

Agenda: Special Meeting of the Interagency Council on Homelessness

Meeting date, time, and place Date: **July 9, 2018**
Time: **11:00 am – 1:00 pm**
Place: **County of San Bernardino Health Services (CSBHS) Building**
850 E. Foothill Blvd., CSBHS Auditorium
Rialto, CA 92376

Note: Please remember to silence your cell phones.

		Time
Call to Order	Chair or Designee will call the meeting to order	
Invocation	Chair or Designee will lead the Invocation	11:00 – 11:05 am
Pledge of Allegiance	Chair or Designee will lead the Pledge of Allegiance	
Introductions	Chair or Designee will lead the Introductions of the ICH Members and Staff	11:05 – 11:10 am

Agenda Items: The following items are presented for informational, consent, and discussion purposes.

Item No.	Special Presentation	
1	Update of Governor's suggested allocation to Local Continuums of Care and Major Cities regarding Homelessness Funding Compromise –San Bernardino County Office of Legislative Affairs and Government Relations	11:10 – 11:30 am
2	Update and New Changes regarding the Notice of Funding Availability (NOFA) for the Fiscal Year 2018 Continuum of Care Program Competition – Tom Hernandez, Office of Homeless Services Pg 3-12	11:30 – 11:50 am
Discussion		
3	Approve establishing the Grant Review Committee as a standing committee of the ICH – Tom Hernandez, Office of Homeless Services Pg 13	11:50 – 12:00 pm
4	Approve the appointment of nine (9) Interagency Council on Homelessness (ICH) members and three (3) ICH Member alternates to serve as members of the Grant Review Standing	12:00– 12:10 pm

THE INTERAGENCY COUNCIL ON HOMELESSNESS MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909) 386-8297 AND THE OFFICE IS LOCATED AT 303 E. VANDERBILT WAY, SAN BERNARDINO, CA 92415. <http://www.sbcounty.gov/dbh/sbchp/>

	Committee and provide the authorization to allow the Committee members to recommend new applications and the rating and ranking of renewals and new programs for the HUD NOFA submission – Tom Hernandez, Office of Homeless Services <i>Pg 14-15</i>	
5	Approve the selection of CoC renewal applications and determine if any CoC current renewal funding will be reallocated to new projects – Tom Hernandez, Office of Homeless Services <i>pg 16-21</i>	12:10 – 12:30 pm
6	Approve the prioritization of new project activities concerning new applications for the Continuum of Care (CoC) Grant application – Tom Hernandez, Office of Homeless Services <i>Pg 22-25</i>	12:30 – 12:45 pm
Closing		12:45 – 1:00 pm

**Public
Comment
Council
Roundtable**

Open to the public for comments limited to three minutes

Open to comments by the Council

**Next ICH
Meeting**

The next regularly scheduled Interagency Council on Homelessness meeting is scheduled for:

August 22, 2018
9:00 am – 11:00 am
County of San Bernardino Health Services (CSBHS) Building
850 E. Foothill Blvd., CSBHS Auditorium
Rialto, CA 92376

Mission Statement

The mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and luated and is accessible to all who are homeless and those at-risk of becoming homeless.

FY 2018 Continuum of Care (CoC) Program Competition NOFA

What's New, Changes, and Highlights

The FY 2018 CoC Program Competition NOFA has new information and a few changes that are important for CoCs to consider as they implement their local competition process. We are providing a list of the new information and a few of the changes that include references to the FY 2018 CoC Program Competition NOFA in a single, easy to use document. The references listed may not include all the instances where a topic is mentioned; but rather, directs you to the main section(s) of the NOFA that provides the complete information you need to determine the course of action you as the CoC, Collaborative Applicant, or project applicant wants to take in this year's CoC Program Competition.

Topic	FY 2018 CoC Program Competition NOFA Section(s)	
Transition Grants	II.B.2 III.C.3.q III.C.3.r	<p>Project applicants can transition an existing renewable component (e.g., TH) to another component (e.g., PH-RRH). To take advantage of the transition grant, the project applicant must use the reallocation process to relocate the existing eligible renewal component to one of the eligible new project components: PH-PSH, PH-RRH, Joint TH and PH-RRH, dedicated HMIS, or SSO-CE. The term of the new grant must be for 1 year. A project applicant can transition more than one existing component to create a new component provided the new project meets the following:</p> <ul style="list-style-type: none">• is from the same recipient for the eligible renewal grant(s) being eliminated; and• the project applicant must provide the grant number(s) of the project(s) being eliminated to create the new project; and• must attach a copy of the most recently awarded project application. <p>To create a Transition Grant, the CoC must wholly eliminate one or more projects and use those funds to create the single, new transition grant.</p> <p>The FY 2018 CoC Program Competition NOFA also requires:</p>

		<ul style="list-style-type: none"> • No more than 50 percent of each transition grant may be used for costs of eligible activities of the program component originally funded; • transition grants in this Competition are eligible for renewal in subsequent fiscal years for eligible activities of the new program component; and • to be eligible to receive a transition grant, the renewal project applicant must have the consent of its Continuum of Care and meet the standards outlined in Section III.C.3.r of the NOFA. <p>Transition grants must meet all FY 2018 CoC Program Competition eligibility and threshold requirements and if conditionally selected:</p> <ul style="list-style-type: none"> • the operating year start date of the new grant will be the date after the end of the previous grant term for the expiring component; • if more than one eligible renewal project was reallocated to create a single transition grant, HUD will use the day after the end of the earliest expiring grant term; and • the project will have 1 year to fully transition from the original component to the new component that must take place during the normal operating year. <p>Transition grants cannot use the consolidation process in the FY 2018 CoC Program Competition.</p>
Domestic Violence (DV) Bonus	II.B.3 II.B.10.e III.C.3.g V.B.3.a.(4) V.B.3.a.(6) V.C.3.b.(4)(d) VIII.A.2.e	<p>Up to \$50 million is available for the DV Bonus which will provide housing and services to survivors of domestic violence, dating violence, and stalking. A CoC may apply for up to 10 percent of its Preliminary Pro Rata Need (PPRN), or a minimum of \$50,000, whichever is greater, or a maximum of \$5 million. A CoC may apply for one of each of the following types of projects which are limited to a 1-year funding request and must follow the Housing First approach:</p> <ul style="list-style-type: none"> • Rapid Re-housing (PH-RRH) projects. • Joint TH and PH-RRH component projects as defined in Section II.C.3.m of this NOFA. • SSO Projects for Coordinated Entry (SSO-CE) to implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or

