,565	575,000	3,376,565
LAND USE SERVICES – ADMINISTRATION	932,399	-	932,399	589,625	-	589,625
LAND USE SERVICES – PLANNING	7,272,994	2,252,009	5,020,985	7,008,245	2,220,000	4,788,245
LAND USE SERVICES – LAND DEVELOPMENT	-	-	-	-	-	-
LAND USE SERVICES – BUILDING AND SAFETY	9,374,202	7,152,446	2,221,756	9,550,756	7,165,000	2,385,756
LAND USE SERVICES – CODE ENFORCEMENT	10,640,517	4,863,741	5,776,776	10,584,280	4,511,000	6,073,280
LAND USE SERVICES – FIRE HAZARD ABATEMENT	-	-	-	-	-	-
PUBLIC WORKS-SURVEYOR	3,880,429	3,199,000	681,429	4,108,726	3,458,328	650,398
RES – ADMINISTRATION AND FINANCE	-	-	-	-	-	-
RES – LEASING AND ACQUISITION SERVICES	2,122,560	1,872,560	250,000	1,709,100	1,709,100	-
RES – FACILITIES MANAGEMENT	23,150,185	22,942,185	208,000	23,083,244	22,875,244	208,000
RES – PROJECT MANAGEMENT DIVISION	-	-	-	-	-	-
RES – UTILITIES	20,631,855	192,568	20,439,287	22,765,926	220,438	22,545,488
RES – RENTS AND LEASES	1,299,844	1,299,844	-	1,292,179	1,292,179	-
RES – COURTS PROPERTY MANAGEMENT	1,681,310	1,681,310	-	1,601,155	1,601,155	-
REGIONAL PARKS	10,564,841	8,485,663	2,079,178	9,322,182	7,243,004	2,079,178
REGISTRAR OF VOTERS	45,331,755	8,183,772	37,147,983	17,834,603	1,644,474	16,190,129
OPERATIONS AND COMMUNITY SERVICES SUBTOTAL:	155,762,439	75,198,053	80,564,386	127,818,108	66,304,678	61,513,430
GENERAL FUND DEPARTMENT SUBTOTAL:	3,670,684,080	2,877,893,538	792,790,542	3,605,206,055	2,802,940,105	802,265,950
CONTINGENCIES	170,491,989	-	170,491,989	276,987,820	-	276,987,820
RESERVE CONTRIBUTIONS	58,418,942	-	58,418,942	27,045,799	-	27,045,799
NON DEPARTMENTAL APPROPRIATION	153,500,000	87,500,000	66,000,000	8,500,000	7,500,000	1,000,000
OPERATING TRANSFERS OUT	69,933,558	-	69,933,558	46,042,110	-	46,042,110
TOTAL COUNTYWIDE ALLOCATED COSTS:	452,344,489	87,500,000	364,844,489	358,575,729	7,500,000	351,075,729
GRAND TOTAL:	4,123,028,569	2,965,393,538	1,157,635,031	3,963,781,784	2,810,440,105	1,153,341,679

NOTE: Total countywide allocated costs on this schedule includes appropriation for the Non Departmental budget unit. This appropriation is offset in the countywide discretionary revenue schedule on the net interest earnings line.

REQUIREMENTS

NON-DEPARTMENTAL BUDGET UNIT

	2020-21 Adopted Budget	2020-21 Modified Budget	2020-21 Estimates	2021-22 Recommended Budget
Staffing Expenses			500,000	500,000
Services & Supplies	1,000,000	82,700,000	33,188,900	1,000,000
Other Charges	7,500,000	70,800,000	70,524,128	7,000,000
Total Expenditure Authority	8,500,000	153,500,000	104,213,028	8,500,000
Budgeted Staffing	0	0	0	1

Non-departmental expenditure authority pays for Countywide expenditures not allocable to a specific department, interest expense on the County's annual Tax and Revenue Anticipation Notes, if issued, and unanticipated costs such as settlements. In 2021-22, the budget includes \$1.0 million to provide Discretionary General Funding support to the California University of Science and Medicine (CUSM), including the School of Medicine for collaboration in clinical research studies, education, and in the delivery and improvement of healthcare services at Arrowhead Regional Medical Center.

The total amount budgeted of \$8.5 million does not reflect actual cost experience. This is to ensure that payments can be made when needed without having to request additional spending authority. Settlement payments can have required payment dates without sufficient lead time to obtain approval for budget adjustments. The net interest earnings revenue reported in the table titled 'Countywide Discretionary Revenue Which Pays for Net County Cost' is reduced by these expenditures.

In addition to expenditures, this budget unit also includes operating transfers out which are transfers of cash to fund programs accounted for outside of the General Fund.

OPERATING TRANSFERS OUT

	2020-21 Adopted Budget	2020-21 Modified Budget	2020-21 Estimates	2021-22 Recommended Budget
ONE-TIME				
Auditor-Controller/Treasurer/Tax Collector				
New Property Tax System		3,000,000	3,000,000	
Assessor		375,000	375,000	
Assessor PIMS replacement		10,269,276	10,269,276	
Capital Improvement Fund				
Chino Airport Groundwater Remedial Project	10,000,000	10,000,000	10,000,000	
Cooley Building – Redesign and construction	–	1,300,000	1,300,000	
Various CIP Projects	–	1,043,339	1,043,339	
Community Development and Housing – RDA Dissolution	75,000	75,000	75,000	
County Fire Protection District MOU (One-Time)	2,813,554	2,813,554	2,813,554	2,813,554
Flood Control District – San Creek Channel Improvement Project		21,115	21,115	
Flood Control District – Rimforest Drainage Project	100,000	100,000	100,000	
Lake Gregory Capital Improvement contribution		1,650,000	1,650,000	
Public Works – Cucamonga Canyon Mgmt Plan/Lytle Creek Mgmt Plan		12,457	12,457	
ONGOING				
Aging and Adult Services	1,057,620	1,057,620	1,057,620	1,057,620
Capital Improvement Fund – Annual Allocation	12,000,000	12,000,000	12,000,000	12,000,000
County Fire Protection District – County MOU	10,851,921	10,851,921	19,968,017	14,119,858
County Fire Protection District – LAFCO 3000 Contract				9,802,898
Court Settlement POB Payment	1,278,180	1,278,180	1,278,180	1,278,180
Flood Control District Stormwater Permit	1,300,000	1,300,000	1,300,000	1,300,000
Uncommitted	9,116,096	9,116,096		
Public Works – Pavement Improvements	2,670,000	2,670,000	2,670,000	2,670,000
Special Districts – Water/Wastewater System for Regional Parks	1,000,000	1,000,000	1,000,000	1,000,000
Total Operating Transfers Out	52,262,371	69,933,558	69,933,558	46,042,110

CONTINGENCIES

The County Contingencies include the following elements:

CONTINGENCIES

Mandatory Contingencies: Board Policy requires the County to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the County's operations, which could not have

reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties Contingencies: Any unallocated funding available from current year sources (both ongoing and one-time) that has not been set-aside or contributed to reserves is budgeted in the contingencies for uncertainties.

	2020-21 Adopted Budget	2020-21 Approved Contributions/ (Uses)	2021-22 Approved Contributions/ (Uses)	2020-21 Recommended Budget
CONTINGENCIES				
Mandatory Contingencies (1.5%) of Locally Funded Appropriation	12,914,263	-	881,626	13,795,889
Uncertainties Contingencies	245,440,429	(87,862,703)	105,614,205	263,191,931
Total Contingencies	258,354,692	(87,862,703)	106,495,831	276,987,820

2020-21 CHANGES TO UNCERTAINTIES CONTINGENCIES

In 2020-21, there was a net decrease of \$87,862,703. Mid-year adjustments are as follows:

- An allocation of \$65,000,000 to fund a settlement that was approved by the Board on November 24, 2020 (Item No. 1).
- An allocation of \$35,000 for partial funding for a position for the ATC-Property Tax division.
- An allocation of \$12,457 to the Public Works Transportation Division for costs associated with procuring a consultant to prepare and implement a public outreach plan for the Cucamonga Canyon Management Plan and Lytle Creek Management Plan.
- An allocation of \$10,000 to the Local Agency Formation Commission due to an increase in operating costs for the current fiscal year.
- An allocation of \$145,367 to Public Guardian to fund an additional position, which will provide administrative support.
- An allocation of \$50,000 to Public Health for an addition of a Contract Animal Rescue Coordinator, who will be tasked to find placements for animals housed in County shelters.
- An allocation of \$4,366,941 to the Sheriff/Coroner/Public Administrator to implement remedial measures to increase the level of physical and mental health care in the detention facilities to address the Consent Decree between the department and the Prison Law Office.
- An allocation of \$250,000 to Real Estate Services to accommodate the payment to CBRE on behalf of Airports.
- An allocation of \$1,043,339 to fund miscellaneous CIP projects.
- An allocation of \$41,369 to Human Resources for funding allocated to the EMACS 9.2 Upgrade Project in 2019-20 that remained unspent at year end and allocated back to the department.
- An allocation of \$21,115 to the Flood Control District to fund surplus property administrative fees related to the San Creek Channel Improvement Project approved by the Board of Supervisors on January 5, 2021 (Item No. 53).
- An allocation of \$600,000 to the Litigation Department to fund additional expenses for ongoing matters that may arise during the remainder of fiscal year 2020-21.
- An allocation of \$508,359 to County Administrative Office for a Customer Relationship Management system for the Board of Supervisors.
- An allocation of \$10,728,756 to Registrar of Voters to fund costs associated with one-time November 3, 2020 Presidential General Election and related COVID-19 expenses.
- An allocation of \$3,250,000 to Public Health Department to fund COVID-19 testing for County residents.
- An allocation of \$1,650,000 to Regional Parks Department to address deferred maintenance and project costs at Lake Gregory Regional Park.
- An allocation of \$150,000 to County Administrative Office to fund Advisory Redistricting Commission costs associated with redistricting. Associated costs include consultant fees, website development and maintenance, and public outreach.

2021-22 MANDATORY CONTINGENCIES

The base allocation to mandatory contingencies is \$13,795,889, which is the amount required pursuant to Board policy and based on projected locally funded appropriation of \$919.7 million.

2021-22 UNCERTAINTIES CONTINGENCIES

All available General Fund sources not appropriated in the Recommended Budget or contributed to General Fund Reserves totaling \$263.2 million are reflected in the recommended Uncertainties Contingencies. Additional discussion on the use of uncertainties contingencies is contained in the Identified Needs section

RESERVES

The Board of Supervisors has established a number of reserves over the years. The majority are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The General Purpose reserve protects the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board

of Supervisors adopted a County policy to provide guidelines and goals for reserve levels. The current policy calls for the County General Purpose Reserve target to be 20% of locally funded appropriation. The Board of Supervisors also established specific purpose reserves to set aside funds to meet future needs.

2021-22 CONTRIBUTIONS AND USES

The Fund Balance and Reserve Policy calls for a General Purpose Reserve targeted at 20% of locally funded appropriation, up from the previous target of 10%. The 2021-22 Recommended Budget currently includes an estimated contribution of \$11,900,000 to the General Purpose Reserve (1.29% of locally funded appropriation) bringing the balance in the General Purpose Reserve to 16.8% of locally funded appropriation. However, it is the intent to recommend the Board fully fund the 20% requirement as detailed in the Identified Needs Section of the Budget Book.

The 2021-22 contributions to Specific Purpose reserves include amounts set-aside to fund the Earned Leave Reserve contribution and other important projects and future potential costs as shown in the following tables.

	TOTAL RESERVES						
	Approved 2020-21			Recommended 2021-22			
	6/30/20 Ending Balance	Contributions	Uses	6/30/21 Estimated Balance	Contributions	Uses	
General Purpose Reserve	131,107,852	11,900,000		143,007,852	11,900,000		154,907,852
Specific Purpose Reserves							
Annual Elections Cycle Reserve	-	7,653,351	(7,653,351)	-			-
Assessor SSCA	375,000		(375,000)	-			
Asset Replacement	34,127,858	9,003,251		43,131,109	9,003,251		52,134,360
Bloomington Community Benefit/Improvement Reserve	-	1,000,000		1,000,000	1,000,000		2,000,000
Capital Projects							
825 East 3rd Street	15,364,402			15,364,402			15,364,402
Animal Shelter	9,900,000			9,900,000			9,900,000
Archives Acquisition	4,300,000			4,300,000			4,300,000
Big Bear Alpine Zoo	1,700,000			1,700,000			1,700,000
CGC Board Chambers	1,250,000			1,250,000			1,250,000
ISD Building Acquisition	1,300,000		(1,300,000)	-			-
Juvenile Dependency Court Building	1,650,000			1,650,000			1,650,000
Rim Forest Drainage	2,675,902		(100,000)	2,575,902			2,575,902
Valley Dispatch Center	36,842,898			36,842,898			36,842,898
Chino Airport Development Plan Reserve	250,000			250,000			250,000
Computer Systems							
Agenda Management Systems	1,307,211		(311,879)	995,332			995,332
New Property Tax System	13,927,500	11,000,000	(3,000,000)	21,927,500			21,927,500
New PIMS Replacement System	5,000,000	12,500,000	(10,269,276)	7,230,724			7,230,724
New Voting System	5,308,224		(2,920,000)	2,388,224			2,388,224
Permit Systems Upgrade	-	152,917		152,917			152,917
County Fire – Fire Training Center	820,000			820,000			820,000
Countywide Crime Suppression and Pilot Program	527,944			527,944			527,944
December 2nd Memorial	650,950		(201,633)	449,317			449,317
Earned Leave	11,402,664	5,142,548	(2,188,234)	14,356,978	5,142,548		19,499,526
Enterprise Financial System Post Implementation Costs	7,500,000		(2,500,000)	5,000,000			5,000,000
Indigent Defense Costs	500,000			500,000			500,000

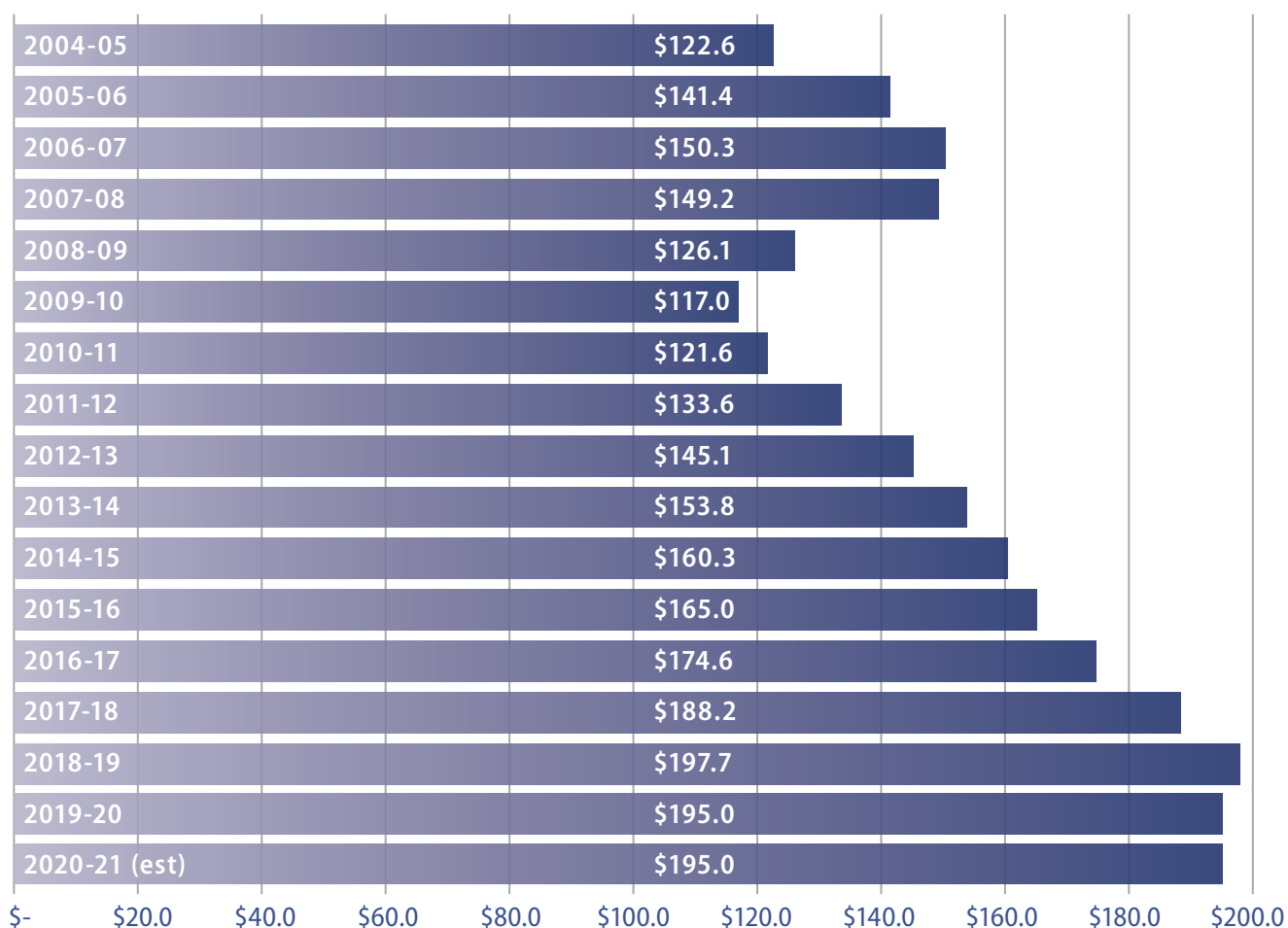
	TOTAL RESERVES						
	Approved 2020-21			Recommended 2021-22			
	6/30/20 Ending Balance	Contributions	Uses	6/30/21 Estimated Balance	Contributions	Uses	6/30/22 Estimated Balance
Jail Upgrades							
Adelanto Detention Center	4,781,111			4,781,111			4,781,111
Glen Helen Rehabilitation Center 512 Bed Step Housing Program	74,500			74,500			74,500
West Valley Detention Center ADA Improvements	6,597,500			6,597,500			6,597,500
Labor	5,158,730			5,158,730			5,158,730
Land Use Services General Plan/Development Code Amendments	1,017,441		(133,000)	884,441			884,441
Litigation Expenses	16,060,000		(2,420,000)	13,640,000			13,640,000
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
MOU – California University of Science and Medicine	3,000,000		(1,000,000)	2,000,000		(1,000,000)	1,000,000
Public Guardian Lease Space Reserve	148,317	66,875	(47,816)	167,376			167,376
Retirement	15,124,946		(4,181,159)	10,943,787			10,943,787
Strategic Initiatives Reserve	307,673			307,673			307,673
Transportation Projects							
Cedar Avenue Interchange	6,723,000			6,723,000			6,723,000
Glen Helen Parkway Bridge Replacement/ Widening Construction	1,665,501			1,665,501			1,665,501
National Trails Highway	3,919,912			3,919,912			3,919,912
Rock Springs Bridge Replacement/Widening Construction	2,037,000			2,037,000			2,037,000
Stanfield Cutoff Road Repair and Bridge Replacement	405,000			405,000			405,000
Vision2Succeed Reserve	249,421			249,421			249,421
Total Specific Purpose	256,025,510			263,943,104			278,088,903
TOTAL RESERVES	387,133,362			406,950,956			432,996,755

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the State's Constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the State property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. In accordance with Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the County. The following chart reflects the annual amount of Prop 172 revenues received by San Bernardino County, excluding the cities' distributions, for the past 15 years.

Prop 172 Revenues • San Bernardino County
(In Millions)



Source: State Controller's Office, Division of Accounting and Reporting Amount for 2020-21 is estimated

On August 22, 1995, the County Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the County's 95% share of Prop 172 revenue, consistent with Government Code Section 30052, and authorized the Auditor-Controller/Treasurer/Tax Collector to deposit the County's portion of the Prop 172 revenue as follows:

Sheriff/Coroner/Public Administrator	70.0%
District Attorney	17.5%
Probation	12.5%

Prop 172 revenue currently represents a significant funding source for the Sheriff/Coroner/Public Administrator, District Attorney, and Probation departments. Each year, as part of the budget development process, Prop 172 projections are developed based on staff analysis of revenue trends and forecasts provided by an outside economist.

On February 13, 2007, the Board of Supervisors approved a policy which requires the County to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenues. This 10% contingency was created to ensure funding for these public safety departments should the County experience Prop 172 revenue shortfalls in the future. These contingencies are maintained for each respective department within the Prop 172 restricted general fund.

The chart below illustrates the beginning and estimated ending fund balances of the Prop 172 restricted general fund, budgeted revenue and departmental usage for 2021-22, the required 10% contingency target, and the amount above that target.

	Beginning Fund Balance	2021-22 Budgeted Revenue (1)	2021-22 Budgeted Usage	Estimated Ending Fund Balance	10% Contingency	Amount Above Required Contingency
Sheriff/Coroner/Public Administrator	29,036,740	146,214,600	(146,074,600)	29,176,740	14,621,460	14,555,280
District Attorney	8,618,132	36,553,650	(36,518,650)	8,653,132	3,655,365	4,997,767
Probation	5,591,263	26,109,750	(26,084,750)	5,616,263	2,610,975	3,005,288
Total	43,246,135	208,878,000	(208,678,000)	43,446,135	20,887,800	22,558,335

(1) Includes \$200,000 in estimated interest revenue

REALIGNMENT FUNDS

Beginning in 1991, the State of California (State) shifted the fiscal and programmatic responsibility of several health and social services programs from the State to counties. In 2011, the State shifted more social services

and mental health programs to the counties along with law enforcement services. Separate budget units were established to account for the realigned program funding for the following service areas:

1991 REALIGNMENT	2011 REALIGNMENT	OTHER REALIGNMENT
Mental Health	Law Enforcement Services	CalWORKs MOE
Social Services	Support Services	Family Support
Health		

These Realignment budget units receive funds through a portion of sales tax and vehicle license fees. The budget units do not directly spend funds or provide services, but rather transfer funds to the operating budget units of the departments that incur the actual expenditures related to the realigned programs. The breakdown of the revenue received and departmental usage for each of the individual Realignment budget units is included in this section.

With the realignment of many state services, counties have become increasingly dependent on sales tax and vehicle license fee revenue for these realigned programs. County Realignment sources are vulnerable to the State's economy. When the economy is doing well, the demand for public services goes down while revenues increase, but when the economy begins to retract, the demand for those services rises while revenues decrease. Therefore, the County maintains reserves in the 1991 Realignment funds and maintains reserves for certain 2011 Realignment funds to ensure there is sufficient funding available to provide the needed services.

1991 REALIGNMENT

In 1991, the State shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as 1991 Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a one-half cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to 0.65% of the market value. SB 1096 also changed the percentage of the VLF

revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to 1991 Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide 1991 Realignment revenue.

The County is responsible for the following mental health programs: community-based mental health programs, State Hospital services for County patients, and Institutions for Mental Disease; the following social services programs: the County revenue stabilization program and the County justice subvention program; and the following health programs: AB8 County health services, local health services, medically indigent services, and the County medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. For example, prior to 1991 Realignment, Foster Care non-federal reimbursable costs were funded by 95% State resources and 5% County resources. As a realigned program, Foster Care non-federal reimbursable costs are funded with 40% State resources and 60% County resources, significantly impacting County resources.

The 1991 Realignment legislation allows for some flexibility in usage of funds at the County level. Upon approval by the Board of Supervisors, a county can transfer 10% of a given year's revenue from one fund to another. San Bernardino County has used this provision in the past to help support either the health or social services programs; however, the County has not made a 10% transfer in several years and is not budgeting one for this fiscal year.

The 1991 Realignment program has some flaws in its design that adversely impact San Bernardino County revenues. First, San Bernardino County is an “under-equity county,” meaning that the County receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under-equity in those programs. 1991 Realignment did attempt to address the inequity issue, but the effort fell short. The County continues to be under-equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over-equity get a higher percentage of the new revenue while those that are under-equity get less.

2011 REALIGNMENT

The State addressed prison overcrowding by shifting custodial responsibility of non-violent, non-sex, and non-sex-against-children (‘Triple-Nons’) offenders to local jails in 2011, through Public Safety Realignment (AB 109). In addition, the parole function of the State was delegated to county Probation departments; parole revocation hearings were shifted to the local jurisdictions and cases were assigned to the District Attorney and Public Defender. The State also realigned Juvenile Reentry and Trial Court Security by placing 100% of the financial burden of those programs on the County. The justification for the ‘Public Safety Realignment’ is that it gives the County flexibility to better provide mental health and social services to the recently incarcerated in the hopes of reducing recidivism and having the net effect of lowering both jail and prison population.

In conjunction with AB 109, the State also shifted full financial burden of many social service and mental health programs to the County, including: Adult Protective Services, Foster Care, Child Welfare Services, Child Abuse Prevention and Intervention, Drug Court, and Medi-Cal substance abuse treatment programs. The County was responsible for delivery of these programs before realignment, but with the shift, the State no longer

participates in the share of cost. While the State no longer shares in the cost, it has dedicated a portion of the State sales tax (1.0625%) revenue, along with a portion of vehicle license fees for these realigned programs. The County continues to receive federal funding in all of these programs at different levels depending on the program.

In November 2012, the California voters passed Proposition 30 which increased both Sales and Income Tax through the end of 2018. The measure also dedicated a funding stream for 2011 Realignment in the State Constitution. That process has mitigated the revenue stream doubts that existed with the onset of 2011 Realignment, but funding will now be directly dependent on the health of the economy.

The two service areas of 2011 Realignment, Law Enforcement Services and Support Services, have each been assigned their own budget unit. The Law Enforcement Services budget unit has five subaccounts: 1) Community Corrections; 2) Juvenile Justice (administered by Probation); 3) Local Innovation; 4) Parole Revocation – District Attorney/Public Defender (which share the funds equally); and 5) Trial Court Security (administered by the Sheriff/Coroner/Public Administrator’s department). The Community Corrections subaccount is administered by the Local Community Corrections Partnership which consists of a membership defined by Penal Code Section 1230 (including the Chief Probation Officer, the Sheriff/Coroner/Public Administrator, the District Attorney, the Public Defender, and Social Services Executives). As established by State law, the County’s Local Community Corrections Partnership (CCP) has authority over the allocation of revenue from the Community Corrections subaccount. Historically, additional subaccount revenue has been used to cover the cost of new Public Safety Realignment programs. The CCP has also allocated additional estimated revenue from the subaccount to fund existing Public Safety Realignment program inflationary costs (e.g., retirement increases, negotiated employee cost increases).

The Support Services budget unit has two subaccounts: Behavioral Health and Protective Services. The Department of Behavioral Health allocates the subaccount funding to Specialty Mental Health, Drug Court, and the Drug Medi-Cal substance use disorder treatment programs while Human Services allocates the Protective Services

subaccount to the appropriate social service programs. The 2011 Realignment legislation allows counties to allocate up to 10% between the Behavioral Health and Protective Services subaccounts on a one-time basis. The 10% is based on the amount deposited in the previous year in the subaccount with the lowest balance. The County is not budgeting a transfer between subaccounts in this fiscal year. In the event that such transfer is needed, Board of Supervisors approval is required. The Board of Supervisors also has the discretion to establish a Support Services Reserve Subaccount of up to five-percent (5%) from each subaccount's previous year's deposits.

OTHER REALIGNMENT

The State redirected funding from 1991 Realignment for Mental Health Services to the CalWORKs MOE portion related to 2011 Realignment. Sales tax and vehicle license fee revenue previously directed to the fund for Mental Health matching funds is now directed to the CalWORKs MOE fund. The CalWORKs MOE budget unit provides funding to pay benefits to CalWORKs clients. The Mental Health funding now comes in the form of a defined monthly amount taken off the top of 2011 Realignment revenues. California Government Code establishes a

statewide amount of \$1.121 billion per year directed to the Mental Health Fund with future growth in the CalWORKs MOE fund to be directed to Mental Health as well.

Assembly Bill 85 (AB85) was signed into law on June 27, 2013, in order to provide a mechanism for the State of California to redirect a portion of 1991 Realignment for Health Services to fund social service programs. This shift is due to the idea that less health realignment is necessary as a result of the implementation of the Affordable Care Act. Per California Welfare and Institutions Code 176500.10(a)(5) and AB85 legislation, the establishment of a new Family Support subaccount was required at the local level. This funding replaces State General Fund to fund the non-federal share of CalWORKs benefits.

Budgetary Note: Growth and ongoing revenues are reflected in the period the revenue is received and is consistent with other County budget reporting. Prior year growth revenue received is shown separately from regular revenues received in the budget unit. The financial information presented in the Realignment budget sections is not consistent with State reporting requirements for the 1991 Realignment funds as a result of delays by the State in distributing sales tax growth revenue.

MENTAL HEALTH

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	93,153,309	96,820,442	96,820,442	84,625,295
Revenue	60,355,123	60,355,124	64,167,600	53,995,869
Prior Year Growth Revenue	0	0	0	0
Departmental Usage	56,687,990	70,787,995	76,362,747	66,462,429
10% Transfers	0	0	0	0
Ending Fund Balance	96,820,442	86,387,571	84,625,295	72,158,735
Change in Fund Balance	3,667,133	(10,432,871)	(12,195,147)	(12,466,560)

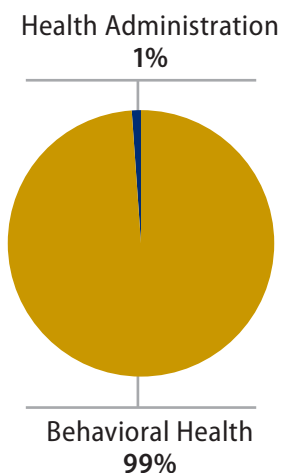
Mental Health funding comes in the form of a defined monthly amount. Department usage is expected to exceed revenue in 2020-21 which will result in a decrease in fund balance of \$12.2 million. Fund balance is budgeted to decrease by \$12.5 million in 2021-22 to fund increases in State Hospital bed rates, relocation costs associated with Public Guardian, and increase costs for the Mental Health Rehabilitation Center.

Prior year growth revenue was not received in 2019-20 due to redirection of growth funds to IHSS and is not expected to be received in 2020-21 and 2021-22 due to COVID pandemic. Departmental usage will continue to be monitored closely to ensure that fund balance is maintained at adequate levels since the Mental Health 1991 Realignment has a fixed allocation.

DEPARTMENTAL USAGE OF MENTAL HEALTH 1991 REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Behavioral Health	56,212,658	70,185,650	75,760,402	65,940,683
Health Administration	475,332	602,345	602,345	521,746
Total Departmental Usage	56,687,990	70,787,995	76,362,747	66,462,429

2021-22 Recommended:



SOCIAL SERVICES

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	107,314,289	95,345,576	95,345,576	93,188,662
Revenue	139,934,048	143,820,816	158,978,265	139,934,048
Prior Year Growth Revenue	4,483,185			0
Departmental Usage	156,385,946	190,116,241	161,135,179	150,029,706
10% Transfers	0	0	0	0
Ending Fund Balance	95,345,576	49,050,151	93,188,662	83,093,004
Change in Fund Balance	(11,968,713)	(46,295,425)	(2,156,914)	(10,095,658)

Departmental usage is expected to exceed revenue in 2020-21 due to caseload growth in the following mandated programs: Aid to Adoptive, Foster Care, and KinGap resulting in a decrease in fund balance of \$2.2 million. In addition, the department received additional Federal Medicaid Assistance which lowers the amount of realignment needed in 2020-21 as compared to Modified Budget. Departmental usage is expected to exceed revenue in 2021-22 primarily due to additional positions for Children and Family Services due to projected caseload growth and continued growth in many mandated social services programs resulting in a decrease in fund balance of \$10.1

million. Due to projected growth in many social service programs, it is anticipated that additional Discretionary General Funding will also be needed in the future.

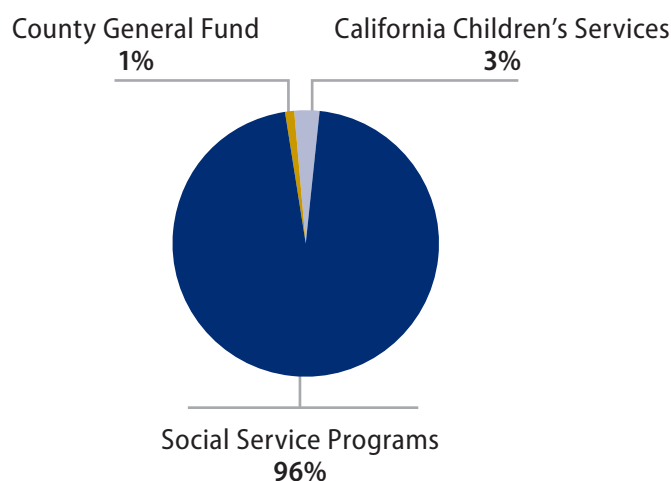
Social Services has priority claim on any 1991 Realignment sales tax growth received. Prior year growth revenue of \$4.5 million was received in 2019-20. Prior year growth is not expected to be received in 2020-21 and 2021-22 due to the pandemic. Departmental usage will continue to be monitored closely to ensure that fund balance is maintained at adequate levels to mitigate potential operational impacts of sales tax fluctuations.

DEPARTMENTAL USAGE OF SOCIAL SERVICES 1991 REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Social Services Programs*	150,508,644	182,913,899	154,727,928	142,690,524
California Children's Services	3,578,302	4,903,342	4,108,251	5,040,182
Probation	500,000	500,000	500,000	500,000
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Departmental Usage	156,385,946	190,116,241	161,135,179	150,029,706

* Social Services Programs include: Foster Care (505 1002), Administrative Claim matches (501 1000), Aid to Adoptive Children (503 1002), and Health Administration Support (114 1000).

2021-22 Recommended:



HEALTH

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	130,800,392	128,007,811	128,007,811	143,006,390
Revenue	24,313,185	25,709,739	28,920,968	25,443,521
Prior Year Growth Revenue	0	0	0	0
Departmental Usage	18,157,510	48,698,280	14,429,544	59,145,474
Assembly Bill 85 (AB85) true up	8,948,256	–	(507,155)	0
10% Transfers	0	0	0	0
Ending Fund Balance	128,007,811	105,019,270	143,006,390	109,304,437
Change in Fund Balance	(2,792,581)	(22,988,541)	14,998,579	(33,701,953)

Revenues are expected to exceed departmental usage in 2020-21, resulting in an increase in fund balance of \$15.0 million, primarily due to realignment backfill received from the state and lower departmental usage as costs have been diverted to the COVID-19 response. Revenues are projected to remain level in 2021-22 as a result of Assembly Bill 85 legislation which redirects health realignment to the State to fund social services programs due to the passage of the Affordable Care Act. Departmental usage is expected to exceed revenue in

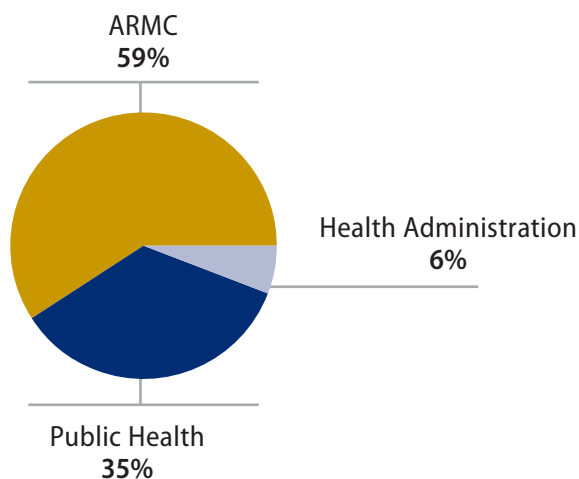
2021-22 due to the planned usage by Arrowhead Regional Medical Center (ARMC) for the purchase of an electronic health record system and the increase in Public Health usage as compared to 2020-21 estimates.

Prior year growth revenue was not received 2019-20 due to the redirection of funds for IHSS and is not expected in 2020-21 and 2021-22. Departmental usage will continue to be monitored closely to ensure that fund balance is maintained at adequate levels to mitigate potential operational impacts of sales tax fluctuations.

DEPARTMENTAL USAGE OF HEALTH 1991 REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
ARMC	–	25,000,000	–	35,000,000
Public Health	14,836,290	20,368,198	11,099,462	20,699,081
Health Administration	3,321,220	3,330,082	3,330,082	3,446,393
Total Departmental Usage	18,157,510	48,698,280	14,429,544	59,145,474

2021-22 Recommended:



LAW ENFORCEMENT SERVICES

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	79,686,962	93,695,866	93,695,866	101,580,703
Revenue	148,554,628	151,104,239	160,755,301	149,940,269
Prior Year Growth Revenue	2,923,342	0		0
Departmental Usage	137,469,066	157,496,825	152,870,464	153,018,685
Ending Fund Balance	93,695,866	87,303,280	101,580,703	98,502,287
Change in Fund Balance	14,008,904	(6,392,586)	7,884,837	(3,078,416)

Revenues are expected to exceed departmental usage in 2020-21, resulting in an increase in fund balance of \$7.9 million due to one-time Realignment backfill revenue received that has not yet been allocated to departments. Departmental usage is budgeted to exceed revenue in 2021-22 due to the use of one-time reserves to fund Trial Court Security costs. The Sheriff/Coroner/Public Administrator continues to monitor Trial Court Security costs and develop program solutions to minimize the use of one-time funding.

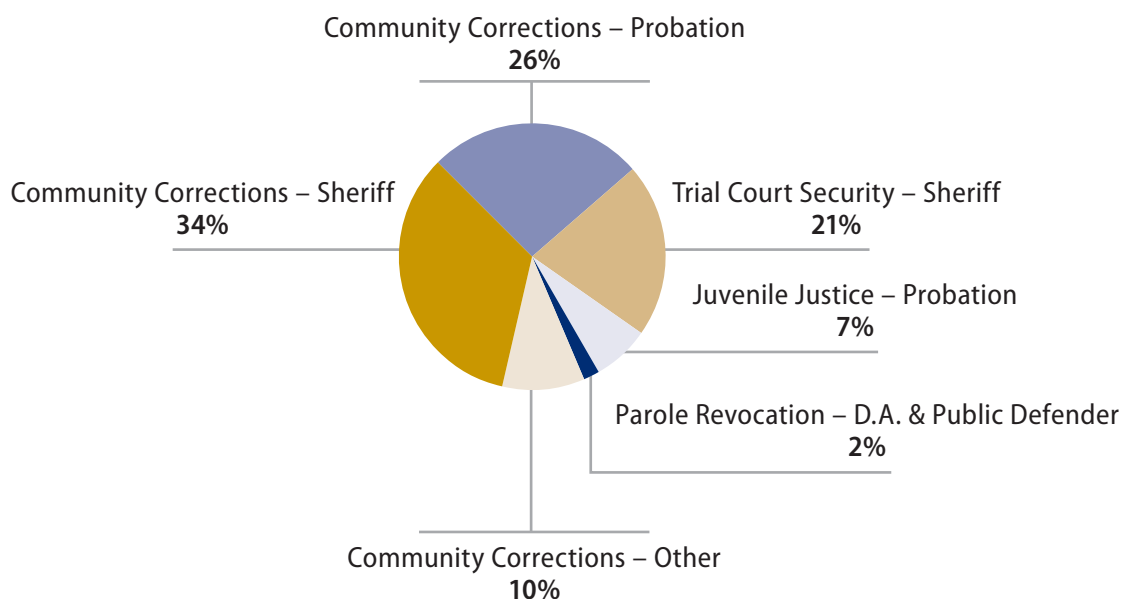
Prior year growth revenue of \$2.9 million was received in 2019-20, which is available to fund one-time needs. Prior year growth revenue is not expected to be received in 2020-21 due to the COVID-19 pandemic. Departmental usage will continue to be monitored closely to ensure that fund balance is at adequate levels. Fund balance will be used for one-time needs and to establish reserves for sales tax volatility.

Departmental usage of 2011 Realignment funding for Law Enforcement Services is detailed in the table and chart on the following page.

DEPARTMENTAL USAGE OF LAW ENFORCEMENT SERVICES 2011 REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Community Corrections:				
Probation	32,584,563	43,441,016	43,441,016	39,959,601
Sheriff/Coroner/Public Administrator	50,107,297	53,075,369	53,075,369	52,443,314
District Attorney	3,822,455	3,983,390	3,983,390	4,000,660
Public Defender	2,540,942	3,054,620	2,480,138	3,482,273
Public Health	168,504	377,768	209,486	376,682
Law and Justice Group Administration	47,179	185,754	185,754	186,559
Behavioral Health	5,191,252	5,147,673	5,147,673	5,580,802
Alcohol and Drug Services	804,422	1,100,433	592,922	694,392
Workforce Development	243,374	278,631	278,631	279,839
Subtotal Community Corrections	95,509,988	110,644,654	109,394,379	107,004,122
Juvenile Justice (Probation):				
Youthful Offender Block Grant	10,194,536	10,657,302	7,829,395	10,657,302
Juvenile Reentry	0	145,000	0	145,000
Subtotal Juvenile Justice	10,194,536	10,802,302	7,829,395	10,802,302
Local Innovation:				
Law and Justice Group Administration	0	0	0	0
Sheriff/Coroner/Public Administrator	0	0	0	0
Subtotal Local Innovation	0	0	0	0
Parole Revocation:				
District Attorney	1,472,823	1,615,380	1,615,380	1,615,380
Public Defender	1,121,970	1,615,381	1,212,202	1,615,381
Subtotal Parole Revocation	2,594,793	3,230,761	2,827,582	3,230,761
Trial Court Security (Sheriff)	29,169,749	32,819,108	32,819,108	31,981,500
TOTAL DEPARTMENTAL USAGE	137,469,066	157,496,825	152,870,464	153,018,685

2021-22 Recommended:



SUPPORT SERVICES

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	0	0	0	0
Revenue	186,427,854	189,256,288	186,427,854	186,427,854
Prior Year Growth Revenue	7,363,652	0	0	0
Departmental Usage	193,791,506	189,256,288	186,427,854	186,427,854
Ending Fund Balance	0	0	0	0
Change in Fund Balance	0	0	0	0

Departmental usage is expected to equal revenues in 2020-21. Revenue will cover increased caseload levels and Cost Necessities Index (CNI) growth for Foster Care payments, Kinship Guardianship Assistance, and Adoptions Assistance. Revenue is projected to remain level to 2020-21 estimated revenue. This will fund

mandated costs in Department of Behavioral Health and Protective Service programs.

Prior year growth revenue of \$7.4 million was received in 2019-20 and there is no growth projected to be received in 2020-21 and 2021-22 due to the COVID-19 pandemic.

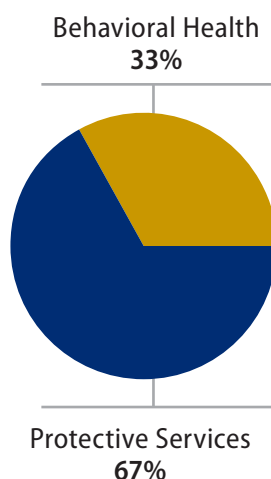
DEPARTMENTAL USAGE OF SUPPORT SERVICES 2011 REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Behavioral Health*	65,901,458	62,689,680	61,750,642	61,750,642
Protective Services**	127,890,048	126,566,608	124,677,212	124,677,212
Total Departmental Usage	193,791,506	189,256,288	186,427,854	186,427,854

*The Behavioral Health sub-account funds Drug Court and Rehabilitative Services.

**The Protective Services sub-account funds Adult Protective Services, Foster Care Administration, Foster Care Assistance, Child Welfare Services, Aging & Adult Administration, Aging & Adult Assistance, Child Abuse Prevention, and Probation Programs for Juveniles.

2021-22 Recommended:



CALWORKS MOE

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	13,999,696	16,076,594	16,076,594	44,314,136
Revenue	110,414,102	113,141,687	122,472,455	122,472,455
Prior Year Growth Revenue	0	0	0	0
Departmental Usage	108,337,204	113,141,687	94,234,913	113,035,970
Ending Fund Balance	16,076,594	16,076,594	44,314,136	53,750,621
Change in Fund Balance	2,076,898	0	28,237,542	9,436,485

Funding for the CalWORKs MOE comes from both Sales Tax and Vehicle License Fee revenues. These revenues originally funded Mental Health programs but, as part of 2011 Realignment, the funds were redirected to CalWORKs.

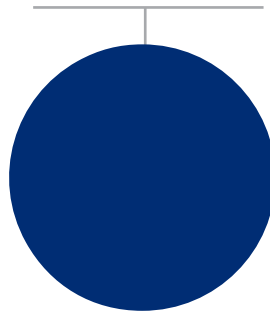
Revenues are expected to exceed departmental usage in 2020-21 primarily due to projected decline in CalWORKs caseload. Revenues are expected to exceed departmental usage in 2021-22.

DEPARTMENTAL USAGE OF CALWORKS MOE REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Social Services Programs	108,337,204	113,141,687	94,234,913	113,035,970
Total Departmental Usage	108,337,204	113,141,687	94,234,913	113,035,970

2021-22 Recommended:

Social Services Programs
100%



FAMILY SUPPORT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Beginning Fund Balance	10,541,509	10,661,119	10,661,119	10,661,119
Revenue	106,519,058	118,875,395	97,377,217	97,377,217
Prior Year Growth Revenue	3,856,048			0
Departmental Usage	110,255,496	129,536,514	97,377,217	97,377,217
Ending Fund Balance	10,661,119	0	10,661,119	10,661,119
Change in Fund Balance	119,610	(10,661,119)	0	0

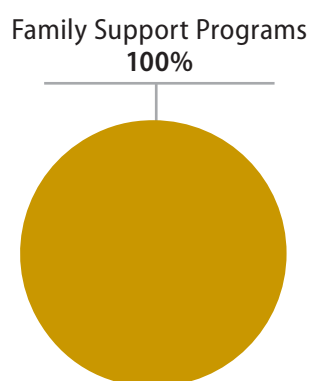
This budget unit was established in 2013-14 per California Welfare and Institutions Code Section 17600.10(a)(5). Funding for Family Support comes from counties' indigent health care savings that are redirected from counties' Health 1991 Realignment Subaccount and moved to the new Family Support subaccount at the State level. Funds are allocated to counties from the Family Support subaccount in lieu of State general fund for CalWORKs assistance payments. The distribution of funds is based on counties' CalWORKs expenditures.

Revenue is expected to match department usage in 2020-21, which will fund increased costs resulting from state mandated increases in CalWORKs assistance payments. This is expected to maintain fund balance at \$10.7 million. Prior year growth revenue is available to fund future caseload and expenditure growth. Revenue is budgeted to match department usage in 2021-22 due to anticipated increases in rates over the next three years to get children and families in the CalWORKs program to 50% of the federal poverty level.

DEPARTMENTAL USAGE OF FAMILY SUPPORT REALIGNMENT

	ACTUAL 2019-20	MODIFIED BUDGET 2020-21	ESTIMATED 2020-21	RECOMMENDED BUDGET 2021-22
Family Support Programs	110,255,496	129,536,514	97,377,217	97,377,217
Total Departmental Usage	110,255,496	129,536,514	97,377,217	97,377,217

2021-22 Recommended:



BOARD OF SUPERVISORS

CURT HAGMAN, *Chairman*

DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the County government and Board-governed Special Districts. The Board of Supervisors establishes policy and exercises supervision over the official conduct of all County officers, Board-governed districts and special

commissions. The Board of Supervisors also approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

ADMINISTRATION BOARD OF SUPERVISORS

GROUP: ADMINISTRATION

FUND: GENERAL

FUNCTION: GENERAL GOVERNMENT

DEPARTMENT: BOARD OF SUPERVISORS

BUDGET UNIT: 100 1000

ACTIVITY: LEGISLATIVE AND ADMINISTRATIVE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	6,578,696	6,994,506	6,705,344	7,360,017
Operating Expenses	1,320,105	1,923,368	1,345,753	1,974,746
Capital Expenditures	0	0	0	0
Total Exp Authority	7,898,801	8,917,874	8,051,097	9,334,763
Reimbursements	(27,636)	(29,000)	(31,722)	(30,000)
Total Appropriation	7,871,165	8,888,874	8,019,375	9,304,763
Operating Transfers Out	0	0	0	0
Total Requirements	7,871,165	8,888,874	8,019,375	9,304,763
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	25,585	0
Fee/Rate	0	0	0	0
Other Revenue	(33,147)	0	0	0
Total Revenue	(33,147)	0	25,585	0
Operating Transfers In	0	0	0	0
Total Financing Sources	(33,147)	0	25,585	0
Net County Cost	7,904,312	8,888,874	7,993,790	9,304,763
Budgeted Staffing	56	51	51	51

CLERK OF THE BOARD

LYNNA MONELL, *Clerk of the Board*

DESCRIPTION OF MAJOR SERVICES

The Clerk of the Board (COB) provides legislative and administrative support services to the Board of Supervisors (BOS). The COB coordinates, prepares and maintains minutes, ordinances, resolutions, contracts, agreements and other official records and documents related to meetings conducted by the BOS.

The COB coordinates the annual filing of financial disclosure documents in accordance with state law and local conflict of interest codes. The County has more than 150 advisory boards, commissions and committees (BCCs) and the COB maintains records and membership information for the County's BCCs. Responsibilities include posting of vacancies, processing of appointments and monitoring of ethics training for more than 1,000 BCC members.

In accordance with state law, appeals of assessed property valuation are heard and determined by the County's Assessment Appeals Boards (AABs). The COB provides staff support to the AABs, facilitating the filing, hearing and disposition of thousands of appeals annually.

The COB receives, posts and files environmental California Environmental Quality Act (CEQA) notices in accordance with State Department of Fish and Game requirements; accepts summonses, complaints, requests for tax refunds and Board correspondence; and responds to hundreds of requests for information and documents from County staff and the public. The County also requires certain businesses operating in unincorporated areas obtain and maintain a valid business license. The COB receives, reviews, and processes business license applications and issues licenses for approved businesses.

ADMINISTRATION CLERK OF THE BOARD

GROUP: ADMINISTRATION

DEPARTMENT: CLERK OF THE BOARD

FUND: GENERAL

BUDGET UNIT: 160 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: LEGISLATIVE AND ADMINISTRATIVE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,296,357	1,523,656	1,357,883	1,566,393
Operating Expenses	922,177	1,228,536	968,280	940,187
Capital Expenditures	0	0	0	0
Total Exp Authority	2,218,534	2,752,192	2,326,163	2,506,580
Reimbursements	(6,183)	0	1,953	0
Total Appropriation	2,212,351	2,752,192	2,328,116	2,506,580
Operating Transfers Out	0	0	0	0
Total Requirements	2,212,351	2,752,192	2,328,116	2,506,580
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	7,403	0	13,161	0
Fee/Rate	131,646	131,668	147,099	148,344
Other Revenue	25	50	(614)	0
Total Revenue	139,075	131,718	159,646	148,344
Operating Transfers In	0	0	0	0
Total Financing Sources	139,075	131,718	159,646	148,344
Net County Cost	2,073,276	2,620,474	2,168,470	2,358,236
Budgeted Staffing	14	14	14	14

COUNTY ADMINISTRATIVE OFFICE

LEONARD X. HERNANDEZ, *Chief Executive Officer*

DESCRIPTION OF MAJOR SERVICES

The County Administrative Office (CAO) is responsible to the Board of Supervisors (Board), through leadership of the Chief Executive Officer, for the general administration and coordination of all County operations and programs. The CAO oversees the operations of all County departments whose department heads are appointed by the Board or

Chief Executive Officer, and assists in the coordination of activities of departments headed by elected officials. The CAO is also responsible for public information and legislative activities, and coordination of County activities with other local government entities, including cities and other counties.

ADMINISTRATION COUNTY ADMINISTRATIVE OFFICE

GROUP: ADMINISTRATION

DEPARTMENT: COUNTY ADMINISTRATIVE OFFICE

FUND: GENERAL

BUDGET UNIT: 110 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: LEGISLATIVE AND ADMINISTRATIVE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	4,960,464	5,902,795	5,767,515	5,943,933
Operating Expenses	3,455,841	4,069,889	3,680,522	3,715,758
Capital Expenditures	0	538,359	532,288	30,000
Total Exp Authority	8,416,305	10,511,043	9,980,325	9,689,691
Reimbursements	(1,081,660)	(1,005,914)	(793,848)	(425,353)
Total Appropriation	7,334,645	9,505,129	9,186,477	9,264,338
Operating Transfers Out	0	0	0	0
Total Requirements	7,334,645	9,505,129	9,186,477	9,264,338
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	64,212	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	77,166	0	0	0
Total Revenue	141,378	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	141,378	0	0	0
Net County Cost	7,193,268	9,505,129	9,186,477	9,264,338
Budgeted Staffing	28	29	29	28

Litigation

DESCRIPTION OF MAJOR SERVICES

This budget unit funds external attorney services and other litigation related expenses. The Board of Supervisors approved the establishment of this budget unit in 2001-02. The use of additional Discretionary

General Funding (Net County Cost) may be required during the fiscal year for any new major contracts or material amendments to existing legal contracts.

ADMINISTRATION COUNTY ADMINISTRATIVE OFFICE – LITIGATION

GROUP: ADMINISTRATION

DEPARTMENT: COUNTY ADMINISTRATIVE OFFICE

FUND: GENERAL

BUDGET UNIT: 134 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: LEGISLATIVE AND ADMINISTRATIVE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	1,768,564	3,241,373	2,941,373	391,373
Capital Expenditures	0	0	0	0
Total Exp Authority	1,768,564	3,241,373	2,941,373	391,373
Reimbursements	0	0	0	0
Total Appropriation	1,768,564	3,241,373	2,941,373	391,373
Operating Transfers Out	0	0	0	0
Total Requirements	1,768,564	3,241,373	2,941,373	391,373
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	1,768,564	3,241,373	2,941,373	391,373
Budgeted Staffing	0	0	0	0

U.S. Complete Count Census

DESCRIPTION OF MAJOR SERVICES

Every 10 years, the US Census Bureau conducts a decennial census to determine the number of people living in the United States, and aims to count the entire population of the country and the location where each person usually lives. The US Census is mandated by Article 1, Section 2 of the US Constitution. Under the coordination of the County, the 2020 US Complete Count Census fund tracks expenses and reimbursements for marketing and

outreach services performed by the County or other agencies under Outreach Revenue Agreement No. 19-0194 with the State's California Complete Count Census 2020, as approved by the Board of Supervisors (Board) on April 2, 2019 (Item No. 11). This agreement expired on December 31, 2020, and no additional expenses for outreach are anticipated for 2021-22.

ADMINISTRATION COUNTY ADMINISTRATIVE OFFICE – U.S. COMPLETE COUNT CENSUS

GROUP: ADMINISTRATION

DEPARTMENT: COUNTY ADMINISTRATIVE OFFICE

FUND: U.S. COMPLETE COUNT CENSUS

BUDGET UNIT: 110 2661

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: LEGISLATIVE AND ADMINISTRATIVE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	1,100,384	765,239	691,132	0
Capital Expenditures	0	0	0	0
Total Exp Authority	1,100,384	765,239	691,132	0
Reimbursements	0	0	0	0
Total Appropriation	1,100,384	765,239	691,132	0
Operating Transfers Out	0	0	0	0
Total Requirements	1,100,384	765,239	691,132	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	1,450,627	148,213	74,106	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	1,450,627	148,213	74,106	0
Operating Transfers In	0	0	0	0
Total Financing Sources	1,450,627	148,213	74,106	0
Use of/(Contribution to) Fund Balance	(350,243)	617,026	617,026	0
Budgeted Staffing	0	0	0	0

COUNTY COUNSEL

MICHELLE D. BLAKEMORE, *County Counsel*

DESCRIPTION OF MAJOR SERVICES

County Counsel provides civil legal services to the Board of Supervisors, the County Administrative Office, County departments, commissions, special districts and school

districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters.

ADMINISTRATION COUNTY COUNSEL

GROUP: ADMINISTRATION

DEPARTMENT: COUNTY COUNSEL

FUND: GENERAL

BUDGET UNIT: 171 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: COUNSEL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	19,345,303	21,649,651	20,209,599	22,372,233
Operating Expenses	2,630,340	4,181,909	2,673,793	4,717,692
Capital Expenditures	0	0	0	0
Total Exp Authority	21,975,642	25,831,560	22,883,392	27,089,925
Reimbursements	(12,762,638)	(13,291,138)	(12,207,009)	(14,561,638)
Total Appropriation	9,213,004	12,540,422	10,676,383	12,528,287
Operating Transfers Out	131,000	0	0	0
Total Requirements	9,344,004	12,540,422	10,676,383	12,528,287
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	176,861	0	0	0
Fee/Rate	7,868,674	8,465,500	7,607,539	8,435,500
Other Revenue	670	750	750	0
Total Revenue	8,046,205	8,466,250	7,608,289	8,435,500
Operating Transfers In	0	0	0	0
Total Financing Sources	8,046,205	8,466,250	7,608,289	8,435,500
Net County Cost	1,297,799	4,074,172	3,068,094	4,092,787
Budgeted Staffing	110	109	109	110

FINANCE AND ADMINISTRATION

MATTHEW ERICKSON, *County Chief Financial Officer*

DESCRIPTION OF MAJOR SERVICES

The Finance and Administration budget unit was created in 2011-12 to centralize financial management and oversight. In alignment with priorities of the Board of Supervisors and the Chief Executive Officer, this section provides timely and accurate financial information, and advises departments in financial matters.

Finance and Administration is responsible for the preparation and administration of the County budget

including development of the five-year forecast and annual strategic plan; the administration and monitoring of the County General Fund long-term debt portfolio, which includes both issuance and post-issuance activities; oversight and administration of the County's capital improvement program; the annual fee and internal service rate review process; and providing administrative support to the County's Law and Justice Group and Indigent Defense Program.

ADMINISTRATION FINANCE AND ADMINISTRATION

GROUP: ADMINISTRATION

DEPARTMENT: FINANCE AND ADMINISTRATION

FUND: GENERAL

BUDGET UNIT: 112 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: FINANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	3,878,636	4,431,262	4,268,137	4,273,127
Operating Expenses	526,659	650,783	464,417	610,688
Capital Expenditures	0	0	0	0
Total Exp Authority	4,405,294	5,082,045	4,732,554	4,883,815
Reimbursements	(1,280,172)	(1,520,135)	(1,835,129)	(1,466,695)
Total Appropriation	3,125,122	3,561,910	2,897,425	3,417,120
Operating Transfers Out	0	0	0	0
Total Requirements	3,125,122	3,561,910	2,897,425	3,417,120
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	5,319	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	48,052	0	0	0
Total Revenue	53,371	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	53,371	0	0	0
Net County Cost	3,071,751	3,561,910	2,897,425	3,417,120
Budgeted Staffing	21	21	21	19

Capital Facilities Leases

DESCRIPTION OF MAJOR SERVICES

Capital Facilities Leases budget unit funds the cost of long-term capital lease payments for the major County facilities financed by the General Fund.

ADMINISTRATION FINANCE AND ADMINISTRATION – CAPITAL FACILITIES LEASES

GROUP: ADMINISTRATION

BUDGET UNIT: 133 1000

DEPARTMENT: FINANCE AND ADMINISTRATION

FUNCTION: GENERAL GOVERNMENT

FUND: GENERAL

ACTIVITY: PLANT ACQUISITION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	34,544	87,056	82,014	82,014
Capital Expenditures	0	0	0	0
Total Exp Authority	34,544	87,056	82,014	82,014
Reimbursements	(1,005,042)	(1,005,042)	0	0
Total Appropriation	(970,498)	(917,986)	82,014	82,014
Operating Transfers Out	0	0	0	0
Total Requirements	(970,498)	(917,986)	82,014	82,014
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	(970,498)	(917,986)	82,014	82,014
Budgeted Staffing	0	0	0	0

Disaster Recovery Fund

DESCRIPTION OF MAJOR SERVICES

The Disaster Recovery Fund was established to provide separate accountability for specific administrative and program costs related to the County's disaster recovery efforts, which are reimbursed through state and federal

funds. Prior incidents have included the Grand Prix/Old Fires in October 2003; Grass Valley/Slide Fires of October 2007; and winter storms of 1998, 2005, and 2010.

ADMINISTRATION FINANCE AND ADMINISTRATION – DISASTER RECOVERY

GROUP: ADMINISTRATION

BUDGET UNIT: 110 2726

DEPARTMENT: FINANCE AND ADMINISTRATION

FUNCTION: PUBLIC PROTECTION

FUND: DISASTER RECOVERY FUND

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	22,715	(3,877,592)	0	(4,014,752)
Fee/Rate	0	0	0	0
Other Revenue	89,219	90,000	26,000	52,000
Total Revenue	111,934	(3,787,592)	26,000	(3,962,752)
Operating Transfers In	0	0	0	0
Total Financing Sources	111,934	(3,787,592)	26,000	(3,962,752)
Use of/(Contribution to) Fund Balance	(111,934)	3,787,592	(26,000)	3,962,752
Budgeted Staffing	0	0	0	0

FLEET MANAGEMENT

RON LINDSEY, *Director*

DESCRIPTION OF MAJOR SERVICES

Fleet Management provides acquisition, maintenance, repair, modification, and disposal services for the majority of County vehicles and equipment. Fleet Management's main garage in San Bernardino includes four shops: automotive, heavy duty, welding/metal fabrication, and generator services, as well as a parts room, fueling station and car wash. The department operates five service centers: Victorville, Barstow, Needles, Rancho Cucamonga, and 29 Palms, and 60 strategically located

fuel sites throughout the County, including the recent completion of the Baker fueling station. Additionally, Fleet Management operates a motor pool which has ownership and/or maintenance and replacement responsibility for approximately 2,100 vehicles or equipment assigned to or used by County departments. The department also provides Department of Motor Vehicle title registration and license plate services for all County vehicles.

