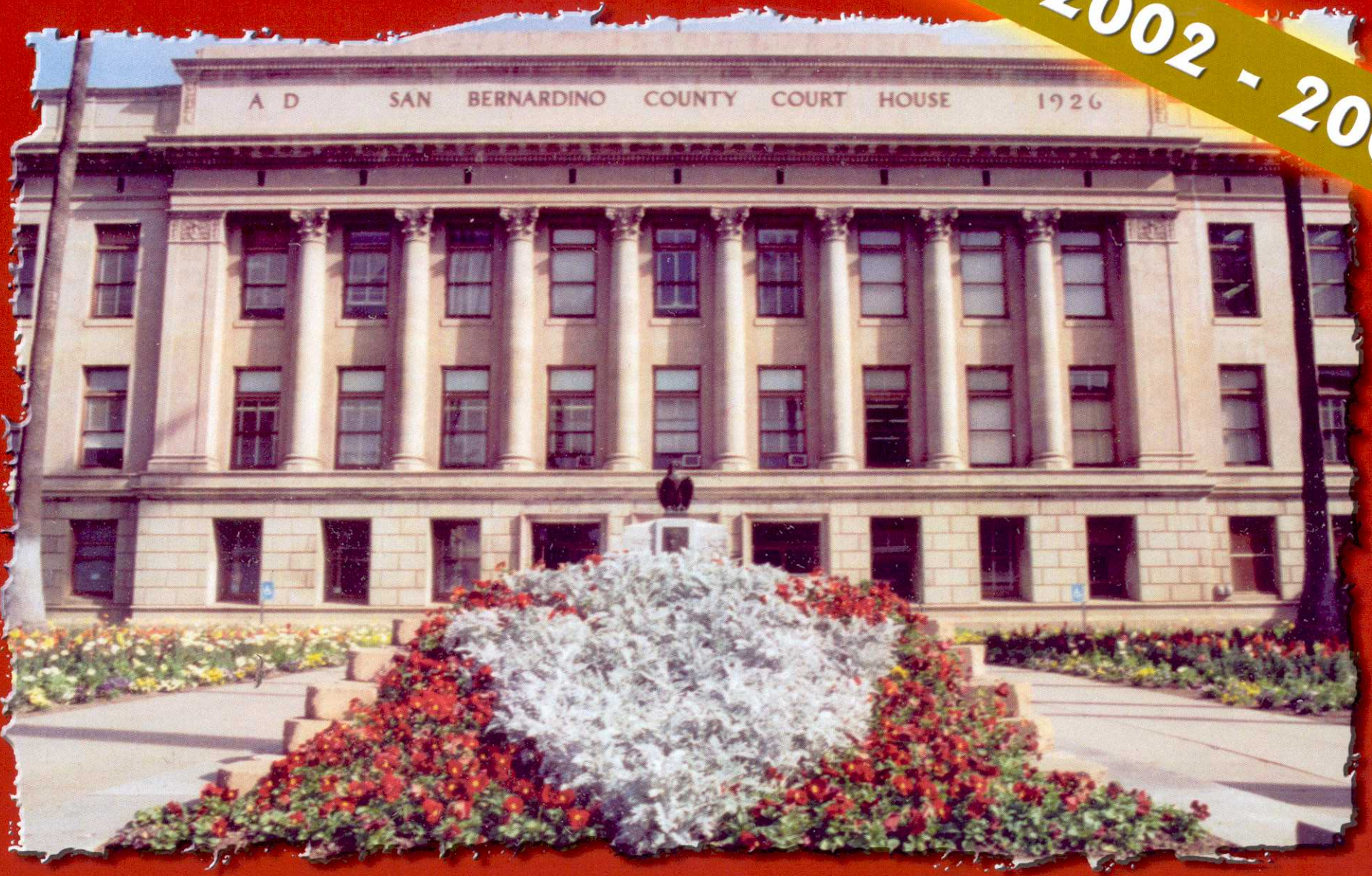


2002 - 2003



GRAND JURY

Final Report





Presiding Judge
J. MICHAEL WELCH



Foreman
BILL STEINER



CLARK A. HANSEN, JR.
GRAND JURY LEGAL ADVISOR

SUSAN L. SHUEY
GRAND JURY ASSISTANT

COUNTY OF SAN BERNARDINO

**GRAND JURY
FINAL REPORT**

2002-2003



351 North Arrowhead Avenue, Room 200, Courthouse
San Bernardino, CA 92415-0243 • (909) 387-3820
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FOREMAN'S STATEMENT

In the beginning of our term, we realized that the County would face a serious lack of operating revenue in the foreseeable future. I, therefore, charged the 2002-2003 San Bernardino County Grand Jury to make only recommendations for improvements to County government that were revenue enhancing or revenue neutral in the effect on County government. This Grand Jury responded in admirable fashion, and I am extremely proud of their work.