		<p>stalking (e.g., to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoC's coordinated entry and the victim service providers coordinated entry system where they are different).</p> <p>CoC may apply to expand an existing renewal project in accordance with Section III.C.3.i of the NOFA, that is not dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that meet the definition of homeless in paragraph (4) of 24 CFR 578.3 to dedicate additional units, beds, persons served, or services provided to existing program participants to this population.</p> <p>DV Bonus projects will be reviewed for eligibility and threshold requirements and will be selected based on the CoC Application score plus other criterion specified in Section III.B.10.e of the NOFA. CoCs are required to rank all DV Bonus projects on the New Project Listing of the CoC Priority Listing with a unique rank number.</p>
Consolidations	II.B.4 III.C.3.d V.B.2.b.(4) V.B.3.a.(7)	<p>Eligible renewal project applicants will have the ability to consolidate two or more eligible renewal projects (but no more than four projects) into one project application during the application process. Prior to beginning the consolidation process in the project application, the applicant should consult with the local HUD field office to ensure each project is eligible to be consolidated. The projects being combined during a grant consolidation will continue uninterrupted. To be eligible for consolidation, projects must have the same recipient and be for the same component; and they will be funded in this competition only with FY 2018 funds (meaning no funds recaptured from prior years will be awarded to the project). HUD will not permit projects that have the following characteristics to consolidate:</p> <ul style="list-style-type: none"> • outstanding audit or monitoring findings; • outstanding obligation to HUD that is in arrears, • unresolved construction delays, • history of poor financial management/drawdown issues, • history of low occupancy levels, or lack experience in administering the project type, or • other capacity issues.

		<p>HUD will not permit a transitional housing and a permanent housing project to consolidate to form a Joint TH and PH-RRH component project and will not permit a transition grant to be consolidated with any other project. Additionally, transition grants cannot use the consolidation process in the FY 2018 CoC Program Competition.</p>
<p>Bonus and Reallocation</p>	<p>Bonus: III.B.3.c</p> <p>Reallocation: III.B.3.q</p> <p>Both: V.B.2.c.(1) V.B.3.a.(3) V.B.3.a.(6)</p>	<p>CoCs may submit new project applications under the bonus and reallocation process. In the FY 2018 CoC Program Competition, HUD will allow projects and CoCs to combine bonus and reallocation available funding in a single project as both new bonus and new projects created through the reallocation process have the same eligible new components:</p> <ul style="list-style-type: none"> • PH-PSH; • PH-RRH; • Joint TH and PH-RRH • HMIS (dedicated); and • SSO-CE. <p>Bonus: A CoC is eligible to apply for up to 6 percent of its Final Pro Rata Need (FPRN) and may apply for more than one bonus project provided it has demonstrated the ability to reallocate lower performing projects to create new higher projects as outlined in Section VII.B.2.c of the NOFA.</p> <p>Reallocation: CoCs can shift funds in whole or part from existing eligible renewal projects to create one or more new projects without decreasing the CoC's ARD. New projects created through reallocation must meet the requirements set forth in Section II.B.1 of the NOFA and the project eligibility and project quality thresholds established by HUD in Sections V.C.3.b and V.C.3.c of the NOFA. CoCs may only reallocate eligible renewal projects that have previously been renewed under the CoC Program</p> <p>Because new project applications may be created through the reallocation or bonus processes, if HUD determines that a project applicant or a CoC incorrectly classified one or more new projects as reallocation or bonus, HUD may reclassify the project(s)</p>

		as either reallocation or bonus if the CoC exceeded either its reallocation or bonus amount.
Tier 1 and Tier 2	II.B.10	<p>Tier 1 remains at 94 percent of the CoC's Annual Renewal Demand (ARD) and Tier 2 is the difference between Tier 1 and the CoC's ARD plus any amount available for bonus amounts as described in Section III.C.3.c of the NOFA. All project applications except CoC planning and UFA Costs project must be ranked. Project applications that must be ranked are: all new reallocation, bonus, DV Bonus and renewal project applications.</p> <p>DV Bonus projects will be reviewed for eligibility and threshold requirements and will be selected based on the CoC Application score plus other criterion specified in Section III.B.10.e of the NOFA. If the DV Bonus project application is selected for conditional award with DV Bonus funds, HUD will remove the DV Bonus project from the CoC's ranking and projects under the DV Bonus will move up one rank position. If the DV Bonus project is not selected with DV Bonus funds, HUD will retain the DV Bonus project in its ranked position and consider the project for conditional award under the regular bonus amount available to the CoC.</p>
Ranking	L.2 II.B.9 II.B.10.b.(2)	<p>HUD will continue to require Collaborative Applicants to rank all projects, except CoC planning and Unified Funding Agency (UFA) Costs projects, in two tiers as described Sections II.B.10. a and b of the NOFA.</p> <p>All project applications approved by the CoC must be listed on the CoC Priority Listing in rank order, except project applications for CoC planning and UFA Costs which will not be ranked, to establish the project applications located within Tier 1 and the project applications located within Tier 2.</p> <p>CoCs are required to rank all DV Bonus projects on the New Project Listing of the CoC Priority Listing with a unique rank number. If a project application designated as DV Bonus is conditionally selected by HUD with DV Bonus funds, HUD will remove the ranked DV Bonus project from the New Project Listing and all other project applications ranked below the DV Bonus project will slide up one rank position. If the DV Bonus project is not selected with DV Bonus funds, HUD will retain the DV</p>

		Bonus project in its ranked position and consider the project for conditional award under the regular bonus amount available to the CoC.
CoC Mergers	II.B.5 III.C.3.e VII.B.3.d VII.B.7	Encourage merges and mitigate potential adverse scoring implications that may occur when a high performing CoC merges with one or more lower performing CoCs. CoCs that merged between the FY 2016 and the FY 2018 CoC Program Registration deadlines are eligible for the merger bonus points mentioned in the NOFA.