ADMINISTRATION FLEET MANAGEMENT

GROUP: ADMINISTRATION

DEPARTMENT: FLEET MANAGEMENT

FUND: FLEET MANAGEMENT

BUDGET UNIT: 791 4064

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	9,077,365	9,471,253	9,764,660	10,402,246
Operating Expenses	34,845,986	42,787,818	36,024,924	40,822,476
Capital Expenditures	4,089,565	3,901,844	3,749,181	5,370,000
Total Exp Authority	48,012,916	56,160,915	49,538,765	56,594,722
Reimbursements	(11,932,969)	(13,520,135)	(14,175,726)	(14,173,039)
Total Appropriation	36,079,947	42,640,780	35,363,039	42,421,683
Operating Transfers Out	0	0	0	0
Total Requirements	36,079,947	42,640,780	35,363,039	42,421,683
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	42,215	0	5,173	0
Fee/Rate	35,811,996	34,175,335	35,164,662	37,477,912
Other Revenue	1,035,414	855,000	657,224	850,000
Total Revenue	36,889,625	35,030,335	35,827,059	38,327,912
Operating Transfers In	46,441	0	0	0
Total Financing Sources	36,936,067	35,030,335	35,827,059	38,327,912
Use of/(Contribution to) Net Position	(856,120)	7,610,445	(464,020)	4,093,771
Budgeted Staffing	99	101	101	102

HUMAN RESOURCES

DIANE RUNDLES, *Director*

DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the County's human resources and people programs to meet the needs of County departments. Responsibilities include strategic staffing, reemployment assessment, certification of eligible candidates; management of County employee classification and compensation systems including program administration for the Employee Management and Compensation System

(EMACS); and the Equal Employment Opportunity Office. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational employee development.

Finally, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 59 public agencies to develop employment tests.

ADMINISTRATION HUMAN RESOURCES

GROUP: ADMINISTRATION

DEPARTMENT: HUMAN RESOURCES

FUND: GENERAL

BUDGET UNIT: 720 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: PERSONNEL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	11,779,298	13,980,975	13,014,438	15,096,275
Operating Expenses	2,460,265	2,637,858	2,435,207	2,419,113
Capital Expenditures	0	0	0	0
Total Exp Authority	14,239,563	16,618,833	15,449,645	17,515,388
Reimbursements	(7,071,640)	(8,728,756)	(7,704,442)	(9,206,035)
Total Appropriation	7,167,923	7,890,077	7,745,203	8,309,353
Operating Transfers Out	0	50,000	50,000	0
Total Requirements	7,167,923	7,940,077	7,795,203	8,309,353
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	17,933	0	3,763	0
Fee/Rate	166,232	228,579	175,794	173,640
Other Revenue	(2,836)	84,000	79,000	0
Total Revenue	181,329	312,579	258,557	173,640
Operating Transfers In	0	0	0	0
Total Financing Sources	181,329	312,579	258,557	173,640
Net County Cost	6,986,594	7,627,498	7,536,646	8,135,713
Budgeted Staffing	98	106	106	106

Center for Employee Health and Wellness

DESCRIPTION OF MAJOR SERVICES

The responsibilities of the Center for Employee Health and Wellness (CEHW) include employee and applicant pre-placement and in-service medical examinations, medical records, representing the County in hearings before the Civil Service Commission regarding appeals of

medical findings, and advising the County's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

ADMINISTRATION HUMAN RESOURCES – CENTER FOR EMPLOYEE HEALTH AND WELLNESS

GROUP: ADMINISTRATION

DEPARTMENT: HUMAN RESOURCES

FUND: GENERAL

BUDGET UNIT: 736 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PERSONNEL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,433,042	1,675,094	1,689,783	1,675,880
Operating Expenses	903,099	1,284,326	1,176,728	995,986
Capital Expenditures	10,969	16,200	8,500	6,000
Total Exp Authority	2,347,111	2,975,620	2,875,011	2,677,866
Reimbursements	(517)	0	0	0
Total Appropriation	2,346,594	2,975,620	2,875,011	2,677,866
Operating Transfers Out	0	26,119	0	0
Total Requirements	2,346,594	3,001,739	2,875,011	2,677,866
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,374	0	0	0
Fee/Rate	2,438,801	3,001,739	3,519,856	2,677,866
Other Revenue	0	0	0	0
Total Revenue	2,442,175	3,001,739	3,519,856	2,677,866
Operating Transfers In	0	0	0	0
Total Financing Sources	2,442,175	3,001,739	3,519,856	2,677,866
Net County Cost	(95,581)	0	(644,845)	0
Budgeted Staffing	13	13	13	14

Unemployment Insurance

DESCRIPTION OF MAJOR SERVICES

Unemployment Insurance is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending insurance benefits to all public employees. Human Resources administers this program, which compensates eligible County employees with a portion of their wage loss when they become

unemployed. The objective is to assist former County employees while they are looking for work by providing weekly income for a predetermined amount of time. The program monitors claims, reviews claim for eligibility, and challenges them when appropriate.

ADMINISTRATION HUMAN RESOURCES – UNEMPLOYMENT INSURANCE

GROUP: ADMINISTRATION

DEPARTMENT: HUMAN RESOURCES

FUND: GENERAL

BUDGET UNIT: 728 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,040,684	3,942,486	3,132,017	3,929,183
Operating Expenses	46,334	58,014	47,481	71,317
Capital Expenditures	0	0	0	0
Total Exp Authority	2,087,019	4,000,500	3,179,498	4,000,500
Reimbursements	0	0	0	0
Total Appropriation	2,087,019	4,000,500	3,179,498	4,000,500
Operating Transfers Out	0	0	0	0
Total Requirements	2,087,019	4,000,500	3,179,498	4,000,500
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	307,775	0	1,068,275	0
Fee/Rate	0	0	15,686	0
Other Revenue	0	0	0	0
Total Revenue	307,775	0	1,083,961	0
Operating Transfers In	0	0	0	0
Total Financing Sources	307,775	0	1,083,961	0
Net County Cost	1,779,244	4,000,500	2,095,537	4,000,500
Budgeted Staffing	0	0	0	0

Commuter Services

DESCRIPTION OF MAJOR SERVICES

Human Resources administers the County's employee rideshare program (Commuter Services), which advocates a social responsibility to preserve the environment, decrease fuel consumption, improve air quality and reduce traffic congestion. The Commuter Services budget unit receives AB 2766 fee revenues collected by the Department of Motor Vehicles (DMV) for implementing measures to reduce air pollution. The DMV remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district.

The County is served by the South Coast (SCAQMD) and Mojave Desert (MDAQMD) Air Quality Management Districts, which develop management plans for their respective regions that are in line with California Health and Safety Code sections 44220-44247. The County is eligible to apply for funds to encourage projects that result in the reduction of motor vehicle emissions. Under this program, Commuter Services receives funds for projects related to vanpooling, biking to work and transit subsidies.

ADMINISTRATION HUMAN RESOURCES – COMMUTER SERVICES

GROUP: ADMINISTRATION

DEPARTMENT: HUMAN RESOURCES

FUND: COMMUTER SERVICES

BUDGET UNIT: 720 2708

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HEALTH

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	290,546	287,712	264,745	273,995
Operating Expenses	268,172	725,163	337,078	224,005
Capital Expenditures	0	0	0	0
Total Exp Authority	558,718	1,012,875	601,823	498,000
Reimbursements	0	0	0	0
Total Appropriation	558,718	1,012,875	601,823	498,000
Operating Transfers Out	0	0	0	0
Total Requirements	558,718	1,012,875	601,823	498,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	373,492	394,300	382,750	383,000
Fee/Rate	84,790	105,000	83,667	105,000
Other Revenue	19,072	21,000	11,018	10,000
Total Revenue	477,354	520,300	477,435	498,000
Operating Transfers In	0	0	0	0
Total Financing Sources	477,354	520,300	477,435	498,000
Use of/(Contribution to) Fund Balance	81,364	492,575	124,388	0
Budgeted Staffing	4	3	3	3

Employee Benefits and Services

DESCRIPTION OF MAJOR SERVICES

The Employee Benefits and Services Division (EBS), under the direction of the Human Resources Department, provides comprehensive benefits and services to eligible employees, retirees and their dependents through

strategic planning, negotiation and implementation of County benefit programs. The benefit programs include the County's health, dental, vision, and life insurance plans as well as its integrated leave and wellness programs.

ADMINISTRATION HUMAN RESOURCES – EMPLOYEE BENEFITS AND SERVICES

GROUP: ADMINISTRATION

BUDGET UNIT: 720 2710

DEPARTMENT: HUMAN RESOURCES

FUNCTION: HEALTH AND SANITATION

FUND: EMPLOYEE BENEFITS AND SERVICES

ACTIVITY: HEALTH

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,359,972	2,675,201	2,563,305	2,988,287
Operating Expenses	2,663,309	3,386,169	2,941,720	2,196,257
Capital Expenditures	0	0	0	0
Total Exp Authority	5,023,281	6,061,370	5,505,025	5,184,544
Reimbursements	(1,065,612)	(1,495,240)	(1,481,728)	(1,495,341)
Total Appropriation	3,957,669	4,566,130	4,023,297	3,689,203
Operating Transfers Out	0	0	0	0
Total Requirements	3,957,669	4,566,130	4,023,297	3,689,203
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	14,305	0	1,473	0
Fee/Rate	3,089,752	3,073,130	2,675,641	3,216,703
Other Revenue	595,360	1,333,000	1,187,960	472,500
Total Revenue	3,699,417	4,406,130	3,865,074	3,689,203
Operating Transfers In	0	0	0	0
Total Financing Sources	3,699,417	4,406,130	3,865,074	3,689,203
Use of/(Contribution to) Fund Balance	258,251	160,000	158,223	0
Budgeted Staffing	30	30	30	32

RISK MANAGEMENT – Operations

LEANNA WILLIAMS, *Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Risk Management minimizes loss to the County through an integrated Risk Management program including risk assessment, loss control and prevention, risk financing and recovery and claims management. Risk Management administers the County's self-insured workers' compensation, public liability, property conservation, safety and risk reduction

programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for its specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

ADMINISTRATION HUMAN RESOURCES – RISK MANAGEMENT OPERATIONS

GROUP: ADMINISTRATION

BUDGET UNIT: 731 4120

DEPARTMENT: HUMAN RESOURCES

FUNCTION: GENERAL GOVERNMENT

FUND: RISK MANAGEMENT GENERAL OPERATIONS

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	6,178,926	7,045,875	6,165,989	7,445,701
Operating Expenses	2,699,470	2,166,124	2,044,537	2,177,547
Capital Expenditures	0	28,999	0	21,208
Total Exp Authority	8,878,396	9,240,998	8,210,526	9,644,456
Reimbursements	(7,698,661)	(9,055,998)	(9,160,775)	(9,500,456)
Total Appropriation	1,179,735	185,000	(950,249)	144,000
Operating Transfers Out	0	0	0	0
Total Requirements	1,179,735	185,000	(950,249)	144,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	375,256	0	32,619	0
Fee/Rate	68,361	75,000	45,000	65,000
Other Revenue	102,092	110,000	77,000	79,000
Total Revenue	545,708	185,000	154,619	144,000
Operating Transfers In	0	0	0	0
Total Financing Sources	545,708	185,000	154,619	144,000
Use of/(Contribution to) Net Position	634,027	0	(1,104,868)	0
Budgeted Staffing	66	66	66	66

Insurance Programs

DESCRIPTION OF MAJOR SERVICES

Risk Management administers the County's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by Board-approved rates charged to County departments, Board Governed Special Districts and County Service Areas. These self-insured programs fund judgment and settlement costs, medical treatment and expenses, temporary and permanent disability payments; legal defense services; and program

administration. Program funding also includes premiums for property, general, automobile, cyber and medical malpractice liability insurance policies and excess insurance policies to provide additional protection by transferring risk at the upper limits of the programs. In addition, the workers' compensation and liability programs include a self-insured retention, and are subject to annual actuarial review to ensure self-insurance funds maintain an 80% confidence level in accordance with County Policy 05-01.

ADMINISTRATION HUMAN RESOURCES – RISK MANAGEMENT INSURANCE PROGRAMS

GROUP: ADMINISTRATION

DEPARTMENT: HUMAN RESOURCES

FUND: INSURANCE PROGRAMS

BUDGET UNIT: VARIOUS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	100,546,315	162,876,405	94,550,314	173,599,932
Capital Expenditures	0	0	0	0
Total Exp Authority	100,546,315	162,876,405	94,550,314	173,599,932
Reimbursements	(83,680)	(27,900)	(76,508)	0
Total Appropriation	100,462,635	162,848,505	94,473,806	173,599,932
Operating Transfers Out	0	0	0	0
Total Requirements	100,462,635	162,848,505	94,473,806	173,599,932
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	20,000	47,941	20,000
Fee/Rate	130,901,894	133,831,000	129,772,485	137,130,000
Other Revenue	7,075,351	6,658,279	5,331,111	6,121,841
Total Revenue	137,977,245	140,509,279	135,151,537	143,271,841
Operating Transfers In	0	0	0	0
Total Financing Sources	137,977,245	140,509,279	135,151,537	143,271,841
Use of/(Contribution to) Net Position	(37,514,610)	22,339,226	(40,677,731)	30,328,091
Budgeted Staffing	0	0	0	0

INNOVATION AND TECHNOLOGY – Geographical Information System

LARRY AINSWORTH, *Chief Information Officer*

DESCRIPTION OF MAJOR SERVICES

The Geographic Information System (GIS) budget unit provides geographic data products and services to County departments and other regional entities. GIS services include access to the County's centralized repository of spatial data, including 15 years of aerial

imagery, consultation, and solutions engineering. GIS utilizes rich data visualization tools, support and solutions for desktop, web, and mobile applications, as well as traditional hard copy map creation, while also providing access to GIS software products.

ADMINISTRATION INNOVATION AND TECHNOLOGY – GEOGRAPHICAL INFORMATION SYSTEM

GROUP: ADMINISTRATION

DEPARTMENT: INNOVATION AND TECHNOLOGY

FUND: GENERAL

BUDGET UNIT: 120 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,831,767	1,349,276	1,250,827	1,440,430
Operating Expenses	1,868,800	1,839,326	2,219,534	1,792,331
Capital Expenditures	11,711	0	0	0
Total Exp Authority	3,712,278	3,188,602	3,470,361	3,232,761
Reimbursements	0	0	0	0
Total Appropriation	3,712,278	3,188,602	3,470,361	3,232,761
Operating Transfers Out	0	0	0	0
Total Requirements	3,712,278	3,188,602	3,470,361	3,232,761
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	145	0
Fee/Rate	76,888	67,353	368,172	67,353
Other Revenue	0	0	(291)	0
Total Revenue	76,888	67,353	368,026	67,353
Operating Transfers In	0	0	0	0
Total Financing Sources	76,888	67,353	368,026	67,353
Net County Cost	3,635,390	3,121,249	3,102,335	3,165,408
Budgeted Staffing	16	10	10	10

Computer Operations

DESCRIPTION OF MAJOR SERVICES

The Computer Operations budget unit supports the innovation and technology needs of the County through the delivery of technology services and support for mission critical County functions including: enterprise network and server infrastructure, data center management, operations and end user support, information security, data management, as well as the

finance and administrative services to support these functions. Examples of these mission critical systems include the County's financial system, employee payroll management system, email system, document imaging, and secure remote access to County applications and data resources.

ADMINISTRATION INNOVATION AND TECHNOLOGY – COMPUTER OPERATIONS

GROUP: ADMINISTRATION

DEPARTMENT: INNOVATION AND TECHNOLOGY

FUND: COMPUTER OPERATIONS

BUDGET UNIT: 120 4048

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	17,994,387	19,630,807	18,308,685	22,951,466
Operating Expenses	27,200,069	35,424,016	33,437,052	41,992,583
Capital Expenditures	2,589,923	2,581,874	2,461,433	6,104,022
Total Exp Authority	47,784,379	57,636,697	54,207,170	71,048,071
Reimbursements	(13,781,191)	(14,615,697)	(14,655,425)	(17,609,507)
Total Appropriation	34,003,188	43,021,000	39,551,745	53,438,564
Operating Transfers Out	0	0	0	0
Total Requirements	34,003,188	43,021,000	39,551,745	53,438,564
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	739,095	0	121,797	0
Fee/Rate	40,898,971	37,178,846	38,376,183	47,982,970
Other Revenue	436,372	1,982,631	360,880	394,416
Total Revenue	42,074,438	39,161,477	38,858,860	48,377,386
Operating Transfers In	0	0	0	0
Total Financing Sources	42,074,438	39,161,477	38,858,860	48,377,386
Use of/(Contribution to) Net Position	(8,071,249)	3,859,523	692,885	5,061,178
Budgeted Staffing	152	154	154	168

Telecommunication Services

DESCRIPTION OF MAJOR SERVICES

The Telecommunication Services budget unit provides for the design, installation, operation, maintenance, and administration of the County's telephone network, paging system, Regional Public Safety Radio System, and

the microwave transport system that provides transport capabilities for each of these individual networks and the County's Wide Area Network.

ADMINISTRATION INNOVATION AND TECHNOLOGY – TELECOMMUNICATION SERVICES

GROUP: ADMINISTRATION

DEPARTMENT: INNOVATION AND TECHNOLOGY

FUND: TELECOMMUNICATION SERVICES

BUDGET UNIT: 120 4020

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: COMMUNICATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	11,375,440	13,817,898	12,875,253	12,332,093
Operating Expenses	32,054,075	34,184,416	31,386,720	21,937,201
Capital Expenditures	471,935	2,830,000	1,855,762	3,593,953
Total Exp Authority	43,901,450	50,832,314	46,117,735	37,863,247
Reimbursements	(6,241,841)	(7,629,457)	(7,395,010)	(6,243,718)
Total Appropriation	37,659,609	43,202,857	38,722,725	31,619,529
Operating Transfers Out	0	0	0	0
Total Requirements	37,659,609	43,202,857	38,722,725	31,619,529
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	32,293	0	19,971	0
Fee/Rate	36,349,053	35,314,831	33,837,447	23,743,914
Other Revenue	513,916	870,109	306,934	298,146
Total Revenue	36,895,262	36,184,940	34,164,352	24,042,060
Operating Transfers In	0	0	0	0
Total Financing Sources	36,895,262	36,184,940	34,164,352	24,042,060
Use of/(Contribution to) Net Position	764,347	7,017,917	4,558,373	7,577,469
Budgeted Staffing	107	108	108	95

Business Solutions Development

DESCRIPTION OF MAJOR SERVICES

The Business Solutions Development budget unit facilitates the development, maintenance, support, and enhancement of business applications for County departments on a variety of operating systems and software platforms, including the design and maintenance of internal and public websites, the County's employee payroll management system, and document imaging,

as well as department-specific business systems. The Business Solutions Development budget unit partners with departments to identify ways to increase efficiency through innovation and technology, including business process reviews, solutions feasibility studies, cost analysis, and overall recommendations for the acquisition, implementation, and integration of new systems.

ADMINISTRATION INNOVATION AND TECHNOLOGY – BUSINESS SOLUTIONS DEVELOPMENT

GROUP: ADMINISTRATION

DEPARTMENT: INNOVATION AND TECHNOLOGY

FUND: BUSINESS SOLUTIONS DEVELOPMENT

BUDGET UNIT: 120 4042

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	10,197,312	11,218,490	11,391,765	11,335,716
Operating Expenses	6,021,730	11,023,900	5,416,819	11,165,130
Capital Expenditures	0	0	0	0
Total Exp Authority	16,219,042	22,242,390	16,808,584	22,500,846
Reimbursements	(80,544)	(95,759)	(362,073)	(74,261)
Total Appropriation	16,138,498	22,146,631	16,446,511	22,426,585
Operating Transfers Out	0	0	0	0
Total Requirements	16,138,498	22,146,631	16,446,511	22,426,585
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,746	0	15,293	0
Fee/Rate	14,088,680	20,166,101	15,988,093	21,071,158
Other Revenue	139,851	150,553	72,169	85,953
Total Revenue	14,232,277	20,316,654	16,075,555	21,157,111
Operating Transfers In	0	0	0	0
Total Financing Sources	14,232,277	20,316,654	16,075,555	21,157,111
Use of/(Contribution to) Net Position	1,906,220	1,829,977	370,956	1,269,474
Budgeted Staffing	98	98	98	96

PURCHASING

VALERIE CLAY, *Interim Director*

DESCRIPTION OF MAJOR SERVICES

The Purchasing Department provides procurement services, administers contracts, manages vendor relationships, oversees procurement card program operations and administers the electronic procurement system. Divisions include Printing Services and Graphic Design, Mail and Courier services, and Surplus Property Disposition and Storage services.

The department's essential values are customer service, partnership, innovation, ethical and fair conduct, professional standards, and transparency in the fulfillment of purchasing obligations, while upholding legal requirements and fiduciary responsibility to the citizens of San Bernardino County.

ADMINISTRATION PURCHASING

GROUP: ADMINISTRATION
DEPARTMENT: PURCHASING
FUND: GENERAL

BUDGET UNIT: 761 1000
FUNCTION: GENERAL GOVERNMENT
ACTIVITY: FINANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	3,179,094	3,497,474	2,981,597	3,676,499
Operating Expenses	16,029,589	15,915,912	11,055,103	5,433,720
Capital Expenditures	0	46,000	46,000	0
Total Exp Authority	19,208,683	19,459,386	14,082,700	9,110,219
Reimbursements	(6,435,663)	(13,374,891)	(6,587,976)	(5,378,545)
Total Appropriation	12,773,020	6,084,495	7,494,724	3,731,674
Operating Transfers Out	0	0	0	0
Total Requirements	12,773,020	6,084,495	7,494,724	3,731,674
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	10,280,629	200,000	(1,678,042)	0
Fee/Rate	678,011	3,022,540	832,963	716,955
Other Revenue	672,246	660,187	645,910	707,000
Total Revenue	11,630,886	3,882,727	(199,169)	1,423,955
Operating Transfers In	0	0	0	0
Total Financing Sources	11,630,886	3,882,727	(199,169)	1,423,955
Net County Cost	1,142,134	2,201,768	7,693,893	2,307,719
Budgeted Staffing	32	32	32	32

Printing Services

DESCRIPTION OF MAJOR SERVICES

Printing Services designs, prints, and finishes high quality print production materials using the latest technology, and operates two locations for Quick Copy services. As an Internal Service Fund (ISF), operational costs are financed through Board-approved user rates. Unrestricted net

position available at the end of a fiscal year is carried over to the next fiscal year for working capital or equipment replacement. Any excess or shortage in unrestricted net position is reviewed and incorporated into the rate structure for the following fiscal year.

ADMINISTRATION PURCHASING – PRINTING SERVICES

GROUP: ADMINISTRATION
DEPARTMENT: PURCHASING
FUND: PRINTING SERVICES

BUDGET UNIT: 761 4000
FUNCTION: GENERAL GOVERNMENT
ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	955,385	1,273,859	1,126,487	1,297,985
Operating Expenses	2,245,591	2,408,614	2,058,940	2,048,314
Capital Expenditures	205,457	83,860	0	10,000
Total Exp Authority	3,406,433	3,766,333	3,185,427	3,356,299
Reimbursements	0	0	(16,248)	0
Total Appropriation	3,406,433	3,766,333	3,169,179	3,356,299
Operating Transfers Out	0	0	0	0
Total Requirements	3,406,433	3,766,333	3,169,179	3,356,299
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	30,737	0	(21,687)	0
Fee/Rate	2,813,087	3,327,536	3,081,110	3,352,299
Other Revenue	16,266	10,000	5,236	4,000
Total Revenue	2,860,090	3,337,536	3,064,659	3,356,299
Operating Transfers In	0	0	0	0
Total Financing Sources	2,860,090	3,337,536	3,064,659	3,356,299
Use of/(Contribution to) Net Position	546,343	428,797	104,520	0
Budgeted Staffing	17	17	17	16

Surplus Property and Storage Operations

DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations manage County storage and excess property, by internally reallocating used items to departments, distributing equipment to approved community-based organizations, and contracting with auctioneers and recyclers. This includes detailed reporting as required under County policy and state law.

As an Internal Service Fund (ISF), operational costs are

financed through Board-approved rates assessed on the purchases of commodities frequently received at Surplus Property and user rates for Storage Operations. Unrestricted net position available at the end of a fiscal year is carried over to the next fiscal year for working capital or equipment replacement. Any excess or shortage in unrestricted net position is reviewed and incorporated into the rate structure for the following fiscal year.

ADMINISTRATION PURCHASING – SURPLUS PROPERTY AND STORAGE OPERATIONS

GROUP: ADMINISTRATION
DEPARTMENT: PURCHASING
FUND: SURPLUS

BUDGET UNIT: 761 4004
FUNCTION: GENERAL GOVERNMENT
ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	339,370	495,230	508,792	556,061
Operating Expenses	2,633,349	1,135,069	1,115,618	629,008
Capital Expenditures	37,916	173,378	83,904	125,000
Total Exp Authority	3,010,635	1,803,677	1,708,314	1,310,069
Reimbursements	0	0	(274)	0
Total Appropriation	3,010,635	1,803,677	1,708,040	1,310,069
Operating Transfers Out	0	0	0	0
Total Requirements	3,010,635	1,803,677	1,708,040	1,310,069
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	26,373	0	81,965	0
Fee/Rate	1,640,032	1,594,522	1,574,228	1,388,340
Other Revenue	34,261	80,000	10,302	10,000
Total Revenue	1,700,665	1,674,522	1,666,495	1,398,340
Operating Transfers In	0	0	0	0
Total Financing Sources	1,700,665	1,674,522	1,666,495	1,398,340
Use of/(Contribution to) Net Position	1,309,970	129,155	41,545	(88,271)
Budgeted Staffing	6	6	6	6

Mail/Courier Services

DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides mail handling and interoffice mail delivery. Mail handling includes various expedited shipping services, postage and overnight services at discounted rates, and other automated mail duties. There are nine courier routes, six postage meter stations and a certified mail post.

As an Internal Service Fund (ISF), operational costs are financed through Board-approved user rates. Unrestricted net position available at the end of a fiscal year is carried over to the next fiscal year for working capital or equipment replacement. Any excess or shortage in unrestricted net position is reviewed and incorporated into the rate structure of the following fiscal year.

ADMINISTRATION PURCHASING - MAIL/COURIER SERVICES

GROUP: ADMINISTRATION

DEPARTMENT: PURCHASING

FUND: MAIL/COURIER SERVICES

BUDGET UNIT: 761 4008

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,222,074	1,357,008	1,354,956	1,470,292
Operating Expenses	4,167,122	4,628,921	4,360,472	4,600,591
Capital Expenditures	0	56,000	55,176	0
Total Exp Authority	5,389,196	6,041,929	5,770,604	6,070,883
Reimbursements	(328)	0	0	0
Total Appropriation	5,388,868	6,041,929	5,770,604	6,070,883
Operating Transfers Out	0	0	0	0
Total Requirements	5,388,868	6,041,929	5,770,604	6,070,883
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	777	0	1,212	0
Fee/Rate	5,069,647	5,676,586	5,397,861	5,750,271
Other Revenue	26,686	15,000	15,127	15,000
Total Revenue	5,097,110	5,691,586	5,414,200	5,765,271
Operating Transfers In	0	0	0	0
Total Financing Sources	5,097,110	5,691,586	5,414,200	5,765,271
Use of/(Contribution to) Net Position	291,759	350,343	356,404	305,612
Budgeted Staffing	21	21	21	21

LOCAL AGENCY FORMATION COMMISSION

SAMUEL MARTINEZ, *Executive Officer*

DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body composed of two elected County supervisors selected by the Board of Supervisors, two city council members chosen by the mayors of the 24 incorporated cities, two elected special district board of directors selected by the presidents of independent special districts in the County, and one public member not associated with the County, city, or special districts who is chosen by the other six commission members. The members are charged with the responsibility to encourage the orderly growth of government agencies, to preserve agricultural lands, to discourage urban sprawl, and to ensure efficient delivery of services through local government agencies within San Bernardino County. In meeting these responsibilities, the Commission:

1. Regulates proposed boundary and sphere-of-influence changes for cities and special districts.
2. Conducts sphere-of-influence updates and municipal service reviews. The Commission also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.
3. Regulates the formation and dissolution of cities and special districts.
4. Reviews contracts for the provision of services outside the boundaries of cities and special districts.

Costs incurred in this budget unit represent the County's legally mandated contribution to LAFCO, which is one third of the operating cost that is not reimbursed by fees and other revenue.

ADMINISTRATION LOCAL AGENCY FORMATION COMMISSION

GROUP: ADMINISTRATION

DEPARTMENT: LOCAL AGENCY FORMATION COMMISSION

FUND: GENERAL

BUDGET UNIT: 118 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	363,499	373,499	373,499	373,499
Capital Expenditures	0	0	0	0
Total Exp Authority	363,499	373,499	373,499	373,499
Reimbursements	0	0	0	0
Total Appropriation	363,499	373,499	373,499	373,499
Operating Transfers Out	0	0	0	0
Total Requirements	363,499	373,499	373,499	373,499
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	363,499	373,499	373,499	373,499
Budgeted Staffing	0	0	0	0

COUNTY SCHOOLS

TED ALEJANDRE, *County Superintendent of Schools*

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the County's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and District Financial Services, known collectively as the San Bernardino County Superintendent of Schools.

The Superintendent of Schools is the elected chief school administrative officer of the County. The Superintendent of Schools is mandated by State law to provide various services for 33 school districts and two regional occupational programs, and also serves as the authorizing agency for five charter schools. In addition, the Superintendent of Schools provides ancillary services to five community college districts within the County. Through State and other funding sources, the Superintendent of Schools provides services

to approximately 378,000 Kindergarten through 12th grade students and approximately 47,000 community college students in accordance with the Education Code. These services also include direct instruction to alternative education, special education, juvenile hall and preschool students.

District Financial Services was established to independently perform all audits and approval functions required of the Auditor-Controller/Treasurer/Tax Collector and the Superintendent of Schools. District Financial Services is jointly responsible to those elected officials. These services include warrant production, control and the examination and audit of payrolls, and other expenditures from the funds of the school districts and entities in the County.

ADMINISTRATION COUNTY SCHOOLS

GROUP: ADMINISTRATION

DEPARTMENT: COUNTY SCHOOLS

FUND: GENERAL

BUDGET UNIT: 119 1000

FUNCTION: EDUCATION

ACTIVITY: SCHOOL ADMINISTRATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	3,042,574	3,152,080	3,152,080	3,152,080
Capital Expenditures	0	0	0	0
Total Exp Authority	3,042,574	3,152,080	3,152,080	3,152,080
Reimbursements	4	0	0	0
Total Appropriation	3,042,579	3,152,080	3,152,080	3,152,080
Operating Transfers Out	0	0	0	0
Total Requirements	3,042,579	3,152,080	3,152,080	3,152,080
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	3,042,579	3,152,080	3,152,080	3,152,080
Budgeted Staffing	0	0	0	0

ARROWHEAD REGIONAL MEDICAL CENTER

WILLIAM L. GILBERT, *Director*

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a 456-bed university-affiliated teaching hospital licensed by the State of California Department of Public Health, operated by the County of San Bernardino, and governed by the Board of Supervisors. It is ARMC's mission, in an environment of learning and innovation, to serve the County's diverse community with high-quality compassionate care. The hospital, located on a 70-acre campus in Colton, California, operates the Edward G. Hirschman burn center, a level II trauma center, primary stroke center, a behavioral health center, and five primary care clinics. ARMC also provides more than 40 outpatient specialty care services. ARMC is supporting the County in achieving the Countywide Vision by addressing the community's wellness and educational needs. ARMC is the primary teaching hospital for the California University of Science and Medicine (CUSM). The

University welcomed its first class of students in 2018. The School of Medicine is an allopathic (M.D.) school, and is the first new, privately funded, not-for-profit medical school to earn accreditation from the Liaison Committee on Medical Education (LCME) since 1949.

In keeping with its mission of providing quality healthcare and education, a variety of community outreach and wellness programs are offered, including the Breathmobile (asthma education and screening), a mobile medical clinic, and annual 5K walk-run event. ARMC is the principal clinical site for multiple medical residency programs accredited through the Accreditation Council for Graduate Medical Education (ACGME). Specialty programs include: emergency medicine, family medicine, internal medicine, general surgery, neurological surgery, OBGYN, psychiatry, and ophthalmology.

ARROWHEAD REGIONAL MEDICAL CENTER ARROWHEAD REGIONAL MEDICAL CENTER

GROUP: ARROWHEAD REGIONAL MEDICAL CENTER

DEPARTMENT: ARROWHEAD REGIONAL MEDICAL CENTER

FUND: MEDICAL CENTER

BUDGET UNIT: 91 4200

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	320,673,139	339,688,450	341,600,000	417,331,971
Operating Expenses	331,787,305	362,282,954	349,863,311	349,464,392
Capital Expenditures	18,413,605	15,710,067	14,092,000	18,427,995
Total Exp Authority	670,874,049	717,681,471	705,555,311	785,224,358
Reimbursements	(8,381,616)	(9,137,934)	(8,400,000)	(8,852,915)
Total Appropriation	662,492,433	708,543,537	697,155,311	776,371,443
Operating Transfers Out	50,649,948	36,332,902	37,209,000	16,839,705
Total Requirements	713,142,381	744,876,439	734,364,311	793,211,148
Sources				
Taxes	13,083	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	458,757,327	560,876,584	534,687,911	574,446,109
Fee/Rate	115,089,691	90,247,200	134,561,787	133,087,391
Other Revenue	77,699,351	12,078,466	56,992,500	31,391,551
Total Revenue	651,559,452	663,202,250	726,242,198	738,925,051
Operating Transfers In	320,605	25,000,000	0	35,000,000
Total Financing Sources	651,880,057	688,202,250	726,242,198	773,925,051
Use of/(Contribution to) Net Position	61,262,324	56,674,189	8,122,113	19,286,097
Budgeted Staffing	4,323	4,519	4,519	4,650

Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

Medical Center Lease Payments budget unit funds the costs of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the Construction Renovation/Reimbursement Program (SB1732). SB1732 program

provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment. Other funding sources include operating transfers from ARMC and operating transfers from the General Fund back by Health Realignment revenues and Tobacco Master Settlement Agreement proceeds.

ARROWHEAD REGIONAL MEDICAL CENTER ARROWHEAD REGIONAL MEDICAL CENTER – MEDICAL CENTER LEASE PAYMENTS

GROUP: ADMINISTRATION

DEPARTMENT: HUMAN RESOURCES

FUND: INSURANCE PROGRAMS

BUDGET UNIT: VARIOUS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	41,263,356	35,561,209	35,554,725	35,655,223
Capital Expenditures	0	0	0	0
Total Exp Authority	41,263,356	35,561,209	35,554,725	35,655,223
Reimbursements	0	0	0	0
Total Appropriation	41,263,356	35,561,209	35,554,725	35,655,223
Operating Transfers Out	0	0	0	0
Total Requirements	41,263,356	35,561,209	35,554,725	35,655,223
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	20,653,551	16,126,724	17,035,096	16,167,168
Fee/Rate	0	0	0	0
Other Revenue	5,077,517	0	0	0
Total Revenue	25,731,068	16,126,724	17,035,096	16,167,168
Operating Transfers In	15,532,288	19,434,485	18,519,629	19,488,055
Total Financing Sources	41,263,356	35,561,209	35,554,725	35,655,223
Use of/(Contribution to) Net Position	0	0	0	0
Budgeted Staffing	0	0	0	0

COMMUNITY DEVELOPMENT AND HOUSING

GARY HALLEN, *Director*

DESCRIPTION OF MAJOR SERVICES

Community Development and Housing (CDH) seeks quality of life for the residents of San Bernardino County by providing community and housing development resources for low and moderate income families, individuals and communities. CDH invests several Federal and State grants to undertake needed infrastructure projects and services for targeted communities. Housing grant funds are leveraged to develop vision-based affordable housing communities. The goal is to invest these resources as an implementation tool of the Countywide vision.

CDH is also responsible for completing the County's remaining redevelopment activities under the auspices of the County of San Bernardino's Successor Agency and Housing Successor Agency. This includes ensuring the enforceable financial obligations are retired, selling the Successor Agency's assets and completing all remaining capital projects. CDH, in coordination with the County Administrative Office and the Auditor-Controller/Treasurer/Tax Collector, manages the countywide redevelopment dissolution process of all 26 successor agencies within the County.

COMMUNITY DEVELOPMENT AND HOUSING AGENCY COMMUNITY DEVELOPMENT AND HOUSING

GROUP: COMMUNITY DEVELOPMENT AND HOUSING AGENCY
DEPARTMENT: COMMUNITY DEVELOPMENT AND HOUSING
FUND: COMMUNITY DEVELOPMENT AND HOUSING

BUDGET UNIT: VARIOUS
FUNCTION: PUBLIC ASSISTANCE
ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,998,007	3,798,024	3,425,474	4,342,172
Operating Expenses	22,063,012	122,789,092	47,093,476	98,626,895
Capital Expenditures	0	13,010,699	0	13,010,699
Total Exp Authority	25,061,019	139,597,815	50,518,950	115,979,766
Reimbursements	(4,994,753)	(8,274,702)	(7,714,703)	(5,784,061)
Total Appropriation	20,066,266	131,323,113	42,804,247	110,195,705
Operating Transfers Out	1,390,008	7,766,704	4,426,991	3,419,323
Total Requirements	21,456,275	139,089,817	47,231,238	113,615,028
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	11,951,024	104,680,444	68,496,981	55,597,380
Fee/Rate	715	4,000	0	4,000
Other Revenue	2,206,588	1,653,388	3,838,760	1,544,683
Total Revenue	14,158,327	106,337,832	72,335,741	57,146,063
Operating Transfers In	312,177	3,857,739	1,682,739	0
Total Financing Sources	14,470,504	110,195,571	74,018,480	57,146,063
Use of/(Contribution to) Fund Balance	6,985,770	28,894,246	(26,787,242)	56,468,965
Budgeted Staffing	29	29	29	29

ECONOMIC DEVELOPMENT

SOUA VANG, *Interim Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Economic Development's (ED) major services are to:

- 1) foster job creation;
- 2) increase private investment; and
- 3) enhance County revenues through strategically executed countywide economic development efforts.

The primary focus of the department is to maximize the standard of living for the County's residents; provide economic opportunities for the County's businesses; promote a competitive business-friendly environment and position the County as a highly competitive region for business opportunities. The department executes a comprehensive media/marketing strategy to raise awareness of the enviable business climate, strategic infrastructure, quality lifestyle and innovative spirit of the

County. Economic Development continues to maintain focus on high-growth industry sectors, which can offer high-skilled and high-paying jobs for local residents.

The department continues to build and maintain internal and external strategic partnerships with key public and private sector organizations. These organizations include, but are not limited to: local, state and federal agencies, trade associations, international offices of foreign trade, non-profit corporations, developers, brokers, site selectors, corporate real estate executives and tenant representatives.

The department offers a wide array of economic development programs and services to promote successful economic growth which is dependent on designing, creating, developing, and maintaining the necessary support structures to cultivate a positive, creative and expanding business climate.

ECONOMIC DEVELOPMENT AGENCY ECONOMIC DEVELOPMENT

GROUP: ECONOMIC DEVELOPMENT AGENCY

DEPARTMENT: ECONOMIC DEVELOPMENT

FUND: GENERAL

BUDGET UNIT: 601 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PROMOTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,096,159	1,463,366	1,085,651	1,545,718
Operating Expenses	10,306,112	25,184,886	25,008,006	2,406,505
Capital Expenditures	0	0	0	0
Total Exp Authority	11,402,271	26,648,252	26,093,657	3,952,223
Reimbursements	(175,526)	(179,553)	(158,541)	0
Total Appropriation	11,226,745	26,468,699	25,935,116	3,952,223
Operating Transfers Out	0	0	0	0
Total Requirements	11,226,745	26,468,699	25,935,116	3,952,223
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	7,595,602	22,500,000	22,286,450	0
Fee/Rate	90,308	80,000	79,999	80,000
Other Revenue	150,734	120,000	(129)	120,000
Total Revenue	7,836,644	22,700,000	22,366,320	200,000
Operating Transfers In	0	0	0	0
Total Financing Sources	7,836,644	22,700,000	22,366,320	200,000
Net County Cost	3,390,102	3,768,699	3,568,796	3,752,223
Budgeted Staffing	12	12	12	12

WORKFORCE DEVELOPMENT

MARLENA SESSIONS, *Director*

DESCRIPTION OF MAJOR SERVICES

Under the direction of Workforce Development Board, the Workforce Development Department (WDD) oversees the delivery of federal Workforce Innovation and Opportunity Act (WIOA) programs and services, including the operation of three America's Job Centers of California (AJCCs). Through the AJCC system, WDD supports the County objective of serving the unemployed and underemployed, by providing career services to County residents seeking job placement or training assistance. Services are provided based on customer needs, and includes funding for vocational training, education, supportive services and job preparation, search and placement services.

WDD supports the County business community by helping to ensure they have access to a trained and qualified workforce that will help their business thrive. WDD provides

businesses with services that ensure continued success, including on-the-job training wage reimbursements, business consulting services, a human resources hotline, and workshops on a variety of business topics.

WDD's key to success is the execution of partnerships that expand access to services for those County residents most in need. As required by WIOA, WDD enters into MOUs with AJCC partners, which include adult education providers, community colleges, community-based support organizations and other local and state government assistance partners. These partnerships allow WDD to make seamless referrals based on customer needs. WDD also partners with other County Departments to provide for job placement, work experience opportunities and workforce services to program recipients.

ECONOMIC DEVELOPMENT AGENCY DEPARTMENT OF WORKFORCE DEVELOPMENT – WORKFORCE DEVELOPMENT

GROUP: ECONOMIC DEVELOPMENT AGENCY

DEPARTMENT: DEPARTMENT OF WORKFORCE DEVELOPMENT

FUND: WORKFORCE DEVELOPMENT

BUDGET UNIT: 571 2260

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	7,875,799	10,573,898	8,136,221	9,972,285
Operating Expenses	11,726,794	20,628,966	15,586,147	24,998,981
Capital Expenditures	0	50,000	0	50,000
Total Exp Authority	19,602,593	31,252,864	23,722,368	35,021,266
Reimbursements	(2,323,592)	(6,641,774)	(4,018,685)	(7,063,611)
Total Appropriation	17,279,000	24,611,090	19,703,683	27,957,655
Operating Transfers Out	0	0	0	0
Total Requirements	17,279,000	24,611,090	19,703,683	27,957,655
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	14,372,607	24,547,253	19,864,372	27,764,146
Fee/Rate	0	0	0	0
Other Revenue	837,682	1,108,474	883,948	734,297
Total Revenue	15,210,289	25,655,727	20,748,320	28,498,443
Operating Transfers In	243,952	278,631	278,631	279,839
Total Financing Sources	15,454,241	25,934,358	21,026,951	28,778,282
Use of/(Contribution to) Fund Balance	1,824,759	(1,323,268)	(1,323,268)	(820,627)
Budgeted Staffing	119	117	117	106

ASSESSOR/RECORDER/COUNTY CLERK

BOB DUTTON, *Assessor/Recorder/County Clerk*

DESCRIPTION OF MAJOR SERVICES

Under California law, the Assessor/Recorder/County Clerk establishes a value for all locally taxable property including residential, commercial, business and personal property. The Assessor/Recorder/County Clerk's Office maintains current records on approximately 765,472 parcels of real property, 23,844 business property accounts and 26,166 other assessments including boats, aircraft, and manufactured homes. The Assessor's Office also administers property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions, as well as exclusions including parent-to-child and senior/disabled persons transfer of base year value.

The Valuations Division is responsible for real, personal, business and special property valuations and assessment appeals. District offices provide public assistance regarding questions of ownership, mailing addresses, parcel

numbers and assessed values. The Assessment Services Division provides mapping, change of ownership, change of address, data entry services, and public information services. The Information Technology Division provides computer systems maintenance and development. The Administrative Services Division provides fiscal, payroll, mail services, and facility support. The Recorder Services Division accepts all documents for recording that comply with applicable recording laws. Official records are maintained evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Services Division is also responsible for County Archives and County Clerk functions. County Archives maintains historical records for the County. County Clerk maintains records as they relate to vital statistics, fictitious business names, and other records that are required by the state to be filed with the County Clerk.

FISCAL ASSESSOR/RECORDER/COUNTY CLERK

GROUP: FISCAL

DEPARTMENT: ASSESSOR/RECORDER/COUNTY CLERK

FUND: GENERAL

BUDGET UNIT: 311 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: FINANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	20,427,281	22,709,042	22,301,738	25,532,808
Operating Expenses	9,117,231	9,427,726	8,341,020	10,180,195
Capital Expenditures	0	78,000	67,000	103,500
Total Exp Authority	29,544,512	32,214,768	30,709,758	35,816,503
Reimbursements	(1,748,166)	(2,734,584)	(1,625,950)	(2,145,699)
Total Appropriation	27,796,346	29,480,184	29,083,808	33,670,804
Operating Transfers Out	0	0	0	0
Total Requirements	27,796,346	29,480,184	29,083,808	33,670,804
Sources				
Taxes	5,686	7,500	6,220	7,500
Realignment	0	0	0	0
State/Fed/Other Government	127,303	0	(8,706)	0
Fee/Rate	11,993,401	12,005,960	16,030,199	15,214,164
Other Revenue	54,579	57,500	67,541	57,500
Total Revenue	12,180,968	12,070,960	16,095,254	15,279,164
Operating Transfers In	0	0	0	0
Total Financing Sources	12,180,968	12,070,960	16,095,254	15,279,164
Net County Cost	15,615,378	17,409,224	12,988,554	18,391,640
Budgeted Staffing	257	263	263	275

Assessor/Recorder/County Clerk – Special Revenue Funds – Consolidated

BOB DUTTON, Assessor/Recorder/County Clerk

DESCRIPTION OF MAJOR SERVICES

The Assessor-Recorder-Clerk utilizes numerous special revenue funds that account for restricted funding that is used to enhance various services. The **Systems Development** budget unit was established to support, maintain and modernize the creation, retention and retrieval of information in the County's system of recorded documents. **Vital Records** was established to support vital records operation and retention, including the improvement and automation of vital records systems. **Electronic Recording** was established by Government Code Section 27279.1 to authorize the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. **Recorder Records** was established to defray the cost of storing, restoring, and imaging the County Recorder's documents. The primary

service provided by this budget unit is the maintenance, repair and imaging digitization of the County Recorder's documents. **County Archives** was established to identify, collect, acquire, preserve, arrange, and make accessible historically significant County records with permanent research value. **Social Security Number Truncation** was established to defray the cost of implementing Government Code Section 27301, which requires local governments to truncate the first five digits of social security numbers (SSN) that appear in records that may be disclosed to the public. **State Supplementation for County Assessors Program** was established to defray the cost of temporary help to assist with the assessment and enrollment of newly constructed real property, and an upgrade to the Property Information Management System (PIMS).

FISCAL ASSESSOR/RECORDER/COUNTY CLERK – SPECIAL REVENUE FUNDS

GROUP: FISCAL

DEPARTMENT: ASSESSOR/RECORDER/COUNTY CLERK

FUND: ASSESSOR/RECORDER SPECIAL REVENUE FUNDS –
CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	298,408	312,126	312,126	336,224
Operating Expenses	4,083,299	16,732,249	10,667,511	18,375,746
Capital Expenditures	171,076	113,400	97,400	0
Total Exp Authority	4,552,784	17,157,775	11,077,037	18,711,970
Reimbursements	0	(443,321)	(594,866)	(724,139)
Total Appropriation	4,552,784	16,714,454	10,482,171	17,987,831
Operating Transfers Out	0	1,369,264	1,369,264	0
Total Requirements	4,552,784	18,083,718	11,851,435	17,987,831
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	750,000	750,000	750,000	0
Fee/Rate	3,378,078	3,275,000	4,586,262	3,830,897
Other Revenue	216,116	221,500	166,368	166,500
Total Revenue	4,344,194	4,246,500	5,502,630	3,997,397
Operating Transfers In	375,000	10,644,276	8,946,241	11,877,716
Total Financing Sources	4,719,194	14,890,776	14,448,871	15,875,113
Use of/(Contribution to) Fund Balance	(166,410)	3,192,942	(2,597,436)	2,112,718
Budgeted Staffing	3	3	3	3

AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR

ENSEN MASON, *Auditor-Controller/Treasurer/Tax Collector*

DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor-Controller/Treasurer/Tax Collector (ATC) is responsible for providing the County and its constituents with a variety of accounting, collections, and investment services. The Auditor Division performs operational and financial audits of departments, agencies, and special districts; evaluates internal controls for operational improvement; and operates the Fraud, Waste, and Abuse Hotline. The Controller Division records the collections and performs the accounting, reporting, and claims of all County financial activities to ensure sound financial management. It is also responsible for developing and implementing accounting systems and standards, and administering the Countywide Cost Allocation Plan. The Disbursements Division is responsible for disbursing vendor payments and processing payroll services for County and Special District employees. The Property Tax Division is responsible for the compilation of property tax rates, revenue disbursements

to taxing agencies, processing tax bill/roll corrections and changes; processing certain refunds to taxpayers; and managing and calculating pass-through agreement payments on behalf of countywide successor agencies relating to the dissolution of Redevelopment Agencies. ATC, in collaboration with the Community Development and Housing Agency, administers the Oversight Board. The Treasurer Division performs the County's treasury function, including the investment of all County and School District funds within the County investment pool and associated banking services. The Tax Collection Division collects property taxes for all County taxing entities. The Central Collections Division provides collection services for the County and Superior Court. The SAP Center of Excellence Division provides ongoing countywide support for the Enterprise Financial Management System consisting of business and information technology experts.

FISCAL AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR

GROUP: FISCAL

DEPARTMENT: AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR

FUND: GENERAL

BUDGET UNIT: 340 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: FINANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	27,785,890	31,228,334	28,995,644	31,629,068
Operating Expenses	15,493,473	21,149,276	20,338,098	18,325,123
Capital Expenditures	578,331	891,000	861,143	740,000
Total Exp Authority	43,857,694	53,268,610	50,194,885	50,694,191
Reimbursements	(1,427,846)	(7,231,954)	(6,527,218)	(6,274,628)
Total Appropriation	42,429,848	46,036,656	43,667,667	44,419,563
Operating Transfers Out	98,951	0	0	0
Total Requirements	42,528,798	46,036,656	43,667,667	44,419,563
Sources				
Taxes	183,430	724,800	823,900	784,000
Realignment	0	0	0	0
State/Fed/Other Government	993,031	123,256	370,175	141,473
Fee/Rate	23,064,042	23,813,077	21,800,306	24,122,210
Other Revenue	1,430,163	884,644	884,259	760,600
Total Revenue	25,670,667	25,545,777	23,878,640	25,808,283
Operating Transfers In	0	350,000	350,000	0
Total Financing Sources	25,670,667	25,895,777	24,228,640	25,808,283
Net County Cost	16,858,132	20,140,879	19,439,027	18,611,280
Budgeted Staffing	329	314	314	313

Redemption Restitution Maintenance

DESCRIPTION OF MAJOR SERVICES

The Auditor-Controller/Treasurer/Tax Collector manages multiple restricted funding sources that are used to supplement services. The Redemption Restitution Maintenance budget unit consists of revenue received from tax sales and the State of California for the Victim Restitution Rebate. Redemption Maintenance accounts for revenue received from tax sales to defray the costs of maintaining the redemption and tax defaulted files, and the costs of administering and processing the claims for

excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds collected pursuant to Revenue and Taxation Code 4674. Restitution Maintenance accounts for rebate revenue received from the State of California for collecting and submitting Victim Restitution funds timely to the State, per Government Code 13963(f). Additionally, the rebate revenue received is used to further collection efforts.

FISCAL AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR – REDEMPTION RESTITUTION MAINTENANCE

GROUP: FISCAL

DEPARTMENT: AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR

FUND: REDEMPTION RESTITUTION MAINTENANCE

BUDGET UNIT: 340 2720

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: FINANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	120,085	176,455	176,455	369,000
Capital Expenditures	0	0	0	0
Total Exp Authority	120,085	176,455	176,455	369,000
Reimbursements	0	0	0	0
Total Appropriation	120,085	176,455	176,455	369,000
Operating Transfers Out	0	0	0	0
Total Requirements	120,085	176,455	176,455	369,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	168,850	182,000	117,104	125,000
Fee/Rate	0	0	0	0
Other Revenue	50,687	40,000	32,963	35,000
Total Revenue	219,537	222,000	150,067	160,000
Operating Transfers In	0	0	0	0
Total Financing Sources	219,537	222,000	150,067	160,000
Use of/(Contribution to) Fund Balance	(99,452)	(45,545)	26,388	209,000
Budgeted Staffing	0	0	0	0

HEALTH ADMINISTRATION

MATTHEW ERICKSON, *County Chief Financial Officer*

DESCRIPTION OF MAJOR SERVICES

The Health Administration budget unit seeks and supports opportunities to foster collaboration among the Health Care Departments: Department of Public Health, Department of Behavioral Health, and the Arrowhead Regional Medical Center. Health Administration provides funding for fiscal and policy analysis relating

to the operations of these departments. Additionally, Health Administration manages this budget unit, which includes funding and related transaction for the County's contribution for ARMC lease payments, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

HUMAN SERVICES HEALTH ADMINISTRATION

GROUP: HUMAN SERVICES

DEPARTMENT: HEALTH ADMINISTRATION

FUND: GENERAL

BUDGET UNIT: 114 1000

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	153,908,478	175,052,699	156,882,058	174,057,364
Capital Expenditures	0	0	0	0
Total Exp Authority	153,908,478	175,052,699	156,882,058	174,057,364
Reimbursements	0	0	0	0
Total Appropriation	153,908,478	175,052,699	156,882,058	174,057,364
Operating Transfers Out	17,775,421	16,547,855	16,547,855	17,575,626
Total Requirements	171,683,899	191,600,554	173,429,913	191,632,990
Sources				
Taxes	0	0	0	0
Realignment	3,862,703	4,000,554	4,000,554	4,032,990
State/Fed/Other Government	0	0	0	0
Fee/Rate	152,821,196	172,600,000	154,429,359	172,600,000
Other Revenue	0	0	0	0
Total Revenue	156,683,899	176,600,554	158,429,913	176,632,990
Operating Transfers In	0	0	0	0
Total Financing Sources	156,683,899	176,600,554	158,429,913	176,632,990
Net County Cost	15,000,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing	0	0	0	0

Master Settlement Agreement

DESCRIPTION OF MAJOR SERVICES

Master Settlement Agreement budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998, a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are divided equally between the state and local

governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the County's total proceeds are used each year to fund a portion of the Arrowhead Regional Medical Center lease payments.

HUMAN SERVICES HEALTH ADMINISTRATION – MASTER SETTLEMENT AGREEMENT

GROUP: HUMAN SERVICES

DEPARTMENT: HEALTH ADMINISTRATION

FUND: MASTER SETTLEMENT AGREEMENT

BUDGET UNIT: 116 2700

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	17,000,000	17,000,000	17,000,000	17,000,000
Total Requirements	17,000,000	17,000,000	17,000,000	17,000,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	20,312,746	21,081,607	22,584,656	21,631,147
Total Revenue	20,312,746	21,081,607	22,584,656	21,631,147
Operating Transfers In	5,280,336	0	0	0
Total Financing Sources	25,593,081	21,081,607	22,584,656	21,631,147
Use of/(Contribution to) Fund Balance	(8,593,081)	(4,081,607)	(5,584,656)	(4,631,147)
Budgeted Staffing	0	0	0	0

DEPARTMENT OF BEHAVIORAL HEALTH

VERONICA KELLEY, *Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health is responsible for providing mental health services to County residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the County via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings.

Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

HUMAN SERVICES BEHAVIORAL HEALTH

GROUP: HUMAN SERVICES

DEPARTMENT: BEHAVIORAL HEALTH

FUND: GENERAL

BUDGET UNIT: 920 1000

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	63,907,702	81,498,853	69,554,727	90,310,624
Operating Expenses	141,058,324	176,129,843	149,355,871	174,893,864
Capital Expenditures	448,278	1,951,468	903,510	1,002,700
Total Exp Authority	205,414,304	259,580,164	219,814,108	266,207,188
Reimbursements	(14,852,668)	(14,039,586)	(14,860,622)	(17,851,774)
Total Appropriation	190,561,636	245,540,578	204,953,486	248,355,414
Operating Transfers Out	24,256,267	23,314,178	17,514,179	17,591,267
Total Requirements	214,817,903	268,854,756	222,467,665	265,946,681
Sources				
Taxes	0	0	0	0
Realignment	120,833,699	131,641,658	136,779,970	126,890,782
State/Fed/Other Government	87,287,996	131,014,852	79,597,330	131,697,210
Fee/Rate	480,805	899,049	480,805	91,017
Other Revenue	4,372,651	3,456,444	3,766,807	5,424,919
Total Revenue	212,975,151	267,012,003	220,624,912	264,103,928
Operating Transfers In	0	0	0	0
Total Financing Sources	212,975,151	267,012,003	220,624,912	264,103,928
Net County Cost	1,842,752	1,842,753	1,842,753	1,842,753
Budgeted Staffing	669	667	667	680

Substance Use Disorder and Recovery Services

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health – Substance Use Disorder and Recovery Services (SUDRS), provides comprehensive Substance Use Disorder (SUD) services through various substance abuse prevention, recovery,

and treatment programs to County residents. Services include outpatient, residential and narcotic treatment services, prevention, and recovery residence for substance use disorder treatment.

HUMAN SERVICES BEHAVIORAL HEALTH – SUBSTANCE USE DISORDER AND RECOVERY SERVICES

GROUP: HUMAN SERVICES

DEPARTMENT: BEHAVIORAL HEALTH

FUND: GENERAL

BUDGET UNIT: 101 1000

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	7,593,191	11,249,854	8,924,026	11,394,411
Operating Expenses	35,423,760	38,680,301	35,339,343	40,996,018
Capital Expenditures	0	136,600	136,600	10,000
Total Exp Authority	43,016,951	50,066,755	44,399,969	52,400,429
Reimbursements	(15,469,194)	(17,796,553)	(4,651,379)	(9,136,144)
Total Appropriation	27,547,756	32,270,202	39,748,590	43,264,285
Operating Transfers Out	0	0	0	0
Total Requirements	27,547,756	32,270,202	39,748,590	43,264,285
Sources				
Taxes	0	0	0	0
Realignment	7,276,091	7,481,778	6,471,669	7,075,737
State/Fed/Other Government	19,931,809	24,638,666	32,692,585	35,802,432
Fee/Rate	183,337	300	(13,682)	236,658
Other Revenue	7,061	0	448,560	0
Total Revenue	27,398,298	32,120,744	39,599,132	43,114,827
Operating Transfers In	0	0	0	0
Total Financing Sources	27,398,298	32,120,744	39,599,132	43,114,827
Net County Cost	149,458	149,458	149,458	149,458
Budgeted Staffing	118	118	118	111

Mental Health Services Act

DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1.0 million. The proposition was enacted into law as the Mental Health Services Act (MHSA), effective January 1, 2005. The overall purpose

and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness and to ensure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public."

HUMAN SERVICES BEHAVIORAL HEALTH – MENTAL HEALTH SERVICES ACT

GROUP: HUMAN SERVICES

DEPARTMENT: BEHAVIORAL HEALTH

FUND: MENTAL HEALTH SERVICES ACT

BUDGET UNIT: 920 2200

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	46,290,536	59,416,695	52,524,375	63,186,317
Operating Expenses	152,700,260	190,554,725	145,484,827	190,766,753
Capital Expenditures	1,032,331	5,153,084	5,153,731	2,116,693
Total Exp Authority	200,023,128	255,124,504	203,162,933	256,069,763
Reimbursements	(903,713)	(2,343,118)	(903,713)	(2,345,225)
Total Appropriation	199,119,415	252,781,386	202,259,220	253,724,538
Operating Transfers Out	194,529	1,100,000	437,000	0
Total Requirements	199,313,944	253,881,386	202,696,220	253,724,538
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	127,217,956	184,174,345	194,752,095	174,692,535
Fee/Rate	56,730	0	148,311	387,567
Other Revenue	12,207,451	10,582,873	14,518,474	11,266,313
Total Revenue	139,482,137	194,757,218	209,418,880	186,346,415
Operating Transfers In	22,413,514	20,800,000	16,001,425	15,748,514
Total Financing Sources	161,895,651	215,557,218	225,420,305	202,094,929
Use of/(Contribution to) Fund Balance	37,418,292	38,324,168	(22,724,085)	51,629,609
Budgeted Staffing	665	661	661	651

Special Revenue Funds – Consolidated

The Substance Use Disorder and Recovery Services (SUDRS) program includes multiple special revenue funds that were used to account for restricted funding that could be used to augment services. Starting in fiscal year 2021-22 the department has elected to discontinue the budget units that were previously included in this

grouping. That includes the Block Grant Carryover Program, Court Alcohol and Drug Programs, and the Driving Under the Influence Program. Funds previously accounted for in these special revenue funds will be recorded to the General Fund budget unit which incurs these program expenses.

HUMAN SERVICES BEHAVIORAL HEALTH – SPECIAL REVENUE FUNDS

GROUP: HUMAN SERVICES

DEPARTMENT: BEHAVIORAL HEALTH

FUND: CONSOLIDATED SPECIAL REVENUE

BUDGET UNIT: VARIOUS

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	10,853,504	10,335,200	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	10,853,504	10,335,200	0	0
Reimbursements	0	0	0	0
Total Appropriation	10,853,504	10,335,200	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	10,853,504	10,335,200	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	11,577,187	10,611,382	0	0
Fee/Rate	304,889	437,538	0	0
Other Revenue	225,068	339,721	0	0
Total Revenue	12,107,144	11,388,641	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	12,107,144	11,388,641	0	0
Use of/(Contribution to) Fund Balance	(1,253,640)	(1,053,441)	0	0
Budgeted Staffing	0	0	0	0

PUBLIC HEALTH

ANDREW GOLDFRACH, *Interim Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety and quality of life for residents and visitors of San Bernardino County. Many services are mandated by California Health and Safety Code.

Clinical Health and Prevention provides health care services that improve the health of County residents and visitors, and assures access to quality health care services by the public by operating health clinics and centers.

Community and Family Health increases opportunities for County residents to lead healthier lives by promoting health education and wellness. Disease Control and

Prevention provides for surveillance and prevention of communicable diseases, including tuberculosis and HIV.

Environmental Health prevents or reduces hazards adversely affecting health, safety and quality of life through regulatory programs such as Food Protection and Vector. Animal Care and Control protects the public from rabies through dog vaccinations, stray animal abatement, wildlife surveillance, and public education.