Most people don't know this, but the Grand Jury is perhaps the cheapest consulting firm the County could hire. Its members work for \$25.00 a day, 36 cents a mile and \$9.00 for lunch. They work a 3.2-day week and produce a report on the effectiveness of County government each year.

We came together as a group of individuals, each with their own experiences and agendas. We soon became an organized team of investigative auditors, able to take on any challenges that came our way. The following report represents the combined efforts of your 2002-2003 San Bernardino County Grand Jury.

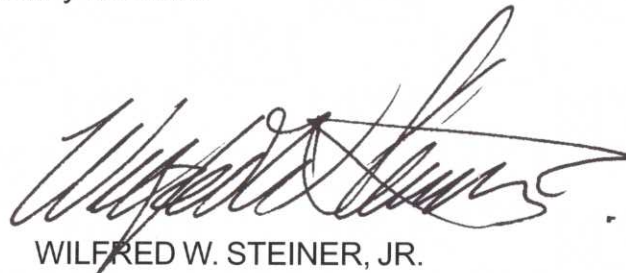
In the course of our investigations we have traveled to neighboring counties and interviewed their department heads in an effort to find new ideas and ways to perform County governmental functions. The results are incorporated in this report.

We have, in our recommendations, given the County what we believe are better ways of serving the County's citizens, who are its customers. We have just pointed the way; it is up to the employees to take these recommendations forward and implement them.

We knew that this County is the largest in landmass in the United States, but you have to travel it to appreciate the distances between some of the cities. We have been well received by the employees of not only this County, but also every county we have visited. Our questions have been answered fully. I wish, on behalf of this Grand Jury, to thank all of those employees and elected officials for the help they gave us in the course of our investigations.

It may be noted that the Grand Jury system is under attack in Sacramento again, and I know that the Court system will do all in its power to help defend the Grand Jury in its present form.

It is our sincere desire that those to whom they are directed consider the recommendations made in this report worthy of adoption. In this respect, this Grand Jury challenges each and every member of our County government to become a team, investigate their own departments and become more efficient and cost-effective, and give each of its citizens the services they deserve.

A handwritten signature in black ink, appearing to read 'Wilfred W. Steiner, Jr.', with a large, sweeping flourish extending to the right.

WILFRED W. STEINER, JR.
Foreman
2002-2003 County Grand Jury

EDITORIAL COMMITTEE



DAVID KOCOT, LEN SOPER, JOSE MARTINEZ,
JOYCE SYLVESTER, MARIANNE DELLAMARNA, BOB WALLACE (CHAIR)

THE EDITORIAL COMMITTEE WOULD LIKE TO ACKNOWLEDGE AND THANK THE FOLLOWING INDIVIDUALS FOR THEIR HARD WORK AND INVALUABLE ASSISTANCE IN THE PREPARATION OF THE FINAL REPORT OF THE 2002-2003 SAN BERNARDINO COUNTY GRAND JURY.

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SPECIAL THANKS TO JOSE MARTINEZ FOR THE DESIGN OF THIS REPORT

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DAVID KOCOT, BOB WALLACE, NATHANDRA JOSEPH, WALLY HILL (CAO),
BILL STEINER, CLYDE METZLER, NOEL PETERSON



GRAND JURY 2002-2003

2002-2003 SAN BERNARDINO COUNTY GRAND JURY

Wilfred W. Steiner, Jr.	◇	Foreman
Robert B. Wallace	◇	Foreman Pro Tem
Nathandra L. Joseph	◇	Secretary
David M. Kocot	◇	Assistant Secretary
Clyde Metzler	◇	Sergeant-at-Arms
Noel K. Peterson	◇	Assistant Sergeant-at-Arms
Joyce J. Sylvester	◇	Historian/Librarian

Nancy M. Amaral	◇	Chino
Hans T. Dahmen	◇	Victorville
Marianne DellaMarna	◇	Alta Loma
William J. Dineen	◇	Rancho Cucamonga
Nathandra L. Joseph	◇	Fontana
David M. Kocot	◇	Ontario
Melvin B. Kornblatt	◇	Victorville
Ronald H. Lawrence	◇	Colton
Jose M. Martinez	◇	Highland
Virginia Martinez	◇	Colton
Clyde Metzler	◇	Victorville
Noel K. Peterson	◇	Alta Loma
Frank Reille	◇	Arrowbear
Leonard T. Soper	◇	Big Bear Lake
Wilfred W. Steiner, Jr.	◇	Cedarpines Park
Joyce J. Sylvester	◇	Crestline
L. Dennis Zimmerman	◇	Chino Hills

RESIGNATION: Vickie Atiyeh (April 2003)

Presiding Judge	◇	J. Michael Welch
Legal Advisor	◇	Clark A. Hansen, Jr.
Grand Jury Assistant	◇	Susan L. Shuey

Ontario

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