FY 2018 Continuum of Care (CoC) Program Competition NOFA

CoC Estimated Annual Renewal Demand Report

As stated in Section I.F of the FY 2017 CoC Program Competition NOFA, approximately \$2.1 billion is available in the FY 2018 CoC Program Competition NOFA, including up to \$50 million available for Domestic Violence (DV) Bonus projects, described in Section III.C.3.g of the NOFA. HUD may add to the total amount with any available funds that have been carried over or recaptured from previous fiscal years. All requirements in the FY 2018 application process, including requirements for the entire CoC Consolidated Application and the total amount of funds available, are included in the NOFA. HUD will continue to require Collaborative Applicants to rank all projects, except CoC planning and Unified Funding Agency (UFA) Costs projects, in two tiers as described Sections II.B.10. a and b of the NOFA.

The following information provides each CoC the Preliminary Pro Rata Need (PPRN), Estimated ARD, Estimated ARD at 94 percent (Tier 1), CoC Planning, Bonus, and DV Bonus amounts for each CoC listed. See Section IV.B.2.h of the FY 2018 CoC Program Competition NOFA for the calculations used to determine the CoC planning amounts, Section III.C.3.c. for the calculations used to determine the Bonus amounts, and Section III.C.3.g for the calculations used to determine the DV Bonus amounts.

CoC Number and Name	PPRN	Estimated ARD	Estimated ARD at 94 Percent	CoC Planning	Bonus	DV Bonus
AK-500 - Anchorage CoC	\$1,293,735	\$2,847,097	\$2,676,271	\$85,413	\$170,826	\$129,374
AK-501 - Alaska Balance of State CoC	\$756,772	\$776,502	\$729,912	\$23,295	\$46,590	\$75,677
AL-500 - Birmingham/Jefferson, St. Clair, Shelby Counties CoC	\$6,505,662	\$9,109,238	\$8,562,684	\$273,277	\$546,554	\$650,566
AL-501 - Mobile City & County/Baldwin County CoC	\$3,230,092	\$3,741,586	\$3,517,091	\$112,248	\$224,495	\$323,009
AL-502 - Florence/Northwest Alabama CoC	\$629,035	\$447,309	\$420,470	\$18,871	\$37,742	\$62,904
AL-503 - Huntsville/North Alabama CoC	\$918,363	\$650,007	\$611,007	\$27,551	\$55,102	\$91,836
AL-504 - Montgomery City & County CoC	\$1,584,359	\$1,970,964	\$1,852,706	\$59,129	\$118,258	\$158,436
AL-506 - Tuscaloosa City & County CoC	\$400,157	\$199,627	\$187,649	\$12,005	\$24,009	\$50,000
AL-507 - Alabama Balance of State CoC	\$3,952,178	\$1,104,980	\$1,038,681	\$118,565	\$237,131	\$395,218
AR-500 - Little Rock/Central Arkansas CoC	\$1,722,097	\$3,107,871	\$2,921,399	\$93,236	\$186,472	\$172,210

AR-501 - Fayetteville/Northwest Arkansas CoC	\$1,106,218	\$345,423	\$324,698	\$33,187	\$66,373	\$110,622
AR-503 - Arkansas Balance of State CoC	\$2,304,663	\$482,867	\$453,895	\$69,140	\$138,280	\$230,466
AR-504 - Delta Hills CoC	\$915,278	\$0	\$0	\$27,458	\$54,917	\$91,528
AR-505 - Southeast Arkansas CoC	\$844,557	\$257,589	\$242,134	\$25,337	\$50,673	\$84,456
AZ-500 - Arizona Balance of State CoC	\$3,763,471	\$3,880,375	\$3,647,553	\$116,411	\$232,823	\$376,347
AZ-501 - Tucson/Pima County CoC	\$6,157,719	\$8,395,741	\$7,891,997	\$251,872	\$503,744	\$615,772
AZ-502 - Phoenix, Mesa/Maricopa County CoC	\$20,155,725	\$25,346,823	\$23,826,014	\$760,405	\$1,520,809	\$2,015,573
CA-500 - San Jose/Santa Clara City & County CoC	\$9,072,201	\$21,883,337	\$20,570,337	\$656,500	\$1,313,000	\$907,220
CA-501 - San Francisco CoC	\$13,279,111	\$40,532,368	\$38,100,426	\$1,215,971	\$2,431,942	\$1,327,911
CA-502 - Oakland, Berkeley/Alameda County CoC	\$10,628,870	\$34,329,783	\$32,269,996	\$1,029,893	\$2,059,787	\$1,062,887
CA-503 - Sacramento City & County CoC	\$8,251,438	\$19,599,048	\$18,423,105	\$587,971	\$1,175,943	\$825,144
CA-504 - Santa Rosa, Petaluma/Sonoma County CoC	\$1,826,981	\$3,222,762	\$3,029,396	\$96,683	\$193,366	\$182,698
CA-505 - Richmond/Contra Costa County CoC	\$3,998,407	\$14,234,434	\$13,380,368	\$427,033	\$854,066	\$399,841
CA-506 - Salinas/Monterey, San Benito Counties CoC	\$2,217,138	\$1,802,763	\$1,694,597	\$66,514	\$133,028	\$221,714
CA-507 - Marin County CoC	\$385,002	\$4,195,529	\$3,943,797	\$125,866	\$251,732	\$50,000
CA-508 - Watsonville/Santa Cruz City & County CoC	\$789,292	\$2,556,056	\$2,402,693	\$76,682	\$153,363	\$78,929
CA-509 - Mendocino County CoC	\$326,888	\$1,570,243	\$1,476,028	\$47,107	\$94,215	\$50,000
CA-510 - Turlock, Modesto/Stanslaus County CoC	\$3,431,551	\$3,135,250	\$2,947,135	\$102,947	\$205,893	\$343,155
CA-511 - Stockton/San Joaquin County CoC	\$4,620,261	\$4,285,672	\$4,028,532	\$138,608	\$277,216	\$462,026