Community Outreach and Innovation encompasses Community Vital Signs, which sets evidence-based priorities for action that encompass policy, education, environment and systems change, and accessible health care.

HUMAN SERVICES PUBLIC HEALTH

GROUP: HUMAN SERVICES

DEPARTMENT: PUBLIC HEALTH

FUND: GENERAL

BUDGET UNIT: 930 1000

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HEALTH

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	60,148,060	83,474,597	88,295,967	70,788,570
Operating Expenses	41,512,055	132,831,790	116,247,894	46,087,748
Capital Expenditures	525,645	440,000	426,512	120,000
Total Exp Authority	102,185,760	216,746,387	204,970,373	116,996,318
Reimbursements	(12,285,581)	(12,413,623)	(9,784,447)	(13,550,937)
Total Appropriation	89,900,180	204,332,764	195,185,926	103,445,381
Operating Transfers Out	8,930	2,622	2,621	0
Total Requirements	89,909,110	204,335,386	195,188,547	103,445,381
Sources				
Taxes	0	0	0	0
Realignment	15,004,794	20,745,966	11,308,948	21,075,763
State/Fed/Other Government	52,482,700	157,003,049	98,247,877	58,444,586
Fee/Rate	15,488,250	17,006,261	16,745,256	17,213,012
Other Revenue	274,690	90,566	182,898	96,574
Total Revenue	83,250,434	194,845,842	126,484,979	96,829,935
Operating Transfers In	126,110	153,236	153,236	153,236
Total Financing Sources	83,376,544	194,999,078	126,638,215	96,983,171
Net County Cost	6,532,566	9,336,308	68,550,332	6,462,210
Budgeted Staffing	832	793	793	787

California Children's Services

DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of the care. State law requires

the County to maintain a mandated minimum funding level. In addition to realignment dollars and the County's mandated contribution, funding also comes from the State of California, Medi-Cal, and patient co-payments.

HUMAN SERVICES PUBLIC HEALTH – CALIFORNIA CHILDREN'S SERVICES

GROUP: HUMAN SERVICES

DEPARTMENT: PUBLIC HEALTH

FUND: GENERAL

BUDGET UNIT: 933 1000

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	15,432,932	19,362,849	16,656,807	20,538,728
Operating Expenses	6,269,965	7,610,186	6,895,242	8,057,962
Capital Expenditures	11,701	0	0	0
Total Exp Authority	21,714,597	26,973,035	23,552,049	28,596,690
Reimbursements	(4,616)	0	(8,429)	(9,754)
Total Appropriation	21,709,982	26,973,035	23,543,620	28,586,936
Operating Transfers Out	0	0	0	0
Total Requirements	21,709,982	26,973,035	23,543,620	28,586,936
Sources				
Taxes	0	0	0	0
Realignment	3,578,302	4,903,342	4,108,251	5,040,182
State/Fed/Other Government	14,451,000	17,151,751	15,319,808	18,491,735
Fee/Rate	12,000	14,000	6,366	14,227
Other Revenue	1,622	600	945	610
Total Revenue	18,042,925	22,069,693	19,435,370	23,546,754
Operating Transfers In	0	0	0	0
Total Financing Sources	18,042,925	22,069,693	19,435,370	23,546,754
Net County Cost	3,667,057	4,903,342	4,108,250	5,040,182
Budgeted Staffing	196	191	191	192

Indigent Ambulance

DESCRIPTION OF MAJOR SERVICES

This budget unit provides funding for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center or the closest hospital under certain life-threatening situations. Up to the extent of

available resources, the fund also pays for the Sheriff/Coroner/Public Administrator's cost of transportation of inmates for medical treatment.

HUMAN SERVICES PUBLIC HEALTH – INDIGENT AMBULANCE

GROUP: HUMAN SERVICES

DEPARTMENT: PUBLIC HEALTH

FUND: GENERAL

BUDGET UNIT: 929 1000

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	472,415	472,109	472,109	472,038
Capital Expenditures	0	0	0	0
Total Exp Authority	472,415	472,109	472,109	472,038
Reimbursements	0	0	0	0
Total Appropriation	472,415	472,109	472,109	472,038
Operating Transfers Out	0	0	0	0
Total Requirements	472,415	472,109	472,109	472,038
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	472,415	472,109	472,109	472,038
Budgeted Staffing	0	0	0	0

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

This budget unit is comprised of four individual funds.

Bioterrorism Preparedness: government funds support the department's preparedness for and response to emergencies caused by bioterrorism, infectious disease, natural disasters and other public health threats.

Vital Statistics State Fees: holds fees from the sale of birth and death certificates. The funds may be used to defray the costs of collecting and reporting of vital statistics.

Vector Control Assessments: funds are property tax assessments levied against parcels in unincorporated areas of the County and are dedicated towards vector control services.

COVID 19 ELC: controls and tracks the expenditures made and Federal and State revenue received for the COVID-19 Pandemic response.

HUMAN SERVICES PUBLIC HEALTH – PUBLIC HEALTH SPECIAL REVENUE FUNDS

GROUP: HUMAN SERVICES

DEPARTMENT: PUBLIC HEALTH

FUND: CONSOLIDATED SPECIAL REVENUE

BUDGET UNIT: VARIOUS

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HEALTH

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	21,702,320
Operating Expenses	6,093,879	4,202,611	3,588,564	35,733,039
Capital Expenditures	0	0	0	1,500,000
Total Exp Authority	6,093,879	4,202,611	3,588,564	58,935,359
Reimbursements	0	0	0	0
Total Appropriation	6,093,879	4,202,611	3,588,564	58,935,359
Operating Transfers Out	0	0	0	0
Total Requirements	6,093,879	4,202,611	3,588,564	58,935,359
Sources				
Taxes	23,854	32,864	26,015	31,930
Realignment	0	0	0	0
State/Fed/Other Government	2,046,250	2,144,285	2,061,249	56,639,914
Fee/Rate	1,727,973	1,869,893	1,850,838	1,949,323
Other Revenue	123,003	124,678	123,331	109,306
Total Revenue	3,921,080	4,171,720	4,061,433	58,730,473
Operating Transfers In	0	0	0	0
Total Financing Sources	3,921,080	4,171,720	4,061,433	58,730,473
Use of/(Contribution to) Fund Balance	2,172,799	30,891	(472,869)	204,886
Budgeted Staffing	0	0	0	1,015

HUMAN SERVICES – ADMINISTRATIVE CLAIM

CASONYA THOMAS, *Assistant Executive Officer*

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the County for social services programs under applicable mandatory federal and state regulations. Staffing for Transitional Assistance Department (TAD), Children and Family Services (CFS), Adult Services programs of the Department of Aging and Adult Services

(DAAS), Children's Network and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC) are included in the Administrative Claim budget unit.

HUMAN SERVICES HUMAN SERVICES – ADMINISTRATIVE CLAIM

GROUP: HUMAN SERVICES

DEPARTMENT: HUMAN SERVICES ADMINISTRATIVE CLAIM

FUND: GENERAL

BUDGET UNIT: 501 1000

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: PUBLIC ASSISTANCE ADMINISTRATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	372,423,765	411,479,352	387,928,498	447,815,007
Operating Expenses	213,531,187	267,060,982	229,320,333	277,950,737
Capital Expenditures	4,403,398	4,125,237	2,958,647	4,057,330
Total Exp Authority	590,358,350	682,665,571	620,207,478	729,823,074
Reimbursements	(3,885,787)	(6,611,017)	(4,123,524)	(3,723,302)
Total Appropriation	586,472,564	676,054,554	616,083,954	726,099,772
Operating Transfers Out	394,949	11,000,000	7,442,393	11,500,000
Total Requirements	586,867,513	687,054,554	623,526,347	737,599,772
Sources				
Taxes	0	0	0	0
Realignment	131,744,171	142,800,330	142,800,330	140,704,231
State/Fed/Other Government	409,068,103	485,705,141	425,757,357	529,592,373
Fee/Rate	819,031	850,000	498,000	850,000
Other Revenue	593,886	790,000	826,606	790,000
Total Revenue	542,225,190	630,145,471	569,882,293	671,936,604
Operating Transfers In	9,428,836	18,765,029	15,500,000	24,653,579
Total Financing Sources	551,654,026	648,910,500	585,382,293	696,590,183
Net County Cost	35,213,486	38,144,054	38,144,054	41,009,589
Budgeted Staffing	4,629	4,701	4,701	4,717

Human Services Subsistence Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Human Services manages multiple subsistence programs under applicable mandatory federal and state regulations. These programs provide mandated County subsistence to indigents, adults and children in the form of cash aid for food, shelter, transportation, emergency services and treatment/counseling.

Other aid includes grants for room, board, child care, financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs, aid payments and children living in foster homes and group-care facilities, subsidies to children who leave the juvenile court dependency system to live with a relative legal guardian.

These programs include:

Aid to Indigents (General Relief)

Domestic Violence/Child Abuse Services

Entitlement Payments (Child Care)

Out-of-Home Child Care

Aid to Adoptive Children

AFDC-Foster Care

Refugee Cash Assistance

Cash Assistance for Immigrants

CalWORKs cash aid, and

Kinship Guardianship Assistance Program (Kin-Gap)

All Human Services Subsistence programs are mandated by federal or state law.

There is no staffing associated with these budget units. Services for the above programs are provided by staff budgeted in the Human Services (HS) Administrative Claim budget unit.

HUMAN SERVICES HUMAN SERVICES ADMINISTRATIVE CLAIM – HUMAN SERVICES SUBSISTENCE FUNDS

GROUP: HUMAN SERVICES

DEPARTMENT: HUMAN SERVICES ADMINISTRATIVE CLAIM

FUND: GENERAL

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: AID PROGRAMS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	657,580,002	726,754,794	647,496,994	731,033,539
Capital Expenditures	0	0	0	0
Total Exp Authority	657,580,002	726,754,794	647,496,994	731,033,539
Reimbursements	(325,167)	(790,000)	(324,907)	(790,000)
Total Appropriation	657,254,836	725,964,794	647,172,087	730,243,539
Operating Transfers Out	0	0	0	0
Total Requirements	657,254,836	725,964,794	647,172,087	730,243,539
Sources				
Taxes	0	0	0	0
Realignment	364,890,715	408,979,483	327,838,045	336,701,073
State/Fed/Other Government	246,056,729	261,470,482	271,390,699	321,783,953
Fee/Rate	1,992,381	1,739,621	1,997,470	2,083,305
Other Revenue	230,524	300,000	180,000	300,000
Total Revenue	613,170,348	672,489,586	601,406,214	660,868,331
Operating Transfers In	0	0	0	0
Total Financing Sources	613,170,348	672,489,586	601,406,214	660,868,331
Net County Cost	44,084,487	53,475,208	45,765,873	69,375,208
Budgeted Staffing	0	0	0	0

Wraparound Reinvestment Fund

DESCRIPTION OF MAJOR SERVICES

The Wraparound Services Program was created through Senate Bill (SB) 163, Chapter 795, Statutes of 1997, and is an intensive, community-based and family-centered process designed to allow children with serious behavior and/or emotional difficulties to remain in their community at the lowest level of care possible instead of being placed in a group home setting. Payments for Wraparound Services are included in the Aid to Families with Dependent Children (AFDC) – Foster Care budget unit. This bill allows counties to accumulate savings realized from a wraparound program and requires that the savings be reinvested in a Child Welfare Services Program.

Contracts have been established with four agencies to provide countywide wraparound program services to high-risk children. These contracts stipulate that the

County will retain 40% of the Wraparound Foster Care payments.

This budget unit will provide funding to 1) reinvest in services for youth in placement while they are being assessed for residential based services, 2) enhance services provided to foster care children and their families 3) expand services to youth aging out of the foster care system in order to promote self-sufficiency in these young adults, and 4) provide matching funds to access additional federal funding in support of the Child Welfare Services Program.

This budget unit requires no Discretionary General Funding (Net County Cost) since amounts are withheld from existing AFDC – Foster Care maintenance payments.

HUMAN SERVICES HUMAN SERVICES ADMINISTRATIVE CLAIM – WRAPAROUND REINVESTMENT FUND

GROUP: HUMAN SERVICES

DEPARTMENT: HUMAN SERVICES ADMINISTRATIVE CLAIM

FUND: SPECIAL REVENUE

BUDGET UNIT: 505 2738

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: AID PROGRAMS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	987,694	1,588,500	130,212	1,588,500
Capital Expenditures	0	0	0	0
Total Exp Authority	987,694	1,588,500	130,212	1,588,500
Reimbursements	(250,872)	0	0	0
Total Appropriation	736,823	1,588,500	130,212	1,588,500
Operating Transfers Out	8,761,029	9,690,029	9,690,029	14,690,029
Total Requirements	9,497,852	11,278,529	9,820,241	16,278,529
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	16,116,715	16,000,000	10,704,476	16,000,000
Fee/Rate	0	0	0	0
Other Revenue	13,148,635	400,000	6,795,826	450,000
Total Revenue	29,265,350	16,400,000	17,500,302	16,450,000
Operating Transfers In	0	0	0	0
Total Financing Sources	29,265,350	16,400,000	17,500,302	16,450,000
Use of/(Contribution to) Fund Balance	(19,767,498)	(5,121,471)	(7,680,061)	(171,471)
Budgeted Staffing	0	0	0	0

OFFICE OF HOMELESS SERVICES

TOM HERNANDEZ, *Chief of Homeless Services*

DESCRIPTION OF MAJOR SERVICES

The Office of Homeless Services (OHS) was created in September 2007 by the San Bernardino County Board of Supervisors. OHS serves as the administrative arm of the Homeless Partnership. In addition to its supportive function, OHS strives to develop a countywide public and private partnership that coordinates services directed

towards reducing and preventing homelessness by providing comprehensive services and resources for homeless persons. OHS serves as the lead agency for the local Continuum of Care (CoC) Homeless Assistance grants, providing funding to various non-profit organizations and housing service providers.

HUMAN SERVICES HUMAN SERVICES ADMINISTRATIVE CLAIM – OFFICE OF HOMELESS SERVICES

GROUP: HUMAN SERVICES

DEPARTMENT: HUMAN SERVICES ADMINISTRATIVE CLAIM

FUND: GENERAL

BUDGET UNIT: 621 1000

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,117,520	1,262,498	1,121,554	1,315,970
Operating Expenses	701,779	3,560,847	1,527,134	1,172,288
Capital Expenditures	0	0	0	0
Total Exp Authority	1,819,299	4,823,345	2,648,688	2,488,258
Reimbursements	(836,955)	(1,138,713)	(850,000)	(1,330,700)
Total Appropriation	982,344	3,684,632	1,798,688	1,157,558
Operating Transfers Out	0	2,716,777	2,716,777	0
Total Requirements	982,344	6,401,409	4,515,465	1,157,558
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	683,121	5,959,900	4,073,956	664,343
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	683,121	5,959,900	4,073,956	664,343
Operating Transfers In	0	0	0	0
Total Financing Sources	683,121	5,959,900	4,073,956	664,343
Net County Cost	299,223	441,509	441,509	493,215
Budgeted Staffing	10	12	12	11

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Office of Homeless Services administers multiple restricted special revenue funds that are used to fund program services. **The Homeless Housing, Assistance and Prevention Program (HHAP)** is a block grant program designed to provide jurisdictions with one-time grant funds to support regional coordination and expand or develop local capacity to address immediate homelessness challenges throughout the State of California. HHAP services include: rental assistance and rapid rehousing; landlord incentives, outreach and coordination, systems support for activities necessary to create regional partnerships, delivery of permanent housing and innovation housing solutions, prevention and shelter diversion, permanent housing; and new navigation centers and emergency shelters. The **California**

Emergency Solutions Housing (CESH) is a block grant that provides funds for housing relocation and stabilization services (including rental assistance), operating subsidies for permanent housing, flexible housing subsidy funds, operation support for emergency housing interventions, and systems support for homelessness services and housing delivery system. **The Homekey Operating Reserve** has been established to provide the operating subsidies for the Homekey program. The Homekey program was developed to protect individuals experiencing or at risk of homelessness and who are impacted by COVID-19. The **Homeless Emergency Aid Program (HEAP)** was a block grant program designed to provide direct assistance to cities and counties to address the homelessness crisis throughout California.

HUMAN SERVICES HUMAN SERVICES ADMINISTRATIVE CLAIM – OFFICE OF HOMELESS SERVICES – SPECIAL REVENUE FUNDS

GROUP: HUMAN SERVICES

DEPARTMENT: HUMAN SERVICES ADMINISTRATIVE CLAIM

FUND: CONSOLIDATED SPECIAL REVENUE

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	1,447,661	7,733,997	3,747,072	10,785,613
Capital Expenditures	0	0	0	0
Total Exp Authority	1,447,661	7,733,997	3,747,072	10,785,613
Reimbursements	(31,886)	0	(6,344,921)	(1,728,607)
Total Appropriation	1,415,775	7,733,997	(2,597,849)	9,057,006
Operating Transfers Out	0	0	400,000	0
Total Requirements	1,415,775	7,733,997	(2,197,849)	9,057,006
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	1,265,609	7,053,826	5,434,667	4,489,830
Fee/Rate	0	0	0	0
Other Revenue	183,144	100,868	55,792	0
Total Revenue	1,448,753	7,154,694	5,490,459	4,489,830
Operating Transfers In	0	0	0	0
Total Financing Sources	1,448,753	7,154,694	5,490,459	4,489,830
Use of/(Contribution to) Fund Balance	(32,978)	579,303	(7,688,308)	4,567,176
Budgeted Staffing	0	0	0	0

AGING AND ADULT SERVICES

SHARON NEVINS, *Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Aging and Adult Services (DAAS), under the direction of the California Department of Aging (CDA), serves as the state-designated Area Agency on Aging (AAA) for the County of San Bernardino and is responsible for administering programs under the Older Americans Act (OAA) and the Older Californians Act (OCA). The department works to ensure services are easily accessible to all older individuals and to maintain a visible resource where seniors can go or access information.

Programs offered by the department include Senior Information and Assistance (SIA), Elderly Nutrition, Senior Community Service Employment Program (SCSEP), Senior Supportive Services, Disease Prevention and Health Promotion, Health Insurance Counseling and Advocacy Program (HICAP), Family Caregiver Support Program (FCSP), Multipurpose Senior Services Program (MSSP), and Long-term Care Ombudsman Program (OMB).

HUMAN SERVICES AGING AND ADULT SERVICES

GROUP: HUMAN SERVICES

DEPARTMENT: AGING AND ADULT SERVICES

FUND: GENERAL

BUDGET UNIT: 529 1036

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	3,240,871	3,663,102	3,478,678	4,027,970
Operating Expenses	10,020,583	15,065,155	13,275,620	12,663,398
Capital Expenditures	0	0	0	0
Total Exp Authority	13,261,454	18,728,257	16,754,298	16,691,368
Reimbursements	(406,626)	(627,259)	(554,520)	(700,951)
Total Appropriation	12,854,828	18,100,998	16,199,778	15,990,417
Operating Transfers Out	0	0	0	0
Total Requirements	12,854,828	18,100,998	16,199,778	15,990,417
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	10,287,189	16,886,795	15,067,158	14,551,214
Fee/Rate	0	0	0	0
Other Revenue	120,780	156,583	75,000	381,583
Total Revenue	10,407,970	17,043,378	15,142,158	14,932,797
Operating Transfers In	1,094,463	1,057,620	1,057,620	1,057,620
Total Financing Sources	11,502,433	18,100,998	16,199,778	15,990,417
Use of/(Contribution to) Fund Balance	1,352,396	0	0	0
Budgeted Staffing	43	46	46	51

Public Guardian – Conservator

DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of last resort for individuals found to be gravely disabled or who lack the capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody, and control. The conservator determines

where the conservatee lives and ensure his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other license facility of state hospital, county hospital, or United States government hospital.

HUMAN SERVICES AGING AND ADULT SERVICES – PUBLIC GUARDIAN – CONSERVATOR

GROUP: HUMAN SERVICES

DEPARTMENT: AGING AND ADULT SERVICES

FUND: GENERAL

BUDGET UNIT: 536 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	4,271,033	6,839,754	5,037,414	7,111,621
Operating Expenses	2,245,941	3,060,595	2,347,676	3,093,678
Capital Expenditures	0	45,000	36,758	54,348
Total Exp Authority	6,516,974	9,945,349	7,421,848	10,259,647
Reimbursements	(4,928,806)	(7,758,912)	(5,553,043)	(8,045,803)
Total Appropriation	1,588,168	2,186,437	1,868,805	2,213,844
Operating Transfers Out	0	0	0	0
Total Requirements	1,588,168	2,186,437	1,868,805	2,213,844
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	34,839	0	16,158	0
Fee/Rate	770,863	350,000	872,372	400,000
Other Revenue	3,731	0	0	0
Total Revenue	809,432	350,000	888,530	400,000
Operating Transfers In	0	0	0	0
Total Financing Sources	809,432	350,000	888,530	400,000
Net County Cost	778,735	1,836,437	980,275	1,813,844
Budgeted Staffing	52	71	71	71

CHILD SUPPORT SERVICES

MARIE GIRULAT, *Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services (DCSS) promotes family self-sufficiency by partnering with parents and the community to deliver reliable child support services. These services are offered throughout San Bernardino County with offices located in the high desert, west end, and the greater San Bernardino area.

DCSS is dedicated to administering the program to ensure that the needs of the families are first and foremost. DCSS works collaboratively with parents to remove barriers to child support and to assist in directing parents to services in the community. DCSS identifies partners who can help families with job training and skills, domestic violence resources, legal assistance and more. DCSS identifies collaborative opportunities to serve shared customers with other county programs and community-based organizations.

The services provided by DCSS include the following:

- Establishing court orders for parentage, child and medical support, and health insurance.
- Enforcing court orders for child, family, spousal, medical support and health insurance.
- Collecting and distributing support payments.
- Maintaining records of payments made and balances due.
- Modifying court orders when there is a change in circumstances.

DCSS' brand, "Champion of Children" emphasizes making a positive difference in the lives of families.

HUMAN SERVICES CHILD SUPPORT SERVICES – CHILD SUPPORT

GROUP: HUMAN SERVICES

DEPARTMENT: CHILD SUPPORT SERVICES

FUND: GENERAL

BUDGET UNIT: 452 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	38,500,263	39,172,721	39,406,347	45,303,107
Operating Expenses	9,352,330	9,598,721	9,448,622	10,146,772
Capital Expenditures	62,591	52,487	52,325	524,801
Total Exp Authority	47,915,183	48,823,929	48,907,294	55,974,680
Reimbursements	(11,725)	0	(206,382)	0
Total Appropriation	47,903,458	48,823,929	48,700,912	55,974,680
Operating Transfers Out	0	0	0	0
Total Requirements	47,903,458	48,823,929	48,700,912	55,974,680
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	47,656,617	48,343,929	48,200,457	55,054,680
Fee/Rate	0	0	0	0
Other Revenue	246,841	480,000	350,455	920,000
Total Revenue	47,903,458	48,823,929	48,550,912	55,974,680
Operating Transfers In	0	0	0	0
Total Financing Sources	47,903,458	48,823,929	48,550,912	55,974,680
Net County Cost	0	0	150,000	0
Budgeted Staffing	513	477	477	490

PRESCHOOL SERVICES

PHALOS HAIRE, *Director*

DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) administers the Head Start, Early Head Start, and Early Head Start – Child Care Partnership federal programs, the California Department of Education State Preschool program as well as the Child and Adult Care Food Program at 64 locations throughout San Bernardino County. The programs are fully funded from federal and state sources with no Net County Cost.

PSD serves approximately 6,000 low income and disadvantaged families with children from birth to

five years of age and pregnant women. PSD's priority population includes children in foster care, those who are homeless, and children with special needs and/or disabilities. In addition, PSD's programs offer comprehensive child development and family support services to all enrolled children and families, which include physical and mental health services and nutrition to strengthen each child's capacity to participate successfully in school.

HUMAN SERVICES PRESCHOOL SERVICES

GROUP: HUMAN SERVICES

DEPARTMENT: PRESCHOOL SERVICES

FUND: PRESCHOOL SERVICES

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	35,689,699	38,808,403	36,873,097	39,991,643
Operating Expenses	24,199,775	31,473,802	27,783,139	27,875,760
Capital Expenditures	533,766	1,360,047	1,066,152	417,330
Total Exp Authority	60,423,240	71,642,252	65,722,388	68,284,733
Reimbursements	(1,218,925)	(1,394,692)	(1,436,133)	(1,496,273)
Total Appropriation	59,204,315	70,247,560	64,286,255	66,788,460
Operating Transfers Out	1,258,302	5,167,294	4,571,267	105,000
Total Requirements	60,462,617	75,414,854	68,857,522	66,893,460
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	60,688,285	65,609,664	69,362,849	66,343,533
Fee/Rate	1,199	0	0	0
Other Revenue	47,173	6,000	76,377	6,000
Total Revenue	60,736,656	65,615,664	69,439,226	66,349,533
Operating Transfers In	26,014	0	0	0
Total Financing Sources	60,762,671	65,615,664	69,439,226	66,349,533
Use of/(Contribution to) Fund Balance	(300,054)	9,799,190	(581,704)	543,927
Budgeted Staffing	796	804	804	816

VETERANS AFFAIRS

FRANK GUEVARA, *Director*

DESCRIPTION OF MAJOR SERVICES

Secretary of the United States Department of Veterans Affairs (USDVA) notes that approximately one in three people in the United States is a potential Veterans Affairs beneficiary. The County Department of Veterans Affairs (VA) provides claims assistance, information and referral, advocacy, and outreach to County residents. The

benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the USDVA system for veterans and recently discharged military personnel in our community.

HUMAN SERVICES VETERANS AFFAIRS

GROUP: HUMAN SERVICES

DEPARTMENT: VETERANS AFFAIRS

FUND: GENERAL

BUDGET UNIT: 540 1000

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: VETERAN'S SERVICES

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,143,630	2,271,918	2,205,319	2,400,693
Operating Expenses	564,117	727,852	592,082	772,464
Capital Expenditures	0	0	0	0
Total Exp Authority	2,707,746	2,999,770	2,797,401	3,173,157
Reimbursements	0	0	0	0
Total Appropriation	2,707,746	2,999,770	2,797,401	3,173,157
Operating Transfers Out	37,059	67,000	60,000	0
Total Requirements	2,744,805	3,066,770	2,857,401	3,173,157
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	827,083	797,210	752,340	797,210
Fee/Rate	0	0	0	0
Other Revenue	421	0	76	0
Total Revenue	827,504	797,210	752,416	797,210
Operating Transfers In	0	0	0	0
Total Financing Sources	827,504	797,210	752,416	797,210
Net County Cost	1,917,301	2,269,560	2,104,985	2,375,947
Budgeted Staffing	25	25	25	25

DRUG COURT PROGRAMS

DESCRIPTION OF MAJOR SERVICES

The Drug Court Programs budget unit accounts for administrative support and treatment costs for Drug Court Programs. Funding for these programs is provided by grant revenues and a reimbursement from the

Department of Behavioral Health. This budget unit funds one Treatment Coordinator and one Senior Account Clerk budgeted within the Superior Court.

LAW AND JUSTICE COUNTY TRIAL COURTS – DRUG COURTS

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: GENERAL

BUDGET UNIT: 123 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	161,484	182,269	182,269	181,168
Capital Expenditures	0	0	0	0
Total Exp Authority	161,484	182,269	182,269	181,168
Reimbursements	(165,442)	(182,269)	(182,269)	(181,168)
Total Appropriation	(3,958)	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	(3,958)	0	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	(3,958)	0	0	0
Budgeted Staffing	0	0	0	0

GRAND JURY

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by

the District Attorney's Office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs. This budget unit funds one Grand Jury Assistant position budgeted within the Superior Court.

LAW AND JUSTICE COUNTY TRIAL COURTS - GRAND JURY

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: GENERAL

BUDGET UNIT: 124 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	550,872	728,940	655,776	759,703
Capital Expenditures	0	0	0	0
Total Exp Authority	550,872	728,940	655,776	759,703
Reimbursements	0	0	0	0
Total Appropriation	550,872	728,940	655,776	759,703
Operating Transfers Out	0	0	0	0
Total Requirements	550,872	728,940	655,776	759,703
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	550,872	728,940	655,776	759,703
Budgeted Staffing	0	0	0	0

INDIGENT DEFENSE

DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program provides for representation services appointed by the Superior Court for indigent defendants in criminal and juvenile delinquency proceedings that the Public Defender is unable to represent, and for conservatorship, guardianship, probate, family law other than Family Code § 3150 minor's counsel, and misdemeanor appeals. A portion of this budget is also set aside for capital case defense costs for the Public Defender Capital Defense Unit. The program reports to the County Administrative Office – Finance and Administration and is responsible for administering contracts, monitoring caseloads and expenditures, processing accounts payable and performing trust fund accountings. The program administers and coordinates

court-appointed representation services of attorneys, experts and investigators for an average of 4,000 misdemeanor and 2,300 felony cases per year, including capital and life-without-parole cases, and an average of 3,000 delinquency, conservatorship, guardianship, probate, mental health, misdemeanor appeal and other cases. In coordination with the Superior Court, this program also administers the County's alternate dispute resolution program under the Dispute Resolution Programs Act and its associated special revenue fund. This budget unit funds one contract analyst position and a portion of a secretarial support position in the Finance and Administration budget unit.

LAW AND JUSTICE COUNTY TRIAL COURTS – INDIGENT DEFENSE

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: GENERAL

BUDGET UNIT: 125 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	8,812,517	10,581,033	10,021,367	10,581,033
Capital Expenditures	0	0	0	0
Total Exp Authority	8,812,517	10,581,033	10,021,367	10,581,033
Reimbursements	0	0	0	0
Total Appropriation	8,812,517	10,581,033	10,021,367	10,581,033
Operating Transfers Out	0	0	0	0
Total Requirements	8,812,517	10,581,033	10,021,367	10,581,033
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	(116)	0
Other Revenue	36,674	0	400	0
Total Revenue	36,674	0	284	0
Operating Transfers In	0	0	0	0
Total Financing Sources	36,674	0	284	0
Net County Cost	8,775,843	10,581,033	10,021,083	10,581,033
Budgeted Staffing	0	0	0	0

COURT FACILITIES/JUDICIAL BENEFITS

DESCRIPTION OF MAJOR SERVICES

The Court Facilities/Judicial Benefits budget unit annually appropriates an amount that the County provides in supplemental benefits for Superior Court judges appointed on or before January 1, 2008. These benefits include automobile, security and education allowances.

This budget unit also continues to appropriate funds for property insurance costs not covered by an agreement with the Judicial Council of California, as well as security services at the Fontana Court.

LAW AND JUSTICE COUNTY TRIAL COURTS – COURT FACILITIES/JUDICIAL BENEFITS

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: GENERAL

BUDGET UNIT: 122 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	998,858	958,202	958,202	958,202
Capital Expenditures	0	0	0	0
Total Exp Authority	998,858	958,202	958,202	958,202
Reimbursements	0	0	0	0
Total Appropriation	998,858	958,202	958,202	958,202
Operating Transfers Out	0	0	0	0
Total Requirements	998,858	958,202	958,202	958,202
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	998,858	958,202	958,202	958,202
Budgeted Staffing	0	0	0	0

COURT FACILITIES PAYMENTS

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, required the transfer of responsibility for funding and operations of trial court facilities from the counties to the State of California. The County must pay the state the amount that the County historically expended for the operation and

maintenance of each court facility. The Court Facilities Payments budget unit was established in 2006-07 to budget and track these payments for the County's facilities. The final obligation under this agreement was the transfer of four facilities in 2014-15.

LAW AND JUSTICE COUNTY TRIAL COURTS – COURT FACILITIES PAYMENTS

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: GENERAL

BUDGET UNIT: 127 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	2,674,628	2,676,349	2,674,628	2,676,349
Capital Expenditures	0	0	0	0
Total Exp Authority	2,674,628	2,676,349	2,674,628	2,676,349
Reimbursements	0	0	0	0
Total Appropriation	2,674,628	2,676,349	2,674,628	2,676,349
Operating Transfers Out	0	0	0	0
Total Requirements	2,674,628	2,676,349	2,674,628	2,676,349
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	2,674,628	2,676,349	2,674,628	2,676,349
Budgeted Staffing	0	0	0	0

TRIAL COURT FUNDING – MAINTENANCE OF EFFORT

DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer-Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties

to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceeded the amount of the revenue component of the MOE be shared equally between the state and the County.

LAW AND JUSTICE COUNTY TRIAL COURTS – TRIAL COURT FUNDING MAINTENANCE OF EFFORT

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: GENERAL

BUDGET UNIT: 126 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	23,832,329	24,974,453	24,974,453	24,974,453
Capital Expenditures	0	0	0	0
Total Exp Authority	23,832,329	24,974,453	24,974,453	24,974,453
Reimbursements	0	0	0	0
Total Appropriation	23,832,329	24,974,453	24,974,453	24,974,453
Operating Transfers Out	0	0	0	0
Total Requirements	23,832,329	24,974,453	24,974,453	24,974,453
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	10,283,164	11,201,500	11,201,500	11,201,500
Other Revenue	0	0	0	0
Total Revenue	10,283,164	11,201,500	11,201,500	11,201,500
Operating Transfers In	0	0	0	0
Total Financing Sources	10,283,164	11,201,500	11,201,500	11,201,500
Net County Cost	13,549,165	13,772,953	13,772,953	13,772,953
Budgeted Staffing	0	0	0	0

COURTHOUSE SEISMIC SURCHARGE

DESCRIPTION OF MAJOR SERVICES

Funding for the Courthouse Seismic Surcharge budget unit comes from a \$35 surcharge on civil filings as authorized by Government Code Section 70624. Surcharge revenues were used for the Central Courthouse seismic retrofit/remodel project, which was completed in January 2011. These revenues were also used to make contributions to the state for the new courthouse in downtown San Bernardino.

In June 2007, the County privately placed \$18.4 million of revenue bonds for courthouse improvements. These bonds mature on June 1, 2037, and are payable solely from revenues generated by the \$35 civil filing fee surcharge and related interest earnings. They are not an obligation of the County. The purchasers of the bonds have assumed the risk that surcharge revenues may someday not be sufficient to make principal and interest payments. All pledged revenues are remitted monthly to a trustee acting on behalf of the owners of the bonds.

LAW AND JUSTICE COUNTY TRIAL COURTS – COURTHOUSE SEISMIC SURCHARGE

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: COURTHOUSE SEISMIC SURCHARGE

BUDGET UNIT: 110 2320

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PLANT ACQUISITION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	1,902,935	2,001,000	2,001,371	2,001,000
Total Requirements	1,902,935	2,001,000	2,001,371	2,001,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	1,901,356	2,000,000	2,000,000	2,000,000
Other Revenue	1,523	1,000	1,000	1,000
Total Revenue	1,902,879	2,001,000	2,001,000	2,001,000
Operating Transfers In	0	0	0	0
Total Financing Sources	1,902,879	2,001,000	2,001,000	2,001,000
Use of/(Contribution to) Fund Balance	56	0	371	0
Budgeted Staffing	0	0	0	0

ALTERNATE DISPUTE RESOLUTION

DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 ("DRPA") authorizes the local establishment and funding of dispute resolution programs as an alternative to more formal court proceedings. The County presently receives \$8 per civil filing which funds contract alternate dispute resolution services for certain civil, family law and probate actions, and small claims and landlord-tenant matters.

The Alternate Dispute Resolution special revenue fund was established January 1, 2005 to account for this program. The fund balance is reserved as a contingency in the event revenues from the DRPA \$8 civil filing fees decline to below the payment amount for the contracted alternate dispute resolution services.

LAW AND JUSTICE COUNTY TRIAL COURTS – ALTERNATE DISPUTE RESOLUTION

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: ALTERNATE DISPUTE RESOLUTION

BUDGET UNIT: 110 2724

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	396,000	396,000	394,800	500,000
Capital Expenditures	0	0	0	0
Total Exp Authority	396,000	396,000	394,800	500,000
Reimbursements	0	0	0	0
Total Appropriation	396,000	396,000	394,800	500,000
Operating Transfers Out	0	0	0	0
Total Requirements	396,000	396,000	394,800	500,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	452,964	396,000	393,194	396,000
Other Revenue	6,085	4,000	3,956	4,000
Total Revenue	459,049	400,000	397,150	400,000
Operating Transfers In	0	0	0	0
Total Financing Sources	459,049	400,000	397,150	400,000
Use of/(Contribution to) Fund Balance	(63,049)	(4,000)	(2,350)	100,000
Budgeted Staffing	0	0	0	0

REGISTRATION FEES

DESCRIPTION OF MAJOR SERVICES

The Registration Fees budget unit accounts for the "registration fee" that is collected from indigent defendants under Penal Code § 987.5 at the time appointed defense counsel is assigned. Effective July 1, 2010, the fee was

increased from \$25 to a maximum of \$50 in accordance with California Senate Bill 676. The revenues from this fee are distributed at the discretion of the Board of Supervisors pursuant to Penal Code § 987.5 (e).

LAW AND JUSTICE COUNTY TRIAL COURTS – REGISTRATION FEES

GROUP: LAW AND JUSTICE

DEPARTMENT: COUNTY TRIAL COURTS

FUND: REGISTRATION FEES

BUDGET UNIT: 125 2694

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	1,683	2,000	1,090	2,000
Other Revenue	3,771	3,000	2,326	3,000
Total Revenue	5,454	5,000	3,416	5,000
Operating Transfers In	0	0	0	0
Total Financing Sources	5,454	5,000	3,416	5,000
Use of/(Contribution to) Fund Balance	(5,454)	(5,000)	(3,416)	(5,000)
Budgeted Staffing	0	0	0	0

DISTRICT ATTORNEY

JASON ANDERSON, *District Attorney*

DESCRIPTION OF MAJOR SERVICES

The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code Section 26500. Additionally, the District Attorney's Office provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the County; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employs civil proceedings in asset forfeiture matters to seek the proceeds of criminal

activity; and utilizes civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

The District Attorney has an ethical and legal responsibility to the victims of crime pursuant to CA Penal Code Section 13835. The District Attorney's Office seeks restitution for victims and provides emotional and financial support for victims and their families.

Finally, as the public prosecutor who handles all cases in the name of the People, the District Attorney has a responsibility to keep the citizens of the County informed through regular interaction with the media and the public.

LAW AND JUSTICE DISTRICT ATTORNEY – CRIMINAL PROSECUTION

GROUP: LAW AND JUSTICE

DEPARTMENT: DISTRICT ATTORNEY

FUND: GENERAL

BUDGET UNIT: 450 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	79,110,871	86,785,166	82,957,386	91,533,710
Operating Expenses	15,894,662	15,636,748	13,866,483	15,725,349
Capital Expenditures	49,123	60,000	60,000	0
Total Exp Authority	95,054,656	102,481,914	96,883,869	107,259,059
Reimbursements	(11,845,319)	(12,447,833)	(12,225,970)	(12,109,067)
Total Appropriation	83,209,338	90,034,081	84,657,899	95,149,992
Operating Transfers Out	941,200	520,000	57,953	75,000
Total Requirements	84,150,538	90,554,081	84,715,852	95,224,992
Sources				
Taxes	34,126,649	35,455,000	35,455,000	36,518,650
Realignment	5,295,279	5,598,770	5,598,770	5,616,040
State/Fed/Other Government	8,016,800	6,874,788	7,160,176	8,491,734
Fee/Rate	2,595	0	3,677	0
Other Revenue	473,157	504,613	550,036	531,635
Total Revenue	47,914,479	48,433,171	48,767,659	51,158,059
Operating Transfers In	0	0	0	0
Total Financing Sources	47,914,479	48,433,171	48,767,659	51,158,059
Net County Cost	36,236,059	42,120,910	35,948,193	44,066,933
Budgeted Staffing	587	590	590	594

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Real Estate Fraud Prosecution, accounts for the investigation and prosecution of real estate fraud crimes pursuant to Government Code §27388. Costs are funded through a \$10 fee charged on recorded documents.

Auto Insurance Fraud Prosecution, accounts for the investigation and prosecution of automobile insurance fraud pursuant to California Insurance Code (IC) §1872.8.

Auto Insurance Fraud Interdiction Prosecution, accounts for the investigation and prosecution of organized automobile insurance fraud pursuant to IC §1874.8.

Workers' Compensation Insurance Fraud Prosecution, accounts for the investigation and prosecution of workers' compensation insurance fraud pursuant to IC §1872.8.

Consumer/Environmental Protection Unit (formerly Specialized Prosecutions), established in 1990–91 with

funding from various fines and forfeitures, to prosecute crimes such as hazardous waste dumping, consumer fraud, and violations of Cal/OSHA laws to ensure safe and healthy working conditions for California workers.

Vehicle Fees – Auto Theft Prosecution, accounts for the receipt of \$2 assessments on vehicles registered in San Bernardino County used to enhance the capacity of local law enforcement and prosecutors to deter, investigate and prosecute vehicle theft crimes pursuant to Vehicle Code §9250.14.

State Asset Forfeitures, represent receipt of the District Attorney's share of state asset forfeiture funds to offset public safety expenses. **Federal Asset Forfeitures** account for shared proceeds from the sale of forfeited assets to further law enforcement initiatives.

LAW AND JUSTICE DISTRICT ATTORNEY – SPECIAL REVENUE FUNDS

GROUP: LAW AND JUSTICE

DEPARTMENT: DISTRICT ATTORNEY

FUND: SPECIAL REVENUE FUNDS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	9,187,721	10,314,075	10,309,287	9,942,017
Capital Expenditures	0	0	0	45,000
Total Exp Authority	9,187,721	10,314,075	10,309,287	9,987,017
Reimbursements	(11,259)	0	0	0
Total Appropriation	9,176,462	10,314,075	10,309,287	9,987,017
Operating Transfers Out	0	0	0	0
Total Requirements	9,176,462	10,314,075	10,309,287	9,987,017
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	4,880,925	5,420,289	5,489,575	5,509,466
Fee/Rate	3,951,332	3,059,513	4,155,894	3,059,513
Other Revenue	131,066	83,123	84,611	81,878
Total Revenue	8,963,323	8,562,925	9,730,080	8,650,857
Operating Transfers In	0	0	0	0
Total Financing Sources	8,963,323	8,562,925	9,730,080	8,650,857
Use of/(Contribution to) Fund Balance	213,139	1,751,150	579,207	1,336,160
Budgeted Staffing	0	0	0	0

LAW AND JUSTICE GROUP ADMINISTRATION

ROBERT WICKUM, *Assistant Sheriff and Law and Justice Group Chair*

DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chair, the law and justice group departments collaborate with other County departments and community

partners on grant applications, projects and operational enhancements to address the health, safety and social service needs of County residents.

LAW AND JUSTICE LAW AND JUSTICE GROUP ADMINISTRATION

GROUP: LAW AND JUSTICE

DEPARTMENT: LAW AND JUSTICE GROUP ADMINISTRATION

FUND: GENERAL

BUDGET UNIT: 113 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: POLICE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	206,919	290,404	6,408	310,965
Operating Expenses	6,850	66,847	66,847	47,091
Capital Expenditures	0	0	0	0
Total Exp Authority	213,769	357,251	73,255	358,056
Reimbursements	(159,740)	(166,497)	(166,497)	(166,497)
Total Appropriation	54,029	190,754	(93,242)	191,559
Operating Transfers Out	0	0	0	0
Total Requirements	54,029	190,754	(93,242)	191,559
Sources				
Taxes	0	0	0	0
Realignment	47,179	185,754	185,754	186,559
State/Fed/Other Government	0	0	0	0
Fee/Rate	12,496	5,000	5,000	5,000
Other Revenue	0	0	0	0
Total Revenue	59,675	190,754	190,754	191,559
Operating Transfers In	0	0	0	0
Total Financing Sources	59,675	190,754	190,754	191,559
Net County Cost	(5,646)	0	(283,996)	0
Budgeted Staffing	2	2	2	2

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Grant and reimbursement programs pursued by the Law and Justice Group are consolidated in this budget unit. Grants include allocations from the Edward Byrne Memorial Justice Assistance Grant Program administered by the Bureau of Justice Assistance (BJA). Funding is used to support a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes through allocations to the various local jurisdictions. Grant funds have been used to provide equipment, supplies, prevention and education programs, and information systems for law enforcement. Other grants include Coronavirus Emergency Supplemental Funding from BJA and the California Board of State and Community Corrections for approaches that prevent, prepare for, and

respond to the Coronavirus. An additional grant, from the Southern California Association of Governments, funds expansion and enhancement of the Remote Electronic Warrants Program developed in partnership with the Superior Court.

The Southwest Border Prosecution Initiative fund received allocations from the Federal Southwest Border Prosecution Initiative program administered by BJA. This was a reimbursement program under which jurisdictions in the four Southwestern U.S. Border States were eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

LAW AND JUSTICE LAW AND JUSTICE GROUP ADMINISTRATION – LAW AND JUSTICE SPECIAL REVENUE FUNDS

GROUP: LAW AND JUSTICE

DEPARTMENT: LAW AND JUSTICE GROUP ADMINISTRATION

FUND: VARIOUS

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	66,975	658,748	141,907	436,506
Capital Expenditures	0	0	0	0
Total Exp Authority	66,975	658,748	141,907	436,506
Reimbursements	0	0	0	0
Total Appropriation	66,975	658,748	141,907	436,506
Operating Transfers Out	0	0	0	0
Total Requirements	66,975	658,748	141,907	436,506
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	48,595	222,242	141,907	0
Fee/Rate	0	0	0	0
Other Revenue	45,380	30,000	29,686	30,000
Total Revenue	93,975	252,242	171,593	30,000
Operating Transfers In	0	0	0	0
Total Financing Sources	93,975	252,242	171,593	30,000
Use of/(Contribution to) Fund Balance	(27,000)	406,506	(29,686)	406,506
Budgeted Staffing	0	0	0	0

PROBATION

TRACY REECE, *Chief Probation Officer*

DESCRIPTION OF MAJOR SERVICES

The Probation Department is dedicated to protecting the community and building stronger families through assessment, treatment, rehabilitative services and enforcement. These efforts are driven by ensuring integrity to the mission of the department, reliance on recognized professional practices and the development of innovative evidence-based programs to meet the changing needs of the population.

Through the following bureaus, the Department provides for the health and social service needs of County residents in a variety of ways, from managing field operations in the community to caring for minors in detention, by addressing each individual's criminogenic risk factors and providing services to meet those specific needs:

- Adult Community Corrections Bureau (ACCB) is

responsible for adult supervision, case management and investigation reports for the courts, as well treatment program options.

- Juvenile Community Corrections Bureau (JCCB) is responsible for case management and supervision services for youth in the community, as well as treatment program options.
- Detention Corrections Bureau (DCB) is responsible for the County's Juvenile Detention and Assessment Centers (JDAC'S) that include various rehabilitative and community integration programs.
- Administrative Services Bureau (ASB) is responsible for the organizational and administrative support functions of the department, including fiscal management, information systems management, operations support and specialized services including research, training and external affairs.

LAW AND JUSTICE PROBATION – PROBATION ADMINISTRATION, CORRECTIONS AND DETENTIONS

GROUP: LAW AND JUSTICE
DEPARTMENT: PROBATION
FUND: GENERAL

BUDGET UNIT: 481 1000
FUNCTION: PUBLIC PROTECTION
ACTIVITY: DETENTION AND CORRECTIONS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	122,786,299	138,721,139	131,163,248	150,724,645
Operating Expenses	43,697,926	44,206,336	43,267,358	45,844,553
Capital Expenditures	1,413,625	1,563,235	931,259	112,000
Total Exp Authority	167,897,849	184,490,710	175,361,865	196,681,198
Reimbursements	(6,881,481)	(7,082,745)	(6,854,940)	(8,205,506)
Total Appropriation	161,016,368	177,407,965	168,506,925	188,475,692
Operating Transfers Out	7,223,798	6,140,823	5,918,123	0
Total Requirements	168,240,166	183,548,788	174,425,048	188,475,692
Sources				
Taxes	24,376,177	26,008,735	26,008,736	26,084,750
Realignment	43,569,453	55,131,886	52,081,179	51,427,671
State/Fed/Other Government	24,406,467	11,646,061	14,805,845	16,908,938
Fee/Rate	749,596	0	397,362	0
Other Revenue	1,772,216	0	1,803,850	0
Total Revenue	94,873,909	92,786,682	95,096,972	94,421,359
Operating Transfers In	163,978	0	0	0
Total Financing Sources	95,037,887	92,786,682	95,096,972	94,421,359
Net County Cost	73,202,278	90,762,106	79,328,076	94,054,333
Budgeted Staffing	1,362	1,360	1,360	1,382

Juvenile Justice Grant Program

DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of County and community leaders that develop and recommend the comprehensive Multi-Agency Juvenile

Justice Plan. This plan identifies and addresses the public safety gaps for at-risk youth and juvenile offenders and their families throughout San Bernardino County. Current programs include Juvenile Day Reporting Centers, School Probation Officers, School Transitional Liaisons, House Arrest Program (HAP) and a variety of other programs designed to effectively meet the diverse needs of youth.

LAW AND JUSTICE PROBATION – JUVENILE JUSTICE GRANT PROGRAM

GROUP: LAW AND JUSTICE

DEPARTMENT: PROBATION

FUND: GENERAL

BUDGET UNIT: 482 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: DETENTION AND CORRECTIONS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	5,547,238	6,137,196	6,502,385	6,638,562
Operating Expenses	3,383,894	3,362,489	2,086,517	3,262,536
Capital Expenditures	0	0	0	0
Total Exp Authority	8,931,132	9,499,685	8,588,902	9,901,098
Reimbursements	(8,684,489)	(9,499,685)	(8,588,902)	(9,901,098)
Total Appropriation	246,643	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	246,643	0	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	246,690	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	246,690	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	246,690	0	0	0
Net County Cost	(47)	0	0	0
Budgeted Staffing	52	52	52	52

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Probation manages multiple restricted revenue sources that supplement services. These funds include the following:

Juvenile Justice Crime Prevention Act (JJCPA), allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety.

SB 678 – Criminal Recidivism, allocates state funding to oversee programs for the purpose of reducing recidivism.

AB 1628 – Juvenile Reentry Program, allocates state funding to gradually assume responsibility for supervision of juveniles released from the State's Division of Juvenile Justice (DJJ).

Asset Forfeiture 15%, accounts for State of California Health and Safety Code Section 11489 collections which mandates that 15% of distributed seizure funds be used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity.

State Seized Assets, accounts for Probation's proportionate share of asset forfeitures seized in conjunction with other agencies.

LAW AND JUSTICE PROBATION – PROBATION SPECIAL REVENUE FUNDS

GROUP: LAW AND JUSTICE

DEPARTMENT: PROBATION

FUND: SPECIAL REVENUE FUNDS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	14,033,526	14,760,895	13,623,512	16,081,153
Capital Expenditures	0	0	0	0
Total Exp Authority	14,033,526	14,760,895	13,623,512	16,081,153
Reimbursements	(246,643)	0	246,643	0
Total Appropriation	13,786,884	14,760,895	13,870,155	16,081,153
Operating Transfers Out	0	0	0	0
Total Requirements	13,786,884	14,760,895	13,870,155	16,081,153
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	21,306,097	17,782,088	16,190,922	16,090,428
Fee/Rate	0	1,000	1,000	1,600
Other Revenue	710,955	270,565	224,358	300,400
Total Revenue	22,017,052	18,053,653	16,416,280	16,392,428
Operating Transfers In	0	145,000	145,000	145,000
Total Financing Sources	22,017,052	18,198,653	16,561,280	16,537,428
Use of/(Contribution to) Fund Balance	(8,230,168)	(3,437,758)	(2,691,125)	(456,275)
Budgeted Staffing	0	0	0	0

PUBLIC DEFENDER

THOMAS SONE, *Public Defender*

DESCRIPTION OF MAJOR SERVICES

The Public Defender defends constitutional rights and pursues justice by providing mandated representation to indigent adult and juvenile clients. The Public Defender also provides post-conviction services to assist clients in achieving self-sufficiency and well-being. Using a holistic

approach, the department improves client life outcomes and strengthens families and communities. A diverse and successful Public Defender is essential to protecting the rights of all county citizens and ensuring balance throughout the criminal justice system.

LAW AND JUSTICE PUBLIC DEFENDER

GROUP: LAW AND JUSTICE

DEPARTMENT: PUBLIC DEFENDER

FUND: GENERAL

BUDGET UNIT: 491 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: JUDICIAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	37,995,732	41,745,351	40,913,005	43,833,755
Operating Expenses	5,693,474	5,876,846	5,126,241	5,706,761
Capital Expenditures	69,552	96,141	96,141	20,001
Total Exp Authority	43,758,757	47,718,338	46,135,387	49,560,517
Reimbursements	(442,521)	(919,055)	(494,600)	(924,074)
Total Appropriation	43,316,236	46,799,283	45,640,787	48,636,443
Operating Transfers Out	0	0	0	0
Total Requirements	43,316,236	46,799,283	45,640,787	48,636,443
Sources				
Taxes	0	0	0	0
Realignment	3,662,911	4,670,001	3,692,340	5,097,654
State/Fed/Other Government	578,721	25,000	367,488	25,000
Fee/Rate	500,244	360,000	147,517	85,000
Other Revenue	2,441	0	(1,955)	0
Total Revenue	4,744,317	5,055,001	4,205,390	5,207,654
Operating Transfers In	0	0	0	0
Total Financing Sources	4,744,317	5,055,001	4,205,390	5,207,654
Net County Cost	38,571,919	41,744,282	41,435,397	43,428,789
Budgeted Staffing	277	277	277	277

SHERIFF/CORONER/PUBLIC ADMINISTRATOR

JOHN McMAHON, *Sheriff/Coroner/Public Administrator*

DESCRIPTION OF MAJOR SERVICES

The Sheriff/Coroner/Public Administrator acts as the County's Chief Law Enforcement Officer, Coroner/Public Administrator, and Director of Safety and Security by providing a full range of services throughout the County's unincorporated areas.

The department's general law enforcement mission is carried out through the operation of 10 County stations and a centralized headquarters, using basic crime and narcotics investigations, a crime laboratory and identification bureau, central records, two dispatch communication centers, and an aviation division for general patrol and search and rescue operations.

The Coroner's Division is tasked with investigating the cause and manner of death, and the Public Administrator's function is to manage the estates of deceased persons with whom no executor was appointed. The Court Services Civil Division oversees the imposition of court-ordered settlements and provides security to courtrooms in the San Bernardino Superior Court system.

The department is also mandated to perform search and rescue operations within the County through its mountain rescue, desert rescue, swift water, and dive team units. These functions are performed primarily by trained volunteers and reserve deputies, and administered by the Sheriff's Volunteer Unit.

LAW AND JUSTICE SHERIFF/CORONER/PUBLIC ADMINISTRATOR

GROUP: LAW AND JUSTICE

DEPARTMENT: SHERIFF/CORONER/PUBLIC ADMINISTRATOR

FUND: GENERAL

BUDGET UNIT: 443 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: POLICE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	249,492,662	266,731,122	261,433,703	272,576,371
Operating Expenses	67,330,933	71,760,021	69,843,863	68,296,776
Capital Expenditures	8,467,028	8,727,753	8,393,268	8,376,506
Total Exp Authority	325,290,624	347,218,896	339,670,834	349,249,653
Reimbursements	(56,148,540)	(60,193,021)	(58,866,098)	(61,080,315)
Total Appropriation	269,142,084	287,025,875	280,804,736	288,169,338
Operating Transfers Out	257,298	0	0	0
Total Requirements	269,399,382	287,025,875	280,804,736	288,169,338
Sources				
Taxes	136,845,800	142,681,555	142,081,555	146,074,600
Realignment	29,169,749	32,819,108	32,819,108	31,981,500
State/Fed/Other Government	11,717,757	10,215,078	8,776,916	6,781,314
Fee/Rate	7,881,868	10,505,413	6,722,669	10,690,928
Other Revenue	1,323,174	1,220,000	1,338,810	1,220,000
Total Revenue	186,938,349	197,441,154	191,739,058	196,748,342
Operating Transfers In	485,036	676,880	638,808	501,513
Total Financing Sources	187,423,385	198,118,034	192,377,866	197,249,855
Net County Cost	81,975,998	88,907,841	88,426,870	90,919,483
Budgeted Staffing	1,890	1,874	1,874	1,877

Detentions

DESCRIPTION OF MAJOR SERVICES

Penal Code Section 4000 designates the Sheriff to manage the County's detention facilities for the following uses: detention of persons committed in order to secure their attendance as witnesses in criminal cases; detention of persons charged with crime and committed for trial; confinement of persons for contempt, or upon civil process, or by other authority of law; confinement of persons sentenced to imprisonment upon conviction of a crime; or violation of the terms and condition of post release community supervision.

The San Bernardino County Sheriff operates four Type I and four Type II detention facilities. The Type II detention facilities currently have a total maximum inmate capacity of 6,769, and include West Valley Detention Center, Central Detention Center, High Desert Detention Center and the Glen Helen Rehabilitation Center to house both pre-trial

inmates and persons sentenced to serve time in a County facility. The Type I Holding Facilities, namely Big Bear, Barstow, Morongo and Colorado River Jails, have a total maximum holding capacity of 198 arrestees.

On April 4, 2011, the Governor of California signed Assembly Bill 109 (AB 109), the Public Safety Realignment Act, which created a significant change to the California correctional system. This law, which became effective on October 1, 2011, transferred responsibility for housing/supervising inmate and parolee populations classified as low-level offenders from the California Department of Corrections and Rehabilitation (CDCR) to counties. AB 109 allows newly sentenced low-level offenders to serve their sentence in a county jail facility rather than the state prison system.

LAW AND JUSTICE SHERIFF/CORONER/PUBLIC ADMINISTRATOR – SHERIFF – DETENTIONS

GROUP: LAW AND JUSTICE

DEPARTMENT: SHERIFF/CORONER/PUBLIC ADMINISTRATOR

FUND: GENERAL

BUDGET UNIT: 442 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: DETENTION AND CORRECTIONS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	179,261,103	203,754,224	202,267,777	213,461,508
Operating Expenses	90,260,260	95,675,878	97,292,882	90,407,373
Capital Expenditures	1,372,413	1,245,000	1,245,000	575,000
Total Exp Authority	270,893,776	300,675,102	300,805,659	304,443,881
Reimbursements	(6,833,574)	(6,661,773)	(6,689,772)	(6,750,010)
Total Appropriation	264,060,202	294,013,329	294,115,887	297,693,871
Operating Transfers Out	3,006,235	0	0	0
Total Requirements	267,066,437	294,013,329	294,115,887	297,693,871
Sources				
Taxes	0	0	0	0
Realignment	50,107,297	53,075,369	53,075,369	52,443,314
State/Fed/Other Government	50,337,875	37,548,621	64,854,676	38,746,153
Fee/Rate	1,440,623	1,782,000	1,554,005	55,000
Other Revenue	3,287,168	4,933,081	3,302,832	5,143,282
Total Revenue	105,172,964	97,339,071	122,786,882	96,387,749
Operating Transfers In	7,058,200	540,000	540,000	0
Total Financing Sources	112,231,164	97,879,071	123,326,882	96,387,749
Net County Cost	154,835,274	196,134,258	170,789,005	201,306,122
Budgeted Staffing	1,527	1,577	1,577	1,576

Law Enforcement Contracts

DESCRIPTION OF MAJOR SERVICES

The Sheriff/Coroner/Public Administrator provides contract law enforcement services to 14 cities/towns within San Bernardino County (Adelanto, Apple Valley, Big Bear, Chino Hills, Grand Terrace, Hesperia, Highland, Loma Linda, Needles, Rancho Cucamonga, Twentynine Palms, Victorville, Yucaipa, and Yucca Valley) and the San Manuel Band of Mission Indians. The Commanders

for these stations also act as the city's Chief of Police, affording the cities an economical way of providing quality law enforcement services to their citizens while maintaining seamless cooperation between city and County stations. This results in a more effective and efficient broad-based law enforcement environment.

LAW AND JUSTICE SHERIFF/CORONER/PUBLIC ADMINISTRATOR – SHERIFF – LAW ENFORCEMENT CONTRACTS

GROUP: LAW AND JUSTICE

DEPARTMENT: SHERIFF/CORONER/PUBLIC ADMINISTRATOR

FUND: GENERAL

BUDGET UNIT: 441 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: POLICE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	101,560,007	112,812,090	110,491,197	119,477,530
Operating Expenses	67,430,733	70,904,126	70,745,173	71,563,003
Capital Expenditures	0	0	0	0
Total Exp Authority	168,990,740	183,716,216	181,236,370	191,040,533
Reimbursements	(1,124,919)	(1,186,250)	(1,186,250)	(1,136,595)
Total Appropriation	167,865,821	182,529,966	180,050,120	189,903,938
Operating Transfers Out	0	0	0	0
Total Requirements	167,865,821	182,529,966	180,050,120	189,903,938
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	167,851,098	182,529,966	180,003,010	189,903,938
Other Revenue	17,579	0	47,110	0
Total Revenue	167,868,677	182,529,966	180,050,120	189,903,938
Operating Transfers In	0	0	0	0
Total Financing Sources	167,868,677	182,529,966	180,050,120	189,903,938
Net County Cost	(2,856)	0	0	0
Budgeted Staffing	614	606	606	608

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Inland Regional Narcotics Enforcement Team (IRNET) is a project among Inland Empire city, county, state and federal agencies aimed at combating major narcotics and money laundering operations, including **IRNET Federal** and **IRNET State** separate accounts.

Federal Seized Assets (DOJ), accounts for federal asset forfeiture cases filed with the U.S. Department of Justice.

Federal Seized Assets (Treasury) accounts for asset forfeiture cases filed with the U.S. Department of Treasury.

State Seized Assets accounts for state asset seizure cases, with 15% funding drug education and gang intervention programs (Drug Use is Life Abuse, Crime-Free Multi-Housing, Law Enforcement Internship, and Operation Clean Sweep).

San Bernardino County Auto Theft Task Force (SANCATT), funds programs that enhance law enforcement efforts to deter, investigate, and prosecute vehicle theft

crimes and organizations through vehicle registration assessments, per Vehicle Code (VC) 9250.14.

CAL-ID, is funded by joint trust contributions from all local contracting municipal agencies and vehicle registration fees per VC 9250.19 for the local Automated Fingerprint Identification System (AFIS).

Court Services Auto, is used to supplement vehicle replacement, equipment, maintenance, and civil process costs associated with court services through court fees collected per Government Code (GC) §26746. **Court Services Tech** funds automated equipment to operate court services through court fees collected per GC §26731.

Local Detention Facility Revenue, is a State allocation, replacing booking fees per GC §29550, used to operate, renovate, remodel, or construct local detention facilities.

LAW AND JUSTICE SHERIFF/CORONER/PUBLIC ADMINISTRATOR – SHERIFF SPECIAL REVENUE FUNDS

GROUP: LAW AND JUSTICE

DEPARTMENT: SHERIFF/CORONER/PUBLIC ADMINISTRATOR

FUND: CONSOLIDATED SPECIAL REVENUE

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: POLICE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	10,819,709	18,305,699	10,899,378	17,600,280
Capital Expenditures	399,472	2,868,902	224,216	3,410,902
Total Exp Authority	11,219,181	21,174,601	11,123,594	21,011,182
Reimbursements	(72,252)	(76,000)	(84,561)	(84,000)
Total Appropriation	11,146,928	21,098,601	11,039,033	20,927,182
Operating Transfers Out	0	0	0	0
Total Requirements	11,146,928	21,098,601	11,039,033	20,927,182
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	13,697,465	10,357,805	11,030,663	10,029,080
Fee/Rate	849,008	1,075,000	504,159	1,075,000
Other Revenue	264,774	233,800	198,648	218,800
Total Revenue	14,811,247	11,666,605	11,733,470	11,322,880
Operating Transfers In	0	0	0	0
Total Financing Sources	14,811,247	11,666,605	11,733,470	11,322,880
Use of/(Contribution to) Fund Balance	(3,664,319)	9,431,996	(694,437)	9,604,302
Budgeted Staffing	0	0	0	0

COMMUNITY SERVICES GROUP ADMINISTRATION

DIANA ALEXANDER, Assistant Executive Officer

DESCRIPTION OF MAJOR SERVICES

The Community Services Group (CSG) Administration provides administrative support in the areas on communications, finance, human resources and operations, to the following six departments under the CSG umbrella: Agriculture/Weights and Measures, Airports, Library,

Museum, Regional Parks, and Registrar of Voters. CSG Administration is dynamic and envisions to provide a harmonious level of support to each CSG department as they increasingly impact their communities in a positive manner.

OPERATIONS AND COMMUNITY SERVICES COMMUNITY SERVICES ADMINISTRATION – COMMUNITY SERVICES GROUP

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: COMMUNITY SERVICES ADMINISTRATION

FUND: GENERAL

BUDGET UNIT: 115 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: LEGISLATIVE AND ADMINISTRATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	731,079	694,782	487,547	705,617
Operating Expenses	15,491	97,926	59,881	54,621
Capital Expenditures	0	0	0	0
Total Exp Authority	746,570	792,708	547,428	760,238
Reimbursements	(418,425)	(452,333)	(208,708)	(400,000)
Total Appropriation	328,145	340,375	338,720	360,238
Operating Transfers Out	0	1,400	1,400	0
Total Requirements	328,145	341,775	340,120	360,238
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	46,897	0	16,524	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	46,897	0	16,524	0
Operating Transfers In	0	0	0	0
Total Financing Sources	46,897	0	16,524	0
Net County Cost	281,247	341,775	323,596	360,238
Budgeted Staffing	4	4	4	4

AGRICULTURE/WEIGHTS AND MEASURES

ROBERTA Y. WILLHITE, *Agricultural Commissioner/Sealer*

DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by helping residents and businesses comply with state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests, regulates pesticide use, verifies pricing accuracy of goods, and regulates all business transactions based on units of measures such as weight or volume. Additional duties include inspecting produce and nursery stock, certifying plant shipments for export, controlling

vegetation along State and County right-of-ways and flood control channels, and other miscellaneous services provided to businesses and the general public. The department has a canine inspection team that is utilized with great success to detect plant materials from within unmarked agricultural parcels found at package shipping terminals and the US Post Office. The department works closely with the California Department of Food and Agriculture (CDFA) and has multiple grants (revenue contract agreements) with CDFA that provide funding for related state mandated programs.

OPERATIONS AND COMMUNITY SERVICES AGRICULTURE/WEIGHTS & MEASURES

GROUP: OPERATIONS AND COMMUNITY SERVICES
DEPARTMENT: AGRICULTURE/WEIGHTS & MEASURES
FUND: GENERAL

BUDGET UNIT: 611 1000
FUNCTION: PUBLIC PROTECTION
ACTIVITY: PROTECTIVE INSPECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	5,160,273	5,435,768	5,252,636	6,246,847
Operating Expenses	2,575,065	3,033,674	2,725,109	2,811,506
Capital Expenditures	19,784	27,750	25,591	182,325
Total Exp Authority	7,755,121	8,497,192	8,003,336	9,240,678
Reimbursements	(5,663)	0	(19,148)	0
Total Appropriation	7,749,458	8,497,192	7,984,188	9,240,678
Operating Transfers Out	300,052	0	0	0
Total Requirements	8,049,511	8,497,192	7,984,188	9,240,678
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,308,237	3,017,500	2,756,854	3,228,150
Fee/Rate	3,649,500	3,423,897	3,278,496	3,713,000
Other Revenue	25,756	0	(5,827)	33,000
Total Revenue	6,983,493	6,441,397	6,029,523	6,974,150
Operating Transfers In	0	0	0	0
Total Financing Sources	6,983,493	6,441,397	6,029,523	6,974,150
Net County Cost	1,066,018	2,055,795	1,954,665	2,266,528
Budgeted Staffing	70	69	69	69

California Grazing

DESCRIPTION OF MAJOR SERVICES

The California Grazing budget unit funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities adopted by the County's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five lessees of federal grazing land and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends various grazing improvement projects for funding to the Board of Supervisors. The Bureau of Land

Management (BLM), the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the Federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the County to finance improvements on federal lands. The County acts in a trustee capacity for these funds.

OPERATIONS AND COMMUNITY SERVICES AGRICULTURE/WEIGHTS & MEASURES – CALIFORNIA GRAZING

GROUP: OPERATIONS AND COMMUNITY SERVICES
DEPARTMENT: AGRICULTURE/WEIGHTS & MEASURES
FUND: CALIFORNIA GRAZING

BUDGET UNIT: 611 2666
FUNCTION: PUBLIC PROTECTION
ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	171,431	0	174,931
Capital Expenditures	0	0	0	0
Total Exp Authority	0	171,431	0	174,931
Reimbursements	0	0	0	0
Total Appropriation	0	171,431	0	174,931
Operating Transfers Out	0	0	0	0
Total Requirements	0	171,431	0	174,931
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	6,343	2,500	2,500	3,500
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	6,343	2,500	2,500	3,500
Operating Transfers In	0	0	0	0
Total Financing Sources	6,343	2,500	2,500	3,500
Use of/(Contribution to) Fund Balance	(6,343)	168,931	(2,500)	171,431
Budgeted Staffing	0	0	0	0

AIRPORTS

JAMES E. JENKINS, *Director*

DESCRIPTION OF MAJOR SERVICES

The Department of Airports (Department) provides for the management, development, maintenance and operation of six airports. The Department assures that County airports are maintained and operated in compliance with state and federal regulations. The Department works cooperatively with other airports located within the County regarding state and federal aviation programs, issues and requirements. The Department participates and provides input to aviation industry support organizations, as necessary, to develop local, state and national aviation policy.

The County's six airports include:

1. Apple Valley Airport, a County Service Area (CSA 60) with a significant sport aviation base;
2. Baker Airport, located adjacent to the Town of Baker and supports Interstate 15 between Barstow and Las Vegas;
3. Barstow-Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center;
4. Chino Airport, a Federal Aviation Administration (FAA) designated general aviation reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 650 based aircraft;
5. Needles Airport, a critical transportation link along the Colorado River;
6. Twentynine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

OPERATIONS AND COMMUNITY SERVICES AIRPORTS

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: AIRPORTS

FUND: GENERAL

BUDGET UNIT: 631 1000

FUNCTION: PUBLIC WAYS AND FACILITIES

ACTIVITY: TRANSPORTATION TERMINAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,985,437	2,492,927	2,059,098	2,750,226
Operating Expenses	2,986,896	4,000,447	3,683,962	2,713,680
Capital Expenditures	141,948	222,200	70,885	55,000
Total Exp Authority	5,114,280	6,715,574	5,813,945	5,518,906
Reimbursements	(518,545)	(707,116)	(580,480)	(703,300)
Total Appropriation	4,595,735	6,008,458	5,233,465	4,815,606
Operating Transfers Out	1,197,451	51,300	51,300	0
Total Requirements	5,793,186	6,059,758	5,284,765	4,815,606
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	245,406	0	(28,406)	141,142
Fee/Rate	284,479	1,537,726	1,889,391	1,585,488
Other Revenue	4,690,277	2,778,448	2,586,101	2,605,832
Total Revenue	5,220,162	4,316,174	4,447,086	4,332,462
Operating Transfers In	573,024	1,743,584	837,679	483,144
Total Financing Sources	5,793,186	6,059,758	5,284,765	4,815,606
Net County Cost	0	0	0	0
Budgeted Staffing	23	23	23	23

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Airports Capital Improvement Program is a Capital Improvement Program (CIP) that is managed by the Department of Airports and includes projects for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twentynine Palms Airport. Projects funded in this budget unit include utility infrastructure, storm water, fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for 12 runways and associated taxiways, water systems, airport

facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings. The capital projects for Apple Valley Airport (CSA 60) are budgeted in a separate budget unit. All Capital Improvement Projects for all six airports that are administered by the Department, or by Real Estate Services – Project Management Division (PMD) on behalf of the Department, are reported in the CIP section of this budget book. There is no staffing associated with this budget unit.

OPERATIONS AND COMMUNITY SERVICES AIRPORTS – SPECIAL REVENUE FUNDS

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: AIRPORTS

FUND: CONSOLIDATED SPECIAL REVENUE

BUDGET UNIT: VARIOUS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PLANT ACQUISITION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	223,288	121,000	0	20,200
Capital Expenditures	0	0	0	0
Total Exp Authority	223,288	121,000	0	20,200
Reimbursements	0	0	0	0
Total Appropriation	223,288	121,000	0	20,200
Operating Transfers Out	1,003,793	8,725,595	2,814,881	4,121,735
Total Requirements	1,227,081	8,846,595	2,814,881	4,141,935
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	(251)	4,252,913	0	40,000
Fee/Rate	0	0	0	0
Other Revenue	139,817	30,000	44,210	20,000
Total Revenue	139,566	4,282,913	44,210	60,000
Operating Transfers In	1,207,624	3,189,126	988,601	1,746,901
Total Financing Sources	1,347,190	7,472,039	1,032,811	1,806,901
Use of/(Contribution to) Fund Balance	(120,109)	1,374,556	(1,782,070)	2,335,034
Budgeted Staffing	0	0	0	0

CSA 60 – Apple Valley Airport – Operations

DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport,

which was built in 1970, is a public use airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from airport leasing activities.

OPERATIONS AND COMMUNITY SERVICES AIRPORTS – CSA 60 – APPLE VALLEY AIRPORT – OPERATIONS

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 400 4552

DEPARTMENT: AIRPORTS

FUNCTION: PUBLIC WAYS AND FACILITIES

FUND: CSA 60 – APPLE VALLEY AIRPORT

ACTIVITY: TRANSPORTATION TERMINAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	1,385,705	2,026,645	1,008,772	2,359,196
Capital Expenditures	0	0	0	350,000
Total Exp Authority	1,385,705	2,026,645	1,008,772	2,709,196
Reimbursements	(897)	(4,975)	0	(4,975)
Total Appropriation	1,384,808	2,021,670	1,008,772	2,704,221
Operating Transfers Out	0	2,869,435	16,349	4,884,762
Total Requirements	1,384,808	4,891,105	1,025,121	7,588,983
Sources				
Taxes	3,699,224	2,280,728	2,412,323	2,021,010
Realignment	0	0	0	0
State/Fed/Other Government	47,371	18,000	8,277	39,721
Fee/Rate	32,697	342,125	400,012	335,060
Other Revenue	927,640	343,140	357,477	280,600
Total Revenue	4,706,932	2,983,993	3,178,089	2,676,391
Operating Transfers In	0	0	0	0
Total Financing Sources	4,706,932	2,983,993	3,178,089	2,676,391
Use of/(Contribution to) Net Position	(3,322,124)	1,907,112	(2,152,968)	4,912,592
Budgeted Staffing	0	0	0	0

CSA 60 – Apple Valley Airport – Capital Improvement Program

DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways,

taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport Operations budget unit and when available, Federal Aviation Administration (FAA) and Cal Trans Aeronautics grants.

OPERATIONS AND COMMUNITY SERVICES AIRPORTS – CSA 60 – APPLE VALLEY AIRPORT – CAPITAL IMPROVEMENT PROGRAM

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 400 4550

DEPARTMENT: AIRPORTS

FUNCTION: PUBLIC WAYS AND FACILITIES

FUND: CSA 60 – APPLE VALLEY AIRPORT CIP

ACTIVITY: TRANSPORTATION TERMINAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	108,632	4,858,000	706,318	4,634,762
Capital Expenditures	0	0	0	0
Total Exp Authority	108,632	4,858,000	706,318	4,634,762
Reimbursements	0	0	0	0
Total Appropriation	108,632	4,858,000	706,318	4,634,762
Operating Transfers Out	5,545	250,000	17,816	250,000
Total Requirements	114,177	5,108,000	724,134	4,884,762
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	86,090	10,000	29,696	10,000
Total Revenue	86,090	10,000	29,696	10,000
Operating Transfers In	0	3,428,435	658	4,874,762
Total Financing Sources	86,090	3,438,435	30,354	4,884,762
Use of/(Contribution to) Net Position	28,087	1,669,565	693,780	0
Budgeted Staffing	0	0	0	0

COUNTY LIBRARY

MICHAEL JIMENEZ, *County Librarian*

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library (Library) provides public library services through a network of 32 branches in the unincorporated areas and seventeen cities within the County. The library provides free access to information through its materials collection and offers almost 1,000 public accessible computers for internet, productivity use and browsing the library's online catalog. These public computers also provide access to a number of online databases and other electronic resources. Electronic access to the Library's collection of materials is available

through the Internet and daily delivery services provide for materials to be shared among the various branches. The Library's online catalog provides access to over 1 million items. In addition, the Library's OverDrive, Cloud Library, Freegal and RB Digital systems allows online access for library patrons, in branch or from home, to thousands of eBooks, audiobooks, magazines, newspapers, music, and movies through their tablet, eReader, phone or web browser.

OPERATIONS AND COMMUNITY SERVICES COUNTY LIBRARY – LIBRARY

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 640 2600

DEPARTMENT: COUNTY LIBRARY

FUNCTION: EDUCATION

FUND: COUNTY LIBRARY

ACTIVITY: LIBRARY

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	8,422,969	11,216,045	8,814,606	13,203,665
Operating Expenses	10,778,230	11,487,293	10,882,247	13,715,103
Capital Expenditures	83,061	63,000	0	106,000
Total Exp Authority	19,284,260	22,766,338	19,696,853	27,024,768
Reimbursements	(94,259)	(114,853)	(167,622)	(114,853)
Total Appropriation	19,190,000	22,651,485	19,529,231	26,909,915
Operating Transfers Out	0	139,093	139,093	43,500
Total Requirements	19,190,000	22,790,578	19,668,324	26,953,415
Sources				
Taxes	19,884,921	18,800,035	21,074,094	19,407,114
Realignment	0	0	0	0
State/Fed/Other Government	631,619	230,000	741,278	232,000
Fee/Rate	1,041,617	1,096,365	222,916	1,096,365
Other Revenue	117,590	140,906	138,356	140,906
Total Revenue	21,675,747	20,267,306	22,176,644	20,876,385
Operating Transfers In	0	100,000	0	100,000
Total Financing Sources	21,675,747	20,367,306	22,176,644	20,976,385
Use of/(Contribution to) Fund Balance	(2,485,746)	2,423,272	(2,508,320)	5,977,030
Budgeted Staffing	328	308	308	308

Bloomington Library Reserve

DESCRIPTION OF MAJOR SERVICES

The Bloomington Library was opened in May 2016 as part of the Bloomington Intergenerational Housing Project and provides public library services to the residents of the unincorporated community of Bloomington and surrounding areas. Due to the Bloomington Library being co-located within the housing project, future

repairs are to be shared by the Library and the building management company. The Bloomington Library Reserve was established through funds provided by the developer and set aside to be used for future building repairs at the Bloomington Library.

OPERATIONS AND COMMUNITY SERVICES COUNTY LIBRARY – BLOOMINGTON LIBRARY RESERVE

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 640 2602

DEPARTMENT: COUNTY LIBRARY

FUNCTION: EDUCATION

FUND: COUNTY LIBRARY – BLOOMINGTON RESERVE

ACTIVITY: LIBRARY

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	0
Operating Transfers Out	0	100,000	0	100,000
Total Requirements	0	100,000	0	100,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	6,888	4,000	4,000	6,000
Total Revenue	6,888	4,000	4,000	6,000
Operating Transfers In	0	0	0	0
Total Financing Sources	6,888	4,000	4,000	6,000
Use of/(Contribution to) Fund Balance	(6,888)	96,000	(4,000)	94,000
Budgeted Staffing	0	0	0	0

COUNTY MUSEUM

MELISSA A. RUSSO, *Director*

DESCRIPTION OF MAJOR SERVICES

The County Museum (Museum) is an accredited regional museum in California and provides enhanced "Quality of Life" for County and regional residents. The Museum is comprised of the following focus areas: Anthropology, History, Art, Earth Sciences, Integrated Sciences, and Visitor Engagement. All areas enhance public learning through exhibits and educational programming and activities for families, individuals, and school groups at the main Museum facility in Redlands, Victor Valley Museum in Apple Valley, and through regular and/or

periodic tours at Agua Mansa Cemetery in Colton, and Casa de Rancho Cucamonga (John Rains House) in Rancho Cucamonga, and by providing historic preservation and maintenance at the Yorba Slaughter Families Adobe in Chino, and Yucaipa Adobe in Yucaipa. These programs and activities involve the exhibition, interpretation, and preservation of cultural and natural heritage collections depicting the history, culture and natural science of San Bernardino County.

OPERATIONS AND COMMUNITY SERVICES COUNTY MUSEUM – MUSEUM

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: COUNTY MUSEUM

FUND: GENERAL

BUDGET UNIT: 651 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: FINANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,226,921	1,415,385	1,370,426	1,633,456
Operating Expenses	2,375,184	2,565,438	2,459,574	2,318,109
Capital Expenditures	0	0	0	0
Total Exp Authority	3,602,105	3,980,823	3,830,000	3,951,565
Reimbursements	(5,879)	0	(18,653)	0
Total Appropriation	3,596,226	3,980,823	3,811,347	3,951,565
Operating Transfers Out	106,700	0	40,000	0
Total Requirements	3,702,926	3,980,823	3,851,347	3,951,565
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	6,465	0	23,928	0
Fee/Rate	200,113	375,300	98,723	381,000
Other Revenue	230,405	196,500	337,288	194,000
Total Revenue	436,984	571,800	459,939	575,000
Operating Transfers In	0	0	0	0
Total Financing Sources	436,984	571,800	459,939	575,000
Net County Cost	3,265,942	3,409,023	3,391,408	3,376,565
Budgeted Staffing	18	18	18	19

Museum Store

DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The store is considered a critical part of the K-12 visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items related to exhibitions, jewelry, minerals, and souvenirs. The Museum Store

provides important information to visitors regarding current exhibitions in the Museum and enhances lifelong learning for families and adult audiences. The Museum Store continues to develop its operations and product offerings to ensure sales correspond with new exhibits, services, and new programs.

OPERATIONS AND COMMUNITY SERVICES COUNTY MUSEUM – MUSEUM STORE

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 651 4290

DEPARTMENT: COUNTY MUSEUM

FUNCTION: RECREATION AND CULTURAL SERVICES

FUND: MUSEUM STORE

ACTIVITY: CULTURE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	65,478	67,668	37,516	58,884
Operating Expenses	38,851	61,407	24,302	49,875
Capital Expenditures	0	0	0	0
Total Exp Authority	104,329	129,075	61,818	108,759
Reimbursements	(2,337)	0	(2,207)	0
Total Appropriation	101,991	129,075	59,611	108,759
Operating Transfers Out	0	0	0	0
Total Requirements	101,991	129,075	59,611	108,759
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	1,593	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	72,437	113,500	34,175	50,000
Total Revenue	74,029	113,500	34,175	50,000
Operating Transfers In	0	0	40,000	0
Total Financing Sources	74,029	113,500	74,175	50,000
Use of/(Contribution to) Net Position	27,962	15,575	(14,564)	58,759
Budgeted Staffing	4	4	4	4

LAND USE SERVICES DEPARTMENT

TERRI RAHHAL, *Director*

DESCRIPTION OF MAJOR SERVICES

The Administration Division provides centralized fiscal services, personnel, and business systems support to all divisions and offices throughout Land Use Services.

OPERATIONS AND COMMUNITY SERVICES LAND USE SERVICES –LAND USE ADMINISTRATION

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 691 1000

DEPARTMENT: LAND USE SERVICES

FUNCTION: PUBLIC PROTECTION

FUND: GENERAL

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,067,369	2,269,757	2,001,956	2,335,663
Operating Expenses	2,777,617	3,037,882	3,004,158	2,807,808
Capital Expenditures	0	0	0	0
Total Exp Authority	4,844,986	5,307,639	5,006,114	5,143,471
Reimbursements	(4,020,650)	(4,502,945)	(4,502,981)	(4,553,846)
Total Appropriation	824,337	804,694	503,133	589,625
Operating Transfers Out	0	127,705	127,705	0
Total Requirements	824,337	932,399	630,838	589,625
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	9,847	0	28,145	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	9,847	0	28,145	0
Operating Transfers In	0	0	0	0
Total Financing Sources	9,847	0	28,145	0
Net County Cost	814,490	932,399	602,693	589,625
Budgeted Staffing	19	19	19	19

Planning

DESCRIPTION OF MAJOR SERVICES

The Planning Division oversees land use, community design, and industrial, commercial, and residential development. Planning facilitates the review, processing, and approval of applications for land use and land divisions within the County unincorporated areas; oversees General Plan implementation, updates and annual reports as required by law; maintains, updates, and interprets the Development Code; serves as the County

lead for California Environmental Quality Act (CEQA) compliance, oversees the preparation of environmental reports for private and capital improvement projects; reviews and processes mining and reclamation plans in compliance with Surface Mining and Reclamation Act (SMARA); and conducts annual mine inspections to ensure adequate reclamation financial assurances for mining operations.

OPERATIONS AND COMMUNITY SERVICES LAND USE SERVICES – PLANNING

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: LAND USE SERVICES

FUND: GENERAL

BUDGET UNIT: 695 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	3,335,267	3,790,637	3,542,886	4,112,464
Operating Expenses	3,190,652	3,757,357	3,582,169	3,045,781
Capital Expenditures	0	0	0	0
Total Exp Authority	6,525,919	7,547,994	7,125,055	7,158,245
Reimbursements	(204,729)	(275,000)	(136,867)	(150,000)
Total Appropriation	6,321,190	7,272,994	6,988,188	7,008,245
Operating Transfers Out	0	0	0	0
Total Requirements	6,321,190	7,272,994	6,988,188	7,008,245
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	400,000	400,338	667,000
Fee/Rate	1,590,027	1,852,009	1,760,751	1,553,000
Other Revenue	527,576	0	152,614	0
Total Revenue	2,117,603	2,252,009	2,313,703	2,220,000
Operating Transfers In	0	0	0	0
Total Financing Sources	2,117,603	2,252,009	2,313,703	2,220,000
Net County Cost	4,203,587	5,020,985	4,674,485	4,788,245
Budgeted Staffing	39	39	39	39

Building and Safety

DESCRIPTION OF MAJOR SERVICES

Building and Safety administers construction and occupancy standards to safeguard life, health, and property in the unincorporated areas of the County and is responsible for review of local area drainage, grading plans and conditioning of new developments and improvement plans. The Division applies state law and County ordinances and inspects the construction, alteration, relocation, demolition, repair, occupancy, and use of buildings and structures to ensure compliance.

The Land Development unit within Building and Safety is responsible for review of local area drainage, grading plans, tentative, and final maps, conditioning of new developments and reviewing and processing improvement plans for roads and drainage facilities associated with land development projects in accordance with the San Bernardino County Development Code and General Plan within the County area.

OPERATIONS AND COMMUNITY SERVICES LAND USE SERVICES – BUILDING AND SAFETY

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 692 1000

DEPARTMENT: LAND USE SERVICES

FUNCTION: PUBLIC PROTECTION

FUND: GENERAL

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	3,926,881	4,846,088	4,363,510	5,878,010
Operating Expenses	4,198,667	4,427,114	4,286,280	3,672,746
Capital Expenditures	0	0	0	0
Total Exp Authority	8,125,548	9,273,202	8,649,790	9,550,756
Reimbursements	(70,329)	(49,000)	(9,653)	0
Total Appropriation	8,055,219	9,224,202	8,640,137	9,550,756
Operating Transfers Out	0	150,000	150,000	0
Total Requirements	8,055,219	9,374,202	8,790,137	9,550,756
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	1,095	0
Fee/Rate	6,959,693	7,142,446	8,010,345	7,160,000
Other Revenue	50,120	10,000	5,965	5,000
Total Revenue	7,009,813	7,152,446	8,017,405	7,165,000
Operating Transfers In	0	0	0	0
Total Financing Sources	7,009,813	7,152,446	8,017,405	7,165,000
Net County Cost	1,045,405	2,221,756	772,732	2,385,756
Budgeted Staffing	46	47	47	50

Code Enforcement

DESCRIPTION OF MAJOR SERVICES

Code Enforcement administers programs designed to protect the public's safety, welfare, and property through enforcement of County ordinances and state laws related to housing and property. The Fire Hazard Abatement

program within Code Enforcement enforces the Fire and Hazardous Trees Ordinance in the unincorporated portions of the County and provides contract services to specified cities and fire districts within the County.

OPERATIONS AND COMMUNITY SERVICES LAND USE SERVICES – CODE ENFORCEMENT

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: LAND USE SERVICES

FUND: GENERAL

BUDGET UNIT: 693 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	5,113,022	6,219,772	5,705,336	6,706,265
Operating Expenses	4,707,343	4,755,745	4,455,342	4,303,015
Capital Expenditures	84,668	90,000	79,415	0
Total Exp Authority	9,905,032	11,065,517	10,240,093	11,009,280
Reimbursements	(398,692)	(425,000)	(382,733)	(425,000)
Total Appropriation	9,506,340	10,640,517	9,857,360	10,584,280
Operating Transfers Out	30,250	0	0	0
Total Requirements	9,536,590	10,640,517	9,857,360	10,584,280
Sources				
Taxes	53,780	60,000	48,088	55,000
Realignment	0	0	0	0
State/Fed/Other Government	538,830	690,000	688,878	740,000
Fee/Rate	2,969,019	4,113,741	3,667,950	3,716,000
Other Revenue	43,390	0	118,253	0
Total Revenue	3,605,019	4,863,741	4,523,169	4,511,000
Operating Transfers In	0	0	0	0
Total Financing Sources	3,605,019	4,863,741	4,523,169	4,511,000
Net County Cost	5,931,571	5,776,776	5,334,191	6,073,280
Budgeted Staffing	66	74	74	72

Land Development

DESCRIPTION OF MAJOR SERVICES

The Land Development division is responsible for review of local area drainage, grading plans, tentative and final maps, conditioning of new developments and reviewing and processing improvement plans for roads and drainage facilities associated with land development projects in accordance with the San Bernardino County Development Code and General Plan within the County

area. The Land Development budget unit was deleted due to the consolidation of staffing and activities into the Building and Safety budget unit in 2019-20, and is only being included to reflect actuals from prior periods for historical purposes.

OPERATIONS AND COMMUNITY SERVICES LAND USE SERVICES – LAND DEVELOPMENT

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 696 1000

DEPARTMENT: LAND USE SERVICES

FUNCTION: PUBLIC PROTECTION

FUND: GENERAL

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	(430)	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	(430)	0	0	0
Reimbursements	0	0	0	0
Total Appropriation	(430)	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	(430)	0	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	0	0	0	0
Net County Cost	(430)	0	0	0
Budgeted Staffing	0	0	0	0

PUBLIC WORKS

BRENDON BIGGS, *Director*

DESCRIPTION OF MAJOR SERVICES

The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps, perform design and construction surveys for various County departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the County. The County Surveyor ensures these maps and plans conform

to conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other County departments and are responsible for perpetuation of controlling survey monuments. The County Surveyor also maintains the integrity of the Countywide Geographic Information Services Parcel Basemap.

OPERATIONS AND COMMUNITY SERVICES PUBLIC WORKS – SURVEYOR

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

BUDGET UNIT: 666 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,418,537	2,924,021	2,794,229	3,114,269
Operating Expenses	771,214	969,948	864,940	945,457
Capital Expenditures	46,998	0	0	23,000
Total Exp Authority	3,236,748	3,893,969	3,659,169	4,082,726
Reimbursements	(34,750)	(40,000)	(10,000)	(60,000)
Total Appropriation	3,201,999	3,853,969	3,649,169	4,022,726
Operating Transfers Out	0	26,460	26,460	86,000
Total Requirements	3,201,999	3,880,429	3,675,629	4,108,726
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	6,662	0	7,795	0
Fee/Rate	2,884,119	3,199,000	3,210,291	3,458,328
Other Revenue	(1,000)	0	0	0
Total Revenue	2,889,781	3,199,000	3,218,086	3,458,328
Operating Transfers In	0	0	0	0
Total Financing Sources	2,889,781	3,199,000	3,218,086	3,458,328
Net County Cost	312,218	681,429	457,543	650,398
Budgeted Staffing	25	23	23	23

Survey Monument Preservation

DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation budget unit was established to account for expenses related to the retracement of re-monument surveys of historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government

section lines, rancho section lines and historic subdivision lines. The services related to this budget unit are funded by a \$10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

OPERATIONS AND COMMUNITY SERVICES PUBLIC WORKS – SURVEY – MONUMENT PRESERVATION

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: PUBLIC WORKS

FUND: SURVEY MONUMENT PRESERVATION

BUDGET UNIT: 666 2660

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	80,000	10,000	80,000
Capital Expenditures	0	0	0	0
Total Exp Authority	0	80,000	10,000	80,000
Reimbursements	0	0	0	0
Total Appropriation	0	80,000	10,000	80,000
Operating Transfers Out	0	0	0	0
Total Requirements	0	80,000	10,000	80,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	56,250	80,000	80,000	80,000
Other Revenue	0	0	0	0
Total Revenue	56,250	80,000	80,000	80,000
Operating Transfers In	0	0	0	0
Total Financing Sources	56,250	80,000	80,000	80,000
Use of/(Contribution to) Fund Balance	(56,250)	0	(70,000)	0
Budgeted Staffing	0	0	0	0

Transportation Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Transportation division is responsible for the operation, maintenance, and improvement of the County's Maintained Road System (Road System) that currently includes approximately 2,551 miles of roadways. Additional activities include administration, planning, design, construction, environmental management, and traffic operations.

Operations and routine maintenance activities include patching and crack filling of asphalt pavement, grading of 420 miles of unpaved roads, shoulder maintenance, snowplowing of over 366 miles of mountain roads, traffic signal maintenance at 93 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete

box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 12 yard districts with regional facilities located to best service the 20,000 square-mile area of the County.

Road System improvements include roadway resurfacing, reconstruction, and other pavement improvement projects that further the County's goal of maintaining the pavement in good or better condition. Other services include construction of bridges, traffic signals, widening and infrastructure projects, including new roads, freeway interchanges, and railroad grade separations, in addition to seeking and securing other state and federal funding for construction projects.

OPERATIONS AND COMMUNITY SERVICES PUBLIC WORKS – TRANSPORTATION SPECIAL REVENUE FUNDS – CONSOLIDATED

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: PUBLIC WORKS

FUND: TRANSPORTATION SPECIAL REVENUE FUNDS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC WAYS AND FACILITIES

ACTIVITY: PUBLIC WAYS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	29,003,208	34,448,817	30,724,214	37,682,798
Operating Expenses	78,120,804	142,771,804	88,227,082	130,100,885
Capital Expenditures	6,694,113	17,934,500	9,108,485	15,144,750
Total Exp Authority	113,818,125	195,155,121	128,059,781	182,928,433
Reimbursements	(17,846,498)	(31,755,308)	(23,027,082)	(27,503,800)
Total Appropriation	95,971,627	163,399,813	105,032,699	155,424,633
Operating Transfers Out	14,032,276	14,024,627	10,184,627	13,205,099
Total Requirements	110,003,903	177,424,440	115,217,326	168,629,732
Sources				
Taxes	5,653,186	5,226,600	5,564,099	6,246,480
Realignment	0	0	0	0
State/Fed/Other Government	80,163,153	113,557,728	82,859,363	102,290,580
Fee/Rate	7,092,571	4,360,480	5,232,563	5,224,990
Other Revenue	4,117,567	3,163,936	2,873,432	3,003,562
Total Revenue	97,026,477	126,308,744	96,529,457	116,765,612
Operating Transfers In	12,016,968	16,031,905	11,445,409	14,896,250
Total Financing Sources	109,043,445	142,340,649	107,974,866	131,661,862
Use of/(Contribution to) Fund Balance	960,458	35,083,791	7,242,460	36,967,870
Budgeted Staffing	360	348	348	354

Solid Waste Enterprise Fund

DESCRIPTION OF MAJOR SERVICES

The Solid Waste Management Division (SWMD) provides for the operation and management of the County's solid waste disposal system, which consists of five active landfills, nine transfer stations, and 34 closed landfills or disposal sites. SWMD also administers the County's solid waste franchise program, which authorizes and regulates trash collection by private haulers in the County unincorporated area, and state mandated waste diversion and recycling programs.

SWMD performs capital improvement projects for site

enhancements and expansions; closures of landfills; environmental mitigation; and operations, maintenance, and monitoring (OM&M) of landfill environmental control systems. In addition, SWMD operates current programs to help mitigation issues that may arise from operations and management of County owned landfills and transfer stations. These programs are the Household Hazardous Waste Program for unincorporated County communities and the Host Cities Program for six host cities with a County landfill or transfer station within its boundary or sphere of influence.

OPERATIONS AND COMMUNITY SERVICES PUBLIC WORKS –SOLID WASTE ENTERPRISE FUND

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: PUBLIC WORKS

FUND: SOLID WASTE ENTERPRISE FUND

BUDGET UNIT: 670 4250

FUNCTION: PUBLIC WAYS AND FACILITIES

ACTIVITY: PUBLIC WAYS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	7,644,520	9,578,758	8,232,212	10,051,376
Operating Expenses	65,208,605	99,938,243	67,152,890	108,650,354
Capital Expenditures	28,503,210	51,111,250	23,469,155	26,382,500
Total Exp Authority	101,356,335	160,628,251	98,854,257	145,084,230
Reimbursements	(119,910)	(94,085)	(109,585)	(115,900)
Total Appropriation	101,236,425	160,534,166	98,744,672	144,968,330
Operating Transfers Out	1,821,192	1,897,632	1,897,632	2,069,192
Total Requirements	103,057,617	162,431,798	100,642,304	147,037,522
Sources				
Taxes	168,603	225,000	225,000	225,000
Realignment	0	0	0	0
State/Fed/Other Government	90,403	78,000	114,070	78,000
Fee/Rate	92,458,732	94,008,658	89,564,022	91,364,126
Other Revenue	8,529,419	5,868,882	4,739,960	5,595,434
Total Revenue	101,247,157	100,180,540	94,643,052	97,262,560
Operating Transfers In	0	29,181	29,181	0
Total Financing Sources	101,247,157	100,209,721	94,672,233	97,262,560
Use of/(Contribution to) Net Position	1,810,460	62,222,077	5,970,071	49,774,962
Budgeted Staffing	92	97	97	97

San Bernardino County Flood Control District – Consolidated

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. The District developed an extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains to intercept and convey flood flows through and away from developed areas of the County.

The District has six geographic flood zones countywide, including incorporated cities. Zone 1 encompasses the West end, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the East end of San Bernardino Valley. Zone 4 covers the Mojave River Region, from the San Bernardino Mountains to

Silver Lakes. Zone 5 primarily includes the San Bernardino Mountains. Zone 6 encompasses the remainder of the County not covered by other zones. The District also established a countywide administrative zone (Zone 7).

The District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation. The District operates and maintains water conservation basins and spreading grounds. Water from local mountains and Northern California is spread and percolated into the groundwater basins underlying the County. The District has numerous joint use agreements with water districts, allowing use of District facilities for groundwater recharge.

OPERATIONS AND COMMUNITY SERVICES PUBLIC WORKS – SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT – CONSOLIDATED

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: PUBLIC WORKS

FUND: CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FLOOD CONTROL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	17,492,719	19,976,527	16,804,873	20,558,492
Operating Expenses	74,426,371	126,400,457	69,695,328	121,919,121
Capital Expenditures	518,954	5,377,000	615,628	6,945,000
Total Exp Authority	92,438,044	151,753,984	87,115,829	149,422,613
Reimbursements	(17,519,139)	(20,634,266)	(17,840,453)	(21,101,992)
Total Appropriation	74,918,905	131,119,718	69,275,376	128,320,621
Operating Transfers Out	24,543,414	28,828,654	22,679,201	23,310,455
Total Requirements	99,462,319	159,948,372	91,954,577	151,631,076
Sources				
Taxes	62,549,276	59,646,200	63,800,200	63,581,422
Realignment	0	0	0	0
State/Fed/Other Government	16,913,624	4,096,770	9,340,976	4,006,487
Fee/Rate	1,878,095	1,434,015	1,910,759	1,370,145
Other Revenue	9,840,715	100,739	1,155,000	5,400,351
Total Revenue	91,181,710	65,277,724	76,206,935	74,358,405
Operating Transfers In	21,782,020	25,261,661	19,266,425	22,572,648
Total Financing Sources	112,963,730	90,539,385	95,473,360	96,931,053
Use of/(Contribution to) Fund Balance	(13,501,411)	69,408,987	(3,518,783)	54,700,023
Budgeted Staffing	181	178	178	178

Flood Control District Equipment

DESCRIPTION OF MAJOR SERVICES

The Flood Control District Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all Flood Control District vehicles and heavy equipment. The budget unit is funded by equipment user fee charges to various Flood Control District Zones and to other divisions within the

Department of Public Works. Having the necessary equipment/vehicles is essential in order for the Flood Control District to provide for the safety and health of County residents and to ensure the development of a well-planned, balanced, and sustainable County.

OPERATIONS AND COMMUNITY SERVICES PUBLIC WORKS – FLOOD CONTROL DISTRICT EQUIPMENT

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: PUBLIC WORKS

FUND: EQUIPMENT

BUDGET UNIT: 197 4140

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	1,650,581	2,867,050	2,635,982	2,308,000
Capital Expenditures	1,988,341	2,070,000	1,679,341	930,000
Total Exp Authority	3,638,922	4,937,050	4,315,323	3,238,000
Reimbursements	0	0	0	0
Total Appropriation	3,638,922	4,937,050	4,315,323	3,238,000
Operating Transfers Out	0	0	0	0
Total Requirements	3,638,922	4,937,050	4,315,323	3,238,000
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	1,967,467	1,800,000	1,779,611	1,800,000
Other Revenue	1,041,868	184,000	623,914	121,000
Total Revenue	3,009,335	1,984,000	2,403,525	1,921,000
Operating Transfers In	699,437	1,100,000	1,100,000	500,000
Total Financing Sources	3,708,772	3,084,000	3,503,525	2,421,000
Use of/(Contribution to) Net Position	(69,850)	1,853,050	811,798	817,000
Budgeted Staffing	0	0	0	0

REAL ESTATE SERVICES

TERRY W. THOMPSON, *Director*

DESCRIPTION OF MAJOR SERVICES

The Administration and Finance Division provides centralized administrative and fiscal services, personnel and customer service support to all divisions and offices

throughout the Real Estate Services Department. There are three divisions: Project Management, Facilities Management, and Leasing and Acquisition.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – ADMINISTRATION AND FINANCE

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 783 1000

DEPARTMENT: REAL ESTATE SERVICES

FUNCTION: GENERAL GOVERNMENT

FUND: GENERAL

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,239,872	2,528,090	2,395,975	2,857,959
Operating Expenses	59,828	87,275	66,391	92,919
Capital Expenditures	0	0	0	0
Total Exp Authority	2,299,700	2,615,365	2,462,366	2,950,878
Reimbursements	(2,299,708)	(2,615,365)	(2,443,452)	(2,950,878)
Total Appropriation	(8)	0	18,914	0
Operating Transfers Out	0	0	0	0
Total Requirements	(8)	0	18,914	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,016	0	49,972	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	3,016	0	49,972	0
Operating Transfers In	0	0	0	0
Total Financing Sources	3,016	0	49,972	0
Net County Cost	(3,024)	0	(31,058)	0
Budgeted Staffing	22	23	23	24

Rents and Leases

DESCRIPTION OF MAJOR SERVICES

This budget unit pays rental payments for leased space utilized by County departments. Lease payment expenses are reimbursed from various user departments. This

budget unit also collects rental income for leases of County-owned property.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – RENTS AND LEASES

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 781 1000

DEPARTMENT: REAL ESTATE SERVICES

FUNCTION: GENERAL GOVERNMENT

FUND: GENERAL

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	60,450,112	65,876,306	63,293,085	66,707,899
Capital Expenditures	0	0	0	0
Total Exp Authority	60,450,112	65,876,306	63,293,085	66,707,899
Reimbursements	(59,578,897)	(65,226,887)	(62,729,851)	(66,066,145)
Total Appropriation	871,214	649,419	563,234	641,754
Operating Transfers Out	0	650,425	650,425	650,425
Total Requirements	871,214	1,299,844	1,213,659	1,292,179
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	270	1,200	300	1,200
Other Revenue	1,769,514	1,298,644	1,216,488	1,290,979
Total Revenue	1,769,784	1,299,844	1,216,788	1,292,179
Operating Transfers In	0	0	0	0
Total Financing Sources	1,769,784	1,299,844	1,216,788	1,292,179
Net County Cost	(898,569)	0	(3,129)	0
Budgeted Staffing	0	0	0	0

Courts Property Management

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, required the transfer of responsibility for funding and operation of trial court facilities from all counties to the State of California on behalf of the Judicial Council of California (JCC). In addition, as each transfer occurred, the County and JCC entered into an agreement that defined whether the County or the JCC manages the operations and maintenance of the building. This budget unit is used to

manage and account for reimbursements from the JCC for maintenance, utilities, insurance, overhead expenditures, and work order requests for space occupied by the local court in County-managed facilities. This budget unit is also used to manage and account for payments to the JCC for costs associated with the space occupied by County departments in JCC-managed facilities.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – COURTS PROPERTY MANAGEMENT

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REAL ESTATE SERVICES

FUND: GENERAL

BUDGET UNIT: 776 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	2,550,410	2,563,495	1,973,179	2,463,249
Capital Expenditures	0	0	0	0
Total Exp Authority	2,550,410	2,563,495	1,973,179	2,463,249
Reimbursements	(523,726)	(882,185)	(709,538)	(862,094)
Total Appropriation	2,026,684	1,681,310	1,263,641	1,601,155
Operating Transfers Out	0	0	0	0
Total Requirements	2,026,684	1,681,310	1,263,641	1,601,155
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	1,873,364	1,681,310	1,263,641	1,601,155
Other Revenue	153,306	0	0	0
Total Revenue	2,026,670	1,681,310	1,263,641	1,601,155
Operating Transfers In	0	0	0	0
Total Financing Sources	2,026,670	1,681,310	1,263,641	1,601,155
Net County Cost	14	0	0	0
Budgeted Staffing	0	0	0	0

Chino Agricultural Preserve

DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal, and Parkland Conservation Act (Proposition 70). The department is responsible for negotiating and managing leases for the properties acquired and developing recommendations for the ultimate use/disposition of these properties. Property

management activities include arranging for all ordinary and emergency repairs and improvements necessary to preserve and maintain the properties in their present condition and improve operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully funded through revenues received from the lease of acquired properties.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – CHINO AGRICULTURAL PRESERVE

GROUP: OPERATIONS AND COMMUNITY SERVICES
DEPARTMENT: REAL ESTATE SERVICES
FUND: CHINO AGRICULTURAL PRESERVE

BUDGET UNIT: 780 2734
FUNCTION: GENERAL GOVERNMENT
ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	382,208	198,953	174,216	284,073
Capital Expenditures	0	5,000,000	0	5,000,000
Total Exp Authority	382,208	5,198,953	174,216	5,284,073
Reimbursements	0	0	0	0
Total Appropriation	382,208	5,198,953	174,216	5,284,073
Operating Transfers Out	0	0	0	0
Total Requirements	382,208	5,198,953	174,216	5,284,073
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	360	1,050	0	1,050
Other Revenue	1,051,187	1,165,941	912,276	1,015,941
Total Revenue	1,051,547	1,166,991	912,276	1,016,991
Operating Transfers In	0	0	0	0
Total Financing Sources	1,051,547	1,166,991	912,276	1,016,991
Use of/(Contribution to) Fund Balance	(669,339)	4,031,962	(738,060)	4,267,082
Budgeted Staffing	0	0	0	0

Project Management Division

DESCRIPTION OF MAJOR SERVICES

The Project Management Division (PMD) is responsible for planning and implementing the design and construction of projects for County departments. These projects are approved as part of the annual Capital Improvement Program (CIP), or added during the year as organizational needs and priorities change. PMD collaborates with County

departments and County Finance and Administration to develop the scope, schedule and budget for these projects. Following approval of the project elements, PMD administers the projects from conceptual design through construction to completion and close-out.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – PROJECT MANAGEMENT DIVISION

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REAL ESTATE SERVICES

FUND: GENERAL

BUDGET UNIT: 770 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,532,399	3,320,012	2,654,256	3,475,654
Operating Expenses	1,062,262	1,480,707	1,335,229	1,656,277
Capital Expenditures	147,102	101,990	101,990	12,500
Total Exp Authority	3,741,763	4,902,709	4,091,475	5,144,431
Reimbursements	(3,785,256)	(4,942,709)	(4,230,008)	(5,144,431)
Total Appropriation	(43,494)	(40,000)	(138,533)	0
Operating Transfers Out	0	40,000	40,000	0
Total Requirements	(43,494)	0	(98,533)	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	2,000	0	4,985	0
Fee/Rate	0	0	0	0
Other Revenue	10	0	269	0
Total Revenue	2,010	0	5,254	0
Operating Transfers In	0	0	0	0
Total Financing Sources	2,010	0	5,254	0
Net County Cost	(45,503)	0	(103,787)	0
Budgeted Staffing	22	27	27	25

Leasing and Acquisition Division

DESCRIPTION OF MAJOR SERVICES

The Leasing/Property Management section negotiates and administers revenue and expenditure leases on behalf of County departments. Revenue leases allow for the use of County-owned facilities, generally at County parks and airports, to generate revenue to offset expenses incurred to provide such facilities to residents and users. Expenditure leases provide space in leased facilities throughout the County for departments and their employees to support the delivery of services in locations convenient to the residents served. In addition, this section is responsible for the property management of court facilities within the County and the County-owned land and dairy facilities in the Chino Agricultural Preserve.

The Acquisition/Appraisal section provides appraisal, acquisition, and relocation assistance for County departments and, upon request, to other agencies including San Bernardino County Transportation Authority (SBCTA), the State of California, and various cities. Staff establish values and acquire the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. This section also acquires land and facilities for various functions and disposes of property determined to be surplus to the County's needs.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – LEASING AND ACQUISITION

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REAL ESTATE SERVICES

FUND: GENERAL

BUDGET UNIT: 782 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,913,643	2,297,393	1,791,402	2,214,615
Operating Expenses	1,226,185	1,720,556	1,564,798	1,357,495
Capital Expenditures	0	0	0	0
Total Exp Authority	3,139,829	4,017,949	3,356,200	3,572,110
Reimbursements	(1,790,945)	(1,935,389)	(1,856,006)	(1,863,010)
Total Appropriation	1,348,884	2,082,560	1,500,194	1,709,100
Operating Transfers Out	0	40,000	40,000	0
Total Requirements	1,348,884	2,122,560	1,540,194	1,709,100
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	11,924	0	14,841	0
Fee/Rate	1,411,493	1,847,560	1,338,505	1,709,100
Other Revenue	(8,387)	0	28	0
Total Revenue	1,415,029	1,847,560	1,353,374	1,709,100
Operating Transfers In	0	25,000	25,000	0
Total Financing Sources	1,415,029	1,872,560	1,378,374	1,709,100
Net County Cost	(66,146)	250,000	161,820	0
Budgeted Staffing	20	19	19	18

Facilities Management Division

DESCRIPTION OF MAJOR SERVICES

The Facilities Management Division (FMD) provides routine maintenance, grounds, and custodial services to ensure County facilities are well maintained, including 24 hours per day – seven days per week emergency building maintenance. Services also include repairing building structures, equipment, and fixtures.

FMD's focus is on asset protection. Using data and support systems, it maintains the County's valuable facilities and equipment, preserves a high level of functionality, supports sustainability projects, and promotes responsible and efficient use of resources.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – FACILITIES MANAGEMENT

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REAL ESTATE SERVICES

FUND: GENERAL

BUDGET UNIT: 730 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	10,253,845	10,586,380	10,479,166	11,535,784
Operating Expenses	15,077,691	15,524,591	15,478,195	14,659,933
Capital Expenditures	23,037	130,700	111,096	0
Total Exp Authority	25,354,573	26,241,671	26,068,457	26,195,717
Reimbursements	(3,209,947)	(3,091,486)	(3,152,787)	(3,112,473)
Total Appropriation	22,144,626	23,150,185	22,915,670	23,083,244
Operating Transfers Out	0	0	0	0
Total Requirements	22,144,626	23,150,185	22,915,670	23,083,244
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	489,344	400,000	604,558	450,000
Fee/Rate	21,451,436	22,542,185	22,427,240	22,150,344
Other Revenue	52,492	0	214	274,900
Total Revenue	21,993,273	22,942,185	23,032,012	22,875,244
Operating Transfers In	0	0	0	0
Total Financing Sources	21,993,273	22,942,185	23,032,012	22,875,244
Net County Cost	151,354	208,000	(116,342)	208,000
Budgeted Staffing	117	116	116	116

Utilities

DESCRIPTION OF MAJOR SERVICES

The County's utilities budget unit funds the cost of electricity, natural and propane gas, water, sewer, refuse

disposal, and other related costs for County-owned and leased facilities.

OPERATIONS AND COMMUNITY SERVICES REAL ESTATE SERVICES – UTILITIES

GROUP: OPERATIONS AND COMMUNITY SERVICES

BUDGET UNIT: 777 1000

DEPARTMENT: REAL ESTATE SERVICES

FUNCTION: GENERAL GOVERNMENT

FUND: GENERAL

ACTIVITY: PROPERTY MANAGEMENT

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	182,673	195,855	179,680	216,126
Operating Expenses	19,123,711	21,805,629	21,463,393	23,908,980
Capital Expenditures	0	0	0	0
Total Exp Authority	19,306,384	22,001,484	21,643,073	24,125,106
Reimbursements	(1,254,633)	(1,369,629)	(1,283,351)	(1,359,180)
Total Appropriation	18,051,751	20,631,855	20,359,722	22,765,926
Operating Transfers Out	0	0	0	0
Total Requirements	18,051,751	20,631,855	20,359,722	22,765,926
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	12,855	0
Fee/Rate	200,827	192,568	192,568	220,438
Other Revenue	12,949	0	42	0
Total Revenue	213,776	192,568	205,465	220,438
Operating Transfers In	0	0	0	0
Total Financing Sources	213,776	192,568	205,465	220,438
Net County Cost	17,837,975	20,439,287	20,154,257	22,545,488
Budgeted Staffing	2	2	2	2

REGIONAL PARKS

BEAHTA R. DAVIS, *Director*

DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of eight regional parks located throughout the County. These parks, which encompass 7,641 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to County parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities and other recreational opportunities. The department hosts cultural, educational and special events through the use of park resources and contractual agreements with private and non-profit organizations.

Park special events include Civil War Days and Halloween Haunt at Calico Ghost Town, fishing derbies at multiple parks and other park wide events across the County. Virtual educational programs include Environmental Science Workshops and Junior Fishing Workshops.

The department is also responsible for maintaining 17.8 miles of open, accessible and usable trails through the County Trails Program. Additionally, the department oversees operation of the Big Morongo Wildlife Preserve in Morongo Valley, administers leases with the operators of Lake Gregory Regional Park and Glen Helen Amphitheater, and manages concession contracts that offer amenities to park users.

OPERATIONS AND COMMUNITY SERVICES REGIONAL PARKS

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REGIONAL PARKS

FUND: GENERAL

BUDGET UNIT: 652 1000

FUNCTION: RECREATION AND CULTURAL SERVICES

ACTIVITY: RECREATION FACILITIES

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	4,097,592	4,830,711	4,416,586	5,059,346
Operating Expenses	5,683,791	6,189,088	6,188,988	4,717,535
Capital Expenditures	0	0	0	0
Total Exp Authority	9,781,383	11,019,799	10,605,574	9,776,881
Reimbursements	(532,490)	(554,958)	(166,096)	(554,699)
Total Appropriation	9,248,893	10,464,841	10,439,478	9,222,182
Operating Transfers Out	196,543	100,000	100,000	100,000
Total Requirements	9,445,436	10,564,841	10,539,478	9,322,182
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	73,508	0	0	0
Fee/Rate	5,031,959	6,451,290	5,596,967	6,145,640
Other Revenue	1,311,972	2,034,373	1,041,868	1,097,364
Total Revenue	6,417,439	8,485,663	6,638,835	7,243,004
Operating Transfers In	0	0	0	0
Total Financing Sources	6,417,439	8,485,663	6,638,835	7,243,004
Net County Cost	3,027,997	2,079,178	3,900,643	2,079,178
Budgeted Staffing	196	195	195	195

Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Regional Parks manages multiple restricted revenue sources that supplement park operations. Funds include sources that are dedicated to capital improvement projects and maintenance (**County Trails System, Amphitheater Improvements at Glen Helen, Park Maintenance/Development and Lake Gregory**

Capital Improvement Fund) and various other funding sources that are to be used for specific purposes and support various programs throughout the park system (**Calico Ghost Town Marketing Services, Off-Highway Vehicle License Fee, Glen Helen Amphitheater, and Fish and Game Commission**).

OPERATIONS AND COMMUNITY SERVICES REGIONAL PARKS – SPECIAL REVENUE FUNDS

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REGIONAL PARKS

FUND: SPECIAL REVENUE – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: RECREATION AND CULTURAL SERVICES

ACTIVITY: RECREATION FACILITIES

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	3,557,192	6,007,735	3,599,756	3,984,827
Capital Expenditures	74,321	0	0	0
Total Exp Authority	3,631,512	6,007,735	3,599,756	3,984,827
Reimbursements	0	0	0	0
Total Appropriation	3,631,512	6,007,735	3,599,756	3,984,827
Operating Transfers Out	1,401,296	3,470,172	200,546	3,234,784
Total Requirements	5,032,809	9,477,907	3,800,302	7,219,611
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	551,366	3,639,219	420,223	3,503,791
Fee/Rate	438,153	481,526	187,434	476,090
Other Revenue	2,629,619	1,601,001	147,422	1,717,100
Total Revenue	3,619,138	5,721,746	755,079	5,696,981
Operating Transfers In	450,729	1,809,872	1,769,872	146,764
Total Financing Sources	4,069,867	7,531,618	2,524,951	5,843,745
Use of/(Contribution to) Fund Balance	962,942	1,946,289	1,275,351	1,375,866
Budgeted Staffing	0	0	0	0

REGISTRAR OF VOTERS

BOB PAGE, *Registrar of Voters*

DESCRIPTION OF MAJOR SERVICES

In a fair, transparent, accurate, and efficient manner, the Registrar of Voters administers elections, provides access to voter registration, maintains voter registration records, and examines petition signatures, ensuring eligible citizens of San Bernardino County have their voices heard as voters and candidates for office. The Department's services are regulated and/or mandated

by local ordinances and Federal and California Election laws and are aligned with the County and Chief Executive Officer's goals of improving County government operations, operating in a fiscally-responsible and business-like manner, and pursuing County goals by working with other agencies.

OPERATIONS AND COMMUNITY SERVICES REGISTRAR OF VOTERS

GROUP: OPERATIONS AND COMMUNITY SERVICES

DEPARTMENT: REGISTRAR OF VOTERS

FUND: GENERAL

BUDGET UNIT: 680 1000

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: ELECTIONS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	4,050,992	5,205,655	4,816,724	5,056,607
Operating Expenses	18,106,956	37,306,100	19,659,702	12,764,226
Capital Expenditures	11,872,716	2,820,000	2,330,686	13,770
Total Exp Authority	34,030,664	45,331,755	26,807,112	17,834,603
Reimbursements	0	0	(1,481)	0
Total Appropriation	34,030,664	45,331,755	26,805,631	17,834,603
Operating Transfers Out	979,335	0	0	0
Total Requirements	35,009,999	45,331,755	26,805,631	17,834,603
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	9,679,377	3,883,672	5,587,529	62,000
Fee/Rate	1,937,866	4,297,100	3,280,010	1,582,474
Other Revenue	(2,984)	3,000	(2,005)	0
Total Revenue	11,614,259	8,183,772	8,865,534	1,644,474
Operating Transfers In	0	0	0	0
Total Financing Sources	11,614,259	8,183,772	8,865,534	1,644,474
Net County Cost	23,395,741	37,147,983	17,940,097	16,190,129
Budgeted Staffing	61	74	74	59

PUBLIC WORKS – SPECIAL DISTRICTS

BRENDON BIGGS, *Director, Department of Public Works*

DESCRIPTION OF MAJOR SERVICES

The Department of Public Works – Special Districts (Department) provides administrative oversight and manages the operations of over 100 special districts throughout the unincorporated areas of San Bernardino County. These special districts provide a variety of municipal-type services through the Board-Governed County Service Areas (which include various general, park, road, refuse, sanitation, streetlight and water districts), Big Bear Valley Recreation and Park District, and Bloomington Recreation and Park District. The Department also provides customized services to meet operational needs and regulatory requirements, in a cost-effective manner. Services are provided with a commitment to safety, quality, and focus on customer satisfaction.