CA-512 - Daly City/San Mateo County CoC	\$2,641,250	\$11,566,932	\$10,872,916	\$347,008	\$694,016	\$264,125
CA-513 - Visalia/Kings, Tulare Counties CoC	\$2,209,985	\$2,257,440	\$2,121,994	\$67,723	\$135,446	\$220,999
CA-514 - Fresno City & County/Madera County CoC	\$8,321,975	\$9,124,064	\$8,576,620	\$273,722	\$547,444	\$832,198
CA-515 - Roseville, Rocklin/Placer, Nevada Counties CoC	\$905,691	\$1,227,123	\$1,153,496	\$36,814	\$73,627	\$90,569
CA-516 - Redding/Shasta, Siskiyou, Lassen, Plumas, Del Norte, Modoc, Sierra Counties CoC	\$1,030,153	\$317,347	\$298,306	\$30,905	\$61,809	\$103,015
CA-517 - Napa City & County CoC	\$350,635	\$725,047	\$681,544	\$21,751	\$43,503	\$50,000
CA-518 - Vallejo/Solano County CoC	\$847,176	\$1,288,930	\$1,211,594	\$38,668	\$77,336	\$84,718
CA-519 - Chico, Paradise/Butte County CoC	\$604,014	\$570,871	\$536,619	\$18,120	\$36,241	\$60,401
CA-520 - Merced City & County CoC	\$943,466	\$712,751	\$669,986	\$28,304	\$56,608	\$94,347
CA-521 - Davis, Woodland/Yolo County CoC	\$524,011	\$476,153	\$447,584	\$15,720	\$31,441	\$52,401
CA-522 - Humboldt County CoC	\$646,401	\$834,362	\$784,300	\$25,031	\$50,062	\$64,640
CA-523 - Colusa, Glenn, Trinity Counties CoC	\$229,604	\$0	\$0	\$6,888	\$13,776	\$50,000
CA-524 - Yuba City & County/Sutter County CoC	\$515,155	\$0	\$0	\$15,455	\$30,909	\$51,516
CA-525 - El Dorado County CoC	\$340,680	\$9,817	\$9,228	\$10,220	\$20,441	\$50,000
CA-526 - Amador, Calaveras, Mariposa, Tuolumne Counties CoC	\$469,220	\$424,790	\$399,303	\$14,077	\$28,153	\$50,000
CA-527 - Tehama County CoC	\$196,732	\$0	\$0	\$5,902	\$11,804	\$50,000
CA-529 - Lake County CoC	\$207,430	\$0	\$0	\$6,223	\$12,446	\$50,000
CA-530 - Alpine, Inyo, Mono Counties CoC	\$104,459	\$0	\$0	\$3,134	\$6,268	\$50,000
CA-600 - Los Angeles City & County CoC	\$70,478,040	\$108,095,651	\$101,609,912	\$1,250,000	\$6,485,739	\$5,000,000

CA-601 - San Diego City and County CoC	\$16,895,306	\$19,504,303	\$18,334,045	\$585,129	\$1,170,258	\$1,689,531
CA-602 - Santa Ana, Anaheim/Orange County CoC	\$14,612,152	\$22,807,570	\$21,439,116	\$684,227	\$1,368,454	\$1,461,215
CA-603 - Santa Maria/Santa Barbara County CoC	\$1,686,084	\$1,684,716	\$1,583,633	\$50,583	\$101,165	\$168,608
CA-604 - Bakersfield/Kern County CoC	\$5,985,825	\$5,376,223	\$5,053,650	\$179,575	\$359,150	\$598,583
CA-606 - Long Beach CoC	\$4,395,111	\$7,801,973	\$7,333,855	\$234,059	\$468,118	\$439,511
CA-607 - Pasadena CoC	\$1,445,110	\$3,163,253	\$2,973,458	\$94,898	\$189,795	\$144,511
CA-608 - Riverside City & County CoC	\$11,738,579	\$9,649,536	\$9,070,564	\$352,157	\$704,315	\$1,173,858
CA-609 - San Bernardino City & County CoC	\$12,461,021	\$10,066,156	\$9,462,187	\$373,831	\$747,661	\$1,246,102
CA-611 - Oxnard, San Buenaventura/Ventura County CoC	\$3,662,358	\$2,189,139	\$2,057,791	\$109,871	\$219,741	\$366,236
CA-612 - Glendale CoC	\$1,323,898	\$2,347,395	\$2,206,551	\$70,422	\$140,844	\$132,390
CA-613 - Imperial County CoC	\$603,394	\$161,815	\$152,106	\$18,102	\$36,204	\$60,339
CA-614 - San Luis Obispo County CoC	\$1,343,481	\$906,615	\$852,218	\$40,304	\$80,609	\$134,348
CO-500 - Colorado Balance of State CoC	\$3,279,623	\$2,810,881	\$2,642,228	\$98,389	\$196,777	\$327,962
CO-503 - Metropolitan Denver CoC	\$10,609,858	\$24,574,821	\$23,100,332	\$737,245	\$1,474,489	\$1,060,986
CO-504 - Colorado Springs/El Paso County CoC	\$2,409,763	\$2,333,697	\$2,193,675	\$72,293	\$144,586	\$240,976
CT-503 - Bridgeport, Stamford, Norwalk/Fairfield County CoC	\$3,674,944	\$10,238,540	\$9,624,228	\$307,156	\$614,312	\$367,494
CT-505 - Connecticut Balance of State CoC	\$13,270,816	\$34,270,359	\$32,214,137	\$1,028,111	\$2,056,222	\$1,327,082
DC-500 - District of Columbia CoC	\$11,098,072	\$21,279,618	\$20,002,841	\$638,389	\$1,276,777	\$1,109,807
DE-500 - Delaware Statewide CoC	\$3,993,064	\$7,723,605	\$7,260,189	\$231,708	\$463,416	\$399,306