The General Districts provide for the operation and maintenance of television translator facilities, detention basins, storm drains, dams, open space preservation, as well as administrative support services delivered by CSA 70 Countywide to all Board-Governed Special Districts on a reimbursable basis. These services are provided through the following County Service Areas (CSA) and Zones:

CSA 40 Elephant Mountain	CSA 70 GH Glen Helen
CSA 70 Countywide	CSA 70 TV-2 Morongo Valley
CSA 70 D-1 Lake Arrowhead	CSA 70 TV-4 Wonder Valley
CSA 70 DB-1 Bloomington	CSA 70 TV-5 Mesa
CSA 70 DB-2 Big Bear	CSA 120 North Etiwanda
CSA 70 DB-3 Mill Pond	
CSA 70 EV-1 East Valley	

SPECIAL DISTRICTS SPECIAL DISTRICTS – GENERAL DISTRICTS SPECIAL REVENUE FUNDS – CONSOLIDATED

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS

FUND: GENERAL DISTRICTS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: LEGISLATIVE AND ADMINISTRATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	7,928,868	8,869,064	8,881,064	8,859,364
Operating Expenses	5,515,975	5,023,634	5,022,742	5,804,213
Capital Expenditures	294,859	1,188,807	175,000	2,174,396
Total Exp Authority	13,739,702	15,081,505	14,078,806	16,837,973
Reimbursements	(7,802,859)	(9,911,996)	(9,911,996)	(11,548,596)
Total Appropriation	5,936,844	5,169,509	4,166,810	5,289,377
Operating Transfers Out	215,810	115,000	0	115,000
Total Requirements	6,152,654	5,284,509	4,166,810	5,404,377
Sources				
Taxes	1,172,222	1,136,265	1,136,265	1,113,753
Realignment	0	0	0	0
State/Fed/Other Government	674,970	8,800	8,800	158,000
Fee/Rate	2,461,423	2,298,697	2,311,210	2,130,121
Other Revenue	301,769	192,770	199,810	153,186
Total Revenue	4,610,383	3,636,532	3,656,085	3,555,060
Operating Transfers In	1,780,294	1,311,074	1,311,074	1,323,000
Total Financing Sources	6,390,677	4,947,606	4,967,159	4,878,060
Use of/(Contribution to) Fund Balance	(238,023)	336,903	(800,349)	526,317
Budgeted Staffing	95	96	96	97

Park Districts Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Park Districts provide services that include, but are not limited to, the following: park and facility maintenance and beautification; senior center programs and activities; preschool programs and activities; recreational sports leagues; summer camp programs; program and activity development for all ages. These services are provided through the following County Service Areas (CSA) and Zones:

CSA 20 Joshua Tree	CSA 70 P-14 Mentone
CSA 29 Lucerne Valley	CSA 70 P-16 Eagle Crest
CSA 42 Oro Grande	CSA 70 P-17 Bloomington
CSA 63 Oak Glen-Yucaipa	CSA 70 P-18 Randall Crossings
CSA 70 M Wonder Valley	CSA 70 P-19 Gregory Crossings
CSA 70 P-6 El Mirage	CSA 70 P-20 Mulberry Heights
CSA 70 P-10 Mentone	CSA 70 W Hinkley
CSA 70 P-12 Montclair	CSA 82 Searles Valley
CSA 70 P-13 El Rancho Verde	

SPECIAL DISTRICTS SPECIAL DISTRICTS – PARK DISTRICTS SPECIAL REVENUE FUNDS – CONSOLIDATED

GROUP: SPECIAL DISTRICTS		BUDGET UNIT: VARIOUS		
DEPARTMENT: SPECIAL DISTRICTS		FUNCTION: RECREATION AND CULTURAL SERVICES		
FUND: PARKS DISTRICTS – CONSOLIDATED		ACTIVITY: RECREATION FACILITIES		
	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	574,806	699,051	699,051	705,729
Operating Expenses	1,227,621	1,345,315	1,342,215	1,312,785
Capital Expenditures	15,363	55,000	55,000	20,000
Total Exp Authority	1,817,790	2,099,366	2,096,266	2,038,514
Reimbursements	10,315	(5,000)	(5,000)	0
Total Appropriation	1,828,104	2,094,366	2,091,266	2,038,514
Operating Transfers Out	370,000	41,000	41,000	104,000
Total Requirements	2,198,104	2,135,366	2,132,266	2,142,514
Sources				
Taxes	2,051,510	1,243,050	1,243,050	1,456,535
Realignment	0	0	0	0
State/Fed/Other Government	11,255	10,150	10,150	10,050
Fee/Rate	707,397	658,300	658,300	639,775
Other Revenue	119,906	111,975	111,975	79,654
Total Revenue	2,890,068	2,023,475	2,023,475	2,186,014
Operating Transfers In	27,000	22,070	22,070	12,004
Total Financing Sources	2,917,068	2,045,545	2,045,545	2,198,018
Use of/(Contribution to) Fund Balance	(718,964)	89,821	86,721	(55,504)
Budgeted Staffing	14	15	15	14

Road Districts Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Road Districts provide services that include, but are not limited to, the following: asphalt patching and repair; road paving and repaving; slurry seals; snow removal; grading of dirt roads; installation and maintenance of culverts and headwalls; and tree trimming along roadways. These services are provided through the following County Service Areas (CSA), Zones, and Assessment Districts:

CSA 59 Deer Lodge Park
CSA 68 Valley of the Moon
CSA 69 Lake Arrowhead
CSA 70 G Wrightwood
CSA 70 M Wonder Valley
CSA 70 R-2 Twin Peaks
CSA 70 R-3 Erwin Lake
CSA 70 R-4 Cedar Glen
CSA 70 R-5 Sugarloaf

CSA 70 R-7 Lake Arrowhead
CSA 70 R-8 Riverside Terrace
CSA 70 R-9 Rim Forest
CSA 70 R-12 Baldwin Lake
CSA 70 R-13 Lake Arrowhead N. Shore
CSA 70 R-15 Landers
CSA 70 R-16 Running Springs

CSA 70 R-19 Copper Mountain
CSA 70 R-20 Flamingo Heights
CSA 70 R-21 Mountain View
CSA 70 R-22 Twin Peaks
CSA 70 R-23 Mile High Park
CSA 70 R-25 Lucerne Valley
CSA 70 R-26 Yucca Mesa
CSA 70 R-29 Yucca Mesa
CSA 70 R-30 Verdemont
CSA 70 R-31 Lytle Creek
CSA 70 R-33 Big Bear City
CSA 70 R-34 Big Bear
CSA 70 R-35 Cedar Glen
CSA 70 R-36 Pan Springs
CSA 70 R-39 Highland Estates

CSA 70 R-40 Upper N. Bay, Lake Arrowhead
CSA 70 R-41 Quail Summit
CSA 70 R-42 Windy Pass
CSA 70 R-44 Saw Pit Canyon
CSA 70 R-45 Erwin Lake South
CSA 70 R-46 South Fairway
CSA 70 R-47 Rocky Point
CSA 70 R-48 Erwin Lake West
CSA 70 R-49 Fawnskin
CSA 79 R-1 Green Valley Lake
Assessment District 2018-1 Snowdrop Road

SPECIAL DISTRICTS SPECIAL DISTRICTS –ROAD DISTRICTS SPECIAL REVENUE FUNDS – CONSOLIDATED

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS

FUND: ROAD DISTRICTS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC WAYS AND FACILITIES

ACTIVITY: PUBLIC WAYS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	58,176	67,875	67,875	142,042
Operating Expenses	1,801,235	2,666,107	1,976,107	2,710,783
Capital Expenditures	0	117,529	0	225,529
Total Exp Authority	1,859,412	2,851,511	2,043,982	3,078,354
Reimbursements	4,145	0	0	0
Total Appropriation	1,863,557	2,851,511	2,043,982	3,078,354
Operating Transfers Out	0	120,000	120,000	0
Total Requirements	1,863,557	2,971,511	2,163,982	3,078,354
Sources				
Taxes	400,722	394,166	394,267	418,125
Realignment	0	0	0	0
State/Fed/Other Government	82,271	2,860	2,860	2,705
Fee/Rate	1,673,030	1,657,003	1,656,925	1,703,643
Other Revenue	82,380	184,296	184,273	57,650
Total Revenue	2,238,403	2,238,325	2,238,325	2,182,123
Operating Transfers In	0	1,330	1,330	177,422
Total Financing Sources	2,238,403	2,239,655	2,239,655	2,359,545
Use of/(Contribution to) Fund Balance	(374,847)	731,856	(75,673)	718,809
Budgeted Staffing	1	1	1	1

Streetlight Districts Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Streetlight Districts provide for the operation and maintenance of streetlights, including the cost of utilities and leasing street lamps. These services are provided through the following County Service Areas (CSA) and Zones:

CSA 30 Red Mountain
CSA 54 Crest Forest

CSA 70 SL-4 Bloomington
CSA 70 SL-5 Muscoy

CSA 70 EV-1 East Valley
CSA 70 GH Glen Helen
CSA 70 P-6 El Mirage
CSA 70 SL-1 Countywide
CSA 70 SL-2 Chino
CSA 70 SL-3 Mentone

CSA 70 SL-6 Agua Mansa
CSA 70 SL-7 Mentone
CSA 70 SL-8 San Bernardino
CSA 70 SL-9 Mentone
CSA 70 SL-10 San Bernardino
CSA 70 SL-11 Bloomington

SPECIAL DISTRICTS SPECIAL DISTRICTS – STREETLIGHT DISTRICTS SPECIAL REVENUE FUNDS – CONSOLIDATED

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS

FUND: STREETLIGHT DISTRICTS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC WAYS AND FACILITIES

ACTIVITY: PUBLIC WAYS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	878,672	989,208	989,208	1,266,375
Capital Expenditures	0	0	0	0
Total Exp Authority	878,672	989,208	989,208	1,266,375
Reimbursements	0	0	0	0
Total Appropriation	878,672	989,208	989,208	1,266,375
Operating Transfers Out	0	0	0	0
Total Requirements	878,672	989,208	989,208	1,266,375
Sources				
Taxes	1,013,586	929,606	929,606	1,039,859
Realignment	0	0	0	0
State/Fed/Other Government	7,316	7,025	7,025	7,475
Fee/Rate	240,415	251,771	254,188	249,972
Other Revenue	50,668	35,145	35,145	39,301
Total Revenue	1,311,986	1,223,547	1,225,964	1,336,607
Operating Transfers In	0	8,050	8,050	0
Total Financing Sources	1,311,986	1,231,597	1,234,014	1,336,607
Use of/(Contribution to) Fund Balance	(433,314)	(242,389)	(244,806)	(70,232)
Budgeted Staffing	0	0	0	0

Big Bear Valley Recreation and Park District

DESCRIPTION OF MAJOR SERVICES

The Big Bear Valley Recreation and Park District (District) currently maintains eight parks, several community buildings including the Big Bear Valley Senior Center and Ranch Club House, three ballfields, and a swim beach. The District serves approximately 100,000 park users annually.

The District also manages the Big Bear Alpine Zoo. The

Zoo, which receives approximately 150,000 visitors annually, is open year-round for visitors to see alpine species on exhibit. In September 2020, the Zoo was relocated to a new and larger facility located on Club View Drive in the City of Big Bear Lake. The new Zoo opened to the public on November 5, 2020.

SPECIAL DISTRICTS SPECIAL DISTRICTS –BIG BEAR VALLEY RECREATION AND PARK DISTRICT

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS

FUND: BIG BEAR VALLEY RECREATION AND PARK DISTRICT

BUDGET UNIT: VARIOUS

FUNCTION: RECREATION AND CULTURAL SERVICES

ACTIVITY: RECREATION FACILITIES

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,799,503	2,330,310	2,330,310	2,494,621
Operating Expenses	2,080,676	4,408,576	4,062,814	3,009,344
Capital Expenditures	0	55,000	55,000	0
Total Exp Authority	3,880,179	6,793,886	6,448,124	5,503,965
Reimbursements	3,690	0	0	0
Total Appropriation	3,883,869	6,793,886	6,448,124	5,503,965
Operating Transfers Out	4,716,398	314,000	314,000	170,400
Total Requirements	8,600,267	7,107,886	6,762,124	5,674,365
Sources				
Taxes	2,522,455	2,428,300	2,428,300	2,575,500
Realignment	0	0	0	0
State/Fed/Other Government	98,356	92,000	92,000	88,000
Fee/Rate	1,048,158	1,836,200	1,836,200	1,929,000
Other Revenue	6,118,470	762,386	762,386	1,007,000
Total Revenue	9,787,439	5,118,886	5,118,886	5,599,500
Operating Transfers In	0	150,000	150,000	0
Total Financing Sources	9,787,439	5,268,886	5,268,886	5,599,500
Use of/(Contribution to) Fund Balance	(1,187,172)	1,839,000	1,493,238	74,865
Budgeted Staffing	65	63	63	63

Bloomington Recreation and Park District

DESCRIPTION OF MAJOR SERVICES

The Bloomington Recreation and Park District (District) maintains two parks, an equestrian arena, sports fields,

and a community center that offer various recreational activities for the community of Bloomington.

SPECIAL DISTRICTS SPECIAL DISTRICTS – BLOOMINGTON RECREATION AND PARK DISTRICT

GROUP: SPECIAL DISTRICTS

BUDGET UNIT: 625 2584

DEPARTMENT: SPECIAL DISTRICTS

FUNCTION: RECREATION AND CULTURAL SERVICES

FUND: BLOOMINGTON RECREATION AND PARK DISTRICT

ACTIVITY: RECREATION FACILITIES

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	57,394	124,739	124,739	189,710
Operating Expenses	304,718	292,761	292,761	318,287
Capital Expenditures	17,129	36,340	11,340	0
Total Exp Authority	379,241	453,840	428,840	507,997
Reimbursements	321	0	0	0
Total Appropriation	379,562	453,840	428,840	507,997
Operating Transfers Out	0	1,123,000	743,000	0
Total Requirements	379,562	1,576,840	1,171,840	507,997
Sources				
Taxes	426,856	395,200	395,200	481,000
Realignment	0	0	0	0
State/Fed/Other Government	3,324	418,000	418,000	3,200
Fee/Rate	29,861	2,000	2,000	3,000
Other Revenue	48,788	42,300	17,300	13,000
Total Revenue	508,831	857,500	832,500	500,200
Operating Transfers In	0	0	0	0
Total Financing Sources	508,831	857,500	832,500	500,200
Use of/(Contribution to) Fund Balance	(129,268)	719,340	339,340	7,797
Budgeted Staffing	2	3	3	4

CSA 70 HL (Havasu Lake) Enterprise Funds

DESCRIPTION OF MAJOR SERVICES

County Service Area 70, Zone HL (Havasu Lake) provides refuse collection services for the community of Havasu Lake.

SPECIAL DISTRICTS SPECIAL DISTRICTS – CSA 70 HL HAVASU LAKE ENTERPRISE

GROUP: SPECIAL DISTRICTS

BUDGET UNIT: 487 4672

DEPARTMENT: SPECIAL DISTRICTS

FUNCTION: PUBLIC WAYS AND FACILITIES

FUND: CSA 70 HL (HAVASU LAKE)

ACTIVITY: PUBLIC WAYS

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	86,734	95,897	95,897	89,468
Capital Expenditures	0	0	0	0
Total Exp Authority	86,734	95,897	95,897	89,468
Reimbursements	0	0	0	0
Total Appropriation	86,734	95,897	95,897	89,468
Operating Transfers Out	0	0	0	0
Total Requirements	86,734	95,897	95,897	89,468
Sources				
Taxes	1,361	2,500	2,500	2,000
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	70,768	74,000	74,000	70,000
Other Revenue	892	1,000	1,000	450
Total Revenue	73,022	77,500	77,500	72,450
Operating Transfers In	0	0	0	0
Total Financing Sources	73,022	77,500	77,500	72,450
Use of/(Contribution to) Net Position	13,712	18,397	18,397	17,018
Budgeted Staffing	0	0	0	0

Sanitation Districts Enterprise Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Sanitation Districts provide services that include, but are not limited to, the following: operation and maintenance of wastewater collection systems and treatment plants; wastewater system optimization; regulatory compliance; and wastewater pretreatment programs. These services are provided through the following County Service Areas (CSA) and Zones:

CSA 42 Oro Grande	CSA 70 S-3 Lytle Creek
CSA 53B Fawnskin	CSA 70 S-7 Lenwood
CSA 64 Spring Valley Lake	CSA 70 SP-2 High Country
CSA 70 BL Bloomington	CSA 79 Green Valley Lake
CSA 70 GH Glen Helen	CSA 82 Searles Valley

SPECIAL DISTRICTS – SANITATION DISTRICTS ENTERPRISE FUNDS – CONSOLIDATED

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS

FUND: SANITATION DISTRICTS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: HEALTH AND SANITATION

ACTIVITY: SANITATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	6,300,458	6,301,871	5,988,546	6,095,033
Capital Expenditures	0	128,000	128,000	350,000
Total Exp Authority	6,300,458	6,429,871	6,116,546	6,445,033
Reimbursements	0	0	0	0
Total Appropriation	6,300,458	6,429,871	6,116,546	6,445,033
Operating Transfers Out	953,452	430,431	235,555	0
Total Requirements	7,253,910	6,860,302	6,352,101	6,445,033
Sources				
Taxes	71,708	319,495	319,495	280,678
Realignment	0	0	0	0
State/Fed/Other Government	158,922	235,444	450	240
Fee/Rate	8,127,738	7,184,270	7,184,270	7,726,845
Other Revenue	150,833	363,307	90,100	119,800
Total Revenue	8,509,202	8,102,516	7,594,315	8,127,563
Operating Transfers In	0	0	0	397,000
Total Financing Sources	8,509,202	8,102,516	7,594,315	8,524,563
Use of/(Contribution to) Net Position	(1,255,292)	(1,242,214)	(1,242,214)	(2,079,530)
Budgeted Staffing	0	0	0	0

Water Districts Enterprise Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

The Water Districts provide services that include, but are not limited to, the following: operation and maintenance of water distribution systems and treatment plants; water system optimization; regulatory compliance; recycled water planning and management. These services are provided through the following County Service Areas

(CSA) and Zones:

CSA 42 Oro Grande
CSA 64 Spring Valley Lake
CSA 70 CG Cedar Glen
CSA 70 F Morongo Valley

CSA 70 J Oak Hills
CSA 70 W-3 Hacienda Heights
CSA 70 W-4 Pioneertown

SPECIAL DISTRICTS SPECIAL DISTRICTS – WATER DISTRICTS ENTERPRISE FUNDS – CONSOLIDATED

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS

FUND: WATER DISTRICTS – CONSOLIDATED

BUDGET UNIT: VARIOUS

FUNCTION: HEALTH AND SANITATION

ACTIVITY: SANITATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	5,296,760	5,328,591	5,365,230	6,127,419
Capital Expenditures	0	416,000	16,000	0
Total Exp Authority	5,296,760	5,744,591	5,381,230	6,127,419
Reimbursements	0	0	0	0
Total Appropriation	5,296,760	5,744,591	5,381,230	6,127,419
Operating Transfers Out	327,554	298,707	238,707	301,000
Total Requirements	5,624,314	6,043,298	5,619,937	6,428,419
Sources				
Taxes	557,460	355,391	355,391	275,876
Realignment	0	0	0	0
State/Fed/Other Government	83,503	102,425	102,425	68,116
Fee/Rate	6,252,979	6,294,475	6,294,475	6,864,670
Other Revenue	383,653	864,830	804,630	90,500
Total Revenue	7,277,595	7,617,121	7,556,921	7,299,162
Operating Transfers In	0	0	0	0
Total Financing Sources	7,277,595	7,617,121	7,556,921	7,299,162
Use of/(Contribution to) Net Position	(1,653,280)	(1,573,823)	(1,936,984)	(870,743)
Budgeted Staffing	0	0	0	0

Special Districts Capital Improvement Program

DESCRIPTION OF MAJOR SERVICES

The Capital Improvement Program (CIP) of the Special Districts Department is an internal planning tool to provide the Board of Supervisors with information to assist in the decision-making process of allocating limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, fixtures and equipment, renovation, rehabilitation or replacement of facilities, equipment, and infrastructure with a life expectancy of at least five years and capital costs of \$5,000 or more. The program:

- Recommends priorities for capital projects based on capital improvement criteria for the department's general, parks, roads, sanitation, and water facilities/infrastructure.
- Performs long-range planning to:
 - Link department capital and operational budget plans to countywide strategic plans.

- Conduct physical condition assessments through periodic surveys of facilities to identify major, large scale projects to repair and rehabilitate department assets.
- Identify opportunities for energy efficiencies, life-cycle increases, and maintenance, and operating cost reductions.
- Recognize future infrastructure needs.
- Develop formal estimates of costs and seek adequate project funding.
- CIP projects extend the useful life of facilities, ensure continued service of infrastructure, and decrease operating expenses in some cases.

This budget unit specifically represents the portion of Special Districts CIP which are accounted for in Capital Project Funds.

SPECIAL DISTRICTS SPECIAL DISTRICTS – CAPITAL IMPROVEMENT PROGRAM – SPECIAL DISTRICTS CAPITAL FUNDS

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS – CAPITAL IMPROVEMENT PROGRAM

FUND: SPECIAL DISTRICTS – CAPITAL FUNDS

BUDGET UNIT: VARIOUS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PLANT ACQUISITION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	111,091	511,383	377,297	313,285
Capital Expenditures	4,086,115	11,812,717	1,714,686	7,516,444
Total Exp Authority	4,197,207	12,324,100	2,091,983	7,829,729
Reimbursements	0	0	0	0
Total Appropriation	4,197,207	12,324,100	2,091,983	7,829,729
Operating Transfers Out	(361,922)	3,394,223	3,000,000	464,527
Total Requirements	3,835,285	15,718,323	5,091,983	8,294,256
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	(42,503)	400,000	357,500	0
Fee/Rate	7,483	0	0	0
Other Revenue	157,914	10,896,000	8,018,503	8,400
Total Revenue	122,894	11,296,000	8,376,003	8,400
Operating Transfers In	5,185,200	1,109,661	(1,202,750)	706,951
Total Financing Sources	5,308,094	12,405,661	7,173,253	715,351
Use of/(Contribution to) Fund Balance	(1,472,809)	3,312,662	(2,081,270)	7,578,905
Budgeted Staffing	0	0	0	0

Special Districts Capital Improvement Program – Enterprise Funds

DESCRIPTION OF MAJOR SERVICES

The Capital Improvement Program (CIP) of the Special Districts Department is an internal planning tool to provide the Board of Supervisors with information to assist in the decision-making process of allocating limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, fixtures and equipment, renovation, rehabilitation or replacement of facilities, equipment, and infrastructure with a life expectancy of at least five years and capital costs of \$5,000 or more. The program:

- Recommends priorities for capital projects based on capital improvement criteria for the department's general, parks, roads, sanitation, and water facilities/infrastructure.
- Performs long-range planning to:
 - Link department capital and operational budget plans to countywide strategic plans.

- Conduct physical condition assessments through periodic surveys of facilities to identify major, large scale projects to repair and rehabilitate department assets.
- Identify opportunities for energy efficiencies, life-cycle increases, and maintenance, and operating cost reductions.
- Recognize future infrastructure needs.
- Develop formal estimates of costs and seek adequate project funding.
- CIP projects extend the useful life of facilities, ensure continued service of infrastructure, and decrease operating expenses in some cases.

This budget unit specifically represents the portion of Special Districts CIP which are accounted for in Enterprise Funds.

SPECIAL DISTRICTS SPECIAL DISTRICTS – CAPITAL IMPROVEMENT PROGRAM – SPECIAL DISTRICTS ENTERPRISE FUNDS

GROUP: SPECIAL DISTRICTS

DEPARTMENT: SPECIAL DISTRICTS – CAPITAL IMPROVEMENT PROGRAM

FUND: SPECIAL DISTRICTS – ENTERPRISE FUNDS

BUDGET UNIT: VARIOUS

FUNCTION: HEALTH AND SANITATION

ACTIVITY: SANITATION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	127,625	87,646	14,915	6,100,000
Capital Expenditures	3,510,122	11,212,207	106,488	8,030,021
Total Exp Authority	3,637,747	11,299,853	121,403	14,130,021
Reimbursements	0	0	0	0
Total Appropriation	3,637,747	11,299,853	121,403	14,130,021
Operating Transfers Out	0	1,029,469	0	2,465,034
Total Requirements	3,637,747	12,329,322	121,403	16,595,055
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	(3,587,908)	736,610	5,400,000	0
Fee/Rate	0	0	0	0
Other Revenue	171,605	89,500	96,676	95,976
Total Revenue	(3,416,304)	826,110	5,496,676	95,976
Operating Transfers In	1,245,381	4,144,065	0	1,558,700
Total Financing Sources	(2,170,923)	4,970,175	5,496,676	1,654,676
Use of/(Contribution to) Net Position	5,808,669	7,359,147	(5,375,273)	14,940,379
Budgeted Staffing	0	0	0	0

SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

DAN MUNSEY, *Fire Chief/Fire Warden*

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Fire Protection District (County Fire) is a community-based, all hazard emergency services organization that is committed to providing the highest level of service in the most efficient and cost-effective manner to the citizens, visitors, and communities it serves. Services include, but are not limited to, emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, hazardous materials (HAZMAT) and household hazardous waste response, arson investigation, hazard abatement, and various rescue operations. County Fire provides these services to more than 60 communities/cities and all unincorporated areas encompassing approximately 19,000 square miles, while responding to approximately

84,000 calls of service annually. In addition, the Office of Emergency Services provides support and assistance as part of disaster preparation, response, and mitigation.

County Fire's field functions are supported by a management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, equipment warehousing and distribution, facilities maintenance, communications, and a training center. County Fire also provides for the management of community safety services such as fire prevention, building construction plans and permits, planning and engineering, and public education and outreach. Services and specialized programs include helicopter transport, dozer, fire/hazard abatement hand crews, medical transport, and Honor Guard.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – FIRE ADMINISTRATION

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: FIRE ADMINISTRATION

BUDGET UNIT: 106 2410

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	26,062,371	30,291,840	25,360,014	33,262,033
Operating Expenses	12,290,560	28,660,515	17,436,049	23,883,811
Capital Expenditures	9,290,398	10,413,140	9,563,045	9,759,732
Total Exp Authority	47,643,329	69,365,495	52,359,108	66,905,576
Reimbursements	(29,930,649)	(27,277,278)	(22,714,855)	(25,476,391)
Total Appropriation	17,712,680	42,088,217	29,644,253	41,429,185
Operating Transfers Out	1,035,459	1,055,865	1,056,865	741,004
Total Requirements	18,748,139	43,144,082	30,701,118	42,170,189
Sources				
Taxes	11,824,160	11,552,546	12,227,195	12,614,011
Realignment	0	0	0	0
State/Fed/Other Government	2,836,035	3,937,773	7,232,242	79,491
Fee/Rate	5,356,994	4,559,001	4,028,124	4,848,683
Other Revenue	265,161	156,812	187,671	131,400
Total Revenue	20,282,349	20,206,132	23,675,232	17,673,585
Operating Transfers In	6,294,164	21,270,811	11,748,754	24,163,254
Total Financing Sources	26,576,514	41,476,943	35,423,986	41,836,839
Use of/(Contribution to) Fund Balance	(7,828,375)	1,667,139	(4,722,868)	333,350
Budgeted Staffing	255	258	258	260

Mountain Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

The Mountain Regional Service Zone budget units are utilized to account for costs associated with providing fire protection and paramedic services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest

Falls (Station #99), Green Valley Lake (Station #95), Lake Arrowhead (Stations #91, #92, #93 and #94), and Crest Forest (Stations #24, #25, #26, #28, #29 and #30).

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – MOUNTAIN REGIONAL SERVICE ZONE

GROUP: FIRE PROTECTION DISTRICT

BUDGET UNIT: 600 2448

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUNCTION: PUBLIC PROTECTION

FUND: MOUNTAIN REGIONAL SERVICE ZONE

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	15,091,032	15,954,726	16,554,567	15,350,045
Operating Expenses	6,341,759	7,912,453	5,511,161	6,463,617
Capital Expenditures	607,068	208,807	188,159	166,747
Total Exp Authority	22,039,858	24,075,986	22,253,887	21,980,409
Reimbursements	171,994	0	0	0
Total Appropriation	22,211,852	24,075,986	22,253,887	21,980,409
Operating Transfers Out	175,510	177,813	1,326,904	1,373,243
Total Requirements	22,387,362	24,253,799	23,580,791	23,353,652
Sources				
Taxes	14,492,895	14,224,944	14,787,985	15,231,625
Realignment	0	0	0	0
State/Fed/Other Government	1,764,782	888,080	434,132	117,014
Fee/Rate	6,711,779	7,531,921	7,248,191	5,602,070
Other Revenue	243,755	100,349	111,432	113,129
Total Revenue	23,213,210	22,745,294	22,581,740	21,063,838
Operating Transfers In	1,289,048	2,162,123	2,162,123	2,162,123
Total Financing Sources	24,502,258	24,907,417	24,743,863	23,225,961
Use of/(Contribution to) Fund Balance	(2,114,896)	(653,618)	(1,163,072)	127,691
Budgeted Staffing	90	95	95	71

North Desert Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone budget units are utilized to account for costs to provide fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station

#11), Baldy Mesa (Station #16), Oak Hills (Station #40), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56), Searles Valley (Station #57), and Hesperia (Stations #302, #304 and #305). Fire protection services are also provided through a contract to the City of Adelanto (Station #322).

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – NORTH DESERT REGIONAL SERVICE ZONE

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: NORTH DESERT REGIONAL SERVICE ZONE

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	29,593,823	32,772,985	32,113,085	29,253,752
Operating Expenses	15,211,831	18,020,645	14,769,128	12,764,952
Capital Expenditures	311,098	257,860	221,179	351,364
Total Exp Authority	45,116,753	51,051,490	47,103,392	42,370,068
Reimbursements	(96,563)	(528,110)	(523,008)	(582,348)
Total Appropriation	45,020,190	50,523,380	46,580,384	41,787,720
Operating Transfers Out	377,404	445,595	2,615,844	2,547,096
Total Requirements	45,397,594	50,968,975	49,196,228	44,334,816
Sources				
Taxes	16,207,947	15,528,497	16,639,293	17,138,472
Realignment	0	0	0	0
State/Fed/Other Government	1,543,047	2,306,599	1,705,858	97,551
Fee/Rate	22,668,073	23,051,053	23,391,551	18,630,645
Other Revenue	436,926	271,452	327,278	340,417
Total Revenue	40,855,993	41,157,601	42,063,980	36,207,085
Operating Transfers In	6,749,727	10,142,531	7,414,428	7,414,428
Total Financing Sources	47,605,720	51,300,132	49,478,408	43,621,513
Use of/(Contribution to) Fund Balance	(2,208,126)	(331,157)	(282,180)	713,303
Budgeted Staffing	187	193	193	133

South Desert Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

The South Desert Regional Service Zone budget units are utilized to account for the cost to provide fire protection and paramedic services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19),

Panorama Heights (Station #35), Parker Strip (Station #21), Pioneertown (Station #38), Yucca Mesa (Station #42), Yucca Valley (Station #41), Needles (Station #32), Wonder Valley (Station #44) and the City of Twentynine Palms (Station #44).

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – SOUTH DESERT REGIONAL SERVICE ZONE

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: SOUTH DESERT REGIONAL SERVICE ZONE

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	13,686,715	15,244,332	14,510,266	14,260,821
Operating Expenses	5,877,615	6,387,677	5,012,048	4,442,898
Capital Expenditures	655,870	110,144	50,645	90,147
Total Exp Authority	20,220,200	21,742,153	19,572,959	18,793,866
Reimbursements	101,429	0	(2,478)	(2,500)
Total Appropriation	20,321,629	21,742,153	19,570,481	18,791,366
Operating Transfers Out	155,309	156,260	1,099,922	1,146,262
Total Requirements	20,476,938	21,898,413	20,670,403	19,937,628
Sources				
Taxes	7,306,755	7,166,833	7,534,000	7,760,019
Realignment	0	0	0	0
State/Fed/Other Government	1,399,066	855,051	606,797	55,517
Fee/Rate	10,913,378	11,704,727	10,933,207	9,836,614
Other Revenue	234,560	131,306	162,952	165,002
Total Revenue	19,853,758	19,857,917	19,236,956	17,817,152
Operating Transfers In	1,204,769	2,071,315	2,071,315	2,071,315
Total Financing Sources	21,058,527	21,929,232	21,308,271	19,888,467
Use of/(Contribution to) Fund Balance	(581,589)	(30,819)	(637,868)	49,161
Budgeted Staffing	80	75	75	57

Valley Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

The Valley Regional Service Zone budget units are utilized to account for costs to provide fire protection and paramedic services to the areas of Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), City

of Upland (Stations #161, #163 and #164), City of San Bernardino (Stations #221, #222, #224, #225, #226, #227, #228, #229, #231, #232 and #233), and the unincorporated areas of Colton and Highland. Fire protection services are also provided through a contract to the City of Fontana – Fire Protection District (Stations #71, #72, #73, #74, #77, #78 and #79).

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – VALLEY REGIONAL SERVICE ZONE

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: VALLEY REGIONAL SERVICE ZONE

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	70,463,118	75,733,384	77,690,426	82,583,341
Operating Expenses	23,421,589	36,411,449	23,591,659	48,134,824
Capital Expenditures	131,236	275,501	253,048	46,500
Total Exp Authority	94,015,943	112,420,334	101,535,133	130,764,665
Reimbursements	(821,000)	(1,790,137)	(1,790,138)	(2,049,350)
Total Appropriation	93,194,943	110,630,197	99,744,995	128,715,315
Operating Transfers Out	449,032	451,838	451,838	2,787,536
Total Requirements	93,643,975	111,082,035	100,196,833	131,502,851
Sources				
Taxes	50,092,406	49,225,336	52,095,772	53,658,646
Realignment	0	0	0	0
State/Fed/Other Government	3,531,814	238,715	3,362,032	229,739
Fee/Rate	46,271,558	49,807,349	50,028,902	52,814,835
Other Revenue	774,562	6,386,200	664,227	6,703,105
Total Revenue	100,670,340	105,657,600	106,150,933	113,406,325
Operating Transfers In	9,838,132	4,200,000	0	9,259,698
Total Financing Sources	110,508,472	109,857,600	106,150,933	122,666,023
Use of/(Contribution to) Fund Balance	(16,864,497)	1,224,435	(5,954,100)	8,836,828
Budgeted Staffing	340	345	345	350

Medical Services

DESCRIPTION OF MAJOR SERVICES

The Emergency Medical Services (EMS) Division was formed through a reorganization in 2020-21 to consolidate oversight and management of County Fire's emergency medical services and ambulance services. These services are provided widely through three of County Fire's regional service zones (Mountain, North Desert and South Desert). The EMS Division strives to safeguard and enhance the quality of life in the communities it serves by providing exceptional pre-hospital care. To accomplish this, the EMS Division streamlines the coordination/deployment of staff (Ambulance Operators) and related resources for continuity of patient care and improved outcomes.

Additionally, the EMS Division is responsible for the following:

- Compliance with emergency medical mandates.
- Equipment and program development for both advanced and basic life support education and training.
- Quality improvement and assurance program.
- Ambulance administration and Ambulance Operator program.
- Medical billing and collection.
- EMS data collection and reporting.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – MEDICAL SERVICES

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: MEDICAL SERVICES

BUDGET UNIT: 104 2468

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	8,973,551
Operating Expenses	0	0	0	4,493,091
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	13,466,642
Reimbursements	0	0	0	0
Total Appropriation	0	0	0	13,466,642
Operating Transfers Out	0	0	0	0
Total Requirements	0	0	0	13,466,642
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	2,236,112
Fee/Rate	0	0	0	8,636,450
Other Revenue	0	0	0	40
Total Revenue	0	0	0	10,872,602
Operating Transfers In	0	0	0	6,394,040
Total Financing Sources	0	0	0	17,266,642
Use of/(Contribution to) Fund Balance	0	0	0	(3,800,000)
Budgeted Staffing	0	0	0	102

Hazardous Materials

DESCRIPTION OF MAJOR SERVICES

The Hazardous Materials Division (HazMat) functions to protect public health and safety and the environment by providing oversight and regulation of hazardous materials and wastes for businesses located within the County, pursuant to California Health and Safety Code requirements. HazMat operates several programs that provide services through inspection, emergency response, site remediation, enforcement, and hazardous waste management including:

- Unified Program Agency (UPA) implements six elements as one integrated program that inspects approximately 7,500 facilities annually to ensure the proper management of hazardous materials and wastes.
- Underground Storage Tank (UST) Program focuses on annual hazardous materials inspections, including the construction, removal, operation, and monitoring of

approximately 800 underground storage systems. As a result of annual inspections, infractions have led to the investigation and enforcement of non-compliant systems, contributing to the efforts to remove potential contaminants and protect groundwater.

- Hazardous Materials Response Team (HMRT) provides emergency response activities to, and investigation of, releases or threat of release of hazardous materials. The 24/7 HMRT responds to all types of hazardous material releases from businesses, residents, pipelines, tanker trucks and rail cars, special events, and illegal activities. Additionally, the HMRT coordinates with the District Attorney's Office to prosecute environmental offenders.
- Environmental Crimes Task Force coordinates all investigatory activity.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – HAZARDOUS MATERIALS

GROUP: FIRE PROTECTION DISTRICT

BUDGET UNIT: 107 2421

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUNCTION: PUBLIC PROTECTION

FUND: HAZARDOUS MATERIALS

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	5,250,150	6,538,437	5,732,488	6,365,161
Operating Expenses	2,782,931	3,324,459	2,838,002	3,435,820
Capital Expenditures	19,654	314,000	300,991	281,500
Total Exp Authority	8,052,735	10,176,896	8,871,481	10,082,481
Reimbursements	(78,535)	(144,456)	(144,456)	(144,456)
Total Appropriation	7,974,200	10,032,440	8,727,025	9,938,025
Operating Transfers Out	76,819	88,426	88,426	88,426
Total Requirements	8,051,019	10,120,866	8,815,451	10,026,451
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	104,136	65,000	228,215	0
Fee/Rate	9,136,400	9,215,824	9,240,952	9,139,040
Other Revenue	545,047	97,251	206,878	196,982
Total Revenue	9,785,583	9,378,075	9,676,045	9,336,022
Operating Transfers In	253,458	924,938	543,002	872,763
Total Financing Sources	10,039,042	10,303,013	10,219,047	10,208,785
Use of/(Contribution to) Fund Balance	(1,988,023)	(182,147)	(1,403,596)	(182,334)
Budgeted Staffing	48	48	48	48

Household Hazardous Waste

DESCRIPTION OF MAJOR SERVICES

Household Hazardous Waste (HHW) is a nationally recognized, award-winning program for the management of hazardous waste generated by the communities, residential and commercial, in San Bernardino County. Through oversight by the Office of the Fire Marshal, the program provides a full-service approach including collection, packaging, transportation, re-use, recycling, and ultimately environmentally safe disposal of hazardous waste. The program manages approximately four million pounds of hazardous waste mostly comprised of used paint, used oil, used and old batteries, electronics, pesticides and other household chemicals that cannot be disposed of in the drain or at municipal landfills.

The HHW program also:

- Conducts public education and activities geared to reducing or eliminating the negative impacts of hazardous wastes on public health and the environment.
- Provides one-day collections to different areas throughout the County to collect household hazardous waste properly and safely.
- Provides services to small businesses and operates a Very Small Quantity Generator (VSQG) program to collect business waste from businesses that generate 27 gallons or less, or 220 lbs. or less of hazardous waste per month.
- Contracts with every major city/town in the County, except the City of Fontana who operates its own program, to make these services available to every County resident and small business.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – HOUSEHOLD HAZARDOUS WASTE

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: HOUSEHOLD HAZARDOUS WASTE

BUDGET UNIT: 107 2419

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,743,429	2,054,589	1,964,093	2,145,099
Operating Expenses	1,469,292	2,089,300	1,691,054	2,080,802
Capital Expenditures	43,214	150,000	149,930	30,000
Total Exp Authority	3,255,935	4,293,889	3,805,077	4,255,901
Reimbursements	19,743	0	0	0
Total Appropriation	3,275,678	4,293,889	3,805,077	4,255,901
Operating Transfers Out	20,834	20,785	20,785	20,785
Total Requirements	3,296,512	4,314,674	3,825,862	4,276,686
Sources				
Taxes	10,578	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	2,465,778	2,793,409	2,463,088	2,869,831
Fee/Rate	703,139	753,557	751,492	723,665
Other Revenue	461,291	427,708	428,855	422,753
Total Revenue	3,640,786	3,974,674	3,643,435	4,016,249
Operating Transfers In	53,724	340,000	276,500	283,000
Total Financing Sources	3,694,510	4,314,674	3,919,935	4,299,249
Use of/(Contribution to) Fund Balance	(397,998)	0	(94,073)	(22,563)
Budgeted Staffing	23	25	25	25

Office of Emergency Services

DESCRIPTION OF MAJOR SERVICES

The Office of Emergency Services (OES), while functioning as the lead agency for the San Bernardino County Operational Area (OA), provides emergency management and disaster planning and coordination throughout San Bernardino County. Although OES does not directly manage field operations, it ensures the coordination of disaster response and recovery efforts through day-to-day program management, and is also instrumental in coordination of dispatched services and supplies during a disaster or emergency event. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as all the unincorporated portions of the County.

Other aspects of OES are as follows:

- Operates as the single point of contact for the California Office of Emergency Services (Cal OES) for all County Departments and activities.
- Develops and implements numerous countywide plans such as the Hazard Mitigation Plan, the Mass Care and Shelter Plan, and the Catastrophic Recovery Plan.
- Coordinates various task forces and boards, such as the County's Flood Area Safety Taskforce, the Reverse 9-1-1 system, and the County employee notification system.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – OFFICE OF EMERGENCY SERVICES

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: GENERAL

BUDGET UNIT: 108 1000

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,255,457	2,156,303	443,587	2,419,638
Operating Expenses	2,325,535	3,883,953	2,779,676	2,524,600
Capital Expenditures	34,238	135,498	0	0
Total Exp Authority	4,615,231	6,175,754	3,223,263	4,944,238
Reimbursements	(561,687)	(1,239,284)	(537,145)	(518,740)
Total Appropriation	4,053,544	4,936,470	2,686,118	4,425,498
Operating Transfers Out	0	740	740	800
Total Requirements	4,053,544	4,937,210	2,686,858	4,426,298
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	835,525	1,738,008	428,659	1,032,815
Fee/Rate	42	0	0	0
Other Revenue	17,237	0	0	0
Total Revenue	852,804	1,738,008	428,659	1,032,815
Operating Transfers In	0	0	0	0
Total Financing Sources	852,804	1,738,008	428,659	1,032,815
Net County Cost	3,200,739	3,199,202	2,258,199	3,393,483
Budgeted Staffing	20	18	18	18

Cal OES Grant Programs

DESCRIPTION OF MAJOR SERVICES

Through the California Governor's Office of Emergency Services (Cal OES), the County's Office of Emergency Services annually receives the following grants from the Federal Emergency Management Agency (FEMA):

- Homeland Security Grant Program provides funding to assist state, local, territorial, and tribal governments in preventing, protecting against, mitigating, responding to and recovering from acts of terrorism and other threats. This grant provides grantees with the resources required for implementation of the National Preparedness System

and working toward the National Preparedness Goal of a secure and resilient nation.

- Emergency Management Performance Grant provides funding to assist state, local, territorial, and tribal governments in preparing for all hazards with the goal of establishing a system of emergency preparedness for the protection of life and property.

This separate budget unit for the Cal OES Grants Program was created to distinctly account for all revenue and costs associated with these grants.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – CAL OES GRANT PROGRAMS

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: CAL OES GRANT PROGRAMS

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	1,713,928	5,909,778	764,883	5,801,498
Capital Expenditures	0	393,000	0	393,000
Total Exp Authority	1,713,928	6,302,778	764,883	6,194,498
Reimbursements	(40,582)	0	0	0
Total Appropriation	1,673,346	6,302,778	764,883	6,194,498
Operating Transfers Out	624,145	1,957,015	135,681	1,582,328
Total Requirements	2,297,491	8,259,793	900,564	7,776,826
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	3,402,373	7,333,923	1,358,324	6,392,703
Fee/Rate	0	0	0	0
Other Revenue	6,753	12,274	6,349	18,586
Total Revenue	3,409,126	7,346,197	1,364,673	6,411,289
Operating Transfers In	0	0	0	0
Total Financing Sources	3,409,126	7,346,197	1,364,673	6,411,289
Use of/(Contribution to) Fund Balance	(1,111,635)	913,596	(464,109)	1,365,537
Budgeted Staffing	0	0	0	0

Office of Emergency Services Special Revenue

DESCRIPTION OF MAJOR SERVICES

In 2019-20, the Office of Emergency Services (OES) transitioned from a Special Revenue Fund to a General Fund Department. Because of this change, the Special Revenue Fund is no longer active and therefore an

annual budget is not established. However, there were some residual transactions in 2019-20 that are shown for historical purposes.

FIRE PROTECTION DISTRICT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT – OFFICE OF EMERGENCY SERVICES SPECIAL REVENUE

GROUP: FIRE PROTECTION DISTRICT

DEPARTMENT: SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

FUND: CAL OES GRANT PROGRAMS

BUDGET UNIT: VARIOUS

FUNCTION: PUBLIC PROTECTION

ACTIVITY: FIRE PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	0	0	0
Capital Expenditures	0	0	0	0
Total Exp Authority	0	0	0	0
Reimbursements	65,093	0	0	0
Total Appropriation	65,093	0	0	0
Operating Transfers Out	0	0	0	0
Total Requirements	65,093	0	0	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	177,314	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	4,410	0	0	0
Total Revenue	181,724	0	0	0
Operating Transfers In	0	0	0	0
Total Financing Sources	181,724	0	0	0
Use of/(Contribution to) Fund Balance	(116,631)	0	0	0
Budgeted Staffing	0	0	0	0

IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

ROSA HIDALGO, *Director*

DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services Public Authority (PA) is mandated to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. The PA also serves as the employer of record for collective bargaining purposes, specifically for care provider wages and health benefits. The PA is required to provide a registry of potential care providers, investigate criminal backgrounds, review qualifications of registry providers and provide training to both In-Home Supportive Services (IHSS) care providers and consumers.

In line with the county's mission of creating a county in which those who reside and invest can prosper and

achieve well-being, the PA's Registry Service assists IHSS recipients in hiring providers and with domestic and paramedical services. The Registry is composed of screened providers that represent the diversity of San Bernardino County.

The PA is also in line with the county's vision of building a skilled workforce in the Home Care industry. Providing training to the registry care providers allows them to offer services to consumers with confidence and compassion. Training will focus on increasing IHSS provider's self-efficacy in identifying and reporting adverse changes in an IEHP member's health and wellness.

OTHER AGENCIES IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

GROUP: OTHER AGENCIES

DEPARTMENT: IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

FUND: IHSS PUBLIC AUTHORITY

BUDGET UNIT: 498 2240

FUNCTION: PUBLIC ASSISTANCE

ACTIVITY: OTHER ASSISTANCE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	2,422,722	2,777,452	0	2,959,402
Operating Expenses	5,004,738	12,055,272	16,896,907	12,473,258
Capital Expenditures	0	0	0	0
Total Exp Authority	7,427,460	14,832,724	16,896,907	15,432,660
Reimbursements	(649,155)	(760,000)	(760,000)	(773,000)
Total Appropriation	6,778,305	14,072,724	16,136,907	14,659,660
Operating Transfers Out	667,807	9,075,000	8,095,459	9,487,500
Total Requirements	7,446,112	23,147,724	24,232,366	24,147,160
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	5,535,949	11,409,412	8,961,355	12,178,755
Fee/Rate	314,040	0	0	0
Other Revenue	765,898	738,312	239,926	2,480,905
Total Revenue	6,615,887	12,147,724	9,201,281	14,659,660
Operating Transfers In	394,949	11,000,000	7,468,857	9,487,500
Total Financing Sources	7,010,836	23,147,724	16,670,138	24,147,160
Use of/(Contribution to) Fund Balance	435,276	0	7,562,228	0
Budgeted Staffing	37	37	37	39

COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY

SOUA VANG, *Interim Director*

DESCRIPTION OF MAJOR SERVICES

In March 1981, the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax exempt industrial bonds to further economic development and the creation of new jobs within the county. The annual CoIDA budget typically

provides funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs.

CoIDA is a function within the Economic Development Agency.

OTHER AGENCIES COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY

GROUP: OTHER AGENCIES

DEPARTMENT: COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY

FUND: INDUSTRIAL DEVELOPMENT AUTHORITY

BUDGET UNIT: 510 2748

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PROMOTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	61,071	0	61,321
Capital Expenditures	0	0	0	0
Total Exp Authority	0	61,071	0	61,321
Reimbursements	0	0	0	0
Total Appropriation	0	61,071	0	61,321
Operating Transfers Out	0	0	0	0
Total Requirements	0	61,071	0	61,321
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	1,170	700	250	700
Total Revenue	1,170	700	250	700
Operating Transfers In	0	0	0	0
Total Financing Sources	1,170	700	250	700
Use of/(Contribution to) Fund Balance	(1,170)	60,371	(250)	60,621
Budgeted Staffing	0	0	0	0

INLAND COUNTIES EMERGENCY MEDICAL AGENCY

THOMAS G. LYNCH, *EMS Administrator*

DESCRIPTION OF MAJOR SERVICES

The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services (EMS) for the three county areas. Specifically, they are charged

with the coordination, evaluation and monitoring of EMS within the public and private pre-hospital providers, specialty care hospitals, paramedic base hospitals, as well as the effectiveness of EMS educational programs and medical disaster preparedness.

OTHER AGENCIES INLAND COUNTIES EMERGENCY MEDICAL AGENCY (ICEMA)

GROUP: OTHER AGENCIES

DEPARTMENT: INLAND COUNTIES EMERGENCY MEDICAL AGENCY (ICEMA)

FUND: ICEMA

BUDGET UNIT: 111 2686

FUNCTION: HEALTH AND SANITATION

ACTIVITY: HOSPITAL CARE

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	1,816,410	2,311,206	1,739,849	2,419,039
Operating Expenses	2,439,820	2,246,938	1,980,269	2,761,377
Capital Expenditures	0	47,120	47,118	80,000
Total Exp Authority	4,256,229	4,605,264	3,767,236	5,260,416
Reimbursements	0	0	0	0
Total Appropriation	4,256,229	4,605,264	3,767,236	5,260,416
Operating Transfers Out	320,605	0	0	0
Total Requirements	4,576,834	4,605,264	3,767,236	5,260,416
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	977,986	1,397,063	2,565,641	2,327,014
Fee/Rate	3,875,867	3,097,240	2,687,423	2,806,405
Other Revenue	55,252	14,000	39,667	121,641
Total Revenue	4,909,105	4,508,303	5,292,731	5,255,060
Operating Transfers In	13,000	172,792	0	23,225
Total Financing Sources	4,922,104	4,681,095	5,292,731	5,278,285
Use of/(Contribution to) Fund Balance	(345,270)	(75,831)	(1,525,495)	(17,869)
Budgeted Staffing	20	20	20	19

CAPITAL IMPROVEMENT PROGRAM

MATTHEW ERICKSON, *County Chief Financial Officer*

DESCRIPTION OF MAJOR SERVICES

The Capital Improvement Program (CIP) is an internal planning tool administered by the County Administrative Office to provide the Board of Supervisors with information to assist in the decision-making process for the allocation of limited resources to capital projects. The CIP provides

for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities or equipment with a life expectancy of at least five years and capital costs in excess of \$5,000.

CAPITAL IMPROVEMENT PROGRAM CAPITAL IMPROVEMENT PROGRAM

GROUP: CAPITAL IMPROVEMENT PROGRAM

DEPARTMENT: CAPITAL IMPROVEMENT PROGRAM

FUND: CAPITAL IMPROVEMENT PROGRAM

BUDGET UNIT: VARIOUS

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: PLANT ACQUISITION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	732	0	0	0
Capital Expenditures	105,241,383	679,122,148	46,290,923	677,450,430
Total Exp Authority	105,242,115	679,122,148	46,290,923	677,450,430
Reimbursements	(6,636,310)	(62,871,983)	(2,529,498)	(66,972,612)
Total Appropriation	98,605,805	616,250,165	43,761,425	610,477,818
Operating Transfers Out	2,109,632	2,046,609	18,965	2,031,861
Total Requirements	100,715,438	618,296,774	43,780,390	612,509,679
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	414,486	11,805,261	255,108	5,377,701
Fee/Rate	0	0	0	0
Other Revenue	5,046,727	(259,286)	36,600	0
Total Revenue	5,461,213	11,545,975	291,708	5,377,701
Operating Transfers In	234,462,218	120,470,748	72,449,869	91,890,740
Total Financing Sources	239,923,431	132,016,723	72,741,577	97,268,441
Use of/(Contribution to) Fund Balance	(139,207,993)	486,280,051	(28,961,187)	515,241,238
Budgeted Staffing	0	0	0	0

CORONAVIRUS RELIEF FUND

MATTHEW ERICKSON, *County Chief Financial Officer*

DESCRIPTION OF MAJOR SERVICES

The Coronavirus Relief Fund (CRF) under the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was established to make payments for programs and expenditures that are necessary to respond to the public health emergency of Novel Coronavirus Disease 2019 (COVID-19) during the specific period as required by the

United States Department of the Treasury and the State of California. This fund accounts for all receipts and uses of CRF including funding that was allocated to County departments, cities, schools, private hospitals, and fire agencies for their respective COVID-19 emergency activities and mitigation efforts.

FINANCE – OTHER FINANCE AND ADMINISTRATION – CORONAVIRUS RELIEF FUND

GROUP: FINANCE – OTHER

DEPARTMENT: FINANCE AND ADMINISTRATION

FUND: RESTRICTED GENERAL

BUDGET UNIT: 110 1079

FUNCTION: PUBLIC PROTECTION

ACTIVITY: OTHER PROTECTION

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	0	0	0	0
Operating Expenses	0	137,028,908	99,577,373	0
Capital Expenditures	0	1,132,805	7,198,896	0
Total Exp Authority	0	138,161,713	106,776,269	0
Reimbursements	0	0	0	0
Total Appropriation	0	138,161,713	106,776,269	0
Operating Transfers Out	0	0	0	0
Total Requirements	0	138,161,713	106,776,269	0
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	322,450,930	138,161,713	(220,884,057)	0
Fee/Rate	0	0	1,767,082	0
Other Revenue	142,163	0	3,300,151	0
Total Revenue	322,593,093	138,161,713	(215,816,824)	0
Operating Transfers In	0	0	0	0
Total Financing Sources	322,593,093	138,161,713	(215,816,824)	0
Use of/(Contribution to) Fund Balance	(322,593,093)	0	322,593,093	0
Budgeted Staffing	0	0	0	0

AUTOMATED SYSTEMS DEVELOPMENT

LEONARD X. HERNANDEZ, *Chief Executive Officer*

DESCRIPTION OF MAJOR SERVICES

The Automated Systems Development budget unit is a restricted General Fund, managed by CAO, which was established in 2011-12 to fund the development, upgrade, and/or replacement of the County's Financial Accounting System (FAS), a core information technology system; and for other future developments.

In 2020-21, the Board approved the use of the New Property Tax System Reserve of \$3.0 million to begin Phase I of replacing the property tax management systems, Tax

Roll (TROL) and Property Information (PI), otherwise known as the Legacy System Replacement Project, which exists in the Automated Systems Development Fund. Replacing the 40 year-old TROL and PI systems will enhance productivity, as the current systems require extensive manual processes. The Legacy Replacement Project is planned in three phases; Phase 1 Request for Proposal (RFP) Development, Contract Negotiations, and Data Cleanup; Phase 2 System Development; Phase 3 Post Implementation System Support and Training.

FINANCE – OTHER AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR – AUTOMATED SYSTEMS DEVELOPMENT

GROUP: FINANCE – OTHER

DEPARTMENT: AUDITOR-CONTROLLER/TREASURER/TAX COLLECTOR

FUND: RESTRICTED GENERAL

BUDGET UNIT: 116 1042

FUNCTION: GENERAL GOVERNMENT

ACTIVITY: OTHER GENERAL

	2019-20 Actuals	2020-21 Modified	2020-21 Estimate	2021-22 Recommended
Requirements				
Staffing Expenses	39,285	900,611	645,090	817,174
Operating Expenses	313,319	4,091,392	974,824	2,566,763
Capital Expenditures	11,848	0	(11,848)	0
Total Exp Authority	364,452	4,992,003	1,608,066	3,383,937
Reimbursements	0	0	0	0
Total Appropriation	364,452	4,992,003	1,608,066	3,383,937
Operating Transfers Out	0	350,000	0	350,000
Total Requirements	364,452	5,342,003	1,608,066	3,733,937
Sources				
Taxes	0	0	0	0
Realignment	0	0	0	0
State/Fed/Other Government	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	0	0	0	0
Total Revenue	0	0	0	0
Operating Transfers In	0	3,000,000	3,000,000	0
Total Financing Sources	0	3,000,000	3,000,000	0
Use of/(Contribution to) Fund Balance	364,452	2,342,003	(1,391,934)	3,733,937
Budgeted Staffing	1	6	6	6

EXHIBIT A

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
1	Adelanto 9438 Commerce Way	1	Innovation and Technology	HDDC ISD	3100	6,505	1,923
2	Adelanto 9438 Commerce Way	1	RES – Project Management	HDDC Server Room AC	3100	402,500	22,029
3	Adelanto 9438 Commerce Way	1	RES – Project Management	HDDC Generator Controls Integration	3100	100,000	97,998
4	Adelanto 9438 Commerce Way	1	RES – Project Management	Water System Motor Control Repair	3100	20,000	20,000
5	Adelanto 9438 Commerce Way	1	RES – Project Management	HDDC – Erosion Repair	3100	195,000	478
6	Adelanto 9438 Commerce Way	1	Sheriff	High Desert Detention Center Generator	3100	2,000,700	567,089
7	Apple Valley	1	County Library	APP – LIB Structural Beam Repair	3100	6,097,661	50,559
8	Apple Valley 11873 Apple Valley Rd.	1	RES – Project Management	Victor Valley Museum Automated Door Replacement	3100	40,000	22,933
9	Apple Valley 11873 Apple Valley Rd.	1	RES – Project Management	Victor Valley Museum HVAC Equip Replacement	3100	127,000	2,530
10	Apple Valley 21101 Dale Evans Pkwy.	1	Probation	Probation – HDJDC Keycard System	3100	319,000	46,971
11	Apple Valley 21101 Dale Evans Pkwy.	1	Probation	PRB HDJDAC IDF Room A/C Installation	3100	47,400	47,400
12	Apple Valley 21101 Dale Evans Pkwy.	1	Probation	PRB HDJDAC Dishwasher Installation	3100	25,503	25,503
13	Apple Valley 21101 Dale Evans Pkwy.	1	Probation	PRB HDJDAC Flooring Repairs	3100	24,300	24,300
14	Apple Valley 21101 Dale Evans Pkwy.	1	Probation	PRB DJJ Realignment Compliance Phase 1	3100	222,700	222,700
15	Apple Valley 21101 Dale Evans Pkwy.	1	RES – Project Management	HDJDAC – Slurry Coat & Stripe	3100	150,000	15,259
16	Apple Valley 21101 Dale Evans Pkwy.	1	RES – Project Management	PVI Boiler Replacement	3100	50,000	5,492
17	Apple Valley 21600 Corwin Rd.	1	Airports	APV Airport Runway Rehabilitation	3100	4,031,043	4,031,043
18	Apple Valley 21600 Corwin Rd.	1	Airports	APV Airport Perimeter Fence Replacement	3100	2,911,121	2,910,831
19	Apple Valley 21600 Corwin Rd.	1	Airports	Apple Vly Apt Terminal Parking Lot Improvements	3100	1,179,998	1,179,998
20	Apple Valley 21600 Corwin Rd.	1	Airports	Taxiway Reconstruction and Drainage Improvements	3100	1,620,000	1,614,049
21	Apple Valley 21600 Corwin Rd.	1	Airports	Apple Valley Apt Land for Drainage Basin	3100	50,000	50,000
22	Apple Valley 21600 Corwin Rd.	1	Airports	Apple Valley APT Roof Maintenance	3100	24,500	13,644
23	Apple Valley 21600 Corwin Rd.	1	Airports	Apple Valley Airport Hangar Door Maintenance	3100	75,000	74,715

EXHIBIT A

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
24	Apple Valley 21600 Corwin Rd.	1	Airports	Installation Wash Rack for AV Airport	3100	506,000	502,868
25	Apple Valley 21600 Corwin Rd.	1	Airports	Apple Valley Airport Exterior Painting	3100	128,780	128,780
26	Baker 56755 Park Ave.	1	RES-Project Management	SHR Heat Pump Condenser Replacement	3100	7,465	630
27	Barstow 1121 W. Main St.	3	Preschool Services	PSD – Barstow Shade Structure	3100	40,257	34,138
28	Barstow 1161 W. Main St.	3	Preschool Services	Barstow Lot Acquisition & Renovations	3100	932,985	748,047
29	Barstow 235 E. Mountain View St.	3	RES-Project Management	36-J1 – Barstow Court Elevator Refurbish	3100	95,004	95,004
30	Barstow Elephant Mountain	3	Innovation and Technology	Elephant Mountain, 800 Mhz Upgrades	3100	2,400,000	2,013,166
31	Barstow TBD	3	Preschool Services	PSD Barstow Building Acquisition	3100	1,500,000	35,927
32	Big Bear 41930 Garstin Dr.	3	RES-Project Management	Replace Sidewalk Heaters (Big Bear)	3100	20,000	20,000
33	Big Bear 42090 N. Shore Dr.	3	Public Works	DPW Big Bear Yard Building Improvements	3100	75,000	75,000
34	Big Bear Lake 477 Summit Blvd.	3	Land Use Services	LUS Big Bear Office Remodel	3100	54,000	54,000
35	Big Bear Lake Onyx Peak	3	Innovation and Technology	Onyx Peak 800 MHz Antenna Site Upgrade	3100	1,061,000	8,106
36	Big Bear Lake Onyx Peak	3	Innovation and Technology	Onyx Peak 800 Mhz Shelter & Generator	3100	320,000	223,341
37	Big Bear Tower	3	Innovation and Technology	800 MHz Gen. Repl. – Big Bear Tower	3100	80,000	38,462
38	Bloomington 10174 Magnolia St.	5	County Fire	STN#76, Rebuild Apparatus Bay	3100	864,500	863,869
39	Bloomington TBD	5	Public Health	Devore Animal Shelter – Land Acquisition	3100	102,001	2,576
40	Blue Jay 27235 State Hwy 189	2	County Library	Lake Arrowhead Library Remodel	3100	43,500	43,500
41	Cajon Pass	1	Innovation and Technology	800MHz Upgrades – Cajon Pass Tower	3100	1,150,000	1,114,021
42	Chino 16700 Euclid Ave.	2	RES-Project Management	REGP Prado Shop Roof Repair	3100	284,817	31,580
43	Chino 16700 Euclid Ave.	4	Regional Parks	RGP Prado Guard Shack	3100	73,920	6,658
44	Chino 16700 Euclid Ave.	4	Regional Parks	Prado Park Malard Group Shelter ADA	3100	440,700	440,700
45	Chino 5585 Riverside Dr.	4	Preschool Services	Chino Head Start Structure Acq Install	3100	53,400	15,891
46	Chino 7000 Merrill Ave.	4	Airports	Chino Apt Ret & Storm Wtr Conveyance III	3100	1,354,000	572,404

EXHIBIT A

2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
47	Chino 7000 Merrill Ave.	4	Airports	Chino Apt Paving Proj – Yanks Air Museum	3100	450,000	431,357
48	Chino 7000 Merrill Ave.	4	Airports	Chino APT Bldg A-305 Demolition & Phone System Relocation	3100	375,000	5,254
49	Chino 7000 Merrill Ave.	4	Airports	Chino APT Northwest Apron, Taxiway Rehabilitation	3100	4,349,000	4,299,214
50	Chino 7000 Merrill Ave.	4	Airports	Chino Airport Groundwater Phase V	3100	1,490,000	114,116
51	Chino 7000 Merrill Ave.	4	Airports	Hangar A495-560 Sewer Connection	3100	297,000	201,454
52	Chino 7000 Merrill Ave.	4	Airports	B-Hangar Restroom Installation Chino	3100	209,850	154,642
53	Chino 7000 Merrill Ave.	4	Airports	APT CNO A-550 Remodel	3100	500,000	90,636
54	Chino 7000 Merrill Ave.	4	Airports	CNO Airport F – Hangars Pavement Rehab	3100	2,601,080	2,600,790
55	Chino 7000 Merrill Ave.	4	Airports	CNO Airport Roof Replacement	3100	483,000	482,855
56	Chino 7000 Merrill Ave.	4	Airports	CNO Airport Perimeter Fence Replacement	3100	2,100,471	2,100,036
57	Chino 7000 Merrill Ave.	4	Airports	CNO Airport A – Hangars Pavement Rehab	3100	490,847	490,702
58	Chino 7000 Merrill Ave.	4	Airports	CNO Airport Fuel Tank Removal	3100	414,000	291,068
59	Chino 7000 Merrill Ave.	4	General Fund	Chino Airport Groundwater Remedial Project	3100	223,217,643	21,509,202
60	Chino 8848 Remington Ave.	4	RES – Project Management	Chino Dairy Residence Demolition	3100	490,467	7
61	Chino Hellman Ave.	4	RES – Project Management	Hellman Avenue Clean-Up Phase II	3100	250,000	4,435
62	Chino Southeast corner of Flight Ave. and Remington	4	RES – Project Management	LAND ACQUISITION – CHINO AIRPORT	3100	48,053,300	71,104
63	Chino Hills 16771 Soquel Canyon Dr.	4	Innovation and Technology	800MHz Aerojet – Replacement Generator	3100	726,302	605,417
64	Christmas Tree Pass 18 Spirit Mountain Rd.	1	Innovation and Technology	800MHz Spirit North – New Generator	3100	573,680	448,342
65	Christmas Tree Pass 18 Spirit Mountain Rd.	1	Innovation and Technology	800MHz Spirit South – Replace Generator	3100	713,738	592,911
66	Colton 1250 Cooley Dr.	5	Preschool Services	PSD Administrative Building Acquisition	3100	197,584	197,584
67	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Detainee Monitor Facilities Des Project	4204	2,600,000	2,582,720
68	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Sterile Processing Cart Washer Replacement	4204	295,883	11,271
69	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ADA Site Accessibility Upgrades	4204	635,699	409,399

EXHIBIT A

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
70	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Fire Alarm Panel Upgrade	4204	926,145	646,432
71	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Fire Prot Upgrade for ARMC Data Ctrs	4204	724,474	6,131
72	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ED Patient Bathroom Remodel	4204	1,099,650	485,814
73	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ED Staff Bathroom Remodel	4204	1,064,000	265,440
74	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Labor & Delivery Security Doors	4204	217,313	32,803
75	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Labor & Delivery Remodel	4204	649,677	97,980
76	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Operating Room Surgical Lights & Columns	4204	826,682	342,713
77	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Sterile Processing Flooring Replacement	4204	44,439	28,149
78	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	X-Ray Rooms Equipment Replacement	4204	709,514	543,940
79	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	CT Scanner Replacement	4204	888,750	120,238
80	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Bi-Plane Angio Room	4204	13,014,928	11,344,656
81	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	New Fluoroscopy Unit Installation	4204	1,430,864	1,284,423
82	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Parking Lot Emergency Phones	4204	539,000	436,226
83	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Negative Pressure Room Monitors	4204	383,442	357,925
84	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Fire Door Magnetic Hold Open	4204	178,484	126,393
85	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Parking Lot ADA Site Upgrades	4204	2,100,000	165,780
86	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Perimeter Security Improvements	4204	1,061,000	878,598
87	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Labor & Delivery Lobby Expansion	4204	264,750	264,750
88	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Interior ADA Site Upgrades	4204	1,250,000	455,403
89	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Oncology/Infusion Therapy Clinic	4204	7,287,767	3,442,756
90	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Air Conditioning Sterile Department	4204	325,900	126,970
91	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Interventional Imaging Eq Replacement	4204	3,035,998	1,829,752
92	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC CT Scanner Acquisition	4204	3,038,213	2,922,752

EXHIBIT A

2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
93	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Inpatient Medication Disp Machine	4204	162,178	2,371
94	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Chemo Compounding Rm Door/Frame Replacement	4204	216,675	132,644
95	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Water-Cooled Fluid Chillers Replacement	4204	1,488,147	124,672
96	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Automatic Transfer Switch Upgrade	4204	374,238	115,357
97	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Transfer Switch Replacement	4204	865,000	558,646
98	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Boiler Motors Uninterrupt Pwr Source	4204	878,706	84,808
99	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Pkg Lot – Staff Entry Security Upgrade	4204	319,003	316,620
100	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Exterior Monument Signage	4204	617,611	341,328
101	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Outpatient Lab Door Auto Widening	4204	317,688	78,436
102	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Behav Hlth Sec Door Controller Upgrade	4204	357,100	18,018
103	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Behav Hlth Staff Panic Buttons Install	4204	244,215	237,397
104	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Behav Hlth Network Connection SOC	4204	195,300	188,900
105	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Laboratory Air Compressor Replacement	4204	762,093	671,153
106	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Parking Structure	4204	26,100,000	26,019,365
107	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC A/C Replacement	4204	6,545,460	6,520,290
108	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Exam Room Build-out Construction	4204	301,960	136,024
109	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Medical Air Replacement	4204	490,300	384,344
110	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Metal Catwalk Installation	4204	314,200	253,961
111	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC VFD Replacement	4204	278,047	183,998
112	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Skid Mounted Booster Pump	4204	1,439,680	1,402,697
113	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Pneumatic Tube System	4204	500,070	455,406
114	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Chiller Replacement	4204	1,399,978	227,835
115	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Pre-Vacuum Sterilizer	4204	375,003	51,377

EXHIBIT A

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
116	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Planning & Design	4204	400,000	134,855
117	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Chain Link Fence Enclosure	4204	1,690,028	1,600,942
118	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Dialysis Water Tank Enhancement	4204	71,035	61,275
119	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC VOIP Conversion	4204	286,000	153,372
120	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC In-Patient Dialysis Room	4204	1,027,267	1,002,403
121	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC 6th Floor – Flooring Remodel	4204	1,315,680	286,140
122	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC PA System Upgrade	4204	237,679	198,121
123	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Boiler Burners Replacement	4204	1,507,118	60,119
124	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Nuclear Medicine E-Cam Replacement	4204	1,114,486	1,102,445
125	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Purchase & Installation of a Chemo Hood	4204	422,752	418,640
126	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	AHU Cooling Coil Replacement	4204	638,058	396,992
127	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Walk In Cooler – Nutrition Center	4204	76,380	73,939
128	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Data Room Cooling System Replacement	4204	363,485	321,617
129	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Lighting Fixture Replacement	4204	1,938,912	1,928,639
130	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Replacement Deaerator#1	4204	1,010,483	1,010,483
131	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Clinical Lab. Electrical Power Supply	4204	2,038,498	2,019,679
132	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	Removal&Install – Auto Prescr DISP System	4204	691,633	662,545
133	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC – Ligature Risk CMS Requirement	4204	1,925,000	957,111
134	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Central Plant – Rplmnt Chiller #3	4204	1,616,673	1,540,700
135	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Behavioral Health Interior Painting	4204	1,512,342	619,683
136	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Nurse Call Sys Feasibility Study	4204	296,125	272,803
137	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Int Seismic Portal Fir & Struct Replacement	4204	232,452	223,284
138	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC ED Feasibility Study	4204	500,000	408,124

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
139	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Roof Replacement	4204	6,820,000	6,667,187
140	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Emerg Oxygen Supply Upgrade	4204	116,901	112,152
141	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Infrastructure & Equipment Study	4204	500,000	463,094
142	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC HR Carpet Replacement	4204	40,245	40,245
143	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Hyperbaric Oxygen Chamber Replace	4204	300,000	285,649
144	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Nursing Tower Workstation Upgrade	4204	1,100,900	1,100,900
145	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Panorex Replacement	4204	351,837	333,334
146	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC EHR System Equipment Implementation	4204	150,000	128,584
147	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Kitchen Flooring Refurbishment	4204	250,000	249,750
148	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Seismic Anchor Dispensing Cabinets	4204	150,000	128,750
149	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Nursing Admin Flooring	4204	250,000	250,000
150	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Central Plant – Replacement Tanks	4204	393,500	391,496
151	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Cen Plant – Chiller #2 Replacement	4204	1,626,526	1,626,526
152	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Cen Plant – Cooling Tower Replacement	4204	5,256,150	5,234,821
153	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Mammography Upgrade Tomo	4204	1,214,038	1,192,037
154	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Landscape Improvement	4204	648,740	648,573
155	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Elevator Modernization	4204	4,028,160	4,026,969
156	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Central Plant – Steam Leaks	4204	1,500,000	876,299
157	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Griddle Upgrade	4204	279,472	279,472
158	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Burn Unit Tub Room Flooring	4204	57,681	57,681
159	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Interior Plumb Infrastructure Plan	4204	1,847,250	343,813
160	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Spok Pager Replacement	4204	25,000	25,000
161	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Conference Room Remodel	4204	125,000	124,840

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
162	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Sterrad Installation	4204	242,126	241,709
163	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Sonic Irrigation Replacements	4204	390,534	390,284
164	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Trauma Department Video Monitoring	4204	79,018	79,018
165	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Negative Pressure Ventilation	4204	6,000,000	2,962,749
166	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Fire & Life Safety System Study	4204	125,000	125,000
167	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Exterior Entrance Door Upgrade Plan	4204	273,000	273,000
168	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Central Plant – Propane System	4204	125,000	124,249
169	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Beh Health Mech Penthouse Flooring	4204	217,200	217,200
170	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Ceiling Lift Repair/ Replacement	4204	595,269	561,269
171	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Interior Remodel 5-Year Plan Study	4204	125,000	125,000
172	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Education & Marketing Relocation	4204	125,000	125,000
173	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Ultra Low Temperature Freezer	4204	30,870	28,577
174	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC CWP Reverse Osmosis System	4204	681,793	680,040
175	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Sterilization System Installation	4204	242,126	242,126
176	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Medical Device Integration	4204	1,166,225	1,166,225
177	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Epic Network Infrastructure	4204	64,250	64,250
178	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Recycling Baler Installation	4204	178,973	178,973
179	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC DEXA Scanner Room Re-Designation	4204	576,576	576,576
180	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC SPD Rack Installation & Securement	4204	47,800	47,800
181	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Behavioral Health Adolescent Unit	4204	350,125	350,125
182	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Nursing Office Additions	4204	297,990	297,990
183	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Vascular Room Re-Designation	4204	468,468	468,468
184	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Facilities Training Room Remodel	4204	276,803	276,803

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
185	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Cisco Network Infrastructure Refresh	4204	7,500,000	7,500,000
186	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Emergency Feasibility Study	4204	100,000	100,000
187	Colton 400 N. Pepper Ave.	5	Arrowhead Regional Medical Center	ARMC Residual	4204	1,405,836	1,405,836
188	Colton 851 S. Cooley Dr.	5	RES-Project Management	ISD Acquisition & Improvements	3100	43,806,905	27,703,767
189	Countywide Various	CW	Fleet Management	Fuel Tank Infrastructure Phase 2	3100	1,000,000	133,401
190	Countywide Various	CW	Fleet Management	Fuel Tank Infrastructure – Phase IV	3100	1,026,900	1,026,900
191	Countywide Various	CW	General Fund	County Buildings Acquisition & Retrofit Phase 5	3100	5,076,000	4,672,083
192	Countywide Various	CW	Innovation and Technology	800 MHz Replacement Project A portion of the req. has been distributed to the following: 1, 30, 35-37, 63-65, 193, 243-244, 246, 253, 258-261, 280, 284, 291-293, 304-306, 309, 311, 315, 343, 365, 505, 552-553, 556-557, 560, and 584.	3100	143,776,233	35,086,913
193	Countywide Various	CW	Innovation and Technology	Generator Replacement 800 MHZ Sites	3100	905,000	788,977
194	Countywide Various	CW	Innovation and Technology	ISD Radio Site Security Upgrade	3100	1,625,000	1,623,768
195	Countywide Various	CW	Preschool Services	PSD Needs Assessment	3100	145,264	145,264
196	Countywide Various	CW	RES – Project Management	County Buildings Acquisition & Retrofit Project – A portion of the requirements for this project has been distributed to the following individual active projects: 191, 203, 384, 390, 420, 444-445, 450, 518, and 554-555.	3100	60,162,781	149,510
197	Countywide Various	CW	RES – Project Management	Countywide HVAC Control System Upgrade	3100	2,980,000	434,166
198	Countywide Various	CW	RES – Project Management	Countywide Conference Room Upgrade	3100	161,561	161,561
199	Countywide Various	CW	RES – Project Management	Airport Projects Oversight-Estimating	3100	52,982	37,601
200	Countywide Various	CW	RES – Project Management	Facility Security Assessments – Phase I	3100	2,460,000	1,890,440
201	Countywide Various	CW	RES – Project Management	County Parking Lot Management Plan	3100	235,000	178,817
202	Countywide Various	CW	RES – Project Management	Security Policy & Procedures Dev & Train	3100	570,000	53,059
203	Countywide Various	CW	RES – Project Management	Alternative Workspace Standards	3100	150,000	52,684

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
204	Countywide Various	CW	RES – Project Management	PW Cameras/DVR's for 3 SWMD Site	3100	90,000	90,000
205	Countywide Various	CW	RES – Project Management	Detention Center Lighting Upgrade to LED	3100	279,009	118
206	Countywide Various	CW	RES – Project Management	Level 1 Security Enhancements at CO Bldg	3100	600,000	404,929
207	Countywide Various	CW	RES – Project Management	CIP Project Administration	3100	100,000	100,000
208	Countywide Various	CW	RES – Project Management	Minor Capital Improvement Program (MCIP)	3100	4,564,801	4,564,801
209	Countywide Various	CW	RES – Project Management	CIP Administration (CIPA)	3100	157,426	157,426
210	Countywide Various	CW	RES – Project Management	American with Disabilities Act (ADA)	3100	1,372,902	1,372,902
211	Countywide Various	CW	RES – Project Management	HDJDAC Facility Sewer Reimbursement (AVWD)	3100	203,841	203,841
212	Countywide Various	CW	RES – Project Management	Countywide Boiler Replacement (BOIL)	3100	1,230,576	1,230,576
213	Countywide Various	CW	RES – Project Management	Capital Improvement Program Residual (CJPR)	3100	1,197,846	1,197,846
214	Countywide Various	CW	RES – Project Management	Countywide Elevator Modernization (ELEV)	3100	941,961	941,961
215	Countywide Various	CW	RES – Project Management	Energy Rebate Funding (ENGR)	3100	1,142,569	1,142,569
216	Countywide Various	CW	RES – Project Management	Countywide Exterior Renovation Program (EXTR)	3100	429,649	429,649
217	Countywide Various	CW	RES – Project Management	Countywide Generator Replacement (GENR)	3100	392,006	392,006
218	Countywide Various	CW	RES – Project Management	HVAC Upgrades/Maintenance/ Replacement (HVAC)	3100	2,151,104	2,151,104
219	Countywide Various	CW	RES – Project Management	Countywide Interior Renovation Program (INTR)	3100	339,084	339,084
220	Countywide Various	CW	RES – Project Management	Countywide Pavement Program (PAVE)	3100	1,367,090	1,367,090
221	Countywide Various	CW	RES – Project Management	Regional Parks Improvement Program (REGP)	3100	26,580	26,580
222	Countywide Various	CW	RES – Project Management	Countywide Roof Repairs/ Replacement (ROOF)	3100	1,563,045	1,563,045
223	Countywide Various	CW	RES – Project Management	Fire/Life Safety Program (SAFE)	3100	901,912	901,912
224	Countywide Various	CW	RES – Project Management	Countywide Site Infrastructure Program (SITE)	3100	809,043	809,043
225	Countywide Various	CW	RES – Project Management	ADA Management (ADAM)	3100	13,544	13,544
226	Countywide Various	CW	RES – Project Management	Airports Program Budget (AIRP)	3100	3,064	3,064

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
227	Countywide Various	CW	RES – Project Management	Court Building CIP Projects (CRTB)	3100	242,831	242,831
228	Countywide Various	CW	RES – Project Management	Security CIP Program (SECR)	3100	6,838,927	6,838,927
229	Countywide Various	CW	Sheriff	Space Prog for Sheriffs Narc/SED/Irne	3100	15,248,770	4,854,483
230	Countywide Various	CW	Sheriff	Valley Public Safety Ops Ctr Needs Assessment	3100	98,435,000	60,520,953
231	Crestline 23407 Crest Forest Dr.	2	County Fire	Stn # 25 Interior Painting – Crestline	3100	66,500	15,496
232	Crestline 24558 Lake Dr.	2	Regional Parks	Lake Gregory Camp Switzerland Bldg Demo	3100	961,400	5,771
233	Daggett 39500 National Trails Hwy.	1	Airports	DAG Airport Fuel Tank Removal	3100	414,000	359,625
234	Devore 18000 Institution Rd.	2	Sheriff	GHRC M1/M2 Remodel Phase I	3100	5,245,000	4,994,337
235	Devore 18000 Institution Rd.	5	Sheriff	GHRC Security Panel and Intercom System	3100	1,669,000	410
236	Devore 18901 Institution Rd.	2	RES-Project Management	SHR Academy Classrooms F & G Reroof	3100	43,000	15,282
237	Devore 18901 Institution Rd.	2	RES-Project Management	SHR Live Fire Facility Classroom Reroof	3100	11,902	943
238	Devore 18901 Institution Rd.	2	RES-Project Management	SHR Academy Classrooms 3 & 4 Reroof	3100	25,101	1,190
239	Devore 18958 Institution Rd.	2	RES-Project Management	EVOC Water Intrusion Seal	3100	125,000	125,000
240	Devore 19777 Shelter Way	2	General Fund	Devore Animal Shelter Rep/Maint	3100	1,759,040	577,015
241	Devore 2555 Glen Helen Parkway	5	Regional Parks	REGP Glen Helen Helipad	3100	133,789	65,351
242	Devore TBD	2	County Fire	Devore County Fire Station 2 Relocation/Replacement	3100	6,062,684	5,882,706
243	Donnell Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Donnell Tower	3100	80,000	34,027
244	El Paso Tower	5	Innovation and Technology	800 MHz Gen. Repl. – El Paso Tower	3100	80,000	39,136
245	Fawnskin 39188 Rim of the World Dr.	3	County Fire	CF Stn. 96 Cat House	3100	325,000	324,844
246	Flash Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Flash Tower	3100	80,000	32,917
247	Fontana 14622 El Molino St.	2	Purchasing	Fontana Warehouse Interior Painting	3100	81,500	47,058
248	Fontana 14622 El Molino St.	2	Purchasing	Fontana Warehouse Electrical Study	3100	45,000	13,682

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
249	Fontana 14622 El Molino St.	2	Purchasing	Fontana Warehouse Ventilation Fans	3100	208,500	91,161
250	Fontana 14622 El Molino St.	2	Purchasing	Fontana Warehouse Security Fencing	3100	254,000	130,932
251	Fontana 14677 Merrill Ave.	5	RES-Project Management	DBH FON058 Mold Remediation & Repair	3100	10,100	2,951
252	Fontana 15216 San Bernardino Ave. (Carob St.)	2	Preschool Services	Fontana Crisis Residential Facility	3100	6,481,150	82,967
253	Fontana 17780 Arrow Blvd.	2	Innovation and Technology	800MHz Fontana Crts – Replace Generator	3100	573,680	477,703
254	Fontana 17830 Arrow Blvd.	2	RES-Project Management	Probation Fontana Grass Area Lands	3100	75,000	20,439
255	Fontana 17830 Arrow Blvd.	2	RES-Project Management	Probation Employee Parking Fencing	3100	335,000	15,074
256	Fontana 8565 Nuevo Ave.	2	Department of Aging and Adult Services	Fontana DAAS Remodel	3100	120,000	2,665
257	Fontana 8565 Nuevo Ave.	2	RES-Project Management	DAAS George White Sr Ctr Roof Replace	3100	146,304	146,304
258	Foothill Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Foothill Tower	3100	80,000	31,541
259	Forest Falls	3	Innovation and Technology	Forest Falls 800 Mhz Upgrades	3100	1,170,000	160,490
260	Glen Helen Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Glen Helen Tower	3100	630,000	504,053
261	Government Peak Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Gov. Peak Tower	3100	80,000	36,131
262	Havasu City TBD	1	County Fire	Stn. 18 Crew Quarters – Lake Havasu	3100	8,651,211	8,651,211
263	Havasu City TBD	1	County Fire	County Fire Station #18 Replac in Havasu	3100	175,500	174,425
264	Havasu Landing 2 Tidwell Ln.	1	RES – Project Management	Havasu Landing Backflow Replacement	3100	15,000	5,616
265	Hesperia 15660 Eucalyptus St.	1	County Fire	CF Station 304 Replace Roof	3100	207,000	69
266	Hesperia 15660 Eucalyptus St.	1	County Fire	CF Station 304 Extractor Installation	3100	27,500	27,500
267	Hesperia 15900 Smoke Tree St.	1	RES-Project Management	HDGC Solar System Repair	3100	43,200	468
268	Hesperia 15900 Smoke Tree St.	1	Veterans Affairs	VA Smoketree Space Remodel	3100	60,000	30,754
269	Hesperia 8331 Caliente Rd.	1	County Fire	CF Station 305 Butler Building Acquisition	3100	373,866	373,866
270	Hesperia 9393 Santa Fe Ave.	1	Special Districts	Special District WAS Bldg Acquisition	3100	600,000	587,262
271	Hesperia TBD	1	County Fire	CF Sta. 302 Land & Architecture	3100	450,000	450,000

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272	Hesperia TBD	1	County Fire	CF Sta. 301 Land & Architecture	3100	950,000	949,909
273	Hesperia TBD	1	County Fire	CF Sta. 304 Land & Architecture	3100	850,000	850,000
274	Hesperia TBD	1	County Fire	CF Station 302 New Build	3100	289,000	289,000
275	High Desert TBD	1	Public Health	High Desert Animal Shelter	3100	1,128,300	1,128,300
276	Joshua Tree 62499 Twentynine Palms Hwy.	3	County Fire	HHW Joshua Tree Water/Power and Restroom	3100	134,416	134,416
277	Joshua Tree 62499 Twentynine Palms Hwy.	3	Office of the Fire Marshall (OFM) – Fire District	HHW Joshua Tree – Steel Canopy	3100	256,883	1,211
278	Joshua Tree 63665 Twentynine Palms Hwy.	3	RES – Project Management	Joshua Tree Government Center Bollards	3100	160,000	54,396
279	Joshua Tree 6527 White Feather Rd.	3	RES – Project Management	Joshua Tree Courthouse Sinkhole Repair	3100	17,100	10,000
280	Jurupa Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Jurupa Tower	3100	80,000	75,066
281	Lake Arrowhead 27470 N. Bay Rd.	2	County Fire	CF Station 94 Extractor Installation	3100	27,500	27,500
282	Lake Arrowhead 301 State Hwy. 173	2	County Fire	Station 91 Admin Pub Access Concrete II	3100	163,600	6,894
283	Lake Arrowhead 301 State Hwy. 173	2	County Fire	CF Station 91 Lower Lot Concrete Pavement	3100	315,405	315,405
284	Loma Linda APN 0284 401 34	5	Innovation and Technology	Loma Linda Antenna Site	3100	1,000,000	853,825
285	Lucerne Valley 33101 Old Woman Springs Rd.	3	RES – Project Management	Lucerne Valley Interior Light Replacement	3100	28,000	7,039
286	Lucerne Valley 33101 Old Woman Springs Rd.	3	RES – Project Management	Lucerne Valley – New Asphalt Parking	3100	305,000	49,649
287	Lucerne Valley 332 Hwy. 247 East	1	County Fire	CF Station 8 Extractor Installation	3100	27,500	27,500
288	Lucerne Valley 33269 Old Woman Springs Rd.	3	County Fire	Station #8 Remodel to Add Two Bedrooms	3100	516,860	55,198
289	Needles 100 Park Moabi Rd.	1	Regional Parks	Park Moabi Main Road Replace	3100	1,025,726	909,158
290	Needles 1111 Bailey Ave.	1	RES – Project Management	Needles Library Water Diversion Project	3100	265,500	265,500
291	Nipton 100779 Bear Rd.	1	Innovation and Technology	ISD 800Mhz, Stateline Tower Antenna Repairs	3100	195,000	185,511

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
292	Ontario 200 N. Cherry Ave.	4	Innovation and Technology	Cherry Radio Tower Antennas	3100	100,000	71,491
293	Ontario 2500 S. Archibald Ave.	4	Innovation and Technology	Ontario PD ISD	3100	14,785	4,371
294	Ontario 555 W. Maple St.	4	Preschool Services	Countywide PSD Improv Proj Ontario Maple	3100	1,587,498	218,525
295	Ontario 555 W. Maple St.	4	Preschool Services	PSD Ontario Pour N Play Outdoor Improv	3100	114,733	3,360
296	Ontario 555 W. Maple St.	4	Preschool Services	PSD – Ontario Maple Concrete Project	3100	140,679	4,226
297	Ontario 555 W. Maple St.	4	Preschool Services	PSD – Ontario Maple Fence	3100	16,836	893
298	Ontario 555 W. Maple St.	4	Preschool Services	PSD – Ontario Maple Paint	3100	78,719	3,651
299	Ontario 800 N. Archibald Ave.	4	Regional Parks	Cucamonga – Guasti Lagoon Waterproofing	3100	494,449	1,981
300	Ontario 800 N. Archibald Ave.	4	Regional Parks	Guasti Pump & Electrical Rooms Renovation	3100	100,000	21,123
301	Ontario 800 N. Archibald Ave.	4	Regional Parks	Guasti Regional Park ADA Upgrades	3100	785,568	32,967
302	Ontario 800 N. Archibald Ave.	4	Regional Parks	RP Cucamonga – Guasti Fishing Platform Replacement	3100	50,000	10,500
303	Ontario 800 N. Archibald Ave.	4	Regional Parks	Guasti Park Fishing Platform ADA Access	3100	434,700	434,700
304	Oro Grande 20463 National Trails Hwy.	1	Innovation and Technology	Quartzite ISD	3100	19,136	5,658
305	Padua Hills 1616 Monte Vista	2	Innovation and Technology	800MHz Padua – Replacement Generator	3100	566,627	456,120
306	Paxton Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Paxton Tower	3100	80,000	33,090
307	Phelan 10130 Buckwheat Rd.	1	RES – Project Management	PHE001 – Landfill, Wall repair	3100	45,000	45,000
308	Phelan 9800 Clovis Rd.	1	County Library	Phelan Library Monument Sign	3100	40,000	2,140
309	Quartzite Tower	5	Innovation and Technology	800 MHz Gen. Repl. – Quartzite Tower	3100	80,000	30,592
310	Rancho Cucamonga 12158 Baseline Rd.	2	Public Works	PW Rancho Yard New Building Design	3100	460,000	73,154
311	Rancho Cucamonga 7878 Almond St.	2	Innovation and Technology	Almond St. ISD Antenna Installation	3100	32,000	1,922
312	Rancho Cucamonga 800 N. Archibald Ave.	2	RES – Project Management	REGP Guasti Office Structure Repair	3100	158,693	134,481
313	Rancho Cucamonga 8303 Haven Ave.	2	District Attorney	Rancho Courthouse DA Design/ Remodel	3100	1,850,000	77,057
314	Rancho Cucamonga 8303 Haven Ave.	2	District Attorney	DA Rancho Courthouse, ADA RR	3100	855,555	158

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
315	Rancho Cucamonga 8303 Haven Ave.	2	Innovation and Technology	Rancho Cucamonga 800 MHz	3100	1,350,000	347,435
316	Rancho Cucamonga 8303 Haven Ave.	2	Probation	Probation – RC Courthouse Keycard	3100	36,456	12,246
317	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Courthouse Interior Roadway Rehabilitation	3100	440,000	429,928
318	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Crthouse Lobby Water Damage Restoration	3100	250,000	242,858
319	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Courthouse Automatic Transfer Switch	3100	35,000	16,045
320	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	RAN005 WVDC Chiller Rotor Bearing & Tube	3100	60,000	50,948
321	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Court HVAC Systems Test and Balance	3100	634,479	632,542
322	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Courthouse Water Isolation Valves	3100	250,000	250,000
323	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Courthouse Concrete Steps	3100	185,000	185,000
324	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Rancho Court VFD Replacement	3100	40,000	7,045
325	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	FHLJ Roof & Skylight Replacement	3100	4,385,000	4,026,689
326	Rancho Cucamonga 8303 Haven Ave.	2	RES – Project Management	Investigation of RC FLJ Seismic Bushing	3100	55,000	4,555
327	Rancho Cucamonga 8575 Haven Ave.	2	Preschool Services	VA Rancho Cucamonga Breakroom Remodel	3100	50,000	1,531
328	Rancho Cucamonga 8575 Haven Ave.	2	RES – Project Management	Building Automation System Control	3100	150,000	145,708
329	Rancho Cucamonga 8575 Haven Ave.	2	RES – Project Management	RAN001-Courthouse, Grout at Entry	3100	75,000	69,333
330	Rancho Cucamonga 8575 Haven Ave.	2	RES – Project Management	Ext. Security Enhancements 8575 Haven	3100	606,500	577,109
331	Rancho Cucamonga 8810 Hemlock St.	2	General Fund	John Rains House Museum Site Improvement	3100	505,000	50,493
332	Rancho Cucamonga 9324 San Bernardino Rd.	2	Preschool Services	Rancho Cucamonga Modular Building	3100	590,000	234,264
333	Rancho Cucamonga 9324 San Bernardino Rd.	2	Preschool Services	PSD – Cucamonga HVACS	3100	30,465	15,586
334	Rancho Cucamonga 9411 Haven Ave.	2	Public Defender	Public Defender Bldg Acquisition #20-028	3100	5,000,000	5,000,000
335	Rancho Cucamonga 9478 Etiwanda Ave.	2	General Fund	West Valley Det Ctr Ice Banks	3100	6,660,000	1,841,692
336	Rancho Cucamonga 9478 Etiwanda Ave.	2	Probation	Remodel WVJDAC to Relocate Prob Training Center	3100	6,227,000	481,023
337	Rancho Cucamonga 9478 Etiwanda Ave.	2	Probation	Probation – RC Training Center	3100	114,000	3,124

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
338	Rancho Cucamonga 9478 Etiwanda Ave.	2	RES – Project Management	RAN006 – WVJDC Replace 38 AC Units	3100	250,000	69,595
339	Rancho Cucamonga 9478 Etiwanda Ave.	2	RES – Project Management	PRB Training Ctr. Security Cameras	3100	130,000	1,297
340	Rancho Cucamonga 9478 Etiwanda Ave.	2	RES – Project Management	PRB Mold Contamination & Remediation	3100	120,623	21,329
341	Rancho Cucamonga 9478 Etiwanda Ave.	2	RES – Project Management	WV PRB Training Center AC Replacement	3100	1,500,000	1,300,648
342	Rancho Cucamonga 9478 Etiwanda Ave.	4	Probation	PROB WVTC Gun Range AC Installation	3100	632,000	576,600
343	Rancho Cucamonga 9500 Etiwanda Ave.	2	Innovation and Technology	West Valley Detention Center 800MHz	3100	1,400,000	684,469
344	Rancho Cucamonga 9500 Etiwanda Ave.	2	RES – Project Management	WVDC Generator Controls Integration	3100	50,000	50,000
345	Rancho Cucamonga 9500 Etiwanda Ave.	2	RES – Project Management	WVDC Repairs to Main Switchboard	3100	45,000	1,940
346	Rancho Cucamonga 9500 Etiwanda Ave.	2	RES – Project Management	WVDC Emergency Switch Gear Replacement	3100	423,325	423,325
347	Rancho Cucamonga 9500 Etiwanda Ave.	2	Sheriff	WVDC Recreation Yard Enclosure	3100	1,200,000	85,993
348	Rancho Cucamonga 9500 Etiwanda Ave.	2	Sheriff	WVDC – Network Infrastructure	3100	194,207	720
349	Rancho Cucamonga 9500 Etiwanda Ave.	2	Sheriff	WVDC Electric Lock Retrofit	3100	1,500,000	82,156
350	Rancho Cucamonga 9500 Etiwanda Ave.	3	RES – Project Management	WVDC Mechanical System Upgrade	3100	887,253	1,130
351	Redlands 125 Horizon Ave.	3	RES – Project Management	Valencia Grove	3100	213,560	18,235
352	Redlands 2022 Orange Tree Ln.	3	RES – Project Management	Repair Roof & Replace (1) 8 Ton A/C Unit	3100	396,000	324,193
353	Redlands 2024 Orange Tree Ln.	3	Museum	Museum Interpretive Plan Phase 1	3100	106,700	3,788
354	Redlands 2024 Orange Tree Ln.	3	Museum	Museum Anthropology Building Repair	3100	60,000	3,138
355	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Redlands Museum ADA Compliant	3100	1,218,949	95,353
356	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Redlands Museum Sump Pump Generator	3100	20,000	20,000
357	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Redlands Museum Sewer Line Repair	3100	60,000	60,000
358	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	RED003-Museum, Beautification	3100	699,857	378
359	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	RED003-Museum, Humid/ Dehumidification	3100	300,000	245,403
360	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	RED003 – Museum, 2nd Flr Handrail	3100	332,000	15,710
361	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Water Intrusion Repair Redlands Museum	3100	342,800	374

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
362	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Redlands Museum Electrical Hazard	3100	401,500	110,857
363	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Museum Building Access Control	3100	59,898	4,941
364	Redlands 2024 Orange Tree Ln.	3	RES – Project Management	Redlands Museum Backflow Relocation	3100	250,000	149,315
365	Redlands Bruder Ln.	3	Innovation and Technology	800MHz Sunset – Replacement Generator	3100	726,302	606,941
366	Rialto 1743 Miro Way	5	Innovation and Technology	Miro Way Interior Rehabilitation Remodel	3100	175,000	31,030
367	Rialto 1743 Miro Way	5	Innovation and Technology	Miro Way Enclosed Storage Garage	3100	163,000	28,356
368	Rialto 1743 Miro Way	5	Office of Emergency Services (OES)	OES Office – Interior Paint & Carpet	3100	110,247	110,247
369	Rialto 1743 Miro Way	5	RES – Project Management	EOS-Hot Water Heater	3100	10,000	10,000
370	Rialto 1770 Miro Way	5	RES – Project Management	Valley Center UPS Replacement Project	3100	750,000	180,782
371	Running Springs 2677 Whispering Pines Dr.	2	RES – Project Management	Running Springs Library Roof Replacement	3100	40,653	3,284
372	San Bernardino 120 S. D St.	5	County Fire	CF D Street Shop Electrical Upgrade	3100	30,000	30,000
373	San Bernardino 1201 W. 9th St.	5	County Fire	CF Station 222 Generator Installation	3100	69,500	39,189
374	San Bernardino 1201 W. 9th St.	5	County Fire	CF Station 222 Extractor Installation	3100	27,500	27,020
375	San Bernardino 1203 W. 9th St.	5	County Fire	CF Station 222 Concrete Apron	3100	350,000	76,613
376	San Bernardino 1204 W. 9th St.	5	County Fire	CF Stn 222 Water Pipe System Replacement	3100	42,032	42,032
377	San Bernardino 1491 N. Windsor Dr.	5	RES – Project Management	SB Crisis Stabilization Unit Facility	3100	6,860,000	142,679
378	San Bernardino 1499 S. Tippecanoe Ave.	5	Preschool Services	PSD Butler Warehouse Renovation	3100	141,661	18,686
379	San Bernardino 1499 S. Tippecanoe Ave.	5	Probation	Probation Adult Voc. Training Space	3100	1,714,571	1,672,816
380	San Bernardino 1499 S. Tippecanoe Ave.	5	RES – Project Management	Tippecanoe Warehouse Remediation/Repairs	3100	377,000	178,000
381	San Bernardino 150 W. 5th St.	5	Probation	Central Operation Office Modification	3100	3,787,381	2,472,087
382	San Bernardino 150 W. 5th St.	5	Probation	150 Building Swipe Card System	3100	40,000	33,913
383	San Bernardino 157 W. 5th St.	5	RES – Project Management	HR South Entry Approach Enhancements	3100	31,396	14,424
384	San Bernardino 157/175 W. 5th St.	5	RES – Project Management	157/175 Bldg Seismic Retrofit & Improvement	3100	86,524,425	35,240,468
385	San Bernardino 157/175 W. 5th St.	5	RES – Project Management	SAB035 – 157-175, Electric Panel Group	3100	45,000	13,197

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
386	San Bernardino 157/175 W. 5th St.	5	RES – Project Management	157/175 Complex Security Upgrade	3100	875,000	875,000
387	San Bernardino 157/175 W. 5th St.	5	RES – Project Management	Civic Center Parking Lot Repair	3100	522,288	522,288
388	San Bernardino 157/175 W. 5th St. and 401 N. Arrowhead Ave.	5	RES – Project Management	Heat Exchangers Refurbish	3100	55,000	26,506
389	San Bernardino 172 W. 3rd St.	5	Land Use Services	LUS 4th Floor ADA Door	3100	14,903	14,903
390	San Bernardino 172 W. 3rd St.	5	RES – Project Management	172 Building Seismic Retrofit & Improvement	3100	44,600,000	43,875,386
391	San Bernardino 172 W. 3rd St.	5	RES – Project Management	Old Hall of Records Card Reader Install	3100	39,000	28,238
392	San Bernardino 172 W. 3rd St.	5	RES – Project Management	Old Hall of Records Parking Lot Repair	3100	810,087	810,087
393	San Bernardino 175 W. 5th St.	5	Human Resources	HR EMACS Office Remodel	3100	50,000	2,300
394	San Bernardino 175 W. 5th St.	5	Human Resources	HR CEHW Onsite Wellness Clinic	3100	26,119	26,119
395	San Bernardino 1755 Maple St.	5	Preschool Services	Countywide PSD Improv Proj – Whitney Young	3100	1,750,000	313,248
396	San Bernardino 1800 Institution Rd.	5	RES – Project Management	GHRC Hallway Ceiling Project	3100	22,829	3,695
397	San Bernardino 18697 Verdemon Ranch Rd.	2	County Fire	CF Endeavor Crew Double Wide Trailer	3100	77,400	77,400
398	San Bernardino 18697 Verdemon Ranch Rd.	5	County Fire	CF Camp 6 Shower & Restroom	3100	940,000	866,639
399	San Bernardino 18697 Verdemon Ranch Rd.	5	County Fire	CF Camp 6 Generator Installation	3100	115,978	5,114
400	San Bernardino 18697 Verdemon Ranch Rd.	5	County Fire	CFD Fire Dozer Camp Trailer Move	3100	52,500	52,500
401	San Bernardino 1920 N. Del Rosa Ave.	3	County Fire	CF Station 226 Extractor Installation	3100	27,500	27,020
402	San Bernardino 200 E. 3rd St.	5	County Fire	Stn. 221 Exterior Painting	3100	100,000	8,480
403	San Bernardino 200 E. 3rd St.	5	County Fire	Stn #221, Replace Concrete Asphalt	3100	700,000	2,525
404	San Bernardino 200 E. 3rd St.	5	County Fire	Interior Painting at Station #221	3100	150,000	12,650
405	San Bernardino 200 E. 3rd St.	5	County Fire	CF Station 221 Apparatus Bay Fan	3100	36,422	36,422
406	San Bernardino 200 S. Lena Rd.	5	RES – Facilities Management	RESD-FMD Shop HVAC and Remodel	3100	301,000	87,350
407	San Bernardino 200 S. Lena Rd.	5	RES – Project Management	Redundant Generator – Crime Lab	3100	605,998	14,672
408	San Bernardino 200 S. Lena Rd.	5	Sheriff	Sheriffs Scientific Invest Div Remodel	3100	1,684,962	208,208

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
409	San Bernardino 202 N. Meridian Ave.	5	County Fire	STN#229 Replacement/ Relocation	3100	6,916,000	6,909,579
410	San Bernardino 202 N. Meridian Ave.	5	County Fire	CF Station 229 Generator Installation	3100	69,500	39,044
411	San Bernardino 202 N. Meridian Ave.	5	County Fire	CF Station 229 Extractor Installation	3100	27,500	26,875
412	San Bernardino 210 N. Lena Rd.	5	Fleet Management	Design 10,000 sq. ft. Fleet Admin	3100	60,000	60,000
413	San Bernardino 210 N. Lena Rd.	5	Fleet Management	Fleet Management Security Kiosk	3100	53,600	42,559
414	San Bernardino 210 N. Lena Rd.	5	Fleet Management	Fleet Lena Svc Center Needs Assessment	3100	100,000	100,000
415	San Bernardino 210 N. Lena Rd.	5	RES – Project Management	Fleet Mgmt. Fuel Tank Improv. Phase III	3100	1,000,000	837,595
416	San Bernardino 222 & 268 Parking Lot	5	RES – Project Management	222 & 268 Parking Lot Lighting Repair	3100	76,000	4,121
417	San Bernardino 222 W. Hospitality Ln.	5	Assessor-Recorder- County Clerk	222 Data Center A/C Replacement	3100	356,870	354,859
418	San Bernardino 222 W. Hospitality Ln.	5	Assessor-Recorder- County Clerk	ARC Emergency Standby Generator	3100	1,012,394	1,012,394
419	San Bernardino 222 W. Hospitality Ln.	5	RES – Project Management	Hall of Records Sign Project	3100	5,000	5,000
420	San Bernardino 222 W. Hospitality Ln.	5	RES – Project Management	222 Building Remodel	3100	17,350,000	5,949,519
421	San Bernardino 222 W. Hospitality Ln.	5	RES – Project Management	SAB001-Hall of Rec. Air Handle Replacement	3100	2,500,000	955,472
422	San Bernardino 222 W. Hospitality Ln.	5	Risk Management	Risk Management Office Remodel	3100	975,015	88,450
423	San Bernardino 222 W. Hospitality Ln.	5	Special Districts	Special Districts Office Remodel	3100	500,000	431,096
424	San Bernardino 2555 Glen Helen Pkwy.	5	Regional Parks	GHRP Waterslide Replacement	3100	662,100	417,977
425	San Bernardino 2555 Glen Helen Pkwy.	5	Regional Parks	RGP Glen Helen Pavilion Pedestrian Path	3100	60,000	3,395
426	San Bernardino 2555 Glen Helen Pkwy.	5	Regional Parks	Glen Helen Comm. Bldg. Roof Renovation	3100	131,559	3,256
427	San Bernardino 2555 Glen Helen Pkwy.	5	Regional Parks	Glen Helen Pavilion Roof Repair	3100	109,124	11,988
428	San Bernardino 2641 N. E St.	5	County Fire	Stn 224 Replace Existing Asphalt	3100	500,000	1,814
429	San Bernardino 2641 N. E St.	5	County Fire	CF Station 224 Bathroom Remodel	3100	130,000	130,000
430	San Bernardino 2641 N. E St.	5	County Fire	CF Station 224 HVAC Replacement	3100	25,000	25,000
431	San Bernardino 268 W. Hospitality Ln.	5	Auditor-Controller/ Treasurer/Tax Collector	268 Bldg Pkng Lot Replacement	3100	6,600,000	291,531

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
432	San Bernardino 268 W. Hospitality Ln.	5	Auditor-Controller/ Treasurer/Tax Collector	268 Hospitality Bldg Concrete Bollard	3100	20,000	1,618
433	San Bernardino 268 W. Hospitality Ln.	5	Auditor-Controller/ Treasurer/Tax Collector	ATC IDF A/C Units	3100	48,627	48,627
434	San Bernardino 268 W. Hospitality Ln.	5	RES – Project Management	268 Bldg. ADA Entry Doors	3100	45,000	3,243
435	San Bernardino 268 W. Hospitality Ln.	5	RES – Project Management	268 Building Ext Sec Cameras	3100	100,000	1,455
436	San Bernardino 268 W. Hospitality Ln.	5	RES – Project Management	268 Hospitality Lane Re- landscape	3100	40,000	2,500
437	San Bernardino 268 W. Hospitality Ln.	5	RES – Project Management	268 Hospitality 3rd Floor Alarm Upgrade	3100	95,200	95,200
438	San Bernardino 268 W. Hospitality Ln.	5	RES – Project Management	ATC Hallway Water Damage Restoration	3100	44,785	5,000
439	San Bernardino 282 W. 40th St.	5	County Fire	CF Station 227 Extractor Installation	3100	27,500	27,020
440	San Bernardino 303 W. 3rd St.	5	District Attorney	303 Bldg. DA Command Center	3100	178,500	3,617
441	San Bernardino 303 W. 3rd St.	5	RES – Project Management	Dry Suppression System	3100	776,865	12,456
442	San Bernardino 303 W. 3rd St.	5	RES – Project Management	SAB156 – Civic Ctr. Parking Structure	3100	80,000	34,114
443	San Bernardino 303 W. 3rd St.	5	RES – Project Management	303 Bldg. Parking Structure Expansion	3100	30,000	30,000
444	San Bernardino 316 Mountain View Ave.	5	RES – Project Management	316 Building Remodel	3100	3,900,000	58,792
445	San Bernardino 323 W. Court St.	5	RES – Project Management	323 Building Acquisition & Remodel	3100	37,200,000	6,091,333
446	San Bernardino 323 W. Court St.	5	RES – Project Management	Water Remediation 323 Court Street	3100	150,000	134,568
447	San Bernardino 3398 E. Highland Ave.	5	County Fire	County Fire Station #228 Mold Removal	3100	89,110	66,187
448	San Bernardino 351 N. Arrowhead Ave.	5	RES – Project Management	SAB030 – Cen Plant, Cleaver Brooks	3100	740,157	157,802
449	San Bernardino 351 N. Mountain View Ave.	5	RES – Project Management	DPH Administration Breakroom Remodel	3100	64,013	608
450	San Bernardino 385 N. Arrowhead Ave.	5	County Administrative Office	December 2nd Memorial Project	3100	2,300,000	2,026,208
451	San Bernardino 385 N. Arrowhead Ave.	5	County Administrative Office	Chino Plume – CDA Agreement	3100	9,023,091	9,023,091
452	San Bernardino 385 N. Arrowhead Ave.	5	County Counsel	CC Sycamore Conf. Room Sound Proofing	3100	88,000	85,760
453	San Bernardino 385 N. Arrowhead Ave.	5	County Counsel	CC Palm Conference Room Remodel	3100	43,000	41,530
454	San Bernardino 385 N. Arrowhead Ave.	5	General Fund	CGC Central Plant Generator Installation	3100	1,481,850	1,479,925

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
455	San Bernardino 385 N. Arrowhead Ave.	5	Innovation and Technology	Board Chambers Audio/Visual System Replacement	3100	90,400	27,645
456	San Bernardino 385 N. Arrowhead Ave.	5	Real Estate Services	CGC Single Ply Roof Overlay	3100	545,060	545,060
457	San Bernardino 385 N. Arrowhead Ave.	5	Real Estate Services	RESD Office Remodel	3100	80,000	80,000
458	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Chambers Renovation	3100	3,400,000	54,143
459	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Cafe & Conference Rooms	3100	2,207,990	43,330
460	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Misc Deferred Maintenance Project	3100	475,000	26,995
461	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Security Glass at the Reception Area	3100	600,000	151,357
462	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	SAB031 – Exterior CGC Security Improvement	3100	651,028	137,650
463	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CCL – Conf. Rm – Juvenile Dependency	3100	76,557	3,925
464	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Entrance Door Replacement	3100	75,000	5,765
465	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Building Plaques Repair	3100	74,320	499
466	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	Gov. Ctr. Elevator Refurbish	3100	1,350,000	1,636
467	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	COB Office Remodel (Carpet & Paint)	3100	31,400	880
468	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Video Conference Center	3100	679,422	197,543
469	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Parking Lot Repair	3100	521,100	521,100
470	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Exterior Tile Repairs	3100	178,000	88,418
471	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	Board Chambers Nameplates	3100	5,400	1,691
472	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Server Room HVAC Line Replacement	3100	32,500	7,500
473	San Bernardino 385 N. Arrowhead Ave.	5	RES – Project Management	CGC Leak Repairs	3100	2,615,000	68,969
474	San Bernardino 401 N. Arrowhead Ave.	5	RES – Project Management	PRB Repair Back Flow at 401 Arrowhead	3100	40,000	19,817
475	San Bernardino 4280 Hallmark Pkwy.	5	RES – Project Management	Repairs to Icemaker Leak PSD Hallmark	3100	100,000	1,488
476	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	Central Det. Ctr Sewer Main Repair I	3100	650,000	50,158
477	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC AC #5 Upgrade	3100	210,000	47,764

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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
478	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Generator	3100	1,589,633	184,368
479	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Generator Controls Integration	3100	50,000	50,000
480	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Steam Boiler Replacement	3100	600,000	209,968
481	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	SHR CDC Camera System Replacement	3100	630,000	4,997
482	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Escalator Step Repair	3100	141,900	7,895
483	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Roof Replacement	3100	1,308,000	3,970
484	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Cooling Tower Replacement	3100	750,000	739,642
485	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Chiller Replacement	3100	499,000	498,565
486	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC – Phase II Escalator Repair	3100	110,000	553
487	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Underground Pipe Replacement	3100	1,550,000	571,314
488	San Bernardino 630 E. Rialto Ave.	5	RES – Project Management	CDC Domestic Hot Water Boiler	3100	1,500,000	735,593
489	San Bernardino 655 E. 3rd St.	5	RES – Project Management	Sheriffs HQ Window Repairs	3100	90,000	2,393
490	San Bernardino 670 E. Gilbert St.	5	Innovation and Technology	Data Center UPS Upgrade	3100	8,729,705	683,462
491	San Bernardino 670 E. Gilbert St.	5	Innovation and Technology	Data Ctr. Fire Suppression Replacement	3100	1,540,000	239,750
492	San Bernardino 670 E. Gilbert St.	5	Innovation and Technology	ISD Freight Elevator Gate Repair	3100	62,715	62,715
493	San Bernardino 700 E. Gilbert St.	5	RES – Project Management	HVAC Server Rm Children's Assessment Center	3100	50,000	5,726
494	San Bernardino 740 and 900 E. Gilbert St.	5	Probation	Gilbert Street Camera Project	3100	2,477,939	897,738
495	San Bernardino 740 E. Gilbert St.	5	Probation	Gateway/RYEF Exterior Refurbishing	3100	452,250	1,879
496	San Bernardino 740 E. Gilbert St.	5	RES – Project Management	PRB Bldg. Improv. Transportation Unit	3100	1,714,388	1,714,388
497	San Bernardino 740 E. Gilbert St.	5	RES – Project Management	RYEF Replace Aged Plumbing and Supply	3100	480,000	2,905
498	San Bernardino 740 E. Gilbert St.	5	RES – Project Management	RYEF Chiller Replacement	3100	429,300	49,340
499	San Bernardino 777 E. Rialto Ave.	5	Agriculture/Weights and Measures	Agriculture Dyno Meter Design	3100	604,024	18,763
500	San Bernardino 777 E. Rialto Ave.	5	Agriculture/Weights and Measures	AGW Office and Front Lobby Remodel	3100	545,761	46,097

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2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
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Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
501	San Bernardino 777 E. Rialto Ave.	5	County Library	Library Administration Flooring & Paint	3100	139,093	38,249
502	San Bernardino 777 E. Rialto Ave.	5	Innovation and Technology	ISD Rialto Workplace Security Enhancemnt	3100	62,000	20,211
503	San Bernardino 777 E. Rialto Ave.	5	Innovation and Technology	Repair Facility Work Space Remodel	3100	232,000	231,787
504	San Bernardino 777 E. Rialto Ave.	5	Innovation and Technology	Rialto Service Bay Awnings	3100	305,000	276,345
505	San Bernardino 777 E. Rialto Ave.	5	Innovation and Technology	800MHz GSA – Replacement Generator	3100	869,271	742,724
506	San Bernardino 777 E. Rialto Ave.	5	Purchasing	Printing Architectural Feasibility Study	3100	81,500	81,500
507	San Bernardino 777 E. Rialto Ave.	5	Registrar of Voters	ROV Warehouse Projects	3100	979,335	374,310
508	San Bernardino 777 E. Rialto Ave.	5	RES – Project Management	CSG Bldg Conference Room Refurbishment	3100	282,924	14,034
509	San Bernardino 777 E. Rialto Ave.	5	RES – Project Management	777 Bldg ADA Restroom Addition	3100	250,000	212,414
510	San Bernardino 777 E. Rialto Ave.	5	RES – Project Management	CSG Admin Office Remodel	3100	181,500	178
511	San Bernardino 777 E. Rialto Ave.	5	RES – Project Management	Bird Waste Removal 777 Rialto	3100	35,000	5,669
512	San Bernardino 777 E. Rialto Ave.	5	RES – Project Management	Security Enhancements 777 Lobby Doors	3100	658,000	642,355
513	San Bernardino 777 E. Rialto Ave.	5	RES – Project Management	General Services Bldg Parking Lot Repair	3100	819,000	818,855
514	San Bernardino 780 E. Gilbert St.	5	RES – Project Management	STAY Ctr. Landscape Improvements	3100	40,000	167
515	San Bernardino 825 E. 3rd St.	5	Public Works	Public Works DOC Emergency Lighting	3100	20,000	20,000
516	San Bernardino 825 E. 3rd St.	5	Public Works	DPW 825 Building Remediation and Repairs	3100	520,000	520,000
517	San Bernardino 825 E. 3rd St.	5	Public Works	Public Works – Transportation Capital Improvement	3108	28,845,650	28,845,650
518	San Bernardino 825 E. 3rd St.	5	RES – Project Management	825 Building Remodel	3100	78,564,402	34,515,552
519	San Bernardino 825 E. 3rd St.	5	RES – Project Management	PW Bldg Automation System Repairs	3100	35,000	27,584
520	San Bernardino 860 E. Gilbert St.	5	RES – Project Management	Juvenile Dependency Roof Replacement	3100	548,000	249,176
521	San Bernardino 900 E. Gilbert St.	5	Behavioral Health	Behavioral Health Cottage #4 Remodel	3100	437,000	362,877
522	San Bernardino 900 E. Gilbert St.	5	Probation	Central Juvenile Court Holding Modifications	3100	580,000	168,894
523	San Bernardino 900 E. Gilbert St.	5	Probation	CVJDAC Rekey Locks	3100	275,000	62,705
524	San Bernardino 900 E. Gilbert St.	5	Probation	Gateway Sally Port and Staff Png Improv	3100	50,000	49,072

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**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
525	San Bernardino 900 E. Gilbert St.	5	Probation	CVJDAC Control System Replacement Design	3100	50,000	48,254
526	San Bernardino 900 E. Gilbert St.	5	Probation	CVJDC Secured Parking Expansion	3100	1,029,000	951,446
527	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Juvenile Delinquency Court Siemens Panel	3100	32,400	31,904
528	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	RYEF Electrolysis Study	3100	20,000	20,000
529	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	SAB060-Paint Interior, Exterior & Minor	3100	187,000	187,000
530	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	CVJDC Grass Area Landscaping	3100	50,000	92
531	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Phoenix Clinic Water Remediation	3100	366,000	70,636
532	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Teddy Bear Times	3100	50,000	2,855
533	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	YJC Replace Aged Plumbing and Supply	3100	519,000	1,379
534	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Gilbert St. Campus Master Plan	3100	120,000	120,000
535	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	CJDC Water Damage Restoration	3100	25,000	6,056
536	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Cottage 4 Water Damage Project	3100	435,300	214,980
537	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	CJH Unit 3-D A/C Replacement	3100	13,200	1,078
538	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Cottage 11 Electrical & Safety Repairs	3100	75,500	583
539	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Roof Replacement-900 E. Gilbert St.	3100	35,000	35,000
540	San Bernardino 900 E. Gilbert St.	5	RES – Project Management	Gilbert St. Hazardous Waste	3100	5,000	5,000
541	San Bernardino Gilbert Campus	5	RES – Project Management	SAB055-Gilbert Campus, Way Finding Sign	3100	275,000	186,969
542	San Bernardino Gilbert St.	5	Behavioral Health	SB DBH Office/ Clinic Space	3100	12,881,376	12,859,052
543	San Bernardino Gilbert St.	5	County Counsel/ Children and Family Services	Space Planning CFS & County Counsel	3100	25,548,285	1,576,072
544	San Bernardino Gilbert St.	5	RES – Project Management	Well Tank Booster Pump	3100	90,000	90,000
545	San Bernardino Gilbert St. Paseo Rd.	5	RES – Project Management	Gilbert St Road Replacement	3100	669,465	44,795
546	San Bernardino Southeast corner of Rialto Ave. and Lena Rd.	5	County Fire	County Fire HazMat Warehouse	3100	32,196,500	2,000,000

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2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
547	San Bernardino Southeast corner of Rialto Ave. and Lena Rd.	5	County Fire	County Fire Relo/Consol(Admin Bldg)	3100	31,345,000	26,073,830
548	San Bernardino TBD	5	County Fire	CF Station 226 Land Acquisition	3100	700,000	696,144
549	San Bernardino TBD	5	County Fire	CF Station 227 Land Acquisition	3100	700,000	697,796
550	San Bernardino TBD	5	County Fire	CF Station 226 New Build	3100	7,000,000	6,992,716
551	San Bernardino TBD	5	County Fire	CF Station 227 New Build	3100	7,000,000	7,000,000
552	San Bernardino TBD	5	Innovation and Technology	El Paso 800 MHZ Tower Replacement	3100	495,000	352,109
553	San Bernardino TBD	5	Innovation and Technology	Spirit North 800 MHZ Tower Replacement	3100	495,000	357,156
554	San Bernardino Various	5	RES – Project Management	Downtown Bldg Proj Master Planing Budget	3100	360,538	9,087
555	San Bernardino Various	5	RES – Project Management	County Government Ctr Campus Improvement	3100	15,620,852	7,142,740
556	Searchlight 9995 State Hwy. 164	1	Innovation and Technology	800MHz Searchlight – New Generator	3100	566,627	441,635
557	Stateline 100779 Bear Rd.	1	Innovation and Technology	800MHz Mountain Pass – New Generator	3100	583,174	471,387
558	Trona 13215 Jones St.	1	RES – Project Management	TR001-Sheriff Roof Replacement	3100	550,000	427,728
559	Trona 80311 Trona Rd.	1	Public Works	DPW Trona Yard Tool House Repair	3100	10,000	10,000
560	Trona Wildrose Rd. & Quarry Rd.	1	Innovation and Technology	800MHz Poison Canyon – New Generator	3100	573,680	446,540
561	Twentynine Palms 6078 Adobe Rd.	3	RES – Project Management	Twentynine Palms Library New Asphalt	3100	325,000	58,238
562	Twentynine Palms 73663 Manana Dr.	3	Fleet Management	29 Palms Service Center Needs Assessment	3100	75,000	75,000
563	Twin Peaks 26010 State Hwy. 189	2	Land Use Services	LUS Twin Peaks Office Remodel	3100	95,600	95,600
564	Twin Peaks 26010 State Hwy. 189	2	RES – Project Management	Twin Peaks Bldg Digital Controls	3100	75,000	75,000
565	Twin Peaks 737 Grandview Rd.	2	County Fire	CF Stn. 26 Cat House	3100	250,000	250,000
566	Twin Peaks 737 Grandview Rd.	2	County Fire	CF Station 26 Bathroom/Shower Remodel	3100	40,487	40,487
567	Upland 1350 N. Benson Ave.	2	County Fire	CF Station 163 Bathroom Remodel	3100	350,000	283
568	Upland 1370 N. Benson Ave.	2	Office of the Fire Marshall (OFM) – Fire District	HHW Upland – Steel Canopy	3100	97,010	16,687

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**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF REAL ESTATE SERVICES**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
569	Victorville 12397 Sycamore St.	1	Public Works	DPW Baldy Mesa Yard Land Acquisition	3100	100,000	98,678
570	Victorville 14440 Civic Dr.	1	District Attorney	DA Building Acquisition	3100	1,650,000	1,650,000
571	Victorville 14455 Civic Dr.	1	District Attorney	Victorville DA Design/Remodel	3100	1,360,000	14,644
572	Victorville 14455 Civic Dr.	1	RES – Project Management	Victorville Court Doors	3100	60,000	6,823
573	Victorville 14455 Civic Dr.	1	RES – Project Management	Victorville Courthouse Fire Alarm	3100	299,200	295,064
574	Victorville 15000 Tokay St.	1	Fleet Management	High Desert Service Center Expansion	3100	8,000,000	576,427
575	Victorville 15371 Civic Dr.	1	RES – Project Management	Victorville DA Annex Paving	3100	100,000	2,688
576	Victorville 16071 MojAve. Dr.	3	Probation	PRB High Desert Building Acquisition	3100	3,030,000	3,030,000
577	Victorville 18000 Yates Rd.	1	Regional Parks	Mojave Narrows Playground Resurfacing	3100	216,263	3,115
578	Victorville TBD	1	Probation	Probation Office Space – Victorville	3100	25,000	22,545
579	Wrightwood 5980 Elm St.	1	County Fire	County Fire Station #14 Bathroom Add	3100	466,519	29,303
580	Wrightwood 5980 Elm St.	1	County Fire	Station 14 Roofing Repair/ Replacement	3100	218,000	376
581	Yermo 36600 Ghost Town Rd.	1	Regional Parks	REGP Maggie's Mine Structure Repair	3100	28,213	28,213
582	Yermo 36600 Ghost Town Rd.	1	Regional Parks	REGP Maggie's Mine Roof Repair	3100	36,439	32,909
583	Yermo 36600 Ghost Town Rd.	1	RES – Project Management	YER045 – Calico, Pizza Garden Repair	3100	460,000	19,713
584	Yermo Remote Location	1	Innovation and Technology	800MHz Sandy – New Generator	3100	573,680	443,939
585	Yucaipa 33900 Oak Glen Rd.	3	General Fund	Yucaipa REGP Playground Resurfacing	3100	80,600	5,017
586	Yucaipa 33900 Oak Glen Rd.	3	Regional Parks	Yucaipa RP Grp Tent Shelter Repl #20-005	3100	851,161	89,848
587	Yucaipa 33900 Oak Glen Rd.	3	Regional Parks	RGP Yucaipa Park Pool Surfacing Repair	3100	110,239	1,563
588	Yucaipa 33900 Oak Glen Rd.	3	Regional Parks	Yucaipa Park Swim Complex ADA Access	3100	1,217,860	1,217,860
589	Yucaipa 33900 Oak Glen Rd.	3	RES – Project Management	Yucaipa Reg Parks ADA Play Surface Replacement	3100	546,600	3,065
590	Yucca Valley 56389 Pima Trail	4	Preschool Services	PSD – Yucca Valley Shade Structure	3100	48,510	48,510
591	Yucca Valley 56460 Paseo Las Ninas	3	RES-Project Management	Yucca Valley Demo Old Animal Shelter	3100	45,000	2,568