San Bernardino County Homeless Partnership

Interagency Council on Homelessness
 Administrative Office
 303 E. Vanderbilt Way, San Bernardino, CA 92415-0026
 Office: (909) 386-8297



FROM: Tom Hernandez, Homeless Services Officer

SUBJECT: Approve establishing the Grant Review Committee as a regular Standing Committee of the Interagency Council on Homelessness

DATE: July 9, 2018

RECOMMENDATION

Approve transitioning the Grant Review Committee from an Ad Hoc Committee to a Standing Committee of the Interagency Council on Homelessness and as such subject to the Brown Act Requirements.

BACKGROUND INFORMATION

The Grant Review Committee has been an Ad Hoc Committee created and ended each year for the purposes of reviewing potential new applications to be recommended for funding by the ICH for the Continuum of Care (CoC) Program Competition award. In addition, the Grant Review Committee also recommends the rating and ranking of new and renewal applications as part of the Collaborative Application Process.

As all our standing committee meetings are held in accordance with the Brown Act, which tries to make California government more transparent and accessible, the Office of Homeless Services (OHS) is asking the ICH to add the Grant Review Committee as a permanent Standing Committee, so as to make the committee open and public, and all persons shall be permitted to attend any subcommittee meeting of the CoC Governing Board, except as otherwise provided through the Brown Act.

Grant Review Committee members will be selected from current voting members of the Interagency Council on Homelessness (see Item #4). The OHS will make the necessary changes to the Standing Committee Policy and Procedure and will return to ICH for approval at a later date.

Members of the Interagency Council on Homelessness

Members of the Board of Supervisors
 City of Hesperia
 City of Rancho Cucamonga
 Town of Yucca Valley
 San Bernardino County Human Services
 Community Action Partnership of San Bernardino County
 Housing Authority of the County of San Bernardino
 San Bernardino County Superintendent of Schools
 Community Development and Housing Agency

City of Barstow
 City of Montclair
 City of Redlands
 City of Upland
 Department of Behavioral Health
 Veteran Administration Loma Linda
 Workforce Development Department
 Members of the Homeless Provider Network
 California State University, San Bernardino

City of Colton
 City of Ontario
 City of San Bernardino
 Department of Probation
 Department of Rehabilitation
 Chaffey Community College
 211 United Way
 Sheriff's Department
 General Members-At-Large

San Bernardino County Homeless Partnership

Interagency Council on Homelessness
 Administrative Office
 303 E. Vanderbilt Way, San Bernardino, CA 92415-0026
 Office: (909) 386-8297



FROM: Tom Hernandez, Homeless Services Officer

SUBJECT: Approve the appointment of nine (9) Interagency Council on Homelessness (ICH) members and three (3) alternates to serve as members of the Grant Review Standing Committee

DATE: July 9, 2018

RECOMMENDATION

Approve the appointment of eight (8) ICH members to serve on the Grant Review Standing Committee (the ICH Chair will appoint the 9th member to serve as the Chair of the ICH Grant Review Committee), and three (3) alternates and provide the authorization to allow the Committee members to recommend new applications and the rating and ranking of renewals and new programs for the U.S. Department of Housing and Urban Development (HUD) Notice of Funding Availability (NOFA) submission.

BACKGROUND INFORMATION

HUD recommends the following entities participate as part of the selection process:

- A Local Education Agency
- Veterans Administration Entity
- City Representative
- Member of Law Enforcement
- Nonprofit Organization
- Emergency Solutions Grant Administrator
- College or University Representative
- Hospital or Healthcare Representative
- Employment or Workforce Development Agency

Recusal Policy

The Grant Review Committee membership shall adhere to the Governance Charter **Conflict of Interest and Recusal Policy**. Although it is not established as a legal entity, the ICH membership will conduct decision-making in accordance with 24 CFR parts 84 or 85 for non-profit organizations and state, local, and government agencies that receive federal funds. The Conflict of Interest Policy for the CoC Board must also meet the conditions set forth in the Interim Rule, section 578.95(b).

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ICH Members and persons acting on behalf of the Partnership must remove themselves from the decision-making or evaluation process when a personal or organizational conflict exists. ICH Members must recuse themselves during the decision-making or evaluation process, and may not participate in absentia through electronic or other means.

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FROM: Tom Hernandez, Homeless Services Officer

SUBJECT: Approve the selection of Continuum of Care (CoC) Renewal Applications and determine if any CoC current renewal funding will be reallocated to new projects

DATE: July 9, 2018

RECOMMENDATION

Approve the selection of CoC Renewal Applications and determine reallocation of any CoC funds based on the Letters of Intent Summary Report submitted by the Office of Homeless Services (OHS) on behalf of currently funded CoC renewal agencies

BACKGROUND INFORMATION

See attached Letter of Intent Review Summary, attachment 6a.