EXHIBIT B

2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – TRANSPORTATION

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
1	Amboy	1	Transportation	National Trails Highway at Beacon Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,472,400	210,000
2	Amboy	1	Transportation	National Trails Highway at Cerro Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,340,800	210,000
3	Amboy	1	Transportation	National Trails Highway at Cerulia Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,340,800	210,000
4	Amboy	1	Transportation	National Trails Highway at Gordo Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,340,800	210,000
5	Amboy	1	Transportation	National Trails Highway at Larissa Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,472,400	210,000
6	Amboy	1	Transportation	National Trails Highway at Leith Ditch Replacement – Bridge replacement. Federal Funding by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,340,800	210,000
7	Amboy	1	Transportation	National Trails Highway at Sombra Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	3,010,200	210,000
8	Amboy	1	Transportation	National Trails Highway at Terra Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,472,400	210,000

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**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – TRANSPORTATION**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
9	Apple Valley	1	Transportation	Rock Springs Road Bridge Replacement – over Mojave River, Apple Valley Area – Funded by Development Mitigation Transportation Fees, General Fund and Potential Federal Funds.	2000	20,234,837	765,000
10	Arrowhead Farms	5	Transportation	40th Street and Other Roads – Pavement improvement and ADA ramps project – Funded by City of San Bernardino, General Fund and SB1.	2000	3,020,000	2,783,000
11	Big Bear	3	Transportation	Pine View Drive Storm Drains – Installation of storm drain on Pine Drive, Big Bear Area. Project is not currently fully funded.	2000	4,880,031	0
12	Big Bear	3	Transportation	Stanfield Cutoff Intersection Improvement @ State Rte 38 funded by SBCTA and State Highway Operations and Protection Program funds.	2000	2,400,000	80,000
13	Big Bear	3	Transportation	Stanfield Cutoff Roadway Repair and Bridge Replacement – North of State Highway 18 to State Highway 38, Big Bear Area – Funded by General Fund and Gas Tax revenue.	2000	26,605,024	0
14	Bloomington	5	Transportation	Bloomington Ave Pavement and Drainage Improvements – Funded by Measure I.	2142	2,000,000	0
15	Bloomington	5	Transportation	Linden & Locust Ave Reconstruction – Funded by SB1.	2000	4,035,000	0
16	Bloomington	5	Transportation	Valley Boulevard and Other Roads – Pavement reconstruction, mill and overlay, and ADA curb ramp improvements on various roads. Funded by SB1 and the City of Rialto.	2000	5,372,000	2,533,050
17	Bloomington	5	Transportation	Interstate 10 Cedar Interchange – Funded by the City of Rialto, City of Fontana, SBCTA, Gas Tax revenue, and General Fund.	2000	112,067,000	1,525,000
18	Bloomington/ Rialto	5	Transportation	Cactus Avenue and Other Roads – Full depth reconstruction, overlay, road widening and ADA ramps on Cactus Ave, Farmers Crt, Hamada Ln and Jurupa Ave. Funded by Gas Tax revenue.	2000	1,237,000	1,237,000

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2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – TRANSPORTATION

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
19	Chino	4	Transportation	Pipeline Avenue and Chino Avenue – Construct storm drains, mill and overlay, ADA ramps – Funded by Measure I revenue and City of Montclair.	2000	4,910,000	4,587,000
20	Chino	4	Transportation	State Route 60 / Central Ave Interchange – Modify State Route 60 ramps at Central Avenue. (Construction not funded) – Funded by City of Chino, Development Transportation Mitigation Fees, and SBCTA.	2055	20,591,000	8,805,048
21	Chino/ Montclair	4	Transportation	Phillips Boulevard Full depth reconstruction and other improvements, funded by SB1, Gas Tax revenue and City of Montclair participation.	2000	4,800,000	300,000
22	Crestline	5	Transportation	Crestline Area Chip Seal and Overlay – Funded by SB1.	2000	1,374,450	0
23	Del Rosa	3	Transportation	Sterling Ave – Mill and Overlay with ADA ramps – Funded by City of San Bernardino, Gas tax revenue and SB1.	2000	1,500,000	0
24	Devore	5	Transportation	Rosena Ranch Road and Other Roads Micro – Mill, Scrub Seal and Curb Ramps – Funded by SB1.	2000	1,369,000	0
25	Devore	5	Transportation	Glen Helen Parkway Bridge Replacement @ Cajon Wash – Federal Funded by Highway Bridge Program (88.53%), Gas Tax revenue (0.03%), and General Fund (11.44%).	2000	35,460,948	537,000
26	Essex	1	Transportation	National Trails Highway at Adena Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,856,200	124,000
27	Fontana	2	Transportation	Merrill Ave and Other Roads – Pavement reconstruction, driveway and Americans with Disabilities Act (ADA) curb ramp improvements.	2000	5,030,000	317,000
28	Fontana	2	Transportation	Napa Street and Other Roads – Pavement reconstruction, sidewalk, driveway, and ADA curb ramp improvements on various roads.	2000	6,143,000	6,143,000

EXHIBIT B

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – TRANSPORTATION**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
29	Fontana	5	Transportation	Alder Avenue Reconstruction – Reconstruction and overlay – Funded by City of Fontana and Measure I revenue.	2000	2,250,000	2,009,000
30	Fontana	5	Transportation	Slover Ave @ Alder/ Locust – Drainage Improvements. Funded by Gas Tax.	2000	526,000	526,000
31	Fontana	2	Transportation	Arrow Route Traffic Signal Installation – Construction of new traffic signals – Funded by Gas Tax revenue.	2000	3,510,273	1,840,500
32	Fontana	2	Transportation	Beech Ave Pavement Reconstruction – Funded by Senate Bill 1, the Road Repair and Accountability Act of 2017 (SB1) and Measure I revenues.	2000	6,918,934	691,000
33	Fontana	2	Transportation	Cherry Ave Grade Separation – On Cherry Ave over the Burlington Northern Santa Fe Railroad. Project is not currently fully funded. Partial funding has been identified from Regional Development Fees. Potential funding is being sought from SBCTA.	2000	10,957,067	0
34	Fontana	2	Transportation	San Bernardino Avenue Widening – Cherry to Fontana Avenue, Fontana Area. Funded by SBCTA, Gas Tax revenue and General Fund.	2000	8,500,000	870,000
35	Helendale	1	Transportation	Shadow Mountain Road Paving and Bridge – Helendale Road to National Trails Highway. Project is not currently fully funded. Partial funding is identified from Development Mitigation Fees and Measure I – Victor Valley area. Potential funding from SBCTA.	2022	67,843,250	745,000
36	Hesperia	1	Transportation	Ranchero Road Widening and Rehabilitation – From 0.15M east of Mariposa Road to Seventh Avenue, Hesperia Area. Project is not currently fully funded. Partial funding has been identified from City of Victor Valley and SBCTA.	2164	38,773,453	18,640,394

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2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – TRANSPORTATION

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
37	High Desert	1	Transportation	National Trails Highway Bridges Management Plan – From Daggett-Yermo Rd to Mountain Springs Rd, High Desert Area – Repair or reconstruct various bridges. Project is not currently fully funded. Partial funding from Federal Highway Bridge Program (88.53%).	2000	181,390,906	0
38	Highland/ San Bernardino	5	Transportation	Citrus Street and Other Roads Leveling Course, Chip Seal and Overlay – Funded by SB1.	2000	5,730,000	0
39	Highland/ San Bernardino	5	Transportation	Lynwood Drive and Other Roads Leveling Course, Chip Seal and Overlay – Funded by SB1.	2000	5,128,000	0
40	Joshua Tree	3	Transportation	Sunburst Avenue Bicycle Infrastructure – Reconstruct Class I Bike Path – Funded by SB1.	2000	1,657,000	1,657,000
41	Lake Arrowhead	2	Transportation	Arrowbear Drive Bridge Replacement @ Spillway – Funded by Major Local Highway Funded through SBCTA.	2000	3,572,796	0
42	Ludlow	1	Transportation	National Trails Highway at Bristol Ditch Replacement – Bridge replacement. Federal Funded by Highway Bridge Program (88.53%) and General Fund match (11.47%).	2000	2,753,000	124,000
43	Muscoy	5	Transportation	Macy Street Sidewalk, Curb and Gutter – Funded by Gas Tax revenue and Community Development Block Grant.	2000	395,000	0
44	Needles	1	Transportation	Needles Highway Improvements and Paiute Wash Bridge Replacement – Funded by Federal Public Land Highway Discretionary Funds.	2000	142,425,722	1,431,000
45	Needles	1	Transportation	Needles Highway (Segment 1B), 500 ft. South of Park Road – Rehabilitation – Funded by Federal Public Land Highway Discretionary Funds.	2000	1,309,396	0
46	Phelan	1	Transportation	Phelan Road – Construction of left and right turn lanes and acceleration lanes on Phelan Road at the intersections of Arrowhead Road, Sunny Vista Road, Tumbleweed Road, and Sonora Road.	2000	1,250,400	1,028,175
47	Pinon Hills	1	Transportation	Phelan Road Widening and ADA ramps, funded by SBCTA.	2000	56,508,264	2,000,000

EXHIBIT B

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – TRANSPORTATION**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
48	Redlands	3	Transportation	Garnet Street – Road improvements include mill and overlay, leveling course and replace concrete dike. Funded by SB1.	2000	1,040,957	808,000
49	Redlands	3	Transportation	Interstate 10 / Alabama Ave Interchange – Agency lead – Funded by City of Redlands, SBCTA and Regional Development Fee Program.	2103	10,968,000	10,768,326
50	Rialto	5	Transportation	Easton St and Other Roads Reconstruction, Mill and Overlay – Funded by SB1.	2000	980,000	0
51	Rialto	5	Transportation	Linden Ave and Other Roads Reconstruction, Mill and Overlay – Funded by Measure I revenue.	2000	2,000,000	0
52	Rialto/ Muscoy	5	Transportation	Blake St and Other Roads Mill and Overlay – Funded by SB1.	2000	5,631,000	0
53	San Bernardino	5	Transportation	Arden Ave and Other Roads Reconstruction – Funded by SB1.	2000	5,530,000	0
54	San Bernardino	5	Transportation	Third St and Other Roads Mill and Overlay – Funded by SB1.	2000	4,302,000	0
55	San Bernardino	5	Transportation	Tippecanoe Avenue and Other Roads Reconstruction, mill and overlay – Funded by SB1.	2000	1,965,000	200,000
56	San Bernardino	5	Transportation	Institution Road Reconstruction and Improvements, 0.2M W of Verdemont Ranch Rd east 0.4M. Funded by previously allocated Discretionary General Fund.	2000	7,000,000	1,159,000
57	San Bernardino Valley Area	2, 3, 4, 5	Transportation	Traffic Signals Installations – Nine traffic signals at various locations. Project is not currently fully funded.	2142	7,000,000	0
58	Victorville	1	Transportation	Green Tree Boulevard – New connecting roadway and bridge over Burlington North Santa Fe Railway on Yates and Green Tree. City of Victorville and Town of Apple Valley are Lead Agency (40%); SBCTA (58%) and San Bernardino County (2%-DGF advanced).	2000	46,007,573	716,901
59	Victorville	1	Transportation	Thrush Road Drainage Improvement – Funded by Gas Tax revenue.	2000	2,097,000	150,000

EXHIBIT C

2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – SOLID WASTE MANAGEMENT

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
1	Apple Valley	1	Solid Waste	Groundwater Treatment System Apple Valley Landfill – Construction of full scale water groundwater treatment.	4250	1,085,000	1,015,000
2	Apple Valley	1	Solid Waste	Perimeter/Tortoise Fencing Apple Valley Landfill – Upgrade perimeter security fence for perimeter/tortoise fencing and requirements.	4250	100,000	100,000
3	Barstow	3	Solid Waste	Liner Construction Phase 1B Barstow Sanitary Landfill – Construction of 8.25 acres of liner to control fluid and gas migration into the ground.	4250	6,775,000	6,450,000
4	Barstow	3	Solid Waste	Perimeter/Tortoise Fencing Barstow Sanitary Landfill – Construction and construction management for perimeter/ tortoise fencing and requirements.	4250	525,000	525,000
5	Colton	3	Solid Waste	Final Closure Construction Colton Sanitary Landfill – Construction of engineered soil cap and final cover.	4250	33,300,000	27,400,000
6	Heaps Peak	2	Solid Waste	East Slope Stabilization Heaps Peak Sanitary Landfill – Construction to stabilize the east slope of landfill.	4250	2,000,000	2,000,000
7	Landers	3	Solid Waste	Landfill Gas Collection and Control System Landers Sanitary Landfill – Construction of landfill gas extraction system.	4250	4,940,000	3,470,000
8	Landers	3	Solid Waste	Liner Construction Unit 2 Phase 1A Landers Sanitary Landfill – Construction of 9 acres of liner to control fluid and gas migration into the ground.	4250	6,750,000	6,750,000
9	Mid-Valley	5	Solid Waste	Additional Flare Stations Mid-Valley Sanitary Landfill – Construction of additional flare stations.	4250	4,650,000	3,500,000
10	Mid-Valley	5	Solid Waste	Landfill Perimeter Gas Extraction System Mid-Valley Sanitary Landfill – Construction of perimeter header landfill gas extraction system.	4250	1,800,000	300,000
11	Mid-Valley	5	Solid Waste	Liner, Liquid Handling and Basin Construction Unit 4 Phase 2 Mid-Valley Sanitary Landfill – Construction of double-layer liner on approximately 22 slope acres.	4250	15,100,000	2,450,000

EXHIBIT C

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – SOLID WASTE MANAGEMENT**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
12	Mid-Valley	5	Solid Waste	Liner, Liquid Handling and Basin Construction Unit 4 Phase 3 Mid-Valley Sanitary Landfill – Construction of double-layer liner on approximately 38 slope acres.	4250	21,950,000	0
13	Mid-Valley	5	Solid Waste	New Purchase of Land – Casmalia Street Strip from CalTrans.	4250	200,000	200,000
14	San Timoteo	3	Solid Waste	Additional Flare Stations San Timoteo Sanitary Landfill – Construction of additional flare stations.	4250	2,360,000	1,330,000
15	San Timoteo	3	Solid Waste	Entrance Road Construction San Timoteo Sanitary Landfill – Construction of entrance/access road.	4250	2,400,000	2,400,000
16	San Timoteo	3	Solid Waste	Liner Construction Unit 2 Phase 5A San Timoteo Sanitary Landfill – Construction of approximately 6.9 acres of slope liner and 3.9 acres of base liner to control fluid and gas migration into the ground.	4250	6,950,000	300,000
17	Twentynine Palms	3	Solid Waste	Scalehouse Construction Twentynine Palms Transfer Station – Construction of a new, updated scalehouse facility.	4250	500,000	500,000

EXHIBIT D

2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – FLOOD CONTROL

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021–22 Recommended Requirements
1	Apple Valley	1	Flood Control	Desert Knolls Wash – Phase III – Construction of an earthen channel with rock bank protection and rock drop structures.	2532	12,017,710	11,172,812
2	Barstow	3	Flood Control	Avenue I – Barstow Project – Reconstruction of an earthen channel to increase capacity.	2532	3,275,475	3,271,537
3	Chino	4	Flood Control	San Antonio Storm Drain – Construction of an underground storm drain designed to capture surface street storm water. City of Ontario is the lead agency; District's share is 75%.	2518	23,360,000	0
4	Chino Hills	4	Flood Control	Carbon Canyon Channel – Permanent channel improvements to collect storm flows.	2518	27,698,513	920,000
5	Chino Hills	4	Flood Control	Grove Basin Outlet Storm Drain – Redirect storm drain pipe on Grove Avenue.	2518	12,177,571	303,965
6	Fontana	2	Flood Control	Hawker Crawford Channel – Heighten the improved section of the channel walls and construction of ultimate channel.	2518	4,865,553	4,522,877
7	Fontana	2	Flood Control	West Fontana Channel – Banana Basin to Juniper Ave – Permanent channel improvements designed to collect storm flows.	2518	78,418,292	0
8	Fontana	2	Flood Control	West Fontana Channel – Hickory Basin to Banana Basin – Permanent channel improvements designed to collect storm flows.	2518	14,526,590	13,107,172
9	Hesperia	1	Flood Control	Bandicoot Basin – Construction of a regional flood control basin and dam.	2532	27,989,296	11,627,686
10	Hesperia	1	Flood Control	Oak Hills Basin – Construction of a large regional flood control basin and dam.	2532	38,556,573	110,000
11	Hesperia	1	Flood Control	Ranchero Basin – Construction of a large regional flood control basin and dam.	2532	32,566,954	5,000
12	Highland	3	Flood Control	City Creek Levee Repair – Reconstruction of the existing levee.	2522	9,110,000	5,000
13	Highland	3	Flood Control	Elder Creek Restoration – Reconstruct the existing facility and improve the existing dirt channel.	2526	14,385,951	8,095,469

EXHIBIT D

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY DEPARTMENT OF PUBLIC WORKS – FLOOD CONTROL**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
14	Ontario	4	Flood Control	West State Street Storm Drain – Segment 3B – Construction of ultimate condition channel improvements along a segment of the West State Street Storm Drain drainage system.	2518	23,560,801	22,741,369
15	Rancho Cucamonga	4	Flood Control	Rancho Cucamonga Yard Building Design – Construct a new Flood Control Operations yard building.	2518	460,000	0
16	Redlands	3	Flood Control	San Timoteo Creek – Mitigation Maintenance – Replacement of damaged and broken rail fencing surrounding the basins.	2526	500,000	500,000
17	Redlands	3	Flood Control	San Timoteo Creek – Reach 3B Levee Repair – Reconstruction of an existing, storm-damaged levee slope.	2526	410,000	409,380
18	Rialto	5	Flood Control	Cactus Basin #4 & #5 – Construction of two regional flood control basins.	2522	21,030,130	0
19	Rialto	5	Flood Control	Rialto Channel at Riverside Ave – Improve earthen channel to ultimate conditions.	2522	8,296,277	0
20	Rialto	5	Flood Control	Rialto Channel from Willow Ave to Etiwanda Ave – Permanent channel improvements designed to connect the existing channel to the existing Cactus Basins.	2522	73,197,967	0
21	Rimforest	2	Flood Control	Rimforest, Project 1, Phase 1 – Construction of a portion of the storm drain system.	2536	7,433,598	5,614,463
22	San Bernardino	5	Flood Control	Del Rosa Channel – Permanent channel improvements designed to convey storm flows.	2522	33,166,133	10,000
23	Twentynine Palms	3	Flood Control	Donnell Basin – Construction of a regional flood control basin and dam.	2540	13,488,470	300,000
24	Twentynine Palms	3	Flood Control	El Rey Road Crossing – Remove the existing Corrugated Metal Pipe Arch Culvert at the El Rey crossing and construct a Reinforced Concrete Box.	2540	2,032,080	1,930,442
25	Victorville	1	Flood Control	Seneca Basin – Construction of a regional flood control basin.	2532	10,866,826	5,000
26	Yucaipa	3	Flood Control	Wildwood Channel – Permanent channel improvements designed to convey storm flows.	2526	16,670,920	20,000

EXHIBIT E **2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS ADMINISTERED
BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT (COUNTY FIRE)**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
1	Devore 18000 Institution Rd.	5	County Fire	County Fire Inmate Camp 15 Glen Helen – Leaky Roof Repair	2410	45,000	45,000
2	Devore 18000 Institution Rd.	5	County Fire	County Fire Inmate Camp 15 Glen Helen – Showers	2410	45,000	45,000
3	Hesperia 15660 Eucalyptus St.	1	County Fire	County Fire Station #304 – Kitchen Remodel	2442	55,000	55,000
4	Lucerne Valley 33269 Old Woman Springs Rd.	3	County Fire	HHW ABOP Collection Facility – Asphalt Resurfacing	2419	12,000	12,000
5	Needles 1113 E. Broadway St.	1	County Fire	County Fire Station #32 – Boat Cover	2454	50,000	50,000
6	Upland 2413 N. Euclid Ave.	2	County Fire	County Fire Station #12 – Replace Electrical	2434	30,000	30,000

EXHIBIT F

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS – SPECIAL DISTRICTS**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
1	Big Bear Valley Rec & Park District	3	Special Districts Big Bear Vly Rec & Park District	Ranch Court Removal/ Renovation	3161	230,000	230,000
2	Big Bear Valley Rec & Park District	3	Special Districts Big Bear Vly Rec & Park District	Swimming Pool Repair	3161	30,000	30,000
3	Big Bear Valley Rec & Park District	3	Special Districts Big Bear Vly Rec & Park District	Window Replacement	3161	12,000	12,000
4	Big Bear Valley Rec & Park District	3	Special Districts Big Bear Vly Rec & Park District	Big Bear Alpine Zoo Relocation	3164	18,200,000	185,000
5	Bloomington Rec & Park District	5	Special Districts Bloomington Rec & Park District	Kessler Park – Basketball Court	3166	18,000	18,000
6	CSA 40 Elephant Mountain	1	Special Districts General Districts	Backup Generator	3530	200,000	200,000
7	CSA 70 Countywide	1	Special Districts General Districts	Calico Water Treatment Imp. (Regional Parks)	1378	2,967,000	974,396
8	CSA 70 Countywide	1	Special Districts General Districts	Water and Sanitation Shop Relocation	3604	1,400,000	1,374,932
9	CSA 70 D-1 Lake Arrowhead Dam	2	Special Districts General Districts	Fence Replacement	3620	25,000	25,000
10	CSA 70 D-1 Lake Arrowhead Dam	2	Special Districts General Districts	Mackay Park Restroom Improvements	3620	90,000	90,000
11	CSA 70 D-1 Lake Arrowhead Dam	2	Special Districts General Districts	Maintenance Building Replacement Design	3620	25,000	25,000
12	CSA 70 TV-2 Morongo Valley	3	Special Districts General Districts	TV Block House Back Up Generator	1774	200,000	200,000
13	CSA 70 TV-4 Wonder Valley	3	Special Districts General Districts	Solar System	1780	87,500	87,500
14	CSA 70 TV-5 Mesa	3	Special Districts General Districts	Solar System	1786	262,500	262,500
15	CSA 20 Joshua Tree	3	Special Districts Park Districts	Community Center Roof – Phase I	3512	120,000	120,000
16	CSA 29 Lucerne Valley	3	Special Districts Park Districts	Senior Center Roof Improvements	3520	35,023	32,512
17	CSA 18 Cedarpines	3	Special Districts Road Districts	Road Paving	1306	100,000	100,000
18	CSA 69 Lake Arrowhead Rd.	2	Special Districts Road Districts	Road Rehabilitation	3590	120,000	120,000
19	CSA 70 Countywide	2	Special Districts Road Districts	Snowdrop Road	3600	6,049,270	5,054,000
20	CSA 70 R-49 Fawnskin	3	Special Districts Road Districts	Road Paving	1735	125,529	125,529
21	CSA 42 Oro Grande	1	Special Districts Sanitation Districts	Ground Flow Meter and Traffic Rated Vault	4514	25,000	25,000

EXHIBIT F

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS – SPECIAL DISTRICTS**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
22	CSA 53B Fawnskin	3	Special Districts Sanitation Districts	Collection System Improvements	4532	641,795	427,941
23	CSA 53B Fawnskin	3	Special Districts Sanitation Districts	Vacuum Line Improvements	4532	874,697	874,697
24	CSA 64 Spring Valley Lake	1	Special Districts Sanitation Districts	Lakeview Lift Station Renovation	4570	410,000	346,359
25	CSA 64 Spring Valley Lake	1	Special Districts Sanitation Districts	Manhole Raising Phase II	4570	150,000	150,000
26	CSA 64 Spring Valley Lake	1	Special Districts Sanitation Districts	Sewer Line Replacement	4570	400,000	363,647
27	CSA 70 GH Glen Helen	5	Special Districts Sanitation Districts	Screw Press for Sludge	4656	1,269,900	859,376
28	CSA 70 S-3 Lytle Creek	2	Special Districts Sanitation Districts	Bar Screen Upgrade	4730	145,000	144,207
29	CSA 70 S-3 Lytle Creek	2	Special Districts Sanitation Districts	Force Main Upgrade	4730	316,063	268,923
30	CSA 82 Searles Valley	1	Special Districts Sanitation Districts	Collection Line for School and Apartment Complex	4868	175,000	152,677
31	CSA 82 Searles Valley	1	Special Districts Sanitation Districts	North Pioneer Point Septic Tank #2 (50k gallons)	4868	125,000	125,000
32	CSA 42 Oro Grande	1	Special Districts Water Districts	Reservoir 2 Design	4506	250,000	65,890
33	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Archway Renovation	4582	478,000	334,126
34	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Reservoir 1B Design	4582	225,000	224,886
35	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Recoat Tanks 2A and 2B	4582	315,000	315,000
36	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Raise Well 1, 3, 5 and 6 Pedestal Design	4582	125,000	125,000
37	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Well #8 Design	4582	325,000	325,000
38	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Well #3 Roof Replacement	4582	12,000	12,000
39	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Electrical Panel #5 Renovation	4582	125,000	125,000
40	CSA 64 Spring Valley Lake	1	Special Districts Water Districts	Electrical Panel #6 Renovation	4582	100,000	100,000
41	CSA 70 CG Cedar Glen	2	Special Districts Water Districts	Cedar Glen Tunnel	4618	560,000	560,000
42	CSA 70 CG Cedar Glen	2	Special Districts Water Districts	Variable Frequency Drive (VFD) Replacement	4618	7,000	7,000
43	CSA 70 F Morongo Valley	3	Special Districts Water Districts	Pipeline Replacement	4638	72,000	70,596
44	CSA 70 F Morongo Valley	3	Special Districts Water Districts	Uranium Treatment System	4638	325,000	252,161

EXHIBIT F

**2021-22 CAPITAL IMPROVEMENT PROGRAM PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS – SPECIAL DISTRICTS**

Index No.	Location/ Address	Dist	Department	Project Name/ Description	Fund	Total Project Cost	2021-22 Recommended Requirements
45	CSA 70 J Oak Hills	1	Special Districts Water Districts	Reservoir 3A Design and Land Acquisition	4684	750,000	658,675
46	CSA 70 J Oak Hills	1	Special Districts Water Districts	Ranchero Road Widening	4684	100,000	93,750
47	CSA 70 J Oak Hills	1	Special Districts Water Districts	Shop HVAC System	4684	15,000	15,000
48	CSA 70 J Oak Hills	1	Special Districts Water Districts	Booster Station Relocation	4684	375,000	375,000
49	CSA 70 W-3 Hacienda	3	Special Districts Water Districts	Mainline Replacement	4808	200,000	199,518
50	CSA 70 W-3 Hacienda	3	Special Districts Water Districts	Office Building	4808	150,000	65,960
51	CSA 70 W-3 Hacienda	3	Special Districts Water Districts	Uranium Treatment System	4808	325,000	258,991
52	CSA 70 W-3 Hacienda	3	Special Districts Water Districts	Sanding Tank Replacement	4808	120,000	108,641

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
SPECIAL REVENUE FUNDS COUNTY OF SAN BERNARDINO						
Aging and Adult Services-Aging Programs	1036	15,990,417	15,990,417	0	453,352	453,352
Automated Systems Development	1042	3,733,937	0	3,733,937	0	3,733,937
DPW-Transportation-Road Operations	2000	129,734,260	109,685,185	20,049,075	31,049,971	51,099,046
DPW-Transportation-Developer Fees	2002	600,000	450,000	150,000	7,497,775	7,647,775
DPW-Transportation-Road Operations	2004	0	36,900	(36,900)	283,704	246,804
DPW-Transportation-Road Operations	2008	4,709,572	3,905,277	804,295	3,565,858	4,370,153
DPW-Transportation-Facilities Development Plans	2020	0	1,322	(1,322)	83,332	82,010
DPW-Transportation-Facilities Development Plans	2022	150,000	31,161	118,839	1,378,658	1,497,497
DPW-Transportation-Facilities Development Plans	2024	0	99,925	(99,925)	1,033,173	933,248
DPW-Transportation-Facilities Development Plans	2026	0	33	(33)	2,073	2,040
DPW-Transportation-Facilities Development Plans	2028	0	14,739	(14,739)	99,593	84,854
DPW-Transportation-Facilities Development Plans	2030	0	15,653	(15,653)	121,677	106,024
DPW-Transportation-Facilities Development Plans	2032	0	15,717	(15,717)	171,711	155,994
DPW-Transportation-Facilities Development Plans	2034	130,300	33,209	97,091	59,217	156,308
DPW-Transportation-Facilities Development Plans	2038	0	5,992	(5,992)	122,320	116,328
DPW-Transportation-Regional Dev Mitigation Plan	2048	0	59,818	(59,818)	618,079	558,261
DPW-Transportation-Regional Dev Mitigation Plan	2049	0	17,878	(17,878)	389,476	371,598
DPW-Transportation-Regional Dev Mitigation Plan	2050	0	3,197	(3,197)	25,578	22,381
DPW-Transportation-Regional Dev Mitigation Plan	2054	0	68,183	(68,183)	497,097	428,914
DPW-Transportation-Regional Dev Mitigation Plan	2055	40,000	12,396	27,604	13,605	41,209
DPW-Transportation-Regional Dev Mitigation Plan	2056	0	8,844	(8,844)	67,543	58,699
DPW-Transportation-Regional Dev Mitigation Plan	2060	0	193,602	(193,602)	535,678	342,076
DPW-Transportation-Regional Dev Mitigation Plan	2061	0	57,778	(57,778)	118,497	60,719
DPW-Transportation-Regional Dev Mitigation Plan	2062	0	110	(110)	110	0
DPW-Transportation-Regional Dev Mitigation Plan	2066	0	3,040	(3,040)	70,531	67,491
DPW-Transportation-Regional Dev Mitigation Plan	2067	0	4,609	(4,609)	64,368	59,759
DPW-Transportation-Regional Dev Mitigation Plan	2068	0	119	(119)	1,269	1,150
DPW-Transportation-Regional Dev Mitigation Plan	2072	2,331,000	2,477,932	(146,932)	2,222,521	2,075,589
DPW-Transportation-Regional Dev Mitigation Plan	2073	0	761,788	(761,788)	4,609,876	3,848,088
DPW-Transportation-Regional Dev Mitigation Plan	2074	0	48,986	(48,986)	361,658	312,672
DPW-Transportation-Regional Dev Mitigation Plan	2078	1,000,000	78,932	921,068	339,584	1,260,652
DPW-Transportation-Regional Dev Mitigation Plan	2079	0	65,050	(65,050)	677,784	612,734
DPW-Transportation-Regional Dev Mitigation Plan	2080	0	4,901	(4,901)	60,265	55,364
DPW-Transportation-Regional Dev Mitigation Plan	2084	0	3,226	(3,226)	7,893	4,667
DPW-Transportation-Regional Dev Mitigation Plan	2085	0	3,703	(3,703)	206,433	202,730
DPW-Transportation-Regional Dev Mitigation Plan	2086	0	130	(130)	130	0
DPW-Transportation-Regional Dev Mitigation Plan	2090	0	118,524	(118,524)	251,656	133,132
DPW-Transportation-Regional Dev Mitigation Plan	2091	0	65,687	(65,687)	175,076	109,389
DPW-Transportation-Regional Dev Mitigation Plan	2092	0	9,120	(9,120)	26,182	17,062
DPW-Transportation-Regional Dev Mitigation Plan	2096	0	62,377	(62,377)	292,833	230,456
DPW-Transportation-Regional Dev Mitigation Plan	2097	0	76,737	(76,737)	760,123	683,386
DPW-Transportation-Regional Dev Mitigation Plan	2098	0	4,669	(4,669)	49,645	44,976
DPW-Transportation-Regional Dev Mitigation Plan	2102	0	21,907	(21,907)	22,254	347
DPW-Transportation-Regional Dev Mitigation Plan	2103	650,000	273,635	376,365	10,386,599	10,762,964
DPW-Transportation-Regional Dev Mitigation Plan	2104	0	15,926	(15,926)	572,003	556,077
DPW-Transportation-Regional Dev Mitigation Plan	2108	560,000	1,158,273	(598,273)	2,816,205	2,217,932
DPW-Transportation-Regional Dev Mitigation Plan	2109	0	86,201	(86,201)	6,518,899	6,432,698
DPW-Transportation-Regional Dev Mitigation Plan	2110	0	6,558	(6,558)	203,494	196,936
DPW-Transportation-Regional Dev Mitigation Plan	2114	0	131,029	(131,029)	719,768	588,739
DPW-Transportation-Regional Dev Mitigation Plan	2115	0	177,846	(177,846)	1,137,000	959,154
DPW-Transportation-Regional Dev Mitigation Plan	2116	0	130	(130)	130	0
DPW-Transportation-Regional Dev Mitigation Plan	2120	0	8,515	(8,515)	181,797	173,282
DPW-Transportation-Regional Dev Mitigation Plan	2121	0	290	(290)	20,311	20,021
DPW-Transportation-Regional Dev Mitigation Plan	2122	0	362	(362)	11,478	11,116

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
SPECIAL REVENUE FUNDS COUNTY OF SAN BERNARDINO						
DPW-Transportation-Regional Dev Mitigation Plan	2126	750,000	205,495	544,505	199,336	743,841
DPW-Transportation-Regional Dev Mitigation Plan	2127	50,000	7,634	42,366	7,254	49,620
DPW-Transportation-Regional Dev Mitigation Plan	2128	0	72	(72)	4,479	4,407
DPW-Transportation-Regional Dev Mitigation Plan	2132	0	130	(130)	130	0
DPW-Transportation-Regional Dev Mitigation Plan	2133	0	130	(130)	130	0
DPW-Transportation-Measure I Program	2138	7,500	48,826	(41,326)	318,256	276,930
DPW-Transportation-Measure I Program	2139	7,500	377,983	(370,483)	2,007,478	1,636,995
DPW-Transportation-Measure I Program	2140	7,460,000	1,275,149	6,184,851	196,253	6,381,104
DPW-Transportation-Measure I Program	2141	3,440,000	1,023,100	2,416,900	709,858	3,126,758
DPW-Transportation-Measure I Program	2142	9,200,100	2,574,973	6,625,127	6,576,542	13,201,669
DPW-Transportation-Measure I Program	2143	2,675,000	1,471,949	1,203,051	3,631,140	4,834,191
DPW-Transportation-Measure I Program	2148	450,000	450,000	0	0	0
DPW-Transportation-Measure I Program	2149	10,000	2,000	8,000	61,870	69,870
DPW-Transportation-Measure I Program	2150	15,000	5,200	9,800	24,601	34,401
DPW-Transportation-Measure I Program	2151	300,000	300,000	0	0	0
DPW-Transportation-Measure I Program	2152	2,000,000	2,000,100	(100)	153	53
DPW-Transportation-Measure I Program	2164	2,359,500	1,532,000	827,500	576,162	1,403,662
Airports-Capital Improvement Program	2180	2,360,125	1,746,901	613,224	0	613,224
Airports-Capital Improvement Program	2182	1,781,810	60,000	1,721,810	2,775,091	4,496,901
Behavioral Health-Mental Health Services Act	2200	253,724,538	202,094,929	51,629,609	43,393,328	95,022,937
Preschool Services	2220	26,901,817	26,357,890	543,927	0	543,927
Preschool Services	2221	39,991,643	39,991,643	0	0	0
Workforce Development	2260	27,957,655	28,778,282	(820,627)	820,627	0
County Trial Courts-Courthouse Seismic Surcharge	2320	2,001,000	2,001,000	0	0	0
Assessor/Recorder/County Clerk-Systems Development	2340	3,152,594	2,575,000	577,594	9,601,632	10,179,226
Assessor/Recorder/County Clerk-Vital Records	2342	186,897	166,250	20,647	2,033,077	2,053,724
Assessor/Recorder/County Clerk-Electronic Recording	2344	444,647	600,000	(155,353)	2,825,977	2,670,624
Assessor/Recorder/County Clerk-Recorder Records	2346	667,143	580,000	87,143	995,505	1,082,648
Assessor/Recorder/County Clerk-County Archives	2347	(171,346)	26,147	(197,493)	359,878	162,385
Assessor/Recorder/County Clerk-Social Security Number Truncation	2348	1,520,647	50,000	1,470,647	2,568,795	4,039,442
Law and Justice Group-Southwest Border Prosecution Initiative	2370	436,506	30,000	406,506	1,574,682	1,981,188
Sheriff/Coroner/Public Administrator-IRNET Federal	2382	1,842,460	10,000	1,832,460	0	1,832,460
Sheriff/Coroner/Public Administrator-Federal Seized Assets (DOJ)	2384	2,831,737	45,000	2,786,737	0	2,786,737
Sheriff/Coroner/Public Administrator-Auto Theft Task Force	2385	2,467,801	1,987,000	480,801	1,991,529	2,472,330
Sheriff/Coroner/Public Administrator-Federal Seized Assets (Treasury)	2386	1,968,709	40,000	1,928,709	0	1,928,709
Sheriff/Coroner/Public Administrator-State Seized Assets	2387	1,378,655	390,000	988,655	0	988,655
Sheriff/Coroner/Public Administrator-IRNET State	2390	22,610	0	22,610	0	22,610
Sheriff/Coroner/Public Administrator-CAL-ID Program	2392	5,102,815	5,011,023	91,792	0	91,792
Sheriff/Coroner/Public Administrator-Court Services Auto	2396	642,631	516,000	126,631	949,737	1,076,368
Sheriff/Coroner/Public Administrator-Court Services Tech	2398	1,901,466	559,000	1,342,466	1,935,743	3,278,209
Sheriff/Coroner/Public Administrator-Local Detention Facility Revenue	2400	2,768,298	2,764,857	3,441	0	3,441
Community Development and Housing Agency	2470	769,357	14,000	755,357	0	755,357
Community Development and Housing Agency	2472	17,579,879	15,351,496	2,228,383	0	2,228,383
Community Development and Housing Agency	2474	102	0	102	0	102
Community Development and Housing Agency	2476	(17,899)	4,000	(21,899)	0	(21,899)
Community Development and Housing Agency	2478	109,144	109,000	144	0	144
Community Development and Housing Agency	2480	12,729,646	12,819,893	(90,247)	0	(90,247)
Community Development and Housing Agency	2481	5,452,356	6,637,064	(1,184,708)	0	(1,184,708)
Community Development and Housing Agency	2482	2,022,692	2,435,962	(413,270)	0	(413,270)

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
SPECIAL REVENUE FUNDS COUNTY OF SAN BERNARDINO						
Community Development and Housing Agency	2483	8,549,554	8,549,554	0	0	0
Community Development and Housing Agency	2484	1,144,809	1,361,811	(217,002)	0	(217,002)
Community Development and Housing Agency	2486	65,500	65,500	0	0	0
Community Development and Housing Agency	2488	4,132,076	4,246,600	(114,524)	0	(114,524)
Community Development and Housing Agency	2490	312,599	5,000	307,599	0	307,599
Community Development and Housing Agency	2492	167,720	1,000	166,720	0	166,720
Community Development and Housing Agency	2494	3,624,588	70,000	3,554,588	0	3,554,588
Community Development and Housing Agency	2496	1,068,740	33,082	1,035,658	0	1,035,658
Community Development and Housing Agency	2498	1,291,600	810,000	481,600	0	481,600
Community Development and Housing Agency	2502	1,418,769	1,418,769	0	1,155,370	1,155,370
Human Services - Office of Homeless Services COVID-19 CEHF	2504	5,071,393	0	5,071,393	1,273,528	6,344,921
Human Services - Office of Homeless Services HHAP-COC	2505	2,566,844	3,071,061	(504,217)	3,071,061	2,566,844
Community Development and Housing Agency	2506	2,620,837	30,000	2,590,837	0	2,590,837
Community Development and Housing Agency	2507	4,265,000	4,265,000	0	0	0
Community Development and Housing Agency	2508	26,803,204	0	26,803,204	0	26,803,204
Flood Control Administration	2510	13,176,046	11,924,613	1,251,433	0	1,251,433
Flood Control-Zone 1	2518	54,460,926	36,290,124	18,170,802	21,417,164	39,587,966
Flood Control-Zone 2	2522	18,122,553	19,927,416	(1,804,863)	23,364,875	21,560,012
Flood Control-Zone 3	2526	15,508,082	7,301,100	8,206,982	5,114,428	13,321,410
Flood Control-Zone 3	2528	744,600	61,000	683,600	2,237,895	2,921,495
Flood Control-Zone 4	2532	26,922,692	8,302,922	18,619,770	17,398,154	36,017,924
Flood Control-Zone 5	2536	7,027,000	3,040,602	3,986,398	1,372,115	5,358,513
Flood Control-Zone 6	2540	4,603,800	1,878,700	2,725,100	4,952,123	7,677,223
Flood Control-Zone 1	2544	6,321,059	5,851,202	469,857	6,377,181	6,847,038
Flood Control-Local Area Drainage Plans	2546	91,202	39,645	51,557	0	51,557
Flood Control-Local Area Drainage Plans	2548	385,489	265,849	119,640	276,385	396,025
Flood Control-Local Area Drainage Plans	2550	2,913,111	913,112	1,999,999	2,216,407	4,216,406
Flood Control-Local Area Drainage Plans	2552	1,205,300	1,132,768	72,532	3,662,052	3,734,584
Flood Control-Local Area Drainage Plans	2556	149,216	2,000	147,216	0	147,216
County Library	2600	26,953,415	20,976,385	5,977,030	10,203,932	16,180,962
County Library-Bloomington Library Reserve	2602	100,000	6,000	94,000	265,462	359,462
Economic Development-Housing Successor	2622	2,236,785	30,100	2,206,685	0	2,206,685
Public Works-Surveyor-Survey Monument Preservation	2660	80,000	80,000	0	535,288	535,288
Regional Parks-Fish and Game Commission	2662	29,180	7,590	21,590	16,014	37,604
Regional Parks-Off-Highway Vehicle License Fee	2664	240,000	311,431	(71,431)	1,544,430	1,472,999
Agriculture/Weights and Measures-California Grazing	2666	174,931	3,500	171,431	0	171,431
District Attorney-Real Estate Fraud Prosecution	2668	2,937,571	2,259,513	678,058	545,517	1,223,575
District Attorney-Auto Insurance Fraud Prosecution	2670	855,038	749,412	105,626	168,718	274,344
District Attorney-Workers' Compensation Insurance Fraud Prosecution	2672	2,498,635	2,463,477	35,158	373,409	408,567
District Attorney-State Asset Forfeitures	2674	250,000	150,000	100,000	71,019	171,019
District Attorney-Consumer/Environmental Protection Unit	2676	1,521,534	679,890	841,644	0	841,644
District Attorney-Vehicle Fees-Auto Theft	2678	1,532,145	1,946,501	(414,356)	2,373,846	1,959,490
District Attorney-Federal Asset Forfeitures	2680	10,030	20,000	(9,970)	1,600,746	1,590,776
Probation-Asset Forfeiture 15%	2682	700	700	0	0	0
Probation-State Seized Assets	2684	1,300	1,300	0	0	0
County Trial Courts-Registration Fees	2694	0	5,000	(5,000)	204,362	199,362
Public Health-Bio-Terrorism Preparedness	2696	2,471,149	2,471,149	0	0	0
Health Administration-Master Settlement Agreement	2700	17,000,000	21,631,147	(4,631,147)	31,615,319	26,984,172
Regional Parks-County Trails System	2702	3,575,840	3,319,784	256,056	391,464	647,520
Public Health-Vital Statistics State Fees	2704	269,088	271,361	(2,273)	1,094,986	1,092,713
Behavioral Health-Driving Under the Influence Programs	2706	0	0	0	626,877	626,877
Human Resources-Commuter Services	2708	498,000	498,000	0	843,040	843,040
Human Resources-Employee Benefits and Rewards	2710	3,689,203	3,689,203	0	997,213	997,213

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
SPECIAL REVENUE FUNDS COUNTY OF SAN BERNARDINO						
Behavioral Health-Block Grant Carryover Program	2712	0	0	0	9,101,282	9,101,282
Behavioral Health-Court Alcohol and Drug Program	2714	0	0	0	3,474,099	3,474,099
Human Services-Birth Certificate Fee Program	2716	425,000	507,500	(82,500)	910,364	827,864
Domestic Violence and Child Abuse Services	2718	318,500	285,000	33,500	353,535	387,035
Auditor-Controller/Treasurer/Tax Collector- Redemption Restitution Maintenance	2720	369,000	160,000	209,000	2,400,970	2,609,970
County Trial Courts-Alternate Dispute Resolution	2724	500,000	400,000	100,000	182,533	282,533
Finance and Administration-Disaster Recovery Fund	2726	0	(3,962,752)	3,962,752	619,806	4,582,558
Regional Parks-Glen Helen Amphitheater	2730	1,400,000	1,402,176	(2,176)	38,833	36,657
Regional Parks-Amphitheater Improvements at Glen Helen	2732	0	60,000	(60,000)	466,527	406,527
Real Estate Services-Chino Agricultural Preserve	2734	5,284,073	1,016,991	4,267,082	27,401,302	31,668,384
Probation-Juvenile Justice Crime Prevention Act	2736	9,825,922	8,850,000	975,922	15,501,079	16,477,001
Human Services-Wraparound Reinvestment Fund	2738	16,278,529	16,450,000	(171,471)	34,001,783	33,830,312
Probation-Juvenile Re-Entry Program (AB 1628)	2740	15,000	145,000	(130,000)	1,055,954	925,954
Probation-Criminal Recidivism (SB 678)	2742	6,238,231	7,540,428	(1,302,197)	21,343,398	20,041,201
Domestic Violence and Child Abuse Services	2744	0	13,500	(13,500)	77,831	64,331
Public Health-Vector Control Assessments	2746	2,026,357	1,819,198	207,159	3,565,024	3,772,183
Regional Parks-Park Maintenance/Development	2750	1,290,941	213,764	1,077,177	4,075	1,081,252
Regional Parks-Lake Gregory Capital Investment Fund	2751	150,000	53,000	97,000	53,000	150,000
Regional Parks-Calico Ghost Town Marketing Services	2752	533,650	476,000	57,650	425,069	482,719
District Attorney-Auto Insurance Fraud Interdiction	2754	382,064	382,064	0	0	0
Assessor/Recorder/County Clerk-SSCA Program	2756	12,187,249	11,877,716	309,533	1,474,197	1,783,730
Public Health - COVID-19 Epidemiology	2759	54,168,765	54,168,765	0	0	0

SPECIAL REVENUE FUNDS OTHER AGENCIES

In Home Supportive Services Public Authority	2240	24,147,160	24,147,160	0	1,472,598	1,472,598
Inland Counties Emergency Medical Agency	2686	5,260,416	5,278,285	(17,869)	3,702,384	3,684,515
County Industrial Development Authority	2748	61,321	700	60,621	0	60,621

SPECIAL REVENUE FUNDS SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

Administration	2410	42,170,189	41,836,839	333,350	14,457,168	14,790,518
SBCFPD-General	2412	18,541,438	18,642,187	(100,749)	23,875,017	23,774,268
Termination Benefits Set-Asides	2414	0	431,747	(431,747)	8,482,593	8,050,846
Household Hazardous Waste	2415	0	10,036	(10,036)	2,671,976	2,661,940
Valley Regional Service Zone	2416	303,100	303,327	(227)	291,352	291,125
Community Facilities District 2002-2	2419	4,276,686	4,299,249	(22,563)	2,154,934	2,132,371
Hazmat-General	2420	678,000	50,717	627,283	2,814,354	3,441,637
Hazardous Materials	2421	10,026,451	10,208,785	(182,334)	8,550,961	8,368,627
Hazmat (CUPA Statewide Penalties)-General	2422	477,763	26,326	451,437	1,165,307	1,616,744
Hazmat (CUPA Admin Penalties)-General	2423	0	346	(346)	26,904	26,558
Hazmat (Statewide Tank Penalties)-General	2424	0	7,095	(7,095)	552,460	545,365
Office of Emergency Services	2427	1,383,630	16,889	1,366,741	19,641	1,386,382
Cal OES Grant Programs	2428	6,393,196	6,394,400	(1,204)	140,497	139,293
South Desert Regional Service Zone	2434	131,199,751	135,807,549	(4,607,798)	0	(4,607,798)
Valley Regional Service Zone-General	2436	7,000,000	129,009	6,870,991	1,224,497	8,095,488
North Desert Regional Service Zone	2442	44,334,816	43,580,027	754,789	3,925,049	4,679,838
North Desert Regional Service Zone-General	2444	0	74,734	(74,734)	5,432,578	5,357,844
Mountain Regional Service Zone	2448	23,353,652	23,225,961	127,691	3,823,946	3,951,637
Mountain Regional Service Zone-General	2450	0	19,660	(19,660)	1,559,965	1,540,305
North Desert Regional Service Zone	2454	19,937,628	21,210,759	(1,273,131)	0	(1,273,131)
South Desert Regional Service Zone-General	2456	0	4,786	(4,786)	348,005	343,219
Valley Regional Service Zone	2460	0	24,319	(24,319)	2,416,511	2,392,192
Valley Regional Service Zone	2461	0	(13,583,885)	13,583,885	4,650,815	18,234,700
South Desert Regional Service Zone	2462	0	10,421	(10,421)	1,125,240	1,114,819

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
SPECIAL REVENUE FUNDS SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT						
South Desert Regional Service Zone	2463	0	(1,332,713)	1,332,713	3,843,507	5,176,220
Valley Regional Service Zone	2464	0	114,713	(114,713)	8,183,757	8,069,044
North Desert Regional Service Zone	2465	0	27,491	(27,491)	2,311,253	2,283,762
North Desert Regional Service Zone	2466	0	3,959	(3,959)	487,738	483,779
Medical Services	2468	13,466,642	17,266,642	(3,800,000)	3,800,000	0

SPECIAL REVENUE FUNDS SPECIAL DISTRICTS

CSA SL-1 Countywide	1300	999,785	1,003,150	(3,365)	2,637,168	2,633,803
CSA18 Cedar Pines	1306	319,165	312,225	6,940	343,253	350,193
CSA20-Joshua Tree	1312	834,502	994,100	(159,598)	408,701	249,103
CSA29 Lucerne Valley	1318	634,640	511,950	122,690	139,623	262,313
CSA 30 Red Mountain	1324	4,148	4,179	(31)	31	0
CSA40 Elephant Mtn	1330	529,802	444,150	85,652	1,889,998	1,975,650
CSA42-Oro Grande	1336	50,669	74,640	(23,971)	698,415	674,444
CSA 54 Crest Forest	1342	44,487	65,775	(21,288)	152,021	130,733
CSA 56 Wrightwood Park	1348	0	0	0	232	232
CSA59 Deer Lodge Park	1354	269,207	366,252	(97,045)	415,763	318,718
CSA63-Oak Glen/Yucaipa	1360	145,731	133,810	11,921	306,197	318,118
CSA68 Valley of the Moon	1366	283,091	128,155	154,936	592	155,528
CSA69 Lk Arrowhead	1372	46,193	73,180	(26,987)	174,492	147,505
CSA70 Countywide	1378	3,501,884	3,102,675	399,209	2,225,511	2,624,720
CSA 70 CSA Loan Fund	1380	0	0	0	1,651,710	1,651,710
CSA 70 Countywide - General Building Reserve	1382	0	0	0	1	1
CSA 70 Termination Benefits Reserve	1384	450,000	36,000	414,000	2,310,672	2,724,672
CSA 70 General Reserve	1386	0	72,000	(72,000)	4,098,222	4,026,222
CSA70-D1 Lk Arrowhead	1408	353,275	698,187	(344,912)	3,105,997	2,761,085
CSA70-DB1 Bloomington	1414	38,466	51,389	(12,923)	239,702	226,779
CSA70-DB2 Big Bear	1420	6,654	19,050	(12,396)	164,598	152,202
CSA 70 DB-3 Mill Pond	1421	12,924	16,201	(3,277)	3,277	0
CSA70-EV-1 East Valley	1426	3,080	3,080	0	203,496	203,496
CSA 70 EV-1 Citrus Plaza	1432	47,844	53,120	(5,276)	162,351	157,075
CSA70 G Wrightwood	1438	396,350	170,540	225,810	284,435	510,245
CFD 2006-1 Lytle Creek-Db	1450	18,794	37,026	(18,232)	526,994	508,762
CSA 70 GH Glen Helen	1452	103,167	133,700	(30,533)	313,730	283,197
CSA70 M Wonder Valley	1462	262,146	199,000	63,146	119,105	182,251
CSA70 M Wonder Valley	1464	83,053	62,800	20,253	31,593	51,846
CSA 70 P-6 El Mirage Streetlight	1480	0	40	(40)	60	20
CSA70 P 6 El Mirage	1486	25,287	32,500	(7,213)	19,916	12,703
CSA 70 P-8 Fontana Park	1492	0	4	(4)	162	158
CSA70 P10-Mentone	1498	64,930	65,950	(1,020)	89,724	88,704
CSA70 P12-Montclair	1504	29,119	29,000	119	110,085	110,204
CSA70 P13 El Rancho Verde	1510	75,298	80,400	(5,102)	173,215	168,113
CSA70 P14 Mentone	1516	43,363	43,500	(137)	165,460	165,323
CSA70 P16-Eagle Crest	1522	17,521	21,300	(3,779)	75,075	71,296
CSA 70 P-17 Bloomington	1528	0	222	(222)	9,975	9,753
CSA 70 P-18 Randall Crossing Fontana	1534	13,290	13,600	(310)	46,757	46,447
CSA 70 P-19 Gregory Crossing Bloom	1540	17,348	21,800	(4,452)	68,205	63,753
CSA 70 P-20 Mulberry Heights	1546	21,964	24,750	(2,786)	86,564	83,778
CSA70 R-2 Twin Peaks	1552	213,371	83,295	130,076	114,138	244,214
CSA70 R-3 Erwin Lk.	1558	71,876	81,100	(9,224)	148,201	138,977
CSA70 R-4 Cedar Glen	1564	2,384	2,420	(36)	1,406	1,370
CSA70 R-5 Sugarloaf	1570	380,190	297,500	82,690	587,414	670,104

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
SPECIAL REVENUE FUNDS SPECIAL DISTRICTS						
CSA70 R-7 Lk Arrowhead	1576	6,490	6,490	0	27,009	27,009
CSA70 R-8 Riverside Terrace	1582	41,659	31,620	10,039	185,979	196,018
CSA70 R-9 Rim Forest	1588	8,270	8,615	(345)	345	0
CSA70 R-12 Baldwin Lk	1594	12,443	12,500	(57)	8,703	8,646
CSA70 R-13 Lk Arrowhead N	1600	14,674	8,510	6,164	25,195	31,359
CSA70 R-15 Landers	1606	114,599	102,250	12,349	110,030	122,379
CSA70 R-16 Running Springs	1612	13,653	14,600	(947)	43,010	42,063
CSA70 R-19 Copper Mtn	1618	57,442	43,400	14,042	10,966	25,008
CSA70 R-20 Flamingo Heights	1624	10,060	11,670	(1,610)	1,610	0
CSA70 R-21 Mountain View	1630	2,162	2,340	(178)	178	0
CSA70 R-22 Twin Peaks	1636	19,099	19,100	(1)	1	0
CSA70 R-23 Mile High Park	1642	22,434	17,900	4,534	33,919	38,453
CSA70 R-25 Lucerne Valley	1648	920	980	(60)	60	0
CSA70 R-26 Yucca Mesa	1654	8,358	6,800	1,558	3,136	4,694
CSA70 R-29 Yucca Mesa	1660	7,424	8,040	(616)	3,344	2,728
CSA70 R-30 Verdemont	1666	1,931	2,330	(399)	399	0
CSA70 R-31 Lytle Creek	1672	2,655	2,945	(290)	2,409	2,119
CSA70 R-33 Big Bear City	1678	9,847	10,065	(218)	31,514	31,296
CSA70 R-34 Big Bear Rd.	1684	2,277	2,480	(203)	1,118	915
CSA70 R-35 Cedar Glen	1690	2,808	2,820	(12)	12	0
CSA70 R-36 Pan Springs	1696	9,182	9,350	(168)	26,555	26,387
CSA70 R-39 Highland Estates-Phelan	1702	40,620	69,450	(28,830)	262,178	233,348
CSA70 R-40 Upper N. Bay Lk Arrowhead	1708	99,290	18,080	81,210	38,881	120,091
CSA70 R-41 Quail Summit	1714	10,770	10,900	(130)	16,544	16,414
CSA70 R-42 Windy Pass	1720	22,455	46,950	(24,495)	189,811	165,316
CSA70 R-44 Saw Pit Canyon	1726	9,797	10,100	(303)	12,251	11,948
CSA70 R-45 Erwin Lake	1732	12,271	12,300	(29)	43,148	43,119
CSA 70 R-48 Erwin Lake West	1733	21,874	20,300	1,574	33,578	35,152
CSA 70 R-49 Fawnskin	1735	148,953	25,051	123,902	1,627	125,529
CSA70 R-46 S. Fairway Dr.	1738	6,847	6,850	(3)	13,071	13,068
CSA70 R-47 Rocky Point	1744	23,726	24,150	(424)	68,193	67,769
CSA 70 SL-2 Chino	1750	3,310	3,370	(60)	2,608	2,548
CSA 70 SL-3 Mentone	1756	3,158	3,180	(22)	22	0
CSA 70 SL-4 Bloomington	1762	2,709	3,900	(1,191)	35,318	34,127
CSA 70 SL-6 Agua Mansa	1766	4,439	4,829	(390)	1,194	804
CSA 70 SL-7 Mentone	1767	2,954	3,142	(188)	1,801	1,613
CSA 70 SL-5 Muscoy	1768	38,453	46,000	(7,547)	139,705	132,158
CSA 70 SL-8 San Bernardino	1769	2,508	2,580	(72)	72	0
CSA 70 SL-9 Menton	1770	3,070	3,135	(65)	65	0
CSA 70 SL-10 San Bernardino	1771	3,258	3,388	(130)	130	0
CSA 70 SL-11 Bloomington	1772	3,085	3,119	(34)	34	0
CSA70-TV-2 Morongo Valley	1774	292,528	218,002	74,526	1,635,369	1,709,895
CSA70-TV-4 Wonder Valley	1780	109,503	50,100	59,403	371,271	430,674
CSA70-TV-5 Mesa	1786	474,840	212,200	262,640	1,052,095	1,314,735
CSA70 W Hinkley	1792	18,214	18,214	0	0	0
CSA79 R-1 Green Valley Lk	1798	24,849	32,400	(7,551)	117,522	109,971
CSA82 Searles Valley	1804	67,585	69,700	(2,115)	115,031	112,916
CSA120 North Etiwanda	1810	62,627	26,000	36,627	127,596	164,223
AD 2018-1 Snowdrop Road	1812	44,542	44,542	0	0	0
Big Bear Valley Park & Rec	2580	2,897,943	2,825,500	72,443	992,034	1,064,477
Big Bear Park & Rec Moonridge	2582	2,776,422	2,774,000	2,422	875,786	878,208
Bloomington Park	2584	507,997	500,200	7,797	442,444	450,241

2021-22 SCHEDULE OF RESERVES

Description	Fund	Requirements	Sources	Fund Balance		
				Use of / (Contribution to) Fund Balance	Available Reserves	Total Fund Balance
CAPITAL IMPROVEMENT FUNDS COUNTY OF SAN BERNARDINO						
RES-Project Management- Capital Improvements and Maintenance	3100	455,267,757	76,527,755	378,740,002	0	378,740,002
RES-Project Management-Courthouse CIP	3104	2,031,861	0	2,031,861	0	2,031,861
RES-Project Management-Public Works	3108	28,845,650	4,735,099	24,110,551	0	24,110,551
Housing Successor Bonds Proceed	3120	112	0	112	0	112
Community Development and Housing	3122	3,739,087	65,000	3,674,087	0	3,674,087
Community Development and Housing	3124	508,520	7,001	501,519	0	501,519
Community Development and Housing	3126	6,860,684	120,000	6,740,684	0	6,740,684
Community Development and Housing	3128	7,578,336	115,000	7,463,336	0	7,463,336

CAPITAL IMPROVEMENT FUNDS SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

SBC Fire Protection District	3146	8,500,000	0	8,500,000	0	8,500,000
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CAPITAL IMPROVEMENT FUNDS SPECIAL DISTRICTS

Big Bear Park	3161	272,000	170,400	101,600	176,391	277,991
Big Bear Alpine Zoo	3164	385,285	0	385,285	0	385,285
Bloomington Park	3166	18,000	634	17,366	30,137	47,503
CSA 18 Road Paving	3500	0	2	(2)	54	52
CSA 20 Joshua Tree	3512	120,000	0	120,000	166,410	286,410
CSA 29 Lucerne Valley	3520	32,512	0	32,512	92	32,604
CSA 40 Elephant Mountain	3530	200,000	115,000	85,000	93	85,093
CSA 59 Deer Lodge Park	3560	174,527	0	174,527	0	174,527
CSA 68 Valley of the Moon	3580	0	2	(2)	54	52
CSA 69 Lake Arrowhead Road	3590	120,000	0	120,000	0	120,000
CSA70 Countywide-Snowdrop Road	3600	5,457,000	0	5,457,000	50,593	5,507,593
CSA 70 Zone P13 El Rancho Verde	3602	0	200	(200)	7,816	7,616
CSA 70 Lake Gregory	3604	1,374,932	421,551	953,381	148,331	1,101,712
CSA 70 D-1 Lake Arrowhead Dam	3620	140,000	6,000	134,000	325,175	459,175
CSA 70 Lytle Creek	3634	0	180	(180)	14,221	14,041
CSA 70 R-2 Twin Peaks	3636	0	280	(280)	21,065	20,785
CSA 70 R-15 Road Improvements	3650	0	80	(80)	5,646	5,566
CSA 70 TV-4 Wonder Valley	3700	0	22	(22)	1,009	987
CSA 70 North Etiwanda Preserve	3730	0	1,000	(1,000)	77,839	76,839
CSA 29 Lucerne Valley Cemetery Endowment	3900	0	3,150	(3,150)	112,260	109,110
CSA 70 North Etiwanda Trust Reserve	3920	23,000	23,000	0	1,693,599	1,693,599

Total	1,895,119,439	1,223,221,867	671,897,572	584,657,026	1,256,554,598
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BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
ADMINISTRATION				
Board of Supervisors	Regular	5	5	5
	Limited Term	51	46	46
	Total	56	51	51
Clerk of the Board	Regular	14	14	14
	Total	14	14	14
Commuter Services	Regular	4	3	3
	Total	4	3	3
County Administrative Office	Regular	26	26	27
	Limited Term	2	3	1
	Total	28	29	28
County Administrative Office - Automated Systems Development	Regular	1	6	6
	Total	1	6	6
County Counsel	Regular	108	107	108
	Limited Term	2	2	2
	Total	110	109	110
Employee Benefits and Services	Regular	29	29	31
	Limited Term	1	1	1
	Total	30	30	32
Finance and Administration	Regular	19	19	18
	Limited Term	2	2	1
	Total	21	21	19
Fleet Management	Regular	94	94	95
	Limited Term	5	7	7
	Total	99	101	102

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
ADMINISTRATION				
Human Resources	Regular	98	106	106
	Total	98	106	106
Innovation and Technology - Business Solutions Development	Regular	98	98	96
	Total	98	98	96
Innovation and Technology - Computer Operations	Regular	152	154	168
	Total	152	154	168
Innovation and Technology - Geographical Information System	Regular	16	10	10
	Total	16	10	10
Innovation and Technology - Telecommunication Services	Regular	106	107	95
	Limited Term	1	1	0
	Total	107	108	95
Purchasing	Regular	31	32	32
	Limited Term	1	0	0
	Total	32	32	32
Purchasing - Mail/Courier Services	Regular	21	21	21
	Total	21	21	21
Purchasing - Printing Services	Regular	17	17	16
	Total	17	17	16
Purchasing - Surplus Prop/Storage Operations	Regular	6	6	6
	Total	6	6	6
Risk Management - Operations	Regular	65	65	65
	Limited Term	1	1	1
	Total	66	66	66

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
ADMINISTRATION				
Center for Employee Health and Wellness	Regular	10	10	11
	Limited Term	3	3	3
	Total	13	13	14
Administration Total		989	995	995

ARMC

Arrowhead Regional Medical Center	Regular	3,194	3,312	3,475
	Limited Term	1,129	1,207	1,175
	Total	4,323	4,519	4,650
ARMC Total		4,323	4,519	4,650

COMMUNITY DEVELOPMENT AND HOUSING

Community Development and Housing Special Revenue Funds	Regular	25	25	26
	Limited Term	4	4	3
	Total	29	29	29
Community Development and Housing Total		29	29	29

ECONOMIC DEVELOPMENT AGENCY

Economic Development	Regular	9	10	10
	Limited Term	3	2	2
	Total	12	12	12

Workforce Development	Regular	102	100	95
	Limited Term	17	17	11
	Total	119	117	106
Economic Development Agency Total		131	129	118

FISCAL

Assessor/Recorder/County Clerk	Regular	250	256	266
	Limited Term	7	7	9
	Total	257	263	275

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
FISCAL				
Assessor/Recorder/County Clerk-Special Revenue Funds	Regular	3	3	3
	Total	3	3	3
Auditor-Controller/Treasurer/Tax Collector	Regular	306	288	284
	Limited Term	23	26	29
	Total	329	314	313
	Fiscal Total	589	580	591
HUMAN SERVICES				
Aging Programs	Regular	36	37	36
	Limited Term	7	9	15
	Total	43	46	51
Behavioral Health	Regular	622	621	641
	Limited Term	47	46	39
	Total	669	667	680
Behavioral Health - Mental Health Services Act	Regular	633	632	623
	Limited Term	32	29	28
	Total	665	661	651
Behavioral Health - Substance Use Disorder and Recovery Services	Regular	103	103	106
	Limited Term	15	15	5
	Total	118	118	111
California Children's Services	Regular	195	190	190
	Limited Term	1	1	2
	Total	196	191	192
Child Support Services	Regular	513	477	490
	Total	513	477	490

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
HUMAN SERVICES				
HS-Administrative Claim	Regular	4,565	4,633	4,646
	Limited Term	64	68	71
	Total	4,629	4,701	4,717
Office of Homeless Services	Regular	9	11	11
	Limited Term	1	1	0
	Total	10	12	11
Preschool Services	Regular	95	96	98
	Limited Term	701	708	718
	Total	796	804	816
Public Guardian-Conservator	Regular	52	71	71
	Total	52	71	71
Public Health	Regular	783	750	737
	Limited Term	49	43	50
	Total	832	793	787
Public Health - Special Revenue Funds	Limited Term	0	0	1,015
	Total	0	0	1,015
Veterans Affairs	Regular	25	25	25
	Total	25	25	25
Human Services Total		8,548	8,566	9,617
LAW AND JUSTICE				
District Attorney	Regular	565	561	562
	Limited Term	22	29	32
	Total	587	590	594
Law & Justice Group - Admin	Regular	1	1	1
	Limited Term	1	1	1
	Total	2	2	2

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
LAW AND JUSTICE				
Probation - Administration/Corrections/ Detention	Regular	1,305	1,301	1,323
	Limited Term	57	59	59
	Total	1,362	1,360	1,382
Probation - Juvenile Justice Grant Program	Regular	52	52	52
	Total	52	52	52
Public Defender	Regular	256	256	256
	Limited Term	21	21	21
	Total	277	277	277
Sheriff/Coroner/Public Administrator - Contracts	Regular	614	606	608
	Total	614	606	608
Sheriff/Coroner/Public Administrator - Detentions	Regular	1,478	1,529	1,528
	Limited Term	49	48	48
	Total	1,527	1,577	1,576
Sheriff/Coroner/Public Administrator - Operations	Regular	1,730	1,724	1,726
	Limited Term	160	150	151
	Total	1,890	1,874	1,877
Law and Justice Total		6,311	6,338	6,368

OPERATIONS AND COMMUNITY SERVICES

Agriculture/Weights and Measure	Regular	68	68	68
	Limited Term	2	1	1
	Total	70	69	69
Airports	Regular	23	23	23
	Total	23	23	23
Community Services Group	Regular	4	4	4
	Total	4	4	4

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
OPERATIONS AND COMMUNITY SERVICES				
County Library	Regular	296	283	283
	Limited Term	32	25	25
	Total	328	308	308
County Museum	Regular	15	15	15
	Limited Term	3	3	4
	Total	18	18	19
County Museum - Museum Store	Regular	2	2	2
	Limited Term	2	2	2
	Total	4	4	4
Land Use Services - Administration	Regular	19	19	19
	Total	19	19	19
Land Use Services - Building and Safety	Regular	44	44	47
	Limited Term	2	3	3
	Total	46	47	50
Land Use Services - Code Enforcement	Regular	58	59	57
	Limited Term	8	15	15
	Total	66	74	72
Land Use Services - Planning	Regular	33	33	33
	Limited Term	6	6	6
	Total	39	39	39
Public Works - Surveyor	Regular	25	23	23
	Total	25	23	23
Public Works - Transportation Special Revenue Funds	Regular	306	310	326
	Limited Term	54	38	28
	Total	360	348	354

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
OPERATIONS AND COMMUNITY SERVICES				
Real Estate Services - Administration and Finance	Regular	21	22	22
	Limited Term	1	1	2
	Total	22	23	24
Real Estate Services - Facilities Management	Regular	117	116	116
	Total	117	116	116
Real Estate Services - Leasing and Acquisition	Regular	18	18	17
	Limited Term	2	1	1
	Total	20	19	18
Real Estate Services - Project Management Division	Regular	22	27	25
	Total	22	27	25
Real Estate Services - Utilities	Regular	2	2	2
	Total	2	2	2
Regional Parks	Regular	69	68	68
	Limited Term	127	127	127
	Total	196	195	195
Registrar of Voters	Regular	33	33	33
	Limited Term	28	41	26
	Total	61	74	59
Solid Waste - Enterprise Funds	Regular	91	95	95
	Limited Term	1	2	2
	Total	92	97	97
Operations and Community Services Total		1,534	1,529	1,520
OTHER FUNDING				
Countywide Discretionary	Limited Term	0	0	1
	Total	0	0	1
Other Funding Total		0	0	1
County Total		22,454	22,685	23,889

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
FIRE PROTECTION DISTRICT				
Fire Administration	Regular	230	236	237
	Limited Term	25	22	23
	Total	255	258	260
Fire Protection District-Medical Services	Regular	0	0	102
	Total	0	0	102
Hazardous Materials Operations	Regular	47	47	47
	Limited Term	1	1	1
	Total	48	48	48
Household Hazardous Materials Operations	Regular	21	21	21
	Limited Term	2	4	4
	Total	23	25	25
Mountain Regional Service Zone	Regular	79	85	61
	Limited Term	11	10	10
	Total	90	95	71
North Desert Regional Service Zone	Regular	177	182	122
	Limited Term	10	11	11
	Total	187	193	133
Office of Emergency Services	Regular	20	18	18
	Total	20	18	18
South Desert Regional Service Zone	Regular	75	75	57
	Limited Term	5	0	0
	Total	80	75	57
Valley Regional Service Zone	Regular	340	345	350
	Total	340	345	350
Fire Protection District Total		1,043	1,057	1,064
Fire Protection District Total		1,043	1,057	1,064

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
FLOOD CONTROL DISTRICT				
Flood Control Consolidated	Regular	175	175	175
	Limited Term	6	3	3
	Total	181	178	178
Flood Control District Total		181	178	178
Flood Control District Total		181	178	178

IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

In-Home Supportive Services Public Authority	Limited Term	37	37	39
	Total	37	37	39
In-Home Supportive Services Public Authority Total		37	37	39
In-Home Supportive Services Public Authority Total		37	37	39

INLAND COUNTIES EMERGENCY MEDICAL AGENCY

Inland Counties Emergency Medical Agency	Regular	14	14	14
	Limited Term	6	6	5
	Total	20	20	19
Inland Counties Emergency Medical Agency Total		20	20	19
Inland Counties Emergency Medical Agency Total		20	20	19

BIG BEAR VALLEY PARKS AND RECREATION DISTRICT

Park Districts -	Regular	12	12	12
Big Bear Valley Recreation and Park District	Limited Term	31	29	28
	Total	43	41	40
Park Districts - Big Bear Valley	Regular	10	10	10
Recreation and Park District Moonridge Zoo	Limited Term	12	12	13
	Total	22	22	23
Big Bear Valley Parks and Recreation District Total		65	63	63

BUDGETED STAFFING SUMMARY

	Position Type	2019-20 Final Budget	2020-21 Modified Budget	2021-22 Recommended Budget
BLOOMINGTON PARKS AND RECREATION DISTRICT				
Park Districts - Bloomington	Regular	1	1	2
Recreation and Park District	Limited Term	1	2	2
	Total	2	3	4
Bloomington Parks and Recreation District Total		2	3	4
BOARD GOVERNED CSA				
General Districts	Regular	82	81	82
	Limited Term	13	15	15
	Total	95	96	97
.....				
Park Districts	Regular	6	6	7
	Limited Term	8	9	7
	Total	14	15	14
.....				
Road Districts	Regular	1	1	1
	Total	1	1	1
Board Governed CSA Total		110	112	112
Special Districts Total		177	178	179
Countywide Budgeted Staffing Total		23,912	24,155	25,368

BUDGET UNIT LISTING

COUNTY OF SAN BERNARDINO GENERAL FUND

Aging and Adult Services – Aging Programs	529	1036
Aging and Adult Services – Public Guardian-Conservator	536	1000
Agriculture/Weights and Measures	611	1000
Airports	631	1000
Assessor/Recorder/County Clerk	311	1000
Auditor-Controller/Treasurer/Tax Collector	340	1000
Behavioral Health	920	1000
Behavioral Health – Substance Use Disorder and Recovery Services	101	1000
Board of Supervisors	100	1000
Board of Supervisors – Discretionary	102	1000
BOS Transition	109	1000
Child Support Services	452	1000
Clerk of the Board	160	1000
HS Administrative Claim – Office of Homeless Services	621	1000
Community Services Administration	115	1000
Coronavirus Relief Local Set-Aside	110	1079
County Administrative Office	110	1000
County Administrative Office – Earned Leave	110	1044
County Administrative Office – Litigation	134	1000
County Counsel	171	1000
County Museum	651	1000
County Schools	119	1000
County Trial Courts – Court Facilities Payments	127	1000
County Trial Courts – Court Facilities/ Judicial Benefits	122	1000
County Trial Courts – Drug Court Programs	123	1000
County Trial Courts – Grand Jury	124	1000
County Trial Courts – Indigent Defense Program	125	1000
County Trial Courts – Trial Court Funding – MOE	126	1000
Countywide Discretionary	116	1000
District Attorney – Criminal Prosecution	450	1000
Economic Development	601	1000
Finance and Administration	112	1000

Finance and Administration – Capital Facilities Leases	133	1000
General Fund – Contingency for Uncertainties	128	1000
General Fund – Mandatory Contingencies	129	1000
Health Administration	114	1000
Human Resources	720	1000
Human Resources – Center for Employee Health and Wellness	736	1000
Human Resources – Unemployment Insurance	728	1000
Human Services – Administrative Claim	501	1000
Human Services – AFDC – Foster Care	505	1002
Human Services – Aid to Adoptive Children	503	1002
Human Services – Aid to Indigents (General Relief)	504	1000
Human Services – CalWORKs – 2 Parent Families	514	1002
Human Services – CalWORKs – All Other Families	511	1002
Human Services – Cash Assistance for Immigrants	507	1002
Human Services – Domestic Violence / Child Abuse Services	508	1000
Human Services – Entitlement Payments (Child Care)	509	1000
Human Services – Kinship Guardianship Assistance Program	512	1002
Human Services – Out-of-Home Child Care	513	1000
Human Services – Refugee Cash Assistance	506	1002
Information Services – Geographical Information Services	120	1000
Land Use Services – Administration	691	1000
Land Use Services – Building and Safety	692	1000
Land Use Services – Code Enforcement	693	1000
Land Use Services – Fire Hazard Abatement	694	1000
Land Use Services – Land Development	696	1000
Land Use Services – Planning	695	1000
Law and Justice Group Administration	113	1000
Local Agency Formation Commission	118	1000

BUDGET UNIT LISTING

COUNTY OF SAN BERNARDINO GENERAL FUND

Office of Emergency Services – Administration	108	1000
Probation – Administration, Corrections and Detention	481	1000
Probation – Juvenile Justice Grant Program	482	1000
Public Defender	491	1000
Public Health	930	1000
Public Health – California Children’s Services	933	1000
Public Health – Indigent Ambulance	929	1000
Public Works – Surveyor	666	1000
Purchasing	761	1000
Real Estate Services – Administration & Finance	783	1000
Real Estate Services – Courts Property Management	776	1000

Real Estate Services – Facilities Management Division	730	1000
Real Estate Services – Leasing and Acquisition	782	1000
Real Estate Services – Project Management	770	1000
Real Estate Services – Rents and Leases	781	1000
Real Estate Services – Utilities	777	1000
Regional Parks	652	1000
Registrar of Voters	680	1000
Sheriff/Coroner/Public Administrator	443	1000
Sheriff/Coroner/Public Administrator – Detentions	442	1000
Sheriff/Coroner/Public Administrator – Law Enforcement Contracts	441	1000
Veterans Affairs	540	1000

COUNTY OF SAN BERNARDINO RESTRICTED GENERAL FUNDS

1991 Realignment – Behavioral Health	116	1010
1991 Realignment – Health Services	116	1014
1991 Realignment – Social Services	116	1012
2011 Realignment – CalWORKs Maintenance of Effort (MOE)	116	1016
2011 Realignment – Support Services	116	1028

Automated Systems Development	116	1042
Family Support Realignment	116	1018
Local Innovation Subaccount	116	1026
Public Assistance Fund	116	1002
Public Safety Administration (Prop 172)	116	1038

COUNTY OF SAN BERNARDINO SPECIAL REVENUE FUNDS

Agriculture/Weights and Measures – California Grazing	611	2666
Airports – Capital Improvement Program	631	2180
Airports – Capital Improvement Program	631	2182
Airports – Chino Airport Commercial Hangars	631	2184
Assessor/Recorder/County Clerk – Electronic Recording	311	2344
Assessor/Recorder/County Clerk – Recorder Records	311	2346
Assessor/Recorder/County Clerk – Social Security Number Truncation	311	2348
Assessor/Recorder/County Clerk – SSCA Program	311	2756

Assessor/Recorder/County Clerk – Systems Development	311	2340
Assessor/Recorder/County Clerk – Vital Records	311	2342
Assessor/Recorder/County Clerk-County Archives	311	2347
Auditor-Controller/Treasurer/Tax Collector – Redemption Restitution Maintenance	340	2720
Behavioral Health – Block Grant Carryover Program	920	2712
Behavioral Health – Court Alcohol and Drug Program	920	2714
Behavioral Health – Driving Under the Influence Programs	920	2706

BUDGET UNIT LISTING

COUNTY OF SAN BERNARDINO SPECIAL REVENUE FUNDS

Behavioral Health – Mental Health Services Act	920	2200
Community Development and Housing Agency	621	2470
Community Development and Housing Agency	621	2472
Community Development and Housing Agency	621	2474
Community Development and Housing Agency	621	2476
Community Development and Housing Agency	621	2478
Community Development and Housing Agency	621	2480
Community Development and Housing Agency	621	2482
Community Development and Housing Agency	621	2484
Community Development and Housing Agency	621	2486
Community Development and Housing Agency	621	2488
Community Development and Housing Agency	621	2490
Community Development and Housing Agency	621	2492
Community Development and Housing Agency	621	2494
Community Development and Housing Agency	621	2496
Community Development and Housing Agency	621	2498
Community Development and Housing Agency	621	2502
HS Administrative Claim – Office of Homeless Services – Special Revenue Funds	621	2504
HS Administrative Claim – Office of Homeless Services – Special Revenue Funds	621	2500
County Library	640	2600
County Library – Bloomington Library Reserve	640	2602

County Trial Courts – Alternate Dispute Resolution	110	2724
County Trial Courts – Courthouse Seismic Surcharge	110	2320
County Trial Courts – Registration Fees	125	2694
Courthouse Temp Construction	110	2300
Criminal Justice Temp Construction	110	2280
District Attorney – Auto Insurance Fraud Interdiction	450	2754
District Attorney – Auto Insurance Fraud Prosecution	450	2670
District Attorney – Consumer/ Environmental Protection Unit	450	2676
District Attorney – Federal Asset Forfeitures	450	2680
District Attorney – Real Estate Fraud Prosecution	450	2668
District Attorney – State Asset Forfeitures	450	2674
District Attorney – Vehicle Fees – Auto Theft	450	2678
District Attorney – Workers’ Compensation Insurance Fraud Prosecution	450	2672
Domestic Violence and Child Abuse Services	501	2718
Domestic Violence and Child Abuse Services	501	2744
Domestic Violence and Child Abuse Services	508	2744
Domestic Violence and Child Abuse Services – Marriage License Fee	508	2718
Economic Development – Cedar Glen RDA Housing	621	2624
Economic Development – Housing Successor	621	2622
Finance and Administration – Disaster Recovery Fund	110	2726
Flood Control – Local Area Drainage Plans	199	2546
Flood Control – Local Area Drainage Plans	199	2548
Flood Control – Local Area Drainage Plans	199	2550
Flood Control – Local Area Drainage Plans	199	2552
Flood Control – Local Area Drainage Plans	199	2556
Flood Control – Zone 1	191	2518
Flood Control – Zone 1	191	2544

BUDGET UNIT LISTING

COUNTY OF SAN BERNARDINO SPECIAL REVENUE FUNDS

Flood Control – Zone 2	192	2522
Flood Control – Zone 3	193	2526
Flood Control – Zone 3	193	2528
Flood Control – Zone 4	194	2532
Flood Control – Zone 5	195	2536
Flood Control – Zone 6	196	2540
Flood Control Administration	197	2510
Flood Control Administration	197	2514
Health Administration – Master Settlement Agreement	116	2700
Human Resources – Commuter Services	720	2708
Human Resources – Employee Benefits and Rewards	720	2710
Human Services – Birth Certificate Fee Program	501	2716
Human Services – Wraparound Reinvestment Fund	505	2738
Law and Justice Group – 2012 Justice Assistance Grant	113	2368
Law and Justice Group – 2017 Justice Assistance Grant	113	2372
Law and Justice Group – 2018 Justice Assistance Grant	113	2373
Law and Justice Group – 2019 Justice Assistance Grant	113	2374
Law and Justice Group – FCPP	113	2371
Law and Justice Group – Southwest Border Prosecution Initiative	113	2370
Preschool Services	591	2220
Preschool Services – Payroll	591	2221
Probation – Asset Forfeiture 15%	481	2682
Probation – Criminal Recidivism (SB 678)	481	2742
Probation – Juvenile Justice Crime Prevention Act	482	2736
Probation – Juvenile Re-Entry Program (AB 1628)	481	2740
Probation – State Seized Assets	481	2684
Public Health – Bio-Terrorism Preparedness	930	2696
Public Health – Vector Control Assessments	930	2746
Public Health – Vital Statistics State Fees	930	2704
Public Health – COVID-19 ELC	930	2759

Public Works – Surveyor – Survey Monument Preservation	666	2660
Public Works – Transportation – Developer Fees	665	2002
Public Works – Transportation – Facilities Development Plans	665	2020
Public Works – Transportation – Facilities Development Plans	665	2022
Public Works – Transportation – Facilities Development Plans	665	2024
Public Works – Transportation – Facilities Development Plans	665	2026
Public Works – Transportation – Facilities Development Plans	665	2028
Public Works – Transportation – Facilities Development Plans	665	2030
Public Works – Transportation – Facilities Development Plans	665	2032
Public Works – Transportation – Facilities Development Plans	665	2034
Public Works – Transportation – Facilities Development Plans	665	2036
Public Works – Transportation – Facilities Development Plans	665	2038
Public Works – Transportation – Facilities Development Plans	665	2040
Public Works – Transportation – Measure I Program	665	2138
Public Works – Transportation – Measure I Program	665	2139
Public Works – Transportation – Measure I Program	665	2140
Public Works – Transportation – Measure I Program	665	2141
Public Works – Transportation – Measure I Program	665	2142
Public Works – Transportation – Measure I Program	665	2143
Public Works – Transportation – Measure I Program	665	2148
Public Works – Transportation – Measure I Program	665	2149
Public Works – Transportation – Measure I Program	665	2150

BUDGET UNIT LISTING

COUNTY OF SAN BERNARDINO SPECIAL REVENUE FUNDS

Public Works – Transportation – Regional Development Mitigation Plan	665	2122	Regional Parks – Off-Highway Vehicle License Fee	652	2664
Public Works – Transportation – Regional Development Mitigation Plan	665	2126	Regional Parks – Park Maintenance/ Development	652	2750
Public Works – Transportation – Regional Development Mitigation Plan	665	2127	Regional Parks – Special Revenue Fund	652	2751
Public Works – Transportation – Regional Development Mitigation Plan	665	2128	Sheriff/Coroner/Public Administrator – Auto Theft Task Force	443	2385
Public Works – Transportation – Regional Development Mitigation Plan	665	2132	Sheriff/Coroner/Public Administrator – CAL-ID Program	443	2392
Public Works – Transportation – Regional Development Mitigation Plan	665	2133	Sheriff/Coroner/Public Administrator – Contract Training	443	2380
Public Works – Transportation – Road Operations	665	2000	Sheriff/Coroner/Public Administrator – Court Services Tech	443	2398
Public Works – Transportation – Road Operations	665	2004	Sheriff/Coroner/Public Administrator – Federal Seized Assets (DOJ)	443	2384
Public Works – Transportation – Road Operations	665	2006	Sheriff/Coroner/Public Administrator – Federal Seized Assets (Treasury)	443	2386
Public Works – Transportation – Road Operations	665	2008	Sheriff/Coroner/Public Administrator – IRNET Federal	443	2382
Real Estate Services – Chino Agricultural Preserve	780	2734	Sheriff/Coroner/Public Administrator – IRNET State	443	2390
Regional Parks – Amphitheater Improvements at Glen Helen	652	2732	Sheriff/Coroner/Public Administrator – Local Detention Facility Revenue	443	2400
Regional Parks – Calico Ghost Town Marketing Services	652	2752	Sheriff/Coroner/Public Administrator – Search and Rescue	443	2388
Regional Parks – County Trails System	652	2702	Sheriff/Coroner/Public Administrator – State Seized Assets	443	2387
Regional Parks – Fish and Game Commission	110	2662	Sheriff/Coroner/Public Administrator – Court Services Auto	443	2396
Regional Parks – Glen Helen Amphitheater	110	2730	United States Complete County Census	110	2661
			Workforce Development	571	2260

COUNTY OF SAN BERNARDINO CAPITAL IMPROVEMENT FUNDS

Arrowhead Regional Medical Center – Capital Improvements	770	4204	Real Estate Services – Project Management Division – Capital Improvements and Ma	770	3100
Community Development and Housing	621	3122	Real Estate Services – Project Management Division – Capital Improvements and Ma	770	3102
Community Development and Housing	621	3124	Real Estate Services – Project Management Division – Courthouse Capital Improvement	770	3104
Community Development and Housing	621	3126	Real Estate Services – Project Management Division – Public Works	770	3108
Community Development and Housing	621	3128			
Economic Development – Housing Successor	621	3120			

BUDGET UNIT LISTING

COUNTY OF SAN BERNARDINO ENTERPRISE FUNDS

Airports – Apple Valley Airport – Capital Improvement (CSA 60)	400	4550
Airports – Apple Valley Airport – Operations (CSA 60)	400	4552
Arrowhead Regional Medical Center – Capital Improvements	770	4204
Arrowhead Regional Medical Center – Medical Center Lease Payments	133	4202
Arrowhead Regional Medical Center	915	4200
Arrowhead Regional Medical Center	919	4200
Arrowhead Regional Medical Center	918	4200
Arrowhead Regional Medical Center	911	4200
Arrowhead Regional Medical Center	917	4200
Arrowhead Regional Medical Center	916	4200
County Museum – Museum Store	651	4290
Public Works – Solid Waste Management – Closure and Post Closure Maintenance	670	4258
Public Works – Solid Waste Management – Earned Leave	670	4262

Public Works – Solid Waste Management – Environmental Fund	670	4256
Public Works – Solid Waste Management – Environmental Mitigation Fund	670	4260
Public Works – Solid Waste Management – Operations	670	4250
Public Works – Solid Waste Management – Site Closure and Maintenance	670	4252
Public Works – Solid Waste Management – Site Enhancement, Expansion, and Acquisition	670	4254
Regional Parks – Active Outdoors	652	4310
Regional Parks – Snack Bar – Cucamonga Guasti	652	4318
Regional Parks – Snack Bar – Glen Helen	652	4312
Regional Parks – Snack Bar – Lake Gregory	652	4320
Regional Parks – Snack Bar – Mojave	652	4314
Regional Parks – Snack Bar – Prado	652	4316
Regional Parks – Snack Bar – Yucaipa	652	4322

COUNTY OF SAN BERNARDINO INTERNAL SERVICE FUNDS

Fleet Management – Garage	791	4064
Innovation and Technology – Business Solutions Development	120	4042
Innovation and Technology – Computer Operations	120	4048
Innovation and Technology – Telecommunication Services	120	4020
Public Works – Flood Control Equipment	197	4140
Purchasing – Mail/Courier Services	761	4008
Purchasing – Printing Services	761	4000
Purchasing – Surplus Property and Storage Operations	761	4004
Risk Management – Insurance Programs	731	4080
Risk Management – Insurance Programs	731	4082
Risk Management – Insurance Programs	731	4086
Risk Management – Insurance Programs	731	4088
Risk Management – Insurance Programs	731	4089
Risk Management – Insurance Programs	731	4090
Risk Management – Insurance Programs	731	4091

Risk Management – Insurance Programs	731	4092
Risk Management – Insurance Programs	731	4094
Risk Management – Insurance Programs	731	4096
Risk Management – Insurance Programs	731	4098
Risk Management – Insurance Programs	731	4100
Risk Management – Insurance Programs	731	4102
Risk Management – Insurance Programs	731	4104
Risk Management – Insurance Programs	731	4106
Risk Management – Insurance Programs	731	4107
Risk Management – Insurance Programs	731	4108
Risk Management – Insurance Programs	731	4110
Risk Management – Insurance Programs	731	4111
Risk Management – Insurance Programs	731	4112
Risk Management – Insurance Programs	731	4113
Risk Management – Insurance Programs	731	4114
Risk Management – Insurance Programs	731	4116
Risk Management – Insurance Programs	731	4118
Risk Management – Insurance Programs	731	4119

BUDGET UNIT LISTING

SPECIAL DISTRICTS DEPARTMENT INTERNAL SERVICE FUNDS

Risk Management – Insurance Programs	731	4122	Risk Management – Insurance Programs	731	4126
Risk Management – Insurance Programs	731	4124	Risk Management – Operations	731	4120

SPECIAL DISTRICTS DEPARTMENT SPECIAL REVENUE FUNDS

AD 2018-1 Snowdrop Road	486	1812	CSA63-Oak Glen/Yucaipa	415	1360
Big Bear Park & Rec Moonridge	620	2582	CSA68 Valley of the Moon	440	1366
Big Bear Valley Park & Rec	620	2580	CSA69 Lake Arrowhead	445	1372
Bloomington Park	625	2584	CSA70 Countywide	105	1378
CFD 2006-1 Lytle Creek-Db	306	1450	CSA70 G Wrightwood	155	1438
CSA 30 Red Mountain	250	1324	CSA70 M Wonder Valley	180	1462
CSA 54 Crest Forest	370	1342	CSA70 M Wonder Valley	205	1464
CSA 70 CSA Loan Fund	105	1380	CSA70 P 6 El Mirage	212	1486
CSA 70 DB-3 Mill Pond	552	1421	CSA70 P 8-Fontana	214	1492
CSA 70 EV-1 Citrus Plaza	103	1432	CSA70 P10-Mentone	208	1498
CSA 70 General Reserve	105	1382	CSA70 P12-Montclair	132	1504
CSA 70 General Reserve	105	1386	CSA70 P13 El Rancho Verde	204	1510
CSA 70 GH Glen Helen	306	1452	CSA70 P14 Mentone	497	1516
CSA 70 P-17 Bloomington	216	1528	CSA70 P16-Eagle Crest	565	1522
CSA 70 P-18 Randall Crossing Fontana	217	1534	CSA70 PRD G1	155	1440
CSA 70 P-19 Gregory Crossing Bloom	218	1540	CSA70 R-12 Baldwin Lk	270	1594
CSA 70 P-20 Mulberry Heights	219	1546	CSA70 R-13 Lk Arrowhead N	275	1600
CSA 70 R-48 Erwin Lake West	568	1733	CSA70 R-15 Landers	280	1606
CSA 70 R-49 Fawnskin	569	1735	CSA70 R-16 Running Springs	285	1612
CSA 70 SL-10 San Bernardino	550	1771	CSA70 R-19 Copper Mtn	470	1618
CSA 70 SL-2 Chino	577	1750	CSA70 R-2 Twin Peaks	225	1552
CSA 70 SL-3 Mentone	578	1756	CSA70 R-20 Flamingo Heights	410	1624
CSA 70 SL-4 Bloomington	202	1762	CSA70 R-21 Mountain View	480	1630
CSA 70 SL-5 Muscoy	210	1768	CSA70 R-22 Twin Peaks	543	1636
CSA 70 SL-8 San Bernardino	548	1769	CSA70 R-23 Mile High Park	531	1642
CSA 70 SL-9 Menton	549	1770	CSA70 R-25 Lucerne Valley	544	1648
CSA 70 Termination Benefits Reserve	105	1384	CSA70 R-26 Yucca Mesa	542	1654
CSA SL-1 Countywide	575	1300	CSA70 R-29 Yucca Mesa	532	1660
CSA120 North Etiwanda	547	1810	CSA70 R-3 Erwin Lk.	230	1558
CSA18 Cedar Pines	190	1306	CSA70 R-30 Verdemon	533	1666
CSA20-Joshua Tree	200	1312	CSA70 R-31 Lytle Creek	534	1672
CSA29 Lucerne Valley	245	1318	CSA70 R-33 Big Bear City	537	1678
CSA40 Elephant Mtn	300	1330	CSA70 R-34 Big Bear Rd.	538	1684
CSA42-Oro Grande	310	1336	CSA70 R-35 Cedar Glen	539	1690
CSA56-Wrightwood	380	1348	CSA70 R-36 Pan Springs	541	1696
CSA59 Deer Lodge Park	395	1354	CSA70 R-39 Highland Estates – Phelan	527	1702

BUDGET UNIT LISTING

SPECIAL DISTRICTS DEPARTMENT SPECIAL REVENUE FUNDS

CSA70 R-4 Cedar Glen	235	1564
CSA70 R-40 Upper N. Bay Lk Arrowhead	553	1708
CSA70 R-41 Quail Summit	557	1714
CSA70 R-42 Windy Pass	559	1720
CSA70 R-44 Saw Pit Canyon	562	1726
CSA70 R-45 Erwin Lake	564	1732
CSA70 R-46 S. Fairway Dr.	566	1738
CSA70 R-47 Rocky Point	567	1744
CSA70 R-5 Sugarloaf	240	1570
CSA70 R-7 Lk Arrowhead	465	1576
CSA70 R-8 Riverside Terrace	255	1582
CSA70 R-9 Rim Forest	260	1588
CSA70 W Hinkley	335	1792

CSA70-D1 Lk Arrowhead	130	1408
CSA70-DB1 Bloomington	131	1414
CSA70-DB2 Big Bear	570	1420
CSA70-EV-1 East Valley	103	1426
CSA70-TV-2 Morongo Valley	330	1774
CSA70-TV-4 Wonder Valley	332	1780
CSA70-TV-5 Mesa	331	1786
CSA79 R-1 Green Valley Lk	485	1798
CSA82 Searles Valley	495	1804
EL Mirage Streetlight	212	1480
Sheriff/Coroner/Public Administrator – Mental Health Training	442	2402

SPECIAL DISTRICTS DEPARTMENT CAPITAL IMPROVEMENT FUNDS

Big Bear Alpine Zoo	620	3164
Big Bear Park	620	3161
Bloomington Park	625	3166
CSA 18 Road Paving	190	3500
CSA 20 Joshua Tree	200	3510
CSA 20 Joshua Tree	200	3512
CSA 29 Lucerne Valley	245	3520
CSA 40 Elephant Mountain	300	3530
CSA 59 Deer Lodge Park	395	3560
CSA 68 Valley of the Moon	440	3580

CSA 69 Lake Arrowhead	445	3590
CSA 70 D-1 Lake Arrowhead Dam	130	3620
CSA 70 Lake Gregory	105	3604
CSA 70 Lytle Creek	306	3634
CSA 70 North Etiwanda Preserve	547	3730
CSA 70 R-15 Road Improvements	280	3650
CSA 70 R-2 Twin Peaks	225	3636
CSA 70 TV-4 Wonder Valley	332	3700
CSA 70 Zone P13 El Rancho Verde	204	3602
CSA70 Countywide – Snowdrop Road	105	3600

SPECIAL DISTRICTS DEPARTMENT ENTERPRISE FUNDS

CSA 42 Oro Grande	310	4500
CSA 42 Oro Grande	310	4502
CSA 42 Oro Grande	310	4506
CSA 42 Oro Grande	310	4514
CSA 42 Oro Grande Capital Expansion Reserve	310	4504
CSA 42 Oro Grande Capital Expansion Reserve	310	4512
CSA 42 Oro Grande Capital Replacement Reserve	310	4508
CSA 42 Oro Grande Capital Replacement Reserve	310	4510
CSA 53 B Fawnskin	365	4536

CSA 53 B Fawnskin Capital Expansion Reserve	365	4534
CSA 53 B Fawnskin Capital Replacement Reserve	365	4530
CSA 53B Fawnskin CIP	365	4532
CSA 64 Sewer Water Series A	420	4584
CSA 64 Spring Valley Lake	420	4570
CSA 64 Spring Valley Lake	420	4572
CSA 64 Spring Valley Lake	420	4580
CSA 64 Spring Valley Lake	420	4582
CSA 64 Spring Valley Lake	420	4586
CSA 64 Spring Valley Lake	420	4588

BUDGET UNIT LISTING

SPECIAL DISTRICTS DEPARTMENT ENTERPRISE FUNDS

CSA 64 Spring Valley Lake	420	4592
CSA 64 Spring Valley Lake	420	4596
CSA 64 Spring Valley Lake	420	4858
CSA 64 Spring Valley Lake Capital Expansion Reserve	420	4576
CSA 64 Spring Valley Lake Capital Expansion Reserve	420	4578
CSA 64 Spring Valley Lake Capital Replacement Reserve	420	4574
CSA 64 Spring Valley Lake Capital Replacement Reserve	420	4590
CSA 70 BL Bloomington	333	4610
CSA 70 Bloomington	333	4608
CSA 70 Bloomington	333	4609
CSA 70 CG Cedar Glen	563	4612
CSA 70 CG Cedar Glen	563	4618
CSA 70 CG Cedar Glen Capital Expansion Reserve	563	4614
CSA 70 CG Cedar Glen Capital Replacement Reserve	563	4616
CSA 70 F Morongo Valley	135	4634
CSA 70 F Morongo Valley Capital Expansion Reserve	135	4632
CSA 70 F Morongo Valley Capital Replacement Reserve	135	4636
CSA 70 GH Glen Helen	306	4652
CSA 70 GH Glen Helen	306	4656
CSA 70 GH Glen Helen Capital Replacement Reserve	306	4654
CSA 70 HL Havasu Lake	487	4672
CSA 70 J Oak Hills	165	4674
CSA 70 J Oak Hills	165	4684
CSA 70 J Oak Hills	165	4686
CSA 70 J Oak Hills	165	4688
CSA 70 J Oak Hills	165	4690
CSA 70 J Oak Hills Capital Expansion Reserve	165	4678
CSA 70 J Oak Hills Capital Replacement Reserve	165	4680
CSA 70 J Oak Hills Rate Stabilization Fund	165	4682
CSA 70 S-3 Lytle Creek	305	4726
CSA 70 S-3 Lytle Creek	305	4730

CSA 70 S-3 Lytle Creek Capital Expansion Reserve	305	4728
CSA 70 S-3 Lytle Creek Capital Replacement Reserve	305	4724
CSA 70 S-7 Lenwood	315	4764
CSA 70 S-7 Lenwood Capital Expansion Reserve	315	4766
CSA 70 SP-2 High Country	490	4744
CSA 70 SP-2 High Country Capital Expansion Reserve	490	4748
CSA 70 SP-2 High Country Capital Replacement Reserve	490	4746
CSA 70 SP-7 Lenwood Capital Replacement Reserve	315	4768
CSA 70 W-1 Goat Mountain	345	4784
CSA 70 W-1 Goat Mountain	345	4786
CSA 70 W-1 Goat Mountain	345	4792
CSA 70 W-3 Hacienda	350	4806
CSA 70 W-3 Hacienda	350	4808
CSA 70 W-3 Hacienda Capital Expansion Reserve	350	4804
CSA 70 W-3 Hacienda Capital Replacement Reserve	350	4810
CSA 70 W-4 Pioneertown	360	4826
CSA 70 W-4 Pioneertown	360	4828
CSA 70 W-4 Pioneertown Capital Replacement Reserve	360	4824
CSA 70 Zone F Morongo Valley	135	4638
CSA 79 Green Valley Lake	485	4844
CSA 79 Green Valley Lake	485	4850
CSA 79 Green Valley Lake Capital Expansion Reserve	485	4846
CSA 79 Green Valley Lake Capital Replacement Reserve	485	4848
CSA 82 Searles Valley	495	4866
CSA 82 Searles Valley	495	4868
CSA 82 Searles Valley Capital Expansion Reserve	495	4870
CSA 82 Searles Valley Capital Replacement Reserve	495	4864

BUDGET UNIT LISTING

SPECIAL DISTRICTS DEPARTMENT INTERNAL SERVICE FUNDS

CSA 70 J Water Debt Services	165	4676	CSA 70 L Water Debt Services	170	4706
CSA 70 L Phase IV	170	4704	CSA 70 W-1 Water Debt Services	345	4790

SPECIAL DISTRICTS DEPARTMENT PERMANENT FUND

CSA 29 LV Endowment Fund	245	3900	CSA 70 North Etiwanda Trust Reserve	547	3920
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FIRE PROTECTION DISTRICT SPECIAL REVENUE FUNDS

Administration	106	2410	North Desert Regional Service Zone	590	2466
Cal OES Grant Programs	108	2428	North Desert Regional Service Zone – General	590	2444
Community Facilities District 2002-2	107	2419	Office of Emergency Services	108	2426
Hazardous Materials	107	2421	Office of Emergency Services	108	2427
Hazmat – General	107	2420	SBCFPD – General	106	2412
Hazmat (CUPA Admin Penalties) – General	107	2423	South Desert Regional Service Zone	580	2434
Hazmat (CUPA Statewide Penalties) – General	107	2422	South Desert Regional Service Zone	610	2462
Hazmat (Statewide Tank Penalties) – General	107	2424	South Desert Regional Service Zone	610	2463
Household Hazardous Waste	201	2415	South Desert Regional Service Zone – General	610	2456
Medical Services	104	24680	Termination Benefits Set-Asides	106	2414
Mountain Regional Service Zone	600	2448	Valley Regional Service Zone	106	2416
Mountain Regional Service Zone – General	600	2450	Valley Regional Service Zone	580	2438
North Desert Regional Service Zone	590	2442	Valley Regional Service Zone	580	2460
North Desert Regional Service Zone	610	2454	Valley Regional Service Zone	580	2461
North Desert Regional Service Zone	590	2465	Valley Regional Service Zone	580	2464
			Valley Regional Service Zone – General	580	2436

FIRE PROTECTION DISTRICT CAPITAL IMPROVEMENT FUNDS

SBC Fire Protection District	106	3146
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OTHER AGENCIES SPECIAL REVENUE FUNDS

County Industrial Development Authority	510	2748	In Home Supportive Services Public Authority	498	2240
Economic Development Corporation	499	2728	Inland Counties Emergency Medical Agency	111	2686



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PERFORMANCE MEASURES

Budget Group	Department	County Goal
Administration	Clerk of the Board	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Clerk of the Board	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Clerk of the Board	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	County Counsel	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	County Counsel	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	County Counsel	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Finance and Administration	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Finance and Administration	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Finance and Administration	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Fleet Management	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Fleet Management	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Fleet Management	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Human Resources	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Human Resources	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Human Resources	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Human Resources	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Human Resources	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Innovation and Technology	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Innovation and Technology	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Innovation and Technology	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Administration	Purchasing	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Purchasing	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Administration	Purchasing	IMPROVE COUNTY GOVERNMENT OPERATIONS
Administration	Risk Management	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER

PERFORMANCE MEASURES

Measure	2019-20 Actual	2020-21 Target	2020-21 Estimate	2021-22 Target
Percentage of real property appeals scheduled for hearing within 18 months of being filed.	N/A	100%	100%	100%
Percentage of non-real property appeals scheduled for hearing within the two-year statutory deadline or deadline waived by applicants.	100%	100%	100%	100%
Average processing time of Board Agenda Items.	4.7 Days	7 Days	6.2 Days	7 Days
Percentage of policies and ordinances drafted within Board directed or requested timelines.	100%	100%	100%	100%
Percentage of clients who ranked service from County Counsel as satisfactory or above.	100%	100%	100%	100%
Number of training hours provided to County staff.	607.2	500	500	500
Received Distinguished Budget Presentation Award from the Government Finance Officers Association.	Yes	Yes	N/A	Yes
Number of days recommended budget documents were provided in advance of the Board meeting.	11	21	21	21
Number of days recommended fee documents were provided in advance of the Board meeting.	14	14	14	14
Current level of uptime (vehicle availability) of light-duty vehicles serviced at Fleet facilities.	98%	96%	96%	96%
Percentage of Motor Pool Vehicles receiving required annual preventative maintenance service (three services per year).	96%	95%	95%	95%
Average number of days to complete repairs and services on light-duty vehicles at Fleet facilities.	1.4	1.4	1.4	1.4
Number of employees positively impacted by new programs, benefit options, and/or classification/ organizational restructures negotiated with labor unions.	N/A	N/A	N/A	9,200
Number of departments who reduce their average “total time to hire” by 12% (i.e., reduce time to process/fill positions between personnel requisition received and job offer made).	N/A	5	12	12
Number of departments assisted with organizational structure changes/ assessments, process/procedural enhancements, or future personnel planning.	N/A	3	42	3
Number of benefit education and wellness events.	N/A	85	107	85
Percentage of employees converted to electronic workflow and Work Performance Evaluations.	N/A	25%	25%	30%
Percentage of the County’s ITD managed VoIP locations tested.	N/A	100%	100%	100%
Percentage of the County’s Public Safety Radio site infrastructure calibrated and tested.	N/A	100%	100%	100%
Percentage of scheduled uptime availability for the WAN.	100%	99%	100%	99%
Number of annual aggregate bids to achieve cost or efficiency improvements.	9	12	9	9
Number of vendor scheduled meetings and vendor interactions for business development.	508	450	255	255
Average days from printing request to shipment of completed job.	12	11	11	11
Cost of risk as a percentage of County budget.	1.39%	<2%	1.70%	<2%

PERFORMANCE MEASURES

Budget Group	Department	County Goal	
Administration	Risk Management	IMPROVE COUNTY GOVERNMENT OPERATIONS	
Administration	Risk Management	IMPROVE COUNTY GOVERNMENT OPERATIONS	
Administration	Risk Management	IMPROVE COUNTY GOVERNMENT OPERATIONS	
ARMC	Arrowhead Regional Medical Center	IMPROVE COUNTY GOVERNMENT OPERATIONS	
ARMC	Arrowhead Regional Medical Center	IMPROVE COUNTY GOVERNMENT OPERATIONS	
ARMC	Arrowhead Regional Medical Center	IMPROVE COUNTY GOVERNMENT OPERATIONS	
Community Development and Housing Agency	Community Development and Housing	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Community Development and Housing Agency	Community Development and Housing	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Community Development and Housing Agency	Community Development and Housing	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Economic Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Economic Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Economic Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Economic Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Workforce Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Workforce Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Workforce Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Economic Development Agency	Workforce Development	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY	
Fire Protection District	Fire Protection District	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER	
Fire Protection District	Fire Protection District	PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS	

PERFORMANCE MEASURES

Measure	2019-20 Actual	2020-21 Target	2020-21 Estimate	2021-22 Target
Number of employees who are trained.	5,562	4,000	4,850	5,200
Number of days from date of receipt of claim form and the mailing of initial correspondence.	8.35	10	15	10
Percentage of catastrophic cases referred for pre-litigation handling.	30.80%	32%	32%	32%
Percentage of survey respondents who would “definitely” recommend the hospital.	71%	73%	73%	73%
Percentage of survey respondents who would “definitely” recommend the provider practice.	80%	81%	81%	81%
Percentage of Outcome Measures that exceed the National Average.	97%	90%	95%	95%
Meet Federal requirements that the unspent CDBG grant allocation is not more than 150% of current year allocation on April 30th.	Yes	Yes	Yes	Yes
Percentage of Federal Housing Grant funds spent by County.	100%	100%	100%	100%
Percentage of Housing Grant Funds Commitment Deadlines met.	100%	100%	100%	100%
Number of jobs resulting from County Economic Development attraction, retention and expansion efforts.	1,825	1,800	1,800	1,800
Number of business contacts reached through County Economic Development efforts.	2,172	2,000	2,000	2,000
Number of assists, such as research, demographic and site information and site tours, by County Economic Development Staff.	1,313	1,000	1,000	1,000
Number of responses or interactions generated as a result of the County’s marketing efforts.	21,641,019	20,000,000	20,000,000	20,000,000
America’s Job Centers of California (AJCC) customers receiving training services.	1,095	1,500	1,500	1,650
At-risk youth enrolled in the Workforce Innovation and Opportunity Act (WIOA).	697	700	700	700
Youth employed upon completion of the WIOA Youth Program.	680	500	500	500
Businesses served through layoff aversion consulting services.	21	23	23	23
Jobs retained through layoff aversion consulting services.	220	230	262	230
Revenue earned as a percent of program costs.	N/A	N/A	N/A	20%
Percent of eligible reimbursable costs received.	N/A	75%	75%	75%

PERFORMANCE MEASURES

Budget Group	Department	County Goal
Fire Protection District	Fire Protection District	IMPROVE COUNTY GOVERNMENT OPERATIONS
Fiscal	Assessor-Recorder-County Clerk	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Fiscal	Assessor-Recorder-County Clerk	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Fiscal	Assessor-Recorder-County Clerk	IMPROVE COUNTY GOVERNMENT OPERATIONS
Fiscal	Auditor-Controller/Treasurer/Tax Collector	IMPROVE COUNTY GOVERNMENT OPERATIONS
Fiscal	Auditor-Controller/Treasurer/Tax Collector	PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS
Fiscal	Auditor-Controller/Treasurer/Tax Collector	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Fiscal	Auditor-Controller/Treasurer/Tax Collector	PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS
Human Services	Aging and Adult Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Human Services	Aging and Adult Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Aging and Adult Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Behavioral Health	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Behavioral Health	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Behavioral Health	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Child Support	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Child Support	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Child Support	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Children and Family Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Children and Family Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Children and Family Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Office of Homeless Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Office of Homeless Services	PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS
Human Services	Office of Homeless Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS

PERFORMANCE MEASURES

Measure	2019-20 Actual	2020-21 Target	2020-21 Estimate	2021-22 Target
Percentage of annual inspections completed.	86%	100%	100%	100%
Percentage of completed appraisable events received to date in current roll year.	95.50%	96%	97%	95%
Percentage of completed Business Property Statements filed by the annual deadline.	99%	98%	98%	98%
Percentage of change in ownership documents completed in current roll year.	99.86%	99%	98%	97%
Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes	Yes
County investment pool rating.	Fitch – AAA	Fitch – AAA	Fitch – AAA	Fitch – AAA
Percentage of annual tax charge collected.	98%	96%	96%	96%
Percentage of apportionments completed by the third week of the following fiscal year.	100%	100%	100%	100%
Percentage of Conservatees' bills paid within 10 days of receipt.	95%	90%	93%	90%
Number of customers contacted by Senior Information and Assistance staff.	14,311	14,000	11,000	14,000
Percentage of emergency APS referrals responded to within 24 hours.	100%	100%	100%	100%
Number of unduplicated homeless individuals contacted and engaged in treatment through outreach programs.	N/A	N/A	N/A	400
Number of consumers diverted from acute psychiatric hospital settings to admission into CSU and CWIC programs.	N/A	N/A	N/A	7,936
Number of County residents provided services that are individuals with or at risk of serious mental illness, serious emotional disturbance, and/or substance use disorder.	280,686	321,000	286,000	321,000
Percentage of Cases Receiving First Payment Within 30 days of Order	43%	52%	47%	50%
Total Amount of Child Support Collected And Distributed	\$212,852,638	\$196,000,000	\$196,000,000	\$208,000,000
Amount of Child Support Collected For Every Dollar Expensed	\$4.48	\$4.50	\$4.50	\$4.00
Number of families involved with a Parent Partner.	4,012	4,500	2,000	3,000
Number of newly approved resource family homes.	1,771	1,200	700	1,000
Number of children impacted by child and family team meetings.	14,560	14,000	12,000	16,000
Percentage of Continuum of Care Grant funds spent.	94%	100%	100%	100%
Percentage of Homeless Service Providers who use the Coordinated Entry System.	100%	100%	100%	100%
Percentage of local data captured in the Longitudinal System Analysis (formerly known as the Annual Homeless Assessment Report to Congress.)	N/A	100%	100%	100%

PERFORMANCE MEASURES

Budget Group	Department	County Goal
Human Services	Preschool Services	PROMOTE THE COUNTYWIDE VISION
Human Services	Preschool Services	PROMOTE THE COUNTYWIDE VISION
Human Services	Preschool Services	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Public Health	PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS
Human Services	Public Health	PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS
Human Services	Public Health	PROMOTE THE COUNTYWIDE VISION
Human Services	Transitional Assistance	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Transitional Assistance	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Transitional Assistance	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Transitional Assistance	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Human Services	Veterans Affairs	IMPROVE COUNTY GOVERNMENT OPERATIONS
Human Services	Veterans Affairs	IMPROVE COUNTY GOVERNMENT OPERATIONS
Human Services	Veterans Affairs	IMPROVE COUNTY GOVERNMENT OPERATIONS
Law and Justice	District Attorney	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	District Attorney	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	District Attorney	IMPROVE COUNTY GOVERNMENT OPERATIONS
Law and Justice	Law and Justice Group Administration	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Law and Justice Group Administration	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Probation	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Probation	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Probation	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Probation	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Public Defender	IMPROVE COUNTY GOVERNMENT OPERATIONS
Law and Justice	Public Defender	IMPROVE COUNTY GOVERNMENT OPERATIONS

PERFORMANCE MEASURES

Measure	2019-20 Actual	2020-21 Target	2020-21 Estimate	2021-22 Target
Percentage of children not meeting developmental expectations in literacy skills on the 1st assessment who subsequently meet the standard by the end of the program year, utilizing the Desired Results Developmental Profile (DRDP) 2015 assessment tool.	61%	55%	55%	55%
Percentage of children not meeting developmental expectations in social emotional skills on the 1st assessment who subsequently meet the standard by the end of the program year, utilizing the Desired Results Developmental Profile (DRDP) 2015 assessment tool.	48%	30%	30%	30%
Increase the enrollment opportunities for foster children.	354	415	415	415
Conduct a 2021-2022 Community Health Improvement Planning process.	N/A	N/A	N/A	100%
Number of public/private collaborations with non-profit animal Rescue Group Partners (RGPs).	604	636	636	674
Number of Coordinator level staff and above that participate in Leadership Exchange Program.	N/A	75%	75%	75%
Number of targeted eligible CalWORKs homeless families newly housed.	250	250	250	250
Percentage of participants engaged in a Federal WTW activity.	51.8%	50%	40%	50%
Percentage of annual error rate for CalFresh benefits.	3.4%	3%	6.93%	5%
Number of eligible County taxpayers served.	13,639	16,200	3,900	16,200
Percentage of VSO staff maintaining federal accreditation.	100%	100%	100%	100%
Percentage of pending Veterans Affairs caseloads with claim reviews less than 90 days past due.	100%	100%	100%	100%
Percentage of customers who wait less than an hour to see a Veteran Service Officer.	99%	90%	99%	90%
Number of victims provided victim services by the Department.	5,952	6,000	7,000	7,000
Number of victims served by the Department's Victim Advocates at the Children's Assessment Center.	1,610	1,100	2,100	2,100
Percentage of arrest reports reviewed within 90 days after initiation into the Department's case management system.	86%	90%	92%	90%
Number of individuals diverted to the contracted Misdemeanor Diversion Program.	724	1,150	800	800
Percentage of individuals who completed the contracted Misdemeanor Diversion Program.	90%	90%	85%	90%
Percentage of new adult supervision cases assessed within 60 days.	99.49%	99%	99.72%	99%
Percentage of new juvenile supervision cases assessed within 60 days.	98.46%	97.25%	97.58%	97.25%
Percentage of adult cases recidivating.	22.68%	24.00%	14.77%	24%
Percentage of juvenile cases recidivating.	27.62%	26.25%	29.20%	26.25%
Percentage of closed felony cases with a trial.	1.88%	2.30%	1.15%	2.30%
Percentage of closed misdemeanor cases with a trial.	0.45%	0.50%	0.35%	0.50%

PERFORMANCE MEASURES

Budget Group	Department	County Goal
Law and Justice	Public Defender	IMPROVE COUNTY GOVERNMENT OPERATIONS
Law and Justice	Public Defender	IMPROVE COUNTY GOVERNMENT OPERATIONS
Law and Justice	Public Defender	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Sheriff/Coroner/Public Administrator	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Sheriff/Coroner/Public Administrator	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Law and Justice	Sheriff/Coroner/Public Administrator	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Operations and Community Services	Agriculture/Weights and Measures	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Agriculture/Weights and Measures	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Agriculture/Weights and Measures	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Operations and Community Services	Airports	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Airports	PURSUCE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES AND STAKEHOLDERS
Operations and Community Services	Airports	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Operations and Community Services	County Library	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	County Library	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Operations and Community Services	County Library	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	County Museum	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Operations and Community Services	County Museum	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Operations and Community Services	County Museum	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Operations and Community Services	Flood Control District	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Land Use Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Land Use Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Land Use Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Land Use Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Public Works	IMPROVE COUNTY GOVERNMENT OPERATIONS

PERFORMANCE MEASURES

Measure	2019-20 Actual	2020-21 Target	2020-21 Estimate	2021-22 Target
Percentage of felony cases resolved within 270 days of appointment.	82%	80%	80%	80%
Percentage of misdemeanor cases resolved within 180 days of appointment.	83%	86%	75%	86%
Number of Social Service Practitioner referrals for adult cases.	949	850	800	850
Number of contacts with homeless individuals.	2,698	3,000	6,945	7,000
Number of in-custody individuals enrolled in a high school completion program.	796	1,000	75	500
Number of trainings provided to government employees.	6,391	5,000	2,372	5,000
Percentage of registered devices inspected.	82%	80%	80%	80%
Average number of monthly trap servicings.	9,805	12,000	12,000	11,700
Percentage of pesticide company locations inspected.	49%	80%	80%	80%
Percentage of facility maintenance requests provided an initial inspection and evaluation within 24 hours.	95%	95%	95%	97%
Percentage of airport infrastructure area inspected annually.	20%	20%	20%	20%
Occupancy rate of developed space for commercial use.	95%	95%	95%	95%
Percentage of desktop computers replaced less than four years ago.	100%	100%	100%	100%
Number of attendees at branch library programs.	191,468	200,000	80,000	180,000
Number of digital materials checked out.	774,795	500,000	700,000	800,000
Number of attendees visiting the Redlands Museum and branch sites.	43,280	70,000	10,000	70,000
Secure programmatic and special event funding support from the Museum Association and other funding sources.	\$150,000	\$175,000	\$175,000	\$175,000
Number of schools participating in a field trip at the Redlands Museum, Victor Valley Museum, and historic sites.	120	190	0	140
Percentage of flood control basins cleaned out to full capacity before rainy season.	98%	99%	99%	97%
Complete simple planning applications (Variances, Lot Mergers, Lot Line Adjustments) within 90 days of completeness determination. (PLN)	92%	85%	85%	85%
Complete initial residential plan reviews within 3 weeks (BNS).	100%	80%	80%	80%
Complete initial small miscellaneous plan reviews within 2 weeks (BNS).	91%	85%	85%	85%
Complete 100% of the following current year Countywide Plan tasks: a) Complete implementation launch; b) Complete Development Code and Zoning amendments.	92%	100%	100%	100%
Cost per standard mile of chip seal road preservation treatment.	\$36,507	\$45,000	\$45,000	\$45,000

PERFORMANCE MEASURES

Budget Group	Department	County Goal
Operations and Community Services	Public Works	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Operations and Community Services	Public Works	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Operations and Community Services	Real Estate Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Real Estate Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Real Estate Services	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Regional Parks	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Operations and Community Services	Regional Parks	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Operations and Community Services	Regional Parks	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Operations and Community Services	Registrar of Voters	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Registrar of Voters	IMPROVE COUNTY GOVERNMENT OPERATIONS
Operations and Community Services	Registrar of Voters	IMPROVE COUNTY GOVERNMENT OPERATIONS
Other Agencies	In-Home Supportive Services Public Authority	PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICE NEEDS OF COUNTY RESIDENTS
Other Agencies	In-Home Supportive Services Public Authority	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Other Agencies	In-Home Supportive Services Public Authority	CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY
Other Agencies	Inland Counties Emergency Medical Agency	IMPROVE COUNTY GOVERNMENT OPERATIONS
Other Agencies	Inland Counties Emergency Medical Agency	IMPROVE COUNTY GOVERNMENT OPERATIONS
Other Agencies	Inland Counties Emergency Medical Agency	IMPROVE COUNTY GOVERNMENT OPERATIONS
Special Districts	Special Districts	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Special Districts	Special Districts	OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER
Special Districts	Special Districts	IMPROVE COUNTY GOVERNMENT OPERATIONS

PERFORMANCE MEASURES

Measure	2019-20 Actual	2020-21 Target	2020-21 Estimate	2021-22 Target
Contingency dollars spent as a percentage of contract cost.	0%	2%	2%	2%
Percentage of construction projects completed on time.	100%	85%	85%	85%
Complete 100% of the building preventive maintenance work orders as established in the Archibus database.	100%	100%	100%	100%
Percentage of lease renewal processes initiated no later than 9 months prior to the termination date.	100%	100%	100%	100%
Reduce the number of approved CIP budget adjustments compared to prior fiscal year.	N/A	N/A	N/A	10
Number of Camping Reservations.	16,199	13,000	17,500	17,000
Revenue from Entry Fees.	N/A	N/A	N/A	\$3,000,000
Revenue from Swim Facility Use.	N/A	N/A	N/A	\$580,000
Average number of business days to process voter registrations upon receipt, excluding election canvass periods.	4	5	5	5
Average number of business days to resolve ballot designation requests.	5	8	3	5
Percentage of Voter Information Guides delivered for mailing by the 35th day prior to Election Day.	25%	65%	71%	75%
Active number of qualified providers in the metropolitan and rural areas of the county.	1,596	1,700	1,500	1,500
Payroll processing time.	11 days	10 days	10 days	10 days
Percentage of IHSS Registry Caregivers trained in CPR / First Aid.	48%	55%	52%	55%
Percentage of air transports reviewed for quality improvement.	100%	100%	100%	100%
Number of EMS Continuing Education Providers audited.	14	13	13	13
Percentage of applicable cardiac arrest cases reviewed within 30 days of receipt of complete medical record.	100%	97%	97%	97%
Number of park visitors participating in recreational activities.	40,313	28,000	158,000	175,000
Percentage of total sewer collection system cleaned or inspected.	28%	20%	20%	20%
Percentage of customers (with cellular-read meters) notified of new leaks within one business day of detection.	100%	100%	100%	100%



BOARD OF SUPERVISORS



Curt Hagman
CHAIRMAN
Fourth District Supervisor



Dawn Rowe
VICE CHAIR
Third District Supervisor



Col. Paul Cook (Ret.)
First District Supervisor



Janice Rutherford
Second District Supervisor



Joe Baca, Jr.
Fifth District Supervisor

Leonard X. Hernandez
CHIEF EXECUTIVE OFFICER

County Administrative Office

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