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2018 Letter of Intent to Renew Coc Renewal Projects Scoring Sheet

Item #5a

			2018 CoC Renewal Agencies and Projects																				
		Max Pts	INLAND HOUSING SOL.	TFCF	New Hope Village	GOD-TAY	LSSC	LSS	LSSC	HA	HA	IVHP-Need SPM	HA	US Vets	HA	HA	HA	HA	Step Up on 2nd	KEYs	KEYs	*Step Up On 2nd	*Step Up on 2nd
Section I:	Recipient Compliance with Grants and Financial Management:	20	Infinite Horizon	Homes of Hope	New Hope, Too!	Global One-TAY	Hope For Heroes	PSH - HIV/AIDS	Hope For Heroes 2	HA-Corner stone	Gate way	Fam Stab. Prog.	Whispering Pines	PSH Vet	Lanternwood	New Horizon	Step. Stone	HA-Laurelbrook	PSH-Bonus	RRH-For Life	RRH-For Success	PSH-Bonus Exp.	PSH-Health
1	Has the recipient successfully submitted the APR on time for the most recently expired grant term related to this renewal project request? (0 Submission=0 pts., Submitted Late =3 pts., Submitted on Time =5 pts.)		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	0	0
2	Does the recipient have any unresolved HUD/OHS Monitoring and/or OIG Audit findings concerning any previous grant term related to this renewal project request? (Unresolved and/or OIG Audit findings=0 pts., No Audit findings =5 pts.)		5	5	5	0	5	5	5	0	0	5	0	5	0	0	0	0	5	5	5	5	5
3	Has the recipient maintained timely and consistent monthly submission of claims for the most recent grant terms related to this renewal project request? (0 pts.=Did not submit claims, 3 pts. =Submitted claims periodically, 5 pts. =Submitted monthly claims)		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	0	0
4	Have any funds been recaptured by HUD for any of the three (3) most recently expired grant terms related to this renewal project request? (10k+ Recaptured=0 pts., Less than 10K or \$0 Funds Recaptured =5 pts.)		5	5	5	5	5	0	5	5	0	5	5	0	0	0	5	0	5	5	5	0	0
	Total Points		20	20	20	15	20	15	20	15	10	20	15	15	10	10	15	10	20	20	20	5	5

2018 Letter of Intent to Renew Coc Renewal Projects Scoring Sheet

Item #5a

			Infinite Horizon	Homes of Hope	New Hope, Too!	Global One-TAY	Hope For Heroes	PSH - HIV/AIDS	Hope For Heroes 2	HA-Corner stone	Gate way	Fam Stab. Prog.	Whisper ing Pines	PSH Vet	Lanter nwood	New Horizon	Step. Stone	HA-Laurelb rook	PSH-Bonus	RRH-For Life	RRH-For Succe ss	PSH-Bonus Exp.	PSH-Health
Section II:	Housing First and Low Barriers Approach	5																					
1	Does the project quickly move participants into permanent housing?		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
2	Has the project removed the following barriers to accessing housing and services? (Having too little or little income, substance abuse; criminal record, etc..)		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
3	Has the project removed the following as reasons for program termination? (Failure to participate in Sppt. Svcs., failure to make progress, loss of income)		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Total Points		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Section III:	Supportive Services for Participants	5																					
1	Transportation assistance to clients to attend mainstream benefit appointments, employment training, or jobs?		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
2	Use of a single application form for four or more mainstream programs?		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
3	Regular follow-ups with participants to ensure mainstream benefits are received and renewed?		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
4	Do program participants have access to SSI/SSDI technical assistance provided by the applicant, a subrecipient, or partner agency?		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1

2018 Letter of Intent to Renew Coc Renewal Projects Scoring Sheet

Item #5a

			Infinite Horizon	Homes of Hope	New Hope, Too!	Global One- TAY	Global One- TAY	PSH - HIV/AIDS	Hope For Heroes 2	Hope For Heroe s 2	Gate way	Fam Stab. Prog.	Whisper ing Pines	PSH Vet	Lanter nwood	New Horizon	Step. Stone	HA- Laurelb rook	PSH- Step Up in SB	RRH- For Life	RRH- For Succe ss	PSH- Bonus 2016	PSH - Health
5	Has the staff person providing the technical assistance completed SOAR training in the past 24 months?		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Total Points		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
Section IV:	Outreach for Participants	4																					
1	Enter the percentage of homeless person(s) who will be served by the proposed project for each of the following locations: Street Outreach, ES, Safe Havens, TH, &DV. (0 - Inappropriate location for project type, 4- Appropriate location for project type)	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
	Total Points		4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Section V:	Participation in Homeless Management Information System (HMIS)	6																					
1	Indicate the percentage of unduplicated client records with null or missing values during the last 10 days of January 2017 (0 pts. =5 or greater, 1 pts. = 2 or greater, 3 pts. = 1 or less)																						
1a	Universal Data Element - the lower the percentage the higher the score awarded		3	3	3	3	3	3	3	3	3	1	3	3	3	1	3	1	3	3	3	0	0
1b	Program Specific Data Element - the lower the percentage the higher the score awarded	6	3	3	3	3	3	3	3	3	3	3	3	3	3	1	3	3	3	3	3	0	0
	Total Points		6	6	6	6	6	6	6	6	6	4	6	6	6	2	6	4	6	6	6	0	0
Section VI:	Participation in Coordinated Entry System	6																					
1	How many households (a household can be a single individual or family) entered your program during the past 12 months? How many of the households that you stated in the question above entered your project through the coordinated entry system? (0 pts. = less than 100%, 6 pts. = 100%		6	0	0	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	0	0
	Total Points		6	0	0	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	0	0

2018 Letter of Intent to Renew Coc Renewal Projects Scoring Sheet

			Infinite Horizon	Homes of Hope	New Hope, Too!	Global One- TAY	Hope For Heroes	PSH - HIV/AIDS	Hope For Heroes 2	HA- Corner stone	Gate way	Fam Stab. Prog.	Whisper ing Pines	PSH US Vets	Lanter nwood	New Horizon	Step. Stone	HA- Laurelb rook	PSH- Step Up in SB	RRH- For Life	RRH- For Succe ss	PSH- Bonus 2016	PSH- Health
Section VII:	Bed Utilization Rates	4																					
1	Bed Utilization Percent for Permanent Supportive Housing (PSH) (0-20=1 pt., 21-59=2 pts., 60-64=3 pts., 65-104=4 pts., 105+= 3) Utilization under 65 and over 105 is considered bad data and can't be used in AHAR		0	3	4	4	4	4	4	4	4	0	4	3	4	2	2	4	1	0	0	0	0
2	Bed Utilization Percent for Rapid Rehousing (RRH) -(0-20=1 pt., 21-59=2 pts., 60-64=3 pts., 65-104=4 pts., 105+= 3) Utilization under 65 and over 105 is considered bad data and can't be used in AHAR		4	0	0	0	0	0	0		0	4	0	0	0			0	0	4	4	0	0
	Total Points		4	3	4	4	4	4	4	4	4	4	4	0	4	2	2	4	1	4	4	0	0
Section VIII:	HEARTH Act Compliance	4																					
1	Participation of homeless individuals		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
2	Discrimination Policy		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
3	Active participation in local Continuum of Care meetings		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
4	Housing Quality Standards (HQS)		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Total Points		4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Section X:	Miscellaneous Information	10																					
1	Exit Surveys		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
2	Match requirement		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5
	Total Points		10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
Section XI:	System Performance Measures	36																					
1	Percentage of Persons Exit Homeless to Permanent Housing Destination & Return to Homelessness-12 pts. Maximum (0%-12 pts, 1%-4%-8 pts, 5%-10%-4 pts, 11%-100%-0 pts)	12	12	12	12	0	12	4	12	0	12	12	12	0	12	12	12	12	12	12	12	0	0
2	Employment and Income Growth for Homeless Persons	12																					
2a	Earned Income of Leavers - 3 pts. Maximum (100%-25% 3 pts, 24%-20% 2 pts, 19%-10%-1 pts, 9%-0% -0 pts)		3	2	3	0	3	3	0	0	0	0	3	0	3	1	3	2	0	0	3	0	0

2018 Letter of Intent to Renew Coc Renewal Projects Scoring Sheet

Item #5a

			Infinite Horizon	Homes of Hope	New Hope, Too!	Global One- TAY	Hope For Heroes	PSH - HIV/AIDS	Hope For Heroes 2	HA- Corner stone	Gate way	Fam Stab. Prog.	Whisper ing Pines	PSH US Vets	Lanter nwood	New Horizon	Step. Stone	HA- Laurelb rook	PSH- Step Up in SB	RRH- For Life	RRH- For Succe ss	PSH- Bonus 2016	PSH- Health
2b	Earned Income of Stayers - 3 pts. Maximum (100%-25%-3 pts, 24%-20% 2 pts, 19%-10%-1 pts, 9%-0% -0 pts)		0	3	0	0	3	0	0	1	3	0	0	0	1	1	0	0	3	0	0	0	0
2c	Non-employment Income of Leavers-3 pts. Maximum (100%-56%-4 pts, 55%-25%-3 pts, 24%-10%-2 pt, 9%-0%-0 pts)		2	2	0	2	3	0	0	4	0	0	3	3	0	3	4	2	0	0	0	0	0
2d	Non-employment Income of Stayers-3 pts. Maximum (100%-56%-4 pts, 55%-25%-3 pts, 24%-10%-2 pt, 9%-0%-0 pts)		0	2	0	2	3	2	3	4	3	0	3	3	3	4	4	3	2	2	0	0	0
3	Percentage of Successful Placement from Street Outreach and Successful placement in or retention of PH	12																					
3a	PSH Projects Only - 12 pts. Maximum (100%-80%-12 pts, 79%-50%-8 pts, 49%-25%-4 pts, 24%-0%-0 pts)		0	12	12	8	12	12	12	12	12	0	12	12	12	12	12	12	12	12	0	0	0
3b	RRH Projects Only - 12 pts. Maximum (100%-80%-12 pts, 79%-50%-8 pts, 49%-25%-4 pts, 24%-0%-0 pts)		12	0	0	0	0	0	0	0	0	12	0	0	0	0	0	0	0	0	0	0	0
	Total Points		29	33	27	12	36	21	27	21	30	24	33	18	31	33	35	31	29	26	15	0	0
	Total Final Points for Projects Overall		89	86	81	67	96	76	87	76	80	82	88	81	81	77	88	79	86	86	75	29	29

*Project(s) have not been in operation for an entire program year, therefore, they are unable to respond to the question.

San Bernardino County Homeless Partnership

Interagency Council on Homelessness
 Administrative Office
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FROM: Tom Hernandez, Homeless Services Officer

SUBJECT: Approve the prioritization of new project activities concerning new applications for the Continuum of Care (CoC) Grant application

DATE: July 9, 2018

RECOMMENDATION

Approve the prioritization of new project activities for the Domestic Violence Bonus, the Housing Bonus, and any expansion projects.

BACKGROUND INFORMATION

There are two bonus opportunities under the 2018 CoC Program Application:

- Domestic Violence (DV) Bonus
- Bonus Project (note: HUD no longer refers to this as the Permanent Housing Bonus because, as noted below, eligible activities include non-permanent housing opportunities.

1. Domestic Violence (DV) Bonus

A DV Bonus is a project that is dedicated to survivors of domestic violence, dating violence, sexual assault, or stalking as defined in paragraph (4) at 24 CFR 578.3. The only persons who may be served in projects funded through the DV Bonus are survivors of domestic violence, dating violence, sexual assault, or stalking who are defined as homeless at 24 CFR 578.3. Additionally, all projects funded through the DV Bonus must adopt a housing first approach.

Paragraph (4) at 24 CFR 578.3 states:

(4) Any individual or family who:

(i) Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions that relate to violence against the individual or a family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;

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(ii) Has no other residence; and

(iii) Lacks the resources or support networks, *e.g.*, family, friends, and faith-based or other social networks, to obtain other permanent housing.

Approximately \$2.1 billion is available in this FY 2018 CoC Program Competition NOFA. Up to \$50 million available for Domestic Violence (DV) Bonus projects. The amount available for the San Bernardino CoC is \$1,246,102.

A CoC may apply for up to 10 percent of its Preliminary Pro Rata Need (PPRN), or a minimum of \$50,000, whichever is greater, or a maximum of \$5 million, whichever is less, to create up to three DV Bonus projects. Ten percent (10%) of the San Bernardino CoC PPRN of \$12,461,021 is \$1,246,102.

In regards to the three DV Bonus Projects:

- A CoC can only submit one project application for each project type: PH-RRH, Joint TH and PH-RRH, and SSO-CE.
- If a CoC submits more than one project application for each project type, HUD will only consider the highest ranked project that passes eligibility and quality threshold review; e.g., if a CoC submits 2 PH-RRH project applications under the DV Bonus, HUD will consider the highest ranked PH-RRH project application that passed eligibility and quality threshold for the DV Bonus and the lowest ranked PH-RRH project will be considered under the regular bonus project (see Section III.C.3.c of this NOFA).

Any new project that is requesting consideration under the DV Bonus may only request a 1-year grant term, regardless of project type.

New projects that want to be considered for the DV Bonus, may be:

- a. Permanent Housing-Rapid re-housing projects dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless at 24 CFR 578.3;
- b. Joint TH and PH-RRH component projects as defined in Section III.C.3.m of this NOFA dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless at 24 CFR 578.3; or
- c. Supportive service only-coordinated entry project to implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking.

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HUD will allow new projects to request funding for 1 year; however, any new projects requesting capital costs (i.e., new construction, acquisition, or rehabilitation) are not eligible for 1-year requests. If 1-year of funding is requested for new projects with capital costs, HUD will increase the grant term to 3-years and the new project will be required to spend the funds requested over a 3-year period, assuming the project is conditionally selected for award.

HUD will allow project applicants to apply for a new expansion project (see Section III.C.3.i of this NOFA) under the DV Bonus, reallocation, and bonus processes to expand existing projects that will increase the number of units, persons served, services provided to existing program participants, or to add additional activities to HMIS and SSO-Coordinated Entry projects.

- If the new expansion project will expand an existing eligible CoC Program renewal project HUD will not fund capital costs (i.e., new constructions, rehabilitation, or acquisition) and HUD will only allow a 1-year funding request.

Project applicants that intend to submit a new project application for the purposes of expanding an eligible CoC Program renewal project must:

- indicate how the new project application will expand units, beds, services, persons served, or services provided to existing program participants, or in the case of HMIS or SSO-Coordinated Entry projects, how the current activities will be expanded for the CoC's geographic area

2. Bonus Project

Approximately \$2.1 billion is available in this FY 2018 CoC Program Competition NOFA. A CoC is eligible to apply for up to 6 percent of its Final Pro Rata Need (FPRN) and may apply for more than one bonus project provided it has demonstrated the ability to reallocate lower performing projects to create new higher projects. \$747,661 available for San Bernardino CoC.

Eligible activities include:

- Permanent housing-permanent supportive housing (PH-PSH) projects that meet the requirements of Dedicated PLUS as defined in Section III.C.3.f of this NOFA or where 100 percent of the beds are dedicated to individuals and families experiencing chronic homelessness, as defined in 24 CFR 578.3;
- CoCs may create new permanent housing-rapid rehousing (PH-RRH) projects that will serve homeless individuals and families, including unaccompanied youth;

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- c. Joint TH and PH-RRH component projects as defined in Section III.C.3.m of this NOFA to better serve homeless individuals and families, including individuals or families fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking who meet the following criteria:
 - (i) residing in a place not meant for human habitation;
 - (ii) residing in an emergency shelter;
 - (iii) person meeting the criteria of paragraph (4) of the definition of homeless, including persons fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking;
 - (iv) residing in a transitional housing project that is being eliminated;
 - (v) residing in transitional housing funded by a Joint TH and PH-RRH component project as defined in Section III.C.3.m of this NOFA; or
 - (vi) receiving services from a VA-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system;
- d. Dedicated HMIS project for the costs at 24 CFR 578.37(a)(2) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant, and that is listed on the HMIS Lead form in the CoC Applicant Profile in *e-snaps*;
- e. Supportive services only (SSO-CE) project to develop or operate a centralized or coordinated assessment system.

Prior to completing a new project created through the reallocation process or a bonus project, project applicants should consult with the CoC to determine which of these options will be available in the local CoC competition.

Please Note: New project applications cannot combine Domestic Violence (DV) Bonus funds with any other type of available funds. The FY 2018 HUD Appropriations Act allocated up to \$50 million specifically for DV Bonus projects, which are limited to projects assisting survivors of domestic violence, dating violence, and stalking and only for three types of new projects: PH-RRH, Joint TH and PH-RRH component, and SSO-CE. As this is a separate set aside of funding, it cannot be combined with bonus funding or funds made available through reallocation in the FY 2018 CoC Program Competition.

Members of the Interagency Council on Homelessness

Members of the Board of Supervisors

City of Hesperia
City of Rancho Cucamonga
Town of Yucca Valley
San Bernardino County Human Services
Community Action Partnership of San Bernardino County
Housing Authority of the County of San Bernardino
San Bernardino County Superintendent of Schools
Community Development and Housing Agency

City of Barstow
City of Montclair
City of Redlands
City of Upland
Department of Behavioral Health
Veteran Administration Loma Linda
Workforce Development Department
Members of the Homeless Provider Network
California State University, San Bernardino

City of Colton
City of Ontario
City of San Bernardino
Department of Probation
Department of Rehabilitation
Chaffey Community College
211 United Way
Sheriff's Department
General Members-At-Large